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Received:

Mar 23, 2021

11:52 PM

GOVERNMENT OF PUERTO RICO
PUERTO RICO PUBLIC SERVICE REGULATORY BOARD
PUERTO RICO ENERGY BUREAU

IN RE: COORDINATION OF SYSTEM PLANNING EFFORTS-FRONT END TRANSITION OF T&D SYSTEM OPERATION AND MAINTENANCE	**CASE NO.:** NEPR-MI-2020-0008 **SUBJECT:** Compliance with Resolution and Orders of February 17, 2021 and March 17, 2021

MOTION IN COMPLIANCE WITH RESOLUTIONS AND ORDERS OF FEBRUARY 17, 2021 AND MARCH 17, 2021, ON LUMA'S MONTHLY REPORTS OF COSTS AND EXPENSES

TO THE PUERTO RICO ENERGY BUREAU:

COME NOW, LUMA ENERGY, LLC, and **LUMA ENERGY SERVCO, LLC** (collectively, **LUMA**), through the undersigned legal counsel and respectfully state and request the following:

1. The Puerto Rico Transmission and Distribution System Operation and Maintenance Agreement ("OMA") provides that "[o]n or prior to the tenth (10th) day of each month, [LUMA] shall provide [the Public Private Partnerships Authority or Administrator under the OMA ("P3 Authority")] (with copy to [the Puerto Rico Energy Bureau ("Bureau")) written monthly reports with respect to [LUMA's] performance of the Front-End Transition [("FET")] Services, including a copy of the Handover Checklist updated to reflect the progress of each item listed therein" (the "FET Monthly Reports"). OMA, Section 4.2(b).

2. The OMA further provides that "[o]n or prior to the tenth (10th) day of each month during which [LUMA] is performing the [FET] Services, [LUMA] shall provide [the P3 Authority] with a monthly invoice describing in reasonable detail the prior calendar month's [FET] Services

and the corresponding Front-End Transition Service Fee for such prior calendar month." *See* OMA Section 4.6(d)(i) (hereinafter, these invoices for Front-End Transition Compensation will be referred to as "FET Invoices"). LUMA is also required under the OMA to promptly provide to the P3 Authority, "such additional supporting documentation evidencing the provision of the [FET] Services, if any, and the calculation of the Front-End Transition Service Fee related thereto as [the P3 Authority] may reasonably request and as may be required by Applicable Law." *Id.*

3. Pursuant to the aforementioned OMA provisions, beginning in July 2020, LUMA has filed with the P3 Authority, with copy to this honorable Bureau, the FET Monthly Reports. *See* FET Monthly Reports from June 2020 until February 2021 filed in this proceeding, Case No. NEPR-MI- 2020-0008. In each FET Monthly Report, LUMA includes a Financial Progress Report where it provides a summary of the amounts invoiced to the P3 Authority, which include the three components of the Front-End Transition Service Fee under Section 4.6(b) of the OMA: the Front-End Transition Fixed Fee, the Front-End Transition Hourly Costs and the additional costs and expenses incurred by LUMA (the "Additional Costs & Expenses"). *See id.*

4. On February 17, 2021, this honorable Energy Bureau issued a Resolution and Order regarding the FET Monthly Reports (the "February 17th Resolution and Order"), indicating, among other things, that LUMA "has not provided detailed information regarding the number of hours and/or rates included in the lump sum quantities of the FET Services Fee." February 17th Resolution and Order at page 2. The Bureau also indicated that LUMA has provided the information on the Additional Costs and Expenses in these reports in a "single lump sum quantity" and "has not provided additional or specific information regarding these costs." *Id*. at page 2. In the February 17th Resolution and Order, the Bureau also indicated, in pertinent part, that it is the Energy Bureau's "responsibility that the Front-End Transition Service Fee is prudent and

reasonable. . . [and] to ensure that all costs borne by ratepayers are prudent and reasonable . . . ." *Id.* at 2.

5. As a result, this honorable Bureau directed LUMA to file, within ten days, "information related to the [Additional Costs & Expenses] incurred by LUMA in the course of providing the FET Services, from the date FET Services commenced until the most recent Monthly Report." The Bureau stated that the information should include, but not be limited to: (i) a break-down, by type, of the costs identified as "Additional Costs & Expenses" included in the FET Monthly Reports, (ii) any supporting documentation to justify or explain the costs, and (iii) all workpapers, in native form with formulae intact, used to calculated all Additional Costs & Expenses. *Id.* at page 3.

6. On March 1, 2021, LUMA filed with the Bureau a "Motion for Reconsideration of Resolution and Order of February 1, 2021 on LUMA's Monthly Reports on Costs and Expenses" ("Motion for Reconsideration") requesting this honorable Bureau to reconsider and set aside the Resolution and Order of February 1, 2021, for various reasons stated therein, including reference to the process followed pursuant to the OMA to file FET Monthly Reports and FET Invoices with the P3 Authority under Acts 29-2009 and 120-2018.

7. On March 17, 2021, this honorable Bureau issued a Resolution and Order (the "March 17th Resolution and Order") denying LUMA's Motion for Reconsideration and ordering LUMA "to, within three (3) days of the notification date of [its] Resolution and Order, submit the documents required in the [February 17th Resolution and Order]."[1] *See* March 17th Resolution and Order at page 3. This honorable Bureau also determined that "upon review of LUMA's submission of the required information, the Energy Bureau will make a final determination regarding whether

[1] The time to comply with the March 17th Order expires today, March 23, 2021, as March 22 was a local legal holiday. *See* 1 LPRA §71 and Section 1.09 of Energy Bureau Regulation 8543.

LUMA shall submit any additional information as part of the upcoming [FET Monthly Reports]." *Id*.

8. In support of its determination, this honorable Bureau explained that it seeks to "ensure that all PREPA spendings are prudent, reasonable, and fall within the spending directives issued by the Energy Bureau." *Id*. at pages 2-3.

9. LUMA understands that the Bureau's orders are not directed at conducting a validation process of an accounting nature (i.e., the actual spending) with respect to the Monthly Reports, which is a task the P3 Authority undertakes. LUMA understands that the Bureau will assess whether the Additional Costs and Expenses covered in the Monthly Reports are prudent and reasonable. Accordingly, LUMA is hereby submitting the documents and information that LUMA in good faith understands reasonably address the requirements of PREB's February 17th Resolution and Order in the context of placing PREB in a position to be able to assess whether the Additional Costs and Expenses are prudent and reasonable.

10. In compliance with the Bureau's February 17th Resolution and Order, as clarified by the March 17th Resolution and Order, with respect to the Bureau's requests for a "break-down, by type, of the costs identified as "Additional Costs & Expenses" included in the FET Monthly Reports" and "any supporting documentation to justify and/or explain said costs…", *see* February 17th Resolution and Order items (i) and (ii), LUMA is hereby submitting the FET Invoices from June 2020 to February 2021 and the Supporting Invoice Data and Breakdowns of the Additional Costs & Expenses for each of the FET Invoices ("Supporting Data and Breakdowns"). Both the FET Invoices and the Supporting Data and Breakdowns are being submitted in PDF printouts and excel table formats.

11. To protect their rights to privacy, the personal names of LUMA's personnel and of employees or individuals who perform work for LUMA's third-party vendors, have been removed from the FET Invoices. *See* Const. P.R. Article II, Section 8 which protects individuals against attacks to private life and includes the right to control personal information and distinctive traits which applies *ex proprio vigore* and to private parties. *See also e.g. Vigoreaux v. Quiznos*, 173 DPR 254, 262 (2008); *Bonilla Medina v. Partido Nuevo Progresista*, 140 DPR 294, 310-11 (1996), *Pueblo v. Torres Albertorio*, 115 DPR 128, 133-34 (1984). LUMA's personnel as well as individual employees or contractors of LUMA's third-party vendors have a reasonable expectation that their personal information and work-related histories will not be disclosed. LUMA is called upon to protect their rights and to avoid disclosure of individual private information. Relatedly, Puerto Rico Law on Open Data, Act 122-2019 provides, as exceptions to the rule on public disclosure: (i) information whose disclosure could invade the privacy of third parties or affect their fundamental rights, and (ii) confidential information belonging to third parties. *See* Article 4 (vi) and (xi), Act 122-2019. Protection of the names of LUMA personnel and employees or individuals who work for LUMA's third-party vendors serves to protect their security and identity, particularly in light of the controversies that third parties have raised and might continue to raise in relation to the OMA.

12. The Supporting Data and Breakdowns submitted with this Motion include, in addition to the monthly summaries for the Additional Costs & Expenses: total costs and expenses by current and previous invoices (tab "Previous Inv."), a breakdown of total costs and expenses by vendor and breakdown by invoices (tab "Additional C&E"), and hourly information by vendor and type of activity (tab "Expenses by Type"). A Review of the "Expenses by Type" tab and the Handover Checklist, which is Appendix A to the Monthly Reports that have been filed with this

Bureau, provides the justification for vendor costs per Handover Checklist Activity. Said Handover Checklists (Appendices A) provide explanations on the progress of the works performed by LUMA in the prior period.

13. In addition, the Supporting Data and Breakdowns that are being submitted with this Motion include a tab labeled "Labor Summaries" with labor breakdowns which specify the hours per department per job category; the hours by user code and activity category (handover and non-handover checklist items); and labor adjustments based on validation work.

14. Regarding "Additional Costs & Expenses", the Supporting Data and Breakdowns that are being submitted with this Motion include a tab labeled "Expenses Summaries" that provides: the number of invoices and costs by contractor (Third Party Labor); expense details as per the Handover Checklist items for labor and other; and any deferred expenses (from previous periods) that have subsequently been approved and any credits.

15. The following table includes a summary of the tabs included in the excel files and of the tables found in the pdf files that are being submitted today and that are related to the information on Additional Costs & Expenses that the Bureau requested:

Attachment Tab	Related to 'Additional Costs & Expenses'
LUMA Invoice	Total Monthly amount, and detailed breakdown
Previous Inv.	Total by month
FETS Fees Calc.	Labor hours by employee category and department
Labor Summaries	Labor by handover and non-handover checklist item, job code and department
Additional C&E	Breakdown by vendor and invoice
Expenses by Type	Breakdown by expense item, task, vendor, and invoice number
Expenses Summary	Breakdown by vendor and invoice number
Summary by HOC Item	Hourly breakdown by MCL Code, and activities description

16. LUMA respectfully submits that the information contained in the FET Invoices and in the Supporting Data and Breakdowns that are being submitted with this Motion provide the justification ordered by the Bureau and address the request for supporting explanations or documentation on the costs paid by PREPA, as requested by this honorable Bureau.

17. Regarding the request for "any workpapers, in native form with formulae intact, used to calculate all Additional Costs & Expenses, as reported", the enclosed excel files include the working papers with formulae intact used to calculate the Additional Costs & Expenses.

18. In sum, LUMA respectfully submits that the information described in this Motion address the requests for information from this honorable Bureau, by providing a breakdown by type of the Additional Costs & Expenses, sufficient detail to ascertain the justification for these costs and expenses and working papers and formulae demonstrating how the Additional Costs & Expenses were calculated, all in a manner that allows this honorable Bureau to assess whether the Additional Costs & Expenses were reasonable and prudent.

WHEREFORE, LUMA respectfully requests that the Bureau take notice of the above, accept the information and documents included with this Motion and determine that LUMA complied with the February 17th Resolution and Order as clarified by the March 17th Resolution and Order.

RESPECTFULLY SUBMITTED.

In San Juan, Puerto Rico, this 23rd day of March 2021.

I hereby certify that I filed this motion using the electronic filing system of this Energy Bureau and that I will send an electronic copy of this motion to the attorneys for PREPA, Joannely Marrero-Cruz, jmarrero@diazvaz.law; and Katiuska Bolaños-Lugo, kbolanos@diazvaz.law.

/s/ MARGARITA MERCADO ECHEGARAY
Margarita Mercado Echegaray
DLA Piper (Puerto Rico) LLC
PR Bar No. 16,266

Suite 401500 Calle de la Tanca
San Juan, PR 00901-1969
787-945-9101
margarita.mercado@us.dlapiper.com

INVOICE

Submitted To:	Address:
Puerto Rico Public-Private Partnerships Authority PO Box 42001 San Juan, Puerto Rico 00940-2001	**LUMA Energy, LLC** 644 Av. Manuel Fernández Juncos, Suite 301 San Juan, Puerto Rico 00907
To Be Paid By: **Puerto Rico Electric Power Authority** PO Box 364267 San Juan, Puerto Rico 00936-4267	**Tax Registration No. 66-0940278**
Invoice Date: **August 6, 2020**	Invoice #: **FETS-0620-01 Rev1**

Contract Ref: **Puerto Rico Transmission and Distribution System Operation and Maintenance Agreement** TERMS: **Net 30**

	AMOUNT
(i) and (ii) Labor (Please see attached breakdowns for further detail**)**	
Executives	$ 59,300.00
Capital Programs	$ 39,687.50
Communications	$ 23,612.50
Customer Service	$ 11,060.00
Financial Mgmt.	$ 106,200.00
HSE & Quality	$ 72,312.50
Human Resources	$ 48,812.50
Integration Mgmt Office	$ 75,532.50
IT / OT	$ 90,130.00
Legal	$ 33,545.00
Operations	$ 107,900.00
Regulatory	$ 43,100.00
Utility Transformation	$ 117,577.50
Sub-Total Labor for the month of June 2020	**$ 828,770.00**
(iii) Front-End Transition Service Fixed Fee	
Monthly Installment of the FETS Fixed Fee for the month of June 2020 (June 22-30, 9 days)	**$ 1,500,000.00**
(iv) Pass-through Costs and Expenses	
Sub-Total of Pass-through Costs and Expenses for the month of June 2020	**$ -**

Sub-Total	**$ 2,328,770.00**
Sales and Use Tax (SUT) @ 0%	
Total	**$ 2,328,770.00**

	FETS Fee	FETS Fixed Fee	Additional C&E	Total
Previously invoiced				
Current invoice	$ 828,770.00	$ 1,500,000.00	$ -	$ 2,328,770.00
Total invoiced to date	**$ 828,770.00**	**$ 1,500,000.00**	$ -	**$ 2,328,770.00**

Remittance Information:

Wire to: *Bank of America, NA, 222 Broadway, New York, NY 10038*
Account #: 488074008867 Wire Routing #: 026009593 ACH Routing #: 11100025

SUMMARY

Employee Category		(i) Hourly Rate	*(ii)* Hours Worked		Monthly Total
Vice President	$	325.00	790.5	$	256,912.50
Senior Director	$	300.00	130.5	$	39,150.00
Director	$	275.00	451.0	$	124,025.00
Senior Manager	$	210.00	279.0	$	58,590.00
Field Crew Leader	$	205.00	0.0	$	-
Trainer	$	200.00	106.0	$	21,200.00
Manager	$	200.00	878.0	$	175,600.00
Field Technician	$	195.00	0.0	$	-
Senior Analyst	$	160.00	450.0	$	72,000.00
Engineer	$	160.00	107.0	$	17,120.00
Field Supervisor	$	160.00	176.0	$	28,160.00
Analyst	$	125.00	189.5	$	23,687.50
Administrative Support	$	50.00	246.5	$	12,325.00
			3804	**$**	**828,770.00**

Executives

Employee Category		(i) Hourly Rate	*(ii)* Hours Worked		Monthly Total
Vice President	$	325.00	167.0	$	54,275.00
Senior Director	$	300.00	0.0	$	-
Director	$	275.00	0.0	$	-
Senior Manager	$	210.00	0.0	$	-
Field Crew Leader	$	205.00	0.0	$	-
Trainer	$	200.00	0.0	$	-
Manager	$	200.00	12.0	$	2,400.00
Field Technician	$	195.00	0.0	$	-
Senior Analyst	$	160.00	0.0	$	-
Engineer	$	160.00	0.0	$	-
Field Supervisor	$	160.00	0.0	$	-
Analyst	$	125.00	0.0	$	-
Administrative Support	$	50.00	52.5	$	2,625.00
			231.5	**$**	**59,300.00**

Capital Programs

Employee Category		(i) Hourly Rate	*(ii)* Hours Worked		Monthly Total
Vice President	$	325.00	61.5	$	19,987.50
Senior Director	$	300.00	0.0	$	-
Director	$	275.00	0.0	$	-
Senior Manager	$	210.00	0.0	$	-
Field Crew Leader	$	205.00	0.0	$	-
Trainer	$	200.00	0.0	$	-
Manager	$	200.00	98.5	$	19,700.00
Field Technician	$	195.00	0.0	$	-
Senior Analyst	$	160.00	0.0	$	-
Engineer	$	160.00	0.0	$	-
Field Supervisor	$	160.00	0.0	$	-
Analyst	$	125.00	0.0	$	-
Administrative Support	$	50.00	0.0	$	-
			160	**$**	**39,687.50**

Communications

Employee Category	(i) Hourly Rate	*(ii)* Hours Worked	Monthly Total
Vice President	$ 325.00	0.0	$ -
Senior Director	$ 300.00	0.0	$ -
Director	$ 275.00	62.0	$ 17,050.00
Senior Manager	$ 210.00	0.0	$ -
Field Crew Leader	$ 205.00	0.0	$ -
Trainer	$ 200.00	0.0	$ -
Manager	$ 200.00	0.0	$ -
Field Technician	$ 195.00	0.0	$ -
Senior Analyst	$ 160.00	0.0	$ -
Engineer	$ 160.00	0.0	$ -
Field Supervisor	$ 160.00	0.0	$ -
Analyst	$ 125.00	52.5	$ 6,562.50
Administrative Support	$ 50.00	0.0	$ -
		114.5	**$ 23,612.50**

Customer Service

Employee Category		(i) Hourly Rate	*(ii)* Hours Worked		Monthly Total
Vice President	$	325.00	0.0	$	-
Senior Director	$	300.00	0.0	$	-
Director	$	275.00	0.0	$	-
Senior Manager	$	210.00	16.0	$	3,360.00
Field Crew Leader	$	205.00	0.0	$	-
Trainer	$	200.00	0.0	$	-
Manager	$	200.00	38.5	$	7,700.00
Field Technician	$	195.00	0.0	$	-
Senior Analyst	$	160.00	0.0	$	-
Engineer	$	160.00	0.0	$	-
Field Supervisor	$	160.00	0.0	$	-
Analyst	$	125.00	0.0	$	-
Administrative Support	$	50.00	0.0	$	-
			54.5	**$**	**11,060.00**

Financial Mgmt.

Employee Category		(i) Hourly Rate	*(ii)* Hours Worked		Monthly Total
Vice President	$	325.00	98.5	$	32,012.50
Senior Director	$	300.00	0.0	$	-
Director	$	275.00	116.0	$	31,900.00
Senior Manager	$	210.00	61.5	$	12,915.00
Field Crew Leader	$	205.00	0.0	$	-
Trainer	$	200.00	0.0	$	-
Manager	$	200.00	45.0	$	9,000.00
Field Technician	$	195.00	0.0	$	-
Senior Analyst	$	160.00	116.0	$	18,560.00
Engineer	$	160.00	0.0	$	-
Field Supervisor	$	160.00	0.0	$	-
Analyst	$	125.00	14.5	$	1,812.50
Administrative Support	$	50.00	0.0	$	-
			451.5	**$**	**106,200.00**

HSE & Quality

Employee Category	(i) Hourly Rate	*(ii)* Hours Worked	Monthly Total
Vice President	$ 325.00	0.0	$ -
Senior Director	$ 300.00	6.5	$ 1,950.00
Director	$ 275.00	38.5	$ 10,587.50
Senior Manager	$ 210.00	93.5	$ 19,635.00
Field Crew Leader	$ 205.00	0.0	$ -
Trainer	$ 200.00	106.0	$ 21,200.00
Manager	$ 200.00	83.5	$ 16,700.00
Field Technician	$ 195.00	0.0	$ -
Senior Analyst	$ 160.00	14.0	$ 2,240.00
Engineer	$ 160.00	0.0	$ -
Field Supervisor	$ 160.00	0.0	$ -
Analyst	$ 125.00	0.0	$ -
Administrative Support	$ 50.00	0.0	$ -
		342	**$ 72,312.50**

Human Resources

Employee Category		(i) Hourly Rate	*(ii)* Hours Worked		Monthly Total
Vice President	$	325.00	46.0	$	14,950.00
Senior Director	$	300.00	0.0	$	-
Director	$	275.00	22.0	$	6,050.00
Senior Manager	$	210.00	0.0	$	-
Field Crew Leader	$	205.00	0.0	$	-
Trainer	$	200.00	0.0	$	-
Manager	$	200.00	84.5	$	16,900.00
Field Technician	$	195.00	0.0	$	-
Senior Analyst	$	160.00	50.0	$	8,000.00
Engineer	$	160.00	0.0	$	-
Field Supervisor	$	160.00	0.0	$	-
Analyst	$	125.00	21.5	$	2,687.50
Administrative Support	$	50.00	4.5	$	225.00
			228.5	**$**	**48,812.50**

Integration Management Office

Employee Category		(i) Hourly Rate	*(ii)* Hours Worked		Monthly Total
Vice President	$	325.00	87.5	$	28,437.50
Senior Director	$	300.00	0.0	$	-
Director	$	275.00	0.0	$	-
Senior Manager	$	210.00	0.0	$	-
Field Crew Leader	$	205.00	0.0	$	-
Trainer	$	200.00	0.0	$	-
Manager	$	200.00	126.0	$	25,200.00
Field Technician	$	195.00	0.0	$	-
Senior Analyst	$	160.00	17.0	$	2,720.00
Engineer	$	160.00	0.0	$	-
Field Supervisor	$	160.00	0.0	$	-
Analyst	$	125.00	101.0	$	12,625.00
Administrative Support	$	50.00	131.0	$	6,550.00
			462.5	**$**	**75,532.50**

IT / OT

Employee Category	(i) Hourly Rate	*(ii)* Hours Worked	Monthly Total
Vice President	$ 325.00	3.0	$ 975.00
Senior Director	$ 300.00	0.0	$ -
Director	$ 275.00	69.0	$ 18,975.00
Senior Manager	$ 210.00	0.0	$ -
Field Crew Leader	$ 205.00	0.0	$ -
Trainer	$ 200.00	0.0	$ -
Manager	$ 200.00	148.5	$ 29,700.00
Field Technician	$ 195.00	0.0	$ -
Senior Analyst	$ 160.00	253.0	$ 40,480.00
Engineer	$ 160.00	0.0	$ -
Field Supervisor	$ 160.00	0.0	$ -
Analyst	$ 125.00	0.0	$ -
Administrative Support	$ 50.00	0.0	$ -
		473.5	**$ 90,130.00**

Legal

Employee Category		(i) Hourly Rate	*(ii)* Hours Worked		Monthly Total
Vice President	$	325.00	101.0	$	32,825.00
Senior Director	$	300.00	0.0	$	-
Director	$	275.00	0.0	$	-
Senior Manager	$	210.00	2.0	$	420.00
Field Crew Leader	$	205.00	0.0	$	-
Trainer	$	200.00	0.0	$	-
Manager	$	200.00	0.0	$	-
Field Technician	$	195.00	0.0	$	-
Senior Analyst	$	160.00	0.0	$	-
Engineer	$	160.00	0.0	$	-
Field Supervisor	$	160.00	0.0	$	-
Analyst	$	125.00	0.0	$	-
Administrative Support	$	50.00	6.0	$	300.00
			109	**$**	**33,545.00**

Operations

Employee Category		(i) Hourly Rate	*(ii)* Hours Worked		Monthly Total
Vice President	$	325.00	107.0	$	34,775.00
Senior Director	$	300.00	0.0	$	-
Director	$	275.00	0.0	$	-
Senior Manager	$	210.00	74.0	$	15,540.00
Field Crew Leader	$	205.00	0.0	$	-
Trainer	$	200.00	0.0	$	-
Manager	$	200.00	88.0	$	17,600.00
Field Technician	$	195.00	0.0	$	-
Senior Analyst	$	160.00	0.0	$	-
Engineer	$	160.00	57.5	$	9,200.00
Field Supervisor	$	160.00	176.0	$	28,160.00
Analyst	$	125.00	0.0	$	-
Administrative Support	$	50.00	52.5	$	2,625.00
			555	**$**	**107,900.00**

Regulatory

Employee Category		(i) Hourly Rate	*(ii)* Hours Worked		Monthly Total
Vice President	$	325.00	60.0	$	19,500.00
Senior Director	$	300.00	7.5	$	2,250.00
Director	$	275.00	30.0	$	8,250.00
Senior Manager	$	210.00	10.0	$	2,100.00
Field Crew Leader	$	205.00	0.0	$	-
Trainer	$	200.00	0.0	$	-
Manager	$	200.00	55.0	$	11,000.00
Field Technician	$	195.00	0.0	$	-
Senior Analyst	$	160.00	0.0	$	-
Engineer	$	160.00	0.0	$	-
Field Supervisor	$	160.00	0.0	$	-
Analyst	$	125.00	0.0	$	-
Administrative Support	$	50.00	0.0	$	-
			162.5	**$**	**43,100.00**

Utility Transformation

Employee Category		(i) Hourly Rate	*(ii)* Hours Worked		Monthly Total
Vice President	$	325.00	59.0	$	19,175.00
Senior Director	$	300.00	116.5	$	34,950.00
Director	$	275.00	113.5	$	31,212.50
Senior Manager	$	210.00	22.0	$	4,620.00
Field Crew Leader	$	205.00	0.0	$	-
Trainer	$	200.00	0.0	$	-
Manager	$	200.00	98.5	$	19,700.00
Field Technician	$	195.00	0.0	$	-
Senior Analyst	$	160.00	0.0	$	-
Engineer	$	160.00	49.5	$	7,920.00
Field Supervisor	$	160.00	0.0	$	-
Analyst	$	125.00	0.0	$	-
Administrative Support	$	50.00	0.0	$	-
			459	**$**	**117,577.50**

Employee Category	Capital Programs & Back End Transition	Communications	Customer Service	Executive	Financial Management	HSE & Quality	Human Resources	Integration Management Office	IT / OT	Legal	Operations	Regulatory	Utility Transformation	Total Hours by Employee Category
Vice President	61.5	0	0	167	98.5	0	46	87.5	3	101	107	60	59	790.5
Senior Director	0	0	0	0	0	6.5	0	0	0	0	0	7.5	116.5	130.5
Director	0	62	0	0	116	38.5	22	0	69	0	0	30	113.5	451
Senior Manager	0	0	16	0	61.5	93.5	0	0	0	2	74	10	22	279
Field Crew Leader	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Trainer	0	0	0	0	0	106	0	0	0	0	0	0	0	106
Manager	98.5	0	38.5	12	45	83.5	84.5	126	148.5	0	88	55	98.5	878
Field Technician	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Senior Analyst	0	0	0	0	116	14	50	17	253	0	0	0	0	450
Engineer	0	0	0	0	0	0	0	0	0	0	57.5	0	49.5	107
Field Supervisor	0	0	0	0	0	0	0	0	0	0	176	0	0	176
Analyst	0	52.5	0	0	14.5	0	21.5	101	0	0	0	0	0	189.5
Administrative Support	0	0	0	52.5	0	0	4.5	131	0	6	52.5	0	0	246.5
	160	**114.5**	**54.5**	**231.5**	**451.5**	**342**	**228.5**	**462.5**	**473.5**	**109**	**555**	**162.5**	**459**	**3804**

Summary of Hours by HOC Item

HOC Item	Name	Department	Employee Category	Sum of Actual Hours
1	General & Transition Management	Executive	Administrative Support	52.5
1	General & Transition Management	Executive	Manager	11
1	General & Transition Management	Executive	Manager	1
1	General & Transition Management	Executive	Vice President	48
1	General & Transition Management	Executive	Vice President	5
1	General & Transition Management	Executive	Vice President	114
1	General & Transition Management	Financial Management	Director	10.5
1	General & Transition Management	Financial Management	Director	0
1	General & Transition Management	Financial Management	Manager	4
1	General & Transition Management	Financial Management	Senior Analyst	52.5
1	General & Transition Management	Financial Management	Senior Manager	0
1	General & Transition Management	Financial Management	Vice President	0
1	General & Transition Management	HSE and Quality	Director	6
1	General & Transition Management	HSE and Quality	Director	1
1	General & Transition Management	HSE and Quality	Senior Analyst	6
1	General & Transition Management	HSE and Quality	Senior Manager	8.5
1	General & Transition Management	HSE and Quality	Trainer	6
1	General & Transition Management	Human Resources	Manager	8
1	General & Transition Management	Human Resources	Manager	6
1	General & Transition Management	Human Resources	Manager	2.5
1	General & Transition Management	Human Resources	Vice President	0
1	General & Transition Management	Integration Management (	Administrative Support	44.5
1	General & Transition Management	Integration Management (	Administrative Support	55.5
1	General & Transition Management	Integration Management (	Administrative Support	9
1	General & Transition Management	Integration Management (	Administrative Support	12
1	General & Transition Management	Integration Management (	Administrative Support	10
1	General & Transition Management	Integration Management (	Analyst	45
1	General & Transition Management	Integration Management (	Analyst	52
1	General & Transition Management	Integration Management (	Manager	46.5
1	General & Transition Management	Integration Management (	Manager	69
1	General & Transition Management	Integration Management (	Senior Analyst	2
1	General & Transition Management	Integration Management (	Vice President	87.5
1	General & Transition Management	ITOT	Manager	0
1	General & Transition Management	ITOT	Manager	2
1	General & Transition Management	ITOT	Senior Analyst	6
1	General & Transition Management	Legal	Administrative Support	0
1	General & Transition Management	Legal	Vice President	0
1	General & Transition Management	Operations	Field Supervisor	8
1	General & Transition Management	Operations	Field Supervisor	8
1	General & Transition Management	Operations	Manager	6
1	General & Transition Management	Operations	Manager	7.5
1	General & Transition Management	Regulatory	Director	5.5
1	General & Transition Management	Regulatory	Senior Director	3
1	General & Transition Management	Utility Transformation	Director	1.5
1	General & Transition Management	Utility Transformation	Director	3
1	General & Transition Management	Utility Transformation	Engineer	4
1	General & Transition Management	Utility Transformation	Manager	1
1	General & Transition Management	Utility Transformation	Senior Director	4
1	General & Transition Management	Utility Transformation	Vice President	2
1 Total				**837**

HOC Item	Name	Department	Employee Category	Sum of Actual Hours
1.02	Plan to Address Gaps in Assets, Technology, Processes, etc. (plan to include cost estimates)	Capital Programs and Back	Manager	23.5
1.02	Plan to Address Gaps in Assets, Technology, Processes, etc. (plan to include cost estimates)	Capital Programs and Back	Manager	2
1.02	Plan to Address Gaps in Assets, Technology, Processes, etc. (plan to include cost estimates)	Capital Programs and Back	Vice President	7
1.02	Plan to Address Gaps in Assets, Technology, Processes, etc. (plan to include cost estimates)	Customer Service	Senior Manager	2
1.02	Plan to Address Gaps in Assets, Technology, Processes, etc. (plan to include cost estimates)	Integration Management (	Manager	3
1.02	Plan to Address Gaps in Assets, Technology, Processes, etc. (plan to include cost estimates)	Regulatory	Manager	55
1.02	Plan to Address Gaps in Assets, Technology, Processes, etc. (plan to include cost estimates)	Utility Transformation	Director	0
1.02	Plan to Address Gaps in Assets, Technology, Processes, etc. (plan to include cost estimates)	Utility Transformation	Engineer	0
1.02	Plan to Address Gaps in Assets, Technology, Processes, etc. (plan to include cost estimates)	Utility Transformation	Engineer	0
1.02	Plan to Address Gaps in Assets, Technology, Processes, etc. (plan to include cost estimates)	Utility Transformation	Manager	0
1.02	Plan to Address Gaps in Assets, Technology, Processes, etc. (plan to include cost estimates)	Utility Transformation	Vice President	29
1.02 Total				**121.5**
1.03	PREB Rate Order Filing (Initial Budgets and Liability Waiver approvals)	Regulatory	Director	0
1.03	PREB Rate Order Filing (Initial Budgets and Liability Waiver approvals)	Regulatory	Senior Manager	0
1.03	PREB Rate Order Filing (Initial Budgets and Liability Waiver approvals)	Regulatory	Vice President	54
1.03 Total				**54**
2.01	Development and Implementation of an Operations Takeover Plan for Transmission and Sub-Transmission Inside and Outsic	Utility Transformation	Senior Director	4
2.01 Total				**4**
2.0301	Transition Plan for T&D Control Centers	Utility Transformation	Manager	52.5
2.0301	Transition Plan for T&D Control Centers	Utility Transformation	Vice President	0
2.0301 Total				**52.5**
2.0303	Emergency Response/Disaster Recovery/Business Continuity Plans	Operations	Senior Manager	8
2.0303 Total				**8**
2.0304	Fleet Management Plan	Operations	Field Supervisor	56
2.0304 Total				**56**
2.0305	Asset Management (included in 8. Engineering and Asset Management)	Utility Transformation	Vice President	0
2.0305 Total				**0**
2.0306	Workforce Management & Training Plan	HSE and Quality	Director	8
2.0306	Workforce Management & Training Plan	HSE and Quality	Director	0
2.0306	Workforce Management & Training Plan	HSE and Quality	Director	2
2.0306	Workforce Management & Training Plan	HSE and Quality	Manager	9.5
2.0306	Workforce Management & Training Plan	HSE and Quality	Senior Director	6.5
2.0306	Workforce Management & Training Plan	HSE and Quality	Trainer	25
2.0306	Workforce Management & Training Plan	HSE and Quality	Trainer	50
2.0306	Workforce Management & Training Plan	HSE and Quality	Trainer	0
2.0306	Workforce Management & Training Plan	HSE and Quality	Trainer	25
2.0306 Total				**126**
2.0307	Safety Management Plan	HSE and Quality	Manager	74
2.0307	Safety Management Plan	HSE and Quality	Senior Manager	82
2.0307 Total				**156**
2.0308	Engineering and Asset Management	Utility Transformation	Director	16
2.0308	Engineering and Asset Management	Utility Transformation	Director	28
2.0308	Engineering and Asset Management	Utility Transformation	Director	0
2.0308	Engineering and Asset Management	Utility Transformation	Senior Director	22
2.0308	Engineering and Asset Management	Utility Transformation	Senior Director	8.5
2.0308	Engineering and Asset Management	Utility Transformation	Senior Director	11.5
2.0308	Engineering and Asset Management	Utility Transformation	Vice President	0
2.0308 Total				**86**
2.0309	Identification of Real Estate	Financial Management	Director	10
2.0309	Identification of Real Estate	Financial Management	Manager	16.5
2.0309 Total				**26.5**
2.031	Materials Management & Warehouse Plan	Operations	Field Supervisor	12

HOC Item	Name	Department	Employee Category	Sum of Actual Hours
2.031 Total				12
2.05	Environmental Exposure Management Plan	HSE and Quality	Director	21.5
2.05	Environmental Exposure Management Plan	HSE and Quality	Senior Analyst	8
2.05	Environmental Exposure Management Plan	HSE and Quality	Senior Manager	3
2.05 Total				32.5
3.01	Remediation Plan Proposal	Financial Management	Manager	0
3.01 Total				0
3.04	Development of System Remediation Plan	Utility Transformation	Director	10
3.04	Development of System Remediation Plan	Utility Transformation	Director	32
3.04	Development of System Remediation Plan	Utility Transformation	Engineer	0
3.04	Development of System Remediation Plan	Utility Transformation	Senior Director	0
3.04	Development of System Remediation Plan	Utility Transformation	Senior Director	0
3.04	Development of System Remediation Plan	Utility Transformation	Senior Director	8
3.04	Development of System Remediation Plan	Utility Transformation	Senior Director	26.5
3.04	Development of System Remediation Plan	Utility Transformation	Vice President	0
3.04 Total				76.5
4.01	Evaluating Customer Service Facilities and Assets	Customer Service	Manager	0
4.01 Total				0
4.02	Evaluating and Updating Customer Service Policies and Procedures	Customer Service	Senior Manager	0
4.02 Total				0
4.03	Development of a Meter Reading Plan	Utility Transformation	Engineer	3
4.03	Development of a Meter Reading Plan	Utility Transformation	Senior Manager	22
4.03 Total				25
4.04	Development of a Customer Service Transition Plan	Customer Service	Manager	38.5
4.04	Development of a Customer Service Transition Plan	Customer Service	Senior Manager	10
4.04 Total				48.5
4.05	Development and Implementation of a Service Start and Shut-Off Plan	Customer Service	Senior Manager	0
4.05 Total				0
4.07	Development and Implementation of a Customer Service Technology	Customer Service	Senior Manager	2
4.07 Total				2
4.09	Establish Integration Between Customer Services & T&D Ops	Customer Service	Senior Manager	2
4.09 Total				2
5.02	Identification and Gap Analysis	ITOT	Manager	64
5.02	Identification and Gap Analysis	ITOT	Senior Analyst	36.5
5.02	Identification and Gap Analysis	ITOT	Senior Analyst	50.5
5.02	Identification and Gap Analysis	ITOT	Vice President	3
5.02 Total				154
5.03	Evaluating IT/OT Applications and Infrastructure	ITOT	Senior Analyst	0
5.03 Total				0
5.04	Development of Cyber Security and Business Continuity Plan	ITOT	Manager	19.5
5.04	Development of Cyber Security and Business Continuity Plan	ITOT	Senior Analyst	0
5.04 Total				19.5
5.07	Commencement Cutover Planning	ITOT	Director	35
5.07	Commencement Cutover Planning	ITOT	Manager	0
5.07 Total				35
6.04	Establishing a Financial Accounting System and Account Structure	Financial Management	Analyst	7.5
6.04	Establishing a Financial Accounting System and Account Structure	Financial Management	Analyst	7
6.04	Establishing a Financial Accounting System and Account Structure	Financial Management	Senior Manager	1.5
6.04	Establishing a Financial Accounting System and Account Structure	Financial Management	Vice President	0
6.04 Total				16
6.05	Preparing Initial Budgets and Other Financial Forecasts	Financial Management	Director	1
6.05	Preparing Initial Budgets and Other Financial Forecasts	Financial Management	Vice President	4.5

HOC Item	Name	Department	Employee Category	Sum of Actual Hours
6.05	Preparing Initial Budgets and Other Financial Forecasts	Financial Management	Vice President	16
6.05	Preparing Initial Budgets and Other Financial Forecasts	Integration Management (	Analyst	4
6.05	Preparing Initial Budgets and Other Financial Forecasts	Integration Management (	Manager	1.5
6.05	Preparing Initial Budgets and Other Financial Forecasts	Integration Management (	Senior Analyst	15
6.05 Total				**42**
7.06	Handoff of Project Worksheet Activity from COR3 and Vendors	Regulatory	Vice President	2
7.06 Total				**2**
7.08	Drafting, Revising and Finalizing Federal Funding Procurement Manual	Regulatory	Vice President	2
7.08 Total				**2**
8.02	Recruiting and Staffing	Capital Programs and Back	Manager	0
8.02	Recruiting and Staffing	Financial Management	Director	1.5
8.02	Recruiting and Staffing	Financial Management	Vice President	2
8.02	Recruiting and Staffing	Human Resources	Administrative Support	3
8.02	Recruiting and Staffing	Human Resources	Analyst	9.5
8.02	Recruiting and Staffing	Human Resources	Director	2
8.02	Recruiting and Staffing	Human Resources	Manager	9
8.02	Recruiting and Staffing	Human Resources	Manager	13.5
8.02	Recruiting and Staffing	Human Resources	Manager	33
8.02	Recruiting and Staffing	Human Resources	Manager	0
8.02	Recruiting and Staffing	Human Resources	Senior Analyst	0
8.02	Recruiting and Staffing	Human Resources	Vice President	2
8.02 Total				**75.5**
8.03	Redesign and Staff New Organization	Human Resources	Administrative Support	0
8.03	Redesign and Staff New Organization	Human Resources	Analyst	12
8.03	Redesign and Staff New Organization	Human Resources	Manager	0
8.03	Redesign and Staff New Organization	Human Resources	Manager	8
8.03	Redesign and Staff New Organization	Human Resources	Senior Analyst	50
8.03	Redesign and Staff New Organization	Human Resources	Vice President	1
8.03	Redesign and Staff New Organization	Utility Transformation	Director	23
8.03	Redesign and Staff New Organization	Utility Transformation	Engineer	11.5
8.03	Redesign and Staff New Organization	Utility Transformation	Engineer	6
8.03	Redesign and Staff New Organization	Utility Transformation	Engineer	19
8.03	Redesign and Staff New Organization	Utility Transformation	Engineer	6
8.03	Redesign and Staff New Organization	Utility Transformation	Manager	0
8.03	Redesign and Staff New Organization	Utility Transformation	Manager	0
8.03	Redesign and Staff New Organization	Utility Transformation	Senior Director	0
8.03	Redesign and Staff New Organization	Utility Transformation	Vice President	10
8.03	Redesign and Staff New Organization	Utility Transformation	Vice President	16
8.03	Redesign and Staff New Organization	Utility Transformation	Vice President	2
8.03 Total				**164.5**
8.04	Proposed Recruitment and Staffing Plan	Collective Bargaining	Vice President	41
8.04 Total				**41**
8.05	Stand Up Human Capital Management (HCM) System	Human Resources	Administrative Support	0
8.05	Stand Up Human Capital Management (HCM) System	Human Resources	Director	4
8.05	Stand Up Human Capital Management (HCM) System	Human Resources	Manager	2
8.05	Stand Up Human Capital Management (HCM) System	Human Resources	Manager	1.5
8.05	Stand Up Human Capital Management (HCM) System	Human Resources	Vice President	0
8.05 Total				**7.5**
8.06	Communication Plan	Communications	Analyst	1
8.06	Communication Plan	Communications	Director	52.5
8.06	Communication Plan	Human Resources	Administrative Support	62
8.06	Communication Plan	Human Resources	Manager	1

HOC Item	Name	Department	Employee Category	Sum of Actual Hours
8.06	Communication Plan	Human Resources	Vice President	1
8.06 Total				**117.5**
8.08	Develop Employee Retirement Plan	Human Resources	Administrative Support	0.5
8.08	Develop Employee Retirement Plan	Human Resources	Director	16
8.08	Develop Employee Retirement Plan	Human Resources	Vice President	1
8.08 Total				**17.5**
8.09	Occupational Health and Wellness	Human Resources	Vice President	0
8.09 Total				**0**
8.1	Compliance Plan	Human Resources	Vice President	0
8.1 Total				**0**
8.11	Engagement Plan	Human Resources	Manager	0
8.11	Engagement Plan	Human Resources	Vice President	0
8.11 Total				**0**
9.03	Non-Federal Funding Procurement Manual Approval	Financial Management	Director	22.5
9.03 Total				**22.5**
9.04	Physical Security Plan Approval	Utility Transformation	Manager	45
9.04	Physical Security Plan Approval	Utility Transformation	Manager	0
9.04	Physical Security Plan Approval	Utility Transformation	Vice President	0
9.04 Total				**45**
9.05	Data Security Plan Approval	ITOT	Manager	8
9.05 Total				**8**
9.07	System Operation Principles Regulatory Approval	Regulatory	Vice President	2
9.07 Total				**2**
10.01	Evaluating Existing Procurement and Subcontracting Policies, Procedures and Systems	Financial Management	Director	7.5
10.01	Evaluating Existing Procurement and Subcontracting Policies, Procedures and Systems	Financial Management	Manager	1
10.01 Total				**8.5**
10.02	Assuming Responsibility for Securing Use of Assets, Facilities, IT / OT, etc	Financial Management	Director	0
10.02 Total				**0**
10.03	Assuming Existing Subcontracts	Financial Management	Director	0
10.03 Total				**0**
11.01	Develop Back-End Transition Plan	Capital Programs and Back	Manager	0
11.01	Develop Back-End Transition Plan	Capital Programs and Back	Vice President	0
11.01 Total				**0**
12.02	Required Insurance	Financial Management	Director	0.5
12.02	Required Insurance	Financial Management	Manager	8.5
12.02	Required Insurance	Financial Management	Vice President	3
12.02 Total				**12**
12.03	Baseline Performance Levels	Utility Transformation	Senior Director	32
12.03	Baseline Performance Levels	Utility Transformation	Vice President	0
12.03 Total				**32**
12.1	Section 4.5: Conditions Precedent to Service Commencement Date	Integration Management (	Manager	6
12.1 Total				**6**
12.12	Service Commencement Begins	Integration Management (	Manager	0
12.12 Total				**0**
General 09	Operational plans and Operations Management	Operations	Administrative Support	52.5
General 09	Operational plans and Operations Management	Operations	Engineer	57.5
General 09	Operational plans and Operations Management	Operations	Field Supervisor	72
General 09	Operational plans and Operations Management	Operations	Field Supervisor	6
General 09	Operational plans and Operations Management	Operations	Field Supervisor	14
General 09	Operational plans and Operations Management	Operations	Manager	15
General 09	Operational plans and Operations Management	Operations	Manager	0
General 09	Operational plans and Operations Management	Operations	Manager	59.5

HOC Item	Name	Department	Employee Category	Sum of Actual Hours
General 09	Operational plans and Operations Management	Operations	Senior Manager	66
General 09	Operational plans and Operations Management	Operations	Vice President	107
General 09 Total				**449.5**
Non HOC 01	ManagementCo IT Systems	ITOT	Director	9
Non HOC 01	ManagementCo IT Systems	ITOT	Manager	2
Non HOC 01	ManagementCo IT Systems	ITOT	Senior Analyst	56.5
Non HOC 01	ManagementCo IT Systems	ITOT	Senior Analyst	9
Non HOC 01 Total				**76.5**
Non HOC 02	ServeCo IT Systems	ITOT	Director	25
Non HOC 02	ServeCo IT Systems	ITOT	Manager	53
Non HOC 02	ServeCo IT Systems	ITOT	Senior Analyst	59.5
Non HOC 02	ServeCo IT Systems	ITOT	Senior Analyst	35
Non HOC 02 Total				**172.5**
Non HOC 04	Standing up Capital Program organization	Capital Programs and Back	Manager	24.5
Non HOC 04	Standing up Capital Program organization	Capital Programs and Back	Manager	48.5
Non HOC 04	Standing up Capital Program organization	Capital Programs and Back	Vice President	54.5
Non HOC 04 Total				**127.5**
Non HOC 05	LUMA MC SetUp, general financial, risk management and sourcing and procurement activities, Tax matters, and team admir	Financial Management	Director	59.5
Non HOC 05	LUMA MC SetUp, general financial, risk management and sourcing and procurement activities, Tax matters, and team admir	Financial Management	Director	3
Non HOC 05	LUMA MC SetUp, general financial, risk management and sourcing and procurement activities, Tax matters, and team admir	Financial Management	Manager	11
Non HOC 05	LUMA MC SetUp, general financial, risk management and sourcing and procurement activities, Tax matters, and team admir	Financial Management	Manager	4
Non HOC 05	LUMA MC SetUp, general financial, risk management and sourcing and procurement activities, Tax matters, and team admir	Financial Management	Senior Analyst	63.5
Non HOC 05	LUMA MC SetUp, general financial, risk management and sourcing and procurement activities, Tax matters, and team admir	Financial Management	Senior Manager	60
Non HOC 05	LUMA MC SetUp, general financial, risk management and sourcing and procurement activities, Tax matters, and team admir	Financial Management	Vice President	56
Non HOC 05	LUMA MC SetUp, general financial, risk management and sourcing and procurement activities, Tax matters, and team admir	Financial Management	Vice President	17
Non HOC 05 Total				**274**
Non HOC 06	Regulatory Support During Transition	Regulatory	Director	24.5
Non HOC 06	Regulatory Support During Transition	Regulatory	Senior Director	4.5
Non HOC 06	Regulatory Support During Transition	Regulatory	Senior Manager	10
Non HOC 06 Total				**39**
Non HOC 07	Operator Representations and Warranties	Legal	Administrative Support	6
Non HOC 07	Operator Representations and Warranties	Legal	Senior Manager	2
Non HOC 07	Operator Representations and Warranties	Legal	Vice President	14
Non HOC 07	Operator Representations and Warranties	Legal	Vice President	87
Non HOC 07 Total				**109**
Quick Win 8	Implement Quick Win Projects	Utility Transformation	Vice President	0
Quick Win 8 Total				**0**
Grand Total				**3804**

MCL Code	Name	Internal June Hrs	Third Party June Hrs	Internal Reallocations	External Reallocations	Internal After Allocation	Third Party After Allocation	Allocation of all June Hours	Percent
1	General & Transition Management	837	0	-8		829	0	829	
1.01	Government Approvals	0	0	15		15	0	15	
1.02	Plan to Address Gaps in Assets, Technology, Processes, etc. (plan to includ	121.5	0	-15		106.5	0	106.5	
1.03	PREB Rate Order Filing (Initial Budgets and Liability Waiver approvals)	54	0	-13.8		40.2	0	40.2	
2.01	Development and Implementation of an Operations Takeover Plan for Tra	4	0			4	0	4	
2.02	Development and Implementation of an Operational Takeover Plan for th	0	0	188.5		188.5	0	188.5	
2.0301	Transition Plan for T&D Control Centers	52.5	0			52.5	0	52.5	
2.0302	Transition Plan for Operations and Maintenance (O&M) Activities	0	0	261		261	0	261	
2.0303	Emergency Response/Disaster Recovery/Business Continuity Plans	8	0			8	0	8	
2.0304	Fleet Management Plan	56	0			56	0	56	
2.0305	Asset Management (included in 8. Engineering and Asset Management)	0	0			0	0	0	
2.0306	Workforce Management & Training Plan	126	0			126	0	126	
2.0307	Safety Management Plan	156	0			156	0	156	
2.0308	Engineering and Asset Management	86	0			86	0	86	
2.0309	Identification of Real Estate	26.5	0			26.5	0	26.5	
2.031	Materials Management & Warehouse Plan	12	0			12	0	12	
2.0311	System Operations Plan	0	0			0	0	0	
2.0312	Vegetation Management Plan	0	0			0	0	0	
2.04	Update Emergency Operations Manual and Business Continuity/Disaster R	0	0			0	0	0	
2.05	Environmental Exposure Management Plan	32.5	0			32.5	0	32.5	
3.01	Remediation Plan Proposal	0	0	10.0		10	0	10	
3.02	Development of Improvement Initiatives	0	0	66.5		66.5	0	66.5	
3.03	Consolidate Plans from All Areas	0	0	-		0	0	0	
3.04	Development of System Remediation Plan	76.5	0	(76.5)		0	0	0	
3.05	Approval of System Remediation Plan	0	0			0	0	0	
4.01	Evaluating Customer Service Facilities and Assets	0	0			0	0	0	
4.02	Evaluating and Updating Customer Service Policies and Procedures	0	0			0	0	0	
4.03	Development of a Meter Reading Plan	25	0			25	0	25	
4.04	Development of a Customer Service Transition Plan	48.5	0			48.5	0	48.5	
4.05	Development and Implementation of a Service Start and Shut-Off Plan	0	0			0	0	0	
4.06	Development of a Meter Asset Management (MAM) Plan	0	0			0	0	0	
4.07	Development and Implementation of a Customer Service Technology	2	0			2	0	2	
4.08	Develop and Implement a Non-Technical Energy Loss Reduction Plan	0	0			0	0	0	
4.09	Establish Integration Between Customer Services & T&D Ops	2	0			2	0	2	
5.01	Development of IT/OT Communication Plan and Acceptance Criteria	0	0			0	0	0	
5.02	Identification and Gap Analysis	154	0	-46.2		107.8	0	107.8	
5.03	Evaluating IT/OT Applications and Infrastructure	0	0	46.2		46.2	0	46.2	
5.04	Development of Cyber Security and Business Continuity Plan	19.5	0			19.5	0	19.5	
5.05	Development of an IT Asset Management Program	0	0			0	0	0	
5.06	Development of an IT/OT Transition Plan and Schedule	0	0	35		35	0	35	
5.07	Commencement Cutover Planning	35	0	-35		0	0	0	
5.08	Training and Communication Plan	0	0			0	0	0	
6.01	Detailed Description of Approach to Budgeting and Reporting	0	0	14		14	0	14	

MCL Code	Name	Internal June Hrs	Third Party June Hrs	Internal Reallocations	External Reallocations	Internal After Allocation	Third Party After Allocation	Allocation of all June Hours	Percent
6.02	Description of Approach to Complying with Initial Budget Obligations	0	0	14		14	0	14	
6.03	Approach to Formalizing Changes to Control Processes	0	0			0	0	0	
6.04	Establishing a Financial Accounting System and Account Structure	16	0			16	0	16	
6.05	Preparing Initial Budgets and Other Financial Forecasts	42	0	-28		14	0	14	
6.06	Establishing Bank Accounts	0	0			0	0	0	
6.07	Evaluating and Updating Payroll and Labor Cost Reporting systems	0	0	5		5	0	5	
6.08	Establishing a Delegation of Authority Matrix and Process	0	0			0	0	0	
6.09	Processes & Procedures and Overall Internal Controls	0	0			0	0	0	
7.01	Set Up Governance Framework	0	0			0	0	0	
7.02	Policies and Procedures	0	0	10		10	0	10	
7.03	Staffing Plan	0	0			0	0	0	
7.04	Surge Staffing	0	0			0	0	0	
7.05	Project Worksheet Assessment (also covered under Section 4.3)	0	0			0	0	0	
7.06	Handoff of Project Worksheet Activity from COR3 and Vendors	2	0	-2		0	0	0	
7.07	Project Procurement Planning	0	0			0	0	0	
7.08	Drafting, Revising and Finalizing Federal Funding Procurement Manual	2	0			2	0	2	
8.01	Draft, Revise and Finalize Operator Employment Requirements	0	0			0	0	0	
8.02	Recruiting and Staffing	75.5	0			75.5	0	75.5	
8.03	Redesign and Staff New Organization	164.5	0			164.5	0	164.5	
8.04	Proposed Recruitment and Staffing Plan	41	0			41	0	41	
8.05	Stand Up Human Capital Management (HCM) System	7.5	0			7.5	0	7.5	
8.06	Communication Plan	117.5	0			117.5	0	117.5	
8.07	Training (Workforce Development) Plan	0	0			0	0	0	
8.08	Develop Employee Retirement Plan	17.5	0			17.5	0	17.5	
8.09	Occupational Health and Wellness	0	0			0	0	0	
8.1	Compliance Plan	0	0			0	0	0	
8.11	Engagement Plan	0	0			0	0	0	
8.12	Develop a Community Investment Plan	0	0			0	0	0	
9.01	Genco Shared Services Agreement Approval	0	0	3		3	0	3	
9.03	Non-Federal Funding Procurement Manual Approval	22.5	0			22.5	0	22.5	
9.04	Physical Security Plan Approval	45	0			45	0	45	
9.05	Data Security Plan Approval	8	0			8	0	8	
9.06	Vegetation Management Plan Approval	0	0			0	0	0	
9.07	System Operation Principles Regulatory Approval	2	0	10.8		12.8	0	12.8	
10.01	Evaluating Existing Procurement and Subcontracting Policies, Procedures a	8.5	0			8.5	0	8.5	
10.02	Assuming Responsibility for Securing Use of Assets, Facilities, IT / OT, etc	0	0			0	0	0	
10.03	Assuming Existing Subcontracts	0	0			0	0	0	
11.01	Develop Back-End Transition Plan	0	0			0	0	0	
12.01	Confirmation of Acceptable Operator Security	0	0			0	0	0	
12.02	Required Insurance	12	0			12	0	12	
12.03	Baseline Performance Levels	32	0			32	0	32	
12.04	Back-End Transition Plan	0	0			0	0	0	
12.05	Representations	0	0			0	0	0	
12.06	Operator Representations and Warranties	0	0			0	0	0	
12.07	Section 4.3: Owner and Administrator Responsibilities	0	0			0	0	0	
12.08	Owner Representations and Warranties	0	0			0	0	0	
12.09	Section 4.4 Governmental Approvals	0	0			0	0	0	
12.1	Section 4.5: Conditions Precedent to Service Commencement Date	6	0	27.25		33.25	0	33.25	

MCL Code	Name	Internal June Hrs	Third Party June Hrs	Internal Reallocations	External Reallocations	Internal After Allocation	Third Party After Allocation	Allocation of all June Hours	Percent
12.11	Section 4.7: Closing the Front-End Transition Period	0	0			0	0	0	
12.12	Service Commencement Begins	0	0			0	0	0	
General 09	Operational plans and Operations Management	449.5	0	-449.5		0	0	0	
Non HOC 01	ManagementCo IT Systems	76.5	0			76.5	0	76.5	
Non HOC 02	ServeCo IT Systems	172.5	0			172.5	0	172.5	
Non HOC 03	Identify source data for renewal process and Open claims review	0	0			0	0	0	
Non HOC 04	Standing up Capital Program organization	127.5	0			127.5	0	127.5	
Non HOC 05	LUMA MC SetUp, general financial, risk management and sourcing and pro	274	0	-5		269	0	269	
Non HOC 06	Regulatory Support During Transition	39	0			39	0	39	
Non HOC 07	Operator Representations and Warranties	109	0	-27.25		81.75	0	81.75	
Non-Billable 01	Vacation	0	0			0	0	0	
Non-Billable 02	LUMA Specific Non-Billable Work	0	0			0	0	0	
Non-Billable 03	Sick time	0	0			0	0	0	
Non-Billable 04	Public Holidays	0	0			0	0	0	
Non-Billable 05	ATCO Project Time	0	0			0	0	0	
Non-Billable 06	Quanta Project Time	0	0			0	0	0	
Non-Billable 07	Bereavement	0	0			0	0	0	
Non-Billable 08	Flex Time	0	0			0	0	0	
Non-Billable 09	PTO	0	0			0	0	0	
Non-Billable 10	Training	0	0			0	0	0	
Non-Billable 11	Jury Duty	0	0			0	0	0	
Non-Billable 12	LUMA College Time	0	0			0	0	0	
Quick Win 1	Streetlight Operations Improvement	0	0			0	0	0	
Quick Win 2	Repair of Obvious For Visible To Ordinary Person Infrastructure Problems	0	0			0	0	0	
Quick Win 3	Reliability Improvement For Quick Hits	0	0			0	0	0	
Quick Win 4	Vegetation Management Program Implementation	0	0			0	0	0	
Quick Win 5	FEMA Worksheets And Getting FEMA Funding Unstuck	0	0			0	0	0	
Quick Win 6	Smart Meter Evaluation And Apps	0	0			0	0	0	
Quick Win 7	Develop Quick Win Initiatives Projects	0	0			0	0	0	
Quick Win 8	Implement Quick Win Projects	0	0			0	0	0	
		3804	0	0		3804	0	3804	

Front-End Transition Hourly Fully Allocated Rates

(Table 28: ManagementCo or Affiliate Personnel)

Employee Category	Hourly Rate ($)
Vice President	325.00
Senior Director	300.00
Director	275.00
Senior Manager	210.00
Field Crew Leader	205.00
Trainer	200.00
Manager	200.00
Field Technician	195.00
Senior Analyst	160.00
Engineer	160.00
Field Supervisor	160.00
Analyst	125.00
Administrative Support	50.00

INVOICE

Submitted To:	Address:
Puerto Rico Public-Private Partnerships Authority PO Box 42001 San Juan, Puerto Rico 00940-2001	**LUMA Energy, LLC** 644 Av. Manuel Fernández Juncos, Suite 301 San Juan, Puerto Rico 00907
To Be Paid By: **Puerto Rico Electric Power Authority** PO Box 364267 San Juan, Puerto Rico 00936-4267	**Tax Registration No. 66-0940278**
Invoice Date: **August 10, 2020**	Invoice #: **FETS-0720-01 Rev1b**

Contract Ref: **Puerto Rico Transmission and Distribution System Operation and Maintenance Agreement** TERMS: **Net 30**

(i) and (ii) Labor (Please see attached breakdowns for further detail)	AMOUNT
Executives	$ 157,187.50
Capital Programs	$ 133,500.00
Communications	$ 62,362.50
Customer Service	$ 187,237.50
Financial Mgmt.	$ 488,530.00
HSE & Quality	$ 268,690.00
Human Resources	$ 317,467.50
Integration Mgmt Office	$ 264,160.00
IT / OT	$ 237,930.00
Legal	$ 112,137.50
Operations	$ 736,522.50
Regulatory	$ 316,495.00
Utility Transformation	$ 710,970.00
Sub-Total Labor for the month of July 2020	**$ 3,993,190.00**
(iii) Front-End Transition Service Fixed Fee	
Monthly Installment of the FETS Fixed Fee for the month of July 2020	**$ 5,000,000.00**
(iv) Pass-through Costs and Expenses	
Alumbra LLC - 11 Invoices	$ 527,932.41
AT&T Mobility Puerto Rico - 1 Invoices	$ 720.86
ATCO Infrastructure Solutions Ltd - 1 Invoices	$ 52,265.31
ATCO PR Infrastructure Solutions Ltd. - 1 Invoices	$ 313.28
CDW - 2 Invoices	$ 88,407.58
Katy Woolsey - 2 Invoices	$ 2,100.00
Laboratorio Clinico El Morro, Inc. - 1 Invoices	$ 2,114.00
NexTec Operating Corp - 6 Invoices	$ 33,422.40
Nory Sanchez-Alvarez - 4 Invoices	$ 2,502.88
Oracle America, Inc. - 4 Invoices	$ 37,790.75
People 2.0 North America - 10 Invoices	$ 56,387.60
Quanta Workforce Solutions, LLC - 1 Invoices	$ 450,298.22
Shibumi.com Inc. - 1 Invoices	$ 51,000.00
Smartbridge - 7 Invoices	$ 59,487.50
Texas Series of Lockton Companies, LLC - 1 Invoices	$ 17,881.00
Traitify - 1 Invoices	$ 85,000.00
Vidal & Rodriguez, Inc. - 2 Invoices	$ 91,625.00
Workday, Inc. - 2 Invoices	$ 572,078.00
Sub-Total of Pass-through Costs and Expenses for the month of July 2020	**$ 2,131,326.79**
Total	**$ 11,124,516.79**

	FETS Fee	FETS Fixed Fee	Additional C&E	Total
Previously invoiced	$ 828,770.00	$ 1,500,000.00	$ -	$ 2,328,770.00
Current invoice	$ 3,993,190.00	$ 5,000,000.00	$ 2,131,326.79	$ 11,124,516.79
Total invoiced to date	**$ 4,821,960.00**	**$ 6,500,000.00**	**$ 2,131,326.79**	**$ 13,453,286.79**

Remittance Information:

Wire to: *Bank of America, NA, 222 Broadway, New York, NY 10038*
Account #: 488074008867 Wire Routing #: 026009593 ACH Routing #: 11100025

Invoicing Month	Invoice No.	FETS Fee	FETS Fixed Fee	Additional C&E	Total Invoiced
June 2020	FETS-0620-01	$ 828,770.00	$ 1,500,000.00	$ -	$ 2,328,770.00
					$ -
					$ -
		$ 828,770.00	**$ 1,500,000.00**	**$ -**	**$ 2,328,770.00**

SUMMARY

Employee Category	(i) Hourly Rate	*(ii)* Hours Worked	Monthly Total
Vice President	$ 325.00	2770.0	$ 900,250.00
Senior Director	$ 300.00	805.0	$ 241,500.00
Director	$ 275.00	2809.5	$ 772,612.50
Senior Manager	$ 210.00	1083.0	$ 227,430.00
Field Crew Leader	$ 205.00	0.0	$ -
Trainer	$ 200.00	-56.0	-$ 11,200.00
Manager	$ 200.00	3967.0	$ 793,400.00
Field Technician	$ 195.00	658.0	$ 128,310.00
Senior Analyst	$ 160.00	1675.0	$ 268,000.00
Engineer	$ 160.00	843.0	$ 134,880.00
Field Supervisor	$ 160.00	1714.5	$ 274,320.00
Analyst	$ 125.00	1813.5	$ 226,687.50
Administrative Support	$ 50.00	740.0	$ 37,000.00
		18822.5	**$ 3,993,190.00**

Executives

Employee Category		(i) Hourly Rate	*(ii)* Hours Worked		Monthly Total
Vice President	$	325.00	441.5	$	143,487.50
Senior Director	$	300.00	0.0	$	-
Director	$	275.00	0.0	$	-
Senior Manager	$	210.00	0.0	$	-
Field Crew Leader	$	205.00	0.0	$	-
Trainer	$	200.00	0.0	$	-
Manager	$	200.00	25.0	$	5,000.00
Field Technician	$	195.00	0.0	$	-
Senior Analyst	$	160.00	0.0	$	-
Engineer	$	160.00	0.0	$	-
Field Supervisor	$	160.00	0.0	$	-
Analyst	$	125.00	0.0	$	-
Administrative Support	$	50.00	174.0	$	8,700.00
			640.5	**$**	**157,187.50**

Capital Programs

Employee Category	(i) Hourly Rate	*(ii)* Hours Worked	Monthly Total
Vice President	$ 325.00	196.0	$ 63,700.00
Senior Director	$ 300.00	0.0	$ -
Director	$ 275.00	0.0	$ -
Senior Manager	$ 210.00	0.0	$ -
Field Crew Leader	$ 205.00	0.0	$ -
Trainer	$ 200.00	0.0	$ -
Manager	$ 200.00	349.0	$ 69,800.00
Field Technician	$ 195.00	0.0	$ -
Senior Analyst	$ 160.00	0.0	$ -
Engineer	$ 160.00	0.0	$ -
Field Supervisor	$ 160.00	0.0	$ -
Analyst	$ 125.00	0.0	$ -
Administrative Support	$ 50.00	0.0	$ -
		545	**$ 133,500.00**

Communications

Employee Category	(i) Hourly Rate	*(ii)* Hours Worked	Monthly Total
Vice President	$ 325.00	0.0	$ -
Senior Director	$ 300.00	0.0	$ -
Director	$ 275.00	151.0	$ 41,525.00
Senior Manager	$ 210.00	0.0	$ -
Field Crew Leader	$ 205.00	0.0	$ -
Trainer	$ 200.00	0.0	$ -
Manager	$ 200.00	0.0	$ -
Field Technician	$ 195.00	0.0	$ -
Senior Analyst	$ 160.00	0.0	$ -
Engineer	$ 160.00	0.0	$ -
Field Supervisor	$ 160.00	0.0	$ -
Analyst	$ 125.00	145.5	$ 18,187.50
Administrative Support	$ 50.00	53.0	$ 2,650.00
		349.5	**$ 62,362.50**

Customer Service

Employee Category	(i) Hourly Rate	*(ii)* Hours Worked	Monthly Total
Vice President	$ 325.00	0.0	$ -
Senior Director	$ 300.00	0.0	$ -
Director	$ 275.00	0.0	$ -
Senior Manager	$ 210.00	217.5	$ 45,675.00
Field Crew Leader	$ 205.00	0.0	$ -
Trainer	$ 200.00	0.0	$ -
Manager	$ 200.00	181.5	$ 36,300.00
Field Technician	$ 195.00	0.0	$ -
Senior Analyst	$ 160.00	184.5	$ 29,520.00
Engineer	$ 160.00	0.0	$ -
Field Supervisor	$ 160.00	160.5	$ 25,680.00
Analyst	$ 125.00	400.5	$ 50,062.50
Administrative Support	$ 50.00	0.0	$ -
		1144.5	**$ 187,237.50**

Financial Mgmt.

Employee Category		(i) Hourly Rate	*(ii)* Hours Worked		Monthly Total
Vice President	$	325.00	315.5	$	102,537.50
Senior Director	$	300.00	0.0	$	-
Director	$	275.00	696.0	$	191,400.00
Senior Manager	$	210.00	221.5	$	46,515.00
Field Crew Leader	$	205.00	0.0	$	-
Trainer	$	200.00	0.0	$	-
Manager	$	200.00	363.5	$	72,700.00
Field Technician	$	195.00	0.0	$	-
Senior Analyst	$	160.00	446.5	$	71,440.00
Engineer	$	160.00	0.0	$	-
Field Supervisor	$	160.00	0.0	$	-
Analyst	$	125.00	31.5	$	3,937.50
Administrative Support	$	50.00	0.0	$	-
			2074.5	**$**	**488,530.00**

HSE & Quality

Employee Category	(i) Hourly Rate	*(ii)* Hours Worked	Monthly Total
Vice President	$ 325.00	265.0	$ 86,125.00
Senior Director	$ 300.00	34.5	$ 10,350.00
Director	$ 275.00	465.0	$ 127,875.00
Senior Manager	$ 210.00	-28.5	-$ 5,985.00
Field Crew Leader	$ 205.00	0.0	$ -
Trainer	$ 200.00	-56.0	-$ 11,200.00
Manager	$ 200.00	200.0	$ 40,000.00
Field Technician	$ 195.00	90.0	$ 17,550.00
Senior Analyst	$ 160.00	10.0	$ 1,600.00
Engineer	$ 160.00	0.0	$ -
Field Supervisor	$ 160.00	0.0	$ -
Analyst	$ 125.00	19.0	$ 2,375.00
Administrative Support	$ 50.00	0.0	$ -
		999	**$ 268,690.00**

Human Resources

Employee Category		(i) Hourly Rate	*(ii)* Hours Worked		Monthly Total
Vice President	$	325.00	261.0	$	84,825.00
Senior Director	$	300.00	0.0	$	-
Director	$	275.00	236.0	$	64,900.00
Senior Manager	$	210.00	0.0	$	-
Field Crew Leader	$	205.00	0.0	$	-
Trainer	$	200.00	0.0	$	-
Manager	$	200.00	438.0	$	87,600.00
Field Technician	$	195.00	0.0	$	-
Senior Analyst	$	160.00	320.5	$	51,280.00
Engineer	$	160.00	0.0	$	-
Field Supervisor	$	160.00	0.0	$	-
Analyst	$	125.00	220.5	$	27,562.50
Administrative Support	$	50.00	26.0	$	1,300.00
			1502	**$**	**317,467.50**

Integration Management Office

Employee Category		(i) Hourly Rate	*(ii)* Hours Worked		Monthly Total
Vice President	$	325.00	330.0	$	107,250.00
Senior Director	$	300.00	0.0	$	-
Director	$	275.00	0.0	$	-
Senior Manager	$	210.00	0.0	$	-
Field Crew Leader	$	205.00	0.0	$	-
Trainer	$	200.00	0.0	$	-
Manager	$	200.00	484.5	$	96,900.00
Field Technician	$	195.00	0.0	$	-
Senior Analyst	$	160.00	111.0	$	17,760.00
Engineer	$	160.00	0.0	$	-
Field Supervisor	$	160.00	0.0	$	-
Analyst	$	125.00	200.0	$	25,000.00
Administrative Support	$	50.00	345.0	$	17,250.00
			1470.5	**$**	**264,160.00**

IT / OT

Employee Category		(i) Hourly Rate	*(ii)* Hours Worked		Monthly Total
Vice President	$	325.00	19.0	$	6,175.00
Senior Director	$	300.00	0.0	$	-
Director	$	275.00	221.0	$	60,775.00
Senior Manager	$	210.00	0.0	$	-
Field Crew Leader	$	205.00	0.0	$	-
Trainer	$	200.00	0.0	$	-
Manager	$	200.00	382.5	$	76,500.00
Field Technician	$	195.00	0.0	$	-
Senior Analyst	$	160.00	590.5	$	94,480.00
Engineer	$	160.00	0.0	$	-
Field Supervisor	$	160.00	0.0	$	-
Analyst	$	125.00	0.0	$	-
Administrative Support	$	50.00	0.0	$	-
			1213	**$**	**237,930.00**

Legal

Employee Category		(i) Hourly Rate	*(ii)* Hours Worked		Monthly Total
Vice President	$	325.00	307.5	$	99,937.50
Senior Director	$	300.00	0.0	$	-
Director	$	275.00	0.0	$	-
Senior Manager	$	210.00	-2.0	-$	420.00
Field Crew Leader	$	205.00	0.0	$	-
Trainer	$	200.00	0.0	$	-
Manager	$	200.00	52.0	$	10,400.00
Field Technician	$	195.00	0.0	$	-
Senior Analyst	$	160.00	12.0	$	1,920.00
Engineer	$	160.00	0.0	$	-
Field Supervisor	$	160.00	0.0	$	-
Analyst	$	125.00	0.0	$	-
Administrative Support	$	50.00	6.0	$	300.00
			375.5	**$**	**112,137.50**

Operations

Employee Category		(i) Hourly Rate	*(ii)* Hours Worked		Monthly Total
Vice President	$	325.00	247.0	$	80,275.00
Senior Director	$	300.00	0.0	$	-
Director	$	275.00	0.0	$	-
Senior Manager	$	210.00	497.0	$	104,370.00
Field Crew Leader	$	205.00	0.0	$	-
Trainer	$	200.00	0.0	$	-
Manager	$	200.00	509.5	$	101,900.00
Field Technician	$	195.00	568.0	$	110,760.00
Senior Analyst	$	160.00	0.0	$	-
Engineer	$	160.00	247.5	$	39,600.00
Field Supervisor	$	160.00	1485.5	$	237,680.00
Analyst	$	125.00	450.5	$	56,312.50
Administrative Support	$	50.00	112.5	$	5,625.00
			4117.5	**$**	**736,522.50**

Regulatory

Employee Category		(i) Hourly Rate	*(ii)* Hours Worked		Monthly Total
Vice President	$	325.00	198.0	$	64,350.00
Senior Director	$	300.00	86.0	$	25,800.00
Director	$	275.00	410.0	$	112,750.00
Senior Manager	$	210.00	199.5	$	41,895.00
Field Crew Leader	$	205.00	0.0	$	-
Trainer	$	200.00	0.0	$	-
Manager	$	200.00	166.0	$	33,200.00
Field Technician	$	195.00	0.0	$	-
Senior Analyst	$	160.00	0.0	$	-
Engineer	$	160.00	0.0	$	-
Field Supervisor	$	160.00	0.0	$	-
Analyst	$	125.00	308.0	$	38,500.00
Administrative Support	$	50.00	0.0	$	-
			1367.5	**$**	**316,495.00**

Utility Transformation

Employee Category	(i) Hourly Rate	*(ii)* Hours Worked	Monthly Total
Vice President	$ 325.00	189.5	$ 61,587.50
Senior Director	$ 300.00	684.5	$ 205,350.00
Director	$ 275.00	630.5	$ 173,387.50
Senior Manager	$ 210.00	-22.0	-$ 4,620.00
Field Crew Leader	$ 205.00	0.0	$ -
Trainer	$ 200.00	0.0	$ -
Manager	$ 200.00	815.5	$ 163,100.00
Field Technician	$ 195.00	0.0	$ -
Senior Analyst	$ 160.00	0.0	$ -
Engineer	$ 160.00	595.5	$ 95,280.00
Field Supervisor	$ 160.00	68.5	$ 10,960.00
Analyst	$ 125.00	38.0	$ 4,750.00
Administrative Support	$ 50.00	23.5	$ 1,175.00
		3023.5	**$ 710,970.00**

Employee Category	Capital Programs & Back End Transition	Communications	Customer Service	Executive	Financial Management	HSE & Quality (1)	Human Resources	Integration Management Office	IT / OT (4)	Legal (2)	Operations	Regulatory (5)	Utility Transformation (3)	Total Hours by Employee Category
Vice President	196	0	0	441.5	315.5	265	261	330	19	307.5	247	198	189.5	2770
Senior Director	0	0	0	0	0	34.5	0	0	0	0	0	86	684.5	805
Director	0	151	0	0	696	465	236	0	221	0	0	410	630.5	2809.5
Senior Manager	0	0	217.5	0	221.5	-28.5	0	0	0	-2	497	199.5	-22	1083
Field Crew Leader	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Trainer	0	0	0	0	0	-56	0	0	0	0	0	0	0	-56
Manager	349	0	181.5	25	363.5	200	438	484.5	382.5	52	509.5	166	815.5	3967
Field Technician	0	0	0	0	0	90	0	0	0	0	568	0	0	658
Senior Analyst	0	0	184.5	0	446.5	10	320.5	111	590.5	12	0	0	0	1675
Engineer	0	0	0	0	0	0	0	0	0	0	247.5	0	595.5	843
Field Supervisor	0	0	160.5	0	0	0	0	0	0	0	1485.5	0	68.5	1714.5
Analyst	0	145.5	400.5	0	31.5	19	220.5	200	0	0	450.5	308	38	1813.5
Administrative Support	0	53	0	174	0	0	26	345	0	6	112.5	0	23.5	740
	545	**349.5**	**1144.5**	**640.5**	**2074.5**	**999**	**1502**	**1470.5**	**1213**	**375.5**	**4117.5**	**1367.5**	**3023.5**	**18822.5**

NOTES:

(1) HSE & Quality Department adjustments related to June invoice # FETS-0620-01 Rev1:

- 74 hrs invoiced @ Manager rate ($200) corrected to Director rate ($275)
- 56 hrs invoiced @ Trainer rate ($200) corrected to Manager rate ($200)
- 8 hrs invoiced @ Senior Analyst rate ($160) corrected to Manager rate ($200)
- 82 hrs invoiced @ Senior Manager rate ($210) corrected to Vice President rate ($325)

(2) Legal Department adjustments:

- 2 hrs invoiced @ Senior Manager rate ($210) corrected to Senior Analyst rate ($160)

(3) Utility Transformation Department adjustment:

- 22 hrs invoiced @ Senior Manager rate ($210) corrected to Director rate ($275)

(4) IT/OT Department adjustments:

- 56.5 hrs invoiced @ Senior Analyst credited back as incorrect charge

(5) Regulatory Department adjustments:

- 2 hrs @ Vice President missed from June's invoice

July Hours

MCL Code	MCL Code Name	Department	Project job code	Sum of Time (Hours)
1	General & Transition Management	Capital Programs and Back End Transition	Vice President	16
1		Customer Service	Analyst	33.5
1		Customer Service	Field Supervisor	89.5
1		Customer Service	Manager	41
1		Customer Service	Senior Manager	18.5
1		Executive	Administrative Support	174
1		Executive	Manager	25
1		Executive	Vice President	90
1		Executive	Vice President	10.5
1		Executive	Vice President	326
1		Financial Management	Director	20
1		Financial Management	Director	13.5
1		Financial Management	Director	40
1		Financial Management	Director	14.5
1		Financial Management	Manager	5
1		Financial Management	Manager	70.5
1		Financial Management	Manager	13
1		Financial Management	Manager	20.5
1		Financial Management	Senior Analyst	2
1		Financial Management	Senior Analyst	221
1		Financial Management	Senior Manager	24.5
1		Financial Management	Senior Manager	0.5
1		Financial Management	Vice President	39
1		HSE and Quality	Analyst	19
1		HSE and Quality	Director	3
1		HSE and Quality	Director	12
1		HSE and Quality	Director	12
1		HSE and Quality	Field Tech	67
1		HSE and Quality	Manager	7.5
1		HSE and Quality	Manager	14
1		HSE and Quality	Senior Analyst	18
1		HSE and Quality	Senior Manager	8
1		HSE and Quality	Senior Manager	8
1		HSE and Quality	Vice President	4
1		Human Resources	Director	24
1		Human Resources	Manager	16
1		Human Resources	Manager	22.5
1		Human Resources	Senior Analyst	17.5
1		Integration Management Office	Administrative Support	117
1		Integration Management Office	Administrative Support	165
1		Integration Management Office	Administrative Support	16
1		Integration Management Office	Administrative Support	47
1		Integration Management Office	Analyst	12
1		Integration Management Office	Analyst	188
1		Integration Management Office	Manager	221.5
1		Integration Management Office	Manager	248.5
1		Integration Management Office	Senior Analyst	111
1		Integration Management Office	Vice President	330
1		ITOT	Manager	6
1		ITOT	Manager	8.5
1		ITOT	Senior Analyst	24.5
1		Legal	Administrative Support	1
1		Legal	Vice President	18.5
1		Legal	Vice President	56
1		Operations	Engineer	193.5
1		Operations	Field Supervisor	4
1		Operations	Field Supervisor	11.5
1		Operations	Field Supervisor	39
1		Operations	Field Supervisor	10
1		Operations	Field Supervisor	14
1		Operations	Field Supervisor	5
1		Operations	Field Supervisor	51
1		Operations	Manager	8

MCL Code	MCL Code Name	Department	Project job code	Sum of Time (Hours)
1		Operations	Manager	7.5
1		Operations	Vice President	6
1		Regulatory	Analyst	1
1		Regulatory	Director	14
1		Regulatory	Manager	2
1		Regulatory	Vice President	7
1		Utility Transformation	Administrative Support	4
1		Utility Transformation	Engineer	26
1		Utility Transformation	Engineer	22.5
1		Utility Transformation	Engineer	5.5
1		Utility Transformation	Manager	45
1		Utility Transformation	Manager	127.5
1		Utility Transformation	Manager	158
1		Utility Transformation	Senior Director	3
1 Total				3896
1.01	Government Approvals	Regulatory	Director	142
1.01		Regulatory	Manager	108
1.01 Total				250
1.02	Plan to Address Gaps in Assets, Technology, Processes, etc. (plan to include cost estimates)	Capital Programs and Back End Transition	Manager	100.5
1.02		Capital Programs and Back End Transition	Manager	3
1.02		Capital Programs and Back End Transition	Vice President	46
1.02		Customer Service	Analyst	101.5
1.02		Customer Service	Analyst	20
1.02		Customer Service	Analyst	75
1.02		Customer Service	Field Supervisor	11
1.02		Customer Service	Manager	47
1.02		Customer Service	Senior Analyst	184.5
1.02		Customer Service	Senior Manager	19
1.02		Financial Management	Senior Manager	4
1.02		Integration Management Office	Manager	5.5
1.02		Regulatory	Manager	56
1.02		Regulatory	Vice President	12
1.02		Utility Transformation	Administrative Support	6
1.02		Utility Transformation	Director	21
1.02		Utility Transformation	Director	21
1.02		Utility Transformation	Engineer	128.5
1.02		Utility Transformation	Field Supervisor	12.5
1.02		Utility Transformation	Manager	28.5
1.02		Utility Transformation	Manager	79
1.02		Utility Transformation	Vice President	93
1.02 Total				1074.5
1.03	PREB Rate Order Filing (Initial Budgets and Liability Waiver approvals)	Regulatory	Analyst	246
1.03		Regulatory	Director	84
1.03		Regulatory	Senior Manager	144.5
1.03		Regulatory	Vice President	120
1.03 Total				594.5
2.01	Development and Implementation of an Operations Takeover Plan for Transmission and Sub-Transmission Insid	Utility Transformation	Director	76
2.01 Total				76
2.02	Development and Implementation of an Operational Takeover Plan for the Electric Distribution System	Utility Transformation	Director	69
2.02 Total				69
2.0301	Transition Plan for T&D Control Centers	Utility Transformation	Manager	123
2.0301		Utility Transformation	Vice President	5
2.0301 Total				128
2.0302	Transition Plan for Operations and Maintenance (O&M) Activities	ITOT	Manager	8
2.0302		Operations	Analyst	41.5
2.0302		Operations	Vice President	5
2.0302 Total				54.5
2.0303	Emergency Response/Disaster Recovery/Business Continuity Plans	Operations	Senior Manager	30
2.0303		Operations	Vice President	8
2.0303 Total				38
2.0304	Fleet Management Plan	Operations	Field Supervisor	188
2.0304		Operations	Field Supervisor	46
2.0304 Total				234
2.0305	Asset Management (included in 8. Engineering and Asset Management)	Utility Transformation	Engineer	44.5
2.0305		Utility Transformation	Engineer	150

MCL Code	MCL Code Name	Department	Project job code	Sum of Time (Hours)
2.0305 Total				194.5
2.0306	Workforce Management & Training Plan	HSE and Quality	Director	14.5
2.0306		HSE and Quality	Director	1.5
2.0306		HSE and Quality	Manager	21.5
2.0306		HSE and Quality	Manager	96
2.0306		HSE and Quality	Senior Director	34.5
2.0306		HSE and Quality	Vice President	8
2.0306 Total				176
2.0307	Safety Management Plan	HSE and Quality	Director	228
2.0307		HSE and Quality	Field Tech	19
2.0307		HSE and Quality	Vice President	144
2.0307 Total				391
2.0308	Engineering and Asset Management	Utility Transformation	Director	26
2.0308		Utility Transformation	Engineer	6
2.0308		Utility Transformation	Field Supervisor	56
2.0308		Utility Transformation	Senior Director	30
2.0308		Utility Transformation	Senior Director	4
2.0308		Utility Transformation	Senior Director	91
2.0308		Utility Transformation	Senior Director	161.5
2.0308		Utility Transformation	Senior Director	89
2.0308 Total				463.5
2.0309	Identification of Real Estate	Financial Management	Director	56
2.0309		Financial Management	Manager	144
2.0309		Financial Management	Vice President	1
2.0309 Total				201
2.031	Materials Management & Warehouse Plan	Operations	Field Supervisor	79.5
2.031		Operations	Field Supervisor	154
2.031 Total				233.5
2.0312	Vegetation Management Plan	Operations	Field Supervisor	33
2.0312		Operations	Field Supervisor	99
2.0312		Operations	Vice President	10
2.0312 Total				142
2.05	Environmental Exposure Management Plan	HSE and Quality	Director	116
2.05		HSE and Quality	Manager	71
2.05		HSE and Quality	Senior Manager	20
2.05		HSE and Quality	Senior Manager	17.5
2.05		HSE and Quality	Vice President	19
2.05 Total				243.5
3.04	Development of System Remediation Plan	Utility Transformation	Director	79.5
3.04		Utility Transformation	Director	73.5
3.04		Utility Transformation	Engineer	51
3.04		Utility Transformation	Engineer	59
3.04		Utility Transformation	Senior Director	45
3.04		Utility Transformation	Senior Director	107
3.04		Utility Transformation	Vice President	39
3.04 Total				454
4.01	Evaluating Customer Service Facilities and Assets	Customer Service	Manager	32.5
4.01 Total				32.5
4.02	Evaluating and Updating Customer Service Policies and Procedures	Customer Service	Analyst	20.5
4.02		Customer Service	Field Supervisor	2.5
4.02		Customer Service	Senior Manager	7
4.02 Total				30
4.03	Development of a Meter Reading Plan	Utility Transformation	Director	110
4.03		Utility Transformation	Engineer	28
4.03 Total				138
4.04	Development of a Customer Service Transition Plan	Customer Service	Analyst	150
4.04		Customer Service	Field Supervisor	1
4.04		Customer Service	Manager	30
4.04		Customer Service	Senior Manager	115
4.04 Total				296
4.07	Development and Implementation of a Customer Service Technology	Customer Service	Senior Manager	26
4.07 Total				26
4.09	Establish Integration Between Customer Services & T&D Ops	Customer Service	Field Supervisor	56.5
4.09		Customer Service	Manager	31
4.09		Customer Service	Senior Manager	12

MCL Code	MCL Code Name	Department	Project job code	Sum of Time (Hours)
4.09 Total				99.5
5.02	Identification and Gap Analysis	ITOT	Manager	122
5.02		ITOT	Manager	10
5.02		ITOT	Senior Analyst	127.5
5.02		ITOT	Senior Analyst	96.5
5.02		ITOT	Vice President	19
5.02 Total				375
5.03	Evaluating IT/OT Applications and Infrastructure	ITOT	Senior Analyst	6
5.03 Total				6
5.04	Development of Cyber Security and Business Continuity Plan	ITOT	Manager	53
5.04 Total				53
6.04	Establishing a Financial Accounting System and Account Structure	Financial Management	Director	125.5
6.04		Financial Management	Director	110.5
6.04		Financial Management	Director	138.5
6.04		Financial Management	Senior Analyst	45.5
6.04		Financial Management	Senior Manager	6
6.04		Financial Management	Senior Manager	3.5
6.04		Financial Management	Vice President	20
6.04 Total				449.5
6.05	Preparing Initial Budgets and Other Financial Forecasts	Financial Management	Senior Manager	7
6.05		Financial Management	Senior Manager	1.5
6.05		Financial Management	Vice President	15.5
6.05		Financial Management	Vice President	59
6.05		Integration Management Office	Manager	7.5
6.05 Total				90.5
6.09	Processes & Procedures and Overall Internal Controls	Financial Management	Director	4
6.09		Financial Management	Manager	4.5
6.09		Financial Management	Senior Manager	62.5
6.09		Financial Management	Senior Manager	36.5
6.09		Financial Management	Vice President	4.5
6.09 Total				112
7.02	Policies and Procedures	Regulatory	Director	3
7.02		Regulatory	Vice President	5
7.02 Total				8
7.06	Handoff of Project Worksheet Activity from COR3 and Vendors	Regulatory	Vice President	2
7.06 Total				2
7.08	Drafting, Revising and Finalizing Federal Funding Procurement Manual	Regulatory	Vice President	7
7.08 Total				7
8.02	Recruiting and Staffing	Capital Programs and Back End Transition	Manager	88
8.02		Financial Management	Director	2
8.02		Financial Management	Vice President	2
8.02		Human Resources	Analyst	66
8.02		Human Resources	Analyst	0.5
8.02		Human Resources	Analyst	23
8.02		Human Resources	Analyst	129
8.02		Human Resources	Director	54
8.02		Human Resources	Manager	9
8.02		Human Resources	Manager	51.5
8.02		Human Resources	Manager	160
8.02		Human Resources	Manager	11.5
8.02		Human Resources	Senior Analyst	176
8.02		Human Resources	Senior Analyst	15
8.02		Human Resources	Senior Analyst	2
8.02		Human Resources	Vice President	20
8.02 Total				809.5
8.03	Redesign and Staff New Organization	Human Resources	Director	12
8.03		Human Resources	Manager	57
8.03		Human Resources	Senior Analyst	75
8.03		Human Resources	Vice President	70
8.03		Utility Transformation	Administrative Support	12.5
8.03		Utility Transformation	Director	132.5
8.03		Utility Transformation	Engineer	15
8.03		Utility Transformation	Manager	5
8.03		Utility Transformation	Vice President	23.5
8.03		Utility Transformation	Vice President	14

MCL Code	MCL Code Name	Department	Project job code	Sum of Time (Hours)
8.03		Utility Transformation	Vice President	6
8.03 Total				422.5
8.04	Proposed Recruitment and Staffing Plan	Collective Bargaining	Administrative Support	26
8.04		Collective Bargaining	Vice President	133
8.04 Total				159
8.05	Stand Up Human Capital Management (HCM) System	Human Resources	Director	10
8.05		Human Resources	Director	29
8.05		Human Resources	Manager	7.5
8.05		Human Resources	Manager	77
8.05		Human Resources	Senior Analyst	17
8.05		Human Resources	Vice President	19
8.05 Total				159.5
8.06	Communication Plan	Communications	Administrative Support	48
8.06		Communications	Analyst	145.5
8.06		Communications	Director	151
8.06		Human Resources	Director	35
8.06		Human Resources	Manager	14
8.06		Human Resources	Vice President	9
8.06 Total				402.5
8.08	Develop Employee Retirement Plan	Human Resources	Director	59
8.08		Human Resources	Senior Analyst	7.5
8.08		Human Resources	Vice President	7
8.08 Total				73.5
8.09	Occupational Health and Wellness	Human Resources	Senior Analyst	2
8.09 Total				2
8.1	Compliance Plan	Human Resources	Manager	5
8.1		Human Resources	Manager	7
8.1		Human Resources	Vice President	3
8.1 Total				15
8.11	Engagement Plan	HSE and Quality	Director	4
8.11		HSE and Quality	Vice President	8
8.11		Human Resources	Senior Analyst	3
8.11 Total				15
9.01	Genco Shared Services Agreement Approval	Regulatory	Vice President	3
9.01 Total				3
9.03	Non-Federal Funding Procurement Manual Approval	Financial Management	Director	40
9.03 Total				40
9.04	Physical Security Plan Approval	Utility Transformation	Engineer	44.5
9.04		Utility Transformation	Manager	169
9.04		Utility Transformation	Manager	65.5
9.04 Total				279
9.07	System Operation Principles Regulatory Approval	Regulatory	Vice President	12
9.07 Total				12
10.01	Evaluating Existing Procurement and Subcontracting Policies, Procedures and Systems	Financial Management	Director	7
10.01		Financial Management	Director	8
10.01		Financial Management	Senior Analyst	3
10.01		Financial Management	Vice President	4
10.01 Total				22
12.02	Required Insurance	Financial Management	Director	7.5
12.02		Financial Management	Manager	18
12.02		Financial Management	Manager	3.5
12.02		Financial Management	Vice President	2
12.02 Total				31
12.03	Baseline Performance Levels	Utility Transformation	Analyst	38
12.03		Utility Transformation	Engineer	15
12.03		Utility Transformation	Senior Director	154
12.03		Utility Transformation	Vice President	9
12.03 Total				216
12.06	Operator Representations and Warranties	Executive	Vice President	15
12.06		Regulatory	Vice President	12
12.06 Total				27
12.1	Section 4.5: Conditions Precedent to Service Commencement Date	Integration Management Office	Manager	1.5
12.1 Total				1.5
General 09	Operational plans and Operations Management	Operations	Administrative Support	112.5
General 09		Operations	Analyst	41

MCL Code	MCL Code Name	Department	Project job code	Sum of Time (Hours)
General 09		Operations	Analyst	88
General 09		Operations	Analyst	184
General 09		Operations	Analyst	96
General 09		Operations	Engineer	54
General 09		Operations	Field Supervisor	54.5
General 09		Operations	Field Supervisor	186
General 09		Operations	Field Supervisor	56.5
General 09		Operations	Field Supervisor	226
General 09		Operations	Field Supervisor	194
General 09		Operations	Field Tech	176
General 09		Operations	Field Tech	192
General 09		Operations	Field Tech	200
General 09		Operations	Manager	159.5
General 09		Operations	Manager	150
General 09		Operations	Manager	184.5
General 09		Operations	Senior Manager	237
General 09		Operations	Senior Manager	214
General 09		Operations	Vice President	218
General 09 Total				3023.5
Non HOC 01	ManagementCo IT Systems	ITOT	Director	21
Non HOC 01		ITOT	Manager	56
Non HOC 01		ITOT	Senior Analyst	21
Non HOC 01 Total				98
Non HOC 02	ServeCo IT Systems	ITOT	Director	78
Non HOC 02		ITOT	Manager	119
Non HOC 02		ITOT	Senior Analyst	212.5
Non HOC 02		ITOT	Senior Analyst	159
Non HOC 02 Total				568.5
Non HOC 03	Identify source data for renewal process and Open claims review	Financial Management	Director	1.5
Non HOC 03		Financial Management	Manager	1
Non HOC 03		Financial Management	Manager	1
Non HOC 03 Total				3.5
Non HOC 04	Standing up Capital Program organization	Capital Programs and Back End Transition	Manager	70
Non HOC 04		Capital Programs and Back End Transition	Manager	87.5
Non HOC 04		Capital Programs and Back End Transition	Vice President	134
Non HOC 04 Total				291.5
Non HOC 05	LUMA MC SetUp, general financial, risk management and sourcing and procurement activities, Tax matters, and	Financial Management	Analyst	21.5
Non HOC 05		Financial Management	Analyst	10
Non HOC 05		Financial Management	Director	6.5
Non HOC 05		Financial Management	Director	75.5
Non HOC 05		Financial Management	Director	25.5
Non HOC 05		Financial Management	Manager	2
Non HOC 05		Financial Management	Manager	69
Non HOC 05		Financial Management	Manager	7.5
Non HOC 05		Financial Management	Senior Analyst	175
Non HOC 05		Financial Management	Senior Manager	66
Non HOC 05		Financial Management	Senior Manager	1.5
Non HOC 05		Financial Management	Senior Manager	8
Non HOC 05		Financial Management	Vice President	131.5
Non HOC 05		Financial Management	Vice President	37
Non HOC 05 Total				636.5
Non HOC 06	Regulatory Support During Transition	Regulatory	Analyst	61
Non HOC 06		Regulatory	Director	150.5
Non HOC 06		Regulatory	Senior Director	86
Non HOC 06		Regulatory	Senior Manager	55
Non HOC 06		Regulatory	Vice President	16
Non HOC 06 Total				368.5
5.07	Commencement Cutover Planning	ITOT	Director	122
5.07 Total				122
8.07	Training (Workforce Development) Plan	Human Resources	Senior Analyst	1
8.07 Total				1
Non HOC 07	Operator Representations and Warranties	Legal	Administrative Support	5
Non HOC 07		Legal	Manager	52
Non HOC 07		Legal	Senior Analyst	10
Non HOC 07		Legal	Vice President	209

MCL Code	MCL Code Name	Department	Project job code	Sum of Time (Hours)
Non HOC 07		**Legal**	**Vice President**	24
Non HOC 07 Total				**300**
Grand Total				**18741.5**

June Hours Not Included In Previous Invoice

MCL Code	MCL Code Name	Department	Project job code	Sum of Time (Hours)
1	General & Transition Management	Customer Service	Senior Manager	2
1		Financial Management	Manager	2
1		Financial Management	Manager	2
1		HSE and Quality	Field Tech	4
1		Human Resources	Senior Analyst	2.5
1		Operations	Field Supervisor	10
1		Regulatory	Director	2.5
1		Utility Transformation	Administrative Support	1
1		Utility Transformation	Manager	15
1 Total				41
1.02	Plan to Address Gaps in Assets, Technology, Processes, etc. (plan to include cost estimates)	Customer Service	Senior Manager	2
1.02 Total				2
1.03	PREB Rate Order Filing (Initial Budgets and Liability Waiver approvals)	Regulatory	Director	6
1.03		Regulatory	Director	8
1.03 Total				14
4.04	Development of a Customer Service Transition Plan	Customer Service	Senior Manager	10
4.04 Total				10
4.05	Development and Implementation of a Service Start and Shut-Off Plan	Customer Service	Senior Manager	2
4.05 Total				2
4.07	Development and Implementation of a Customer Service Technology	Customer Service	Senior Manager	2
4.07 Total				2
4.09	Establish Integration Between Customer Services & T&D Ops	Customer Service	Senior Manager	2
4.09 Total				2
8.02	Recruiting and Staffing	Human Resources	Analyst	2
8.02		Human Resources	Director	2
8.02 Total				4
8.03	Redesign and Staff New Organization	Human Resources	Director	5
8.03 Total				5
8.06	Communication Plan	Communications	Administrative Support	5
8.06		Human Resources	Director	6
8.06 Total				11
8.08	Develop Employee Retirement Plan	Human Resources	Senior Analyst	2
8.08 Total				2
General 09	Operational plans and Operations Management	Operations	Field Supervisor	22.5
General 09		Operations	Field Supervisor	2
General 09		Operations	Senior Manager	16
General 09 Total				40.5
Grand Total				135.5

Vendor	Invoice #	Sum of Total (USD)
Alumbra LLC	1	$ 21,970.80
Alumbra LLC	2	$ 15,187.50
Alumbra LLC	3	$ 73,581.38
Alumbra LLC	4	$ 60,412.50
Alumbra LLC	5	$ 90,167.91
Alumbra LLC	6	$ 43,495.00
Alumbra LLC	7	$ 69,778.18
Alumbra LLC	9	$ 67,551.64
Alumbra LLC	10	$ 59,602.50
Alumbra LLC	11	$ 10,920.00
Alumbra LLC	12	$ 15,265.00
AT&T Mobility Puerto Rico	12409588	$ 720.86
ATCO Infrastructure Solutions Ltd	072020-2LB	$ 52,265.31
ATCO PR Infrastructure Solutions Ltd.	072020-3LB	$ 313.28
CDW	ZFW7789	$ 84,298.41
CDW	ZGG6499	$ 4,109.17
Katy Woolsey	200	$ 800.00
Katy Woolsey	300	$ 1,300.00
Laboratorio Clinico El Morro, Inc.	1	$ 2,114.00
NexTec Operating Corp	154318	$ 1,899.79
NexTec Operating Corp	154590	$ 1,319.30
NexTec Operating Corp	154826	$ 316.64
NexTec Operating Corp	155316	$ 1,794.25
NexTec Operating Corp	155556	$ 949.90
NexTec Operating Corp	SW-080720-01	$ 27,142.52
Nory Sanchez-Alvarez	2020-0001	$ 544.00
Nory Sanchez-Alvarez	2020-0002	$ 520.24
Nory Sanchez-Alvarez	2020-0006	$ 831.60
Nory Sanchez-Alvarez	2020-0007	$ 607.04
Oracle America, Inc.	922471	$ 25,173.75
Oracle America, Inc.	922526	$ 6,912.00
Oracle America, Inc.	930750	$ 3,500.00
Oracle America, Inc.	935677	$ 2,205.00

Vendor	Invoice #	Sum of Total (USD)
People 2.0 North America	RL509346260	$ 2,280.00
People 2.0 North America	RL509346261	$ 1,378.00
People 2.0 North America	RL509346262	$ 1,904.00
People 2.0 North America	RL509347203	$ 7,030.00
People 2.0 North America	RL509347204	$ 3,879.60
People 2.0 North America	RL509347205	$ 5,124.00
People 2.0 North America	RL509349405	$ 14,098.00
People 2.0 North America	RL509349407	$ 8,374.00
People 2.0 North America	RL509349408	$ 10,304.00
People 2.0 North America	RL509349406	$ 2,016.00
Quanta Workforce Solutions, LLC	QWS-072020-2B -01	$ 450,298.22
Shibumi.com Inc.	2629	$ 51,000.00
Smartbridge	INV_8925	$ 4,950.00
Smartbridge	INV_8982	$ 4,000.00
Smartbridge	INV_8983	$ 5,175.00
Smartbridge	INV_8984	$ 2,025.00
Smartbridge	INV_9000	$ 15,975.00
Smartbridge	INV_9001	$ 9,700.00
Smartbridge	INV_9003	$ 17,662.50
Texas Series of Lockton Companies, LLC	17265313	$ 17,881.00
Traitify	1658	$ 85,000.00
Vidal & Rodriguez, Inc.	2020-01-01	$ 71,625.00
Vidal & Rodriguez, Inc.	2020-02-01	$ 20,000.00
Workday, Inc.	WD-176811	$ 536,853.00
Workday, Inc.	WD-176812	$ 35,225.00
Grand Total		**$ 2,131,326.79**

List of All Third Party Invoices by Type In This Invoice

Expense item - Name	Task - MCL Code for transactions	MCL Name	Expense report - Vendor	Expense report - Invoice #	Expense report - Tracking number	Sum of Total (USD)
License and Fees	8.02	Recruiting and Staffing	Traitify	1658	408	$ 85,000.00
License and Fees	Non HOC 02	ServeCo IT Systems	Oracle America, Inc.	922471	309	$ 25,173.75
License and Fees	Non HOC 02	ServeCo IT Systems	Oracle America, Inc.	922526	308	$ 6,912.00
License and Fees	Non HOC 02	ServeCo IT Systems	Oracle America, Inc.	935677	330	$ 2,205.00
License and Fees	Non HOC 02	ServeCo IT Systems	Workday, Inc.	WD-176811	247	$ 536,853.00
License and Fees	Non HOC 05	LUMA MC SetUp, general financial, risk management and sourcing and procurement activities, Tax matte	NexTec Operating Corp	SW-080720-01	391	$ 27,142.52
License and Fees	Non HOC 07	Operator Representations and Warranties	ATCO Infrastructure Solutions Ltd	072020-2LB	386	$ 6,427.86
License and Fees Total						$ 689,714.13
Miscellaneous	1	General & Transition Management	Quanta Workforce Solutions, LLC	QWS-072020-2B -01	423	$ 298,863.37
Miscellaneous	1.02	Plan to Address Gaps in Assets, Technology, Processes, etc. (plan to include cost estimates)	Alumbra LLC	3	252	$ 5,793.00
Miscellaneous	1.02	Plan to Address Gaps in Assets, Technology, Processes, etc. (plan to include cost estimates)	Alumbra LLC	5	254	$ 2,917.00
Miscellaneous	1.03	PREB Rate Order Filing (Initial Budgets and Liability Waiver approvals)	Alumbra LLC	7	299	$ 346.00
Miscellaneous	4.04	Development of a Customer Service Transition Plan	Alumbra LLC	3	252	$ 1,050.00
Miscellaneous	9.07	System Operation Principles Regulatory Approval	Alumbra LLC	11	419	$ 420.00
Miscellaneous	General 09	Operational plans and Operations Management	Alumbra LLC	7	299	$ 2,000.00
Miscellaneous	Non HOC 05	LUMA MC SetUp, general financial, risk management and sourcing and procurement activities, Tax matte	NexTec Operating Corp	154590	377	$ 100.55
Miscellaneous	Non HOC 05	LUMA MC SetUp, general financial, risk management and sourcing and procurement activities, Tax matte	NexTec Operating Corp	154826	390	$ 24.14
Miscellaneous	Non HOC 05	LUMA MC SetUp, general financial, risk management and sourcing and procurement activities, Tax matte	NexTec Operating Corp	155316	304	$ 136.75
Miscellaneous Total						$ 311,650.81
Phone	1	General & Transition Management	ATCO Infrastructure Solutions Ltd	072020-2LB	386	$ 2,447.55
Phone	8.06	Communication Plan	AT&T Mobility Puerto Rico	12409588	361	$ 720.86
Phone Total						$ 3,168.41
Seminars & Training	Non HOC 02	ServeCo IT Systems	Workday, Inc.	WD-176812	248	$ 35,225.00
Seminars & Training Total						$ 35,225.00
Supplies	1	General & Transition Management	ATCO Infrastructure Solutions Ltd	072020-2LB	386	$ 213.39
Supplies	1	General & Transition Management	ATCO PR Infrastructure Solutions Ltd.	072020-3LB	362	$ 87.96
Supplies	Non HOC 01	ManagementCo IT Systems	CDW	ZFW7789	313	$ 84,298.41
Supplies	Non HOC 01	ManagementCo IT Systems	CDW	ZGG6499	314	$ 4,109.17
Supplies Total						$ 88,708.93
Third Party Labor	1	General & Transition Management	Quanta Workforce Solutions, LLC	QWS-072020-2B -01	423	$ 26,250.00
Third Party Labor	1.02	Plan to Address Gaps in Assets, Technology, Processes, etc. (plan to include cost estimates)	Alumbra LLC	3	252	$ 38,624.88
Third Party Labor	1.02	Plan to Address Gaps in Assets, Technology, Processes, etc. (plan to include cost estimates)	Alumbra LLC	4	253	$ 46,387.54
Third Party Labor	1.02	Plan to Address Gaps in Assets, Technology, Processes, etc. (plan to include cost estimates)	Alumbra LLC	5	254	$ 45,002.15
Third Party Labor	1.02	Plan to Address Gaps in Assets, Technology, Processes, etc. (plan to include cost estimates)	Alumbra LLC	6	255	$ 25,059.92
Third Party Labor	1.03	PREB Rate Order Filing (Initial Budgets and Liability Waiver approvals)	Alumbra LLC	7	299	$ 17,680.00
Third Party Labor	4.02	Evaluating and Updating Customer Service Policies and Procedures	Alumbra LLC	3	252	$ 12,275.12
Third Party Labor	4.02	Evaluating and Updating Customer Service Policies and Procedures	Alumbra LLC	4	253	$ 3,424.96
Third Party Labor	4.02	Evaluating and Updating Customer Service Policies and Procedures	Alumbra LLC	6	255	$ 310.00
Third Party Labor	4.04	Development of a Customer Service Transition Plan	Alumbra LLC	3	252	$ 7,050.00
Third Party Labor	4.04	Development of a Customer Service Transition Plan	Alumbra LLC	4	253	$ 8,350.00
Third Party Labor	4.04	Development of a Customer Service Transition Plan	Alumbra LLC	5	254	$ 27,922.85
Third Party Labor	4.04	Development of a Customer Service Transition Plan	Alumbra LLC	6	255	$ 18,125.08
Third Party Labor	4.05	Development and Implementation of a Service Start and Shut-Off Plan	Alumbra LLC	3	252	$ 3,750.00
Third Party Labor	4.05	Development and Implementation of a Service Start and Shut-Off Plan	Alumbra LLC	4	253	$ 2,250.00
Third Party Labor	5.02	Identification and Gap Analysis	Smartbridge	INV_8983	244	$ 5,175.00
Third Party Labor	5.02	Identification and Gap Analysis	Smartbridge	INV_9000	328	$ 15,975.00
Third Party Labor	5.07	Commencement Cutover Planning	ATCO Infrastructure Solutions Ltd	072020-2LB	386	$ 20,774.70
Third Party Labor	6.04	Establishing a Financial Accounting System and Account Structure	People 2.0 North America	RL509347205	263	$ 5,124.00
Third Party Labor	6.04	Establishing a Financial Accounting System and Account Structure	People 2.0 North America	RL509349405	288	$ 14,098.00
Third Party Labor	6.04	Establishing a Financial Accounting System and Account Structure	People 2.0 North America	RL509349406	290	$ 2,016.00
Third Party Labor	6.04	Establishing a Financial Accounting System and Account Structure	People 2.0 North America	RL509349407	296	$ 8,374.00
Third Party Labor	6.04	Establishing a Financial Accounting System and Account Structure	People 2.0 North America	RL509349408	297	$ 10,304.00
Third Party Labor	6.07	Evaluating and Updating Payroll and Labor Cost Reporting systems	People 2.0 North America	RL509346260	409	$ 2,280.00
Third Party Labor	6.07	Evaluating and Updating Payroll and Labor Cost Reporting systems	People 2.0 North America	RL509347203	264	$ 7,030.00
Third Party Labor	6.09	Processes & Procedures and Overall Internal Controls	Quanta Workforce Solutions, LLC	QWS-072020-2B -01	423	$ 13,612.50
Third Party Labor	9.01	Genco Shared Services Agreement Approval	Alumbra LLC	1	415	$ 17,250.00
Third Party Labor	9.01	Genco Shared Services Agreement Approval	Alumbra LLC	2	416	$ 15,187.50
Third Party Labor	9.01	Genco Shared Services Agreement Approval	Quanta Workforce Solutions, LLC	QWS-072020-2B -01	423	$ 8,000.00
Third Party Labor	9.07	System Operation Principles Regulatory Approval	Alumbra LLC	9	417	$ 38,560.00
Third Party Labor	9.07	System Operation Principles Regulatory Approval	Alumbra LLC	10	418	$ 59,602.50
Third Party Labor	9.07	System Operation Principles Regulatory Approval	Alumbra LLC	11	419	$ 10,500.00
Third Party Labor	9.07	System Operation Principles Regulatory Approval	Alumbra LLC	12	420	$ 15,265.00
Third Party Labor	General 09	Operational plans and Operations Management	Alumbra LLC	7	299	$ 40,970.00
Third Party Labor	Non HOC 01	ManagementCo IT Systems	Smartbridge	INV_8982	243	$ 4,000.00
Third Party Labor	Non HOC 01	ManagementCo IT Systems	Smartbridge	INV_9001	329	$ 9,700.00
Third Party Labor	Non HOC 02	ServeCo IT Systems	Smartbridge	INV_8925	312	$ 4,950.00
Third Party Labor	Non HOC 02	ServeCo IT Systems	Smartbridge	INV_8984	257	$ 2,025.00
Third Party Labor	Non HOC 02	ServeCo IT Systems	Smartbridge	INV_9003	327	$ 17,662.50
Third Party Labor	Non HOC 05	LUMA MC SetUp, general financial, risk management and sourcing and procurement activities, Tax matte	Katy Woolsey	200	302	$ 800.00
Third Party Labor	Non HOC 05	LUMA MC SetUp, general financial, risk management and sourcing and procurement activities, Tax matte	Katy Woolsey	300	303	$ 1,300.00
Third Party Labor	Non HOC 05	LUMA MC SetUp, general financial, risk management and sourcing and procurement activities, Tax matte	NexTec Operating Corp	154318	376	$ 1,899.79
Third Party Labor	Non HOC 05	LUMA MC SetUp, general financial, risk management and sourcing and procurement activities, Tax matte	NexTec Operating Corp	154590	377	$ 1,218.75
Third Party Labor	Non HOC 05	LUMA MC SetUp, general financial, risk management and sourcing and procurement activities, Tax matte	NexTec Operating Corp	154826	390	$ 292.50
Third Party Labor	Non HOC 05	LUMA MC SetUp, general financial, risk management and sourcing and procurement activities, Tax matte	NexTec Operating Corp	155316	304	$ 1,657.50
Third Party Labor	Non HOC 05	LUMA MC SetUp, general financial, risk management and sourcing and procurement activities, Tax matte	NexTec Operating Corp	155556	326	$ 949.90
Third Party Labor	Non HOC 05	LUMA MC SetUp, general financial, risk management and sourcing and procurement activities, Tax matte	People 2.0 North America	RL509346261	410	$ 1,378.00
Third Party Labor	Non HOC 05	LUMA MC SetUp, general financial, risk management and sourcing and procurement activities, Tax matte	People 2.0 North America	RL509346262	411	$ 1,904.00
Third Party Labor	Non HOC 05	LUMA MC SetUp, general financial, risk management and sourcing and procurement activities, Tax matte	People 2.0 North America	RL509347204	242	$ 3,879.60
Third Party Labor	Non HOC 06	Regulatory Support During Transition	Alumbra LLC	9	417	$ 15,640.00
Third Party Labor Total						$ 661,818.24
Third Party Services	1	General & Transition Management	ATCO Infrastructure Solutions Ltd	072020-2LB	386	$ 810.56

Expense item - Name	Task - MCL Code for transactions	MCL Name	Expense report - Vendor	Expense report - Invoice #	Expense report - Tracking number	Sum of Total (USD)
Third Party Services	1	General & Transition Management	Nory Sanchez-Alvarez	2020-0001	258	$ 544.00
Third Party Services	1	General & Transition Management	Shibumi.com Inc.	2629	345	$ 51,000.00
Third Party Services	8.02	Recruiting and Staffing	Nory Sanchez-Alvarez	2020-0002	260	$ 520.24
Third Party Services	8.02	Recruiting and Staffing	Nory Sanchez-Alvarez	2020-0006	272	$ 831.60
Third Party Services	8.02	Recruiting and Staffing	Nory Sanchez-Alvarez	2020-0007	273	$ 607.04
Third Party Services	8.06	Communication Plan	Quanta Workforce Solutions, LLC	QWS-072020-2B -01	423	$ 91,980.35
Third Party Services	Non HOC 01	ManagementCo IT Systems	Oracle America, Inc.	930750	240	$ 3,500.00
Third Party Services	12.02	Required Insurance	Texas Series of Lockton Companies, LLC	17265313	305	$ 17,881.00
Third Party Services	12.02	Required Insurance	Vidal & Rodriguez, Inc.	43831	306	$ 71,625.00
Third Party Services	12.02	Required Insurance	Vidal & Rodriguez, Inc.	43862	307	$ 20,000.00
Third Party Services Total						$ 259,299.79
Travel	1	General & Transition Management	Alumbra LLC	7	299	$ 1,257.20
Travel	1	General & Transition Management	ATCO Infrastructure Solutions Ltd	072020-2LB	386	$ 14,827.91
Travel	1	General & Transition Management	Quanta Workforce Solutions, LLC	QWS-072020-2B -01	423	$ 7,198.36
Travel	1.02	Plan to Address Gaps in Assets, Technology, Processes, etc. (plan to include cost estimates)	Alumbra LLC	3	252	$ 2,025.60
Travel	1.02	Plan to Address Gaps in Assets, Technology, Processes, etc. (plan to include cost estimates)	Alumbra LLC	5	254	$ 3,139.90
Travel	4.04	Development of a Customer Service Transition Plan	Alumbra LLC	3	252	$ 459.20
Travel	9.01	Genco Shared Services Agreement Approval	Alumbra LLC	1	415	$ 525.70
Travel	9.07	System Operation Principles Regulatory Approval	Alumbra LLC	9	417	$ 3,298.67
Travel	1	General & Transition Management	Laboratorio Clinico El Morro, Inc.	1	325	$ 2,114.00
Travel	1	General & Transition Management	ATCO Infrastructure Solutions Ltd	072020-2LB	386	$ 4,075.10
Travel	1	General & Transition Management	ATCO PR Infrastructure Solutions Ltd.	072020-3LB	362	$ 87.96
Travel	1	General & Transition Management	Quanta Workforce Solutions, LLC	QWS-072020-2B -01	423	$ 223.90
Travel	1	General & Transition Management	ATCO Infrastructure Solutions Ltd	072020-2LB	386	$ 1,954.00
Travel	1	General & Transition Management	ATCO PR Infrastructure Solutions Ltd.	072020-3LB	362	$ 87.96
Travel	1	General & Transition Management	Quanta Workforce Solutions, LLC	QWS-072020-2B -01	423	$ 3,481.35
Travel	1.02	Plan to Address Gaps in Assets, Technology, Processes, etc. (plan to include cost estimates)	Alumbra LLC	3	252	$ 1,673.82
Travel	1.02	Plan to Address Gaps in Assets, Technology, Processes, etc. (plan to include cost estimates)	Alumbra LLC	5	254	$ 5,761.01
Travel	4.04	Development of a Customer Service Transition Plan	Alumbra LLC	3	252	$ 879.76
Travel	9.01	Genco Shared Services Agreement Approval	Alumbra LLC	1	415	$ 1,570.10
Travel	9.07	System Operation Principles Regulatory Approval	Alumbra LLC	9	417	$ 2,666.71
Travel	General 09	Operational plans and Operations Management	Alumbra LLC	7	299	$ 3,579.98
Travel	Non HOC 06	Regulatory Support During Transition	Alumbra LLC	9	417	$ 2,311.26
Travel	1	General & Transition Management	ATCO Infrastructure Solutions Ltd	072020-2LB	386	$ 734.24
Travel	1	General & Transition Management	ATCO PR Infrastructure Solutions Ltd.	072020-3LB	362	$ 49.40
Travel	1	General & Transition Management	Quanta Workforce Solutions, LLC	QWS-072020-2B -01	423	$ 688.39
Travel	1.02	Plan to Address Gaps in Assets, Technology, Processes, etc. (plan to include cost estimates)	Alumbra LLC	5	254	$ 5,425.00
Travel	9.01	Genco Shared Services Agreement Approval	Alumbra LLC	1	415	$ 2,625.00
Travel	9.07	System Operation Principles Regulatory Approval	Alumbra LLC	9	417	$ 5,075.00
Travel	General 09	Operational plans and Operations Management	Alumbra LLC	7	299	$ 3,945.00
Travel Total						$ 81,741.48
Grand Total						$ 2,131,326.79

Third Party Labor

Task - MCL Code for transactions	MCL Name	Expense report - Vendor	Expense report - Invoice #	Expense report - Tracking number	Quantity	Price	Sum of Total (USD)
1	General & Transition Management	Quanta Workforce Solutions, LLC	QWS-072020-2B -01	423	28	250	7,000.00
1			QWS-072020-2B -01	423	33	250	8,250.00
1			QWS-072020-2B -01	423	27	250	6,750.00
1			QWS-072020-2B -01	423	17	250	4,250.00
1 Total					**105.00**		**26,250.00**
1.02	Plan to Address Gaps in Assets, Technology, Processes, etc. (plan to include cost estimates)	Alumbra LLC	3	252	3	375.00	1,125.00
1.02			3	252	112	334.82	37,499.88
1.02			4	253	5.5	375.00	2,062.50
1.02			4	253	145	305.69	44,325.04
1.02			5	254	40	320.30	12,812.00
1.02			5	254	43	320.30	13,772.90
1.02			5	254	38.5	320.30	12,331.55
1.02			5	254	19	320.30	6,085.70
1.02			6	255	21.5	319.24	6,863.24
1.02			6	255	23	319.24	7,342.52
1.02			6	255	22	319.24	7,023.28
1.02			6	255	12	319.24	3,830.88
1.02 Total					**484.50**		**155,074.49**
1.03	PREB Rate Order Filing (Initial Budgets and Liability Waiver approvals)	Alumbra LLC	7	299	52	340.00	17,680.00
1.03 Total					**52.00**		**17,680.00**
4.02	Evaluating and Updating Customer Service Policies and Procedures	Alumbra LLC	3	252	37	331.76	12,275.12
4.02			4	253	11	311.36	3,424.96
4.02			6	255	1	310.00	310.00
4.02 Total					**49.00**		**16,010.08**
4.04	Development of a Customer Service Transition Plan	Alumbra LLC	3	252	10	375.00	3,750.00
4.04			3	252	12	275.00	3,300.00
4.04			4	253	1	375.00	375.00
4.04			4	253	29	275.00	7,975.00
4.04			5	254	7	347.92	2,435.44
4.04			5	254	53	359.81	19,069.93
4.04			5	254	4.5	359.81	1,619.15
4.04			5	254	5	347.92	1,739.94
4.04			5	254	8.5	359.81	3,058.39
4.04			6	255	38	363.12	13,798.56
4.04			6	255	4	310.00	1,240.00
4.04			6	255	8.5	363.12	3,086.52
4.04 Total					**180.50**		**61,447.93**
4.05	Development and Implementation of a Service Start and Shut-Off Plan	Alumbra LLC	3	252	10	375.00	3,750.00
4.05			4	253	6	375.00	2,250.00
4.05 Total					**16.00**		**6,000.00**
5.02	Identification and Gap Analysis	Smartbridge	INV_8983	244	23	225.00	5,175.00
5.02			INV_9000	328	71	225.00	15,975.00
5.02 Total					**94.00**		**21,150.00**
5.07	Commencement Cutover Planning	ATCO Infrastructure Solutions Ltd	072020-2LB	386	65.5	200	13,100.79
5.07			072020-2LB	386	43.85	175.00	7,673.91
5.07 Total					**109.35**		**20,774.70**
6.04	Establishing a Financial Accounting System and Account Structure	People 2.0 North America	RL509347205	263	45.75	112.00	5,124.00
6.04			RL509349405	288	92.75	152.00	14,098.00
6.04			RL509349406	290	16	126.00	2,016.00
6.04			RL509349407	296	98.75	84.80	8,374.00
6.04			RL509349408	297	92	112.00	10,304.00
6.04 Total					**345.25**		**39,916.00**
6.07	Evaluating and Updating Payroll and Labor Cost Reporting systems	People 2.0 North America	RL509346260	409	15	152.00	2,280.00
6.07			RL509347203	264	46.25	152.00	7,030.00
6.07 Total					**61.25**		**9,310.00**
6.09	Processes & Procedures and Overall Internal Controls	Quanta Workforce Solutions, LLC	QWS-072020-2B -01	423	82.5	165.00	13,612.50
6.09 Total					**82.50**		**13,612.50**
9.01	Genco Shared Services Agreement Approval	Alumbra LLC	1	415	46	375.00	17,250.00
9.01			2	416	40.5	375	15,187.50
9.01		Quanta Workforce Solutions, LLC	QWS-072020-2B -01	423	6	250	1,500.00
9.01			QWS-072020-2B -01	423	26	250	6,500.00
9.01 Total					**118.50**		**40,437.50**
9.07	System Operation Principles Regulatory Approval	Alumbra LLC	9	417	106	363.77	38,560.00
9.07			10	418	34	340.00	11,560.00
9.07			10	418	139.42	344.59	48,042.50
9.07			11	419	28	375.00	10,500.00
9.07			12	420	2.5	340.00	850.00
9.07			12	420	16	375.00	6,000.00
9.07			12	420	24.75	340.00	8,415.00
9.07 Total					**350.67**		**123,927.50**
General 09	Operational plans and Operations Management	Alumbra LLC	7	299	120.5	340.00	40,970.00
General 09 Total					**120.50**		**40,970.00**
Non HOC 01	ManagementCo IT Systems	Smartbridge	INV_8982	243	20	200.00	4,000.00

Task - MCL Code for transactions	MCL Name	Expense report - Vendor	Expense report - Invoice #	Expense report - Tracking number	Quantity	Price	Sum of Total (USD)
Non HOC 01			INV_9001	329	48.5	200.00	9,700.00
Non HOC 01 Total					**68.50**		**13,700.00**
Non HOC 02	ServeCo IT Systems	Smartbridge	INV_8925	312	27.5	180	4,950.00
Non HOC 02			INV_8984	257	9	225.00	2,025.00
Non HOC 02			INV_9003	327	78.5	225.00	17,662.50
Non HOC 02 Total					**115.00**		**24,637.50**
Non HOC 05	LUMA MC SetUp, general financial, risk management and sourcing and procurement activities, Tax matters, and team administrative tasks.	Katy Woolsey	200	302	8	100.00	800.00
Non HOC 05			300	303	13	100.00	1,300.00
Non HOC 05		NexTec Operating Corp	154318	376	1	1,899.79	1,899.79
Non HOC 05			154590	377	3	195.00	585.00
Non HOC 05			154590	377	2.25	195.00	438.75
Non HOC 05			154590	377	1	195.00	195.00
Non HOC 05			154826	390	0.5	195.00	97.50
Non HOC 05			154826	390	1	195.00	195.00
Non HOC 05			155316	304	6	195.00	1,170.00
Non HOC 05			155316	304	1	195.00	195.00
Non HOC 05			155316	304	1.5	195.00	292.50
Non HOC 05			155556	326	4.5	195.00	949.90
Non HOC 05		People 2.0 North America	RL509346261	410	16.25	84.80	1,378.00
Non HOC 05			RL509346262	411	17	112.00	1,904.00
Non HOC 05			RL509347204	242	45.75	84.80	3,879.60
Non HOC 05 Total					**121.75**		**15,280.04**
Non HOC 06	Regulatory Support During Transition	Alumbra LLC	9	417	46	340.00	15,640.00
Non HOC 06 Total					**46.00**		**15,640.00**
Grand Total					**2520.27**		**661,818.24**

All Other Expense Types

Task - MCL Code for transactions	MCL Name	Expense report - Vendor	Expense report - Invoice #	Expense report - Tracking number	Quantity	Price	Sum of Total (USD)
1	General & Transition Management	Alumbra LLC	7	299	1	1257.2	1,257.20
1		ATCO Infrastructure Solutions Ltd	072020-2LB	386	1	118.87	118.87
1			072020-2LB	386	1	149.43	149.43
1			072020-2LB	386	1	713.16	713.16
1			072020-2LB	386		619.17	619.17
1			072020-2LB	386		133.31	133.31
1			072020-2LB	386		196.27	196.27
1			072020-2LB	386		139.78	139.78
1			072020-2LB	386	1	94.2	94.20
1			072020-2LB	386	1	74.54	74.54
1			072020-2LB	386		49.92	49.92
1			072020-2LB	386		393.16	393.16
1			072020-2LB	386	1	1058.11	1,058.11
1			072020-2LB	386	1	48.95	48.95
1			072020-2LB	386	1	106.7	106.70
1			072020-2LB	386	1	106.7	106.70
1			072020-2LB	386	1	86.56	86.56
1			072020-2LB	386	1	106.71	106.71
1			072020-2LB	386	1	35.78	35.78
1			072020-2LB	386	1	35.78	35.78
1			072020-2LB	386	1	171.58	171.58
1			072020-2LB	386	1	16.38	16.38
1			072020-2LB	386	1	171.56	171.56
1			072020-2LB	386	1	125.82	125.82
1			072020-2LB	386	1	10	10.00
1			072020-2LB	386	1	34.89	34.89
1			072020-2LB	386	1	34.89	34.89
1			072020-2LB	386	1	34.04	34.04
1			072020-2LB	386	1	120.4	120.40
1			072020-2LB	386	1	30.86	30.86
1			072020-2LB	386	1	120.4	120.40
1			072020-2LB	386	1	120.4	120.40
1			072020-2LB	386	1	2435.87	2,435.87
1			072020-2LB	386		1379.74	1,379.74
1			072020-2LB	386	1	32.56	32.56
1			072020-2LB	386	1	1299.34	1,299.34
1			072020-2LB	386		2239.11	2,239.11
1			072020-2LB	386		1306.27	1,306.27
1			072020-2LB	386		981.02	981.02
1			072020-2LB	386		37	37.00
1			072020-2LB	386		1570.01	1,570.01
1			072020-2LB	386	1	633.6	633.60
1			072020-2LB	386	1	425.39	425.39
1			072020-2LB	386	1	46.6	46.60
1			072020-2LB	386	1	425.39	425.39
1			072020-2LB	386	1	46.6	46.60
1			072020-2LB	386		633.59	633.59
1			072020-2LB	386	1	43.27	43.27
1			072020-2LB	386	1	425.4	425.40
1			072020-2LB	386	1	46.59	46.59
1			072020-2LB	386		633.59	633.59
1			072020-2LB	386	1	449.73	449.73
1			072020-2LB	386	1	449.74	449.74
1			072020-2LB	386	1	35.65	35.65
1			072020-2LB	386	1	449.74	449.74
1			072020-2LB	386	1	876.34	876.34
1			072020-2LB	386	1	23.8	23.80
1			072020-2LB	386	1	12.93	12.93
1			072020-2LB	386	1	200.47	200.47
1			072020-2LB	386	1	274.19	274.19
1			072020-2LB	386	1	12.92	12.92
1			072020-2LB	386	1	200.47	200.47

Task - MCL Code for transactions	MCL Name	Expense report - Vendor	Expense report - Invoice #	Expense report - Tracking number	Quantity	Price	Sum of Total (USD)
1			072020-2LB	386	1	12.92	12.92
1			072020-2LB	386	1	200.46	200.46
1			072020-2LB	386	1	37.72	37.72
1			072020-2LB	386	1	542.79	542.79
1			072020-2LB	386	1	18.78	18.78
1			072020-2LB	386	1	542.79	542.79
1			072020-2LB	386	1	53.78	53.78
1			072020-2LB	386	1	384.13	384.13
1			072020-2LB	386	1	384.14	384.14
1		ATCO PR Infrastructure Solutions Ltd.	072020-3LB	362	1	5.03	5.03
1			072020-3LB	362	1	44.37	44.37
1			072020-3LB	362	1	87.96	87.96
1			072020-3LB	362	1	87.96	87.96
1			072020-3LB	362	1	87.96	87.96
1		Laboratorio Clinico El Morro, Inc.	1	325	1	2114	2,114.00
1		Nory Sanchez-Alvarez	2020-0001	258	1	544	544.00
1		Quanta Workforce Solutions, LLC	QWS-072020-2B -01	423	1	298863.37	298,863.37
1			QWS-072020-2B -01	423	1	67.49	67.49
1			QWS-072020-2B -01	423	1	1585.1	1,585.10
1			QWS-072020-2B -01	423	1	21	21.00
1			QWS-072020-2B -01	423		1,434.86	1,434.86
1			QWS-072020-2B -01	423		258.1	258.10
1			QWS-072020-2B -01	423	1	2381.6	2,381.60
1			QWS-072020-2B -01	423		430.56	430.56
1			QWS-072020-2B -01	423	1	532.2	532.20
1			QWS-072020-2B -01	423		45.23	45.23
1			QWS-072020-2B -01	423	1	34.89	34.89
1			QWS-072020-2B -01	423		1749.7	1,749.70
1			QWS-072020-2B -01	423		111.82	111.82
1			QWS-072020-2B -01	423		30	30.00
1			QWS-072020-2B -01	423		36.13	36.13
1			QWS-072020-2B -01	423		204.98	204.98
1			QWS-072020-2B -01	423		89.39	89.39
1			QWS-072020-2B -01	423	1	314.3	314.30
1			QWS-072020-2B -01	423		37.36	37.36
1			QWS-072020-2B -01	423		1299.13	1,299.13
1			QWS-072020-2B -01	423		62.82	62.82
1			QWS-072020-2B -01	423		55.42	55.42
1			QWS-072020-2B -01	423		691.66	691.66
1			QWS-072020-2B -01	423	1	118.26	118.26
1		Shibumi.com Inc.	2629	345	1	51000	51,000.00
1 Total							**390,746.60**
1.02	Plan to Address Gaps in Assets, Technology, Processes, etc. (plan to include cost estimates)	Alumbra LLC	3	252	1	2025.6	2,025.60
1.02			3	252	1	1673.82	1,673.82
1.02			3	252	1	3325	3,325.00
1.02			3	252	1	2468	2,468.00
1.02			5	254	1	3139.9	3,139.90
1.02			5	254	1	5761.01	5,761.01
1.02			5	254	1	5425	5,425.00
1.02			5	254	1	2917	2,917.00
1.02 Total							**26,735.33**
1.03	PREB Rate Order Filing (Initial Budgets and Liability Waiver approvals)	Alumbra LLC	7	299	1	346	346.00
1.03 Total							**346.00**
4.04	Development of a Customer Service Transition Plan	Alumbra LLC	3	252	1	459.2	459.20
4.04			3	252	1	879.76	879.76
4.04			3	252	1	1050	1,050.00
4.04 Total							**2,388.96**
8.02	Recruiting and Staffing	Nory Sanchez-Alvarez	2020-0002	260	1	520.24	520.24
8.02			2020-0006	272	1	831.60	831.60
8.02			2020-0007	273	1	607.04	607.04
8.02		Traitify	1658	408	1	75000	75,000.00
8.02			1658	408	1	10000	10,000.00
8.02 Total							**86,958.88**
8.06	Communication Plan	AT&T Mobility Puerto Rico	12409588	361	1	720.86	720.86

Task - MCL Code for transactions	MCL Name	Expense report - Vendor	Expense report - Invoice #	Expense report - Tracking number	Quantity	Price	Sum of Total (USD)
8.06		Quanta Workforce Solutions, LLC	QWS-072020-2B -01	423	1	22041	22,041.00
8.06			QWS-072020-2B -01	423	1	28296	28,296.00
8.06			QWS-072020-2B -01	423	1	41643.35	41,643.35
8.06 Total							**92,701.21**
9.01	Genco Shared Services Agreement Approval	Alumbra LLC	1	415	1	2625	2,625.00
9.01			1	415	1	525.7	525.70
9.01			1	415	1	1570.1	1,570.10
9.01 Total							**4,720.80**
9.07	System Operation Principles Regulatory Approval	Alumbra LLC	9	417	1	3298.67	3,298.67
9.07			9	417	1	2666.71	2,666.71
9.07			9	417	1	3150	3,150.00
9.07			9	417	1	1925	1,925.00
9.07			11	419	1	420	420.00
9.07 Total							**11,460.38**
General 09	Operational plans and Operations Management	Alumbra LLC	7	299	1	2000	2,000.00
General 09			7	299	1	3579.98	3,579.98
General 09			7	299	1	3945	3,945.00
General 09 Total							**9,524.98**
Non HOC 01	ManagementCo IT Systems	CDW	ZFW7789	313	1	84298.41	84,298.41
Non HOC 01			ZGG6499	314	1	4109.17	4,109.17
Non HOC 01		Oracle America, Inc.	930750	240	1	3,500.00	3,500.00
Non HOC 01 Total							**91,907.58**
Non HOC 02	ServeCo IT Systems	Oracle America, Inc.	922471	309	1	25173.75	25,173.75
Non HOC 02			922526	308	1	6912	6,912.00
Non HOC 02			935677	330	1	2205	2,205.00
Non HOC 02		Workday, Inc.	WD-176811	247	1	536853	536,853.00
Non HOC 02			WD-176812	248	1	35225	35,225.00
Non HOC 02 Total							**606,368.75**
Non HOC 05	LUMA MC SetUp, general financial, risk management and sourcing and procurement activities, Tax matters, and team adm	NexTec Operating Corp	154590	377	1	100.55	100.55
Non HOC 05			154826	390	1	24.14	24.14
Non HOC 05			155316	304	1	136.75	136.75
Non HOC 05			SW-080720-01	391	1	27142.52	27,142.52
Non HOC 05 Total							**27,403.96**
Non HOC 06	Regulatory Support During Transition	Alumbra LLC	9	417	1	2311.26	2,311.26
Non HOC 06 Total							**2,311.26**
Non HOC 07	Operator Representations and Warranties	ATCO Infrastructure Solutions Ltd	072020-2LB	386	6.3	1020.29	6,427.86
Non HOC 07 Total							**6,427.86**
12.02	Required Insurance	Texas Series of Lockton Companies, LLC	17265313	305	1	17881	17,881.00
12.02		Vidal & Rodriguez, Inc.	2020-01-01	306	1	71625	71,625.00
12.02			2020-02-01	307	1	20000	20,000.00
12.02 Total							**109,506.00**
Grand Total							**1,469,508.55**

Vendor	Invoice #		(A) Amount on Inv. # FETS-0720-01	(B) P3A Approved Amount (Oct.01)	(C) Amount Not Approved (B-A)	(D) Amount on Inv. # FETS-0720-01 Rev1b	(E) Amount between Original and Rev'd Invoice (D-A)	(F) Difference between P3A Approved and Rev'd Inv. (D-B)
Alumbra LLC		**1**	$ 21,970.80	$ 21,970.80	$ -	$ 21,970.80	$ -	$ -
		2	$ 15,187.50	$ 15,187.50	$ -	$ 15,187.50	$ -	$ -
		3	$ 73,581.38	$ 73,581.38	$ -	$ 73,581.38	$ -	$ -
		4	$ 60,412.50	$ 60,412.50	$ -	$ 60,412.50	$ -	$ -
		5	$ 90,167.91	$ 90,167.91	$ -	$ 90,167.91	$ -	$ -
		6	$ 43,495.00	$ 43,495.00	$ -	$ 43,495.00	$ -	$ -
		7	$ 69,778.18	$ 69,778.18	$ -	$ 69,778.18	$ -	$ -
		9	$ 67,551.64	$ 67,551.64	$ -	$ 67,551.64	$ -	$ -
		10	$ 59,602.50	$ 59,602.50	$ -	$ 59,602.50	$ -	$ -
		11	$ 10,920.00	$ 10,920.00	$ -	$ 10,920.00	$ -	$ -
		12	$ 15,265.00	$ 15,265.00	$ -	$ 15,265.00	$ -	$ -
Alumbra LLC Total		**11**	**$ 527,932.41**	**$ 527,932.41**	**$ -**	**$ 527,932.41**	**$ -**	**$ -**
American Relocation Connections, LLC		**27847**	$ 1,400.00	$ -	$ (1,400.00)	$ -	$ (1,400.00)	$ -
		27904	$ 385.00	$ -	$ (385.00)	$ -	$ (385.00)	$ -
		27917	$ 31,323.00	$ -	$ (31,323.00)	$ -	$ (31,323.00)	$ -
		27918	$ 29,961.00	$ -	$ (29,961.00)	$ -	$ (29,961.00)	$ -
		27928	$ 29,198.50	$ -	$ (29,198.50)	$ -	$ (29,198.50)	$ -
		27935	$ 40,782.50	$ -	$ (40,782.50)	$ -	$ (40,782.50)	$ -
		27963	$ 956.33	$ -	$ (956.33)	$ -	$ (956.33)	$ -
		28010	$ 1,250.00	$ -	$ (1,250.00)	$ -	$ (1,250.00)	$ -
		28011	$ 350.00	$ -	$ (350.00)	$ -	$ (350.00)	$ -
		28013	$ 254.75	$ -	$ (254.75)	$ -	$ (254.75)	$ -
		28043	$ 53,451.00	$ -	$ (53,451.00)	$ -	$ (53,451.00)	$ -
American Relocation Connections, LLC Total		**11**	**$ 189,312.08**	**$ -**	**$ (189,312.08)**	**$ -**	**$ (189,312.08)**	**$ -**
ARC Relocation Management PR, LLC		**8101**	$ 79,198.90	$ -	$ (79,198.90)	$ -	$ (79,198.90)	$ -
		8102	$ 26,950.00	$ -	$ (26,950.00)	$ -	$ (26,950.00)	$ -
ARC Relocation Management PR, LLC Total		**2**	**$ 106,148.90**	**$ -**	**$ (106,148.90)**	**$ -**	**$ (106,148.90)**	**$ -**
AT&T Mobility Puerto Rico		**12409588**	$ 720.86	$ 720.86	$ -	$ 720.86	$ -	$ -
AT&T Mobility Puerto Rico Total		**1**	**$ 720.86**	**$ 720.86**	**$ -**	**$ 720.86**	**$ -**	**$ -**
ATCO Infrastructure Solutions Ltd	**072020-2LB**		$ 69,256.17	$ 52,265.31	$ (16,990.86)	$ 52,265.31	$ (16,990.86)	$ -
ATCO Infrastructure Solutions Ltd Total		**1**	**$ 69,256.17**	**$ 52,265.31**	**$ (16,990.86)**	**$ 52,265.31**	**$ (16,990.86)**	**$ -**
ATCO PR Infrastructure Solutions Ltd.	**072020-3LB**		$ 313.28	$ 313.28	$ -	$ 313.28	$ -	$ -
ATCO PR Infrastructure Solutions Ltd. Total		**1**	**$ 313.28**	**$ 313.28**	**$ -**	**$ 313.28**	**$ -**	**$ -**
CDW	**ZFW7789**		$ 84,298.41	$ 84,298.41	$ -	$ 84,298.41	$ -	$ -
	ZGG6499		$ 4,109.17	$ 4,109.17	$ -	$ 4,109.17	$ -	$ -
CDW Total		**2**	**$ 88,407.58**	**$ 88,407.58**	**$ -**	**$ 88,407.58**	**$ -**	**$ -**
iCIMS, Inc.		**232546**	$ 106,813.16	$ -	$ (106,813.16)		$ (106,813.16)	$ -
iCIMS, Inc. Total		**1**	**$ 106,813.16**	**$ -**	**$ (106,813.16)**	**$ -**	**$ (106,813.16)**	**$ -**
Katy Woolsey		**100**	$ 1,025.00	$ -	$ (1,025.00)		$ (1,025.00)	$ -
		200	$ 800.00	$ 800.00	$ -	$ 800.00	$ -	$ -
		300	$ 1,300.00	$ 1,300.00	$ -	$ 1,300.00	$ -	$ -
Katy Woolsey Total		**3**	**$ 3,125.00**	**$ 2,100.00**	**$ (1,025.00)**	**$ 2,100.00**	**$ (1,025.00)**	**$ -**
Laboratorio Clinico El Morro, Inc.		**1**	$ 2,114.00	$ 2,114.00	$ -	$ 2,114.00	$ -	$ -
Laboratorio Clinico El Morro, Inc. Total		**1**	**$ 2,114.00**	**$ 2,114.00**	**$ -**	**$ 2,114.00**	**$ -**	**$ -**
NexTec Operating Corp		**149904**	$ 1,583.17	$ -	$ (1,583.17)		$ (1,583.17)	$ -
		150194	$ 422.18	$ -	$ (422.18)		$ (422.18)	$ -
		150435	$ 369.40	$ -	$ (369.40)		$ (369.40)	$ -

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		150715	$ 1,899.79	$ -	$ (1,899.79)		$ (1,899.79)	$ -
		151483	$ 105.55	$ -	$ (105.55)		$ (105.55)	$ -
		152018	$ 2,058.10	$ -	$ (2,058.10)		$ (2,058.10)	$ -
		152239	$ 5,013.32	$ -	$ (5,013.32)		$ (5,013.32)	$ -
		152464	$ 2,163.65	$ -	$ (2,163.65)		$ (2,163.65)	$ -
		152680	$ 5,329.96	$ -	$ (5,329.96)		$ (5,329.96)	$ -
		152935	$ 897.13	$ -	$ (897.13)		$ (897.13)	$ -
		153164	$ 949.90	$ -	$ (949.90)		$ (949.90)	$ -
		153391	$ 2,005.34	$ -	$ (2,005.34)		$ (2,005.34)	$ -
		153634	$ 316.64	$ -	$ (316.64)		$ (316.64)	$ -
		153838	$ 263.86	$ -	$ (263.86)		$ (263.86)	$ -
		154075	$ 316.64	$ -	$ (316.64)		$ (316.64)	$ -
		154318	$ 1,899.79	$ 1,899.79	$ -	$ 1,899.79	$ -	$ -
		154590	$ 1,319.30	$ 1,319.30	$ -	$ 1,319.30	$ -	$ -
		154826	$ 316.64	$ 316.64	$ -	$ 316.64	$ -	$ -
		155316	$ 1,794.25	$ 1,794.25	$ -	$ 1,794.25	$ -	$ -
		155556	$ 949.90	$ 949.90	$ -	$ 949.90	$ -	$ -
	SW-080720-01		$ 27,142.52	$ 27,142.52	$ -	$ 27,142.52	$ -	$ -
NexTec Operating Corp Total		**21**	**$ 57,117.03**	**$ 33,422.40**	**$ (23,694.63)**	**$ 33,422.40**	**$ (23,694.63)**	**$ -**
Nory Sanchez-Alvarez	**2020-0001**		$ 544.00	$ 544.00	$ -	$ 544.00	$ -	$ -
	2020-0002		$ 520.24	$ 520.24	$ -	$ 520.24	$ -	$ -
	2020-0006		$ 831.60	$ 831.60	$ -	$ 831.60	$ -	$ -
	2020-0007		$ 607.04	$ 607.04	$ -	$ 607.04	$ -	$ -
Nory Sanchez-Alvarez Total		**4**	**$ 2,502.88**	**$ 2,502.88**	**$ -**	**$ 2,502.88**	**$ -**	**$ -**
Oracle America, Inc.		**884761**	$ 10,082.00	$ -	$ (10,082.00)		$ (10,082.00)	$ -
		895648	$ 2,811.14	$ -	$ (2,811.14)		$ (2,811.14)	$ -
		895756	$ 3,500.00	$ -	$ (3,500.00)		$ (3,500.00)	$ -
		919034	$ 10,082.00	$ -	$ (10,082.00)		$ (10,082.00)	$ -
		922471	$ 25,173.75	$ 25,173.75	$ -	$ 25,173.75	$ -	$ -
		922526	$ 6,912.00	$ 6,912.00	$ -	$ 6,912.00	$ -	$ -
		930750	$ 3,500.00	$ 3,500.00	$ -	$ 3,500.00	$ -	$ -
		935677	$ 2,205.00	$ 2,205.00	$ -	$ 2,205.00	$ -	$ -
Oracle America, Inc. Total		**8**	**$ 64,265.89**	**$ 37,790.75**	**$ (26,475.14)**	**$ 37,790.75**	**$ (26,475.14)**	**$ -**
People 2.0 North America	**RL509346260**		$ 2,280.00	$ 2,280.00	$ -	$ 2,280.00	$ -	$ -
	RL509346261		$ 1,378.00	$ 1,378.00	$ -	$ 1,378.00	$ -	$ -
	RL509346262		$ 1,904.00	$ 1,904.00	$ -	$ 1,904.00	$ -	$ -
	RL509347203		$ 7,030.00	$ 7,030.00	$ -	$ 7,030.00	$ -	$ -
	RL509347204		$ 3,879.60	$ 3,879.60	$ -	$ 3,879.60	$ -	$ -
	RL509347205		$ 5,124.00	$ 5,124.00	$ -	$ 5,124.00	$ -	$ -
	RL509349405		$ 14,098.00	$ 14,098.00	$ -	$ 14,098.00	$ -	$ -
	RL509349406		$ 2,016.00	$ 2,016.00	$ -	$ 2,016.00	$ -	$ -
	RL509349407		$ 8,374.00	$ 8,374.00	$ -	$ 8,374.00	$ -	$ -
	RL509349408		$ 10,304.00	$ 10,304.00	$ -	$ 10,304.00	$ -	$ -
People 2.0 North America Total		**10**	**$ 56,387.60**	**$ 56,387.60**	**$ -**	**$ 56,387.60**	**$ -**	**$ -**
Quanta Workforce Solutions, LLC	**QWS-062020-2B**		$ 1,500.00	$ -	$ (1,500.00)	$ -	$ (1,500.00)	$ -
	QWS-072020-2B -01		$ 549,668.22	$ 450,298.22	$ (99,370.00)	$ 450,298.22	$ (99,370.00)	$ -
Quanta Workforce Solutions, LLC Total		**2**	**$ 551,168.22**	**$ 450,298.22**	**$ (100,870.00)**	**$ 450,298.22**	**$ (100,870.00)**	**$ -**

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Shibumi.com Inc.		**2629**	$ 51,000.00	$ 51,000.00	$ -	$ 51,000.00	$ -	$ -
Shibumi.com Inc. Total		**1**	**$ 51,000.00**	**$ 51,000.00**	**$ -**	**$ 51,000.00**	**$ -**	**$ -**
Smartbridge	**INV_8704**		$ 11,340.00	$ -	$ (11,340.00)		$ (11,340.00)	$ -
	INV_8737		$ 13,230.00	$ -	$ (13,230.00)		$ (13,230.00)	$ -
	INV_8775		$ 14,400.00	$ -	$ (14,400.00)		$ (14,400.00)	$ -
	INV_8823		$ 14,220.00	$ -	$ (14,220.00)		$ (14,220.00)	$ -
	INV_8856		$ 11,745.00	$ -	$ (11,745.00)		$ (11,745.00)	$ -
	INV_8872		$ 8,010.00	$ -	$ (8,010.00)		$ (8,010.00)	$ -
	INV_8925		$ 10,530.00	$ 4,950.00	$ (5,580.00)	$ 4,950.00	$ (5,580.00)	$ -
	INV_8982		$ 4,000.00	$ 4,000.00	$ -	$ 4,000.00	$ -	$ -
	INV_8983		$ 5,175.00	$ 5,175.00	$ -	$ 5,175.00	$ -	$ -
	INV_8984		$ 2,025.00	$ 2,025.00	$ -	$ 2,025.00	$ -	$ -
	INV_9000		$ 15,975.00	$ 15,975.00	$ -	$ 15,975.00	$ -	$ -
	INV_9001		$ 9,700.00	$ 9,700.00	$ -	$ 9,700.00	$ -	$ -
	INV_9003		$ 17,662.50	$ 17,662.50	$ -	$ 17,662.50	$ -	$ -
Smartbridge Total		**13**	**$ 138,012.50**	**$ 59,487.50**	**$ (78,525.00)**	**$ 59,487.50**	**$ (78,525.00)**	**$ -**
Texas Series of Lockton Companies, LLC		**17265313**	$ 17,881.00	$ 17,881.00	$ -	$ 17,881.00	$ -	$ -
Texas Series of Lockton Companies, LLC Total		**1**	**$ 17,881.00**	**$ 17,881.00**	**$ -**	**$ 17,881.00**	**$ -**	**$ -**
Traitify		**1658**	$ 85,000.00	$ 85,000.00	$ -	$ 85,000.00	$ -	$ -
Traitify Total		**1**	**$ 85,000.00**	**$ 85,000.00**	**$ -**	**$ 85,000.00**	**$ -**	**$ -**
Vidal & Rodriguez, Inc.		**2020-01-01**	$ 71,625.00	$ 71,625.00	$ -	$ 71,625.00	$ -	$ -
		2020-02-01	$ 20,000.00	$ 20,000.00	$ -	$ 20,000.00	$ -	$ -
Vidal & Rodriguez, Inc. Total		**2**	**$ 91,625.00**	**$ 91,625.00**	**$ -**	**$ 91,625.00**	**$ -**	**$ -**
Workday, Inc.	**WD-176811**		$ 536,853.00	$ 536,853.00	$ -	$ 536,853.00	$ -	$ -
	WD-176812		$ 35,225.00	$ 35,225.00	$ -	$ 35,225.00	$ -	$ -
Workday, Inc. Total		**2**	**$ 572,078.00**	**$ 572,078.00**	**$ -**	**$ 572,078.00**	**$ -**	**$ -**
Grand Total			**$ 2,781,181.56**	**$ 2,131,326.79**	**$ (649,854.77)**	**$ 2,131,326.79**	**$ (649,854.77)**	**$ -**

Changes as a result of Rev 1a to Rev 1 b updates (Removal of $9k of third party costs)

MCL Code	Name	Internal July Hrs	Internal June Hrs (Not Prev Inv.)	Labour Adjustments	Sub-Total July Labor	Internal Cum. Hrs. from Prev. Inv. (w/o Allocation)	Internal Cum. Hrs (w/o Allocation)	Internal Reallocations	Internal After Allocation	Internal Cum. Hrs. from Prev. Inv. (with Allocation)	Internal Cum. Hrs (with Allocation)	Third Party July Hrs	Third Party Cum. Hrs. from Prev. Inv. (w/o Allocation)	Third Party Cum. Hrs (w/o Allocation)	Third Part Reallocations	Third Party After Allocation	Third Party Cum. Hrs. from Prev. Inv. (with Allocation)	Third Party Cum. Hrs (with Allocation)	July Hours - Unallocated	July Hours as Allocated	Total Hours (w/o Allocation)	Total Hours (with Allocation)
		18,741.5	135.5	(54.5)	18,822.5	3,804.0	22,626.5	(0.0)	18,822.5	3,804.0	22,626.5	2,520.3	-	2,520.3	-	2,520.3	-	2,520.3	21,342.8	21,342.8	25,146.8	25,146.8
1	General & Transition Management	3896	41		3937	837	4774	12	3949	829	4778	105		105		105		105	4042	4054	4879	4883
1.01	Government Approvals	250			250	0	250		250	15	265	0		0		0		0	250	250	250	265
1.02	Plan to Address Gaps in Assets, Technology, Processes, etc. (plan to include c	1074.5	2		1076.5	121.5	1198		1076.5	106.5	1183	484.5		0	-484.5	0		0	1561	1076.5	1198	1183
1.03	PREB Rate Order Filing (Initial Budgets and Liability Waiver approvals)	594.5	14		608.5	54	662.5	-289.25	319.25	40.2	359.45	52		52		52		52	660.5	371.25	714.5	411.45
2.01	Development and Implementation of an Operations Takeover Plan for Transm	76			76	4	80	80	156	4	160	0		0		0		0	76	156	80	160
2.02	Development and Implementation of an Operational Takeover Plan for the El	69			69	0	69	1367	1436	188.5	1624.5	0		51.5	51.5	51.5		51.5	69	1487.5	120.5	1676
2.0301	Transition Plan for T&D Control Centers	128			128	52.5	180.5		128	52.5	180.5	0		0	0	0		0	128	128	180.5	180.5
2.0302	Transition Plan for Operations and Maintenance (O&M) Activities	54.5			54.5	0	54.5	1777	1831.5	261	2092.5	0		70	70	70		70	54.5	1901.5	124.5	2162.5
2.0303	Emergency Response/Disaster Recovery/Business Continuity Plans	38			38	8	46		38	8	46	0		0		0		0	38	38	46	46
2.0304	Fleet Management Plan	234			234	56	290		234	56	290	0		0		0		0	234	234	290	290
2.0305	Asset Management (included in 8. Engineering and Asset Management)	194.5			194.5	0	194.5	-160	34.5	0	34.5	0		0		0		0	194.5	34.5	194.5	34.5
2.0306	Workforce Management & Training Plan	176			176	126	302		176	126	302	0		0		0		0	176	176	302	302
2.0307	Safety Management Plan	391			391	156	547		391	156	547	0		0		0		0	391	391	547	547
2.0308	Engineering and Asset Management	463.5			463.5	86	549.5		463.5	86	549.5	0		0		0		0	463.5	463.5	549.5	549.5
2.0309	Identification of Real Estate	201			201	26.5	227.5		201	26.5	227.5	0		0		0		0	201	201	227.5	227.5
2.031	Materials Management & Warehouse Plan	233.5			233.5	12	245.5		233.5	12	245.5	0		0		0		0	233.5	233.5	245.5	245.5
2.0311	System Operations Plan	0			0	0	0		0	0	0	0		0		0		0	0	0	0	0
2.0312	Vegetation Management Plan	142			142	0	142		142	0	142	0		0		0		0	142	142	142	142
2.04	Update Emergency Operations Manual and Business Continuity/Disaster Reco	0			0	0	0		0	0	0	0		0		0		0	0	0	0	0
2.05	Environmental Exposure Management Plan	243.5			243.5	32.5	276		243.5	32.5	276	0		0		0		0	243.5	243.5	276	276
3.01	Remediation Plan Proposal	0			0	0	0	20	20	10	30	0		0		0		0	0	20	0	30
3.02	Development of Improvement Initiatives	0			0	0	0	434	434	66.5	500.5	0		0		0		0	0	434	0	500.5
3.03	Consolidate Plans from All Areas	0			0	0	0		0	0	0	0		0		0		0	0	0	0	0
3.04	Development of System Remediation Plan	454			454	76.5	530.5	-454	0	0	0	0		0		0		0	454	0	530.5	0
3.05	Approval of System Remediation Plan	0			0	0	0	121.7	121.7	0	121.7	0		0		0		0	0	121.7	0	121.7
4.01	Evaluating Customer Service Facilities and Assets	32.5			32.5	0	32.5		32.5	0	32.5	0		0		0		0	32.5	32.5	32.5	32.5
4.02	Evaluating and Updating Customer Service Policies and Procedures	30			30	0	30		30	0	30	49		49		49		49	79	79	79	79
4.03	Development of a Meter Reading Plan	138			138	25	163		138	25	163	0		0		0		0	138	138	163	163
4.04	Development of a Customer Service Transition Plan	296	10		306	48.5	354.5	-40	266	48.5	314.5	180.5		665	484.5	665		665	486.5	931	1019.5	979.5
4.05	Development and Implementation of a Service Start and Shut-Off Plan	0	2		2	0	2	40	42	0	42	16		16		16		16	18	58	18	58
4.06	Development of a Meter Asset Management (MAM) Plan	0			0	0	0		0	0	0	0		0		0		0	0	0	0	0
4.07	Development and Implementation of a Customer Service Technology	26	2		28	2	30		28	2	30	0		0		0		0	28	28	30	30
4.08	Develop and Implement a Non-Technical Energy Loss Reduction Plan	0			0	0	0		0	0	0	0		0		0		0	0	0	0	0
4.09	Establish Integration Between Customer Services & T&D Ops	99.5	2		101.5	2	103.5		101.5	2	103.5	0		0		0		0	101.5	101.5	103.5	103.5
5.01	Development of IT/OT Communication Plan and Acceptance Criteria	0			0	0	0		0	0	0	0		0		0		0	0	0	0	0
5.02	Identification and Gap Analysis	375			375	154	529	-112.5	262.5	107.8	370.3	94		203.35	109.35	203.35		203.35	469	465.85	732.35	573.65
5.03	Evaluating IT/OT Applications and Infrastructure	6			6	0	6	112.5	118.5	46.2	164.7	0		0		0		0	6	118.5	6	164.7
5.04	Development of Cyber Security and Business Continuity Plan	53			53	19.5	72.5	-20	33	19.5	52.5	0		0		0		0	53	33	72.5	52.5
5.05	Development of an IT Asset Management Program	0			0	0	0		0	0	0	0		0		0		0	0	0	0	0
5.06	Development of an IT/OT Transition Plan and Schedule	0			0	0	0	122	122	35	157	0		0		0		0	0	122	0	157
5.07	Commencement Cutover Planning	122			122	35	157	-122	0	0	0	109.35		0	-109.35	0		0	231.35	0	157	0
5.08	Training and Communication Plan	0			0	0	0		0	0	0	0		0		0		0	0	0	0	0
6.01	Detailed Description of Approach to Budgeting and Reporting	0			0	0	0	25	25	14	39	0		0		0		0	0	25	0	39
6.02	Description of Approach to Complying with Initial Budget Obligations	0			0	0	0	40	40	14	54	0		0		0		0	0	40	0	54
6.03	Approach to Formalizing Changes to Control Processes	0			0	0	0		0	0	0	0		0		0		0	0	0	0	0
6.04	Establishing a Financial Accounting System and Account Structure	449.5			449.5	16	465.5		449.5	16	465.5	345.25		345.25		345.25		345.25	794.75	794.75	810.75	810.75
6.05	Preparing Initial Budgets and Other Financial Forecasts	90.5			90.5	42	132.5	-65	25.5	14	39.5	0		0		0		0	90.5	25.5	132.5	39.5
6.06	Establishing Bank Accounts	0			0	0	0		0	0	0	0		0		0		0	0	0	0	0
6.07	Evaluating and Updating Payroll and Labor Cost Reporting systems	0			0	0	0	5	5	5	10	61.25		61.25		61.25		61.25	61.25	66.25	61.25	71.25
6.08	Establishing a Delegation of Authority Matrix and Process	0			0	0	0		0	0	0	0		0		0		0	0	0	0	0
6.09	Processes & Procedures and Overall Internal Controls	112			112	0	112		112	0	112	82.5		82.5		82.5		82.5	194.5	194.5	194.5	194.5
7.01	Set Up Governance Framework	0			0	0	0		0	0	0	0		0		0		0	0	0	0	0
7.02	Policies and Procedures	8			8	0	8	2	10	10	20	0		0		0		0	8	10	8	20
7.03	Staffing Plan	0			0	0	0		0	0	0	0		0		0		0	0	0	0	0
7.04	Surge Staffing	0			0	0	0		0	0	0	0		0		0		0	0	0	0	0
7.05	Project Worksheet Assessment (also covered under Section 4.3)	0			0	0	0		0	0	0	0		0		0		0	0	0	0	0
7.06	Handoff of Project Worksheet Activity from COR3 and Vendors	2			2	2	4	-2	0	0	0	0		0		0		0	2	0	4	0
7.07	Project Procurement Planning	0			0	0	0		0	0	0	0		0		0		0	0	0	0	0
7.08	Drafting, Revising and Finalizing Federal Funding Procurement Manual	7		2	9	2	11		9	2	11	0		0		0		0	9	9	11	11
8.01	Draft, Revise and Finalize Operator Employment Requirements	0			0	0	0		0	0	0	0		0		0		0	0	0	0	0
8.02	Recruiting and Staffing	809.5	4		813.5	75.5	889	-769.025	44.475	75.5	119.975	0		0		0		0	813.5	44.475	889	119.975
8.03	Redesign and Staff New Organization	422.5	5		427.5	164.5	592		427.5	164.5	592	0		0		0		0	427.5	427.5	592	592
8.04	Proposed Recruitment and Staffing Plan	159			159	41	200	769.025	928.025	41	969.025	0		0		0		0	159	928.025	200	969.025
8.05	Stand Up Human Capital Management (HCM) System	159.5			159.5	7.5	167	-5	154.5	7.5	162	0		0		0		0	159.5	154.5	167	162
8.06	Communication Plan	402.5	11		413.5	117.5	531	-15	398.5	117.5	516	0		0		0		0	413.5	398.5	531	516
8.07	Training (Workforce Development) Plan	1			1	0	1	5	6	0	6	0		0		0		0	1	6	1	6
8.08	Develop Employee Retirement Plan	73.5	2		75.5	17.5	93		75.5	17.5	93	0		0		0		0	75.5	75.5	93	93
8.09	Occupational Health and Wellness	2			2	0	2		2	0	2	0		0		0		0	2	2	2	2
8.1	Compliance Plan	15			15	0	15		15	0	15	0		0		0		0	15	15	15	15
8.11	Engagement Plan	15			15	0	15		15	0	15	0		0		0		0	15	15	15	15
8.12	Develop a Community Investment Plan	0			0	0	0	15	15	0	15	0		0		0		0	0	15	0	15
9.01	Genco Shared Services Agreement Approval	3			3	0	3		3	3	6	118.5		118.5		118.5		118.5	121.5	121.5	121.5	124.5
9.03	Non-Federal Funding Procurement Manual Approval	40			40	22.5	62.5		40	22.5	62.5	0		0		0		0	40	40	62.5	62.5
9.04	Physical Security Plan Approval	279			279	45	324		279	45	324	0		0		0		0	279	279	324	324
9.05	Data Security Plan Approval	0			0	8	8	20	20	8	28	0		0		0		0	0	20	8	28
9.06	Vegetation Management Plan Approval	0			0	0	0		0	0	0	0		0		0		0	0	0	0	0
9.07	System Operation Principles Regulatory Approval	12			12	2	14	121.7	133.7	12.8	146.5	350.67		350.67		350.67		350.67	362.67	484.37	364.67	497.17
10.01	Evaluating Existing Procurement and Subcontracting Policies, Procedures and	22			22	8.5	30.5		22	8.5	30.5	0		0		0		0	22	22	30.5	30.5
10.02	Assuming Responsibility for Securing Use of Assets, Facilities, IT / OT, etc	0			0	0	0		0	0	0	0		0		0		0	0	0	0	0
10.03	Assuming Existing Subcontracts	0			0	0	0		0	0	0	0		0		0		0	0	0	0	0
11.01	Develop Back-End Transition Plan	0			0	0	0		0	0	0	0		0		0		0	0	0	0	0
12.01	Confirmation of Acceptable Operator Security	0			0	0	0		0	0	0	0		0		0		0	0	0	0	0
12.02	Required Insurance	31			31	12	43		31	12	43	0		0		0		0	31	31	43	43
12.03	Baseline Performance Levels	216			216	32	248	60.85	276.85	32	308.85	0		0		0		0	216	276.85	248	308.85
12.04	Back-End Transition Plan	0			0	0	0		0	0	0	0		0		0		0	0	0	0	0
12.05	Representations	0			0	0	0		0	0	0	0		0		0		0	0	0	0	0
12.06	Operator Representations and Warranties	27			27	0	27	-27	0	0	0	0		0		0		0	27	0	27	0
12.07	Section 4.3: Owner and Administrator Responsibilities	0			0	0	0		0	0	0	0		0		0		0	0	0	0	0
12.08	Owner Representations and Warranties	0			0	0	0		0	0	0	0		0		0		0	0	0	0	0
12.09	Section 4.4 Governmental Approvals	0			0	0	0		0	0	0	0		0		0		0	0	0	0	0
12.1	Section 4.5: Conditions Precedent to Service Commencement Date	1.5			1.5	6	7.5	75	76.5	33.25	109.75	0		0		0		0	1.5	76.5	7.5	109.75
12.11	Section 4.7: Closing the Front-End Transition Period	0			0	0	0		0	0	0	0		0		0		0	0	0	0	0
12.12	Service Commencement Begins	0			0	0	0		0	0	0	0		0		0		0	0	0	0	0
General 09	Operational plans and Operations Management	3023.5	40.5		3064	449.5	3513.5	-3064	0	0	0	121.5		0	-121.5	0		0	3185.5	0	3513.5	0
Non HOC 01	ManagementCo IT Systems	98		-56.5	41.5	76.5	118		41.5	76.5	118	68.5		68.5		68.5		68.5	110	110	186.5	186.5
Non HOC 02	ServeCo IT Systems	568.5			568.5	172.5	741		568.5	172.5	741	115		115		115		115	683.5	683.5	856	856
Non HOC 03	Identify source data for renewal process and Open claims review	3.5			3.5	0	3.5		3.5	0	3.5	0		0		0		0	3.5	3.5	3.5	3.5
Non HOC 04	Standing up Capital Program organization	291.5			291.5	127.5	419		291.5	127.5	419	0		0		0		0	291.5	291.5	419	419
Non HOC 05	LUMA MC SetUp, general financial, risk management and sourcing and procu	636.5			636.5	274	910.5	-5	631.5	269	900.5	120.75		120.75		120.75		120.75	757.25	752.25	1031.25	1021.25
Non HOC 06	Regulatory Support During Transition	368.5			368.5	39	407.5		368.5	39	407.5	46		46		46		46	414.5	414.5	453.5	453.5
Non HOC 07	Operator Representations and Warranties	300			300	109	409	-75	225	81.75	306.75	0		0		0		0	300	225	409	306.75

MCL Code	Name	Internal July Hrs	Internal June Hrs (Not Prev Inv.)	Labour Adjustments	Sub-Total July Labor	Internal Cum. Hrs. from Prev. Inv. (w/o Allocation)	Internal Cum. Hrs (w/o Allocation)	Internal Reallocations	Internal After Allocation	Internal Cum. Hrs. from Prev. Inv. (with Allocation)	Internal Cum. Hrs (with Allocation)	Third Party July Hrs	Third Party Cum. Hrs. from Prev. Inv. (w/o Allocation)	Third Party Cum. Hrs (w/o Allocation)	Third Part Reallocations	Third Party After Allocation	Third Party Cum. Hrs. from Prev. Inv. (with Allocation)	Third Party Cum. Hrs (with Allocation)	July Hours - Unallocated	July Hours as Allocated	Total Hours (w/o Allocation)	Total Hours (with Allocation)
Non-Billable 01	Vacation	0			0	0	0		0	0	0	0		0		0		0	0	0	0	0
Non-Billable 02	LUMA Specific Non-Billable Work	0			0	0	0		0	0	0	0		0		0		0	0	0	0	0
Non-Billable 03	Sick time	0			0	0	0		0	0	0	0		0		0		0	0	0	0	0
Non-Billable 04	Public Holidays	0			0	0	0		0	0	0	0		0		0		0	0	0	0	0
Non-Billable 05	ATCO Project Time	0			0	0	0		0	0	0	0		0		0		0	0	0	0	0
Non-Billable 06	Quanta Project Time	0			0	0	0		0	0	0	0		0		0		0	0	0	0	0
Non-Billable 07	Bereavement	0			0	0	0		0	0	0	0		0		0		0	0	0	0	0
Non-Billable 08	Flex Time	0			0	0	0		0	0	0	0		0		0		0	0	0	0	0
Non-Billable 09	PTO	0			0	0	0		0	0	0	0		0		0		0	0	0	0	0
Non-Billable 10	Training	0			0	0	0		0	0	0	0		0		0		0	0	0	0	0
Non-Billable 11	Jury Duty	0			0	0	0		0	0	0	0		0		0		0	0	0	0	0
Non-Billable 12	LUMA College Time	0			0	0	0		0	0	0	0		0		0		0	0	0	0	0
Quick Win 1	Streetlight Operations Improvement	0			0	0	0		0	0	0	0		0		0		0	0	0	0	0
Quick Win 2	Repair of Obvious For Visible To Ordinary Person Infrastructure Problems	0			0	0	0		0	0	0	0		0		0		0	0	0	0	0
Quick Win 3	Reliability Improvement For Quick Hits	0			0	0	0		0	0	0	0		0		0		0	0	0	0	0
Quick Win 4	Vegetation Management Program Implementation	0			0	0	0		0	0	0	0		0		0		0	0	0	0	0
Quick Win 5	FEMA Worksheets And Getting FEMA Funding Unstuck	0			0	0	0		0	0	0	0		0		0		0	0	0	0	0
Quick Win 6	Smart Meter Evaluation And Apps	0			0	0	0		0	0	0	0		0		0		0	0	0	0	0
Quick Win 7	Develop Quick Win Initiatives Projects	0			0	0	0		0	0	0	0		0		0		0	0	0	0	0
Quick Win 8	Implement Quick Win Projects	0			0	0	0		0	0	0	0		0		0		0	0	0	0	0
		18741.5	135.5	-54.5	18822.5	3804	22626.5	0.0	18822.5	3804	22626.5	2520.27	0	2520.27	0	2520.27	0	2520.27	21342.77	21342.77	25146.77	25146.77

Front-End Transition Hourly Fully Allocated Rates

(Table 28: ManagementCo or Affiliate Personnel)

Employee Category	Hourly Rate ($)
Vice President	325.00
Senior Director	300.00
Director	275.00
Senior Manager	210.00
Field Crew Leader	205.00
Trainer	200.00
Manager	200.00
Field Technician	195.00
Senior Analyst	160.00
Engineer	160.00
Field Supervisor	160.00
Analyst	125.00
Administrative Support	50.00

INVOICE

Submitted To:	Address:
Puerto Rico Public-Private Partnerships Authority PO Box 42001 San Juan, Puerto Rico 00940-2001	**LUMA Energy, LLC** 644 Av. Manuel Fernández Juncos, Suite 301 San Juan, Puerto Rico 00907
To Be Paid By: **Puerto Rico Electric Power Authority** PO Box 364267 San Juan, Puerto Rico 00936-4267	**Tax Registration No. 66-0940278**
Invoice Date: **September 10, 2021**	Invoice #: **FETS-0820-01 Rev1**

Contract Ref: **Puerto Rico Transmission and Distribution System Operation and Maintenance Agreement** TERMS: **Net 30**

(i) and (ii) Labor (Please see attached breakdowns for further detail)	AMOUNT
Sub-Total Labor for the month of August 2020	**$ 3,911,730.00**
(iii) Front-End Transition Service Fixed Fee	
Monthly Installment of the FETS Fixed Fee for the month of August 2020	**$ 5,000,000.00**
(iv) Pass-through Costs and Expenses	
Aerotek Professional Services - 2 Invoices	$ 20,506.29
Alumbra LLC - 14 Invoices	$ 887,433.17
Alvarez & Marsal Corporate Performance Improvement, LLC - 1 Invoice	$ 194,422.80
American Relocation Connections, LLC - 4 Invoices	$ 43,786.28
AT&T Mobility Puerto Rico - 1 Invoice	$ 685.35
ATCO Power (2010) Ltd. - 1 Invoice	$ 232,246.52
ATCO PR Infrastructure Solutions Ltd. - 1 Invoice	$ 16,143.57
BridgeSource Utilities Solutions, LLC - 1 Invoice	$ 48,349.70
Computer Centre - 2 Invoices	$ 10,102.46
Covington & Burling LLP - 3 Invoices	$ 50,271.02
District View Office Center - 1 Invoice	$ 130.00
DLA Piper LLP (US) - 1 Invoice	$ 77,344.50
Innovative Emergency Management, Inc. (IEM) - 5 Invoices	$ 93,273.56
International Business Machines Corporation (IBM) - 2 Invoices	$ 568,551.09
Iris Vargas - 3 Invoices	$ 11,120.00
Katy Woolsey - 1 Invoice	$ 2,075.00
Laboratorio Clinico El Morro, Inc. - 1 Invoices	$ 1,476.00
NexTec Operating Corp - 4 Invoice	$ 1,120.78
Nory Sanchez-Alvarez - 11 Invoices	$ 23,454.32
Ogletree, Deakins, Nash, Smoak & Stewart, P.C. - 1 Invoices	$ 810.00
Oracle America, Inc. - 3 Invoices	$ 15,061.14
People 2.0 North America - 9 Invoices	$ 78,713.30
Quanta Workforce Solutions, LLC - 1 Invoices	$ 158,219.34
SK Global Software - 1 Invoice	$ 3,388.00
Smartbridge - 8 Invoice	$ 132,402.50
Translations & More - 3 Invoices	$ 14,863.42
Workday, Inc. - 2 Invoices	$ 206,675.00
Quanta Services Puerto Rico, LLC - 1 Invoices	$ 30,260.13
Sub-Total of Pass-through Costs and Expenses for the month of August 2020	**$ 2,922,885.24**
Total	**$ 11,834,615.24**

	FETS Fee	FETS Fixed Fee	Additional C&E	Total
Previously invoiced	$ 4,821,960.00	$ 6,500,000.00	$ 2,140,286.05	$ 13,462,246.05
Current invoice	$ 3,911,730.00	$ 5,000,000.00	$ 2,922,885.24	$ 11,834,615.24
Total invoiced to date	**$ 8,733,690.00**	**$ 11,500,000.00**	**$ 5,063,171.29**	**$ 25,296,861.29**

Remittance Information:

Wire to: *Bank of America, NA, 222 Broadway, New York, NY 10038*
Account #: 488074008867 Wire Routing #: 026009593 ACH Routing #: 11100025

Invoicing Month	Invoice No.	FETS Fee	FETS Fixed Fee	Additional C&E	Total Invoiced
June 2020	FETS-0620-01	$ 828,770.00	$ 1,500,000.00	$ -	$ 2,328,770.00
July 2020	FETS-0720-01 Rev1	$ 3,993,190.00	$ 5,000,000.00	$ 2,140,286.05	$ 11,133,476.05
					$ -
		$ 4,821,960.00	**$ 6,500,000.00**	**$ 2,140,286.05**	**$ 13,462,246.05**

	Front End Transition Hourly Costs	Additional Costs & Expenses	Sub-Total	Front End Transition Fixed Fee	Total
Previously invoiced	$ 4,821,960.00	$ 2,140,286.05	$ 6,962,246.05	$ 6,500,000.00	$ 13,462,246.05
Current invoice	$ 3,911,730.00	$ 2,922,885.24	$ 6,834,615.24	$ 5,000,000.00	$ 11,834,615.24
Total invoiced to date	$ 8,733,690.00	$ 5,063,171.29	$ 13,796,861.29	$ 11,500,000.00	$ 25,296,861.29
Forecast to complete			$ 62,555,069.67	$ 48,500,000.00	$ 111,055,069.67
Proposal			$ 76,351,930.96	$ 60,000,000.00	$ 136,351,930.96
Variance			$-	$-	$-

SUMMARY

Employee Category		(i) Hourly Rate	*(ii)* Hours Worked		Monthly Total
Vice President	$	325.00	2073.5	$	673,887.50
Senior Director	$	300.00	829.5	$	248,850.00
Director	$	275.00	2745.5	$	755,012.50
Senior Manager	$	210.00	1035.5	$	217,455.00
Field Crew Leader	$	205.00	0.0	$	-
Trainer	$	200.00	128.0	$	25,600.00
Manager	$	200.00	4594.0	$	918,800.00
Field Technician	$	195.00	305.0	$	59,475.00
Senior Analyst	$	160.00	1603.5	$	256,560.00
Engineer	$	160.00	965.5	$	154,480.00
Field Supervisor	$	160.00	1938.5	$	310,160.00
Analyst	$	125.00	2038.0	$	254,750.00
Administrative Support	$	50.00	734.0	$	36,700.00
			18990.5	**$**	**3,911,730.00**

Executives

Employee Category		(i) Hourly Rate	*(ii)* Hours Worked		Monthly Total
Vice President	$	325.00	165.0	$	53,625.00
Senior Director	$	300.00	0.0	$	-
Director	$	275.00	0.0	$	-
Senior Manager	$	210.00	0.0	$	-
Field Crew Leader	$	205.00	0.0	$	-
Trainer	$	200.00	0.0	$	-
Manager	$	200.00	5.0	$	1,000.00
Field Technician	$	195.00	0.0	$	-
Senior Analyst	$	160.00	0.0	$	-
Engineer	$	160.00	0.0	$	-
Field Supervisor	$	160.00	0.0	$	-
Analyst	$	125.00	0.0	$	-
Administrative Support	$	50.00	147.5	$	7,375.00
			317.5	**$**	**62,000.00**

Capital Programs

Employee Category		(i) Hourly Rate	*(ii)* Hours Worked		Monthly Total
Vice President	$	325.00	176.0	$	57,200.00
Senior Director	$	300.00	0.0	$	-
Director	$	275.00	0.0	$	-
Senior Manager	$	210.00	0.0	$	-
Field Crew Leader	$	205.00	0.0	$	-
Trainer	$	200.00	0.0	$	-
Manager	$	200.00	336.0	$	67,200.00
Field Technician	$	195.00	0.0	$	-
Senior Analyst	$	160.00	0.0	$	-
Engineer	$	160.00	0.0	$	-
Field Supervisor	$	160.00	0.0	$	-
Analyst	$	125.00	0.0	$	-
Administrative Support	$	50.00	0.0	$	-
			512	**$**	**124,400.00**

Communications

Employee Category		(i) Hourly Rate	*(ii)* Hours Worked		Monthly Total
Vice President	$	325.00	0.0	$	-
Senior Director	$	300.00	0.0	$	-
Director	$	275.00	215.5	$	59,262.50
Senior Manager	$	210.00	0.0	$	-
Field Crew Leader	$	205.00	0.0	$	-
Trainer	$	200.00	0.0	$	-
Manager	$	200.00	0.0	$	-
Field Technician	$	195.00	0.0	$	-
Senior Analyst	$	160.00	0.0	$	-
Engineer	$	160.00	0.0	$	-
Field Supervisor	$	160.00	0.0	$	-
Analyst	$	125.00	105.0	$	13,125.00
Administrative Support	$	50.00	75.0	$	3,750.00
			395.5	**$**	**76,137.50**

Customer Service

Employee Category		(i) Hourly Rate	*(ii)* Hours Worked		Monthly Total
Vice President	$	325.00	0.0	$	-
Senior Director	$	300.00	0.0	$	-
Director	$	275.00	0.0	$	-
Senior Manager	$	210.00	172.0	$	36,120.00
Field Crew Leader	$	205.00	0.0	$	-
Trainer	$	200.00	0.0	$	-
Manager	$	200.00	157.5	$	31,500.00
Field Technician	$	195.00	0.0	$	-
Senior Analyst	$	160.00	176.0	$	28,160.00
Engineer	$	160.00	0.0	$	-
Field Supervisor	$	160.00	129.0	$	20,640.00
Analyst	$	125.00	580.5	$	72,562.50
Administrative Support	$	50.00	0.0	$	-
			1215	**$**	**188,982.50**

Financial Mgmt.

Employee Category	(i) Hourly Rate	*(ii)* Hours Worked	Monthly Total
Vice President	$ 325.00	285.0	$ 92,625.00
Senior Director	$ 300.00	0.0	$ -
Director	$ 275.00	630.0	$ 173,250.00
Senior Manager	$ 210.00	282.5	$ 59,325.00
Field Crew Leader	$ 205.00	0.0	$ -
Trainer	$ 200.00	0.0	$ -
Manager	$ 200.00	547.5	$ 109,500.00
Field Technician	$ 195.00	0.0	$ -
Senior Analyst	$ 160.00	476.5	$ 76,240.00
Engineer	$ 160.00	0.0	$ -
Field Supervisor	$ 160.00	0.0	$ -
Analyst	$ 125.00	48.5	$ 6,062.50
Administrative Support	$ 50.00	0.0	$ -
		2270	**$ 517,002.50**

HSE & Quality

Employee Category		(i) Hourly Rate	*(ii)* Hours Worked		Monthly Total
Vice President	$	325.00	157.0	$	51,025.00
Senior Director	$	300.00	73.0	$	21,900.00
Director	$	275.00	445.0	$	122,375.00
Senior Manager	$	210.00	51.5	$	10,815.00
Field Crew Leader	$	205.00	0.0	$	-
Trainer	$	200.00	128.0	$	25,600.00
Manager	$	200.00	298.0	$	59,600.00
Field Technician	$	195.00	165.0	$	32,175.00
Senior Analyst	$	160.00	12.0	$	1,920.00
Engineer	$	160.00	0.0	$	-
Field Supervisor	$	160.00	0.0	$	-
Analyst	$	125.00	4.0	$	500.00
Administrative Support	$	50.00	0.0	$	-
			1333.5	**$**	**325,910.00**

Human Resources

Employee Category		(i) Hourly Rate	*(ii)* Hours Worked		Monthly Total
Vice President	$	325.00	174.0	$	56,550.00
Senior Director	$	300.00	0.0	$	-
Director	$	275.00	231.0	$	63,525.00
Senior Manager	$	210.00	0.0	$	-
Field Crew Leader	$	205.00	0.0	$	-
Trainer	$	200.00	0.0	$	-
Manager	$	200.00	464.5	$	92,900.00
Field Technician	$	195.00	0.0	$	-
Senior Analyst	$	160.00	214.0	$	34,240.00
Engineer	$	160.00	0.0	$	-
Field Supervisor	$	160.00	0.0	$	-
Analyst	$	125.00	475.5	$	59,437.50
Administrative Support	$	50.00	22.0	$	1,100.00
			1581	**$**	**307,752.50**

Integration Management Office

Employee Category		(i) Hourly Rate	*(ii)* Hours Worked		Monthly Total
Vice President	$	325.00	176.0	$	57,200.00
Senior Director	$	300.00	0.0	$	-
Director	$	275.00	0.0	$	-
Senior Manager	$	210.00	0.0	$	-
Field Crew Leader	$	205.00	0.0	$	-
Trainer	$	200.00	0.0	$	-
Manager	$	200.00	323.5	$	64,700.00
Field Technician	$	195.00	0.0	$	-
Senior Analyst	$	160.00	65.5	$	10,480.00
Engineer	$	160.00	0.0	$	-
Field Supervisor	$	160.00	0.0	$	-
Analyst	$	125.00	189.5	$	23,687.50
Administrative Support	$	50.00	309.0	$	15,450.00
			1063.5	**$**	**171,517.50**

IT / OT

Employee Category		(i) Hourly Rate	*(ii)* Hours Worked		Monthly Total
Vice President	$	325.00	35.0	$	11,375.00
Senior Director	$	300.00	0.0	$	-
Director	$	275.00	176.0	$	48,400.00
Senior Manager	$	210.00	0.0	$	-
Field Crew Leader	$	205.00	0.0	$	-
Trainer	$	200.00	0.0	$	-
Manager	$	200.00	403.0	$	80,600.00
Field Technician	$	195.00	0.0	$	-
Senior Analyst	$	160.00	653.5	$	104,560.00
Engineer	$	160.00	0.0	$	-
Field Supervisor	$	160.00	0.0	$	-
Analyst	$	125.00	0.0	$	-
Administrative Support	$	50.00	0.0	$	-
			1267.5	**$**	**244,935.00**

Legal

Employee Category		(i) Hourly Rate	*(ii)* Hours Worked		Monthly Total
Vice President	$	325.00	360.5	$	117,162.50
Senior Director	$	300.00	0.0	$	-
Director	$	275.00	0.0	$	-
Senior Manager	$	210.00	0.0	$	-
Field Crew Leader	$	205.00	0.0	$	-
Trainer	$	200.00	0.0	$	-
Manager	$	200.00	42.0	$	8,400.00
Field Technician	$	195.00	0.0	$	-
Senior Analyst	$	160.00	6.0	$	960.00
Engineer	$	160.00	0.0	$	-
Field Supervisor	$	160.00	0.0	$	-
Analyst	$	125.00	0.0	$	-
Administrative Support	$	50.00	7.5	$	375.00
			416	**$**	**126,897.50**

Operations

Employee Category		(i) Hourly Rate	*(ii)* Hours Worked		Monthly Total
Vice President	$	325.00	176.0	$	57,200.00
Senior Director	$	300.00	0.0	$	-
Director	$	275.00	56.0	$	15,400.00
Senior Manager	$	210.00	318.0	$	66,780.00
Field Crew Leader	$	205.00	0.0	$	-
Trainer	$	200.00	0.0	$	-
Manager	$	200.00	438.5	$	87,700.00
Field Technician	$	195.00	140.0	$	27,300.00
Senior Analyst	$	160.00	0.0	$	-
Engineer	$	160.00	176.0	$	28,160.00
Field Supervisor	$	160.00	1698.0	$	271,680.00
Analyst	$	125.00	339.5	$	42,437.50
Administrative Support	$	50.00	135.0	$	6,750.00
			3477	**$**	**603,407.50**

Regulatory

Employee Category		(i) Hourly Rate	*(ii)* Hours Worked		Monthly Total
Vice President	$	325.00	172.0	$	55,900.00
Senior Director	$	300.00	77.5	$	23,250.00
Director	$	275.00	382.0	$	105,050.00
Senior Manager	$	210.00	211.5	$	44,415.00
Field Crew Leader	$	205.00	0.0	$	-
Trainer	$	200.00	0.0	$	-
Manager	$	200.00	155.0	$	31,000.00
Field Technician	$	195.00	0.0	$	-
Senior Analyst	$	160.00	0.0	$	-
Engineer	$	160.00	0.0	$	-
Field Supervisor	$	160.00	0.0	$	-
Analyst	$	125.00	263.5	$	32,937.50
Administrative Support	$	50.00	0.0	$	-
			1261.5	**$**	**292,552.50**

Utility Transformation

Employee Category		(i) Hourly Rate	*(ii)* Hours Worked		Monthly Total
Vice President	$	325.00	197.0	$	64,025.00
Senior Director	$	300.00	679.0	$	203,700.00
Director	$	275.00	610.0	$	167,750.00
Senior Manager	$	210.00	0.0	$	-
Field Crew Leader	$	205.00	0.0	$	-
Trainer	$	200.00	0.0	$	-
Manager	$	200.00	1423.5	$	284,700.00
Field Technician	$	195.00	0.0	$	-
Senior Analyst	$	160.00	0.0	$	-
Engineer	$	160.00	789.5	$	126,320.00
Field Supervisor	$	160.00	111.5	$	17,840.00
Analyst	$	125.00	32.0	$	4,000.00
Administrative Support	$	50.00	38.0	$	1,900.00
			3880.5	**$**	**870,235.00**

Summary of Hours by Department and Employee Category

Employee Category	Capital Programs & Back End Transition	Communications	Customer Service	Executive (1)	Financial Management	HSE & Quality	Human Resources	Integration Management Office	IT / OT	Legal	Operations	Regulatory	Utility Transformation	Total Hours by Employee Category
Vice President	176	0	0	165	285	157	174	176	35	360.5	176	172	197	**2073.5**
Senior Director	0	0	0	0	0	73	0	0	0	0	0	77.5	679	**829.5**
Director	0	215.5	0	0	630	445	231	0	176	0	56	382	610	**2745.5**
Senior Manager	0	0	172	0	282.5	51.5	0	0	0	0	318	211.5	0	**1035.5**
Field Crew Leader	0	0	0	0	0	0	0	0	0	0	0	0	0	**0**
Trainer	0	0	0	0	0	128	0	0	0	0	0	0	0	**128**
Manager	336	0	157.5	5	547.5	298	464.5	323.5	403	42	438.5	155	1423.5	**4594**
Field Technician	0	0	0	0	0	165	0	0	0	0	140	0	0	**305**
Senior Analyst	0	0	176	0	476.5	12	214	65.5	653.5	6	0	0	0	**1603.5**
Engineer	0	0	0	0	0	0	0	0	0	0	176	0	789.5	**965.5**
Field Supervisor	0	0	129	0	0	0	0	0	0	0	1698	0	111.5	**1938.5**
Analyst	0	105	580.5	0	48.5	4	475.5	189.5	0	0	339.5	263.5	32	**2038**
Administrative Support	0	75	0	147.5	0	0	22	309	0	7.5	135	0	38	**734**
	512	**395.5**	**1215**	**317.5**	**2270**	**1333.5**	**1581**	**1063.5**	**1267.5**	**416**	**3477**	**1261.5**	**3880.5**	**18990.5**

NOTES:

(1) Executive adjustment

- 58 hours @ Vice President rate credited back as incorrect charge on invoice # FETS-0720-01

FOR REV1 THE FOLLOWING HOURS WERE REDUCED:

- For Capital Programs and Back End Transition Dept., @ Vice President employee category: -18 hours
- For Customer Service Dept., @ Senior Analyst employee category: -7.5 hours
- For Executive Dept., @ Vice President employee category: -70 hours
- For Financial Management Dept., @ Director employee category: -92.5 hours
- For Financial Management Dept., @ Manager employee category: -88 hours
- For Financial Management Dept., @ Senior Analyst employee category: -59.5 hours
- For Financial Management Dept., @ Senior Manager employee category: -39 hours
- For Financial Management Dept., @ Vice President employee category: -11 hours
- For Human Resources Dept., @ Manager employee category: -5.5 hours
- For Integration Management Office Dept., @ Manager employee category: -18.5 hours
- For Integration Management Office Dept., @ Vice President employee category: -77 hours
- For ITOT Dept., @ Director employee category: -16 hours
- For ITOT Dept., @ Senior Analyst employee category: -54.5 hours
- For Legal Dept., @ Vice President employee category: -30.5 hours
- For Operations Dept., @ Engineer employee category: -54.5 hours
- For Operations Dept., @ Field Supervisor employee category: -78 hours
- For Operations Dept., @ Manager employee category: -27 hours
- For Operations Dept., @ Senior Manager employee category: -32 hours
- For Operations Dept., @ Vice President employee category: -43 hours
- For Regulatory Dept., @ Director employee category: -29 hours
- For Utility Transformation Dept., @ Manager employee category: -119 hours

Summary of Hours by HOC Item (P3A not approved removed)

HOC Item	Name	Employee Category	Sum of Time (Hours)
1	General & Transition Management	Administrative Support	140
			111.5
			7.5
			22.5
			35
			147.5
		Administrative Support Total	464
		Analyst	27.5
			162
			4
			11.5
		Analyst Total	205
		Director	2
			2
			16
		Director Total	20
		Engineer	15
		Engineer Total	15
		Field Supervisor	9.5
			14
			17
			28
		Field Supervisor Total	68.5
		Field Tech	45.5
		Field Tech Total	45.5
		Manager	11
			169
			147.5
			31.5
			150
			19.5
			13
			84
			8
			37
			5
		Manager Total	675.5
		Senior Analyst	12
			65.5
			31.5
			2.5
			122
		Senior Analyst Total	233.5
		Senior Manager	6
			54
		Senior Manager Total	60
		Vice President	2
			47
			13.5
			7
			124.5
			44
			29.5
			173
			29
			176
		Vice President Total	645.5
1 Total	**General & Transition Management**		**2432.5**
1.01	Government Approvals	Director	49
		Director Total	49
		Manager	85
		Manager Total	85
		Vice President	2

HOC Item	Name	Employee Category	Sum of Time (Hours)
		Vice President Total	2
1.01 Total	**Government Approvals**		**136**
1.02	Plan to Address Gaps in Assets, Technology, Processes, etc. (plan to include cost estimates)	Administrative Support	5.5
		Administrative Support Total	5.5
		Analyst	146
			10
			100
			157.5
		Analyst Total	413.5
		Director	9.5
			4
			6.5
		Director Total	20
		Engineer	61.5
			124.5
			82.5
			35
			22
		Engineer Total	325.5
		Field Supervisor	24
			39.5
		Field Supervisor Total	63.5
		Manager	70
			8
			5
			87.5
			110.5
			38
			130.5
			28
			46.5
		Manager Total	524
		Senior Analyst	175
			2
		Senior Analyst Total	177
		Senior Manager	19
			8
		Senior Manager Total	27
		Vice President	72
			10
			40
		Vice President Total	122
1.02 Total	**Plan to Address Gaps in Assets, Technology, Processes, etc. (plan to include cost estimates)**		**1678**
1.03	PREB Rate Order Filing (Initial Budgets and Liability Waiver approvals)	Analyst	144.5
		Analyst Total	144.5
		Director	92
		Director Total	92
		Senior Manager	150.5
		Senior Manager Total	150.5
		Vice President	80.5
		Vice President Total	80.5
1.03 Total	**PREB Rate Order Filing (Initial Budgets and Liability Waiver approvals)**		**467.5**
2.01	Development and Implementation of an Operations Takeover Plan for Transmission and Sub-Transmission Inside and Outside of the Plant	Director	76.5
		Director Total	76.5
		Engineer	64
		Engineer Total	64
2.01 Total	**Development and Implementation of an Operations Takeover Plan for Transmission and Sub-Transmission Inside and Outside of the Plant**		**140.5**
2.02	Development and Implementation of an Operational Takeover Plan for the Electric Distribution System	Analyst	168
			67.5
			96
		Analyst Total	331.5
		Director	98
		Director Total	98
		Field Supervisor	112
			166

HOC Item	Name	Employee Category	Sum of Time (Hours)
		Field Supervisor Total	278
		Field Tech	72
			32
		Field Tech Total	104
		Senior Manager	134
			154
		Senior Manager Total	288
		Vice President	10
		Vice President Total	10
2.02 Total	**Development and Implementation of an Operational Takeover Plan for the Electric Distribution System**		**1109.5**
2.0301	Transition Plan for T&D Control Centers	Manager	5
			119
		Manager Total	124
2.0301 Total	**Transition Plan for T&D Control Centers**		**124**
2.0302	Transition Plan for Operations and Maintenance (O&M) Activities	Administrative Support	135
		Administrative Support Total	135
		Analyst	8
			8
		Analyst Total	16
		Engineer	161
		Engineer Total	161
		Field Supervisor	29
			146
			11
			5
			101
			25
			32.5
			89
			10
			142
			25
		Field Supervisor Total	615.5
		Field Tech	36
		Field Tech Total	36
		Manager	86.5
			33
			176
			176
		Manager Total	471.5
		Senior Analyst	28.5
		Senior Analyst Total	28.5
		Senior Manager	18
			8
		Senior Manager Total	26
		Vice President	173
		Vice President Total	173
2.0302 Total	**Transition Plan for Operations and Maintenance (O&M) Activities**		**1662.5**
2.0303	Emergency Response/Disaster Recovery/Business Continuity Plans	Senior Manager	22
		Senior Manager Total	22
		Vice President	1
			2
			3
		Vice President Total	6
2.0303 Total	**Emergency Response/Disaster Recovery/Business Continuity Plans**		**28**
2.0304	Fleet Management Plan	Director	56
		Director Total	56
		Field Supervisor	165
			83
			63
			82
		Field Supervisor Total	393
2.0304 Total	**Fleet Management Plan**		**449**
2.0305	Asset Management (included in 8. Engineering and Asset Management)	Director	3
		Director Total	3

HOC Item	Name	Employee Category	Sum of Time (Hours)
		Engineer	14.5
			75
		Engineer Total	89.5
		Manager	176
			21
		Manager Total	197
		Vice President	17
		Vice President Total	17
2.0305 Total	**Asset Management (included in 8. Engineering and Asset Management)**		**306.5**
2.0306	Workforce Management & Training Plan	Director	31
			2
		Director Total	33
		Manager	21
			106
			81
		Manager Total	208
		Senior Analyst	12
		Senior Analyst Total	12
		Senior Director	73
		Senior Director Total	73
		Trainer	48
			80
		Trainer Total	128
		Vice President	9
		Vice President Total	9
2.0306 Total	**Workforce Management & Training Plan**		**463**
2.0307	Safety Management Plan	Director	210
		Director Total	210
		Field Tech	119.5
		Field Tech Total	119.5
		Vice President	132
		Vice President Total	132
2.0307 Total	**Safety Management Plan**		**461.5**
2.0308	Engineering and Asset Management	Director	21
			16
		Director Total	37
		Engineer	40
		Engineer Total	40
		Field Supervisor	72
		Field Supervisor Total	72
		Senior Director	39
			28
			51
			128
			34
			99
			23.5
		Senior Director Total	402.5
		Vice President	9
			15
		Vice President Total	24
2.0308 Total	**Engineering and Asset Management**		**575.5**
2.0309	Identification of Real Estate	Director	33
		Director Total	33
		Manager	36.5
		Manager Total	36.5
2.0309 Total	**Identification of Real Estate**		**69.5**
2.031	Materials Management & Warehouse Plan	Field Supervisor	129.5
			90
		Field Supervisor Total	219.5
2.031 Total	**Materials Management & Warehouse Plan**		**219.5**
2.0312	Vegetation Management Plan	Field Supervisor	101.5
			22
		Field Supervisor Total	123.5
2.0312 Total	**Vegetation Management Plan**		**123.5**

HOC Item	Name	Employee Category	Sum of Time (Hours)
2.05	Environmental Exposure Management Plan	Director	173.5
		Director Total	173.5
		Manager	90
		Manager Total	90
		Senior Manager	13.5
			38
		Senior Manager Total	51.5
		Vice President	6
		Vice President Total	6
2.05 Total	**Environmental Exposure Management Plan**		**321**
3.01	Remediation Plan Proposal	Director	1
		Director Total	1
		Manager	3
			5
		Manager Total	8
		Vice President	2
		Vice President Total	2
3.01 Total	**Remediation Plan Proposal**		**11**
3.04	Development of System Remediation Plan	Director	70.5
			7
			45
		Director Total	122.5
		Engineer	26.5
			15
			14
			32.5
		Engineer Total	88
		Manager	55.5
		Manager Total	55.5
		Senior Director	62
			87.5
		Senior Director Total	149.5
		Vice President	30
		Vice President Total	30
3.04 Total	**Development of System Remediation Plan**		**445.5**
4.01	Evaluating Customer Service Facilities and Assets	Field Supervisor	22.5
		Field Supervisor Total	22.5
		Manager	39.5
		Manager Total	62
		Senior Manager	27
		Senior Manager Total	27
4.01 Total	**Evaluating Customer Service Facilities and Assets**		**89**
4.03	Development of a Meter Reading Plan	Director	92
		Director Total	92
		Engineer	39.5
		Engineer Total	39.5
4.03 Total	**Development of a Meter Reading Plan**		**131.5**
4.04	Development of a Customer Service Transition Plan	Analyst	157.5
		Analyst Total	157.5
		Manager	13.5
		Manager Total	13.5
		Senior Analyst	1
		Senior Analyst Total	1
		Senior Manager	28
		Senior Manager Total	28
4.04 Total	**Development of a Customer Service Transition Plan**		**200**
4.05	Development and Implementation of a Service Start and Shut-Off Plan	Senior Manager	3
		Senior Manager Total	3
4.05 Total	**Development and Implementation of a Service Start and Shut-Off Plan**		**3**
4.06	Development of a Meter Asset Management (MAM) Plan	Director	26
		Director Total	26
		Vice President	4
		Vice President Total	4
4.06 Total	**Development of a Meter Asset Management (MAM) Plan**		**30**
4.07	Development and Implementation of a Customer Service Technology	Senior Manager	27

HOC Item	Name	Employee Category	Sum of Time (Hours)
		Senior Manager Total	27
4.07 Total	**Development and Implementation of a Customer Service Technology**		**27**
4.08	Develop and Implement a Non-Technical Energy Loss Reduction Plan	Director	3
		Director Total	3
4.08 Total	**Develop and Implement a Non-Technical Energy Loss Reduction Plan**		**3**
4.09	Establish Integration Between Customer Services & T&D Ops	Field Supervisor	82.5
		Field Supervisor Total	82.5
		Manager	21
		Manager Total	21
		Senior Manager	7
		Senior Manager Total	7
4.09 Total	**Establish Integration Between Customer Services & T&D Ops**		**110.5**
5.02	Identification and Gap Analysis	Manager	142
		Manager Total	142
		Senior Analyst	131.5
			130
		Senior Analyst Total	261.5
		Vice President	11
		Vice President Total	11
5.02 Total	**Identification and Gap Analysis**		**414.5**
5.03	Evaluating IT/OT Applications and Infrastructure	Manager	1
		Manager Total	1
5.03 Total	**Evaluating IT/OT Applications and Infrastructure**		**1**
5.04	Development of Cyber Security and Business Continuity Plan	Manager	61
		Manager Total	61
5.04 Total	**Development of Cyber Security and Business Continuity Plan**		**61**
6.04	Establishing a Financial Accounting System and Account Structure	Director	8.5
			95
			176
			176
		Director Total	455.5
		Manager	9.5
		Manager Total	9.5
		Senior Analyst	46
		Senior Analyst Total	46
		Vice President	29
		Vice President Total	29
6.04 Total	**Establishing a Financial Accounting System and Account Structure**		**540**
6.05	Preparing Initial Budgets and Other Financial Forecasts	Director	1
		Director Total	1
		Manager	2
			156.5
		Manager Total	158.5
		Vice President	10.5
			85.5
		Vice President Total	96
6.05 Total	**Preparing Initial Budgets and Other Financial Forecasts**		**255.5**
6.07	Evaluating and Updating Payroll and Labor Cost Reporting systems	Director	14
		Director Total	14
		Vice President	1
		Vice President Total	1
6.07 Total	**Evaluating and Updating Payroll and Labor Cost Reporting systems**		**15**
6.09	Processes & Procedures and Overall Internal Controls	Director	5
		Director Total	5
		Manager	105
			6.5
		Manager Total	111.5
		Senior Manager	149
			92.5
		Senior Manager Total	241.5
		Vice President	7
		Vice President Total	7
6.09 Total	**Processes & Procedures and Overall Internal Controls**		**365**
7.02	Policies and Procedures	Director	25
		Director Total	25

HOC Item	Name	Employee Category	Sum of Time (Hours)
		Vice President	6
		Vice President Total	6
7.02 Total	**Policies and Procedures**		**31**
7.06	Handoff of Project Worksheet Activity from COR3 and Vendors	Vice President	10.5
		Vice President Total	10.5
7.06 Total	**Handoff of Project Worksheet Activity from COR3 and Vendors**		**10.5**
7.08	Drafting, Revising and Finalizing Federal Funding Procurement Manual	Vice President	2
		Vice President Total	2
7.08 Total	**Drafting, Revising and Finalizing Federal Funding Procurement Manual**		**2**
8.02	Recruiting and Staffing	Analyst	159.5
			159
			157
		Analyst Total	475.5
		Director	48
		Director Total	48
		Manager	6
			2
			102.5
			53.5
			175
			28
		Manager Total	367
		Senior Analyst	157.5
		Senior Analyst Total	157.5
		Vice President	6
			26
		Vice President Total	32
8.02 Total	**Recruiting and Staffing**		**1080**
8.03	Redesign and Staff New Organization	Administrative Support	32.5
		Administrative Support Total	32.5
		Director	3
			144
		Director Total	147
		Engineer	2
		Engineer Total	2
		Manager	18
		Manager Total	18
		Vice President	15
			4
			6
			30
		Vice President Total	55
8.03 Total	**Redesign and Staff New Organization**		**254.5**
8.04	Proposed Recruitment and Staffing Plan	Administrative Support	22
		Administrative Support Total	22
		Vice President	68
		Vice President Total	68
8.04 Total	**Proposed Recruitment and Staffing Plan**		**90**
8.05	Stand Up Human Capital Management (HCM) System	Director	9
			29
		Director Total	38
		Manager	7.5
			108.5
		Manager Total	116
		Senior Analyst	16.5
		Senior Analyst Total	16.5
		Vice President	24
		Vice President Total	24
8.05 Total	**Stand Up Human Capital Management (HCM) System**		**194.5**
8.06	Communication Plan	Administrative Support	75
		Administrative Support Total	75
		Analyst	105
		Analyst Total	105
		Director	37
			68

HOC Item	Name	Employee Category	Sum of Time (Hours)
			130
		Director Total	235
		Manager	8.5
			1
		Manager Total	9.5
		Vice President	1
		Vice President Total	1
8.06 Total	**Communication Plan**		**425.5**
8.08	Develop Employee Retirement Plan	Director	1
			84
		Director Total	85
		Senior Analyst	19
		Senior Analyst Total	19
8.08 Total	**Develop Employee Retirement Plan**		**104**
8.09	Occupational Health and Wellness	Director	12
		Director Total	12
8.09 Total	**Occupational Health and Wellness**		**12**
8.1	Compliance Plan	Director	6
		Director Total	6
		Vice President	6
		Vice President Total	6
8.1 Total	**Compliance Plan**		**12**
8.11	Engagement Plan	Director	10.5
		Director Total	10.5
		Manager	0.5
		Manager Total	0.5
		Vice President	10
		Vice President Total	10
8.11 Total	**Engagement Plan**		**21**
8.12	Develop a Community Investment Plan	Director	17.5
		Director Total	17.5
8.12 Total	**Develop a Community Investment Plan**		**17.5**
9.01	Genco Shared Services Agreement Approval	Vice President	4
		Vice President Total	4
9.01 Total	**Genco Shared Services Agreement Approval**		**4**
9.03	Non-Federal Funding Procurement Manual Approval	Director	14
		Director Total	14
		Senior Analyst	31
		Senior Analyst Total	31
		Vice President	2.5
		Vice President Total	2.5
9.03 Total	**Non-Federal Funding Procurement Manual Approval**		**47.5**
9.04	Physical Security Plan Approval	Engineer	117
		Engineer Total	117
		Manager	157.5
			57
		Manager Total	214.5
9.04 Total	**Physical Security Plan Approval**		**331.5**
9.07	System Operation Principles Regulatory Approval	Vice President	16.5
		Vice President Total	16.5
9.07 Total	**System Operation Principles Regulatory Approval**		**16.5**
10.01	Evaluating Existing Procurement and Subcontracting Policies, Procedures and Systems	Director	16
		Director Total	16
		Senior Analyst	23
		Senior Analyst Total	23
		Vice President	1
		Vice President Total	1
10.01 Total	**Evaluating Existing Procurement and Subcontracting Policies, Procedures and Systems**		**40**
10.03	Assuming Existing Subcontracts	Director	2
		Director Total	2
10.03 Total	**Assuming Existing Subcontracts**		**2**
11.01	Develop Back-End Transition Plan	Vice President	4
		Vice President Total	4
11.01 Total	**Develop Back-End Transition Plan**		**4**
12.02	Required Insurance	Director	3

HOC Item	Name	Employee Category	Sum of Time (Hours)
		Director Total	3
		Manager	16
		Manager Total	16
		Vice President	1
		Vice President Total	1
12.02 Total	**Required Insurance**		**20**
12.03	Baseline Performance Levels	Analyst	22
		Analyst Total	22
		Director	0.5
		Director Total	0.5
		Engineer	24
		Engineer Total	24
		Manager	4
		Manager Total	4
		Senior Director	127
		Senior Director Total	127
		Vice President	30
		Vice President Total	30
12.03 Total	**Baseline Performance Levels**		**207.5**
12.06	Operator Representations and Warranties	Vice President	17
			14
			3.5
			1
		Vice President Total	35.5
12.06 Total	**Operator Representations and Warranties**		**35.5**
Non HOC 01	ManagementCo IT Systems	Director	21
		Director Total	21
		Manager	29
		Manager Total	29
		Senior Analyst	15
		Senior Analyst Total	15
		Vice President	24
		Vice President Total	24
Non HOC 01 Total	**ManagementCo IT Systems**		**89**
Non HOC 02	ServeCo IT Systems	Director	73
		Director Total	73
		Manager	137
		Manager Total	137
		Senior Analyst	174
			172
		Senior Analyst Total	346
Non HOC 02 Total	**ServeCo IT Systems**		**556**
Non HOC 03	Identify source data for renewal process and Open claims review	Manager	9
		Manager Total	9
Non HOC 03 Total	**Identify source data for renewal process and Open claims review**		**9**
Non HOC 04	Standing up Capital Program organization	Manager	43
			109
		Manager Total	152
		Vice President	88
		Vice President Total	88
Non HOC 04 Total	**Standing up Capital Program organization**		**240**
Non HOC 05	LUMA MC SetUp, general financial, risk management and sourcing and procurement activities, Tax matters, and team administrative tasks.	Analyst	47.5
			1
		Analyst Total	48.5
		Director	5
			63
			5
		Director Total	73
		Manager	27
			45
			31
			2.5
		Manager Total	105.5
		Senior Analyst	176
			45

HOC Item	Name	Employee Category	Sum of Time (Hours)
		Senior Analyst Total	221
		Senior Manager	2
			7
			7
		Senior Manager Total	16
		Vice President	109
			23.5
		Vice President Total	132.5
Non HOC 05 Total	**LUMA MC SetUp, general financial, risk management and sourcing and procurement activities, Tax matters, and team administrative tasks.**		**596.5**
Non HOC 06	Regulatory Support During Transition	Analyst	119
		Analyst Total	119
		Director	84
			105.5
		Director Total	189.5
		Senior Director	77.5
		Senior Director Total	77.5
		Senior Manager	61
		Senior Manager Total	61
		Vice President	10
		Vice President Total	10
Non HOC 06 Total	**Regulatory Support During Transition**		**457**
5.07	Commencement Cutover Planning	Director	82
		Director Total	82
5.07 Total	**Commencement Cutover Planning**		**82**
8.07	Training (Workforce Development) Plan	Senior Analyst	9
		Senior Analyst Total	9
8.07 Total	**Training (Workforce Development) Plan**		**9**
Non HOC 07	Operator Representations and Warranties	Manager	38
			4
		Manager Total	42
		Senior Analyst	6
		Senior Analyst Total	6
		Vice President	48
			113
		Vice President Total	161
Non HOC 07 Total	**Operator Representations and Warranties**		**209**
Grand Total			**18680.5**

Summary of Hours by HOC Item (previous months)

HOC Item	Annex II Definition	Project job code	Sum of Time (Hours)
1.03	PREB Rate Order Filing (Initial Budgets and Liability Waiver approvals)	Director	26.5
		Director Total	26.5
1.03 Total	**PREB Rate Order Filing (Initial Budgets and Liability Waiver approvals) Total**		**26.5**
2.0305	Asset Management (included in 8. Engineering and Asset Management)	Manager	268
		Manager Total	268
2.0305 Total	**Asset Management (included in 8. Engineering and Asset Management) Total**		**268**
Grand Total			**294.5**

Note: *Hours in the table above were missed on the July invoice # FETS-0720-01*

HOC Item	Annex II Definition	Project job code	Sum of Time (Hours)
2.0305	Asset Management (included in 8. Engineering and Asset Management)	Manager	73.5
		Manager Total	73.5
2.0305 Total	**Asset Management (included in 8. Engineering and Asset Management) Total**		**73.5**
Grand Total			**73.5**

Note: *Hours in the table above were missed on the June invoice # FETS-0620-01*

P3A time not approved	Project job code	Sum of Adjustment by HOC Item
1	Manager	-18.5
	Manager	-39.5
	Vice President	-30.5
	Vice President	-77
	Senior Analyst	-31.5
	Vice President	-70
1 Total		**-267**
1.02	Senior Analyst	-7.5
1.02 Total		**-7.5**
2.02	Field Supervisor	-22
	Senior Manager	-32
2.02 Total		**-54**
2.0301	Manager	-27
2.0301 Total		**-27**
2.0302	Engineer	-54.5
	Manager	-8.5
	Manager	-18.5
	Vice President	-43
2.0302 Total		**-124.5**
2.0304	Field Supervisor	-16
2.0304 Total		**-16**
2.0305	Manager	-92
2.0305 Total		**-92**
2.0309	Manager	-40
2.0309 Total		**-40**
2.031	Field Supervisor	-40
2.031 Total		**-40**
5.02	Senior Analyst	-54.5
5.02 Total		**-54.5**
5.07	Director	-16
5.07 Total		**-16**

P3A time not approved		Project job code	Sum of Adjustment by HOC Item
	6.04	Director	-65.5
		Vice President	-11
		Director	-12.5
		Director	-14.5
6.04 Total			**-103.5**
	6.05	Manager	-8.5
6.05 Total			**-8.5**
	6.09	Senior Manager	-39
6.09 Total			**-39**
	8.02	Manager	-5.5
8.02 Total			**-5.5**
Non HOC 04		Vice President	-18
Non HOC 04 Total			**-18**
Non HOC 05		Senior Analyst	-28
Non HOC 05 Total			**-28**
Non HOC 06		Director	-29
Non HOC 06 Total			**-29**
Grand Total			**-970**

P3A time not approved	Sum of Adjustment by HOC Item
1 Total	**-267**
1.02 Total	**-7.5**
2.02 Total	**-54**
2.0301 Total	**-27**
2.0302 Total	**-124.5**
2.0304 Total	**-16**
2.0305 Total	**-92**
2.0309 Total	**-40**

P3A time not approved	Project job code	Sum of Adjustment by HOC Item
2.031 Total	-40	
5.02 Total	-54.5	
5.07 Total	-16	
6.04 Total	-103.5	
6.05 Total	-8.5	
6.09 Total	-39	
8.02 Total	-5.5	
Non HOC 04 Total	-18	
Non HOC 05 Total	-28	
Non HOC 06 Total	-29	
Grand Total	-970	

#REF!

Description		Amount (US$)	Category
Aerotek Professional Services - 2 Invoices		20,506.29	
Alumbra LLC - 14 Invoices		887,433.17	
Alvarez & Marsal Corporate Performance Improvement, LLC - 1 Invoice		194,422.80	
American Relocation Connections, LLC - 4 Invoices		43,786.28	
AT&T Mobility Puerto Rico - 1 Invoice		685.35	
ATCO Power (2010) Ltd. - 1 Invoice		232,246.52	
ATCO PR Infrastructure Solutions Ltd. - 1 Invoice		16,143.57	
BridgeSource Utilities Solutions, LLC - 1 Invoice		48,349.70	
Computer Centre - 2 Invoices		10,102.46	
Covington & Burling LLP - 3 Invoices		50,271.02	
District View Office Center - 1 Invoice		130.00	
DLA Piper LLP (US) - 1 Invoice		77,344.50	
Innovative Emergency Management, Inc. (IEM) - 5 Invoices		93,273.56	
International Business Machines Corporation (IBM) - 2 Invoices		568,551.09	
Iris Vargas - 3 Invoices		11,120.00	
Katy Woolsey - 1 Invoice		2,075.00	
Laboratorio Clinico El Morro, Inc. - 1 Invoices		1,476.00	
NexTec Operating Corp - 4 Invoice		1,120.78	
Nory Sanchez-Alvarez - 11 Invoices		23,454.32	
Ogletree, Deakins, Nash, Smoak & Stewart, P.C. - 1 Invoices		810.00	
Oracle America, Inc. - 3 Invoices		15,061.14	
People 2.0 North America - 9 Invoices		78,713.30	
Quanta Workforce Solutions, LLC - 1 Invoices		158,219.34	
SK Global Software - 1 Invoice		3,388.00	
Smartbridge - 8 Invoice		132,402.50	
Translations & More - 3 Invoices		14,863.42	
Workday, Inc. - 2 Invoices		206,675.00	
Quanta Services Puerto Rico, LLC - 1 Invoices		30,260.13	
	$	**2,922,885.24**	

Vendor	Count of Invoice #	Sum of Sum of Total (USD)
Aerotek Professional Services	2	$ 20,506.29
Alumbra LLC	14	$ 887,433.17
Alvarez & Marsal Corporate Performance Improvement, LLC	1	$ 194,422.80
American Relocation Connections, LLC	4	$ 43,786.28
AT&T Mobility Puerto Rico	1	$ 685.35
ATCO Power (2010) Ltd.	1	$ 232,246.52
ATCO PR Infrastructure Solutions Ltd.	1	$ 16,143.57
BridgeSource Utilities Solutions, LLC	1	$ 48,349.70
Computer Centre	2	$ 10,102.46
Covington & Burling LLP	3	$ 50,271.02
District View Office Center	1	$ 130.00
DLA Piper LLP (US)	1	$ 77,344.50
Innovative Emergency Management, Inc. (IEM)	5	$ 93,273.56
International Business Machines Corporation (IBM)	2	$ 568,551.09
Iris Vargas	3	$ 11,120.00
Katy Woolsey	1	$ 2,075.00
Laboratorio Clinico El Morro, Inc.	1	$ 1,476.00
NexTec Operating Corp	4	$ 1,120.78
Nory Sanchez-Alvarez	11	$ 23,454.32
Ogletree, Deakins, Nash, Smoak & Stewart, P.C.	1	$ 810.00
Oracle America, Inc.	3	$ 15,061.14
People 2.0 North America	9	$ 78,713.30
Quanta Workforce Solutions, LLC	1	$ 158,219.34
SK Global Software	1	$ 3,388.00
Smartbridge	8	$ 132,402.50
Translations & More	3	$ 14,863.42
Workday, Inc.	2	$ 206,675.00
Quanta Services Puerto Rico, LLC	1	$ 30,260.13
Grand Total	88	$ 2,922,885.24

List of All Third Party Invoices by Type In This Invoice

Expense item - Name	Rollup (MCL)	Annex II Definition	Expense report - Vendor	Expense report - Invoice #	Expense report - Tracking number	Sum of Total (USD)
Equipment		1 General & Transition Management	Quanta Workforce Solutions, LLC	QWS-082020-2B	622	$ 835.89
Equipment Total						$ 835.89
Legal		1 General & Transition Management	Covington & Burling LLP	60902584	574	$ 35,795.43
Legal		1 General & Transition Management	Covington & Burling LLP	60906114	469	$ 363.59
Legal		1 General & Transition Management	DLA Piper LLP (US)	3976834	471	$ 77,344.50
Legal		1 General & Transition Management	Ogletree, Deakins, Nash, Smoak & Stewart, P.C.	90264553	514	$ 810.00
Legal		1 General & Transition Management	Quanta Workforce Solutions, LLC	QWS-082020-2B	622	$ 2,725.00
Legal		12.06 Operator Representations and Warranties	Covington & Burling LLP	60906115	470	$ 14,112.00
Legal	Non HOC 07	Operator Representations and Warranties	ATCO Power (2010) Ltd.	082020-2LB	620	$ 33,514.25
Legal Total						$ 164,664.77
License and Fees	Non HOC 05	LUMA MC SetUp, general financial, risk management and sou	SK Global Software	A201008	577	$ 3,388.00
License and Fees	Non HOC 02	ServeCo IT Systems	Oracle America, Inc.	928742	552	$ 2,811.14
License and Fees	Non HOC 02	ServeCo IT Systems	Oracle America, Inc.	932281	556	$ 10,780.00
License and Fees	Non HOC 02	ServeCo IT Systems	Oracle America, Inc.	949586	557	$ 1,470.00
License and Fees Total						$ 18,449.14
Miscellaneous		1 General & Transition Management	Alvarez & Marsal Corporate Performance Improvement, LLC	826788-01	610	$ 5,662.80
Miscellaneous		1 General & Transition Management	District View Office Center	2019-1439	519	$ 130.00
Miscellaneous		1 General & Transition Management	Quanta Workforce Solutions, LLC	QWS-082020-2B	622	$ 195.09
Miscellaneous		1 General & Transition Management	Quanta Services Puerto Rico, LLC	QSPR-082020-3B	647	$ 6.01
Miscellaneous	Non HOC 05	LUMA MC SetUp, general financial, risk management and sou	NexTec Operating Corp	156027	499	$ 8.05
Miscellaneous	Non HOC 05	LUMA MC SetUp, general financial, risk management and sou	NexTec Operating Corp	156264	507	$ 40.23
Miscellaneous	Non HOC 05	LUMA MC SetUp, general financial, risk management and sou	Quanta Workforce Solutions, LLC	QWS-082020-2B	622	$ 5,000.00
Miscellaneous		5.02 Identification and Gap Analysis	Computer Centre	20080354	576	$ 466.33
Miscellaneous		5.02 Identification and Gap Analysis	Computer Centre	20080356	578	$ 575.63
Miscellaneous		5.02 Identification and Gap Analysis	International Business Machines Corporation (IBM)	C20CGVT	598	$ 10,780.00
Miscellaneous	Non HOC 02	ServeCo IT Systems	International Business Machines Corporation (IBM)	C20CGVV	599	$ 10,784.90
Miscellaneous	Non HOC 02	ServeCo IT Systems	Workday, Inc.	WD-180585	585	$ 8,267.00
Miscellaneous	Non HOC 02	ServeCo IT Systems	Workday, Inc.	WD-180585CR	584	-$ 8,267.00
Miscellaneous		1.02 Plan to Address Gaps in Assets, Technology, Processes, etc. (p	Alumbra LLC	15	540	$ 3,280.00
Miscellaneous		1.02 Plan to Address Gaps in Assets, Technology, Processes, etc. (p	Alumbra LLC	17	546	$ 3,556.80
Miscellaneous		1.02 Plan to Address Gaps in Assets, Technology, Processes, etc. (p	Innovative Emergency Management, Inc. (IEM)	20342-DC-001	611	$ 26,330.44
Miscellaneous		4.04 Development of a Customer Service Transition Plan	BridgeSource Utilities Solutions, LLC	1001	612	$ 1,317.00
Miscellaneous		8.02 Recruiting and Staffing	Aerotek Professional Services	OP09619728	506	$ 93.72
Miscellaneous		8.02 Recruiting and Staffing	Aerotek Professional Services	OP09631319	547	$ 106.64
Miscellaneous		8.02 Recruiting and Staffing	Laboratorio Clinico El Morro, Inc.	2	608	$ 40.00
Miscellaneous		8.02 Recruiting and Staffing	Translations & More	190364	484	$ 132.95
Miscellaneous		8.02 Recruiting and Staffing	Translations & More	190375	559	$ 24.72
Miscellaneous		9.01 Genco Shared Services Agreement Approval	Alumbra LLC	23	571	$ 690.00
Miscellaneous		9.07 System Operation Principles Regulatory Approval	Alumbra LLC	19	555	$ 2,033.70
Miscellaneous		9.07 System Operation Principles Regulatory Approval	Alumbra LLC	21	568	$ 525.00
Miscellaneous		7.06 Handoff of Project Worksheet Activity from COR3 and Vendor	Innovative Emergency Management, Inc. (IEM)	20342-WO1-002	586	$ 1,104.12
Miscellaneous		7.08 Drafting, Revising and Finalizing Federal Funding Procurement	Innovative Emergency Management, Inc. (IEM)	20342-WO2-002	587	$ 162.00
Miscellaneous		4.02 Evaluating and Updating Customer Service Policies and Proce	BridgeSource Utilities Solutions, LLC	1001	612	$ 500.00
Miscellaneous		2.02 Development and Implementation of an Operational Takeove	Alumbra LLC	13	549	$ 1,808.80
Miscellaneous Total						$ 75,354.93
Phone		1 General & Transition Management	AT&T Mobility Puerto Rico	12454746	500	$ 685.35
Phone		1 General & Transition Management	ATCO Power (2010) Ltd.	082020-2LB	620	$ 8,974.63
Phone Total						$ 9,659.98
Rental Equipment		1 General & Transition Management	Quanta Workforce Solutions, LLC	QWS-082020-2B	622	$ 1,789.88
Rental Equipment		2.02 Development and Implementation of an Operational Takeove	Quanta Services Puerto Rico, LLC	QSPR-082020-3B	647	$ 4,000.00
Rental Equipment Total						$ 5,789.88
Supplies		1 General & Transition Management	ATCO Power (2010) Ltd.	082020-2LB	620	$ 45.52
Supplies		1 General & Transition Management	Quanta Workforce Solutions, LLC	QWS-082020-2B	622	$ 18,618.55
Supplies		5.02 Identification and Gap Analysis	Computer Centre	20080354	576	$ 4,055.00
Supplies		5.02 Identification and Gap Analysis	Computer Centre	20080356	578	$ 5,005.50
Supplies Total						$ 27,724.57
Third Party Labor		1 General & Transition Management	Alvarez & Marsal Corporate Performance Improvement, LLC	826788-01	610	$ 188,760.00
Third Party Labor		2.0303 Emergency Response/Disaster Recovery/Business Continuity F	Alumbra LLC	13	549	$ 2,380.00
Third Party Labor		2.0303 Emergency Response/Disaster Recovery/Business Continuity F	Alumbra LLC	14	553	$ 850.00
Third Party Labor		2.0304 Fleet Management Plan	Alumbra LLC	13	549	$ 14,280.00
Third Party Labor		2.031 Materials Management & Warehouse Plan	Alumbra LLC	13	549	$ 14,280.00
Third Party Labor		6.05 Preparing Initial Budgets and Other Financial Forecasts	NexTec Operating Corp	155771	491	$ 390.00
Third Party Labor	Non HOC 05	LUMA MC SetUp, general financial, risk management and sou	ATCO Power (2010) Ltd.	082020-2LB	620	$ 5,693.50
Third Party Labor	Non HOC 05	LUMA MC SetUp, general financial, risk management and sou	Katy Woolsey	400	560	$ 2,075.00
Third Party Labor	Non HOC 05	LUMA MC SetUp, general financial, risk management and sou	NexTec Operating Corp	156027	499	$ 97.50
Third Party Labor	Non HOC 05	LUMA MC SetUp, general financial, risk management and sou	NexTec Operating Corp	156264	507	$ 487.50
Third Party Labor	Non HOC 05	LUMA MC SetUp, general financial, risk management and sou	NexTec Operating Corp	156522	544	$ 97.50
Third Party Labor	Non HOC 05	LUMA MC SetUp, general financial, risk management and sou	People 2.0 North America	RL509353416	548	$ 4,753.00
Third Party Labor	Non HOC 05	LUMA MC SetUp, general financial, risk management and sou	People 2.0 North America	RL509353419	569	$ 7,674.40
Third Party Labor	Non HOC 05	LUMA MC SetUp, general financial, risk management and sou	People 2.0 North America	RL509353420	572	$ 10,752.00
Third Party Labor	Non HOC 01	ManagementCo IT Systems	Quanta Workforce Solutions, LLC	QWS-082020-2B	622	$ 21,860.60
Third Party Labor	Non HOC 01	ManagementCo IT Systems	Smartbridge	9060	490	$ 14,450.00
Third Party Labor	Non HOC 01	ManagementCo IT Systems	Smartbridge	INV_9137	564	$ 15,900.00
Third Party Labor		6.04 Establishing a Financial Accounting System and Account Struc	People 2.0 North America	RL509351334	486	$ 2,100.00

Expense item - Name	Rollup (MCL)	Annex II Definition	Expense report - Vendor	Expense report - Invoice #	Expense report - Tracking number	Sum of Total (USD)
Third Party Labor		6.04 Establishing a Financial Accounting System and Account Struct	People 2.0 North America	RL509351335	487	$ 9,688.40
Third Party Labor		6.04 Establishing a Financial Accounting System and Account Struct	People 2.0 North America	RL509351885	488	$ 10,332.00
Third Party Labor		6.04 Establishing a Financial Accounting System and Account Struct	People 2.0 North America	RL509351886	492	$ 11,536.00
Third Party Labor		5.02 Identification and Gap Analysis	International Business Machines Corporation (IBM)	C20CGVT	598	$ 269,500.00
Third Party Labor		5.02 Identification and Gap Analysis	Smartbridge	9061	489	$ 17,437.50
Third Party Labor		5.02 Identification and Gap Analysis	Smartbridge	INV_9094	563	$ 17,437.50
Third Party Labor	Non HOC 02	ServeCo IT Systems	International Business Machines Corporation (IBM)	C20CGVV	599	$ 269,622.50
Third Party Labor	Non HOC 02	ServeCo IT Systems	Smartbridge	8980	473	$ 8,010.00
Third Party Labor	Non HOC 02	ServeCo IT Systems	Smartbridge	9082	504	$ 18,450.00
Third Party Labor	Non HOC 02	ServeCo IT Systems	Smartbridge	INV_9109	522	$ 16,537.50
Third Party Labor		1.02 Plan to Address Gaps in Assets, Technology, Processes, etc. (pl	Alumbra LLC	15	540	$ 58,275.00
Third Party Labor		1.02 Plan to Address Gaps in Assets, Technology, Processes, etc. (pl	Alumbra LLC	16	541	$ 66,736.53
Third Party Labor		1.02 Plan to Address Gaps in Assets, Technology, Processes, etc. (pl	Alumbra LLC	17	546	$ 68,434.86
Third Party Labor		1.02 Plan to Address Gaps in Assets, Technology, Processes, etc. (pl	Alumbra LLC	18	550	$ 84,115.68
Third Party Labor		4.04 Development of a Customer Service Transition Plan	Alumbra LLC	15	540	$ 14,550.00
Third Party Labor		4.04 Development of a Customer Service Transition Plan	Alumbra LLC	16	541	$ 10,046.15
Third Party Labor		4.04 Development of a Customer Service Transition Plan	Alumbra LLC	17	546	$ 20,485.20
Third Party Labor		4.04 Development of a Customer Service Transition Plan	Alumbra LLC	18	550	$ 28,724.72
Third Party Labor		4.04 Development of a Customer Service Transition Plan	BridgeSource Utilities Solutions, LLC	1001	612	$ 34,025.00
Third Party Labor		8.02 Recruiting and Staffing	Aerotek Professional Services	OP09619728	506	$ 9,372.85
Third Party Labor		8.02 Recruiting and Staffing	Aerotek Professional Services	OP09631319	547	$ 10,933.08
Third Party Labor		8.02 Recruiting and Staffing	Iris Vargas	LE 2020-02	524	$ 2,600.00
Third Party Labor		8.02 Recruiting and Staffing	Iris Vargas	LE 2020-03	594	$ 6,600.00
Third Party Labor		8.02 Recruiting and Staffing	Iris Vargas	LE-2020-01	474	$ 1,920.00
Third Party Labor		8.02 Recruiting and Staffing	Translations & More	190364	484	$ 3,075.00
Third Party Labor		8.02 Recruiting and Staffing	Translations & More	190375	559	$ 618.00
Third Party Labor		8.06 Communication Plan	ATCO Power (2010) Ltd.	082020-2LB	620	$ 8,006.37
Third Party Labor		8.06 Communication Plan	Quanta Workforce Solutions, LLC	QWS-082020-2B	622	$ 13,080.00
Third Party Labor		9.01 Genco Shared Services Agreement Approval	Alumbra LLC	23	571	$ 17,250.00
Third Party Labor		9.01 Genco Shared Services Agreement Approval	Alumbra LLC	24	573	$ 19,706.25
Third Party Labor		9.07 System Operation Principles Regulatory Approval	Alumbra LLC	19	555	$ 50,842.50
Third Party Labor		9.07 System Operation Principles Regulatory Approval	Alumbra LLC	20	565	$ 74,903.48
Third Party Labor		9.07 System Operation Principles Regulatory Approval	Alumbra LLC	21	568	$ 13,125.00
Third Party Labor		9.07 System Operation Principles Regulatory Approval	Alumbra LLC	22	570	$ 16,150.00
Third Party Labor		8.03 Redesign and Staff New Organization	Translations & More	190368	562	$ 10,764.00
Third Party Labor		7.06 Handoff of Project Worksheet Activity from COR3 and Vendor	Innovative Emergency Management, Inc. (IEM)	20342-WO1-001	437	$ 7,251.00
Third Party Labor		7.06 Handoff of Project Worksheet Activity from COR3 and Vendor	Innovative Emergency Management, Inc. (IEM)	20342-WO1-002	586	$ 39,116.00
Third Party Labor		7.08 Drafting, Revising and Finalizing Federal Funding Procurement	Innovative Emergency Management, Inc. (IEM)	20342-WO2-001	443	$ 4,462.50
Third Party Labor		7.08 Drafting, Revising and Finalizing Federal Funding Procurement	Innovative Emergency Management, Inc. (IEM)	20342-WO2-002	587	$ 12,592.50
Third Party Labor		4.02 Evaluating and Updating Customer Service Policies and Proce	Alumbra LLC	15	540	$ 4,324.95
Third Party Labor		4.02 Evaluating and Updating Customer Service Policies and Proce	Alumbra LLC	16	541	$ 6,178.83
Third Party Labor		4.02 Evaluating and Updating Customer Service Policies and Proce	BridgeSource Utilities Solutions, LLC	1001	612	$ 11,400.00
Third Party Labor		8.05 Stand Up Human Capital Management (HCM) System	Smartbridge	INV_9095	561	$ 24,180.00
Third Party Labor		6.09 Processes & Procedures and Overall Internal Controls	Quanta Workforce Solutions, LLC	QWS-082020-2B	622	$ 32,463.75
Third Party Labor		2.0312 Vegetation Management Plan	Alumbra LLC	8	444	$ 8,070.00
Third Party Labor		2.0312 Vegetation Management Plan	Alumbra LLC	25	554	$ 183,076.25
Third Party Labor		4.05 Development and Implementation of a Service Start and Shut	Alumbra LLC	15	540	$ 4,850.02
Third Party Labor		4.05 Development and Implementation of a Service Start and Shut	Alumbra LLC	16	541	$ 6,624.92
Third Party Labor		6.07 Evaluating and Updating Payroll and Labor Cost Reporting sys	People 2.0 North America	RL509353417	566	$ 11,514.00
Third Party Labor		6.07 Evaluating and Updating Payroll and Labor Cost Reporting sys	People 2.0 North America	RL509353418	567	$ 10,363.50
Third Party Labor		5.07 Commencement Cutover Planning	ATCO Power (2010) Ltd.	082020-2LB	620	$ 48,200.00
Third Party Labor		2.02 Development and Implementation of an Operational Takeove	Alumbra LLC	13	549	$ 14,280.00
Third Party Labor		2.02 Development and Implementation of an Operational Takeove	Alumbra LLC	14	553	$ 21,760.00
Third Party Labor Total						$ 2,050,480.29
Third Party Services		1 General & Transition Management	American Relocation Connections, LLC	28255	457	$ 4,550.00
Third Party Services		1 General & Transition Management	American Relocation Connections, LLC	28544	582	$ 2,500.00
Third Party Services		1 General & Transition Management	ATCO Power (2010) Ltd.	082020-2LB	620	$ 83,223.62
Third Party Services		1 General & Transition Management	ATCO PR Infrastructure Solutions Ltd.	082020-3LB	618	$ 1,308.93
Third Party Services	Non HOC 05	LUMA MC SetUp, general financial, risk management and sou	American Relocation Connections, LLC	28255	457	$ 1,050.00
Third Party Services		5.02 Identification and Gap Analysis	American Relocation Connections, LLC	28255	457	$ 350.00
Third Party Services		8.02 Recruiting and Staffing	American Relocation Connections, LLC	28255	457	$ 1,050.00
Third Party Services		2.0305 Asset Management (included in 8. Engineering and Asset Man	American Relocation Connections, LLC	28255	457	$ 700.00
Third Party Services		9.04 Physical Security Plan Approval	American Relocation Connections, LLC	28255	457	$ 700.00
Third Party Services		1 General & Transition Management	Nory Sanchez-Alvarez	2020-0003	496	$ 3,528.00
Third Party Services		1 General & Transition Management	Nory Sanchez-Alvarez	2020-0011	483	$ 167.00
Third Party Services	Non HOC 02	ServeCo IT Systems	Workday, Inc.	WD-180585	585	$ 206,675.00
Third Party Services		8.02 Recruiting and Staffing	Nory Sanchez-Alvarez	2020-00010	482	$ 1,338.00
Third Party Services		8.02 Recruiting and Staffing	Nory Sanchez-Alvarez	2020-0004	480	$ 167.79
Third Party Services		8.02 Recruiting and Staffing	Nory Sanchez-Alvarez	2020-0008	494	$ 481.18
Third Party Services		8.02 Recruiting and Staffing	Nory Sanchez-Alvarez	2020-0009	481	$ 6,140.26
Third Party Services		8.02 Recruiting and Staffing	Nory Sanchez-Alvarez	2020-0012	498	$ 3,300.29
Third Party Services		2.0306 Workforce Management & Training Plan	Nory Sanchez-Alvarez	2020-0005	497	$ 970.88
Third Party Services		2.0306 Workforce Management & Training Plan	Nory Sanchez-Alvarez	LUMA 2020-0014	509	$ 1,439.83
Third Party Services		2.0307 Safety Management Plan	Nory Sanchez-Alvarez	2020-0016	575	$ 726.04
Third Party Services		2.0307 Safety Management Plan	Nory Sanchez-Alvarez	LUMA 2020-0013	508	$ 5,195.05
Third Party Services Total						$ 325,561.87

Expense item - Name	Rollup (MCL)	Annex II Definition	Expense report - Vendor	Expense report - Invoice #	Expense report - Tracking number	Sum of Total (USD)
Travel	1	General & Transition Management	Alumbra LLC	13	549	$ 843.90
Travel	1	General & Transition Management	ATCO Power (2010) Ltd.	082020-2LB	620	$ 12,853.99
Travel	1	General & Transition Management	Quanta Workforce Solutions, LLC	QWS-082020-2B	622	$ 16,534.25
Travel	5.02	Identification and Gap Analysis	International Business Machines Corporation (IBM)	C20CGVT	598	$ 7,077.31
Travel	1.02	Plan to Address Gaps in Assets, Technology, Processes, etc. (pl	Alumbra LLC	15	540	$ 2,524.90
Travel	1.02	Plan to Address Gaps in Assets, Technology, Processes, etc. (pl	Alumbra LLC	17	546	$ 1,957.99
Travel	4.04	Development of a Customer Service Transition Plan	Alumbra LLC	15	540	$ 399.20
Travel	9.01	Genco Shared Services Agreement Approval	Alumbra LLC	23	571	$ 295.20
Travel	9.07	System Operation Principles Regulatory Approval	Alumbra LLC	19	555	$ 290.00
Travel	4.02	Evaluating and Updating Customer Service Policies and Proce	BridgeSource Utilities Solutions, LLC	1001	612	$ 430.70
Travel	1	General & Transition Management	ATCO Power (2010) Ltd.	082020-2LB	620	$ 339.25
Travel	1	General & Transition Management	Quanta Workforce Solutions, LLC	QWS-082020-2B	622	$ 10,492.00
Travel	1	General & Transition Management	Translations & More	190364	484	$ 229.00
Travel	8.02	Recruiting and Staffing	Laboratorio Clinico El Morro, Inc.	2	608	$ 1,436.00
Travel	1	General & Transition Management	Quanta Workforce Solutions, LLC	QWS-082020-2B	622	$ 4,239.07
Travel	1	General & Transition Management	ATCO Power (2010) Ltd.	082020-2LB	620	-$ 9.26
Travel	1	General & Transition Management	ATCO PR Infrastructure Solutions Ltd.	082020-3LB	618	$ 1,759.13
Travel	1	General & Transition Management	Quanta Workforce Solutions, LLC	QWS-082020-2B	622	$ 11,032.33
Travel	1	General & Transition Management	Quanta Services Puerto Rico, LLC	QSPR-082020-3B	647	$ 5,808.04
Travel	8.02	Recruiting and Staffing	Translations & More	190364	484	$ 19.75
Travel	7.06	Handoff of Project Worksheet Activity from COR3 and Vendor	Innovative Emergency Management, Inc. (IEM)	20342-WO1-002	586	$ 32.16
Travel	5.07	Commencement Cutover Planning	ATCO Power (2010) Ltd.	082020-2LB	620	$ 50.00
Travel	1	General & Transition Management	American Relocation Connections, LLC	28492	580	$ 18,166.28
Travel	1	General & Transition Management	American Relocation Connections, LLC	28632	619	$ 14,720.00
Travel	1	General & Transition Management	ATCO Power (2010) Ltd.	082020-2LB	620	$ 18,270.41
Travel	1	General & Transition Management	ATCO PR Infrastructure Solutions Ltd.	082020-3LB	618	$ 13,075.51
Travel	1	General & Transition Management	Quanta Workforce Solutions, LLC	QWS-082020-2B	622	$ 12,146.77
Travel	1	General & Transition Management	Quanta Services Puerto Rico, LLC	QSPR-082020-3B	647	$ 18,671.35
Travel	2.0303	Emergency Response/Disaster Recovery/Business Continuity F	Alumbra LLC	13	549	$ 766.02
Travel	2.0304	Fleet Management Plan	Alumbra LLC	13	549	$ 766.02
Travel	2.031	Materials Management & Warehouse Plan	Alumbra LLC	13	549	$ 766.02
Travel	5.02	Identification and Gap Analysis	International Business Machines Corporation (IBM)	C20CGVT	598	$ 786.38
Travel	1.02	Plan to Address Gaps in Assets, Technology, Processes, etc. (pl	Alumbra LLC	15	540	$ 2,788.29
Travel	1.02	Plan to Address Gaps in Assets, Technology, Processes, etc. (pl	Alumbra LLC	17	546	$ 5,625.99
Travel	4.04	Development of a Customer Service Transition Plan	Alumbra LLC	15	540	$ 1,751.35
Travel	9.01	Genco Shared Services Agreement Approval	Alumbra LLC	23	571	$ 3,427.45
Travel	9.07	System Operation Principles Regulatory Approval	Alumbra LLC	19	555	$ 5,030.18
Travel	7.06	Handoff of Project Worksheet Activity from COR3 and Vendor	Innovative Emergency Management, Inc. (IEM)	20342-WO1-002	586	$ 1,337.34
Travel	4.02	Evaluating and Updating Customer Service Policies and Proce	BridgeSource Utilities Solutions, LLC	1001	612	$ 327.00
Travel	5.07	Commencement Cutover Planning	ATCO Power (2010) Ltd.	082020-2LB	620	$ 9,617.81
Travel	2.02	Development and Implementation of an Operational Takeove	Alumbra LLC	13	549	$ 766.02
Travel	1	General & Transition Management	ATCO Power (2010) Ltd.	082020-2LB	620	$ 1,222.93
Travel	1	General & Transition Management	Quanta Workforce Solutions, LLC	QWS-082020-2B	622	$ 7,206.16
Travel	1	General & Transition Management	Quanta Services Puerto Rico, LLC	QSPR-082020-3B	647	$ 1,774.73
Travel	2.0303	Emergency Response/Disaster Recovery/Business Continuity F	Alumbra LLC	13	549	$ 743.75
Travel	2.0304	Fleet Management Plan	Alumbra LLC	13	549	$ 743.75
Travel	2.031	Materials Management & Warehouse Plan	Alumbra LLC	13	549	$ 743.75
Travel	1.02	Plan to Address Gaps in Assets, Technology, Processes, etc. (pl	Alumbra LLC	15	540	$ 4,025.00
Travel	1.02	Plan to Address Gaps in Assets, Technology, Processes, etc. (pl	Alumbra LLC	17	546	$ 7,875.00
Travel	4.04	Development of a Customer Service Transition Plan	Alumbra LLC	15	540	$ 2,100.00
Travel	9.01	Genco Shared Services Agreement Approval	Alumbra LLC	23	571	$ 1,925.00
Travel	9.07	System Operation Principles Regulatory Approval	Alumbra LLC	19	555	$ 4,340.00
Travel	7.06	Handoff of Project Worksheet Activity from COR3 and Vendor	Innovative Emergency Management, Inc. (IEM)	20342-WO1-002	586	$ 885.50
Travel	4.02	Evaluating and Updating Customer Service Policies and Proce	BridgeSource Utilities Solutions, LLC	1001	612	$ 350.00
Travel	5.07	Commencement Cutover Planning	ATCO Power (2010) Ltd.	082020-2LB	620	$ 2,243.50
Travel	2.02	Development and Implementation of an Operational Takeove	Alumbra LLC	13	549	$ 743.75
Travel Total						$ 244,363.92
Grand Total						$ 2,922,885.24

Third Party Labor Summary

HOC Item	Name	Vendor	Invoice #	Quantity	Price	Sum of Total (USD)
1	General & Transition Management	Alvarez & Marsal Corporate Performance Improvement, LLC	826788-01	86.00	740.00	$63,640.00
				234.00	460.00	$107,640.00
				38.00	460.00	$17,480.00
1 Total				358		$188,760.00
2.0303	Emergency Response/Disaster Recovery/Business Continuity Plans	Alumbra LLC	13	7.00	340.00	$2,380.00
			14	2.50	340.00	$850.00
2.0303 Total				9.5		$3,230.00
2.0304	Fleet Management Plan	Alumbra LLC	13	42.00	340.00	$14,280.00
2.0304 Total				42		$14,280.00
2.031	Materials Management & Warehouse Plan	Alumbra LLC	13	42.00	340.00	$14,280.00
2.031 Total				42		$14,280.00
6.05	Preparing Initial Budgets and Other Financial Forecasts	NexTec Operating Corp	155771	0.50	195.00	$97.50
				0.75	195.00	$146.25
				0.75	195.00	$146.25
6.05 Total				2		$390.00
Non HOC 05	LUMA MC SetUp, general financial, risk management and sourcing and	ATCO Power (2010) Ltd.	082020-2LB	1.00	5,693.50	$5,693.50
		Katy Woolsey	400	20.75	100.00	$2,075.00
		NexTec Operating Corp	156027	0.50	195.00	$97.50
			156264	0.50	195.00	$97.50
				1.00	195.00	$195.00
				1.00	195.00	$195.00
			156522	0.50	195.00	$97.50
		People 2.0 North America	RL509353416	3.25	84.00	$273.00
				80.00	56.00	$4,480.00
			RL509353419	90.50	84.80	$7,674.40
			RL509353420	96.00	112.00	$10,752.00
Non HOC 05 Total				295		$31,630.40
Non HOC 01	ManagementCo IT Systems	Quanta Workforce Solutions, LLC	QWS-082020-2B	56.00	190.00	$10,640.00
				148.00	79.95	$11,832.60
				1.00	(612.00)	-$612.00
		Smartbridge	9060	72.25	200.00	$14,450.00
			INV_9137	39.50	200.00	$7,900.00
				40.00	200.00	$8,000.00
Non HOC 01 Total				356.75		$52,210.60
6.04	Establishing a Financial Accounting System and Account Structure	People 2.0 North America	RL509351334	37.50	56.00	$2,100.00
			RL509351335	114.25	84.80	$9,688.40
			RL509351885	82.00	126.00	$10,332.00
			RL509351886	103.00	112.00	$11,536.00
6.04 Total				336.75		$33,656.40
5.02	Identification and Gap Analysis	International Business Machines Corporation (IBM)	C20CGVT	3.00	60.00	$180.00
				180.00	60.00	$10,800.00
				20.00	295.00	$5,900.00
				266.00	245.00	$65,170.00
				232.00	245.00	$56,840.00
				85.00	395.00	$33,575.00
				171.00	60.00	$10,260.00
				89.00	395.00	$35,155.00
				162.00	60.00	$9,720.00
				92.50	90.00	$8,325.00
				85.00	395.00	$33,575.00
		Smartbridge	9061	77.50	225.00	$17,437.50
			INV_9094	38.50	225.00	$8,662.50
				39.00	225.00	$8,775.00
5.02 Total				1540.5		$304,375.00
Non HOC 02	ServeCo IT Systems	International Business Machines Corporation (IBM)	C20CGVV	245.00	295.00	$72,275.00
				145.00	295.00	$42,775.00
				60.00	395.00	$23,700.00
				60.00	210.00	$12,600.00

HOC Item	Name	Vendor	Invoice #	Quantity	Price	Sum of Total (USD)
				192.00	150.00	$28,800.00
				200.00	395.00	$79,000.00
				35.50	295.00	$10,472.50
		Smartbridge	8980	44.50	180.00	$8,010.00
			9082	82.00	225.00	$18,450.00
			INV_9109	42.50	225.00	$9,562.50
				31.00	225.00	$6,975.00
Non HOC 02 Total				**1137.5**		**$312,620.00**
1.02	**Plan to Address Gaps in Assets, Technology, Processes, etc. (plan to incl**	Alumbra LLC	15	44.00	315.00	$13,860.00
				67.00	315.00	$21,105.00
				74.00	315.00	$23,310.00
			16	57.00	302.66	$17,251.62
				102.50	302.66	$31,022.65
				61.00	302.66	$18,462.26
			17	40.00	309.66	$12,386.40
				50.00	309.66	$15,483.00
				95.00	309.66	$29,417.70
				36.00	309.66	$11,147.76
			18	120.00	313.28	$37,593.60
				34.00	313.28	$10,651.52
				38.00	313.28	$11,904.64
				76.50	313.28	$23,965.92
1.02 Total				**895**		**$277,562.07**
4.04	**Development of a Customer Service Transition Plan**	Alumbra LLC	15	12.00	295.00	$3,540.00
				3.00	295.00	$885.00
				8.00	375.00	$3,000.00
				19.00	375.00	$7,125.00
			16	8.00	295.00	$2,360.00
				2.00	295.00	$590.00
				4.00	375.00	$1,500.00
				5.00	294.23	$1,471.15
				11.00	375.00	$4,125.00
			17	2.00	375.00	$750.00
				32.00	328.92	$10,525.44
				27.00	328.92	$8,880.84
				1.00	328.92	$328.92
			18	3.00	353.33	$1,059.99
				68.00	369.18	$25,104.24
				2.00	369.18	$738.36
				1.50	353.33	$530.00
				3.50	369.18	$1,292.13
		BridgeSource Utilities Solutions, LLC	1001	82.00	200.00	$16,400.00
				58.00	150.00	$8,700.00
				59.50	150.00	$8,925.00
4.04 Total				**411.5**		**$107,831.07**
8.02	**Recruiting and Staffing**	Aerotek Professional Services	OP09619728	34.50	37.20	$1,283.40
				33.25	31.00	$1,030.75
				34.50	37.20	$1,283.40
				34.50	18.60	$641.70
				34.50	31.00	$1,069.50
				34.50	43.40	$1,497.30
				34.50	37.20	$1,283.40
				34.50	37.20	$1,283.40
			OP09631319	37.75	37.20	$1,404.30
				33.58	31.00	$1,040.98
				14.00	37.20	$520.80
				14.50	18.60	$269.70
				37.00	37.20	$1,376.40
				37.50	18.60	$697.50
				14.00	37.20	$520.80

HOC Item	Name	Vendor	Invoice #	Quantity	Price	Sum of Total (USD)
				38.00	37.20	$1,413.60
				7.50	31.00	$232.50
				14.00	18.60	$260.40
				35.50	43.40	$1,540.70
				37.50	37.20	$1,395.00
				14.00	18.60	$260.40
		Iris Vargas	LE 2020-02	10.00	80.00	$800.00
				22.50	80.00	$1,800.00
			LE 2020-03	37.50	80.00	$3,000.00
				45.00	80.00	$3,600.00
			LE-2020-01	10.00	80.00	$800.00
				12.00	80.00	$960.00
				2.00	80.00	$160.00
		Translations & More	190364	6.50	75.00	$487.50
				6.50	75.00	$487.50
				4.00	75.00	$300.00
				8.00	75.00	$600.00
				9.00	75.00	$675.00
				4.00	75.00	$300.00
				3.00	75.00	$225.00
			190375	10.30	60.00	$618.00
8.02 Total				**799.88**		**$35,118.93**
8.06	**Communication Plan**	ATCO Power (2010) Ltd.	082020-2LB	1.00	8,006.37	$8,006.37
		Quanta Workforce Solutions, LLC	QWS-082020-2B	1.00	50.00	$50.00
				1.00	50.00	$50.00
				1.00	800.00	$800.00
				1.00	3,915.00	$3,915.00
				1.00	8,265.00	$8,265.00
8.06 Total				**6**		**$21,086.37**
9.01	**Genco Shared Services Agreement Approval**	Alumbra LLC	23	46.00	375.00	$17,250.00
			24	27.75	375.00	$10,406.25
				30.00	310.00	$9,300.00
9.01 Total				**103.75**		**$36,956.25**
9.07	**System Operation Principles Regulatory Approval**	Alumbra LLC	19	131.58	375.00	$49,342.50
				4.00	375.00	$1,500.00
			20	44.00	335.89	$14,779.16
				63.00	335.89	$21,161.07
				27.00	335.89	$9,069.03
				5.50	335.89	$1,847.40
				42.50	335.89	$14,275.33
				41.00	335.89	$13,771.49
			21	8.00	375.00	$3,000.00
				27.00	375.00	$10,125.00
			22	4.00	340.00	$1,360.00
				43.50	340.00	$14,790.00
9.07 Total				**441.08**		**$155,020.98**
8.03	**Redesign and Staff New Organization**	Translations & More	190368	1.00	414.00	$414.00
				138.00	75.00	$10,350.00
8.03 Total				**139**		**$10,764.00**
7.06	**Handoff of Project Worksheet Activity from COR3 and Vendors**	Innovative Emergency Management, Inc. (IEM)	20342-WO1-001	9.00	277.00	$2,493.00
				19.50	244.00	$4,758.00
			20342-WO1-002	60.00	96.00	$5,760.00
				76.00	96.00	$7,296.00
				29.00	244.00	$7,076.00
				36.00	244.00	$8,784.00
				18.25	204.00	$3,723.00
				3.50	204.00	$714.00
				28.25	204.00	$5,763.00
7.06 Total				**279.5**		**$46,367.00**
7.08	**Drafting, Revising and Finalizing Federal Funding Procurement Manual**	Innovative Emergency Management, Inc. (IEM)	20342-WO2-001	26.25	170.00	$4,462.50

HOC Item	Name	Vendor	Invoice #	Quantity	Price	Sum of Total (USD)
			20342-WO2-002	50.25	170.00	$8,542.50
				5.50	204.00	$1,122.00
				12.00	244.00	$2,928.00
7.08 Total				94		$17,055.00
4.02	Evaluating and Updating Customer Service Policies and Procedures	Alumbra LLC	15	13.00	288.33	$3,748.29
				2.00	288.33	$576.66
			16	21.00	294.23	$6,178.83
		BridgeSource Utilities Solutions, LLC	1001	76.00	150.00	$11,400.00
4.02 Total				112		$21,903.78
8.05	Stand Up Human Capital Management (HCM) System	Smartbridge	INV_9095	124.00	195.00	$24,180.00
8.05 Total				124		$24,180.00
6.09	Processes & Procedures and Overall Internal Controls	Quanta Workforce Solutions, LLC	QWS-082020-2B	192.00	165.00	$31,680.00
				1.00	247.50	$247.50
				6.50	82.50	$536.25
6.09 Total				199.5		$32,463.75
2.0312	Vegetation Management Plan	Alumbra LLC	8	3.00	125.00	$375.00
				19.50	310.00	$6,045.00
				6.00	275.00	$1,650.00
			25	12.00	125.00	$1,500.00
				294.75	375.00	$110,531.25
				71.00	310.00	$22,010.00
				108.50	310.00	$33,635.00
				19.00	275.00	$5,225.00
				37.00	275.00	$10,175.00
2.0312 Total				570.75		$191,146.25
4.05	Development and Implementation of a Service Start and Shut-Off Plan	Alumbra LLC	15	4.00	346.43	$1,385.72
				10.00	346.43	$3,464.30
			16	5.00	348.68	$1,743.40
				14.00	348.68	$4,881.52
4.05 Total				33		$11,474.94
6.07	Evaluating and Updating Payroll and Labor Cost Reporting systems	People 2.0 North America	RL509353417	75.75	152.00	$11,514.00
			RL509353418	82.25	126.00	$10,363.50
6.07 Total				158		$21,877.50
5.07	Commencement Cutover Planning	ATCO Power (2010) Ltd.	082020-2LB	241.00	200.00	$48,200.00
5.07 Total				241		$48,200.00
2.02	Development and Implementation of an Operational Takeover Plan for	Alumbra LLC	13	42.00	340.00	$14,280.00
			14	64.00	340.00	$21,760.00
2.02 Total				106		$36,040.00
Grand Total				8833.96		$2,050,480.29

All Other Expense Items

HOC Item	Name	Vendor	Invoice #	Quantity	Price	Sum of Total (USD)
1	General & Transition Management	Alumbra LLC	13	1.00	843.90	$843.90
1		Alvarez & Marsal Corporate Performance Improvement, LLC	826788-01	1.00	5,662.80	$5,662.80
1		American Relocation Connections, LLC	28255	1.00	350.00	$350.00
1				1.00	350.00	$350.00
1				1.00	350.00	$350.00
1				1.00	350.00	$350.00
1				1.00	350.00	$350.00
1				1.00	350.00	$350.00
1				1.00	350.00	$350.00
1				1.00	350.00	$350.00
1				1.00	350.00	$350.00
1				1.00	350.00	$350.00
1				1.00	350.00	$350.00
1				1.00	350.00	$350.00
1				1.00	350.00	$350.00
1			28492	1.00	741.48	$741.48
1				1.00	220.59	$220.59
1				1.00	926.85	$926.85
1				1.00	3,707.40	$3,707.40
1				1.00	2,409.81	$2,409.81
1				1.00	1,518.18	$1,518.18
1				1.00	2,965.92	$2,965.92
1				1.00	3,336.66	$3,336.66
1				1.00	2,409.81	$2,409.81
1				1.00	(10.06)	($70.42)
1			28544	1.00	2,500.00	$2,500.00
1			28632	1.00	160.00	$160.00
1				1.00	4,800.00	$9,600.00
1				1.00	4,960.00	$4,960.00
1		AT&T Mobility Puerto Rico	12454746	1.00	685.35	$685.35
1		ATCO Power (2010) Ltd.	082020-2LB	1.00	23.14	$23.14
1				1.00	144.90	$144.90
1				1.00	455.79	$455.79
1				1.00	102.15	$102.15
1				1.00	4,951.14	$4,951.14
1				1.00	116.63	$116.63
1				1.00	20.70	$20.70
1				1.00	539.08	$539.08
1				1.00	5,060.11	$5,060.11
1				1.00	33.68	$33.68
1				1.00	598.10	$598.10
1				1.00	372.26	$372.26
1				1.00	1,345.59	$1,345.59
1				1.00	1,308.93	$1,308.93
1				1.00	1,308.93	$1,308.93
1				1.00	1,878.03	$1,878.03
1				1.00	778.80	$778.80
1				1.00	4,376.07	$4,376.07
1				1.00	51.30	$51.30
1				1.00	142.48	$142.48
1				1.00	2,405.41	$2,405.41
1				1.00	4,631.82	$4,631.82
1				1.00	29.49	$29.49
1				1.00	21.68	$21.68
1				1.00	6,271.92	$6,271.92
1				1.00	233.51	$233.51
1				1.00	24.30	$24.30
1				1.00	43.32	$43.32

HOC Item	Name	Vendor	Invoice #	Quantity	Price	Sum of Total (USD)
1				1.00	2,206.00	$2,206.00
1				1.00	45.52	$45.52
1				1.00	1,526.06	$1,526.06
1				1.00	1,578.30	$1,578.30
1				1.00	1,343.71	$1,343.71
1				1.00	1,324.30	$1,324.30
1				1.00	1,308.93	$1,308.93
1				1.00	1,878.03	$1,878.03
1				1.00	259.84	$259.84
1				1.00	1,526.06	$1,526.06
1				1.00	1,308.93	$1,308.93
1				1.00	1,878.03	$1,878.03
1				1.00	1,308.93	$1,308.93
1				1.00	1,578.30	$1,578.30
1				1.00	1,578.30	$1,578.30
1				1.00	1,617.28	$1,617.28
1				1.00	1,308.93	$1,308.93
1				1.00	189.70	$189.70
1				1.00	1,308.93	$1,308.93
1				1.00	1,343.38	$1,343.38
1				1.00	1,878.03	$1,878.03
1				1.00	1,308.93	$1,308.93
1				1.00	1,343.38	$1,343.38
1				1.00	1,878.03	$1,878.03
1				1.00	1,009.20	$1,009.20
1				1.00	1,878.03	$1,878.03
1				1.00	1,578.30	$1,578.30
1				1.00	654.47	$654.47
1				1.00	1,878.03	$1,878.03
1				1.00	1,308.93	$1,308.93
1				1.00	1,308.93	$1,308.93
1				1.00	1,878.03	$1,878.03
1				1.00	1,043.65	$1,043.65
1				1.00	1,045.63	$1,045.63
1				1.00	1,308.93	$1,308.93
1				1.00	1,308.93	$1,308.93
1				1.00	1,890.66	$1,890.66
1				1.00	1,332.12	$1,332.12
1				1.00	1,578.30	$1,578.30
1				1.00	1,345.45	$1,345.45
1				1.00	1,308.93	$1,308.93
1				1.00	1,578.30	$1,578.30
1				1.00	1,308.93	$1,308.93
1				1.00	1,308.93	$1,308.93
1				1.00	1,308.93	$1,308.93
1				1.00	1,308.93	$1,308.93
1				1.00	1,308.93	$1,308.93
1				1.00	2,067.73	$2,067.73
1				1.00	1,878.03	$1,878.03
1				1.00	1,343.38	$1,343.38
1				1.00	1,578.30	$1,578.30
1				1.00	1,108.15	$1,108.15
1				1.00	1,009.20	$1,009.20
1				1.00	1,308.93	$1,308.93
1				1.00	2,067.73	$2,067.73
1				1.00	1,324.30	$1,324.30
1				1.00	1,308.93	$1,308.93
1				1.00	62.84	$62.84
1				1.00	3,532.46	$3,532.46
1				1.00	1,022.13	$1,022.13

HOC Item	Name	Vendor	Invoice #	Quantity	Price	Sum of Total (USD)
1				1.00	917.65	$917.65
1				1.00	880.22	$880.22
1				1.00	387.49	$387.49
1				1.00	645.27	$645.27
1				1.00	132.96	$132.96
1				1.00	643.31	$643.31
1				1.00	375.15	$750.30
1				1.00	(922.78)	($922.78)
1		ATCO PR Infrastructure Solutions Ltd.	082020-3LB	1.00	8,423.70	$8,423.70
1				1.00	526.49	$526.49
1				1.00	1,308.93	$1,308.93
1				1.00	569.59	$569.59
1				1.00	4,651.81	$4,651.81
1				1.00	663.05	$663.05
1		Covington & Burling LLP	60902584	20.20	720.00	$14,544.00
1				15.40	1,200.00	$18,480.00
1				4.50	825.00	$3,712.50
1				1.00	(995.07)	($995.07)
1				0.30	180.00	$54.00
1			60906114	0.30	1,200.00	$360.00
1				1.00	3.59	$3.59
1		District View Office Center	2019-1439	1.00	130.00	$130.00
1		DLA Piper LLP (US)	3976834	4.70	950.00	$4,465.00
1				42.70	275.00	$11,742.50
1				30.60	395.00	$12,087.00
1				12.50	1,055.00	$13,187.50
1				12.80	235.00	$3,008.00
1				40.00	325.00	$13,000.00
1				1.50	1,245.00	$1,867.50
1				28.50	450.00	$12,825.00
1				2.00	325.00	$650.00
1				4.50	350.00	$1,575.00
1				3.30	890.00	$2,937.00
1		Nory Sanchez-Alvarez	2020-0003	1.00	3,528.00	$3,528.00
1			2020-0011	1.00	167.00	$167.00
1		Ogletree, Deakins, Nash, Smoak & Stewart, P.C.	90264553	1.50	540.00	$810.00
1		Quanta Workforce Solutions, LLC	QWS-082020-2B	1.00	28.65	$28.65
1				1.00	66.50	$66.50
1				1.00	85.50	$85.50
1				1.00	256.50	$256.50
1				1.00	427.50	$427.50
1				1.00	1,034.00	$1,034.00
1				1.00	(49.09)	($49.09)
1				1.00	(157.58)	($157.58)
1				1.00	12,693.80	$12,693.80
1				1.00	2,264.65	$2,264.65
1				1.00	2,725.00	$2,725.00
1				1.00	100.00	$100.00
1				1.00	248.49	$248.49
1				1.00	65.00	$65.00
1				1.00	47.11	$47.11
1				1.00	69.99	$69.99
1				1.00	1,789.88	$1,789.88
1				1.00	1,998.70	$1,998.70
1				1.00	95.00	$95.00
1				1.00	142.07	$142.07
1				1.00	41.05	$41.05
1				1.00	333.53	$667.06
1				1.00	30.00	$30.00
1				1.00	14.90	$29.80

HOC Item	Name	Vendor	Invoice #	Quantity	Price	Sum of Total (USD)
1				1.00	19.80	$19.80
1				1.00	340.60	$340.60
1				1.00	1,033.45	$1,033.45
1				1.00	2,150.29	$2,150.29
1				1.00	95.00	$95.00
1				1.00	79.02	$79.02
1				1.00	210.47	$210.47
1				1.00	132.00	$132.00
1				1.00	105.00	$105.00
1				1.00	833.06	$833.06
1				1.00	376.57	$376.57
1				1.00	1,063.56	$1,063.56
1				1.00	375.24	$375.24
1				1.00	378.00	$378.00
1				1.00	9,500.00	$9,500.00
1				1.00	189.00	$189.00
1				1.00	10.00	$10.00
1				1.00	814.40	$814.40
1				1.00	2,185.72	$2,185.72
1				1.00	4,233.06	$4,233.06
1				1.00	1,343.34	$1,343.34
1				1.00	485.20	$485.20
1				1.00	1,114.75	$1,114.75
1				1.00	9.78	$19.56
1				1.00	211.82	$423.64
1				1.00	390.66	$781.32
1				1.00	500.81	$500.81
1				1.00	534.00	$1,068.00
1				1.00	1,622.92	$3,245.84
1				1.00	487.41	$487.41
1				1.00	300.68	$300.68
1				1.00	300.28	$300.28
1				1.00	16.65	$16.65
1				1.00	6.99	$6.99
1				1.00	133.45	$133.45
1				1.00	348.55	$348.55
1				1.00	542.88	$542.88
1				1.00	796.67	$796.67
1				1.00	118.52	$118.52
1				1.00	262.63	$262.63
1				1.00	595.77	$595.77
1				1.00	1,331.90	$1,331.90
1				1.00	1,535.11	$1,535.11
1				1.00	2,802.39	$2,802.39
1				1.00	191.48	$191.48
1				1.00	450.48	$450.48
1				1.00	1,241.96	$1,241.96
1				1.00	1,376.40	$1,376.40
1				1.00	1,912.38	$1,912.38
1				1.00	1,043.25	$1,043.25
1				1.00	97.23	$97.23
1				1.00	240.21	$240.21
1				1.00	81.69	$81.69
1				1.00	38.00	$38.00
1				1.00	562.67	$562.67
1				1.00	1,187.40	$1,187.40
1				1.00	161.50	$161.50
1				1.00	1,004.00	$1,004.00
1				1.00	710.63	$1,421.26

HOC Item	Name	Vendor	Invoice #	Quantity	Price	Sum of Total (USD)
1				1.00	3,747.57	$3,747.57
1				1.00	2,775.75	$2,775.75
1				1.00	895.60	$895.60
1		Translations & More	190364	1.00	189.00	$189.00
1				1.00	40.00	$40.00
1		Quanta Services Puerto Rico, LLC	QSPR-082020-3B	1.00	6.01	$6.01
1				1.00	1,386.18	$1,386.18
1				1.00	17,285.17	$17,285.17
1				1.00	971.01	$971.01
1				1.00	1,413.42	$1,413.42
1				1.00	3,397.23	$3,397.23
1				1.00	440.93	$440.93
1				1.00	26.38	$26.38
1				1.00	1,333.80	$1,333.80
1 Total						**$418,635.63**
2.0303	Emergency Response/Disaster Recovery/Business Continuity Plans	Alumbra LLC	13	0.25	2,975.00	$743.75
2.0303				0.25	3,064.07	$766.02
2.0303 Total						**$1,509.77**
2.0304	Fleet Management Plan	Alumbra LLC	13	0.25	2,975.00	$743.75
2.0304				0.25	3,064.07	$766.02
2.0304 Total						**$1,509.77**
2.031	Materials Management & Warehouse Plan	Alumbra LLC	13	0.25	2,975.00	$743.75
2.031				0.25	3,064.07	$766.02
2.031 Total						**$1,509.77**
Non HOC 05	LUMA MC SetUp, general financial, risk management and sourcing and	American Relocation Connections, LLC	28255	1.00	350.00	$350.00
Non HOC 05				1.00	350.00	$350.00
Non HOC 05				1.00	350.00	$350.00
Non HOC 05		NexTec Operating Corp	156027	1.00	8.05	$8.05
Non HOC 05			156264	1.00	40.23	$40.23
Non HOC 05		Quanta Workforce Solutions, LLC	QWS-082020-2B	1.00	5,000.00	$5,000.00
Non HOC 05		SK Global Software	A201008	1.00	1,600.00	$1,600.00
Non HOC 05				1.00	588.00	$588.00
Non HOC 05				1.00	1,200.00	$1,200.00
Non HOC 05 Total						**$9,486.28**
5.02	Identification and Gap Analysis	American Relocation Connections, LLC	28255	1.00	350.00	$350.00
5.02		Computer Centre	20080354	1.00	1,098.00	$1,098.00
5.02				1.00	578.00	$578.00
5.02				1.00	267.00	$267.00
5.02				1.00	1,245.00	$1,245.00
5.02				1.00	867.00	$867.00
5.02				1.00	466.33	$466.33
5.02			20080356	4.00	248.00	$992.00
5.02				4.00	199.00	$796.00
5.02				30.00	49.00	$1,470.00
5.02				30.00	42.00	$1,260.00
5.02				1.00	575.63	$575.63
5.02				30.00	16.25	$487.50
5.02		International Business Machines Corporation (IBM)	C20CGVT	1.00	10,780.00	$10,780.00
5.02				1.00	181.27	$181.27
5.02				1.00	1,631.40	$1,631.40
5.02				1.00	416.82	$416.82
5.02				1.00	3,751.37	$3,751.37
5.02				1.00	188.29	$188.29
5.02				1.00	1,694.54	$1,694.54
5.02 Total						**$29,096.15**
Non HOC 02	ServeCo IT Systems	International Business Machines Corporation (IBM)	C20CGVV	1.00	10,784.90	$10,784.90
Non HOC 02		Oracle America, Inc.	928742	1.00	2,811.14	$2,811.14
Non HOC 02			932281	1.00	10,780.00	$10,780.00
Non HOC 02			949586	1.00	1,470.00	$1,470.00
Non HOC 02		Workday, Inc.	WD-180585	1.00	206,675.00	$206,675.00

HOC Item	Name	Vendor	Invoice #	Quantity	Price	Sum of Total (USD)
Non HOC 02				1.00	8,267.00	$8,267.00
Non HOC 02			WD-180585CR	1.00	(8,267.00)	($8,267.00)
Non HOC 02 Total						$232,521.04
1.02	Plan to Address Gaps in Assets, Technology, Processes, etc. (plan to incl	Alumbra LLC	15	1.00	2,524.90	$2,524.90
1.02				1.00	2,788.29	$2,788.29
1.02				1.00	4,025.00	$4,025.00
1.02				1.00	3,280.00	$3,280.00
1.02			17	1.00	1,957.99	$1,957.99
1.02				1.00	5,625.99	$5,625.99
1.02				1.00	7,875.00	$7,875.00
1.02				1.00	3,556.80	$3,556.80
1.02		Innovative Emergency Management, Inc. (IEM)	20342-DC-001	1.00	26,330.44	$26,330.44
1.02 Total						$57,964.41
4.04	Development of a Customer Service Transition Plan	Alumbra LLC	15	1.00	399.20	$399.20
4.04				1.00	1,751.35	$1,751.35
4.04				1.00	2,100.00	$2,100.00
4.04		BridgeSource Utilities Solutions, LLC	1001	1.00	1,317.00	$1,317.00
4.04 Total						$5,567.55
8.02	Recruiting and Staffing	Aerotek Professional Services	OP09619728	1.00	93.72	$93.72
8.02			OP09631319	1.00	106.64	$106.64
8.02		American Relocation Connections, LLC	28255	1.00	350.00	$350.00
8.02				1.00	350.00	$350.00
8.02				1.00	350.00	$350.00
8.02		Laboratorio Clinico El Morro, Inc.	2	1.00	800.00	$800.00
8.02				1.00	636.00	$636.00
8.02				1.00	40.00	$40.00
8.02		Nory Sanchez-Alvarez	2020-00010	1.00	1,338.00	$1,338.00
8.02			2020-0004	1.00	167.79	$167.79
8.02			2020-0008	1.00	481.18	$481.18
8.02			2020-0009	1.00	6,140.26	$6,140.26
8.02			2020-0012	1.00	3,300.29	$3,300.29
8.02		Translations & More	190364	1.00	132.95	$132.95
8.02				1.00	7.00	$7.00
8.02				1.00	12.75	$12.75
8.02			190375	1.00	24.72	$24.72
8.02 Total						$14,331.30
9.01	Genco Shared Services Agreement Approval	Alumbra LLC	23	1.00	295.20	$295.20
9.01				1.00	3,427.45	$3,427.45
9.01				1.00	1,925.00	$1,925.00
9.01				1.00	690.00	$690.00
9.01 Total						$6,337.65
9.07	System Operation Principles Regulatory Approval	Alumbra LLC	19	1.00	290.00	$290.00
9.07				1.00	5,030.18	$5,030.18
9.07				1.00	350.00	$350.00
9.07				1.00	3,990.00	$3,990.00
9.07				1.00	2,033.70	$2,033.70
9.07			21	1.00	525.00	$525.00
9.07 Total						$12,218.88
2.0305	Asset Management (included in 8. Engineering and Asset Management)	American Relocation Connections, LLC	28255	1.00	350.00	$350.00
2.0305				1.00	350.00	$350.00
2.0305 Total						$700.00
9.04	Physical Security Plan Approval	American Relocation Connections, LLC	28255	1.00	350.00	$350.00
9.04				1.00	350.00	$350.00
9.04 Total						$700.00
2.0306	Workforce Management & Training Plan	Nory Sanchez-Alvarez	2020-0005	1.00	970.88	$970.88
2.0306			LUMA 2020-0014	1.00	1,439.83	$1,439.83
2.0306 Total						$2,410.71
2.0307	Safety Management Plan	Nory Sanchez-Alvarez	2020-0016	1.00	726.04	$726.04
2.0307			LUMA 2020-0013	1.00	5,195.05	$5,195.05
2.0307 Total						$5,921.09

HOC Item	Name	Vendor	Invoice #	Quantity	Price	Sum of Total (USD)
7.06	Handoff of Project Worksheet Activity from COR3 and Vendors	Innovative Emergency Management, Inc. (IEM)	20342-WO1-002	1.00	1,337.34	$1,337.34
7.06				1.00	885.50	$885.50
7.06				1.00	1,104.12	$1,104.12
7.06				1.00	32.16	$32.16
7.06 Total						$3,359.12
7.08	Drafting, Revising and Finalizing Federal Funding Procurement Manual	Innovative Emergency Management, Inc. (IEM)	20342-WO2-002	1.00	162.00	$162.00
7.08 Total						$162.00
4.02	Evaluating and Updating Customer Service Policies and Procedures	BridgeSource Utilities Solutions, LLC	1001	1.00	500.00	$500.00
4.02				1.00	430.70	$430.70
4.02				1.00	327.00	$327.00
4.02				1.00	350.00	$350.00
4.02 Total						$1,607.70
12.06	Operator Representations and Warranties	Covington & Burling LLP	60906115	9.60	720.00	$6,912.00
12.06				6.00	1,200.00	$7,200.00
12.06 Total						$14,112.00
5.07	Commencement Cutover Planning	ATCO Power (2010) Ltd.	082020-2LB	1.00	50.00	$50.00
5.07				1.00	2,243.50	$2,243.50
5.07				1.00	9,617.81	$9,617.81
5.07 Total						$11,911.31
Non HOC 07	Operator Representations and Warranties	ATCO Power (2010) Ltd.	082020-2LB	1.00	33,514.25	$33,514.25
Non HOC 07 Total						$33,514.25
2.02	Development and Implementation of an Operational Takeover Plan for	Alumbra LLC	13	0.25	2,975.00	$743.75
2.02				0.25	3,064.07	$766.02
2.02				1.00	1,808.80	$1,808.80
2.02		Quanta Services Puerto Rico, LLC	QSPR-082020-3B	1.00	4,000.00	$4,000.00
2.02 Total						$7,318.57
Grand Total						$872,404.95

Summary of Additional Costs & Expenses by Invoice

Vendor	Invoice #	Sum of Total (USD)
Aerotek Professional Services	OP09619728	$9,466.57
Aerotek Professional Services	OP09631319	$11,039.72
Alumbra LLC	8	$8,070.00
Alumbra LLC	13	$53,911.78
Alumbra LLC	14	$22,610.00
Alumbra LLC	15	$98,868.71
Alumbra LLC	16	$89,586.43
Alumbra LLC	17	$107,935.84
Alumbra LLC	18	$112,840.40
Alumbra LLC	19	$62,536.38
Alumbra LLC	20	$74,903.48
Alumbra LLC	21	$13,650.00
Alumbra LLC	22	$16,150.00
Alumbra LLC	23	$23,587.65
Alumbra LLC	24	$19,706.25
Alumbra LLC	25	$183,076.25
Alvarez & Marsal Corporate Performance Improvement, LLC	826788-01	$194,422.80
American Relocation Connections, LLC	28255	$8,400.00
American Relocation Connections, LLC	28492	$18,166.28
American Relocation Connections, LLC	28544	$2,500.00
American Relocation Connections, LLC	28632	$14,720.00
AT&T Mobility Puerto Rico	12454746	$685.35
ATCO Power (2010) Ltd.	082020-2LB	$232,246.52
ATCO PR Infrastructure Solutions Ltd.	082020-3LB	$16,143.57
BridgeSource Utilities Solutions, LLC	1001	$48,349.70
Computer Centre	20080354	$4,521.33
Computer Centre	20080356	$5,581.13
Covington & Burling LLP	60902584	$35,795.43
Covington & Burling LLP	60906114	$363.59
Covington & Burling LLP	60906115	$14,112.00
District View Office Center	2019-1439	$130.00
DLA Piper LLP (US)	3976834	$77,344.50
Innovative Emergency Management, Inc. (IEM)	20342-DC-001	$26,330.44
Innovative Emergency Management, Inc. (IEM)	20342-WO1-001	$7,251.00
Innovative Emergency Management, Inc. (IEM)	20342-WO1-002	$42,475.12
Innovative Emergency Management, Inc. (IEM)	20342-WO2-001	$4,462.50
Innovative Emergency Management, Inc. (IEM)	20342-WO2-002	$12,754.50
International Business Machines Corporation (IBM)	C20CGVT	$288,143.69
International Business Machines Corporation (IBM)	C20CGVV	$280,407.40
Iris Vargas	LE 2020-02	$2,600.00
Iris Vargas	LE 2020-03	$6,600.00
Iris Vargas	LE-2020-01	$1,920.00
Katy Woolsey	400	$2,075.00
Laboratorio Clinico El Morro, Inc.	2	$1,476.00
NexTec Operating Corp	155771	$390.00
NexTec Operating Corp	156027	$105.55
NexTec Operating Corp	156264	$527.73
NexTec Operating Corp	156522	$97.50
Nory Sanchez-Alvarez	2020-00010	$1,338.00
Nory Sanchez-Alvarez	2020-0003	$3,528.00
Nory Sanchez-Alvarez	2020-0004	$167.79
Nory Sanchez-Alvarez	2020-0005	$970.88
Nory Sanchez-Alvarez	2020-0008	$481.18
Nory Sanchez-Alvarez	2020-0009	$6,140.26
Nory Sanchez-Alvarez	2020-0011	$167.00
Nory Sanchez-Alvarez	2020-0012	$3,300.29
Nory Sanchez-Alvarez	2020-0016	$726.04
Nory Sanchez-Alvarez	LUMA 2020-0013	$5,195.05

Vendor	Invoice #	Sum of Total (USD)
Nory Sanchez-Alvarez	LUMA 2020-0014	$1,439.83
Ogletree, Deakins, Nash, Smoak & Stewart, P.C.	90264553	$810.00
Oracle America, Inc.	928742	$2,811.14
Oracle America, Inc.	932281	$10,780.00
Oracle America, Inc.	949586	$1,470.00
People 2.0 North America	RL509351334	$2,100.00
People 2.0 North America	RL509351335	$9,688.40
People 2.0 North America	RL509351885	$10,332.00
People 2.0 North America	RL509351886	$11,536.00
People 2.0 North America	RL509353416	$4,753.00
People 2.0 North America	RL509353417	$11,514.00
People 2.0 North America	RL509353418	$10,363.50
People 2.0 North America	RL509353419	$7,674.40
People 2.0 North America	RL509353420	$10,752.00
Quanta Workforce Solutions, LLC	QWS-082020-2B	$158,219.34
SK Global Software	A201008	$3,388.00
Smartbridge	8980	$8,010.00
Smartbridge	9060	$14,450.00
Smartbridge	9061	$17,437.50
Smartbridge	9082	$18,450.00
Smartbridge	INV_9094	$17,437.50
Smartbridge	INV_9109	$16,537.50
Smartbridge	INV_9137	$15,900.00
Smartbridge	INV_9095	$24,180.00
Translations & More	190364	$3,456.70
Translations & More	190368	$10,764.00
Translations & More	190375	$642.72
Workday, Inc.	WD-180585	$214,942.00
Workday, Inc.	WD-180585CR	($8,267.00)
Quanta Services Puerto Rico, LLC	QSPR-082020-3B	$30,260.13
Total		$2,922,885.24

Expense report - Vendor	Expense report - Invoice #	(A) Inv. FETS-0820-01	(B) P3A Approved (From review meeting)	(C) P3A Not Approved	(D) Inv. FETS-0820-01 Rev1	(F) Diff. between P3A Approved and Rev. Inv (D-B)
Aerotek Professional Services	OP09619728	$9,466.57	$9,466.57	$0.00	$9,466.57	$0.00
Aerotek Professional Services	OP09631319	$11,039.72	$11,039.72	$0.00	$11,039.72	$0.00
Aerotek Professional Services Total		$20,506.29	$20,506.29	$0.00	$20,506.29	$0.00
Alumbra LLC	8	$8,070.00	$8,070.00	$0.00	$8,070.00	$0.00
Alumbra LLC	13	$53,911.78	$53,911.78	$0.00	$53,911.78	$0.00
Alumbra LLC	14	$22,610.00	$22,610.00	$0.00	$22,610.00	$0.00
Alumbra LLC	15	$98,868.71	$98,868.71	$0.00	$98,868.71	$0.00
Alumbra LLC	16	$89,586.43	$89,586.43	$0.00	$89,586.43	$0.00
Alumbra LLC	17	$107,935.84	$107,935.84	$0.00	$107,935.84	$0.00
Alumbra LLC	18	$112,840.40	$112,840.40	$0.00	$112,840.40	$0.00
Alumbra LLC	19	$62,536.38	$62,536.38	$0.00	$62,536.38	$0.00
Alumbra LLC	20	$74,903.48	$74,903.48	$0.00	$74,903.48	$0.00
Alumbra LLC	21	$13,650.00	$13,650.00	$0.00	$13,650.00	$0.00
Alumbra LLC	22	$16,150.00	$16,150.00	$0.00	$16,150.00	$0.00
Alumbra LLC	23	$23,587.65	$23,587.65	$0.00	$23,587.65	$0.00
Alumbra LLC	24	$19,706.25	$19,706.25	$0.00	$19,706.25	$0.00
Alumbra LLC	25	$183,076.25	$183,076.25	$0.00	$183,076.25	$0.00
Alumbra LLC Total		$887,433.17	$887,433.17	$0.00	$887,433.17	$0.00
Alvarez & Marsal Corporate Performance Improvement, LLC	826788-01	$194,422.80	$194,422.80	$0.00	$194,422.80	$0.00
Alvarez & Marsal Corporate Performance Improvement, LLC Total		$194,422.80	$194,422.80	$0.00	$194,422.80	$0.00
American Relocation Connections, LLC	28205	$29,388.50	$0.00	($29,388.50)		$0.00
American Relocation Connections, LLC	28255	$8,400.00	$8,400.00	$0.00	$8,400.00	$0.00
American Relocation Connections, LLC	28374	$1,054.45	$0.00	($1,054.45)		$0.00
American Relocation Connections, LLC	28375	$16,320.00	$0.00	($16,320.00)		$0.00
American Relocation Connections, LLC	28389	$15,840.00	$0.00	($15,840.00)		$0.00
American Relocation Connections, LLC	28415	$475.85	$0.00	($475.85)		$0.00
American Relocation Connections, LLC	28492	$18,166.28	$18,166.28	$0.00	$18,166.28	$0.00
American Relocation Connections, LLC	28537	$30,794.50	$0.00	($30,794.50)		$0.00
American Relocation Connections, LLC	28544	$2,500.00	$2,500.00	$0.00	$2,500.00	$0.00
American Relocation Connections, LLC	28615	$1,070.26	$0.00	($1,070.26)		$0.00
American Relocation Connections, LLC	28632	$14,720.00	$14,720.00	$0.00	$14,720.00	$0.00
American Relocation Connections, LLC Total		$138,729.84	$43,786.28	($94,943.56)	$43,786.28	$0.00
AT&T Mobility Puerto Rico	12454746	$685.35	$685.35	$0.00	$685.35	$0.00
AT&T Mobility Puerto Rico Total		$685.35	$685.35	$0.00	$685.35	$0.00
ATCO Power (2010) Ltd.	082020-2LB	$232,246.52	$232,246.52	$0.00	$232,246.52	$0.00
ATCO Power (2010) Ltd. Total		$232,246.52	$232,246.52	$0.00	$232,246.52	$0.00
ATCO PR Infrastructure Solutions Ltd.	082020-3LB	$45,280.24	$16,143.58	($29,136.66)	$16,143.57	($0.01)
ATCO PR Infrastructure Solutions Ltd. Total		$45,280.24	$16,143.58	($29,136.66)	$16,143.57	($0.01)
BridgeSource Utilities Solutions, LLC	1001	$48,349.70	$48,349.70	$0.00	$48,349.70	$0.00
BridgeSource Utilities Solutions, LLC Total		$48,349.70	$48,349.70	$0.00	$48,349.70	$0.00
Computer Centre	20080354	$4,521.33	$4,521.33	$0.00	$4,521.33	$0.00
Computer Centre	20080356	$5,581.13	$5,581.13	$0.00	$5,581.13	$0.00
Computer Centre Total		$10,102.46	$10,102.46	$0.00	$10,102.46	$0.00
Covington & Burling LLP	60902584	$35,795.43	$35,795.43	$0.00	$35,795.43	$0.00
Covington & Burling LLP	60906114	$363.59	$363.59	$0.00	$363.59	$0.00
Covington & Burling LLP	60906115	$14,112.00	$14,112.00	$0.00	$14,112.00	$0.00
Covington & Burling LLP Total		$50,271.02	$50,271.02	$0.00	$50,271.02	$0.00
District View Office Center	2019-1439	$130.00	$130.00	$0.00	$130.00	$0.00
District View Office Center Total		$130.00	$130.00	$0.00	$130.00	$0.00
DLA Piper LLP (US)	3976834	$77,344.50	$77,344.50	$0.00	$77,344.50	$0.00
DLA Piper LLP (US) Total		$77,344.50	$77,344.50	$0.00	$77,344.50	$0.00
Innovative Emergency Management, Inc. (IEM)	20342-DC-001	$26,330.44	$26,330.44	$0.00	$26,330.44	$0.00
Innovative Emergency Management, Inc. (IEM)	20342-WO1-001	$7,251.00	$7,251.00	$0.00	$7,251.00	$0.00
Innovative Emergency Management, Inc. (IEM)	20342-WO1-002	$42,475.12	$42,475.12	$0.00	$42,475.12	$0.00
Innovative Emergency Management, Inc. (IEM)	20342-WO2-001	$4,462.50	$4,462.50	$0.00	$4,462.50	$0.00
Innovative Emergency Management, Inc. (IEM)	20342-WO2-002	$12,754.50	$12,754.50	$0.00	$12,754.50	$0.00
Innovative Emergency Management, Inc. (IEM) Total		$93,273.56	$93,273.56	$0.00	$93,273.56	$0.00
International Business Machines Corporation (IBM)	C20CGVT	$288,143.69	$288,143.69	$0.00	$288,143.69	$0.00
International Business Machines Corporation (IBM)	C20CGVV	$280,407.40	$280,407.40	$0.00	$280,407.40	$0.00
International Business Machines Corporation (IBM) Total		$568,551.09	$568,551.09	$0.00	$568,551.09	$0.00
Iris Vargas	LE 2020-02	$2,600.00	$2,600.00	$0.00	$2,600.00	$0.00
Iris Vargas	LE 2020-03	$6,600.00	$6,600.00	$0.00	$6,600.00	$0.00
Iris Vargas	LE-2020-01	$1,920.00	$1,920.00	$0.00	$1,920.00	$0.00
Iris Vargas Total		$11,120.00	$11,120.00	$0.00	$11,120.00	$0.00
Katy Woolsey	400	$2,075.00	$2,075.00	$0.00	$2,075.00	$0.00
Katy Woolsey Total		$2,075.00	$2,075.00	$0.00	$2,075.00	$0.00
Korn Ferry (US) NW 5854	90386637	$4,000.00	$0.00	($4,000.00)		$0.00
Korn Ferry (US) NW 5854	90386638	$2,400.00	$0.00	($2,400.00)		$0.00
Korn Ferry (US) NW 5854	90386639	$4,000.00	$0.00	($4,000.00)		$0.00
Korn Ferry (US) NW 5854	90386640	$4,000.00	$0.00	($4,000.00)		$0.00
Korn Ferry (US) NW 5854	90386641	$4,000.00	$0.00	($4,000.00)		$0.00
Korn Ferry (US) NW 5854 Total		$18,400.00	$0.00	($18,400.00)	$0.00	$0.00
Laboratorio Clinico El Morro, Inc.	2	$1,476.00	$1,476.00	$0.00	$1,476.00	$0.00
Laboratorio Clinico El Morro, Inc. Total		$1,476.00	$1,476.00	$0.00	$1,476.00	$0.00
NexTec Operating Corp	155771	$390.00	$390.00	$0.00	$390.00	$0.00
NexTec Operating Corp	156027	$105.55	$105.55	$0.00	$105.55	$0.00
NexTec Operating Corp	156264	$527.73	$527.73	$0.00	$527.73	$0.00
NexTec Operating Corp	156522	$97.50	$97.50	$0.00	$97.50	$0.00
NexTec Operating Corp Total		$1,120.78	$1,120.78	$0.00	$1,120.78	$0.00
Nory Sanchez-Alvarez	2020-00010	$1,338.00	$1,338.00	$0.00	$1,338.00	$0.00
Nory Sanchez-Alvarez	2020-0003	$3,528.00	$3,528.00	$0.00	$3,528.00	$0.00
Nory Sanchez-Alvarez	2020-0004	$167.79	$167.79	$0.00	$167.79	$0.00
Nory Sanchez-Alvarez	2020-0005	$970.88	$970.88	$0.00	$970.88	$0.00
Nory Sanchez-Alvarez	2020-0008	$481.18	$481.18	$0.00	$481.18	$0.00
Nory Sanchez-Alvarez	2020-0009	$6,140.26	$6,140.26	$0.00	$6,140.26	$0.00
Nory Sanchez-Alvarez	2020-0011	$167.00	$167.00	$0.00	$167.00	$0.00
Nory Sanchez-Alvarez	2020-0012	$3,300.29	$3,300.29	$0.00	$3,300.29	$0.00
Nory Sanchez-Alvarez	2020-0016	$726.04	$726.04	$0.00	$726.04	$0.00
Nory Sanchez-Alvarez	LUMA 2020-0013	$5,195.05	$5,195.05	$0.00	$5,195.05	$0.00
Nory Sanchez-Alvarez	LUMA 2020-0014	$1,439.83	$1,439.83	$0.00	$1,439.83	$0.00
Nory Sanchez-Alvarez	LUMA 2020-0017	$725.76	$0.00	($725.76)		$0.00
Nory Sanchez-Alvarez	LUMA 2020-0018	$3,843.07	$0.00	($3,843.07)		$0.00

Expense report - Vendor	Expense report - Invoice #	(A) Inv. FETS-0820-01	(B) P3A Approved (From review meeting)	(C) P3A Not Approved	(D) Inv. FETS-0820-01 Rev1	(F) Diff. between P3A Approved and Rev. Inv (D-B)
Nory Sanchez-Alvarez	LUMA 2020-0019	$1,445.36	$0.00	($1,445.36)		$0.00
Nory Sanchez-Alvarez	LUMA 2020-0020	$707.98	$0.00	($707.98)		$0.00
Nory Sanchez-Alvarez Total		**$30,176.49**	**$23,454.32**	**($6,722.17)**	**$23,454.32**	**$0.00**
Ogletree, Deakins, Nash, Smoak & Stewart, P.C.	90264553	$810.00	$810.00	$0.00	$810.00	$0.00
Ogletree, Deakins, Nash, Smoak & Stewart, P.C.	90270507	$1,670.00	$0.00	($1,670.00)		$0.00
Ogletree, Deakins, Nash, Smoak & Stewart, P.C. Total		**$2,480.00**	**$810.00**	**($1,670.00)**	**$810.00**	**$0.00**
Oracle America, Inc.	928742	$2,811.14	$2,811.14	$0.00	$2,811.14	$0.00
Oracle America, Inc.	932281	$10,780.00	$10,780.00	$0.00	$10,780.00	$0.00
Oracle America, Inc.	949586	$1,470.00	$1,470.00	$0.00	$1,470.00	$0.00
Oracle America, Inc. Total		**$15,061.14**	**$15,061.14**	**$0.00**	**$15,061.14**	**$0.00**
People 2.0 North America	RL509351334	$2,100.00	$2,100.00	$0.00	$2,100.00	$0.00
People 2.0 North America	RL509351335	$9,688.40	$9,688.40	$0.00	$9,688.40	$0.00
People 2.0 North America	RL509351884-R1	$12,882.00	$0.00	($12,882.00)		$0.00
People 2.0 North America	RL509351885	$10,332.00	$10,332.00	$0.00	$10,332.00	$0.00
People 2.0 North America	RL509351886	$11,536.00	$11,536.00	$0.00	$11,536.00	$0.00
People 2.0 North America	RL509353416	$4,753.00	$4,753.00	$0.00	$4,753.00	$0.00
People 2.0 North America	RL509353417	$11,514.00	$11,514.00	$0.00	$11,514.00	$0.00
People 2.0 North America	RL509353418	$10,363.50	$10,363.50	$0.00	$10,363.50	$0.00
People 2.0 North America	RL509353419	$7,674.40	$7,674.40	$0.00	$7,674.40	$0.00
People 2.0 North America	RL509353420	$10,752.00	$10,752.00	$0.00	$10,752.00	$0.00
People 2.0 North America	RL509354085	$1,216.00	$0.00	($1,216.00)		$0.00
People 2.0 North America Total		**$92,811.30**	**$78,713.30**	**($14,098.00)**	**$78,713.30**	**$0.00**
Quanta Workforce Solutions, LLC	QWS-082020-2B	$175,445.98	$158,219.34	($17,226.64)	$158,219.34	$0.00
Quanta Workforce Solutions, LLC Total		**$175,445.98**	**$158,219.34**	**($17,226.64)**	**$158,219.34**	**$0.00**
SK Global Software	A201008	$3,388.00	$3,388.00	$0.00	$3,388.00	$0.00
SK Global Software Total		**$3,388.00**	**$3,388.00**	**$0.00**	**$3,388.00**	**$0.00**
Smartbridge	8980	$8,010.00	$8,010.00	$0.00	$8,010.00	$0.00
Smartbridge	9060	$14,450.00	$14,450.00	$0.00	$14,450.00	$0.00
Smartbridge	9061	$17,437.50	$17,437.50	$0.00	$17,437.50	$0.00
Smartbridge	9082	$18,450.00	$18,450.00	$0.00	$18,450.00	$0.00
Smartbridge	INV_9094	$17,437.50	$17,437.50	$0.00	$17,437.50	$0.00
Smartbridge	INV_9109	$16,537.50	$16,537.50	$0.00	$16,537.50	$0.00
Smartbridge	INV_9137	$15,900.00	$15,900.00	$0.00	$15,900.00	$0.00
Smartbridge	INV_9095	$24,180.00	$24,180.00	$0.00	$24,180.00	$0.00
Smartbridge Total		**$132,402.50**	**$132,402.50**	**$0.00**	**$132,402.50**	**$0.00**
Translations & More	190364	$3,456.70	$3,456.70	$0.00	$3,456.70	$0.00
Translations & More	190368	$10,764.00	$10,764.00	$0.00	$10,764.00	$0.00
Translations & More	190375	$642.72	$642.72	$0.00	$642.72	$0.00
Translations & More Total		**$14,863.42**	**$14,863.42**	**$0.00**	**$14,863.42**	**$0.00**
Workday, Inc.	WD-180585	$214,942.00	$214,942.00	$0.00	$214,942.00	$0.00
Workday, Inc.	WD-180585CR	($8,267.00)	($8,267.00)	$0.00	($8,267.00)	$0.00
Workday, Inc. Total		**$206,675.00**	**$206,675.00**	**$0.00**	**$206,675.00**	**$0.00**
Quanta Services Puerto Rico, LLC	QSPR-082020-3B	$30,260.13	$30,260.13	$0.00	$30,260.13	$0.00
Quanta Services Puerto Rico, LLC Total		**$30,260.13**	**$30,260.13**	**$0.00**	**$30,260.13**	**$0.00**
Grand Total		$3,105,082.28	$2,922,885.25	($182,197.03)	$2,922,885.24	($0.01)

Detailed hours broken out
P3A review - not approved

MCL Code	Name	Internal August Hrs	Internal July and June Hrs (Not Prev Inv.)	P3A review - not approved	Labour Adjustments	Sub-Total August Labor	Internal Cum. Hrs. from Prev. Inv. (w/o Allocation)	Internal Cum. Hrs (w/o Allocation)	Internal Reallocations	Internal After Allocation	Internal Cum. Hrs. from Prev. Inv. (with Allocation)	Internal Cum. Hrs (with Allocation)	Third Party Hours Rev 0	P3A review - not approved2	Third Party August Hrs	Third Party Cum. Hrs. from Prev. Inv. (w/o Allocation)	Third Party Cum. Hrs (w/o Allocation)	Third Part Reallocations	Third Party After Allocation	Third Party Cum. Hrs. from Prev. Inv. (with Allocation)	Third Party Cum. Hrs (with Allocation)	August Hours - Unallocated	August Hours as Allocated	Total Hours (w/o Allocation)	Total Hours (with Allocation)
		19650.5	368.0	(970.0)	(58.0)	18,990.5	22,626.5	41,617.0	0.0	18,990.5	22,626.5	41,617.0	8,952.2	(118.3)	8,834.0	2,460.8	11,294.7	-	8,834.0	2,460.8	11,294.7	27,824.5	27,824.5	52,911.7	52,911.7
1	General & Transition Management	2,699.5	-	(267.0)	(58.0)	2,374.5	4,774.0	7,148.5	-	2,374.5	4,778.0	7,152.5	364.5	-6.5	358	129	487	-	358.0	129	487.0	2,732.5	2,732.5	7,635.5	7,639.5
1.01	Government Approvals	136.0	-			136.0	250.0	386.0	-	136.0	265.0	401.0	0	0	0	0	0	-	-	0	-	136.0	136.0	386.0	401.0
1.02	Plan to Address Gaps in Assets, Technology, Processes, etc. (plan to include cost estimates)	1,685.5	-	(7.5)		1,678.0	1,198.0	2,876.0	-	1,678.0	1,183.0	2,861.0	895	0	895	484.5	1379.5	(895.0)	-	0	-	2,573.0	1,678.0	4,255.5	2,861.0
1.03	PREB Rate Order Filing (Initial Budgets and Liability Waiver approvals)	467.5	26.5			494.0	662.5	1,156.5	(247.0)	247.0	359.5	606.5	0	0	0	52	52	-	-	52	52.0	494.0	247.0	1,208.5	658.5
2.01	Development and Implementation of an Operations Takeover Plan for Transmission and Sub-Transmission Inside and Outside of the Plant	140.5	-			140.5	80.0	220.5	-	140.5	160.0	300.5	0	0	0	0	0	-	-	0	-	140.5	140.5	220.5	300.5
2.02	Development and Implementation of an Operational Takeover Plan for the Electric Distribution System	1,163.5	-	(54.0)		1,109.5	69.0	1,178.5	-	1,109.5	1,624.5	2,734.0	106	0	106	0	106	-	106.0	50.5	156.5	1,215.5	1,215.5	1,284.5	2,890.5
2.0301	Transition Plan for T&D Control Centers	151.0	-	(27.0)		124.0	180.5	304.5	-	124.0	180.5	304.5	0	0	0	0	0	-	-	0	-	124.0	124.0	304.5	304.5
2.0302	Transition Plan for Operations and Maintenance (O&M) Activities	1,787.0	-	(124.5)		1,662.5	54.5	1,717.0	-	1,662.5	2,092.5	3,755.0	0	0	0	0	0	-	-	70	70.0	1,662.5	1,662.5	1,717.0	3,825.0
2.0303	Emergency Response/Disaster Recovery/Business Continuity Plans	28.0	-			28.0	46.0	74.0	-	28.0	46.0	74.0	9.5	0	9.5	0	9.5	-	9.5	0	9.5	37.5	37.5	83.5	83.5
2.0304	Fleet Management Plan	465.0	-	(16.0)		449.0	290.0	739.0	-	449.0	290.0	739.0	42	0	42	0	42	-	42.0	0	42.0	491.0	491.0	781.0	781.0
2.0305	Asset Management (included in 8. Engineering and Asset Management)	398.5	341.5	(92.0)		648.0	194.5	842.5	-	648.0	34.5	682.5	0	0	0	0	0	-	-	0	-	648.0	648.0	842.5	682.5
2.0306	Workforce Management & Training Plan	463.0	-			463.0	302.0	765.0	-	463.0	302.0	765.0	2	-2	0	0	0	-	-	0	-	463.0	463.0	765.0	765.0
2.0307	Safety Management Plan	461.5	-			461.5	547.0	1,008.5	-	461.5	547.0	1,008.5	2	-2	0	0	0	-	-	0	-	461.5	461.5	1,008.5	1,008.5
2.0308	Engineering and Asset Management	575.5	-			575.5	549.5	1,125.0	-	575.5	549.5	1,125.0	0	0	0	0	0	-	-	0	-	575.5	575.5	1,125.0	1,125.0
2.0309	Identification of Real Estate	109.5	-	(40.0)		69.5	227.5	297.0	-	69.5	227.5	297.0	0	0	0	0	0	-	-	0	-	69.5	69.5	297.0	297.0
2.031	Materials Management & Warehouse Plan	259.5	-	(40.0)		219.5	245.5	465.0	-	219.5	245.5	465.0	42	0	42	0	42	-	42.0	0	42.0	261.5	261.5	507.0	507.0
2.0311	System Operations Plan	-	-			-	-	-	44.6	44.6	-	44.6	0	0	0	0	0	-	-	0	-	-	44.6	-	44.6
2.0312	Vegetation Management Plan	123.5	-			123.5	142.0	265.5	-	123.5	142.0	265.5	570.75	0	570.75	0	570.75	-	570.8	0	570.8	694.3	694.3	836.3	836.3
2.04	Update Emergency Operations Manual and Business Continuity/Disaster Recovery Plan	-	-			-	-	-	-	-	-	-	0	0	0	0	0	-	-	0	-	-	-	-	-
2.05	Environmental Exposure Management Plan	321.0	-			321.0	276.0	597.0	-	321.0	276.0	597.0	0	0	0	0	0	-	-	0	-	321.0	321.0	597.0	597.0
3.01	Remediation Plan Proposal	11.0	-			11.0	-	11.0	178.2	189.2	30.0	219.2	0	0	0	0	0	-	-	0	-	11.0	189.2	11.0	219.2
3.02	Development of Improvement Initiatives	-	-			-	-	-	178.2	178.2	500.5	678.7	0	0	0	0	0	-	-	0	-	-	178.2	-	678.7
3.03	Consolidate Plans from All Areas	-	-			-	-	-	-	-	-	-	0	0	0	0	0	-	-	0	-	-	-	-	-
3.04	Development of System Remediation Plan	445.5	-			445.5	530.5	976.0	(401.0)	44.6	-	44.6	0	0	0	0	0	-	-	0	-	445.5	44.6	976.0	44.6
3.05	Approval of System Remediation Plan	-	-			-	-	-	98.8	98.8	121.7	220.5	0	0	0	0	0	-	-	0	-	-	98.8	-	220.5
4.01	Evaluating Customer Service Facilities and Assets	89.0	-			89.0	32.5	121.5	-	89.0	32.5	121.5	0	0	0	0	0	-	-	0	-	89.0	89.0	121.5	121.5
4.02	Evaluating and Updating Customer Service Policies and Procedures	-	-			-	30.0	30.0	-	-	30.0	30.0	112	0	112	49	161	-	112.0	49	161.0	112.0	112.0	191.0	191.0
4.03	Development of a Meter Reading Plan	131.5	-			131.5	163.0	294.5	-	131.5	163.0	294.5	0	0	0	0	0	-	-	0	-	131.5	131.5	294.5	294.5
4.04	Development of a Customer Service Transition Plan	200.0	-			200.0	354.5	554.5	-	200.0	314.5	514.5	411.5	0	411.5	180.5	592	895.0	1,306.5	665	1,971.5	611.5	1,506.5	1,146.5	2,486.0
4.05	Development and Implementation of a Service Start and Shut-Off Plan	3.0	-			3.0	2.0	5.0	-	3.0	42.0	45.0	33	0	33	16	49	-	33.0	16	49.0	36.0	36.0	54.0	94.0
4.06	Development of a Meter Asset Management (MAM) Plan	30.0	-			30.0	-	30.0	-	30.0	-	30.0	0	0	0	0	0	-	-	0	-	30.0	30.0	30.0	30.0
4.07	Development and Implementation of a Customer Service Technology	27.0	-			27.0	30.0	57.0	-	27.0	30.0	57.0	0	0	0	0	0	-	-	0	-	27.0	27.0	57.0	57.0
4.08	Develop and Implement a Non-Technical Energy Loss Reduction Plan	3.0	-			3.0	-	3.0	-	3.0	-	3.0	0	0	0	0	0	-	-	0	-	3.0	3.0	3.0	3.0
4.09	Establish Integration Between Customer Services & T&D Ops	110.5	-			110.5	103.5	214.0	-	110.5	103.5	214.0	0	0	0	0	0	-	-	0	-	110.5	110.5	214.0	214.0
5.01	Development of IT/OT Communication Plan and Acceptance Criteria	-	-			-	-	-	-	-	-	-	0	0	0	0	0	-	-	0	-	-	-	-	-
5.02	Identification and Gap Analysis	469.0	-	(54.5)		414.5	529.0	943.5	(234.5)	180.0	370.3	550.3	1540.5	0	1540.5	94	1634.5	(770.3)	770.3	203.35	973.6	1,955.0	950.3	2,578.0	1,523.9
5.03	Evaluating IT/OT Applications and Infrastructure	1.0	-			1.0	6.0	7.0	234.5	235.5	164.7	400.2	0	0	0	0	0	770.3	770.3	0	770.3	1.0	1,005.8	7.0	1,170.5
5.04	Development of Cyber Security and Business Continuity Plan	61.0	-			61.0	72.5	133.5	(30.5)	30.5	52.5	83.0	0	0	0	0	0	-	-	0	-	61.0	30.5	133.5	83.0
5.05	Development of an IT Asset Management Program	-	-			-	-	-	-	-	-	-	0	0	0	0	0	-	-	0	-	-	-	-	-
5.06	Development of an IT/OT Transition Plan and Schedule	-	-			-	-	-	88.2	88.2	157.0	245.2	0	0	0	0	0	0.9	0.9	0	0.9	-	89.1	-	246.1
5.07	Commencement Cutover Planning	98.0	-	(16.0)		82.0	157.0	239.0	(88.2)	(6.2)	-	(6.2)	241	0	241	109.35	350.35	(0.9)	240.1	0	240.1	323.0	233.9	589.4	233.9
5.08	Training and Communication Plan	-	-			-	-	-	-	-	-	-	0	0	0	0	0	-	-	0	-	-	-	-	-
6.01	Detailed Description of Approach to Budgeting and Reporting	-	-			-	-	-	66.0	66.0	39.0	105.0	0	0	0	0	0	0.5	0.5	0	0.5	-	66.5	-	105.5
6.02	Description of Approach to Complying with Initial Budget Obligations	-	-			-	-	-	132.0	132.0	54.0	186.0	0	0	0	0	0	1.0	1.0	0	1.0	-	133.0	-	187.0
6.03	Approach to Formalizing Changes to Control Processes	-	-			-	-	-	-	-	-	-	0	0	0	0	0	-	-	0	-	-	-	-	-
6.04	Establishing a Financial Accounting System and Account Structure	643.5	-	(103.5)		540.0	465.5	1,005.5	-	540.0	465.5	1,005.5	338.75	-2	336.75	345.25	682	-	336.8	345.25	682.0	876.8	876.8	1,687.5	1,687.5
6.05	Preparing Initial Budgets and Other Financial Forecasts	264.0	-	(8.5)		255.5	132.5	388.0	(198.0)	57.5	39.5	97.0	2	0	2	0	2	(1.5)	0.5	0	0.5	257.5	58.0	390.0	97.5
6.06	Establishing Bank Accounts	-	-			-	-	-	-	-	-	-	0	0	0	0	0	-	-	0	-	-	-	-	-
6.07	Evaluating and Updating Payroll and Labor Cost Reporting systems	15.0	-			15.0	-	15.0	-	15.0	10.0	25.0	250.75	-92.75	158	61.25	219.25	-	158.0	61.25	219.3	173.0	173.0	234.3	244.3
6.08	Establishing a Delegation of Authority Matrix and Process	-	-			-	-	-	-	-	-	-	0	0	0	0	0	-	-	0	-	-	-	-	-
6.09	Processes & Procedures and Overall Internal Controls	404.0	-	(39.0)		365.0	112.0	477.0	-	365.0	112.0	477.0	199.5	0	199.5	0	199.5	-	199.5	0	199.5	564.5	564.5	676.5	676.5
7.01	Set Up Governance Framework	-	-			-	-	-	-	-	-	-	0	0	0	0	0	28.0	28.0	0	28.0	-	28.0	-	28.0
7.02	Policies and Procedures	31.0	-			31.0	8.0	39.0	-	31.0	20.0	51.0	0	0	0	0	0	28.0	28.0	0	28.0	31.0	59.0	39.0	79.0
7.03	Staffing Plan	-	-			-	-	-	-	-	-	-	0	0	0	0	0	83.9	83.9	0	83.9	-	83.9	-	83.9
7.04	Surge Staffing	-	-			-	-	-	-	-	-	-	0	0	0	0	0	-	-	0	-	-	-	-	-
7.05	Project Worksheet Assessment (also covered under Section 4.3)	-	-			-	-	-	-	-	-	-	0	0	0	0	0	28.0	28.0	0	28.0	-	28.0	-	28.0
7.06	Handoff of Project Worksheet Activity from COR3 and Vendors	10.5	-			10.5	4.0	14.5	-	10.5	-	10.5	279.5	0	279.5	0	279.5	(195.7)	83.9	0	83.9	290.0	94.4	294.0	94.4
7.07	Project Procurement Planning	-	-			-	-	-	-	-	-	-	0	0	0	0	0	28.0	28.0	0	28.0	-	28.0	-	28.0
7.08	Drafting, Revising and Finalizing Federal Funding Procurement Manual	2.0	-			2.0	11.0	13.0	-	2.0	11.0	13.0	94	0	94	0	94	-	94.0	0	94.0	96.0	96.0	107.0	107.0
8.01	Draft, Revise and Finalize Operator Employment Requirements	-	-			-	-	-	-	-	-	-	0	0	0	0	0	-	-	0	-	-	-	-	-
8.02	Recruiting and Staffing	1,085.5	-	(5.5)		1,080.0	889.0	1,969.0	(1,031.2)	48.8	120.0	168.8	810.88	-11	799.88	0	799.88	(770.3)	29.5	0	29.5	1,879.9	78.3	2,768.9	198.3
8.03	Redesign and Staff New Organization	254.5	-			254.5	592.0	846.5	-	254.5	592.0	846.5	139	0	139	0	139	-	139.0	0	139.0	393.5	393.5	985.5	985.5
8.04	Proposed Recruitment and Staffing Plan	90.0	-			90.0	200.0	290.0	1,031.2	1,121.2	969.0	2,090.3	0	0	0	0	0	770.3	770.3	0	770.3	90.0	1,891.6	290.0	2,860.6
8.05	Stand Up Human Capital Management (HCM) System	194.5	-			194.5	167.0	361.5	-	194.5	162.0	356.5	124	0	124	0	124	-	124.0	0	124.0	318.5	318.5	485.5	480.5
8.06	Communication Plan	425.5	-			425.5	531.0	956.5	-	425.5	516.0	941.5	6	0	6	0	6	-	6.0	0	6.0	431.5	431.5	962.5	947.5
8.07	Training (Workforce Development) Plan	9.0	-			9.0	1.0	10.0	-	9.0	6.0	15.0	1	-1	0	0	0	-	-	0	-	9.0	9.0	10.0	15.0
8.08	Develop Employee Retirement Plan	104.0	-			104.0	93.0	197.0	-	104.0	93.0	197.0	0	0	0	0	0	-	-	0	-	104.0	104.0	197.0	197.0
8.09	Occupational Health and Wellness	12.0	-			12.0	2.0	14.0	-	12.0	2.0	14.0	0	0	0	0	0	-	-	0	-	12.0	12.0	14.0	14.0
8.1	Compliance Plan	12.0	-			12.0	15.0	27.0	-	12.0	15.0	27.0	0	0	0	0	0	-	-	0	-	12.0	12.0	27.0	27.0
8.11	Engagement Plan	21.0	-			21.0	15.0	36.0	-	21.0	15.0	36.0	0	0	0	0	0	-	-	0	-	21.0	21.0	36.0	36.0
8.12	Develop a Community Investment Plan	17.5	-			17.5	-	17.5	-	17.5	15.0	32.5	0	0	0	0	0	-	-	0	-	17.5	17.5	17.5	32.5
9.01	Genco Shared Services Agreement Approval	4.0	-			4.0	3.0	7.0	-	4.0	6.0	10.0	103.75	0	103.75	118.5	222.25	-	103.8	118.5	222.3	107.8	107.8	229.3	232.3
9.02	Emergency Response Plan Approval	-	-			-	-	-	-	-	-	-	0	0	0	0	0	-	-	0	-	-	-	-	-
9.03	Non-Federal Funding Procurement Manual Approval	47.5	-			47.5	62.5	110.0	-	47.5	62.5	110.0	0	0	0	0	0	-	-	0	-	47.5	47.5	110.0	110.0
9.04	Physical Security Plan Approval	331.5	-			331.5	324.0	655.5	-	331.5	324.0	655.5	0	0	0	0	0	-	-	0	-	331.5	331.5	655.5	655.5
9.05	Data Security Plan Approval	-	-			-	8.0	8.0	30.5	30.5	28.0	58.5	0	0	0	0	0	-	-	0	-	-	30.5	8.0	58.5
9.06	Vegetation Management Plan Approval	-	-			-	-	-	-	-	-	-	0	0	0	0	0	-	-	0	-	-	-	-	-
9.07	System Operation Principles Regulatory Approval	16.5	-			16.5	14.0	30.5	98.8	115.3	146.5	261.8	441.08	0	441.08	350.67	791.75	-	441.1	350.67	791.8	457.6	556.4	822.3	1,053.6
10.01	Evaluating Existing Procurement and Subcontracting Policies, Procedures and Systems	40.0	-			40.0	30.5	70.5	-	40.0	30.5	70.5	0	0	0	0	0	-	-	0	-	40.0	40.0	70.5	70.5
10.02	Assuming Responsibility for Securing Use of Assets, Facilities, IT / OT, etc	-	-			-	-	-	-	-	-	-	0	0	0	0	0	-	-	0	-	-	-	-	-
10.03	Assuming Existing Subcontracts	2.0	-			2.0	-	2.0	-	2.0	-	2.0	0	0	0	0	0	-	-	0	-	2.0	2.0	2.0	2.0
11.01	Develop Back-End Transition Plan	4.0	-			4.0	-	4.0	-	4.0	-	4.0	0	0	0	0	0	-	-	0	-	4.0	4.0	4.0	4.0
12.01	Confirmation of Acceptable Operator Security	-	-			-	-	-	-	-	-	-	0	0	0	0	0	-	-	0	-	-	-	-	-
12.02	Required Insurance	20.0	-			20.0	43.0	63.0	-	20.0	43.0	63.0	0	0	0	0	0	-	-	0	-	20.0	20.0	63.0	63.0
12.03	Baseline Performance Levels	207.5	-			207.5	248.0	455.5	49.4	256.9	308.9	565.8	0	0	0	0	0	-	-	0	-	207.5	256.9	455.5	565.8
12.04	Back-End Transition Plan	-	-			-	-	-	-	-	-	-	0	0	0	0	0	-	-	0	-	-	-	-	-
12.05	Representations	-	-			-	-	-	-	-	-	-	0	0	0	0	0	-	-	0	-	-	-	-	-
12.06	Operator Representations and Warranties	35.5	-			35.5	27.0	62.5	(35.5)	-	-	-	0	0	0	0	0	-	-	0	-	35.5	-	62.5	-

MCL Code	Name	Internal August Hrs	Internal July and June Hrs (Not Prev Inv.)	P3A review - not approved	Labour Adjustments	Sub-Total August Labor	Internal Cum. Hrs. from Prev. Inv. (w/o Allocation)	Internal Cum. Hrs (w/o Allocation)	Internal Reallocations	Internal After Allocation	Internal Cum. Hrs. from Prev. Inv. (with Allocation)	Internal Cum. Hrs (with Allocation)	Third Party Hours Rev 0	P3A review - not approved2	Third Party August Hrs	Third Party Cum. Hrs. from Prev. Inv. (w/o Allocation)	Third Party Cum. Hrs (w/o Allocation)	Third Part Reallocations	Third Party After Allocation	Third Party Cum. Hrs. from Prev. Inv. (with Allocation)	Third Party Cum. Hrs (with Allocation)	August Hours - Unallocated	August Hours as Allocated	Total Hours (w/o Allocation)	Total Hours (with Allocation)
12.07	Section 4.3: Owner and Administrator Responsibilities	-	-			-	-	-	11.0	11.0	-	11.0	0	0	0	0	0	-	-	0	-	-	11.0	-	11.0
12.08	Owner Representations and Warranties	-	-			-	-	-	-	-	-	-	0	0	0	0	0	-	-	0	-	-	-	-	-
12.09	Section 4.4 Governmental Approvals	-	-			-	-	-	5.0	5.0	-	5.0	0	0	0	0	0	-	-	0	-	-	5.0	-	5.0
12.1	Section 4.5: Conditions Precedent to Service Commencement Date	-	-			-	7.5	7.5	62.0	62.0	109.8	171.8	0	0	0	0	0	-	-	0	-	-	62.0	7.5	171.8
12.11	Section 4.7: Closing the Front-End Transition Period	-	-			-	-	-	-	-	-	-	0	0	0	0	0	-	-	0	-	-	-	-	-
12.12	Service Commencement Begins	-	-			-	-	-	-	-	-	-	0	0	0	0	0	-	-	0	-	-	-	-	-
General 09	Operational plans and Operations Management	-	-			-	3,513.5	3,513.5	-	-	-	-	0	0	0	120.5	120.5	-	-	0	-	-	-	3,634.0	-
Non HOC 01	ManagementCo IT Systems	89.0	-			89.0	118.0	207.0	-	89.0	118.0	207.0	356.75	0	356.75	68.5	425.25	-	356.8	68.5	425.3	445.8	445.8	632.3	632.3
Non HOC 02	ServeCo IT Systems	556.0	-			556.0	741.0	1,297.0	-	556.0	741.0	1,297.0	1138.5	-1	1137.5	115	1252.5	-	1,137.5	115	1,252.5	1,693.5	1,693.5	2,549.5	2,549.5
Non HOC 03	Identify source data for renewal process and Open claims review	9.0	-			9.0	3.5	12.5	-	9.0	3.5	12.5	0	0	0	0	0	-	-	0	-	9.0	9.0	12.5	12.5
Non HOC 04	Standing up Capital Program organization	258.0	-	(18.0)		240.0	419.0	659.0	-	240.0	419.0	659.0	0	0	0	0	0	-	-	0	-	240.0	240.0	659.0	659.0
Non HOC 05	LUMA MC SetUp, general financial, risk management and sourcing and procurement activities, Tax matters, and team administrative tasks.	624.5	-	(28.0)		596.5	910.5	1,507.0	-	596.5	900.5	1,497.0	295	0	295	120.75	415.75	-	295.0	120.75	415.8	891.5	891.5	1,922.8	1,912.8
Non HOC 06	Regulatory Support During Transition	486.0	-	(29.0)		457.0	407.5	864.5	-	457.0	407.5	864.5	0	0	0	46	46	-	-	46	46.0	457.0	457.0	910.5	910.5
Non HOC 07	Operator Representations and Warranties	209.0	-			209.0	409.0	618.0	(42.5)	166.5	306.8	473.3	0	0	0	0	0	-	-	0	-	209.0	166.5	618.0	473.3
Non HOC 08	PPOAs	-	-			-	-	-	-	-	-	-		0	0	0	0	-	-	0	-	-	-	-	-
Non HOC 09	~~Gridco-Genco - no Longer Required~~	-	-			-	-	-	-	-	-	-		0	0	0	0	-	-	0	-	-	-	-	-
Non HOC 10	Delineate Interconnection Points	-	-			-	-	-	-	-	-	-		0	0	0	0	-	-	0	-	-	-	-	-
Non HOC 11	Development of System Operations Principles	-	-			-	-	-	-	-	-	-		0	0	0	0	-	-	0	-	-	-	-	-
Non HOC 12	Standup GenCo Organization	-	-			-	-	-	-	-	-	-		0	0	0	0	-	-	0	-	-	-	-	-
Non HOC 13	IRP Coordination	-	-			-	-	-	-	-	-	-		0	0	0	0	-	-	0	-	-	-	-	-
Non HOC 14	Negotiate PPOAs - Regulatory	-	-			-	-	-	-	-	-	-		0	0	0	0	-	-	0	-	-	-	-	-
Non HOC 15	LUMA MC Ongoing Back Office Support	-	-			-	-	-	-	-	-	-		0	0	0	0	-	-	0	-	-	-	-	-
Non-Billable 01	Vacation	-	-			-	-	-	-	-	-	-	0	0	0	0	0	-	-	0	-	-	-	-	-
Non-Billable 02	LUMA Specific Non-Billable Work	-	-			-	-	-	-	-	-	-	0	0	0	0	0	-	-	0	-	-	-	-	-
Non-Billable 03	Sick time	-	-			-	-	-	-	-	-	-	0	0	0	0	0	-	-	0	-	-	-	-	-
Non-Billable 04	Public Holidays	-	-			-	-	-	-	-	-	-	0	0	0	0	0	-	-	0	-	-	-	-	-
Non-Billable 05	ATCO Project Time	-	-			-	-	-	-	-	-	-	0	0	0	0	0	-	-	0	-	-	-	-	-
Non-Billable 06	Quanta Project Time	-	-			-	-	-	-	-	-	-	0	0	0	0	0	-	-	0	-	-	-	-	-
Non-Billable 07	Bereavement	-	-			-	-	-	-	-	-	-	0	0	0	0	0	-	-	0	-	-	-	-	-
Non-Billable 08	Flex Time	-	-			-	-	-	-	-	-	-	0	0	0	0	0	-	-	0	-	-	-	-	-
Non-Billable 09	PTO	-	-			-	-	-	-	-	-	-	-	-	-	-	0	-	-	0	-	-	-	-	-
Non-Billable 10	Training	-	-			-	-	-	-	-	-	-	-	-	-	-	0	-	-	0	-	-	-	-	-
Non-Billable 11	Jury Duty	-	-			-	-	-	-	-	-	-	-	-	-	-	0	-	-	0	-	-	-	-	-
Non-Billable 12	LUMA College Time	-	-			-	-	-	-	-	-	-	-	-	-	-	0	-	-	0	-	-	-	-	-
Non-Billable 13	Corporate matters	-	-			-	-	-	-	-	-	-	-	-	-	-	0	-	-	0	-	-	-	-	-
Quick Win 1	Streetlight Operations Improvement	-	-			-	-	-	-	-	-	-	-	-	-	-	0	-	-	0	-	-	-	-	-
Quick Win 2	Repair of Obvious For Visible To Ordinary Person Infrastructure Problems	-	-			-	-	-	-	-	-	-	-	-	-	-	0	-	-	0	-	-	-	-	-
Quick Win 3	Reliability Improvement For Quick Hits	-	-			-	-	-	-	-	-	-	-	-	-	-	0	-	-	0	-	-	-	-	-
Quick Win 4	Vegetation Management Program Implementation	-	-			-	-	-	-	-	-	-	-	-	-	-	0	-	-	0	-	-	-	-	-
Quick Win 5	FEMA Worksheets And Getting FEMA Funding Unstuck	-	-			-	-	-	-	-	-	-	-	-	-	-	0	-	-	0	-	-	-	-	-
Quick Win 6	Smart Meter Evaluation And Apps	-	-			-	-	-	-	-	-	-	-	-	-	-	0	-	-	0	-	-	-	-	-
Quick Win 7	Develop Quick Win Initiatives Projects	-	-			-	-	-	-	-	-	-	-	-	-	-	0	-	-	0	-	-	-	-	-
Quick Win 8	Implement Quick Win Projects					-	-	-	-	-	-	-	-	-	-		0	-	-	0	-	-	-	-	-
		19650.5	368.0	(970.0)	(58.0)	18,990.5	22,626.5	41,617.0	0.0	18,990.5	22,626.5	41,617.0	8,952.2	(118.3)	8,834.0	2,460.8	11,294.7	-	8,834.0	2460.77	11,294.7	27,824.5	27,824.5	52,911.7	52,911.7

Notes

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Front-End Transition Hourly Fully Allocated Rates

(Table 28: ManagementCo or Affiliate Personnel)

Employee Category	Hourly Rate ($)
Vice President	325.00
Senior Director	300.00
Director	275.00
Senior Manager	210.00
Field Crew Leader	205.00
Trainer	200.00
Manager	200.00
Field Tech	195.00
Senior Analyst	160.00
Engineer	160.00
Field Supervisor	160.00
Analyst	125.00
Administrative Support	50.00

INVOICE

Submitted To:	Address:
Puerto Rico Public-Private Partnerships Authority PO Box 42001 San Juan, Puerto Rico 00940-2001	**LUMA Energy, LLC** 644 Av. Manuel Fernández Juncos, Suite 301 San Juan, Puerto Rico 00907
To Be Paid By: **Puerto Rico Electric Power Authority** PO Box 364267 San Juan, Puerto Rico 00936-4267	**Tax Registration No. 66-0940278**
Invoice Date: **October 10, 2020**	Invoice #: **FETS-0920-01**

Contract Ref: **Puerto Rico Transmission and Distribution System Operation and Maintenance Agreement** TERMS: **Net 30**

	AMOUNT
(i) and (ii) Labor (Please see attached breakdowns for further detail)	
Sub-Total Labor for the month of September 2020	**$ 4,284,035.00**
(iii) Front-End Transition Service Fixed Fee	
Monthly Installment of the FETS Fixed Fee for the month of September 2020	**$ 5,000,000.00**
(iv) Pass-through Costs and Expenses	
Aerotek Professional Services - 3 Invoices	$ 41,894.34
Alumbra LLC - 14 Invoices	$ 1,259,729.48
Alvarez & Marsal Corporate Performance Improvement, LLC - 4 Invoice	$ 400,937.80
American Relocation Connections, LLC - 20 Invoices	$ 279,918.36
ATCO Power (2010) Ltd. - 2 Invoice	$ 890,671.14
BridgeSource Utilities Solutions, LLC - 1 Invoice	$ 100,482.76
DLA Piper LLP (US) - 3 Invoice	$ 230,489.40
Innovative Emergency Management, Inc. (IEM) - 1 Invoice	$ 32,391.52
International Business Machines Corporation (IBM) - 4 Invoices	$ 661,322.36
Iris Vargas - 1 Invoices	$ 7,120.00
Korn Ferry (US) NW 5854 - 5 Invoice	$ 50,328.00
NexTec Operating Corp - 8 Invoice	$ 7,371.87
Nory Sanchez-Alvarez - 4 Invoices	$ 6,560.12
Oracle America, Inc. - 1 Invoices	$ 25,173.75
People 2.0 North America - 11 Invoices	$ 92,673.19
Quanta Workforce Solutions, LLC - 4 Invoice	$ 460,285.78
RJV Consulting, LLC - 2 Invoices	$ 17,150.00
Smartbridge - 6 Invoice	$ 87,362.50
Translations & More - 2 Invoices	$ 2,723.19
Workday, Inc. - 1 Invoices	$ 206,675.00
Quanta Services Puerto Rico, LLC - 2 Invoices	$ 42,417.70
CDW - 1 Invoices	$ 25,431.85
Vidal & Rodriguez, Inc. - 1 Invoices	$ 15,000.00
MBarrett Consulting LLC - 3 Invoice	$ 33,500.00
BMA Group - 4 Invoice	$ 21,538.40
ADP, LLC - 1 Invoices	$ 3,025.45
CSS International, Inc - 3 Invoices	$ 94,950.00
Bruns-Pak - 1 Invoices	$ 44,639.14
Triple-S, Salud - 1 Invoice	$ 26,000.00
Global Project Solutions, LLC - 2 Invoices	$ 21,961.58
Sub-Total of Pass-through Costs and Expenses for the month of September 2020	**$ 5,189,724.68**
Total	**$ 14,473,759.68**

	FETS Fee	FETS Fixed Fee	Additional C&E	Total
Previously invoiced	$ 8,959,740.00	$ 11,500,000.00	$ 5,245,368.33	$ 25,705,108.33
Current invoice	$ 4,284,035.00	$ 5,000,000.00	$ 5,189,724.68	$ 14,473,759.68
Total invoiced to date	**$ 13,243,775.00**	**$ 16,500,000.00**	**$ 10,435,093.01**	**$ 40,178,868.01**

Remittance Information:

Wire to: *Bank of America, NA, 222 Broadway, New York, NY 10038*
Account #: 488074008867 Wire Routing #: 026009593 ACH Routing #: 11100025

Invoicing Month	Invoice No.	FETS Fee	FETS Fixed Fee	Additional C&E	Total Invoiced
June 2020	FETS-0620-01	$ 828,770.00	$ 1,500,000.00	$ -	$ 2,328,770.00
July 2020	FETS-0720-01 Rev1	$ 3,993,190.00	$ 5,000,000.00	$ 2,140,286.05	$ 11,133,476.05
August 2020	FETS-0820-01	$ 4,137,780.00	$ 5,000,000.00	$ 3,105,082.28	$ 12,242,862.28
		$ 8,959,740.00	**$ 11,500,000.00**	**$ 5,245,368.33**	**$ 25,705,108.33**

	Front End Transition Hourly Costs	Additional Costs & Expenses	Sub-Total	Front End Transition Fixed Fee	Total
Previously invoiced	$ 8,959,740.00	$ 5,245,368.33	$ 14,205,108.33	$ 11,500,000.00	$ 25,705,108.33
Current invoice	$ 4,284,035.00	$ 5,189,724.68	$ 9,473,759.68	$ 5,000,000.00	$ 14,473,759.68
Total invoiced to date	$ 13,243,775.00	$ 10,435,093.01	$ 23,678,868.01	$ 16,500,000.00	$ 40,178,868.01
Forecast to complete			$ 52,673,062.95	$ 43,500,000.00	$ 96,173,062.95
Proposal			$ 76,351,930.96	$ 60,000,000.00	$ 136,351,930.96
Variance			$-	$-	$-

SUMMARY

Employee Category		(i) Hourly Rate	*(ii)* Hours Worked		Monthly Total
Vice President	$	325.00	2889.0	$	938,925.00
Senior Director	$	300.00	791.0	$	237,300.00
Director	$	275.00	3194.0	$	878,350.00
Senior Manager	$	210.00	1000.0	$	210,000.00
Field Crew Leader	$	205.00	0.0	$	-
Trainer	$	200.00	56.0	$	11,200.00
Manager	$	200.00	4516.5	$	903,300.00
Field Technician	$	195.00	186.0	$	36,270.00
Senior Analyst	$	160.00	1991.5	$	318,640.00
Engineer	$	160.00	1083.5	$	173,360.00
Field Supervisor	$	160.00	2016.5	$	322,640.00
Analyst	$	125.00	1708.0	$	213,500.00
Administrative Support	$	50.00	811.0	$	40,550.00
			20243	**$**	**4,284,035.00**

Executives

Employee Category	(i) Hourly Rate	*(ii)* Hours Worked	Monthly Total
Vice President	$ 325.00	304.0	$ 98,800.00
Senior Director	$ 300.00	0.0	$ -
Director	$ 275.00	0.0	$ -
Senior Manager	$ 210.00	0.0	$ -
Field Crew Leader	$ 205.00	0.0	$ -
Trainer	$ 200.00	0.0	$ -
Manager	$ 200.00	0.5	$ 100.00
Field Technician	$ 195.00	0.0	$ -
Senior Analyst	$ 160.00	0.0	$ -
Engineer	$ 160.00	0.0	$ -
Field Supervisor	$ 160.00	0.0	$ -
Analyst	$ 125.00	0.0	$ -
Administrative Support	$ 50.00	258.0	$ 12,900.00
		562.5	**$ 111,800.00**

Capital Programs

Employee Category	(i) Hourly Rate	*(ii)* Hours Worked	Monthly Total
Vice President	$ 325.00	184.0	$ 59,800.00
Senior Director	$ 300.00	0.0	$ -
Director	$ 275.00	0.0	$ -
Senior Manager	$ 210.00	0.0	$ -
Field Crew Leader	$ 205.00	0.0	$ -
Trainer	$ 200.00	0.0	$ -
Manager	$ 200.00	320.5	$ 64,100.00
Field Technician	$ 195.00	0.0	$ -
Senior Analyst	$ 160.00	0.0	$ -
Engineer	$ 160.00	0.0	$ -
Field Supervisor	$ 160.00	0.0	$ -
Analyst	$ 125.00	0.0	$ -
Administrative Support	$ 50.00	0.0	$ -
		504.5	**$ 123,900.00**

Communications

Employee Category	(i) Hourly Rate	*(ii)* Hours Worked	Monthly Total
Vice President	$ 325.00	142.0	$ 46,150.00
Senior Director	$ 300.00	0.0	$ -
Director	$ 275.00	227.0	$ 62,425.00
Senior Manager	$ 210.00	0.0	$ -
Field Crew Leader	$ 205.00	0.0	$ -
Trainer	$ 200.00	0.0	$ -
Manager	$ 200.00	0.0	$ -
Field Technician	$ 195.00	0.0	$ -
Senior Analyst	$ 160.00	0.0	$ -
Engineer	$ 160.00	0.0	$ -
Field Supervisor	$ 160.00	0.0	$ -
Analyst	$ 125.00	164.0	$ 20,500.00
Administrative Support	$ 50.00	0.0	$ -
		533	**$ 129,075.00**

Customer Service

Employee Category	(i) Hourly Rate	*(ii)* Hours Worked	Monthly Total
Vice President	$ 325.00	0.0	$ -
Senior Director	$ 300.00	0.0	$ -
Director	$ 275.00	0.0	$ -
Senior Manager	$ 210.00	164.0	$ 34,440.00
Field Crew Leader	$ 205.00	0.0	$ -
Trainer	$ 200.00	0.0	$ -
Manager	$ 200.00	150.0	$ 30,000.00
Field Technician	$ 195.00	0.0	$ -
Senior Analyst	$ 160.00	135.0	$ 21,600.00
Engineer	$ 160.00	0.0	$ -
Field Supervisor	$ 160.00	115.0	$ 18,400.00
Analyst	$ 125.00	610.0	$ 76,250.00
Administrative Support	$ 50.00	0.0	$ -
		1174	**$ 180,690.00**

Financial Mgmt.

Employee Category		(i) Hourly Rate	*(ii)* Hours Worked		Monthly Total
Vice President	$	325.00	217.0	$	70,525.00
Senior Director	$	300.00	0.0	$	-
Director	$	275.00	731.5	$	201,162.50
Senior Manager	$	210.00	504.0	$	105,840.00
Field Crew Leader	$	205.00	0.0	$	-
Trainer	$	200.00	0.0	$	-
Manager	$	200.00	696.0	$	139,200.00
Field Technician	$	195.00	0.0	$	-
Senior Analyst	$	160.00	686.0	$	109,760.00
Engineer	$	160.00	0.0	$	-
Field Supervisor	$	160.00	0.0	$	-
Analyst	$	125.00	9.5	$	1,187.50
Administrative Support	$	50.00	0.0	$	-
			2844	**$**	**627,675.00**

HSE & Quality

Employee Category	(i) Hourly Rate	*(ii)* Hours Worked	Monthly Total
Vice President	$ 325.00	322.0	$ 104,650.00
Senior Director	$ 300.00	76.0	$ 22,800.00
Director	$ 275.00	489.0	$ 134,475.00
Senior Manager	$ 210.00	35.5	$ 7,455.00
Field Crew Leader	$ 205.00	0.0	$ -
Trainer	$ 200.00	56.0	$ 11,200.00
Manager	$ 200.00	261.5	$ 52,300.00
Field Technician	$ 195.00	170.0	$ 33,150.00
Senior Analyst	$ 160.00	0.0	$ -
Engineer	$ 160.00	0.0	$ -
Field Supervisor	$ 160.00	0.0	$ -
Analyst	$ 125.00	0.0	$ -
Administrative Support	$ 50.00	0.0	$ -
		1410	**$ 366,030.00**

Human Resources

Employee Category		(i) Hourly Rate	*(ii)* Hours Worked		Monthly Total
Vice President	$	325.00	362.0	$	117,650.00
Senior Director	$	300.00	0.0	$	-
Director	$	275.00	133.0	$	36,575.00
Senior Manager	$	210.00	0.0	$	-
Field Crew Leader	$	205.00	0.0	$	-
Trainer	$	200.00	0.0	$	-
Manager	$	200.00	405.0	$	81,000.00
Field Technician	$	195.00	0.0	$	-
Senior Analyst	$	160.00	156.5	$	25,040.00
Engineer	$	160.00	0.0	$	-
Field Supervisor	$	160.00	0.0	$	-
Analyst	$	125.00	454.5	$	56,812.50
Administrative Support	$	50.00	12.0	$	600.00
			1523	**$**	**317,677.50**

Integration Management Office

Employee Category		(i) Hourly Rate	*(ii)* Hours Worked		Monthly Total
Vice President	$	325.00	220.0	$	71,500.00
Senior Director	$	300.00	0.0	$	-
Director	$	275.00	0.0	$	-
Senior Manager	$	210.00	0.0	$	-
Field Crew Leader	$	205.00	0.0	$	-
Trainer	$	200.00	0.0	$	-
Manager	$	200.00	612.0	$	122,400.00
Field Technician	$	195.00	0.0	$	-
Senior Analyst	$	160.00	296.0	$	47,360.00
Engineer	$	160.00	0.0	$	-
Field Supervisor	$	160.00	0.0	$	-
Analyst	$	125.00	189.5	$	23,687.50
Administrative Support	$	50.00	372.5	$	18,625.00
			1690	**$**	**283,572.50**

IT / OT

Employee Category		(i) Hourly Rate	*(ii)* Hours Worked		Monthly Total
Vice President	$	325.00	141.0	$	45,825.00
Senior Director	$	300.00	0.0	$	-
Director	$	275.00	201.0	$	55,275.00
Senior Manager	$	210.00	0.0	$	-
Field Crew Leader	$	205.00	0.0	$	-
Trainer	$	200.00	0.0	$	-
Manager	$	200.00	415.5	$	83,100.00
Field Technician	$	195.00	0.0	$	-
Senior Analyst	$	160.00	716.0	$	114,560.00
Engineer	$	160.00	0.0	$	-
Field Supervisor	$	160.00	0.0	$	-
Analyst	$	125.00	0.0	$	-
Administrative Support	$	50.00	0.0	$	-
			1473.5	**$**	**298,760.00**

Legal

Employee Category		(i) Hourly Rate	*(ii)* Hours Worked		Monthly Total
Vice President	$	325.00	236.0	$	76,700.00
Senior Director	$	300.00	0.0	$	-
Director	$	275.00	0.0	$	-
Senior Manager	$	210.00	0.0	$	-
Field Crew Leader	$	205.00	0.0	$	-
Trainer	$	200.00	0.0	$	-
Manager	$	200.00	7.5	$	1,500.00
Field Technician	$	195.00	0.0	$	-
Senior Analyst	$	160.00	2.0	$	320.00
Engineer	$	160.00	0.0	$	-
Field Supervisor	$	160.00	0.0	$	-
Analyst	$	125.00	0.0	$	-
Administrative Support	$	50.00	6.0	$	300.00
			251.5	**$**	**78,820.00**

Operations

Employee Category	(i) Hourly Rate	*(ii)* Hours Worked	Monthly Total
Vice President	$ 325.00	194.0	$ 63,050.00
Senior Director	$ 300.00	0.0	$ -
Director	$ 275.00	20.0	$ 5,500.00
Senior Manager	$ 210.00	128.0	$ 26,880.00
Field Crew Leader	$ 205.00	0.0	$ -
Trainer	$ 200.00	0.0	$ -
Manager	$ 200.00	287.0	$ 57,400.00
Field Technician	$ 195.00	16.0	$ 3,120.00
Senior Analyst	$ 160.00	0.0	$ -
Engineer	$ 160.00	214.0	$ 34,240.00
Field Supervisor	$ 160.00	1822.5	$ 291,600.00
Analyst	$ 125.00	0.0	$ -
Administrative Support	$ 50.00	112.5	$ 5,625.00
		2794	**$ 487,415.00**

Regulatory

Employee Category	(i) Hourly Rate	*(ii)* Hours Worked	Monthly Total
Vice President	$ 325.00	226.0	$ 73,450.00
Senior Director	$ 300.00	49.0	$ 14,700.00
Director	$ 275.00	283.5	$ 77,962.50
Senior Manager	$ 210.00	168.5	$ 35,385.00
Field Crew Leader	$ 205.00	0.0	$ -
Trainer	$ 200.00	0.0	$ -
Manager	$ 200.00	181.0	$ 36,200.00
Field Technician	$ 195.00	0.0	$ -
Senior Analyst	$ 160.00	0.0	$ -
Engineer	$ 160.00	2.0	$ 320.00
Field Supervisor	$ 160.00	0.0	$ -
Analyst	$ 125.00	209.5	$ 26,187.50
Administrative Support	$ 50.00	0.0	$ -
		1119.5	**$ 264,205.00**

Utility Transformation

Employee Category		(i) Hourly Rate	*(ii)* Hours Worked		Monthly Total
Vice President	$	325.00	341.0	$	110,825.00
Senior Director	$	300.00	666.0	$	199,800.00
Director	$	275.00	1109.0	$	304,975.00
Senior Manager	$	210.00	0.0	$	-
Field Crew Leader	$	205.00	0.0	$	-
Trainer	$	200.00	0.0	$	-
Manager	$	200.00	1180.0	$	236,000.00
Field Technician	$	195.00	0.0	$	-
Senior Analyst	$	160.00	0.0	$	-
Engineer	$	160.00	867.5	$	138,800.00
Field Supervisor	$	160.00	79.0	$	12,640.00
Analyst	$	125.00	71.0	$	8,875.00
Administrative Support	$	50.00	50.0	$	2,500.00
			4363.5	**$**	**1,014,415.00**

Summary of Hours by Department and Employee Category

Employee Category	Capital Programs & Back End Transition	Communications	Customer Service	Executive	Financial Management	HSE & Quality	Human Resources	Integration Management Office	IT / OT	Legal	Operations (1)	Regulatory	Utility Transformation	Total Hours by Employee Category
Vice President	184	142	0	304	217	322	362	220	141	236	194	226	341	**2889**
Senior Director	0	0	0	0	0	76	0	0	0	0	0	49	666	**791**
Director	0	227	0	0	731.5	489	133	0	201	0	20	283.5	1109	**3194**
Senior Manager	0	0	164	0	504	35.5	0	0	0	0	128	168.5	0	**1000**
Field Crew Leader	0	0	0	0	0	0	0	0	0	0	0	0	0	**0**
Trainer	0	0	0	0	0	56	0	0	0	0	0	0	0	**56**
Manager	320.5	0	150	0.5	696	261.5	405	612	415.5	7.5	287	181	1180	**4516.5**
Field Technician	0	0	0	0	0	170	0	0	0	0	16	0	0	**186**
Senior Analyst	0	0	135	0	686	0	156.5	296	716	2	0	0	0	**1991.5**
Engineer	0	0	0	0	0	0	0	0	0	0	214	2	867.5	**1083.5**
Field Supervisor	0	0	115	0	0	0	0	0	0	0	1822.5	0	79	**2016.5**
Analyst	0	164	610	0	9.5	0	454.5	189.5	0	0	0	209.5	71	**1708**
Administrative Support	0	0	0	258	0	0	12	372.5	0	6	112.5	0	50	**811**
	504.5	**533**	**1174**	**562.5**	**2844**	**1410**	**1523**	**1690**	**1473.5**	**251.5**	**2794**	**1119.5**	**4363.5**	**20243**

NOTES:

(1) Operations

- 8 hours @ Field Supervisor rate credited back as incorrect charge on invoice # FETS-0820-01

Summary of Hours by HOC Item

HOC Item	Annex II Definition	Functional Team - Department	Project job code	Sum of Time (Hours)
1	General & Transition Management	Capital Programs and Back End Transition	Vice President	30
1		Collective Bargaining	Vice President	1
1		Communications	Vice President	6
1		Customer Service	Analyst	18
1				6
1			Senior Analyst	5
1			Senior Manager	46.5
1		Executive	Administrative Support	207
1			Manager	0.5
1			Vice President	42
1				262
1		Financial Management	Director	4.5
1			Manager	36
1			Senior Analyst	14
1				96
1			Vice President	5.5
1		HSE and Quality	Director	12
1			Senior Manager	4
1			Vice President	34
1		Human Resources	Analyst	16
1			Manager	6
1		Integration Management Office	Administrative Support	110.5
1				198
1				56
1				8
1			Analyst	32
1				115.5
1			Manager	232
1				197.5
1				176
1			Senior Analyst	171
1				125
1			Vice President	219
1		ITOT	Manager	11
1				2
1			Senior Analyst	24
1		Legal	Administrative Support	6
1			Manager	7.5
1			Vice President	133.5
1		Operations	Field Supervisor	14
1				21.5
1				6
1				8
1				24
1				6
1			Manager	14
1			Vice President	9.5
1		Regulatory	Vice President	25.5
1		Utility Transformation	Director	160
1			Engineer	25
1			Manager	127.5
1				36
1				16.5
1			Senior Director	3.5
1	**General & Transition Management Total**			**3173.5**
1 Total				**3173.5**
1.01	Government Approvals	Regulatory	Director	16
1.01			Manager	57
1.01			Vice President	38
1.01				12

HOC Item	Annex II Definition	Functional Team - Department	Project job code	Sum of Time (Hours)
1.01	**Government Approvals Total**			**123**
1.01 Total				**123**
1.02	Plan to Address Gaps in Assets, Technology, Processes, etc. (plan to include cost estimates)	Capital Programs and Back End Transition	Manager	100.5
1.02				12
1.02			Vice President	31
1.02		Customer Service	Analyst	49
1.02				109
1.02				30
1.02			Manager	56.5
1.02			Senior Analyst	77.5
1.02			Senior Manager	11
1.02		Financial Management	Director	1
1.02				2
1.02				1.5
1.02			Manager	11
1.02				10
1.02			Senior Manager	7
1.02			Vice President	1
1.02		Integration Management Office	Manager	6.5
1.02		Regulatory	Director	29
1.02			Manager	74
1.02			Senior Director	17
1.02			Senior Manager	20.5
1.02			Vice President	6
1.02		Utility Transformation	Director	2.5
1.02			Engineer	3
1.02				3
1.02			Manager	16
1.02				16
1.02				9.5
1.02			Senior Director	34
1.02	**Plan to Address Gaps in Assets, Technology, Processes, etc. (plan to include cost estimates) Total**			**747**
1.02 Total				**747**
1.03	PREB Rate Order Filing (Initial Budgets and Liability Waiver approvals)	Regulatory	Analyst	2.5
1.03				22.5
1.03			Director	55
1.03			Senior Manager	112.5
1.03			Vice President	11
1.03	**PREB Rate Order Filing (Initial Budgets and Liability Waiver approvals) Total**			**203.5**
1.03 Total				**203.5**
2.01	Development and Implementation of an Operations Takeover Plan for Transmission and Sub-Transmission Inside and Outside of the Plant	Utility Transformation	Director	28.5
2.01			Manager	47
2.01				11
2.01			Vice President	4
2.01	**Development and Implementation of an Operations Takeover Plan for Transmission and Sub-Transmission Inside and Outside of the Plant Total**			**90.5**
2.01 Total				**90.5**
2.02	Development and Implementation of an Operational Takeover Plan for the Electric Distribution System	Utility Transformation	Engineer	4
2.02	**Development and Implementation of an Operational Takeover Plan for the Electric Distribution System Total**			**4**
2.02 Total				**4**
2.0301	Transition Plan for T&D Control Centers	Utility Transformation	Manager	24
2.0301				114.5
2.0301			Vice President	6
2.0301	**Transition Plan for T&D Control Centers Total**			**144.5**
2.0301 Total				**144.5**
2.0302	Transition Plan for Operations and Maintenance (O&M) Activities	ITOT	Senior Analyst	5
2.0302		Operations	Engineer	33
2.0302			Field Supervisor	1
2.0302				66
2.0302				6
2.0302				40
2.0302				34
2.0302				76
2.0302				46

HOC Item	Annex II Definition	Functional Team - Department	Project job code	Sum of Time (Hours)
2.0302			Manager	60.5
2.0302				49
2.0302			Senior Manager	22
2.0302			Vice President	45.5
2.0302	**Transition Plan for Operations and Maintenance (O&M) Activities Total**			**484**
2.0302 Total				**484**
2.0303	Emergency Response/Disaster Recovery/Business Continuity Plans	Operations	Senior Manager	6
2.0303	**Emergency Response/Disaster Recovery/Business Continuity Plans Total**			**6**
2.0303 Total				**6**
2.0304	Fleet Management Plan	Operations	Director	20
2.0304			Field Supervisor	89
2.0304				72
2.0304			Vice President	10.5
2.0304	**Fleet Management Plan Total**			**191.5**
2.0304 Total				**191.5**
2.0305	Asset Management (included in 8. Engineering and Asset Management)	Utility Transformation	Analyst	0.5
2.0305			Director	6
2.0305				1
2.0305				32
2.0305				1
2.0305			Engineer	18
2.0305				11.5
2.0305				22.5
2.0305			Manager	26.5
2.0305			Senior Director	1
2.0305				31
2.0305				12
2.0305			Vice President	16
2.0305	**Asset Management (included in 8. Engineering and Asset Management) Total**			**179**
2.0305 Total				**179**
2.0306	Workforce Management & Training Plan	HSE and Quality	Director	40.5
2.0306				1.5
2.0306				29
2.0306			Manager	1
2.0306				109
2.0306				95.5
2.0306			Senior Director	76
2.0306			Trainer	56
2.0306			Vice President	7
2.0306				150
2.0306	**Workforce Management & Training Plan Total**			**565.5**
2.0306 Total				**565.5**
2.0307	Safety Management Plan	HSE and Quality	Director	210
2.0307			Field Tech	170
2.0307			Vice President	123
2.0307	**Safety Management Plan Total**			**503**
2.0307 Total				**503**
2.0308	Engineering and Asset Management	Utility Transformation	Administrative Support	25
2.0308			Director	24
2.0308				20.5
2.0308				36.5
2.0308				23
2.0308				3.5
2.0308				184
2.0308			Engineer	38
2.0308			Field Supervisor	56
2.0308			Senior Director	22
2.0308				29
2.0308				99
2.0308				36
2.0308				75
2.0308				6
2.0308				26

HOC Item	Annex II Definition	Functional Team - Department	Project job code	Sum of Time (Hours)
2.0308			Vice President	11
2.0308				18
2.0308	**Engineering and Asset Management Total**			**732.5**
2.0308 Total				**732.5**
2.0309	Identification of Real Estate	Financial Management	Director	30.5
2.0309			Manager	111
2.0309			Senior Analyst	129.5
2.0309			Vice President	0.5
2.0309	**Identification of Real Estate Total**			**271.5**
2.0309 Total				**271.5**
2.031	Materials Management & Warehouse Plan	Operations	Field Supervisor	107.5
2.031				118
2.031			Vice President	11.5
2.031	**Materials Management & Warehouse Plan Total**			**237**
2.031 Total				**237**
2.0311	System Operations Plan	Operations	Field Supervisor	64
2.0311				56
2.0311				32
2.0311			Senior Manager	13
2.0311	**System Operations Plan Total**			**165**
2.0311 Total				**165**
2.0312	Vegetation Management Plan	Operations	Field Supervisor	8
2.0312				60
2.0312				70
2.0312			Vice President	18.5
2.0312	**Vegetation Management Plan Total**			**156.5**
2.0312 Total				**156.5**
2.05	Environmental Exposure Management Plan	HSE and Quality	Director	179.5
2.05			Manager	52
2.05			Senior Manager	16.5
2.05				15
2.05			Vice President	7
2.05	**Environmental Exposure Management Plan Total**			**270**
2.05 Total				**270**
3.01	Remediation Plan Proposal	Financial Management	Director	30.5
3.01				19
3.01				4
3.01				1
3.01			Manager	46
3.01				13
3.01			Senior Analyst	14
3.01			Senior Manager	39
3.01			Vice President	3
3.01		Utility Transformation	Director	2
3.01	**Remediation Plan Proposal Total**			**171.5**
3.01 Total				**171.5**
3.02	Development of Improvement Initiatives	Utility Transformation	Director	12.5
3.02			Manager	25
3.02			Senior Director	29.5
3.02	**Development of Improvement Initiatives Total**			**67**
3.02 Total				**67**
3.03	Consolidate Plans from All Areas	Utility Transformation	Senior Director	35
3.03	**Consolidate Plans from All Areas Total**			**35**
3.03 Total				**35**
3.04	Development of System Remediation Plan	Operations	Engineer	120
3.04			Field Supervisor	14
3.04				42
3.04				115.5
3.04				37.5
3.04				20
3.04				37
3.04				34
3.04				45

HOC Item		Annex II Definition	Functional Team - Department	Project job code	Sum of Time (Hours)
	3.04			Manager	67.5
	3.04				23
	3.04			Senior Manager	11
	3.04			Vice President	11
	3.04		Utility Transformation	Administrative Support	13
	3.04			Director	44.5
	3.04				60.5
	3.04				8.5
	3.04				50
	3.04				31
	3.04				77.5
	3.04			Engineer	102.5
	3.04				143
	3.04				4
	3.04				48.5
	3.04				127.5
	3.04				80
	3.04			Field Supervisor	23
	3.04			Manager	145
	3.04				29
	3.04				20
	3.04				158
	3.04				32
	3.04				19
	3.04				51.5
	3.04			Senior Director	19.5
	3.04				20.5
	3.04			Vice President	27
	3.04				48
	3.04	**Development of System Remediation Plan Total**			**1960.5**
3.04 Total					**1960.5**
	3.05	Approval of System Remediation Plan	Regulatory	Analyst	5
	3.05			Director	52
	3.05			Vice President	19
	3.05	**Approval of System Remediation Plan Total**			**76**
3.05 Total					**76**
	4.01	Evaluating Customer Service Facilities and Assets	Customer Service	Manager	15
	4.01			Senior Manager	12
	4.01	**Evaluating Customer Service Facilities and Assets Total**			**27**
4.01 Total					**27**
	4.02	Evaluating and Updating Customer Service Policies and Procedures	Customer Service	Analyst	48
	4.02				35
	4.02				120
	4.02			Field Supervisor	1
	4.02			Manager	21.5
	4.02			Senior Manager	3
	4.02	**Evaluating and Updating Customer Service Policies and Procedures Total**			**228.5**
4.02 Total					**228.5**
	4.03	Development of a Meter Reading Plan	Utility Transformation	Director	7
	4.03				64
	4.03			Engineer	22.5
	4.03	**Development of a Meter Reading Plan Total**			**93.5**
4.03 Total					**93.5**
	4.04	Development of a Customer Service Transition Plan	Customer Service	Analyst	150
	4.04				37
	4.04			Manager	50
	4.04			Senior Analyst	52.5
	4.04			Senior Manager	62
	4.04	**Development of a Customer Service Transition Plan Total**			**351.5**
4.04 Total					**351.5**
	4.06	Development of a Meter Asset Management (MAM) Plan	Utility Transformation	Director	13
	4.06			Vice President	7
	4.06	**Development of a Meter Asset Management (MAM) Plan Total**			**20**

HOC Item	Annex II Definition	Functional Team - Department	Project job code	Sum of Time (Hours)
4.06 Total				20
4.07	Development and Implementation of a Customer Service Technology	Customer Service	Senior Manager	22.5
4.07	**Development and Implementation of a Customer Service Technology Total**			**22.5**
4.07 Total				22.5
4.08	Develop and Implement a Non-Technical Energy Loss Reduction Plan	Utility Transformation	Director	10
4.08	**Develop and Implement a Non-Technical Energy Loss Reduction Plan Total**			**10**
4.08 Total				10
4.09	Establish Integration Between Customer Services & T&D Ops	Customer Service	Field Supervisor	114
4.09			Manager	7
4.09			Senior Manager	7
4.09	**Establish Integration Between Customer Services & T&D Ops Total**			**128**
4.09 Total				128
5.02	Identification and Gap Analysis	ITOT	Manager	27
5.02			Senior Analyst	147.5
5.02				116.5
5.02			Vice President	37
5.02				100
5.02	**Identification and Gap Analysis Total**			**428**
5.02 Total				428
5.03	Evaluating IT/OT Applications and Infrastructure	ITOT	Manager	119
5.03	**Evaluating IT/OT Applications and Infrastructure Total**			**119**
5.03 Total				119
5.04	Development of Cyber Security and Business Continuity Plan	ITOT	Manager	6
5.04				45.5
5.04			Senior Analyst	83
5.04	**Development of Cyber Security and Business Continuity Plan Total**			**134.5**
5.04 Total				134.5
5.06	Development of an IT/OT Transition Plan and Schedule	ITOT	Manager	5
5.06	**Development of an IT/OT Transition Plan and Schedule Total**			**5**
5.06 Total				5
5.07	Commencement Cutover Planning	ITOT	Director	56
5.07			Vice President	4
5.07	**Commencement Cutover Planning Total**			**60**
5.07 Total				60
6.01	Detailed Description of Approach to Budgeting and Reporting	Financial Management	Manager	42
6.01			Vice President	2
6.01	**Detailed Description of Approach to Budgeting and Reporting Total**			**44**
6.01 Total				44
6.02	Description of Approach to Complying with Initial Budget Obligations	Financial Management	Manager	80.5
6.02			Vice President	9
6.02	**Description of Approach to Complying with Initial Budget Obligations Total**			**89.5**
6.02 Total				89.5
6.04	Establishing a Financial Accounting System and Account Structure	Financial Management	Director	7.5
6.04				6.5
6.04				179
6.04				1
6.04				1
6.04				153
6.04			Manager	20
6.04			Senior Analyst	12.5
6.04			Vice President	49
6.04	**Establishing a Financial Accounting System and Account Structure Total**			**429.5**
6.04 Total				429.5
6.05	Preparing Initial Budgets and Other Financial Forecasts	Financial Management	Director	4.5
6.05			Manager	5
6.05				100.5
6.05			Vice President	3
6.05		Integration Management Office	Analyst	15.5
6.05		ITOT	Director	59
6.05		Utility Transformation	Vice President	14
6.05				4
6.05	**Preparing Initial Budgets and Other Financial Forecasts Total**			**205.5**
6.05 Total				205.5

HOC Item		Annex II Definition	Functional Team - Department	Project job code	Sum of Time (Hours)
	6.07	Evaluating and Updating Payroll and Labor Cost Reporting systems	Financial Management	Director	10.5
	6.07			Vice President	2
	6.07	**Evaluating and Updating Payroll and Labor Cost Reporting systems Total**			**12.5**
6.07 Total					**12.5**
	6.08	Establishing a Delegation of Authority Matrix and Process	Financial Management	Director	13
	6.08	**Establishing a Delegation of Authority Matrix and Process Total**			**13**
6.08 Total					**13**
	6.09	Processes & Procedures and Overall Internal Controls	Financial Management	Director	2
	6.09			Manager	66.5
	6.09			Senior Manager	149
	6.09				102.5
	6.09				206
	6.09			Vice President	4.5
	6.09		Regulatory	Manager	16
	6.09			Vice President	2
	6.09	**Processes & Procedures and Overall Internal Controls Total**			**548.5**
6.09 Total					**548.5**
	7.06	Handoff of Project Worksheet Activity from COR3 and Vendors	Regulatory	Vice President	33
	7.06	**Handoff of Project Worksheet Activity from COR3 and Vendors Total**			**33**
7.06 Total					**33**
	8.02	Recruiting and Staffing	Capital Programs and Back End Transition	Manager	76.5
	8.02		Financial Management	Manager	19
	8.02			Vice President	28.5
	8.02		Human Resources	Analyst	149
	8.02				140
	8.02				134
	8.02			Director	10
	8.02			Manager	76
	8.02				90
	8.02				21.5
	8.02			Senior Analyst	120
	8.02				2
	8.02			Vice President	27
	8.02				55
	8.02	**Recruiting and Staffing Total**			**948.5**
8.02 Total					**948.5**
	8.03	Redesign and Staff New Organization	Human Resources	Manager	37.5
	8.03			Vice President	55
	8.03		Utility Transformation	Administrative Support	6
	8.03				6
	8.03			Analyst	70.5
	8.03			Director	109
	8.03				8
	8.03			Vice President	43
	8.03				38
	8.03				47
	8.03	**Redesign and Staff New Organization Total**			**420**
8.03 Total					**420**
	8.04	Proposed Recruitment and Staffing Plan	Collective Bargaining	Administrative Support	12
	8.04			Vice President	67
	8.04	**Proposed Recruitment and Staffing Plan Total**			**79**
8.04 Total					**79**
	8.05	Stand Up Human Capital Management (HCM) System	Human Resources	Director	24
	8.05				24
	8.05			Manager	7.5
	8.05				149
	8.05			Senior Analyst	22
	8.05			Vice President	52
	8.05	**Stand Up Human Capital Management (HCM) System Total**			**278.5**
8.05 Total					**278.5**
	8.06	Communication Plan	Communications	Analyst	89
	8.06				65
	8.06			Director	50

HOC Item	Annex II Definition	Functional Team - Department	Project job code	Sum of Time (Hours)
8.06				146
8.06			Vice President	128
8.06		Human Resources	Director	5
8.06			Manager	15.5
8.06				2
8.06			Vice President	9
8.06	**Communication Plan Total**			**509.5**
8.06 Total				**509.5**
8.07	Training (Workforce Development) Plan	Human Resources	Senior Analyst	3
8.07	**Training (Workforce Development) Plan Total**			**3**
8.07 Total				**3**
8.08	Develop Employee Retirement Plan	Human Resources	Analyst	15.5
8.08			Director	70
8.08			Vice President	37
8.08				20.5
8.08	**Develop Employee Retirement Plan Total**			**143**
8.08 Total				**143**
8.09	Occupational Health and Wellness	Human Resources	Vice President	34.5
8.09	**Occupational Health and Wellness Total**			**34.5**
8.09 Total				**34.5**
8.1	Compliance Plan	Human Resources	Vice President	4
8.1	**Compliance Plan Total**			**4**
8.1 Total				**4**
8.11	Engagement Plan	Communications	Vice President	2
8.11		HSE and Quality	Director	16.5
8.11			Vice President	1
8.11	**Engagement Plan Total**			**19.5**
8.11 Total				**19.5**
8.12	Develop a Community Investment Plan	Communications	Analyst	10
8.12			Director	31
8.12			Vice President	6
8.12	**Develop a Community Investment Plan Total**			**47**
8.12 Total				**47**
9.01	Genco Shared Services Agreement Approval	Regulatory	Vice President	9
9.01	**Genco Shared Services Agreement Approval Total**			**9**
9.01 Total				**9**
9.03	Non-Federal Funding Procurement Manual Approval	Financial Management	Director	27.5
9.03			Senior Analyst	56
9.03			Vice President	0.5
9.03	**Non-Federal Funding Procurement Manual Approval Total**			**84**
9.03 Total				**84**
9.04	Physical Security Plan Approval	Utility Transformation	Engineer	60
9.04			Manager	144.5
9.04				25
9.04			Vice President	1
9.04	**Physical Security Plan Approval Total**			**230.5**
9.04 Total				**230.5**
9.07	System Operation Principles Regulatory Approval	Regulatory	Vice President	11.5
9.07	**System Operation Principles Regulatory Approval Total**			**11.5**
9.07 Total				**11.5**
10.01	Evaluating Existing Procurement and Subcontracting Policies, Procedures and Systems	Financial Management	Director	11
10.01			Senior Analyst	38.5
10.01			Vice President	1
10.01	**Evaluating Existing Procurement and Subcontracting Policies, Procedures and Systems Total**			**50.5**
10.01 Total				**50.5**
10.02	Assuming Responsibility for Securing Use of Assets, Facilities, IT / OT, etc	Financial Management	Director	2
10.02				1
10.02	**Assuming Responsibility for Securing Use of Assets, Facilities, IT / OT, etc Total**			**3**
10.02 Total				**3**
10.03	Assuming Existing Subcontracts	Financial Management	Director	2
10.03			Senior Analyst	2
10.03		Legal	Vice President	16
10.03	**Assuming Existing Subcontracts Total**			**20**

HOC Item		Annex II Definition	Functional Team - Department	Project job code	Sum of Time (Hours)
10.03 Total					**20**
	11.01	Develop Back-End Transition Plan	Capital Programs and Back End Transition	Vice President	10
	11.01	**Develop Back-End Transition Plan Total**			**10**
11.01 Total					**10**
	12.02	Required Insurance	Financial Management	Director	2.5
	12.02			Manager	22
	12.02				14
	12.02			Vice President	3
	12.02	**Required Insurance Total**			**41.5**
12.02 Total					**41.5**
	12.03	Baseline Performance Levels	Regulatory	Analyst	3.5
	12.03			Director	7
	12.03			Vice President	6
	12.03		Utility Transformation	Director	39
	12.03			Engineer	27
	12.03			Manager	8
	12.03			Senior Director	167
	12.03				16
	12.03			Vice President	42
	12.03	**Baseline Performance Levels Total**			**315.5**
12.03 Total					**315.5**
	12.04	Back-End Transition Plan	Capital Programs and Back End Transition	Vice President	17
	12.04	**Back-End Transition Plan Total**			**17**
12.04 Total					**17**
	12.06	Operator Representations and Warranties	Legal	Vice President	3
	12.06		Operations	Field Supervisor	3
	12.06		Regulatory	Vice President	1
	12.06	**Operator Representations and Warranties Total**			**7**
12.06 Total					**7**
	12.09	Section 4.4 Governmental Approvals	Regulatory	Manager	34
	12.09	**Section 4.4 Governmental Approvals Total**			**34**
12.09 Total					**34**
	12.1	Section 4.5: Conditions Precedent to Service Commencement Date	Legal	Vice President	13
	12.1	**Section 4.5: Conditions Precedent to Service Commencement Date Total**			**13**
12.1 Total					**13**
	12.12	Service Commencement Begins	Integration Management Office	Analyst	26.5
	12.12	**Service Commencement Begins Total**			**26.5**
12.12 Total					**26.5**
General 09		Operations Management	Operations	Administrative Support	112.5
General 09				Engineer	61
General 09				Field Supervisor	160
General 09					32
General 09					33.5
General 09					25
General 09					24
General 09					99
General 09					31
General 09				Field Tech	16
General 09				Manager	32
General 09					41
General 09				Senior Manager	36
General 09					32
General 09				Vice President	87.5
General 09		**Operations Management Total**			**822.5**
General 09 Total					**822.5**
Non HOC 01		ManagementCo IT Systems	ITOT	Director	5
Non HOC 01				Manager	17
Non HOC 01				Senior Analyst	39
Non HOC 01					5.5
Non HOC 01		**ManagementCo IT Systems Total**			**66.5**
Non HOC 01 Total					**66.5**
Non HOC 02		ServeCo IT Systems	ITOT	Director	81
Non HOC 02				Manager	183

HOC Item	Annex II Definition	Functional Team - Department	Project job code	Sum of Time (Hours)
Non HOC 02			Senior Analyst	104.5
Non HOC 02				191
Non HOC 02	**ServeCo IT Systems Total**			**559.5**
Non HOC 02 Total				**559.5**
Non HOC 03	Insurance related	Financial Management	Manager	4.5
Non HOC 03	**Insurance related Total**			**4.5**
Non HOC 03 Total				**4.5**
Non HOC 04	Standing Up Capital Program Organization	Capital Programs and Back End Transition	Manager	57
Non HOC 04				74.5
Non HOC 04			Vice President	96
Non HOC 04		Integration Management Office	Vice President	1
Non HOC 04	**Standing Up Capital Program Organization Total**			**228.5**
Non HOC 04 Total				**228.5**
Non HOC 05	LUMA MC SetUp	Financial Management	Analyst	9.5
Non HOC 05			Director	2.5
Non HOC 05				202.5
Non HOC 05				2.5
Non HOC 05				6
Non HOC 05			Manager	3.5
Non HOC 05				47
Non HOC 05				33
Non HOC 05				2.5
Non HOC 05			Senior Analyst	229
Non HOC 05				94.5
Non HOC 05			Senior Manager	0.5
Non HOC 05			Vice President	104.5
Non HOC 05	**LUMA MC SetUp Total**			**737.5**
Non HOC 05 Total				**737.5**
Non HOC 06	Regulatory Support of Handover Checklist Items	Legal	Vice President	10
Non HOC 06		Regulatory	Analyst	176
Non HOC 06			Director	45.5
Non HOC 06			Senior Manager	22.5
Non HOC 06			Vice President	2
Non HOC 06				49
Non HOC 06	**Regulatory Support of Handover Checklist Items Total**			**305**
Non HOC 06 Total				**305**
Non HOC 07	Legal Requirements	Legal	Senior Analyst	1
Non HOC 07			Vice President	33.5
Non HOC 07				27
Non HOC 07	**Legal Requirements Total**			**61.5**
Non HOC 07 Total				**61.5**
Non HOC 13	IRP Coordination	Regulatory	Director	79
Non HOC 13			Engineer	2
Non HOC 13			Senior Director	30
Non HOC 13				2
Non HOC 13			Senior Manager	5.5
Non HOC 13	**IRP Coordination Total**			**118.5**
Non HOC 13 Total				**118.5**
9.02	Emergency Response Plan Approval	Regulatory	Vice President	1
9.02	**Emergency Response Plan Approval Total**			**1**
9.02 Total				**1**
Grand Total				**19825**

Summary of Hours by HOC Item (previous months)

HOC Item	Annex II Definition	Functional Team - Department	Project job code	Sum of Time (Hours)
1	General & Transition Management	Customer Service	Analyst	8
1			**Analyst Total**	**8**
1		Customer Service Total		8
1		Executive	Administrative Support	51
1			**Administrative Support To**	**51**
1		Executive Total		51
1		Utility Transformation	Manager	7.5
1			**Manager Total**	**7.5**
1		Utility Transformation Total		7.5
1	**General & Transition Management Total**			**66.5**
1 Total				**66.5**
1.02	Plan to Address Gaps in Assets, Technology, Processes, etc. (plan to include cost estimates)	Utility Transformation	Engineer	7.5
1.02			**Engineer Total**	**7.5**
1.02			Manager	2
1.02			**Manager Total**	**2**
1.02		Utility Transformation Total		9.5
1.02	**Plan to Address Gaps in Assets, Technology, Processes, etc. (plan to include cost estimates) Total**			**9.5**
1.02 Total				**9.5**
2.0301	Transition Plan for T&D Control Centers	Utility Transformation	Manager	29
2.0301			**Manager Total**	**29**
2.0301		Utility Transformation Total		29
2.0301	**Transition Plan for T&D Control Centers Total**			**29**
2.0301 Total				**29**
2.0302	Transition Plan for Operations and Maintenance (O&M) Activities	Operations	Field Supervisor	53
2.0302			**Field Supervisor Total**	**53**
2.0302		Operations Total		53
2.0302	**Transition Plan for Operations and Maintenance (O&M) Activities Total**			**53**
2.0302 Total				**53**
2.0305	Asset Management (included in 8. Engineering and Asset Management)	Utility Transformation	Engineer	14.5
2.0305			**Engineer Total**	**14.5**
2.0305			Manager	25.5
2.0305			**Manager Total**	**25.5**
2.0305		Utility Transformation Total		40
2.0305	**Asset Management (included in 8. Engineering and Asset Management) Total**			**40**
2.0305 Total				**40**
2.0306	Workforce Management & Training Plan	HSE and Quality	Manager	4
2.0306			**Manager Total**	**4**
2.0306		HSE and Quality Total		4
2.0306	**Workforce Management & Training Plan Total**			**4**
2.0306 Total				**4**
2.0308	Engineering and Asset Management	Utility Transformation	Director	50
2.0308			**Director Total**	**50**
2.0308			Engineer	8
2.0308			**Engineer Total**	**8**
2.0308			Vice President	15
2.0308			**Vice President Total**	**15**
2.0308		Utility Transformation Total		73
2.0308	**Engineering and Asset Management Total**			**73**
2.0308 Total				**73**
3.04	Development of System Remediation Plan	Utility Transformation	Engineer	97.5
3.04			**Engineer Total**	**97.5**
3.04			Senior Director	4
3.04			**Senior Director Total**	**4**
3.04		Utility Transformation Total		101.5
3.04	**Development of System Remediation Plan Total**			**101.5**

HOC Item		Annex II Definition	Functional Team - Department	Project job code	Sum of Time (Hours)
3.04 Total					**101.5**
	6.05	Preparing Initial Budgets and Other Financial Forecasts	Financial Management	Manager	9
	6.05			**Manager Total**	**9**
	6.05		Financial Management Total		9
	6.05	**Preparing Initial Budgets and Other Financial Forecasts Total**			**9**
6.05 Total					**9**
	8.02	Recruiting and Staffing	Human Resources	Senior Analyst	7.5
	8.02			**Senior Analyst Total**	**7.5**
	8.02		Human Resources Total		7.5
	8.02	**Recruiting and Staffing Total**			**7.5**
8.02 Total					**7.5**
	8.07	Training (Workforce Development) Plan	Human Resources	Senior Analyst	2
	8.07			**Senior Analyst Total**	**2**
	8.07		Human Resources Total		2
	8.07	**Training (Workforce Development) Plan Total**			**2**
8.07 Total					**2**
	9.04	Physical Security Plan Approval	Utility Transformation	Manager	14.5
	9.04			**Manager Total**	**14.5**
	9.04		Utility Transformation Total		14.5
	9.04	**Physical Security Plan Approval Total**			**14.5**
9.04 Total					**14.5**
General 09		Operations Management	Operations	Senior Manager	8
General 09				**Senior Manager Total**	**8**
General 09			Operations Total		8
General 09		**Operations Management Total**			**8**
General 09 Total					**8**
Non HOC 06		Regulatory Support of Handover Checklist Items	Regulatory	Senior Manager	7.5
Non HOC 06				**Senior Manager Total**	**7.5**
Non HOC 06			Regulatory Total		7.5
Non HOC 06		**Regulatory Support of Handover Checklist Items Total**			**7.5**
Non HOC 06 Total					**7.5**
Non HOC 07		Legal Requirements	Legal	Senior Analyst	1
Non HOC 07				**Senior Analyst Total**	**1**
Non HOC 07			Legal Total		1
Non HOC 07		**Legal Requirements Total**			**1**
Non HOC 07 Total					**1**
Grand Total					**426**

Note: *Hours in the table above were missed on the August invoice # FETS-0820-01*

ManagementCo Costs and Expenses for the Month of Setpember

Description	Amount (US$)	Category
Aerotek Professional Services - 3 Invoices	41,894.34	
Alumbra LLC - 14 Invoices	1,259,729.48	
Alvarez & Marsal Corporate Performance Improvement, LLC - 4 Invoice	400,937.80	
American Relocation Connections, LLC - 20 Invoices	279,918.36	
ATCO Power (2010) Ltd. - 2 Invoice	890,671.14	
BridgeSource Utilities Solutions, LLC - 1 Invoice	100,482.76	
DLA Piper LLP (US) - 3 Invoice	230,489.40	
Innovative Emergency Management, Inc. (IEM) - 1 Invoice	32,391.52	
International Business Machines Corporation (IBM) - 4 Invoices	661,322.36	
Iris Vargas - 1 Invoices	7,120.00	
Korn Ferry (US) NW 5854 - 5 Invoice	50,328.00	
NexTec Operating Corp - 8 Invoice	7,371.87	
Nory Sanchez-Alvarez - 4 Invoices	6,560.12	
Oracle America, Inc. - 1 Invoices	25,173.75	
People 2.0 North America - 11 Invoices	92,673.19	
Quanta Workforce Solutions, LLC - 4 Invoice	460,285.78	
RJV Consulting, LLC - 2 Invoices	17,150.00	
Smartbridge - 6 Invoice	87,362.50	
Translations & More - 2 Invoices	2,723.19	
Workday, Inc. - 1 Invoices	206,675.00	
Quanta Services Puerto Rico, LLC - 2 Invoices	42,417.70	
CDW - 1 Invoices	25,431.85	
Vidal & Rodriguez, Inc. - 1 Invoices	15,000.00	
MBarrett Consulting LLC - 3 Invoice	33,500.00	
BMA Group - 4 Invoice	21,538.40	
ADP, LLC - 1 Invoices	3,025.45	
CSS International, Inc - 3 Invoices	94,950.00	
Bruns-Pak - 1 Invoices	44,639.14	
Triple-S, Salud - 1 Invoice	26,000.00	
Global Project Solutions, LLC - 2 Invoices	21,961.58	
	$ 5,189,724.68	

Vendor	Count of Invoice #	Sum of Sum of Total (USD)
Aerotek Professional Services	3	$ 41,894.34
Alumbra LLC	14	$ 1,259,729.48
Alvarez & Marsal Corporate Performance Improvement, LLC	4	$ 400,937.80
American Relocation Connections, LLC	20	$ 279,918.36
ATCO Power (2010) Ltd.	2	$ 890,671.14
BridgeSource Utilities Solutions, LLC	1	$ 100,482.76
DLA Piper LLP (US)	3	$ 230,489.40
Innovative Emergency Management, Inc. (IEM)	1	$ 32,391.52
International Business Machines Corporation (IBM)	4	$ 661,322.36
Iris Vargas	1	$ 7,120.00
Korn Ferry (US) NW 5854	5	$ 50,328.00
NexTec Operating Corp	8	$ 7,371.87
Nory Sanchez-Alvarez	4	$ 6,560.12
Oracle America, Inc.	1	$ 25,173.75
People 2.0 North America	11	$ 92,673.19
Quanta Workforce Solutions, LLC	4	$ 460,285.78
RJV Consulting, LLC	2	$ 17,150.00
Smartbridge	6	$ 87,362.50
Translations & More	2	$ 2,723.19
Workday, Inc.	1	$ 206,675.00
Quanta Services Puerto Rico, LLC	2	$ 42,417.70
CDW	1	$ 25,431.85
Vidal & Rodriguez, Inc.	1	$ 15,000.00
MBarrett Consulting LLC	3	$ 33,500.00
BMA Group	4	$ 21,538.40
ADP, LLC	1	$ 3,025.45
CSS International, Inc	3	$ 94,950.00
Bruns-Pak	1	$ 44,639.14
Triple-S, Salud	1	$ 26,000.00
Global Project Solutions, LLC	2	$ 21,961.58
Grand Total	116	$ 5,189,724.68

List of All Third Party Invoices by Type In This Invoice

Expense item - Name	HOC Item	Annex II Definition	Expense report - Vendor	Expense report - Invoice #	Sum of Total (USD)
Equipment		1 General & Transition Management	ATCO Power (2010) Ltd.	092020-2LB	$ 2,250.64
Equipment		1 General & Transition Management	Quanta Workforce Solutions, LL(	QWS-072020-2B	$ 19,886.16
Equipment		1 General & Transition Management	Quanta Workforce Solutions, LL(	QWS-092020-2B	$ 3,217.92
Equipment	Non HOC 01		CDW	LQQL419	$ 23,493.62
Equipment Total					$ 48,848.34
Legal	Non HOC 07		ATCO Power (2010) Ltd.	092020-2LB	$ 210,162.15
Legal Total					$ 210,162.15
License and Fees		1 General & Transition Management	Alvarez & Marsal Corporate Perf	826788-02	$ 3,306.30
License and Fees		1 General & Transition Management	Quanta Workforce Solutions, LL(	QWS-092020-2B	$ 5,840.77
License and Fees	Non HOC 01		ADP, LLC	2056087	$ 2,713.40
License and Fees	Non HOC 02		Oracle America, Inc.	961036	$ 25,173.75
License and Fees	Non HOC 02		Workday, Inc.	WD-182997	$ 206,675.00
License and Fees Total					$ 243,709.22
Miscellaneous		1 General & Transition Management	Alvarez & Marsal Corporate Perf	826788-03A	$ 5,314.80
Miscellaneous		1 General & Transition Management	Quanta Workforce Solutions, LL(	QWS-072020-2B	$ 6.99
Miscellaneous		1 General & Transition Management	Quanta Workforce Solutions, LL(	QWS-072020-2B-02	$ 2,183.88
Miscellaneous		1 General & Transition Management	Quanta Workforce Solutions, LL(	QWS-092020-2B	$ 150.00
Miscellaneous		1 General & Transition Management	Quanta Services Puerto Rico, LL(	QWS-072020-3B	$ 8,275.86
Miscellaneous		1 General & Transition Management	Global Project Solutions, LLC	20-1007	$ 3,619.33
Miscellaneous		1.02 Plan to Address Gaps in Assets, Technology, Processes, etc. (pla	Alumbra LLC	33	$ 625.60
Miscellaneous		1.02 Plan to Address Gaps in Assets, Technology, Processes, etc. (pla	Alumbra LLC	35	$ 3,542.50
Miscellaneous		1.02 Plan to Address Gaps in Assets, Technology, Processes, etc. (pla	Alumbra LLC	37	$ 2,021.46
Miscellaneous		2.0312 Vegetation Management Plan	Alumbra LLC	39	$ 340.00
Miscellaneous		4.02 Evaluating and Updating Customer Service Policies and Proced	BridgeSource Utilities Solutions,	1002	$ 1,850.00
Miscellaneous		4.04 Development of a Customer Service Transition Plan	Alumbra LLC	37	$ 4,042.92
Miscellaneous		4.04 Development of a Customer Service Transition Plan	BridgeSource Utilities Solutions,	1002	$ 1,850.00
Miscellaneous		5.02 Identification and Gap Analysis	International Business Machines	C20CMY5	$ 200.60
Miscellaneous		5.02 Identification and Gap Analysis	International Business Machines	C20CMY6	$ 15,544.68
Miscellaneous		5.07 Commencement Cutover Planning	ATCO Power (2010) Ltd.	092020-2LB	$ 1,769.20
Miscellaneous		6.01 Detailed Description of Approach to Budgeting and Reporting	Alvarez & Marsal Corporate Perf	826788-03C	$ 1,159.20
Miscellaneous		6.01 Detailed Description of Approach to Budgeting and Reporting	Alvarez & Marsal Corporate Perf	826788-03B	$ 1,897.50
Miscellaneous		7.06 Project Worksheet Assessment (also covered under Section 4.3	Innovative Emergency Managem	20342-WO1-003B	$ 925.84
Miscellaneous		8.02 Recruiting and Staffing	Aerotek Professional Services	OP09643132	$ 133.60
Miscellaneous		8.02 Recruiting and Staffing	Aerotek Professional Services	OP09655156	$ 142.97
Miscellaneous		8.02 Recruiting and Staffing	Aerotek Professional Services	OP09668032	$ 138.23
Miscellaneous		8.03 Redesign and Staff New Organization	Translations & More	190736-CEMM	$ 26.19
Miscellaneous		8.03 Redesign and Staff New Organization	Translations & More	190391	$ 79.50
Miscellaneous		8.06 Communication Plan	Quanta Workforce Solutions, LL(	QWS-072020-2B-02	$ 9,637.73
Miscellaneous		8.1 Compliance Plan	BMA Group	20-3484	$ 90.82
Miscellaneous		8.1 Compliance Plan	BMA Group	20-3661	$ 154.93
Miscellaneous		8.1 Compliance Plan	BMA Group	20-3909	$ 304.00
Miscellaneous		8.11 Engagement Plan	Quanta Workforce Solutions, LL(	QWS-072020-2B-02	$ 7,045.50
Miscellaneous		9.01 Genco Shared Services Agreement Approval	Alumbra LLC	31	$ 1,683.75
Miscellaneous		9.07 System Operation Principles Regulatory Approval	Alumbra LLC	29	$ 1,892.80
Miscellaneous	Non HOC 01		CDW	LQQL419	$ 1,938.23
Miscellaneous	Non HOC 01		ADP, LLC	2056087	$ 312.05
Miscellaneous	Non HOC 02		International Business Machines	C20CMY7	$ 9,359.00
Miscellaneous	Non HOC 02		International Business Machines	C20CMY8	$ 331.20
Miscellaneous	Non HOC 05		NexTec Operating Corp	157278	$ 32.18
Miscellaneous	Non HOC 05		NexTec Operating Corp	157407	$ 16.09
Miscellaneous	Non HOC 05		NexTec Operating Corp	157517	$ 52.29
Miscellaneous	Non HOC 05		NexTec Operating Corp	157630	$ 144.79
Miscellaneous	Non HOC 05		NexTec Operating Corp	157784	$ 8.05
Miscellaneous	Non HOC 05		NexTec Operating Corp	157894	$ 76.41
Miscellaneous	Non HOC 07		DLA Piper LLP (US)	4002317	$ 913.40
Miscellaneous	Non HOC 14	Negotiate PPOAs - Regulatory	Alumbra LLC	27	$ 9,880.40
Miscellaneous Total					$ 99,714.47
Phone		1 General & Transition Management	ATCO Power (2010) Ltd.	092020-2LB	$ 9,623.51
Phone Total					$ 9,623.51

Expense item - Name	HOC Item	Annex II Definition		Expense report - Vendor	Expense report - Invoice #		Sum of Total (USD)
Seminars & Training		1	General & Transition Management	Quanta Services Puerto Rico, LLC	QWS-072020-3B		$ 295.00
Seminars & Training Total							$ 295.00
Supplies		1	General & Transition Management	Quanta Workforce Solutions, LLC	QWS-072020-2B-02		$ 5,615.91
Supplies		1	General & Transition Management	Quanta Workforce Solutions, LLC	QWS-092020-2B		$ 3,810.87
Supplies		1	General & Transition Management	Quanta Services Puerto Rico, LLC	QWS-072020-3B		$ 7.43
Supplies		1	General & Transition Management	Quanta Services Puerto Rico, LLC	QSPR-092020-3B		$ 151.54
Supplies		2.031	Materials Management & Warehouse Plan	ATCO Power (2010) Ltd.	092020-2LB		$ 4,401.28
Supplies		2.05	Environmental Exposure Management Plan	Quanta Workforce Solutions, LLC	QWS-092020-2B		$ 822.25
Supplies		7.06	Project Worksheet Assessment (also covered under Section 4.3	Innovative Emergency Managem	20342-WO1-003B		$ 208.83
Supplies		8.06	Communication Plan	Quanta Workforce Solutions, LLC	QWS-072020-2B-02		$ 1,945.49
Supplies		9.01	Genco Shared Services Agreement Approval	Alumbra LLC		31	$ 108.27
Supplies	Non HOC 07			Quanta Workforce Solutions, LLC	QWS-092020-2B		$ 1,119.59
Supplies Total							$ 18,191.46
Third Party Labor		1	General & Transition Management	Alvarez & Marsal Corporate Perf	826788-02		$ 86,980.00
Third Party Labor		1	General & Transition Management	Alvarez & Marsal Corporate Perf	826788-03A		$ 177,160.00
Third Party Labor		1	General & Transition Management	DLA Piper LLP (US)		3987867	$ 53,150.00
Third Party Labor		1	General & Transition Management	Quanta Workforce Solutions, LLC	QWS-072020-2B-02		$ 14,910.68
Third Party Labor		1	General & Transition Management	Quanta Workforce Solutions, LLC	QWS-092020-2B		$ 56,588.98
Third Party Labor		1	General & Transition Management	Global Project Solutions, LLC	20-1007		$ 13,275.00
Third Party Labor		1	General & Transition Management	Global Project Solutions, LLC	20-1008		$ 550.00
Third Party Labor		1.02	Plan to Address Gaps in Assets, Technology, Processes, etc. (pla	Alumbra LLC		32	$ 54,400.00
Third Party Labor		1.02	Plan to Address Gaps in Assets, Technology, Processes, etc. (pla	Alumbra LLC		33	$ 15,640.00
Third Party Labor		1.02	Plan to Address Gaps in Assets, Technology, Processes, etc. (pla	Alumbra LLC		34	$ 70,475.63
Third Party Labor		1.02	Plan to Address Gaps in Assets, Technology, Processes, etc. (pla	Alumbra LLC		35	$ 44,175.96
Third Party Labor		1.02	Plan to Address Gaps in Assets, Technology, Processes, etc. (pla	Alumbra LLC		36	$ 72,273.99
Third Party Labor		1.02	Plan to Address Gaps in Assets, Technology, Processes, etc. (pla	Alumbra LLC		37	$ 66,692.61
Third Party Labor		2.0312	Vegetation Management Plan	Alumbra LLC		38	$ 124,427.70
Third Party Labor		2.0312	Vegetation Management Plan	Alumbra LLC		39	$ 8,500.00
Third Party Labor		4.02	Evaluating and Updating Customer Service Policies and Procedu	Alumbra LLC		34	$ 13,200.12
Third Party Labor		4.02	Evaluating and Updating Customer Service Policies and Procedu	Alumbra LLC		35	$ 10,487.50
Third Party Labor		4.02	Evaluating and Updating Customer Service Policies and Procedu	BridgeSource Utilities Solutions,		1002	$ 21,900.00
Third Party Labor		4.04	Development of a Customer Service Transition Plan	Alumbra LLC		34	$ 31,975.04
Third Party Labor		4.04	Development of a Customer Service Transition Plan	Alumbra LLC		35	$ 27,137.43
Third Party Labor		4.04	Development of a Customer Service Transition Plan	Alumbra LLC		36	$ 17,671.04
Third Party Labor		4.04	Development of a Customer Service Transition Plan	Alumbra LLC		37	$ 84,917.78
Third Party Labor		4.04	Development of a Customer Service Transition Plan	BridgeSource Utilities Solutions,		1002	$ 66,400.00
Third Party Labor		4.05	Development and Implementation of a Service Start and Shut-C	Alumbra LLC		34	$ 3,450.00
Third Party Labor		4.05	Development and Implementation of a Service Start and Shut-C	Alumbra LLC		35	$ 6,649.94
Third Party Labor		5.02	Identification and Gap Analysis	ATCO Power (2010) Ltd.	092020-2LB		$ 82,473.37
Third Party Labor		5.02	Identification and Gap Analysis	International Business Machines	C20CMY5		$ 5,015.00
Third Party Labor		5.02	Identification and Gap Analysis	International Business Machines	C20CMY6		$ 378,812.50
Third Party Labor		5.02	Identification and Gap Analysis	Smartbridge	INV_9168		$ 12,825.00
Third Party Labor		5.02	Identification and Gap Analysis	Smartbridge	INV_9214		$ 15,750.00
Third Party Labor		5.07	Commencement Cutover Planning	ATCO Power (2010) Ltd.	092020-2LB		$ 46,562.49
Third Party Labor		6.01	Detailed Description of Approach to Budgeting and Reporting	Alvarez & Marsal Corporate Perf	826788-02		$ 23,230.00
Third Party Labor		6.01	Detailed Description of Approach to Budgeting and Reporting	Alvarez & Marsal Corporate Perf	826788-03C		$ 48,300.00
Third Party Labor		6.01	Detailed Description of Approach to Budgeting and Reporting	Alvarez & Marsal Corporate Perf	826788-03B		$ 79,062.50
Third Party Labor		6.05	Preparing Initial Budgets and Other Financial Forecasts	RJV Consulting, LLC		1	$ 11,062.50
Third Party Labor		6.05	Preparing Initial Budgets and Other Financial Forecasts	RJV Consulting, LLC		2	$ 6,087.50
Third Party Labor		6.05	Preparing Initial Budgets and Other Financial Forecasts	MBarrett Consulting LLC		1137	$ 11,800.00
Third Party Labor		6.05	Preparing Initial Budgets and Other Financial Forecasts	MBarrett Consulting LLC		1140	$ 7,500.00
Third Party Labor		6.07	Evaluating and Updating Payroll and Labor Cost Reporting syste	Nory Sanchez-Alvarez	2020-0024		$ 37.03
Third Party Labor		6.07	Evaluating and Updating Payroll and Labor Cost Reporting syste	People 2.0 North America	RL509355544		$ 12,464.00
Third Party Labor		6.07	Evaluating and Updating Payroll and Labor Cost Reporting syste	People 2.0 North America	RL509355545		$ 10,080.00
Third Party Labor		6.07	Evaluating and Updating Payroll and Labor Cost Reporting syste	People 2.0 North America	RL509358149		$ 11,818.00
Third Party Labor		6.07	Evaluating and Updating Payroll and Labor Cost Reporting syste	People 2.0 North America	RL509358150		$ 9,072.00
Third Party Labor		6.09	Plan to Address Gaps in Assets, Technology, Processes, etc. (pla	Quanta Workforce Solutions, LLC	QWS-0920-2b/2c-1		$ 29,535.00
Third Party Labor		7.06	Project Worksheet Assessment (also covered under Section 4.3	Innovative Emergency Managem	20342-WO1-003B		$ 23,146.00
Third Party Labor		8.02	Recruiting and Staffing	Aerotek Professional Services	OP09643132		$ 13,358.89
Third Party Labor		8.02	Recruiting and Staffing	Aerotek Professional Services	OP09655156		$ 14,295.34
Third Party Labor		8.02	Recruiting and Staffing	Aerotek Professional Services	OP09668032		$ 13,825.31

Expense item - Name	HOC Item	Annex II Definition	Expense report - Vendor	Expense report - Invoice #	Sum of Total (USD)
Third Party Labor		8.02 Recruiting and Staffing	Iris Vargas	LE 2020-04	$ 7,120.00
Third Party Labor		8.03 Redesign and Staff New Organization	Translations & More	190736-CEMM	$ 630.00
Third Party Labor		8.03 Redesign and Staff New Organization	Translations & More	190391	$ 1,987.50
Third Party Labor		8.1 Compliance Plan	BMA Group	20-3484	$ 4,845.00
Third Party Labor		8.1 Compliance Plan	BMA Group	20-3661	$ 8,265.00
Third Party Labor		8.1 Compliance Plan	BMA Group	20-3852	$ 278.65
Third Party Labor		8.1 Compliance Plan	BMA Group	20-3909	$ 7,600.00
Third Party Labor		9.01 Genco Shared Services Agreement Approval	Alumbra LLC	30	$ 22,356.25
Third Party Labor		9.01 Genco Shared Services Agreement Approval	Alumbra LLC	31	$ 42,093.75
Third Party Labor		9.07 System Operation Principles Regulatory Approval	Alumbra LLC	28	$ 14,110.00
Third Party Labor		9.07 System Operation Principles Regulatory Approval	Alumbra LLC	29	$ 41,835.00
Third Party Labor		12.06 Operator Representations and Warranties	DLA Piper LLP (US)	3988924	$ 37,279.00
Third Party Labor	Non HOC 01		Smartbridge	INV_9169	$ 18,600.00
Third Party Labor	Non HOC 01		Smartbridge	INV_9218	$ 12,850.00
Third Party Labor	Non HOC 02		International Business Machines	C20CMY7	$ 233,975.00
Third Party Labor	Non HOC 02		International Business Machines	C20CMY8	$ 8,280.00
Third Party Labor	Non HOC 02		Smartbridge	INV_9171	$ 10,462.50
Third Party Labor	Non HOC 02		Smartbridge	INV_9221	$ 16,875.00
Third Party Labor	Non HOC 02		CSS International, Inc	18659	$ 36,800.00
Third Party Labor	Non HOC 02		CSS International, Inc	18658	$ 19,740.00
Third Party Labor	Non HOC 02		CSS International, Inc	18635	$ 38,410.00
Third Party Labor	Non HOC 05		NexTec Operating Corp	157278	$ 390.00
Third Party Labor	Non HOC 05		NexTec Operating Corp	157407	$ 195.00
Third Party Labor	Non HOC 05		NexTec Operating Corp	157517	$ 633.75
Third Party Labor	Non HOC 05		NexTec Operating Corp	157630	$ 1,755.00
Third Party Labor	Non HOC 05		NexTec Operating Corp	155064	$ 1,952.56
Third Party Labor	Non HOC 05		NexTec Operating Corp	157784	$ 97.50
Third Party Labor	Non HOC 05		NexTec Operating Corp	157894	$ 926.25
Third Party Labor	Non HOC 05		People 2.0 North America	RL509355543	$ 5,866.00
Third Party Labor	Non HOC 05		People 2.0 North America	RL509355546	$ 8,904.00
Third Party Labor	Non HOC 05		People 2.0 North America	RL509355547	$ 11,648.00
Third Party Labor	Non HOC 05		People 2.0 North America	RL509358148	$ 4,592.00
Third Party Labor	Non HOC 05		People 2.0 North America	RL509358151	$ 7,547.20
Third Party Labor	Non HOC 05		People 2.0 North America	RL509358152	$ 9,632.00
Third Party Labor	Non HOC 07		DLA Piper LLP (US)	4002317	$ 139,147.00
Third Party Labor	Non HOC 11	Development of System Operations Principles	Alumbra LLC	26	$ 6,055.00
Third Party Labor	Non HOC 11	Development of System Operations Principles	Alumbra LLC	29	$ 5,485.00
Third Party Labor	Non HOC 14	Negotiate PPOAs - Regulatory	Alumbra LLC	26	$ 102,137.70
Third Party Labor	Non HOC 14	Negotiate PPOAs - Regulatory	Alumbra LLC	27	$ 247,013.46
Third Party Labor Total					$ 3,147,471.90
Third Party Services		1 General & Transition Management	American Relocation Connectior	28545	$ 2,500.00
Third Party Services		1 General & Transition Management	American Relocation Connectior	28720	$ 50,025.00
Third Party Services		1 General & Transition Management	American Relocation Connectior	28731	$ 50,025.00
Third Party Services		1 General & Transition Management	American Relocation Connectior	28660	$ 8,501.34
Third Party Services		1 General & Transition Management	American Relocation Connectior	28705	$ 16,121.37
Third Party Services		1 General & Transition Management	American Relocation Connectior	28667	$ 4,845.54
Third Party Services		1 General & Transition Management	American Relocation Connectior	28674	$ 9,337.32
Third Party Services		1 General & Transition Management	American Relocation Connectior	28704	$ 9,208.39
Third Party Services		1 General & Transition Management	American Relocation Connectior	28641	$ 3,217.87
Third Party Services		1 General & Transition Management	American Relocation Connectior	28661	$ 7,946.34
Third Party Services		1 General & Transition Management	American Relocation Connectior	28666	$ 14,033.42
Third Party Services		1 General & Transition Management	American Relocation Connectior	28639	$ 4,790.00
Third Party Services		1 General & Transition Management	American Relocation Connectior	28668	$ 12,626.47
Third Party Services		1 General & Transition Management	American Relocation Connectior	40-186798	$ 15,476.57
Third Party Services		1 General & Transition Management	American Relocation Connectior	28671	$ 12,849.39
Third Party Services		1 General & Transition Management	American Relocation Connectior	28672	$ 8,112.55
Third Party Services		1 General & Transition Management	American Relocation Connectior	28673	$ 15,785.09
Third Party Services		1 General & Transition Management	American Relocation Connectior	28702	$ 13,841.34
Third Party Services		1 General & Transition Management	American Relocation Connectior	28703	$ 5,955.36
Third Party Services		1 General & Transition Management	ATCO Power (2010) Ltd.	092020-3LB	$ 65,787.65
Third Party Services		1 General & Transition Management	ATCO Power (2010) Ltd.	092020-2LB	$ 273,955.20

Expense item - Name	HOC Item	Annex II Definition	Expense report - Vendor	Expense report - Invoice #		Sum of Total (USD)
Third Party Services	1	General & Transition Management	Quanta Workforce Solutions, LL(	QWS-072020-2B-02	$	1,710.00
Third Party Services	2.0312	Vegetation Management Plan	ATCO Power (2010) Ltd.	092020-2LB	$	6,315.96
Third Party Services	4.03	Development of a Meter Reading Plan	ATCO Power (2010) Ltd.	092020-2LB	$	7,761.97
Third Party Services	5.02	Identification and Gap Analysis	ATCO Power (2010) Ltd.	092020-2LB	$	16,247.67
Third Party Services	1	General & Transition Management	Nory Sanchez-Alvarez	2020-0025	$	2,361.59
Third Party Services	1	General & Transition Management	Quanta Workforce Solutions, LL(	QWS-092020-2B	$	68,796.00
Third Party Services	4.04	Development of a Customer Service Transition Plan	Quanta Workforce Solutions, LL(	QWS-092020-2B	$	1,406.21
Third Party Services	5.02	Identification and Gap Analysis	Bruns-Pak	2821621	$	44,639.14
Third Party Services	6.01	Detailed Description of Approach to Budgeting and Reporting	Alvarez & Marsal Corporate Perf	826788-03C	-$	9,660.00
Third Party Services	6.01	Detailed Description of Approach to Budgeting and Reporting	Alvarez & Marsal Corporate Perf	826788-03B	-$	15,812.50
Third Party Services	6.05	Preparing Initial Budgets and Other Financial Forecasts	MBarrett Consulting LLC	1133	$	14,200.00
Third Party Services	6.07	Evaluating and Updating Payroll and Labor Cost Reporting syste	Nory Sanchez-Alvarez	2020-0021	$	2,354.66
Third Party Services	8.02	Recruiting and Staffing	Korn Ferry (US) NW 5854	90387659	$	4,000.00
Third Party Services	8.02	Recruiting and Staffing	Korn Ferry (US) NW 5854	90387661	$	4,000.00
Third Party Services	8.02	Recruiting and Staffing	Korn Ferry (US) NW 5854	90387662	$	4,008.00
Third Party Services	8.02	Recruiting and Staffing	Korn Ferry (US) NW 5854	90387663	$	4,000.00
Third Party Services	8.02	Recruiting and Staffing	Korn Ferry (US) NW 5854	90388805	$	34,320.00
Third Party Services	8.03	Redesign and Staff New Organization	Nory Sanchez-Alvarez	LUMA 2020-0027	$	1,806.84
Third Party Services	8.06	Communication Plan	ATCO Power (2010) Ltd.	092020-2LB	$	32,373.08
Third Party Services	8.06	Communication Plan	Quanta Workforce Solutions, LL(	QWS-092020-2B	$	45,815.00
Third Party Services	8.06	Communication Plan	Quanta Workforce Solutions, LL(	QWS-0920-2b/2c-1	$	16,065.00
Third Party Services	8.08	Develop Employee Retirement Plan	Triple-S, Salud	SP6906-WF-8-20	$	26,000.00
Third Party Services	12.02	Required Insurance	Vidal & Rodriguez, Inc.	146211	$	15,000.00
Third Party Services	Non HOC 05		NexTec Operating Corp	RT-157162	$	1,092.00
Third Party Services Total					$	933,741.83
Travel	1	General & Transition Management	ATCO Power (2010) Ltd.	092020-3LB	$	4,218.63
Travel	1	General & Transition Management	ATCO Power (2010) Ltd.	092020-2LB	$	31,423.96
Travel	1	General & Transition Management	Quanta Workforce Solutions, LL(	QWS-072020-2B	$	290.10
Travel	1	General & Transition Management	Quanta Workforce Solutions, LL(	QWS-072020-2B-02	$	19,355.40
Travel	1	General & Transition Management	Quanta Workforce Solutions, LL(	QWS-092020-2B	$	19,269.80
Travel	1	General & Transition Management	Quanta Workforce Solutions, LL(	QWS-0920-2b/2c-1	$	1,626.00
Travel	1	General & Transition Management	Quanta Services Puerto Rico, LL(	QWS-072020-3B	$	1,740.00
Travel	1	General & Transition Management	Quanta Services Puerto Rico, LL(	QSPR-092020-3B	$	6,341.40
Travel	1	General & Transition Management	Global Project Solutions, LLC	20-1007	$	280.10
Travel	1.02	Plan to Address Gaps in Assets, Technology, Processes, etc. (pla	Alumbra LLC	35	$	4,138.68
Travel	1.02	Plan to Address Gaps in Assets, Technology, Processes, etc. (pla	Alumbra LLC	37	$	3,192.90
Travel	2.0312	Vegetation Management Plan	Alumbra LLC	39	$	909.20
Travel	4.04	Development of a Customer Service Transition Plan	BridgeSource Utilities Solutions,	1002	$	522.76
Travel	6.07	Evaluating and Updating Payroll and Labor Cost Reporting syste	People 2.0 North America	RL509356104	$	405.20
Travel	7.06	Project Worksheet Assessment (also covered under Section 4.3	Innovative Emergency Managem	20342-WO1-003B	$	863.57
Travel	9.01	Genco Shared Services Agreement Approval	Alumbra LLC	31	$	2,631.50
Travel	9.07	System Operation Principles Regulatory Approval	Alumbra LLC	29	$	562.20
Travel	Non HOC 14	Negotiate PPOAs - Regulatory	Alumbra LLC	27	$	3,230.08
Travel	1	General & Transition Management	Alumbra LLC	27	$	1,006.00
Travel	1	General & Transition Management	ATCO Power (2010) Ltd.	092020-2LB	$	842.13
Travel	1	General & Transition Management	Quanta Workforce Solutions, LL(	QWS-072020-2B-02	$	5,265.00
Travel	1	General & Transition Management	Quanta Workforce Solutions, LL(	QWS-092020-2B	$	19,059.71
Travel	1	General & Transition Management	Quanta Services Puerto Rico, LL(	QWS-072020-3B	$	319.00
Travel	1	General & Transition Management	Global Project Solutions, LLC	20-1007	$	450.00
Travel	1	General & Transition Management	Quanta Services Puerto Rico, LL(	QWS-072020-3B	$	1,230.40
Travel	1	General & Transition Management	ATCO Power (2010) Ltd.	092020-3LB	$	3,452.88
Travel	1	General & Transition Management	ATCO Power (2010) Ltd.	092020-2LB	$	16,001.02
Travel	1	General & Transition Management	Quanta Workforce Solutions, LL(	QWS-072020-2B	$	7,275.42
Travel	1	General & Transition Management	Quanta Workforce Solutions, LL(	QWS-072020-2B-02	$	4,814.03
Travel	1	General & Transition Management	Quanta Workforce Solutions, LL(	QWS-092020-2B	$	16,151.99
Travel	1	General & Transition Management	Quanta Workforce Solutions, LL(	QWS-0920-2b/2c-1	$	1,051.95
Travel	1	General & Transition Management	Quanta Services Puerto Rico, LL(	QWS-072020-3B	$	2,462.16
Travel	1	General & Transition Management	Quanta Services Puerto Rico, LL(	QSPR-092020-3B	$	1,991.68
Travel	2.0312	Vegetation Management Plan	Alumbra LLC	39	$	919.57
Travel	7.06	Project Worksheet Assessment (also covered under Section 4.3	Innovative Emergency Managem	20342-WO1-003B	$	566.73
Travel	1	General & Transition Management	ATCO Power (2010) Ltd.	092020-2LB	$	68,541.48

Expense item - Name	HOC Item	Annex II Definition	Expense report - Vendor	Expense report - Invoice #		Sum of Total (USD)
Travel	1	General & Transition Management	Quanta Workforce Solutions, LL(	QWS-072020-2B-02	$	45,246.81
Travel	1	General & Transition Management	Quanta Workforce Solutions, LL(	QWS-092020-2B	$	1,567.46
Travel	1	General & Transition Management	Quanta Workforce Solutions, LL(	QWS-0920-2b/2c-1	$	1,524.73
Travel	1	General & Transition Management	Quanta Services Puerto Rico, LL(	QWS-072020-3B	$	17,415.74
Travel	1	General & Transition Management	Quanta Services Puerto Rico, LL(	QSPR-092020-3B	$	16.65
Travel	1	General & Transition Management	Global Project Solutions, LLC	20-1007	$	1,862.15
Travel	1.02	Plan to Address Gaps in Assets, Technology, Processes, etc. (pla	Alumbra LLC	33	$	780.90
Travel	1.02	Plan to Address Gaps in Assets, Technology, Processes, etc. (pla	Alumbra LLC	35	$	6,021.03
Travel	1.02	Plan to Address Gaps in Assets, Technology, Processes, etc. (pla	Alumbra LLC	37	$	8,960.16
Travel	2.0312	Vegetation Management Plan	Alumbra LLC	39	$	1,297.57
Travel	4.02	Evaluating and Updating Customer Service Policies and Procedu	BridgeSource Utilities Solutions,	1002	$	1,962.00
Travel	4.04	Development of a Customer Service Transition Plan	Alumbra LLC	37	$	2,547.45
Travel	4.04	Development of a Customer Service Transition Plan	BridgeSource Utilities Solutions,	1002	$	1,798.00
Travel	5.02	Identification and Gap Analysis	International Business Machines	C20CMY6	$	9,804.38
Travel	6.07	Evaluating and Updating Payroll and Labor Cost Reporting syste	People 2.0 North America	RL509356104	$	166.37
Travel	7.06	Project Worksheet Assessment (also covered under Section 4.3	Innovative Emergency Managem	20342-WO1-003B	$	3,848.48
Travel	8.02	Recruiting and Staffing	American Relocation Connectior	28781	$	14,720.00
Travel	9.01	Genco Shared Services Agreement Approval	Alumbra LLC	31	$	2,152.74
Travel	9.07	System Operation Principles Regulatory Approval	Alumbra LLC	29	$	2,590.00
Travel	Non HOC 14	Negotiate PPOAs - Regulatory	Alumbra LLC	27	$	17,215.90
Travel	1	General & Transition Management	Quanta Workforce Solutions, LL(	QWS-072020-2B	$	6,066.82
Travel	1	General & Transition Management	ATCO Power (2010) Ltd.	092020-3LB	$	28.87
Travel	1	General & Transition Management	ATCO Power (2010) Ltd.	092020-2LB	$	6,478.00
Travel	1	General & Transition Management	Quanta Workforce Solutions, LL(	QWS-072020-2B	$	11.42
Travel	1	General & Transition Management	Quanta Workforce Solutions, LL(	QWS-072020-2B-02	$	5,835.37
Travel	1	General & Transition Management	Quanta Workforce Solutions, LL(	QWS-092020-2B	$	9,261.01
Travel	1	General & Transition Management	Quanta Workforce Solutions, LL(	QWS-0920-2b/2c-1	$	502.83
Travel	1	General & Transition Management	Quanta Services Puerto Rico, LL(	QWS-072020-3B	$	1,924.31
Travel	1	General & Transition Management	Quanta Services Puerto Rico, LL(	QSPR-092020-3B	$	246.53
Travel	1	General & Transition Management	Global Project Solutions, LLC	20-1007	$	1,925.00
Travel	1.02	Plan to Address Gaps in Assets, Technology, Processes, etc. (pla	Alumbra LLC	33	$	1,225.00
Travel	1.02	Plan to Address Gaps in Assets, Technology, Processes, etc. (pla	Alumbra LLC	35	$	6,300.00
Travel	1.02	Plan to Address Gaps in Assets, Technology, Processes, etc. (pla	Alumbra LLC	37	$	10,675.00
Travel	2.0312	Vegetation Management Plan	Alumbra LLC	39	$	875.00
Travel	4.02	Evaluating and Updating Customer Service Policies and Procedu	BridgeSource Utilities Solutions,	1002	$	2,275.00
Travel	4.04	Development of a Customer Service Transition Plan	Alumbra LLC	37	$	700.00
Travel	4.04	Development of a Customer Service Transition Plan	BridgeSource Utilities Solutions,	1002	$	1,925.00
Travel	6.07	Evaluating and Updating Payroll and Labor Cost Reporting syste	People 2.0 North America	RL509356104	$	478.42
Travel	7.06	Project Worksheet Assessment (also covered under Section 4.3	Innovative Emergency Managem	20342-WO1-003B	$	2,832.07
Travel	9.01	Genco Shared Services Agreement Approval	Alumbra LLC	31	$	4,375.00
Travel	9.07	System Operation Principles Regulatory Approval	Alumbra LLC	29	$	2,625.00
Travel	Non HOC 14	Negotiate PPOAs - Regulatory	Alumbra LLC	27	$	17,500.00
Travel Total					$	477,966.80
Grand Total					$	5,189,724.68

Summary of Additional Costs & Expenses by Invoice

Vendor	Invoice #	Sum of Total (USD)
Aerotek Professional Services	OP09643132	$13,492.49
Aerotek Professional Services	OP09655156	$14,438.31
Aerotek Professional Services	OP09668032	$13,963.54
Alumbra LLC	26	$108,192.70
Alumbra LLC	27	$295,845.84
Alumbra LLC	28	$14,110.00
Alumbra LLC	29	$54,990.00
Alumbra LLC	30	$22,356.25
Alumbra LLC	31	$53,045.01
Alumbra LLC	32	$54,400.00
Alumbra LLC	33	$18,271.50
Alumbra LLC	38	$124,427.70
Alumbra LLC	39	$12,841.34
Alumbra LLC	34	$119,100.79
Alumbra LLC	35	$108,453.04
Alumbra LLC	36	$89,945.03
Alumbra LLC	37	$183,750.28
Alvarez & Marsal Corporate Performance Improvement, LLC	826788-02	$113,516.30
Alvarez & Marsal Corporate Performance Improvement, LLC	826788-03A	$182,474.80
Alvarez & Marsal Corporate Performance Improvement, LLC	826788-03C	$39,799.20
Alvarez & Marsal Corporate Performance Improvement, LLC	826788-03B	$65,147.50
American Relocation Connections, LLC	28545	$2,500.00
American Relocation Connections, LLC	28720	$50,025.00
American Relocation Connections, LLC	28731	$50,025.00
American Relocation Connections, LLC	28660	$8,501.34
American Relocation Connections, LLC	28781	$14,720.00
American Relocation Connections, LLC	28705	$16,121.37
American Relocation Connections, LLC	28667	$4,845.54
American Relocation Connections, LLC	28674	$9,337.32

Vendor	Invoice #	Sum of Total (USD)
American Relocation Connections, LLC	28704	$9,208.39
American Relocation Connections, LLC	28641	$3,217.87
American Relocation Connections, LLC	28661	$7,946.34
American Relocation Connections, LLC	28666	$14,033.42
American Relocation Connections, LLC	28639	$4,790.00
American Relocation Connections, LLC	28668	$12,626.47
American Relocation Connections, LLC	40-186798	$15,476.57
American Relocation Connections, LLC	28671	$12,849.39
American Relocation Connections, LLC	28672	$8,112.55
American Relocation Connections, LLC	28673	$15,785.09
American Relocation Connections, LLC	28702	$13,841.34
American Relocation Connections, LLC	28703	$5,955.36
ATCO Power (2010) Ltd.	092020-3LB	$73,488.03
ATCO Power (2010) Ltd.	092020-2LB	$817,183.11
BridgeSource Utilities Solutions, LLC	1002	$100,482.76
CDW	LQQL419	$25,431.85
DLA Piper LLP (US)	3988924	$37,279.00
DLA Piper LLP (US)	3987867	$53,150.00
DLA Piper LLP (US)	4002317	$140,060.40
Innovative Emergency Management, Inc. (IEM)	20342-WO1-003B	$32,391.52
International Business Machines Corporation (IBM)	C20CMY5	$5,215.60
International Business Machines Corporation (IBM)	C20CMY6	$404,161.56
International Business Machines Corporation (IBM)	C20CMY7	$243,334.00
International Business Machines Corporation (IBM)	C20CMY8	$8,611.20
Iris Vargas	LE 2020-04	$7,120.00
Korn Ferry (US) NW 5854	90387659	$4,000.00
Korn Ferry (US) NW 5854	90387661	$4,000.00
Korn Ferry (US) NW 5854	90387662	$4,008.00
Korn Ferry (US) NW 5854	90387663	$4,000.00
Korn Ferry (US) NW 5854	90388805	$34,320.00
NexTec Operating Corp	RT-157162	$1,092.00
NexTec Operating Corp	157278	$422.18

Vendor	Invoice #	Sum of Total (USD)
NexTec Operating Corp	157407	$211.09
NexTec Operating Corp	157517	$686.04
NexTec Operating Corp	157630	$1,899.79
NexTec Operating Corp	155064	$1,952.56
NexTec Operating Corp	157784	$105.55
NexTec Operating Corp	157894	$1,002.66
Nory Sanchez-Alvarez	2020-0021	$2,354.66
Nory Sanchez-Alvarez	2020-0024	$37.03
Nory Sanchez-Alvarez	2020-0025	$2,361.59
Nory Sanchez-Alvarez	LUMA 2020-0027	$1,806.84
Oracle America, Inc.	961036	$25,173.75
People 2.0 North America	RL509355543	$5,866.00
People 2.0 North America	RL509355544	$12,464.00
People 2.0 North America	RL509355545	$10,080.00
People 2.0 North America	RL509355546	$8,904.00
People 2.0 North America	RL509355547	$11,648.00
People 2.0 North America	RL509356104	$1,049.99
People 2.0 North America	RL509358148	$4,592.00
People 2.0 North America	RL509358149	$11,818.00
People 2.0 North America	RL509358150	$9,072.00
People 2.0 North America	RL509358151	$7,547.20
People 2.0 North America	RL509358152	$9,632.00
Quanta Workforce Solutions, LLC	QWS-072020-2B	$33,536.91
Quanta Workforce Solutions, LLC	QWS-072020-2B-02	$123,565.80
Quanta Workforce Solutions, LLC	QWS-092020-2B	$252,877.56
Quanta Workforce Solutions, LLC	QWS-0920-2b/2c-1	$50,305.51
RJV Consulting, LLC	1	$11,062.50
RJV Consulting, LLC	2	$6,087.50
Smartbridge	INV_9168	$12,825.00
Smartbridge	INV_9171	$10,462.50
Smartbridge	INV_9169	$18,600.00
Smartbridge	INV_9214	$15,750.00

Vendor	Invoice #	Sum of Total (USD)
Smartbridge	INV_9218	$12,850.00
Smartbridge	INV_9221	$16,875.00
Translations & More	190736-CEMM	$656.19
Translations & More	190391	$2,067.00
Vidal & Rodriguez, Inc.	146211	$15,000.00
Workday, Inc.	WD-182997	$206,675.00
Quanta Services Puerto Rico, LLC	QWS-072020-3B	$33,669.90
Quanta Services Puerto Rico, LLC	QSPR-092020-3B	$8,747.80
MBarrett Consulting LLC	1133	$14,200.00
MBarrett Consulting LLC	1137	$11,800.00
MBarrett Consulting LLC	1140	$7,500.00
BMA Group	20-3484	$4,935.82
BMA Group	20-3661	$8,419.93
BMA Group	20-3852	$278.65
BMA Group	20-3909	$7,904.00
ADP, LLC	2056087	$3,025.45
CSS International, Inc	18659	$36,800.00
CSS International, Inc	18658	$19,740.00
CSS International, Inc	18635	$38,410.00
Bruns-Pak	9625-05-01	$44,639.14
Triple-S, Salud	SP6906-WF-8-20	$26,000.00
Global Project Solutions, LLC	20-1007	$21,411.58
Global Project Solutions, LLC	20-1008	$550.00
Total		**$5,189,724.68**

Third Party Labor Summary

HOC Item	Name	Vendor	Invoice #		Quantity	Price	Sum of Total (USD)
1	General & Transition Management	Alvarez & Marsal Corporate Performance Improvement, LLC	826788-02		10.00	740.00	$7,400.00
					173.00	460.00	$79,580.00
			826788-03A		1.00	2,657.40	$2,657.40
					42.00	740.00	$31,080.00
					125.00	460.00	$57,500.00
					42.00	740.00	$31,080.00
					125.00	460.00	$57,500.00
		DLA Piper LLP (US)		3987867	6.30	1,245.00	$7,843.50
					20.20	1,055.00	$21,311.00
					7.50	890.00	$6,675.00
					1.10	900.00	$990.00
					0.60	150.00	$90.00
					11.60	395.00	$4,582.00
					2.60	275.00	$715.00
					0.10	235.00	$23.50
					17.90	350.00	$6,265.00
					4.90	950.00	$4,655.00
		Nory Sanchez-Alvarez	2020-0025		1.00	2,361.59	$2,361.59
		Quanta Workforce Solutions, LLC	QWS-072020-2B-02		186.50	79.95	$14,910.68
			QWS-092020-2B		145.50	79.95	$11,632.73
					32.00	190.00	$6,080.00
					1.00	13,680.00	$13,680.00
					111.00	190.00	$21,090.00
					52.00	135.00	$7,020.00
					79.75	135.00	$10,766.25
		Global Project Solutions, LLC	20-1007		72.00	184.38	$13,275.00
			20-1008		4.00	137.50	$550.00
1 Total					1275.55		$421,313.65
1.02	Plan to Address Gaps in Assets, Technology, Processes, etc. (pl	Alumbra LLC		32	32.50	340.00	$11,050.00
					127.50	340.00	$43,350.00
				33	46.00	340.00	$15,640.00
				34	46.00	292.43	$13,451.78
					153.00	292.43	$44,741.79
					42.00	292.43	$12,282.06
				35	10.00	318.96	$3,189.60
					66.50	318.96	$21,210.84
					62.00	318.96	$19,775.52
				36	105.00	310.45	$32,597.25
					47.00	310.00	$14,570.00
					6.00	310.45	$1,862.70
					9.00	310.45	$2,794.05
					7.00	310.00	$2,170.00
					8.50	310.00	$2,635.00
					47.00	310.45	$14,591.15
					3.00	351.28	$1,053.84
				37	20.00	310.00	$6,200.00
						330.61	$6,612.20
					65.00	330.61	$21,489.65
					26.50	330.61	$8,761.17
					11.00	310.00	$3,410.00
					13.50	310.00	$4,185.00
					48.50	330.61	$16,034.59
1.02 Total					1002.5		$323,658.19
2.0312	Vegetation Management Plan	Alumbra LLC		38	5.00	125.00	$625.00
					172.00	375.00	$64,500.00
					76.00	310.00	$23,560.00
					69.17	310.00	$21,442.70

HOC Item	Name	Vendor	Invoice #	Quantity	Price	Sum of Total (USD)
				33.00	275.00	$9,075.00
				19.00	275.00	$5,225.00
			39	68.00	125.00	$8,500.00
2.0312 Total				442.17		$132,927.70
4.02	Evaluating and Updating Customer Service Policies and Procec	Alumbra LLC	34	3.00	366.67	$1,100.01
				33.00	366.67	$12,100.11
			35	17.00	275.00	$4,675.00
				15.50	375.00	$5,812.50
		BridgeSource Utilities Solutions, LLC	1002	146.00	150.00	$21,900.00
4.02 Total				214.5		$45,587.62
4.04	Development of a Customer Service Transition Plan	Alumbra LLC	34	22.00	296.43	$6,521.46
				52.00	295.00	$15,340.00
				6.00	296.43	$1,778.58
				12.00	375.00	$4,500.00
				13.00	295.00	$3,835.00
			35	9.00	327.63	$2,948.67
				29.00	309.09	$8,963.61
				10.00	327.63	$3,276.30
				15.00	309.09	$4,636.35
				19.50	375.00	$7,312.50
			36	2.00	375.00	$750.00
				20.00	288.04	$5,760.80
				2.50	351.28	$878.20
				3.00	288.04	$864.12
				2.00	375.00	$750.00
				10.00	375.00	$3,750.00
				14.00	351.28	$4,917.92
			37	2.00	375.00	$750.00
				9.00	344.41	$3,099.69
				15.00	291.51	$4,372.65
				29.00	330.91	$9,596.39
				19.50	330.91	$6,452.75
				119.00	291.51	$34,689.69
				8.00	344.41	$2,755.28
				9.00	330.91	$2,978.19
				38.50	291.51	$11,223.14
				3.00	375.00	$1,125.00
				21.00	375.00	$7,875.00
		BridgeSource Utilities Solutions, LLC	1002	110.00	200.00	$22,000.00
				152.00	150.00	$22,800.00
				144.00	150.00	$21,600.00
4.04 Total				920		$228,101.29
4.05	Development and Implementation of a Service Start and Shut	Alumbra LLC	34	3.00	345.00	$1,035.00
				7.00	345.00	$2,415.00
			35	16.00	302.27	$4,836.32
				6.00	302.27	$1,813.62
4.05 Total				32		$10,099.94
5.02	Identification and Gap Analysis	ATCO Power (2010) Ltd.	092020-2LB	152.26	259.00	$39,435.34
				166.17	259.00	$43,038.03
		International Business Machines Corporation (IBM)	C20CMY5	17.00	295.00	$5,015.00
			C20CMY6	180.00	60.00	$10,800.00
				13.50	295.00	$3,982.50
				176.00	245.00	$43,120.00
				45.00	60.00	$2,700.00
				128.00	395.00	$50,560.00
				170.00	245.00	$41,650.00
				170.00	395.00	$67,150.00
				180.00	60.00	$10,800.00
				162.00	395.00	$63,990.00
				180.00	60.00	$10,800.00

HOC Item		Name	Vendor	Invoice #		Quantity	Price	Sum of Total (USD)
						118.00	245.00	$28,910.00
						89.00	90.00	$8,010.00
						92.00	395.00	$36,340.00
			Smartbridge	INV_9168		28.50	225.00	$12,825.00
				INV_9214		70.00	225.00	$15,750.00
5.02 Total						2137.43		$494,875.87
	5.07	Commencement Cutover Planning	ATCO Power (2010) Ltd.	092020-2LB		212.50	200.00	$42,500.00
						20.50	198.17	$4,062.49
5.07 Total						233		$46,562.49
	6.01	Detailed Description of Approach to Budgeting and Reporting	Alvarez & Marsal Corporate Performance Improvement, LLC	826788-02		29.00	460.00	$13,340.00
						21.50	460.00	$9,890.00
				826788-03C		40.00	575.00	$23,000.00
						44.00	575.00	$25,300.00
				826788-03B		67.00	575.00	$38,525.00
						70.50	575.00	$40,537.50
6.01 Total						272		$150,592.50
	6.05	Preparing Initial Budgets and Other Financial Forecasts	RJV Consulting, LLC		1	44.25	250.00	$11,062.50
					2	24.35	250.00	$6,087.50
			MBarrett Consulting LLC		1133	1.00	14,200.00	$14,200.00
					1137	29.50	400.00	$11,800.00
					1140	18.75	400.00	$7,500.00
6.05 Total						117.85		$50,650.00
	6.07	Evaluating and Updating Payroll and Labor Cost Reporting syst	Nory Sanchez-Alvarez	2020-0021		1.00	2,354.66	$2,354.66
				2020-0024		1.00	37.03	$37.03
			People 2.0 North America	RL509355544		82.00	152.00	$12,464.00
				RL509355545		80.00	126.00	$10,080.00
				RL509358149		77.75	152.00	$11,818.00
				RL509358150		72.00	126.00	$9,072.00
6.07 Total						313.75		$45,825.69
	6.09	Plan to Address Gaps in Assets, Technology, Processes, etc. (pl	Quanta Workforce Solutions, LLC	QWS-0920-2b/2c-1		179.00	165.00	$29,535.00
6.09 Total						179		$29,535.00
	7.06	Project Worksheet Assessment (also covered under Section 4.	Innovative Emergency Management, Inc. (IEM)	20342-WO1-003B		68.25	96.00	$6,552.00
						40.00	244.00	$9,760.00
						33.50	204.00	$6,834.00
7.06 Total						141.75		$23,146.00
	8.02	Recruiting and Staffing	Aerotek Professional Services	OP09643132		38.75	37.20	$1,441.50
						36.83	31.00	$1,141.73
						36.50	37.20	$1,357.80
						38.00	18.60	$706.80
						37.50	37.20	$1,395.00
						36.67	18.60	$682.06
						38.50	37.20	$1,432.20
						39.25	37.20	$1,460.10
						37.50	18.60	$697.50
						38.00	43.40	$1,649.20
						19.00	37.20	$706.80
						37.00	18.60	$688.20
				OP09655156		40.00	37.20	$1,488.00
						37.50	31.00	$1,162.50
						30.00	37.20	$1,116.00
						40.00	18.60	$744.00
						34.25	37.20	$1,274.10
						37.50	18.60	$697.50
						40.00	37.20	$1,488.00
						40.00	37.20	$1,488.00
						37.50	18.60	$697.50
						39.50	43.40	$1,714.30
						38.00	18.60	$706.80
						37.00	22.32	$825.84
						40.00	22.32	$892.80

HOC Item	Name	Vendor	Invoice #		Quantity	Price	Sum of Total (USD)
			OP09668032		32.00	37.20	$1,190.40
					31.75	31.00	$984.25
					30.50	37.20	$1,134.60
					32.00	18.60	$595.20
					27.00	37.20	$1,004.40
					31.50	18.60	$585.90
					32.00	37.20	$1,190.40
					32.00	37.20	$1,190.40
					30.50	18.60	$567.30
					32.00	43.40	$1,388.80
					30.50	18.60	$567.30
					38.00	22.32	$848.16
					40.00	22.32	$892.80
					8.00	34.50	$276.00
					8.00	28.75	$230.00
					5.00	33.48	$167.40
					8.00	34.50	$276.00
					8.00	17.25	$138.00
					8.00	34.50	$276.00
					8.00	40.25	$322.00
		Iris Vargas	LE 2020-04		89.00	80.00	$7,120.00
8.02 Total					1486.5		$48,599.54
8.03	Redesign and Staff New Organization	Translations & More	190736-CEMM		3.00	60.00	$180.00
					1.50	60.00	$90.00
					2.00	60.00	$120.00
					1.00	60.00	$60.00
					1.00	60.00	$60.00
					1.00	60.00	$60.00
					1.00	60.00	$60.00
				190391	12.00	75.00	$900.00
					14.50	75.00	$1,087.50
8.03 Total					37		$2,617.50
8.1	Compliance Plan	BMA Group	20-3484		51.00	95.00	$4,845.00
			20-3661		40.00	95.00	$3,800.00
					47.00	95.00	$4,465.00
			20-3852		1.00	278.65	$278.65
			20-3909		80.00	95.00	$7,600.00
8.1 Total					219		$20,988.65
9.01	Genco Shared Services Agreement Approval	Alumbra LLC		30	32.75	375.00	$12,281.25
					32.50	310.00	$10,075.00
				31	112.25	375.00	$42,093.75
9.01 Total					177.5		$64,450.00
9.07	System Operation Principles Regulatory Approval	Alumbra LLC		28	5.00	340.00	$1,700.00
					36.50	340.00	$12,410.00
				29	15.00	375.00	$5,625.00
					14.00	340.00	$4,760.00
					92.50	340.00	$31,450.00
9.07 Total					163		$55,945.00
12.02	Required Insurance	Vidal & Rodriguez, Inc.		146211	1.00	15,000.00	$15,000.00
12.02 Total					1		$15,000.00
12.06	Operator Representations and Warranties	DLA Piper LLP (US)		3988924	1.00	1,200.00	$1,200.00
					4.90	1,055.00	$5,169.50
					1.70	925.00	$1,572.50
					0.80	890.00	$712.00
					23.70	585.00	$13,864.50
					21.10	395.00	$8,334.50
					19.70	325.00	$6,402.50
					0.10	235.00	$23.50
12.06 Total					73		$37,279.00
Non HOC 01		Smartbridge	INV_9169		40.50	200.00	$8,100.00

HOC Item	Name	Vendor	Invoice #	Quantity	Price	Sum of Total (USD)
				52.50	200.00	$10,500.00
			INV_9218	64.25	200.00	$12,850.00
Non HOC 01 Total				**157.25**		**$31,450.00**
Non HOC 02		International Business Machines Corporation (IBM)	C20CMY7	160.00	295.00	$47,200.00
				144.00	295.00	$42,480.00
				22.00	395.00	$8,690.00
				76.00	210.00	$15,960.00
				152.00	150.00	$22,800.00
				142.00	395.00	$56,090.00
				27.00	395.00	$10,665.00
				102.00	295.00	$30,090.00
			C20CMY8	12.00	395.00	$4,740.00
				12.00	295.00	$3,540.00
		Smartbridge	INV_9171	38.00	225.00	$8,550.00
				8.50	225.00	$1,912.50
			INV_9221	75.00	225.00	$16,875.00
		CSS International, Inc	18659	38.00	230.00	$8,740.00
				40.00	230.00	$9,200.00
				43.00	230.00	$9,890.00
				39.00	230.00	$8,970.00
			18658	16.00	210.00	$3,360.00
				38.00	210.00	$7,980.00
				40.00	210.00	$8,400.00
			18635	7.00	230.00	$1,610.00
				39.00	230.00	$8,970.00
				40.00	230.00	$18,400.00
				41.00	230.00	$9,430.00
Non HOC 02 Total				**1351.5**		**$364,542.50**
Non HOC 05		NexTec Operating Corp	RT-157162	0.20	5,460.00	$1,092.00
			157278	0.50	195.00	$97.50
				1.50	195.00	$292.50
			157407	0.50	195.00	$97.50
				0.50	195.00	$97.50
			157517	3.25	195.00	$633.75
			157630	9.00	195.00	$1,755.00
			155064	1.00	148.81	$148.81
				0.50	195.00	$97.50
				2.50	195.00	$487.50
				5.25	195.00	$1,023.75
				1.00	195.00	$195.00
			157784	0.50	195.00	$97.50
			157894	4.75	195.00	$926.25
		People 2.0 North America	RL509355543	80.00	56.00	$4,480.00
				16.50	84.00	$1,386.00
			RL509355546	105.00	84.80	$8,904.00
			RL509355547	104.00	112.00	$11,648.00
			RL509358148	76.00	56.00	$4,256.00
				4.00	84.00	$336.00
			RL509358151	89.00	84.80	$7,547.20
			RL509358152	86.00	112.00	$9,632.00
Non HOC 05 Total				**591.45**		**$55,231.26**
Non HOC 07		DLA Piper LLP (US)	4002317	19.90	1,055.00	$20,994.50
				19.30	950.00	$18,335.00
				40.00	450.00	$18,000.00
				27.90	395.00	$11,020.50
				21.20	325.00	$6,890.00
				26.30	275.00	$7,232.50
				118.90	350.00	$41,615.00
				31.50	325.00	$10,237.50
				2.60	925.00	$2,405.00

HOC Item	Name	Vendor	Invoice #	Quantity	Price	Sum of Total (USD)
				2.00	600.00	$1,200.00
				2.20	235.00	$517.00
				2.00	350.00	$700.00
Non HOC 07 Total				**313.8**		**$139,147.00**
Non HOC 11		Alumbra LLC	26	3.00	346.00	$1,038.00
				14.50	346.00	$5,017.00
Non HOC 11 Total				**17.5**		**$6,055.00**
Non-HOC 11	**System Operation Principles Regulatory Approval**	Alumbra LLC	29	11.00	375.00	$4,125.00
				4.00	340.00	$1,360.00
Non-HOC 11 Total				**15**		**$5,485.00**
Non-HOC 14	**System Operation Principles Regulatory Approval**	Alumbra LLC	26	25.00	343.32	$8,583.00
				50.00	343.32	$17,166.00
				56.00	343.32	$19,225.92
				3.00	343.32	$1,029.96
				25.00	343.32	$8,583.00
				26.50	343.32	$9,097.98
				55.00	343.32	$18,882.60
				16.00	343.32	$5,493.12
				41.00	343.32	$14,076.12
			27	203.00	336.76	$68,362.28
				94.00	336.76	$31,655.44
				23.00	336.76	$7,745.48
				105.50	336.76	$35,528.18
				124.50	336.76	$41,926.62
				70.50	336.76	$23,741.58
				113.00	336.76	$38,053.88
Non-HOC 14 Total				**1031**		**$349,151.16**
Total						**$3,198,817.55**

All Other Expense Items

HOC Item	Annex II Definition	Expense report - Vendor	Expense report - Invoice #	Quantity	Price	Sum of Total (USD)
0		American Relocation Connections, LLC	28660	1.00	8,501.34	$8,501.34
0			28674	1.00	9,337.32	$9,337.32
0			28704	1.00	9,208.39	$9,208.39
0 Total						**$27,047.05**
1	**General & Transition Management**	Alumbra LLC	27	1.00	199.00	$199.00
1				1.00	409.00	$409.00
1				1.00	199.00	$199.00
1				1.00	199.00	$199.00
1		Alvarez & Marsal Corporate Performance Improvement, LLC	826788-02	1.00	3,306.30	$3,306.30
1			826788-03A	1.00	2,657.40	$2,657.40
1		American Relocation Connections, LLC	28545	1.00	2,500.00	$2,500.00
1			28720	1.00	25.00	$25.00
1				1.00	50,000.00	$50,000.00
1			28731	1.00	25.00	$25.00
1				1.00	50,000.00	$50,000.00
1			28705	1.00	16,121.37	$16,121.37
1			28667	1.00	4,845.54	$4,845.54
1			28641	1.00	3,217.87	$3,217.87
1			28661	1.00	7,946.34	$7,946.34
1			28666	1.00	14,033.42	$14,033.42
1			28639	1.00	4,790.00	$4,790.00
1			28668	1.00	12,626.47	$12,626.47
1			40-186798	1.00	15,476.57	$15,476.57
1			28671	1.00	12,849.39	$12,849.39
1			28672	1.00	8,112.55	$8,112.55
1			28673	1.00	15,785.09	$15,785.09
1			28702	1.00	13,841.34	$13,841.34
1			28703	1.00	5,955.36	$5,955.36
1		ATCO Power (2010) Ltd.	092020-3LB	1.00	15,351.29	$15,351.29
1					26.27	$26.27
1				1.00	15,977.88	$15,977.88
1				1.00	2.60	$2.60
1				1.00	28,542.61	$28,542.61
1				1.00	564.41	$564.41
1				1.00	657.03	$657.03
1				1.00	521.71	$1,043.42
1				1.00	771.77	$771.77
1					31.36	$31.36
1				1.00	564.41	$564.41
1				1.00	578.50	$578.50
1				1.00	1,332.54	$1,332.54
1				1.00	1,493.12	$1,493.12
1				1.00	45.11	$45.11
1				1.00	(1,216.68)	($1,216.68)
1				1.00	1,806.52	$1,806.52
1				1.00	1,297.03	$1,297.03
1					496.25	$496.25
1				1.00	496.25	$496.25
1					1,325.31	$1,325.31
1				1.00	496.25	$496.25
1					1,308.53	$1,308.53
1				1.00	496.25	$496.25
1			092020-2LB	1.00	727.71	$727.71
1					796.64	$796.64
1				1.00	131.60	$131.60
1				1.00	54.45	$54.45
1				1.00	4,879.34	$4,879.34
1				1.00	842.13	$842.13
1				1.00	542.11	$542.11
1				1.00	62.27	$62.27

HOC Item	Annex II Definition	Expense report - Vendor	Expense report - Invoice #	Quantity	Price	Sum of Total (USD)
1				1.00	2,315.29	$2,315.29
1				1.00	1,377.50	$1,377.50
1				1.00	850.24	$850.24
1				1.00	438.25	$438.25
1				1.00	496.25	$496.25
1				1.00	2,329.88	$2,329.88
1				1.00	1,288.68	$1,288.68
1				1.00	2,230.72	$2,230.72
1				1.00	759.07	$759.07
1				1.00	6,630.46	$6,630.46
1				1.00	34.25	$34.25
1				1.00	282.09	$282.09
1				1.00	20,742.52	$20,742.52
1				1.00	814.05	$814.05
1				1.00	2,840.97	$2,840.97
1				1.00	9,698.32	$9,698.32
1				1.00	1,161.44	$1,161.44
1					735.64	$735.64
1					319.36	$319.36
1					4,823.55	$4,823.55
1					128.12	$128.12
1					576.85	$576.85
1				1.00	773.27	$773.27
1					11,085.52	$11,085.52
1				1.00	754.41	$754.41
1				1.00	95.66	$95.66
1				1.00	2,845.00	$2,845.00
1				1.00	12,189.44	$12,189.44
1				1.00	388.49	$388.49
1				1.00	5,388.19	$5,388.19
1				1.00	4,291.18	$4,291.18
1				1.00	11,313.47	$11,313.47
1				1.00	291.93	$291.93
1				1.00	1,246.76	$1,246.76
1				1.00	6,121.11	$6,121.11
1				1.00	726.29	$726.29
1				1.00	4,983.98	$4,983.98
1				1.00	1,438.84	$1,438.84
1				1.00	1,297.03	$1,297.03
1				1.00	14.06	$14.06
1					7,621.26	$7,621.26
1				1.00	641.32	$641.32
1				1.00	102.79	$102.79
1				1.00	8,860.20	$8,860.20
1				1.00	5,084.68	$5,084.68
1				1.00	7,998.01	$7,998.01
1				1.00	898.20	$898.20
1				1.00	801.43	$801.43
1				1.00	836.49	$836.49
1				1.00	332.88	$332.88
1				1.00	5,920.58	$5,920.58
1				1.00	8,449.12	$8,449.12
1				1.00	1,207.26	$1,207.26
1				1.00	32,629.32	$32,629.32
1				1.00	375.95	$375.95
1				1.00	744.04	$744.04
1				1.00	7,041.54	$7,041.54
1				1.00	1,864.65	$1,864.65
1				1.00	204.85	$204.85
1					7,622.93	$7,622.93
1				1.00	1,860.95	$1,860.95
1				1.00	9,131.27	$9,131.27

HOC Item	Annex II Definition	Expense report - Vendor	Expense report - Invoice #	Quantity	Price	Sum of Total (USD)
1				1.00	121.68	$121.68
1				1.00	2,953.58	$2,953.58
1				1.00	1,789.50	$1,789.50
1				1.00	1,695.47	$1,695.47
1				1.00	2,056.92	$2,056.92
1				1.00	7,642.76	$7,642.76
1				1.00	17,284.16	$17,284.16
1				1.00	7,981.93	$7,981.93
1				1.00	263.17	$263.17
1				1.00	187.98	$187.98
1				1.00	2,758.00	$2,758.00
1				1.00	1,367.04	$1,367.04
1				1.00	468.33	$468.33
1				1.00	1,871.58	$1,871.58
1				1.00	223.32	$223.32
1				1.00	3,182.22	$3,182.22
1				1.00	255.90	$255.90
1				1.00	8,130.65	$8,130.65
1				1.00	2,667.54	$2,667.54
1				1.00	8,980.54	$8,980.54
1				1.00	7,898.47	$7,898.47
1				1.00	2,586.57	$2,586.57
1				1.00	8,774.67	$8,774.67
1				1.00	8,330.30	$8,330.30
1				1.00	7,653.68	$7,653.68
1				1.00	503.62	$503.62
1				1.00	1,572.55	$1,572.55
1				1.00	157.24	$157.24
1				1.00	2,250.64	$2,250.64
1				1.00	11,097.73	$11,097.73
1				1.00	1,409.72	$1,409.72
1				1.00	415.66	$415.66
1				1.00	539.53	$539.53
1				1.00	16,274.51	$16,274.51
1				1.00	8,679.38	$8,679.38
1				1.00	14,329.35	$14,329.35
1				1.00	375.95	$375.95
1		Quanta Workforce Solutions, LLC	QWS-072020-2B	1.00	290.10	$290.10
1				1.00	11.42	$11.42
1				1.00	6.99	$6.99
1				1.00	19,886.16	$19,886.16
1				1.00	1,855.79	$1,855.79
1				1.00	4,211.03	$4,211.03
1				1.00	7,125.00	$7,125.00
1				1.00	150.42	$150.42
1			QWS-072020-2B-02	1.00	95.00	$95.00
1				1.00	140.00	$140.00
1					280.00	$280.00
1					4,750.00	$4,750.00
1				1.00	2,595.13	$2,595.13
1					5,880.06	$5,880.06
1				1.00	253.74	$253.74
1					632.31	$632.31
1					2,465.82	$2,465.82
1					4,695.39	$4,695.39
1				1.00	9.99	$9.99
1				1.00	595.00	$595.00
1				1.00	1,710.00	$1,710.00
1				1.00	208.97	$208.97
1				1.00	1,127.97	$1,127.97
1				1.00	408.87	$408.87
1				1.00	80.56	$80.56

HOC Item	Annex II Definition	Expense report - Vendor	Expense report - Invoice #	Quantity	Price	Sum of Total (USD)
1					889.79	$889.79
1				1.00	4.99	$4.99
1				1.00	151.32	$151.32
1					169.07	$169.07
1					739.62	$739.62
1					902.22	$902.22
1				1.00	52.21	$52.21
1				1.00	425.18	$425.18
1					663.19	$663.19
1				1.00	684.25	$684.25
1				1.00	20.00	$20.00
1				1.00	639.05	$639.05
1				1.00	130.72	$130.72
1				1.00	136.73	$136.73
1				1.00	10.73	$10.73
1				1.00	326.08	$326.08
1					8,888.27	$8,888.27
1				1.00	2,569.00	$2,569.00
1					3,435.12	$3,435.12
1					6,472.05	$6,472.05
1					16,247.36	$16,247.36
1				1.00	488.22	$488.22
1				1.00	1,397.59	$1,397.59
1				1.00	1,290.94	$1,290.94
1				1.00	148.24	$148.24
1				1.00	830.93	$830.93
1				1.00	1,897.74	$1,897.74
1				1.00	364.97	$364.97
1					817.53	$817.53
1					3,895.51	$3,895.51
1				1.00	22.52	$22.52
1				1.00	769.02	$769.02
1					1,495.68	$1,495.68
1				1.00	213.79	$213.79
1				1.00	1,910.00	$1,910.00
1				1.00	49.09	$49.09
1				1.00	157.58	$157.58
1				1.00	9.00	$9.00
1					415.47	$415.47
1					910.51	$910.51
1					1,444.85	$1,444.85
1					2,011.46	$2,011.46
1			QWS-092020-2B	1.00	11,059.71	$11,059.71
1				1.00	940.60	$940.60
1					178.42	$178.42
1				1.00	1,028.09	$1,028.09
1					454.98	$454.98
1					96.43	$96.43
1					214.41	$214.41
1					(660.45)	($660.45)
1				1.00	333.93	$333.93
1					2,481.31	$2,481.31
1					1,882.55	$1,882.55
1					126.47	$126.47
1					4,410.90	$4,410.90
1					7.55	$7.55
1					2,711.71	$2,711.71
1					210.63	$210.63
1					1,260.63	$1,260.63
1				1.00	1,484.56	$1,484.56
1					2,308.85	$2,308.85
1					495.53	$495.53

HOC Item	Annex II Definition	Expense report - Vendor	Expense report - Invoice #	Quantity	Price	Sum of Total (USD)
1				1.00	18.00	$18.00
1				1.00	720.86	$720.86
1					6.98	$6.98
1					2,441.93	$2,441.93
1					1,057.40	$1,057.40
1					2,540.12	$2,540.12
1					707.20	$707.20
1					2,368.21	$2,368.21
1					851.19	$851.19
1					824.40	$824.40
1				1.00	90.99	$90.99
1					175.09	$175.09
1				1.00	150.00	$150.00
1				1.00	55,116.00	$55,116.00
1				1.00	594.55	$594.55
1					358.37	$358.37
1					1,085.51	$1,085.51
1					367.31	$367.31
1				1.00	63.31	$63.31
1					204.48	$204.48
1					200.07	$200.07
1					24.35	$24.35
1					441.98	$441.98
1					2,404.40	$2,404.40
1					3,635.39	$3,635.39
1					296.25	$296.25
1					606.74	$606.74
1					70.94	$70.94
1					769.20	$769.20
1					257.71	$257.71
1					186.73	$186.73
1				1.00	894.94	$894.94
1				1.00	338.71	$338.71
1				1.00	530.94	$530.94
1				1.00	7,500.00	$7,500.00
1				1.00	1,012.60	$1,012.60
1					360.84	$360.84
1				1.00	34.15	$34.15
1				1.00	500.00	$500.00
1				1.00	3,217.92	$3,217.92
1				1.00	1,317.00	$1,317.00
1				1.00	1,707.75	$1,707.75
1				1.00	2,816.02	$2,816.02
1				1.00	35.70	$35.70
1				1.00	263.00	$263.00
1				1.00	64.50	$64.50
1					91.00	$91.00
1				1.00	173.37	$173.37
1					46.74	$46.74
1				1.00	437.45	$437.45
1					657.66	$657.66
1				1.00	268.60	$268.60
1				1.00	475.70	$475.70
1					129.52	$129.52
1				1.00	50.74	$50.74
1				1.00	584.22	$584.22
1				1.00	273.99	$273.99
1			QWS-0920-2b/2c-1	1.00	1,626.00	$1,626.00
1					1,051.95	$1,051.95
1					1,524.73	$1,524.73
1					502.83	$502.83
1		Quanta Services Puerto Rico, LLC	QWS-072020-3B	1.00	1,229.80	$1,229.80

HOC Item	Annex II Definition	Expense report - Vendor	Expense report - Invoice #		Quantity	Price	Sum of Total (USD)
1						510.20	$510.20
1					1.00	224.00	$224.00
1					1.00	691.36	$691.36
1					1.00	5,433.57	$5,433.57
1						11,982.17	$11,982.17
1					1.00	693.92	$693.92
1						514.56	$514.56
1						715.83	$715.83
1					1.00	5.54	$5.54
1					1.00	95.00	$95.00
1					1.00	1,676.93	$1,676.93
1						93.87	$93.87
1					1.00	514.56	$514.56
1						715.84	$715.84
1					1.00	48.06	$48.06
1					1.00	7.43	$7.43
1					1.00	295.00	$295.00
1					1.00	8,000.00	$8,000.00
1					1.00	222.26	$222.26
1			QSPR-092020-3B		1.00	16.65	$16.65
1					1.00	210.02	$210.02
1						280.58	$280.58
1						1,501.08	$1,501.08
1					1.00	161.06	$161.06
1						85.47	$85.47
1					1.00	151.54	$151.54
1					1.00	4,226.70	$4,226.70
1						567.30	$567.30
1					1.00	1,547.40	$1,547.40
1		Global Project Solutions, LLC	20-1007		1.00	450.00	$450.00
1					1.00	280.10	$280.10
1					1.00	1,142.95	$1,142.95
1					1.00	1,925.00	$1,925.00
1					1.00	3,619.33	$3,619.33
1					1.00	719.20	$719.20
1 Total							**$1,039,993.61**
1.02	**Plan to Address Gaps in Assets, Technology, Processes, etc. (**	Alumbra LLC		33	1.00	625.60	$625.60
1.02					1.00	780.90	$780.90
1.02					1.00	1,225.00	$1,225.00
1.02				35	1.00	3,542.50	$3,542.50
1.02					1.00	2,100.00	$2,100.00
1.02					1.00	1,211.88	$1,211.88
1.02					1.00	1,712.36	$1,712.36
1.02					1.00	1,750.00	$1,750.00
1.02					1.00	1,403.22	$1,403.22
1.02					1.00	1,579.90	$1,579.90
1.02					1.00	2,450.00	$2,450.00
1.02					1.00	2,905.45	$2,905.45
1.02					1.00	1,346.90	$1,346.90
1.02				37	1.00	10,675.00	$10,675.00
1.02					1.00	2,021.46	$2,021.46
1.02					1.00	3,192.90	$3,192.90
1.02					1.00	8,960.16	$8,960.16
1.02 Total							**$47,483.23**
2.031	**Materials Management & Warehouse Plan**	ATCO Power (2010) Ltd.	092020-2LB		1.00	4,401.28	$4,401.28
2.031 Total							**$4,401.28**
2.0312	**Vegetation Management Plan**	Alumbra LLC		39	1.00	909.20	$909.20
2.0312					1.00	1,297.57	$1,297.57
2.0312					1.00	875.00	$875.00
2.0312					1.00	340.00	$340.00
2.0312					1.00	919.57	$919.57
2.0312		ATCO Power (2010) Ltd.	092020-2LB		1.00	6,315.96	$6,315.96

HOC Item	Annex II Definition	Expense report - Vendor	Expense report - Invoice #	Quantity	Price	Sum of Total (USD)
2.0312 Total						**$10,657.30**
2.05	**Environmental Exposure Management Plan**	Quanta Workforce Solutions, LLC	**QWS-092020-2B**	**1.00**	822.25	$822.25
2.05 Total						**$822.25**
4.02	**Evaluating and Updating Customer Service Policies and Proce**	BridgeSource Utilities Solutions, LLC	**1002**	**1.00**	1,850.00	$1,850.00
4.02				**1.00**	1,962.00	$1,962.00
4.02				**1.00**	2,275.00	$2,275.00
4.02 Total						**$6,087.00**
4.03	**Development of a Meter Reading Plan**	ATCO Power (2010) Ltd.	**092020-2LB**	**1.00**	7,761.97	$7,761.97
4.03 Total						**$7,761.97**
4.04	**Development of a Customer Service Transition Plan**	Alumbra LLC	**37**	**1.00**	525.00	$525.00
4.04					175.00	$175.00
4.04				**1.00**	2,021.46	$4,042.92
4.04				**1.00**	2,547.45	$2,547.45
4.04		BridgeSource Utilities Solutions, LLC	**1002**	**1.00**	1,850.00	$1,850.00
4.04				**1.00**	350.00	$350.00
4.04				**1.00**	316.60	$316.60
4.04				**1.00**	327.00	$327.00
4.04				**1.00**	1,575.00	$1,575.00
4.04				**1.00**	1,471.00	$1,471.00
4.04				**1.00**	206.16	$206.16
4.04		Quanta Workforce Solutions, LLC	**QWS-092020-2B**	**1.00**	1,406.21	$1,406.21
4.04 Total						**$14,792.34**
5.02	**Identification and Gap Analysis**	ATCO Power (2010) Ltd.	**092020-2LB**	**1.00**	8,284.32	$8,284.32
5.02				**1.00**	7,963.35	$7,963.35
5.02		International Business Machines Corporation (IBM)	**C20CMY5**	**1.00**	200.60	$200.60
5.02			**C20CMY6**	**1.00**	15,544.68	$15,544.68
5.02				**1.00**	3,580.73	$3,580.73
5.02				**1.00**	6,223.65	$6,223.65
5.02		Bruns-Pak	**9625-05-01**	**1.00**	19,424.50	$38,849.00
5.02				**1.00**	2,895.07	$5,790.14
5.02 Total						**$86,436.47**
5.07	**Commencement Cutover Planning**	ATCO Power (2010) Ltd.	**092020-2LB**	**1.00**	1,769.20	$1,769.20
5.07 Total						**$1,769.20**
6.01	**Detailed Description of Approach to Budgeting and Reportin**	Alvarez & Marsal Corporate Performance Improvement, LLC	**826788-03C**	**1.00**	1,159.20	$1,159.20
6.01				**1.00**	(9,660.00)	($9,660.00)
6.01			**826788-03B**	**1.00**	1,897.50	$1,897.50
6.01				**1.00**	(15,812.50)	($15,812.50)
6.01 Total						**($22,415.80)**
6.07	**Evaluating and Updating Payroll and Labor Cost Reporting sy**	People 2.0 North America	**RL509356104**	**1.00**	405.20	$405.20
6.07				**1.00**	166.37	$166.37
6.07				**1.00**	478.42	$478.42
6.07 Total						**$1,049.99**
7.06	**Project Worksheet Assessment (also covered under Section 4**	Innovative Emergency Management, Inc. (IEM)	**20342-WO1-003B**	**1.00**	863.57	$863.57
7.06				**1.00**	925.84	$925.84
7.06				**1.00**	2,703.95	$2,703.95
7.06				**1.00**	566.73	$566.73
7.06				**1.00**	3,848.48	$3,848.48
7.06				**1.00**	128.12	$128.12
7.06				**1.00**	208.83	$208.83
7.06 Total						**$9,245.52**
8.02	**Recruiting and Staffing**	Aerotek Professional Services	**OP09643132**	**1.00**	133.60	$133.60
8.02			**OP09655156**	**1.00**	142.97	$142.97
8.02			**OP09668032**	**1.00**	138.23	$138.23
8.02		American Relocation Connections, LLC	**28781**	**1.00**	4,800.00	$4,800.00
8.02				**1.00**	160.00	$160.00
8.02				**1.00**	4,800.00	$4,800.00
8.02					4,960.00	$4,960.00
8.02		Korn Ferry (US) NW 5854	**90387659**	**1.00**	4,000.00	$4,000.00
8.02			**90387661**	**1.00**	4,000.00	$4,000.00
8.02			**90387662**	**1.00**	4,000.00	$4,000.00
8.02				**1.00**	8.00	$8.00
8.02			**90387663**	**1.00**	4,000.00	$4,000.00

HOC Item	Annex II Definition	Expense report - Vendor	Expense report - Invoice #	Quantity	Price	Sum of Total (USD)
8.02			90388805	1.00	33,000.00	$33,000.00
8.02				1.00	1,320.00	$1,320.00
8.02 Total						$65,462.80
8.03	Redesign and Staff New Organization	Nory Sanchez-Alvarez	LUMA 2020-0027	1.00	1,806.84	$1,806.84
8.03		Translations & More	190736-CEMM	1.00	26.19	$26.19
8.03			190391	1.00	79.50	$79.50
8.03 Total						$1,912.53
8.06	Communication Plan	ATCO Power (2010) Ltd.	092020-2LB	1.00	32,373.08	$32,373.08
8.06		Quanta Workforce Solutions, LLC	QWS-072020-2B-02	1.00	1,945.49	$1,945.49
8.06				1.00	8,137.73	$8,137.73
8.06				1.00	1,500.00	$1,500.00
8.06			QWS-092020-2B	1.00	16,065.00	$16,065.00
8.06					12,015.00	$12,015.00
8.06				1.00	17,685.00	$17,685.00
8.06				1.00	50.00	$50.00
8.06			QWS-0920-2b/2c-1	1.00	16,065.00	$16,065.00
8.06 Total						$105,836.30
8.08	Develop Employee Retirement Plan	Triple-S, Salud	SP6906-WF-8-20	1.00	26,000.00	$26,000.00
8.08 Total						$26,000.00
8.1	Compliance Plan	BMA Group	20-3484	1.00	90.82	$90.82
8.1			20-3661	1.00	154.93	$154.93
8.1			20-3909	1.00	304.00	$304.00
8.1 Total						$549.75
8.11	Engagement Plan	Quanta Workforce Solutions, LLC	QWS-072020-2B-02	1.00	7,045.50	$7,045.50
8.11 Total						$7,045.50
9.01	Genco Shared Services Agreement Approval	Alumbra LLC	31	1.00	4,375.00	$4,375.00
9.01					2,152.74	$2,152.74
9.01					2,631.50	$2,631.50
9.01				1.00	1,683.75	$1,683.75
9.01				1.00	108.27	$108.27
9.01 Total						$10,951.26
9.07	System Operation Principles Regulatory Approval	Alumbra LLC	29	1.00	2,625.00	$2,625.00
9.07					562.20	$562.20
9.07					2,590.00	$2,590.00
9.07				1.00	1,892.80	$1,892.80
9.07 Total						$7,670.00
Non HOC 01		CDW	LQQL419	1.00	1,938.23	$1,938.23
Non HOC 01				1.00	22,037.76	$22,037.76
Non HOC 01				1.00	1,214.72	$1,214.72
Non HOC 01				1.00	241.14	$241.14
Non HOC 01		ADP, LLC	2056087	1.00	10.08	$10.08
Non HOC 01				1.00	80.60	$80.60
Non HOC 01				1.00	7.00	$7.00
Non HOC 01				1.00	120.90	$120.90
Non HOC 01				1.00	7.00	$7.00
Non HOC 01				1.00	14.71	$14.71
Non HOC 01				1.00	97.90	$97.90
Non HOC 01				1.00	2,400.00	$2,400.00
Non HOC 01				1.00	287.26	$287.26
Non HOC 01 Total						$28,457.30
Non HOC 02		International Business Machines Corporation (IBM)	C20CMY7	1.00	9,359.00	$9,359.00
Non HOC 02			C20CMY8	1.00	331.20	$331.20
Non HOC 02		Oracle America, Inc.	961036	1.00	22,050.00	$22,050.00
Non HOC 02				1.00	3,675.00	$3,675.00
Non HOC 02				1.00	(1,837.50)	($1,837.50)
Non HOC 02				1.00	2,572.50	$2,572.50
Non HOC 02				1.00	(1,286.25)	($1,286.25)
Non HOC 02		Workday, Inc.	WD-182997	1.00	206,675.00	$206,675.00
Non HOC 02 Total						$241,538.95
Non HOC 05		NexTec Operating Corp	157278	1.00	32.18	$32.18
Non HOC 05			157407	1.00	16.09	$16.09
Non HOC 05			157517	1.00	52.29	$52.29

HOC Item	Annex II Definition	Expense report - Vendor	Expense report - Invoice #	Quantity	Price	Sum of Total (USD)
Non HOC 05			**157630**	**1.00**	144.79	$144.79
Non HOC 05			**157784**	**1.00**	8.05	$8.05
Non HOC 05			**157894**	**1.00**	76.41	$76.41
Non HOC 05 Total						**$329.81**
Non HOC 07		ATCO Power (2010) Ltd.	**092020-2LB**	**1.00**	48,929.95	$48,929.95
Non HOC 07					91,408.11	$91,408.11
Non HOC 07					69,824.09	$69,824.09
Non HOC 07		DLA Piper LLP (US)	**4002317**	**1.00**	913.40	$913.40
Non HOC 07		Quanta Workforce Solutions, LLC	**QWS-092020-2B**	**1.00**	1,119.59	$1,119.59
Non HOC 07 Total						**$212,195.14**
Non-HOC 14	**System Operation Principles Regulatory Approval**	Alumbra LLC	**27**	**1.00**	759.20	$759.20
Non-HOC 14					4,375.00	$4,375.00
Non-HOC 14					3,965.43	$3,965.43
Non-HOC 14				**1.00**	2,975.00	$2,975.00
Non-HOC 14					582.20	$582.20
Non-HOC 14					2,930.40	$2,930.40
Non-HOC 14				**1.00**	2,625.00	$2,625.00
Non-HOC 14					223.36	$223.36
Non-HOC 14					2,771.67	$2,771.67
Non-HOC 14				**1.00**	2,625.00	$2,625.00
Non-HOC 14					459.31	$459.31
Non-HOC 14					2,560.64	$2,560.64
Non-HOC 14				**1.00**	2,625.00	$2,625.00
Non-HOC 14					765.81	$765.81
Non-HOC 14					2,747.25	$2,747.25
Non-HOC 14				**1.00**	2,240.51	$2,240.51
Non-HOC 14					2,275.00	$2,275.00
Non-HOC 14					440.20	$440.20
Non-HOC 14				**1.00**	9,880.40	$9,880.40
Non-HOC 14 Total						**$47,826.38**
Grand Total						**$1,990,907.13**

MCL Code	Name	Internal September Hrs	Internal August Hrs (Not Prev Inv.)	Labour Adjustments	Sub-Total September Labor	Internal Cum. Hrs. from Prev. Inv. (w/o Allocation)	Internal Cum. Hrs (w/o Allocation)	Internal Reallocations	Internal After Allocation	Internal Cum. Hrs. from Prev. Inv. (with Allocation)	Internal Cum. Hrs (with Allocation)	Third Party July Hrs	Third Party Cum. Hrs. from Prev. Inv. (w/o Allocation)	Third Party Cum. Hrs (w/o Allocation)	Third Part Reallocations	Third Party After Allocation	Third Party Cum. Hrs. from Prev. Inv. (with Allocation)	Third Party Cum. Hrs (with Allocation)	July Hours - Unallocated	July Hours as Allocated	Total Hours (w/o Allocation)	Total Hours (with Allocation)
		19,825.0	426.0	(8.0)	20,243.0	42,587.0	62,830.0	-	20,243.0	42,587.0	62,830.0	12,998.3	11,173.0	24,171.3	-	12,998.3	11,173.0	24,171.3	33,241.3	33,241.3	87,001.3	87,001.3
1	General & Transition Management	3,173.5	66.5		3,240.0	7,415.5	10,655.5	33.5	3,273.5	7,419.5	10,693.0	1,272.6	493.5	1,766.1	-	1,272.6	493.5	1,766.1	4,512.6	4,546.1	12,421.6	12,459.1
1.01	Government Approvals	123.0	-		123.0	386.0	509.0	-	123.0	401.0	524.0	-	-	-	-	-	-	-	123.0	123.0	509.0	524.0
1.02	Plan to Address Gaps in Assets, Technology, Processes, etc. (plan to include cost estimates)	747.0	9.5		756.5	2,883.5	3,640.0	-	756.5	2,868.5	3,625.0	1,022.5	1,379.5	2,402.0	(1,022.5)	-	-	-	1,779.0	756.5	6,042.0	3,625.0
1.03	PREB Rate Order Filing (Initial Budgets and Liability Waiver approvals)	203.5	-		203.5	1,156.5	1,360.0	-	203.5	606.5	810.0	-	52.0	52.0	-	-	52.0	52.0	203.5	203.5	1,412.0	862.0
2.01	Development and Implementation of an Operations Takeover Plan for Transmission and Sub-Transmission Inside and Outside of the Plant	90.5	-		90.5	220.5	311.0	-	90.5	300.5	391.0	-	-	-	-	-	-	-	90.5	90.5	311.0	391.0
2.02	Development and Implementation of an Operational Takeover Plan for the Electric Distribution System	4.0	-	349.0	353.0	1,232.5	1,585.5	-	353.0	2,788.0	3,141.0	-	106.0	106.0	-	-	156.5	156.5	353.0	353.0	1,691.5	3,297.5
2.0301	Transition Plan for T&D Control Centers	144.5	29.0		173.5	331.5	505.0	-	173.5	331.5	505.0	-	-	-	-	-	-	-	173.5	173.5	505.0	505.0
2.0302	Transition Plan for Operations and Maintenance (O&M) Activities	484.0	53.0	473.5	1,010.5	1,841.5	2,852.0	-	1,010.5	3,879.5	4,890.0	-	-	-	-	-	70.0	70.0	1,010.5	1,010.5	2,852.0	4,960.0
2.0303	Emergency Response/Disaster Recovery/Business Continuity Plans	6.0	-		6.0	74.0	80.0	-	6.0	74.0	80.0	-	9.5	9.5	-	-	9.5	9.5	6.0	6.0	89.5	89.5
2.0304	Fleet Management Plan	191.5	-		191.5	755.0	946.5	-	191.5	755.0	946.5	-	42.0	42.0	-	-	42.0	42.0	191.5	191.5	988.5	988.5
2.0305	Asset Management (included in 8. Engineering and Asset Management)	179.0	40.0		219.0	934.5	1,153.5	-	219.0	774.5	993.5	-	-	-	-	-	-	-	219.0	219.0	1,153.5	993.5
2.0306	Workforce Management & Training Plan	565.5	4.0		569.5	765.0	1,334.5	-	569.5	765.0	1,334.5	-	2.0	2.0	-	-	2.0	2.0	569.5	569.5	1,336.5	1,336.5
2.0307	Safety Management Plan	503.0	-		503.0	1,008.5	1,511.5	-	503.0	1,008.5	1,511.5	-	2.0	2.0	-	-	2.0	2.0	503.0	503.0	1,513.5	1,513.5
2.0308	Engineering and Asset Management	732.5	73.0		805.5	1,125.0	1,930.5	-	805.5	1,125.0	1,930.5	-	-	-	-	-	-	-	805.5	805.5	1,930.5	1,930.5
2.0309	Identification of Real Estate	271.5	-		271.5	337.0	608.5	(242.0)	29.5	337.0	366.5	-	-	-	-	-	-	-	271.5	29.5	608.5	366.5
2.031	Materials Management & Warehouse Plan	237.0	-		237.0	505.0	742.0	-	237.0	505.0	742.0	-	42.0	42.0	-	-	42.0	42.0	237.0	237.0	784.0	784.0
2.0311	System Operations Plan	165.0	-		165.0	-	165.0	-	165.0	44.6	209.6	-	-	-	-	-	-	-	165.0	165.0	165.0	209.6
2.0312	Vegetation Management Plan	156.5	-		156.5	265.5	422.0	-	156.5	265.5	422.0	442.2	570.8	1,012.9	-	442.2	570.8	1,012.9	598.7	598.7	1,434.9	1,434.9
2.04	Update Emergency Operations Manual and Business Continuity/Disaster Recovery Plan	-	-		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
2.05	Environmental Exposure Management Plan	270.0	-		270.0	597.0	867.0	-	270.0	597.0	867.0	-	-	-	-	-	-	-	270.0	270.0	867.0	867.0
3.01	Remediation Plan Proposal	171.5	-		171.5	11.0	182.5	-	171.5	219.2	390.7	-	-	-	-	-	-	-	171.5	171.5	182.5	390.7
3.02	Development of Improvement Initiatives	67.0	-		67.0	-	67.0	1,424.5	1,491.5	678.7	2,170.2	-	-	-	-	-	-	-	67.0	1,491.5	67.0	2,170.2
3.03	Consolidate Plans from All Areas	35.0	-		35.0	-	35.0	-	35.0	-	35.0	-	-	-	-	-	-	-	35.0	35.0	35.0	35.0
3.04	Development of System Remediation Plan	1,960.5	101.5		2,062.0	976.0	3,038.0	(1,424.5)	637.5	44.6	682.1	-	-	-	-	-	-	-	2,062.0	637.5	3,038.0	682.1
3.05	Approval of System Remediation Plan	76.0	-		76.0	-	76.0	-	76.0	220.5	296.5	-	-	-	-	-	-	-	76.0	76.0	76.0	296.5
4.01	Evaluating Customer Service Facilities and Assets	27.0	-		27.0	121.5	148.5	30.0	57.0	121.5	178.5	-	-	-	-	-	-	-	27.0	57.0	148.5	178.5
4.02	Evaluating and Updating Customer Service Policies and Procedures	228.5	-		228.5	30.0	258.5	(30.0)	198.5	30.0	228.5	214.5	161.0	375.5	-	214.5	161.0	375.5	443.0	413.0	634.0	604.0
4.03	Development of a Meter Reading Plan	93.5	-		93.5	294.5	388.0	-	93.5	294.5	388.0	-	-	-	-	-	-	-	93.5	93.5	388.0	388.0
4.04	Development of a Customer Service Transition Plan	351.5	-		351.5	554.5	906.0	(40.0)	311.5	514.5	826.0	920.0	592.0	1,512.0	1,022.5	1,942.5	1,971.5	3,914.0	1,271.5	2,254.0	2,418.0	4,740.0
4.05	Development and Implementation of a Service Start and Shut-Off Plan	-	-		-	5.0	5.0	40.0	40.0	45.0	85.0	32.0	49.0	81.0	-	32.0	49.0	81.0	32.0	72.0	86.0	166.0
4.06	Development of a Meter Asset Management (MAM) Plan	20.0	-		20.0	30.0	50.0	-	20.0	30.0	50.0	-	-	-	-	-	-	-	20.0	20.0	50.0	50.0
4.07	Development and Implementation of a Customer Service Technology	22.5	-		22.5	57.0	79.5	-	22.5	57.0	79.5	-	-	-	-	-	-	-	22.5	22.5	79.5	79.5
4.08	Develop and Implement a Non-Technical Energy Loss Reduction Plan	10.0	-		10.0	3.0	13.0	-	10.0	3.0	13.0	-	-	-	-	-	-	-	10.0	10.0	13.0	13.0
4.09	Establish Integration Between Customer Services & T&D Ops	128.0	-		128.0	214.0	342.0	-	128.0	214.0	342.0	-	-	-	-	-	-	-	128.0	128.0	342.0	342.0
5.01	Development of IT/OT Communication Plan and Acceptance Criteria	-	-		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
5.02	Identification and Gap Analysis	428.0	-		428.0	998.0	1,426.0	(10.0)	418.0	604.8	1,022.8	2,165.9	1,634.5	3,800.4	-	2,165.9	973.6	3,139.5	2,593.9	2,583.9	5,226.4	4,162.3
5.03	Evaluating IT/OT Applications and Infrastructure	119.0	-		119.0	7.0	126.0	-	119.0	400.2	519.2	-	-	-	-	-	770.3	770.3	119.0	119.0	126.0	1,289.5
5.04	Development of Cyber Security and Business Continuity Plan	134.5	-		134.5	133.5	268.0	(27.0)	107.5	83.0	190.5	-	-	-	-	-	-	-	134.5	107.5	268.0	190.5
5.05	Development of an IT Asset Management Program	-	-		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
5.06	Development of an IT/OT Transition Plan and Schedule	5.0	-		5.0	-	5.0	-	5.0	245.2	250.2	-	-	-	-	-	0.9	0.9	5.0	5.0	5.0	251.1
5.07	Commencement Cutover Planning	60.0	-		60.0	255.0	315.0	-	60.0	9.8	69.8	233.0	110.4	343.4	-	233.0	0.1	233.1	293.0	293.0	658.4	302.9
5.08	Training and Communication Plan	-	-		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
6.01	Detailed Description of Approach to Budgeting and Reporting	44.0	-		44.0	-	44.0	-	44.0	105.0	149.0	272.0	-	272.0	-	272.0	0.5	272.5	316.0	316.0	316.0	421.5
6.02	Description of Approach to Complying with Initial Budget Obligations	89.5	-		89.5	-	89.5	-	89.5	186.0	275.5	-	-	-	-	-	1.0	1.0	89.5	89.5	89.5	276.5
6.03	Approach to Formalizing Changes to Control Processes	-	-		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
6.04	Establishing a Financial Accounting System and Account Structure	429.5	-		429.5	1,109.0	1,538.5	-	429.5	1,109.0	1,538.5	-	684.0	684.0	-	-	684.0	684.0	429.5	429.5	2,222.5	2,222.5
6.05	Preparing Initial Budgets and Other Financial Forecasts	205.5	9.0		214.5	396.5	611.0	-	214.5	105.5	320.0	116.9	2.0	118.9	-	116.9	0.5	117.4	331.4	331.4	729.9	437.4
6.06	Establishing Bank Accounts	-	-		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
6.07	Evaluating and Updating Payroll and Labor Cost Reporting systems	12.5	-		12.5	15.0	27.5	-	12.5	25.0	37.5	312.8	312.0	624.8	-	312.8	312.0	624.8	325.3	325.3	652.3	662.3
6.08	Establishing a Delegation of Authority Matrix and Process	13.0	-		13.0	-	13.0	-	13.0	-	13.0	-	-	-	-	-	-	-	13.0	13.0	13.0	13.0
6.09	Processes & Procedures and Overall Internal Controls	548.5	-		548.5	516.0	1,064.5	-	548.5	516.0	1,064.5	179.0	199.5	378.5	-	179.0	199.5	378.5	727.5	727.5	1,443.0	1,443.0
7.01	Set Up Governance Framework	-	-		-	-	-	5.0	5.0	-	5.0	-	-	-	15.3	15.3	28.0	43.2	-	20.2	-	48.2
7.02	Policies and Procedures	-	-		-	39.0	39.0	-	-	51.0	51.0	-	-	-	-	-	28.0	28.0	-	-	39.0	79.0
7.03	Staffing Plan	-	-		-	-	-	-	-	-	-	-	-	-	20.0	20.0	83.9	103.9	-	20.0	-	103.9
7.04	Surge Staffing	-	-		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
7.05	Project Worksheet Assessment (also covered under Section 4.3)	-	-		-	-	-	28.1	28.1	-	28.1	-	-	-	86.5	86.5	28.0	114.4	-	114.5	-	142.5
7.06	Handoff of Project Worksheet Activity from COR3 and Vendors	33.0	-		33.0	14.5	47.5	(33.0)	-	10.5	10.5	141.8	279.5	421.3	(141.8)	-	83.9	83.9	174.8	-	468.8	94.4
7.07	Project Procurement Planning	-	-		-	-	-	-	-	-	-	-	-	-	-	-	28.0	28.0	-	-	-	28.0
7.08	Drafting, Revising and Finalizing Federal Funding Procurement Manual	-	-		-	13.0	13.0	-	-	13.0	13.0	-	94.0	94.0	20.0	20.0	94.0	114.0	-	20.0	107.0	127.0
8.01	Draft, Revise and Finalize Operator Employment Requirements	-	-		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
8.02	Recruiting and Staffing	948.5	7.5		956.0	1,974.5	2,930.5	(908.0)	48.0	174.3	222.3	1,486.5	810.9	2,297.4	-	1,486.5	40.5	1,527.0	2,442.5	1,534.5	5,227.9	1,749.3
8.03	Redesign and Staff New Organization	420.0	-		420.0	846.5	1,266.5	-	420.0	846.5	1,266.5	37.0	139.0	176.0	-	37.0	139.0	176.0	457.0	457.0	1,442.5	1,442.5
8.04	Proposed Recruitment and Staffing Plan	79.0	-		79.0	290.0	369.0	908.0	987.0	2,090.3	3,077.3	-	-	-	-	-	770.3	770.3	79.0	987.0	369.0	3,847.6
8.05	Stand Up Human Capital Management (HCM) System	278.5	-		278.5	361.5	640.0	-	278.5	356.5	635.0	-	124.0	124.0	-	-	124.0	124.0	278.5	278.5	764.0	759.0
8.06	Communication Plan	509.5	-		509.5	956.5	1,466.0	-	509.5	941.5	1,451.0	-	6.0	6.0	-	-	6.0	6.0	509.5	509.5	1,472.0	1,457.0
8.07	Training (Workforce Development) Plan	3.0	2.0		5.0	10.0	15.0	-	5.0	15.0	20.0	-	1.0	1.0	-	-	1.0	1.0	5.0	5.0	16.0	21.0
8.08	Develop Employee Retirement Plan	143.0	-		143.0	197.0	340.0	-	143.0	197.0	340.0	-	-	-	-	-	-	-	143.0	143.0	340.0	340.0
8.09	Occupational Health and Wellness	34.5	-		34.5	14.0	48.5	-	34.5	14.0	48.5	-	-	-	-	-	-	-	34.5	34.5	48.5	48.5
8.1	Compliance Plan	4.0	-		4.0	27.0	31.0	-	4.0	27.0	31.0	219.0	-	219.0	-	219.0	-	219.0	223.0	223.0	250.0	250.0
8.11	Engagement Plan	19.5	-		19.5	36.0	55.5	-	19.5	36.0	55.5	-	-	-	-	-	-	-	19.5	19.5	55.5	55.5
8.12	Develop a Community Investment Plan	47.0	-		47.0	17.5	64.5	-	47.0	32.5	79.5	-	-	-	-	-	-	-	47.0	47.0	64.5	79.5
9.01	Genco Shared Services Agreement Approval	9.0	-		9.0	7.0	16.0	20.0	29.0	10.0	39.0	177.5	222.3	399.8	-	177.5	222.3	399.8	186.5	206.5	415.8	438.8
9.02	Emergency Response Plan Approval	1.0	-		1.0	-	1.0	3.0	4.0	-	4.0	-	-	-	-	-	-	-	1.0	4.0	1.0	4.0
9.03	Non-Federal Funding Procurement Manual Approval	84.0	-		84.0	110.0	194.0	-	84.0	110.0	194.0	-	-	-	-	-	-	-	84.0	84.0	194.0	194.0
9.04	Physical Security Plan Approval	230.5	14.5		245.0	655.5	900.5	-	245.0	655.5	900.5	-	-	-	-	-	-	-	245.0	245.0	900.5	900.5
9.05	Data Security Plan Approval	-	-		-	8.0	8.0	27.0	27.0	58.5	85.5	-	-	-	-	-	-	-	-	27.0	8.0	85.5
9.06	Vegetation Management Plan Approval	-	-		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
9.07	System Operation Principles Regulatory Approval	11.5	-		11.5	30.5	42.0	-	11.5	261.8	273.3	163.0	791.8	954.8	32.5	195.5	791.8	987.3	174.5	207.0	996.8	1,260.6
10.01	Evaluating Existing Procurement and Subcontracting Policies, Procedures and Systems	50.5	-		50.5	70.5	121.0	-	50.5	70.5	121.0	-	-	-	-	-	-	-	50.5	50.5	121.0	121.0
10.02	Assuming Responsibility for Securing Use of Assets, Facilities, IT / OT, etc	3.0	-		3.0	-	3.0	242.0	245.0	-	245.0	-	-	-	-	-	-	-	3.0	245.0	3.0	245.0
10.03	Assuming Existing Subcontracts	20.0	-		20.0	2.0	22.0	-	20.0	2.0	22.0	-	-	-	-	-	-	-	20.0	20.0	22.0	22.0
11.01	Develop Back-End Transition Plan	10.0	-		10.0	4.0	14.0	17.0	27.0	4.0	31.0	-	-	-	-	-	-	-	10.0	27.0	14.0	31.0
12.01	Confirmation of Acceptable Operator Security	-	-		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
12.02	Required Insurance	41.5	-		41.5	63.0	104.5	-	41.5	63.0	104.5	-	-	-	-	-	-	-	41.5	41.5	104.5	104.5
12.03	Baseline Performance Levels	315.5	-		315.5	455.5	771.0	10.0	325.5	565.8	891.3	-	-	-	-	-	-	-	315.5	325.5	771.0	891.3
12.04	Back-End Transition Plan	17.0	-		17.0	-	17.0	(17.0)	-	-	-	-	-	-	-	-	-	-	17.0	-	17.0	-
12.05	Representations	-	-		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
12.06	Operator Representations and Warranties	7.0	-		7.0	62.5	69.5	(7.0)	-	-	-	73.0	-	73.0	(73.0)	-	-	-	80.0	-	142.5	-
12.07	Section 4.3: Owner and Administrator Responsibilities	-	-		-	-	-	7.0	7.0	11.0	18.0	-	-	-	-	-	-	-	-	7.0	-	18.0
12.08	Owner Representations and Warranties	-	-		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
12.09	Section 4.4 Governmental Approvals	34.0	-		34.0	-	34.0	-	34.0	5.0	39.0	-	-	-	-	-	-	-	34.0	34.0	34.0	39.0
12.1	Section 4.5: Conditions Precedent to Service Commencement Date	13.0	-		13.0	7.5	20.5	-	13.0	171.8	184.8	-	-	-	-	-	-	-	13.0	13.0	20.5	184.8
12.11	Section 4.7: Closing the Front-End Transition Period	-	-		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
12.12	Service Commencement Begins	26.5	-		26.5	-	26.5	(26.5)	-	-	-	-	-	-	-	-	-	-	26.5	-	26.5	-
General 09	Operational plans and Operations Management	822.5	8.0	(830.5)	-	3,513.5	3,513.5	-	-	-	-	-	120.5	120.5	-	-	-	-	-	-	3,634.0	-
Non HOC 01	ManagementCo IT Systems	66.5	-		66.5	207.0	273.5	-	66.5	207.0	273.5	157.3	425.3	582.5	-	157.3	425.3	582.5	223.8	223.8	856.0	856.0
Non HOC 02	ServeCo IT Systems	559.5	-		559.5	1,297.0	1,856.5	(20.0)	539.5	1,297.0	1,836.5	1,391.5	1,253.5	2,645.0	-	1,391.5	1,253.5	2,645.0	1,951.0	1,931.0	4,501.5	4,481.5
Non HOC 03	Identify source data for renewal process and Open claims review	4.5	-		4.5	12.5	17.0	-	4.5	12.5	17.0	-	-	-	-	-	-	-	4.5	4.5	17.0	17.0
Non HOC 04	Standing up Capital Program organization	228.5	-		228.5	677.0	905.5	-	228.5	677.0	905.5	-	-	-	-	-	-	-	228.5	228.5	905.5	905.5
Non HOC 05	LUMA MC SetUp, general financial, risk management and sourcing and procurement activities, Tax matters, and team administrative tasks.	737.5	-		737.5	1,535.0	2,272.5	-	737.5	1,525.0	2,262.5	591.3	415.8	1,007.0	-	591.3	415.8	1,007.0	1,328.8	1,328.8	3,279.5	3,269.5
Non HOC 06	Regulatory Support During Transition	305.0	7.5		312.5	893.5	1,206.0	(3.0)	309.5	893.5	1,203.0	-	46.0	46.0	-	-	46.0	46.0	312.5	309.5	1,252.0	1,249.0
Non HOC 07	Operator Representations and Warranties	61.5	1.0		62.5	618.0	680.5	(7.0)	55.5	473.3	528.8	313.8	-	313.8	73.0	386.8	-	386.8	376.3	442.3	994.3	915.6
Non HOC 08	PPOAs	-	-		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Non HOC 09	~~Gridco Genco - no Longer Required~~	-	-		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Non HOC 10	Delineate Interconnection Points	-	-		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Non HOC 11	Development of System Operations Principles	-	-		-	-	-	-	-	-	-	32.5	-	32.5	(32.5)	-	-	-	32.5	-	32.5	-
Non HOC 12	Standup GenCo Organization	-	-		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Non HOC 13	IRP Coordination	118.5	-		118.5	-	118.5	-	118.5	-	118.5	-	-	-	-	-	-	-	118.5	118.5	118.5	118.5
Non HOC 14	Negotiate PPOAs - Regulatory	-	-		-	-	-	-	-	-	-	1,031.0	-	1,031.0	-	1,031.0	-	1,031.0	1,031.0	1,031.0	1,031.0	1,031.0

MCL Code	Name	Internal September Hrs	Internal August Hrs (Not Prev Inv.)	Labour Adjustments	Sub-Total September Labor	Internal Cum. Hrs. from Prev. Inv. (w/o Allocation)	Internal Cum. Hrs (w/o Allocation)	Internal Reallocations	Internal After Allocation	Internal Cum. Hrs. from Prev. Inv. (with Allocation)	Internal Cum. Hrs (with Allocation)	Third Party July Hrs	Third Party Cum. Hrs. from Prev. Inv. (w/o Allocation)	Third Party Cum. Hrs (w/o Allocation)	Third Part Reallocations	Third Party After Allocation	Third Party Cum. Hrs. from Prev. Inv. (with Allocation)	Third Party Cum. Hrs (with Allocation)	July Hours - Unallocated	July Hours as Allocated	Total Hours (w/o Allocation)	Total Hours (with Allocation)
Non HOC 15	LUMA MC Ongoing Back Office Support	-	-		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Non-Billable 01	Vacation	-	-		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Non-Billable 02	LUMA Specific Non-Billable Work	-	-		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Non-Billable 03	Sick time	-	-		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Non-Billable 04	Public Holidays	-	-		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Non-Billable 05	ATCO Project Time	-	-		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Non-Billable 06	Quanta Project Time	-	-		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Non-Billable 07	Bereavement	-	-		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Non-Billable 08	Flex Time	-	-		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Non-Billable 09	PTO	-	-		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Non-Billable 10	Training	-	-		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Non-Billable 11	Jury Duty	-	-		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Non-Billable 12	LUMA College Time	-	-		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Non-Billable 13	Corporate matters	-	-		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Quick Win 1	Streetlight Operations Improvement	-	-		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Quick Win 2	Repair of Obvious For Visible To Ordinary Person Infrastructure Problems	-	-		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Quick Win 3	Reliability Improvement For Quick Hits	-	-		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Quick Win 4	Vegetation Management Program Implementation	-	-		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Quick Win 5	FEMA Worksheets And Getting FEMA Funding Unstuck	-	-		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Quick Win 6	Smart Meter Evaluation And Apps	-	-		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Quick Win 7	Develop Quick Win Initiatives Projects	-	-		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Quick Win 8	Implement Quick Win Projects	-	-		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
		19,825.0	***426.0***	***-8***	***20243***	***42587***	***62830***	***-***	***20243***	***42587***	***62830***	***12998.3***	***11172.98***	***24171.28***	***0***	***12998.3***	***11172.98***	***24171.28***	***33241.3***	***33241.3***	***87001.28***	**87001.28**

Front-End Transition Hourly Fully Allocated Rates

(Table 28: ManagementCo or Affiliate Personnel)

Employee Category	Hourly Rate ($)
Vice President	325.00
Senior Director	300.00
Director	275.00
Senior Manager	210.00
Field Crew Leader	205.00
Trainer	200.00
Manager	200.00
Field Tech	195.00
Senior Analyst	160.00
Engineer	160.00
Field Supervisor	160.00
Analyst	125.00
Administrative Support	50.00

INVOICE

Submitted To:	Address:
Puerto Rico Public-Private Partnerships Authority PO Box 42001 San Juan, Puerto Rico 00940-2001	**LUMA Energy, LLC** 644 Av. Manuel Fernández Juncos, Suite 301 San Juan, Puerto Rico 00907
To Be Paid By: **Puerto Rico Electric Power Authority** PO Box 364267 San Juan, Puerto Rico 00936-4267	**Tax Registration No. 66-0940278**
Invoice Date: **November 10, 2020**	Invoice #: **FETS-1020-01**

Contract Ref: **Puerto Rico Transmission and Distribution System Operation and Maintenance Agreement** TERMS: **Net 30**

		AMOUNT
(i) and (ii) Labor (Please see attached breakdowns for further detail**)**		
Sub-Total Labor for the month of October 2020	**$**	**4,656,765.00**
(iii) Front-End Transition Service Fixed Fee		
Monthly Installment of the FETS Fixed Fee for the month of October 2020	**$**	**5,000,000.00**
(iv) Pass-through Costs and Expenses		
Aerotek Professional Services - 11 Invoices	$	91,454.43
Alumbra LLC - 13 Invoices	$	843,309.16
Alvarez & Marsal Corporate Performance Improvement, LLC - 2 invoices	$	594,068.55
American Relocation Connections, LLC - 33 Invoices	$	280,761.39
AT&T Mobility Puerto Rico - 1 invoices	$	1,446.63
ATCO Power (2010) Ltd. - 2 invoices	$	240,870.43
BridgeSource Utilities Solutions, LLC - 1 invoices	$	81,328.85
Computer Centre - 1 invoices	$	20,834.33
Covington & Burling LLP - 4 Invoices	$	29,856.00
DBR Professional Services - 2 Invoices	$	20,500.00
DLA Piper LLP (US) - 4 invoices	$	109,803.46
Innovative Emergency Management, Inc. (IEM) - 5 invoices	$	117,662.57
International Business Machines Corporation (IBM) - 3 Invoices	$	575,586.97
Iris Vargas - 2 Invoices	$	8,612.79
Katy Woolsey - 1 Invoices	$	725.00
Korn Ferry (US) NW 5854 - 2 invoices	$	2,650.00
Laboratorio Clinico El Morro, Inc. - 1 Invoices	$	5,160.00
NexTec Operating Corp - 5 invoices	$	4,168.98
Nory Sanchez-Alvarez - 5 Invoices	$	7,757.47
Oracle America, Inc. - 2 Invoices	$	5,016.14
People 2.0 North America - 11 Invoices	$	89,487.87
Quanta Workforce Solutions, LLC - 3 Invoices	$	398,340.76
Smartbridge - 7 Invoices	$	90,162.50
Translations & More - 1 invoices	$	17,023.50
Quanta Services Puerto Rico, LLC - 1 invoices	$	13,954.83
CDW - 2 Invoices	$	39,550.37
Vidal & Rodriguez, Inc. - 2 Invoices	$	15,000.00
MBarrett Consulting LLC - 1 Invoices	$	13,500.00
BMA Group - 1 invoices	$	7,904.00
CSS International, Inc - 9 Invoices	$	192,845.79
Triple-S, Salud - 1 Invoices	$	246.03
Global Project Solutions, LLC - 1 Invoices	$	36,212.01
Resources Global Professionals (RGP) - 10 Invoices	$	92,559.18
Greg Sarich - 1 Invoices	$	2,047.37
Buena Vibra - 1 Invoices	$	547.20
EAN Services, LLC (Enterprise) - 2 Invoices	$	24,110.78
Cigna - 4 Invoices	$	210,255.58
Sub-Total of Pass-through Costs and Expenses for the month of October 2020	**$**	**4,285,320.92**
Total	**$**	**13,942,085.92**

	FETS Fee	FETS Fixed Fee	Additional C&E	Total
Previously invoiced	$ 13,017,725.00	$ 16,500,000.00	$ 10,252,895.97	$ 39,770,620.97
Current invoice	$ 4,656,765.00	$ 5,000,000.00	$ 4,285,320.92	$ 13,942,085.92
Total invoiced to date	**$ 17,674,490.00**	**$ 21,500,000.00**	**$ 14,538,216.89**	**$ 53,712,706.89**

Remittance Information:

Wire to: *Bank of America, NA, 222 Broadway, New York, NY 10038*
Account #: 488074008867 Wire Routing #: 026009593 ACH Routing #: 11100025

Invoicing Month	Invoice No.	FETS Fee	FETS Fixed Fee	Additional C&E	Total Invoiced
June 2020	FETS-0620-01	$ 828,770.00	$ 1,500,000.00	$ -	$ 2,328,770.00
July 2020	FETS-0720-01 Rev1	$ 3,993,190.00	$ 5,000,000.00	$ 2,140,286.05	$ 11,133,476.05
August 2020	FETS-0820-01 Rev1	$ 3,911,730.00	$ 5,000,000.00	$ 2,922,885.24	$ 11,834,615.24
September 2020	FETS-0920-01	$ 4,284,035.00	$ 5,000,000.00	$ 5,189,724.68	$ 14,473,759.68
		$ 13,017,725.00	**$ 16,500,000.00**	**$ 10,252,895.97**	**$ 39,770,620.97**

	Front End Transition Hourly Costs	Additional Costs & Expenses	Sub-Total	Front End Transition Fixed Fee	Total
Previously invoiced	$ 13,017,725.00	$ 10,252,895.97	$ 23,270,620.97	$ 16,500,000.00	$ 39,770,620.97
Current invoice	$ 4,656,765.00	$ 4,285,320.92	$ 8,942,085.92	$ 5,000,000.00	$ 13,942,085.92
Total invoiced to date	$ 17,674,490.00	$ 14,538,216.89	$ 32,212,706.89	$ 21,500,000.00	$ 53,712,706.89
Forecast to complete			$ 44,139,224.07	$ 38,500,000.00	$ 82,639,224.07
Proposal			$ 76,351,930.96	$ 60,000,000.00	$ 136,351,930.96
Variance			$-	$-	$-

SUMMARY

Employee Category	(i) Hourly Rate		*(ii)* Hours Worked		Monthly Total
Vice President	$	325.00	3156.5	$	1,025,862.50
Senior Director	$	300.00	629.5	$	188,850.00
Director	$	275.00	3530.5	$	970,887.50
Senior Manager	$	210.00	1588.5	$	333,585.00
Field Crew Leader	$	205.00	0.0	$	-
Trainer	$	200.00	200.0	$	40,000.00
Manager	$	200.00	4712.5	$	942,500.00
Field Technician	$	195.00	272.0	$	53,040.00
Senior Analyst	$	160.00	1925.5	$	308,080.00
Engineer	$	160.00	1023.5	$	163,760.00
Field Supervisor	$	160.00	2075.0	$	332,000.00
Analyst	$	125.00	2075.0	$	259,375.00
Administrative Support	$	50.00	776.5	$	38,825.00
			21965	**$**	**4,656,765.00**

Executives

Employee Category	(i) Hourly Rate		*(ii)* Hours Worked	Monthly Total	
Vice President	$	325.00	307.0	$	99,775.00
Senior Director	$	300.00	0.0	$	-
Director	$	275.00	0.0	$	-
Senior Manager	$	210.00	0.0	$	-
Field Crew Leader	$	205.00	0.0	$	-
Trainer	$	200.00	0.0	$	-
Manager	$	200.00	0.0	$	-
Field Technician	$	195.00	0.0	$	-
Senior Analyst	$	160.00	0.0	$	-
Engineer	$	160.00	0.0	$	-
Field Supervisor	$	160.00	0.0	$	-
Analyst	$	125.00	0.0	$	-
Administrative Support	$	50.00	219.0	$	10,950.00
			526	**$**	**110,725.00**

Capital Programs

Employee Category	(i) Hourly Rate		*(ii)* Hours Worked		Monthly Total
Vice President	$	325.00	188.5	$	61,262.50
Senior Director	$	300.00	0.0	$	-
Director	$	275.00	0.0	$	-
Senior Manager	$	210.00	0.0	$	-
Field Crew Leader	$	205.00	0.0	$	-
Trainer	$	200.00	0.0	$	-
Manager	$	200.00	300.0	$	60,000.00
Field Technician	$	195.00	0.0	$	-
Senior Analyst	$	160.00	0.0	$	-
Engineer	$	160.00	0.0	$	-
Field Supervisor	$	160.00	0.0	$	-
Analyst	$	125.00	0.0	$	-
Administrative Support	$	50.00	0.0	$	-
			488.5	**$**	**121,262.50**

Communications

Employee Category	(i) Hourly Rate	*(ii)* Hours Worked	Monthly Total
Vice President	$ 325.00	17.0	$ 5,525.00
Senior Director	$ 300.00	0.0	$ -
Director	$ 275.00	130.5	$ 35,887.50
Senior Manager	$ 210.00	0.0	$ -
Field Crew Leader	$ 205.00	0.0	$ -
Trainer	$ 200.00	0.0	$ -
Manager	$ 200.00	0.0	$ -
Field Technician	$ 195.00	0.0	$ -
Senior Analyst	$ 160.00	0.0	$ -
Engineer	$ 160.00	0.0	$ -
Field Supervisor	$ 160.00	0.0	$ -
Analyst	$ 125.00	195.0	$ 24,375.00
Administrative Support	$ 50.00	0.0	$ -
		342.5	**$ 65,787.50**

Corporate Services

Employee Category		(i) Hourly Rate	*(ii)* Hours Worked		Monthly Total
Vice President	$	325.00	141.0	$	45,825.00
Senior Director	$	300.00	0.0	$	-
Director	$	275.00	21.0	$	5,775.00
Senior Manager	$	210.00	0.0	$	-
Field Crew Leader	$	205.00	0.0	$	-
Trainer	$	200.00	0.0	$	-
Manager	$	200.00	1.0	$	200.00
Field Technician	$	195.00	0.0	$	-
Senior Analyst	$	160.00	0.0	$	-
Engineer	$	160.00	0.0	$	-
Field Supervisor	$	160.00	0.0	$	-
Analyst	$	125.00	0.0	$	-
Administrative Support	$	50.00	0.0	$	-
			163	**$**	**51,800.00**

Customer Service

Employee Category	(i) Hourly Rate	*(ii)* Hours Worked	Monthly Total
Vice President	$ 325.00	0.0	$ -
Senior Director	$ 300.00	0.0	$ -
Director	$ 275.00	0.0	$ -
Senior Manager	$ 210.00	176.0	$ 36,960.00
Field Crew Leader	$ 205.00	0.0	$ -
Trainer	$ 200.00	0.0	$ -
Manager	$ 200.00	127.5	$ 25,500.00
Field Technician	$ 195.00	0.0	$ -
Senior Analyst	$ 160.00	97.5	$ 15,600.00
Engineer	$ 160.00	0.0	$ -
Field Supervisor	$ 160.00	165.0	$ 26,400.00
Analyst	$ 125.00	607.0	$ 75,875.00
Administrative Support	$ 50.00	0.0	$ -
		1173	**$ 180,335.00**

Financial Mgmt.

Employee Category		(i) Hourly Rate	*(ii)* Hours Worked		Monthly Total
Vice President	$	325.00	296.5	$	96,362.50
Senior Director	$	300.00	0.0	$	-
Director	$	275.00	829.5	$	228,112.50
Senior Manager	$	210.00	455.5	$	95,655.00
Field Crew Leader	$	205.00	0.0	$	-
Trainer	$	200.00	0.0	$	-
Manager	$	200.00	697.0	$	139,400.00
Field Technician	$	195.00	0.0	$	-
Senior Analyst	$	160.00	628.5	$	100,560.00
Engineer	$	160.00	0.0	$	-
Field Supervisor	$	160.00	0.0	$	-
Analyst	$	125.00	0.5	$	62.50
Administrative Support	$	50.00	0.0	$	-
			2907.5	**$**	**660,152.50**

HSE & Quality

Employee Category		(i) Hourly Rate	*(ii)* Hours Worked		Monthly Total
Vice President	$	325.00	296.5	$	96,362.50
Senior Director	$	300.00	27.5	$	8,250.00
Director	$	275.00	482.5	$	132,687.50
Senior Manager	$	210.00	90.5	$	19,005.00
Field Crew Leader	$	205.00	0.0	$	-
Trainer	$	200.00	200.0	$	40,000.00
Manager	$	200.00	247.0	$	49,400.00
Field Technician	$	195.00	192.0	$	37,440.00
Senior Analyst	$	160.00	0.0	$	-
Engineer	$	160.00	0.0	$	-
Field Supervisor	$	160.00	0.0	$	-
Analyst	$	125.00	0.0	$	-
Administrative Support	$	50.00	0.0	$	-
			1536	**$**	**383,145.00**

Human Resources

Employee Category		(i) Hourly Rate	*(ii)* Hours Worked		Monthly Total
Vice President	$	325.00	334.0	$	108,550.00
Senior Director	$	300.00	0.0	$	-
Director	$	275.00	304.0	$	83,600.00
Senior Manager	$	210.00	80.0	$	16,800.00
Field Crew Leader	$	205.00	0.0	$	-
Trainer	$	200.00	0.0	$	-
Manager	$	200.00	584.0	$	116,800.00
Field Technician	$	195.00	0.0	$	-
Senior Analyst	$	160.00	217.0	$	34,720.00
Engineer	$	160.00	0.0	$	-
Field Supervisor	$	160.00	0.0	$	-
Analyst	$	125.00	454.5	$	56,812.50
Administrative Support	$	50.00	8.0	$	400.00
			1981.5	**$**	**417,682.50**

Integration Management Office

Employee Category		(i) Hourly Rate	*(ii)* Hours Worked		Monthly Total
Vice President	$	325.00	295.0	$	95,875.00
Senior Director	$	300.00	0.0	$	-
Director	$	275.00	0.0	$	-
Senior Manager	$	210.00	0.0	$	-
Field Crew Leader	$	205.00	0.0	$	-
Trainer	$	200.00	0.0	$	-
Manager	$	200.00	446.5	$	89,300.00
Field Technician	$	195.00	0.0	$	-
Senior Analyst	$	160.00	181.0	$	28,960.00
Engineer	$	160.00	0.0	$	-
Field Supervisor	$	160.00	0.0	$	-
Analyst	$	125.00	201.5	$	25,187.50
Administrative Support	$	50.00	375.0	$	18,750.00
			1499	**$**	**258,072.50**

IT / OT

Employee Category		(i) Hourly Rate	*(ii)* Hours Worked		Monthly Total
Vice President	$	325.00	222.0	$	72,150.00
Senior Director	$	300.00	0.0	$	-
Director	$	275.00	195.0	$	53,625.00
Senior Manager	$	210.00	0.0	$	-
Field Crew Leader	$	205.00	0.0	$	-
Trainer	$	200.00	0.0	$	-
Manager	$	200.00	497.0	$	99,400.00
Field Technician	$	195.00	0.0	$	-
Senior Analyst	$	160.00	801.5	$	128,240.00
Engineer	$	160.00	0.0	$	-
Field Supervisor	$	160.00	0.0	$	-
Analyst	$	125.00	0.0	$	-
Administrative Support	$	50.00	0.0	$	-
			1715.5	**$**	**353,415.00**

Legal

Employee Category		(i) Hourly Rate	*(ii)* Hours Worked		Monthly Total
Vice President	$	325.00	145.5	$	47,287.50
Senior Director	$	300.00	0.0	$	-
Director	$	275.00	0.0	$	-
Senior Manager	$	210.00	0.0	$	-
Field Crew Leader	$	205.00	0.0	$	-
Trainer	$	200.00	0.0	$	-
Manager	$	200.00	13.5	$	2,700.00
Field Technician	$	195.00	0.0	$	-
Senior Analyst	$	160.00	0.0	$	-
Engineer	$	160.00	0.0	$	-
Field Supervisor	$	160.00	0.0	$	-
Analyst	$	125.00	0.0	$	-
Administrative Support	$	50.00	3.5	$	175.00
			162.5	**$**	**50,162.50**

Operations

Employee Category		(i) Hourly Rate	*(ii)* Hours Worked		Monthly Total
Vice President	$	325.00	232.5	$	75,562.50
Senior Director	$	300.00	0.0	$	-
Director	$	275.00	37.0	$	10,175.00
Senior Manager	$	210.00	650.0	$	136,500.00
Field Crew Leader	$	205.00	0.0	$	-
Trainer	$	200.00	0.0	$	-
Manager	$	200.00	393.5	$	78,700.00
Field Technician	$	195.00	80.0	$	15,600.00
Senior Analyst	$	160.00	0.0	$	-
Engineer	$	160.00	243.0	$	38,880.00
Field Supervisor	$	160.00	1823.5	$	291,760.00
Analyst	$	125.00	226.0	$	28,250.00
Administrative Support	$	50.00	67.5	$	3,375.00
			3753	**$**	**678,802.50**

Regulatory

Employee Category		(i) Hourly Rate	*(ii)* Hours Worked		Monthly Total
Vice President	$	325.00	145.0	$	47,125.00
Senior Director	$	300.00	30.0	$	9,000.00
Director	$	275.00	300.0	$	82,500.00
Senior Manager	$	210.00	136.5	$	28,665.00
Field Crew Leader	$	205.00	0.0	$	-
Trainer	$	200.00	0.0	$	-
Manager	$	200.00	186.0	$	37,200.00
Field Technician	$	195.00	0.0	$	-
Senior Analyst	$	160.00	0.0	$	-
Engineer	$	160.00	0.0	$	-
Field Supervisor	$	160.00	0.0	$	-
Analyst	$	125.00	287.5	$	35,937.50
Administrative Support	$	50.00	0.0	$	-
			1085	**$**	**240,427.50**

Utility Transformation

Employee Category		(i) Hourly Rate	*(ii)* Hours Worked		Monthly Total
Vice President	$	325.00	536.0	$	174,200.00
Senior Director	$	300.00	572.0	$	171,600.00
Director	$	275.00	1231.0	$	338,525.00
Senior Manager	$	210.00	0.0	$	-
Field Crew Leader	$	205.00	0.0	$	-
Trainer	$	200.00	0.0	$	-
Manager	$	200.00	1219.5	$	243,900.00
Field Technician	$	195.00	0.0	$	-
Senior Analyst	$	160.00	0.0	$	-
Engineer	$	160.00	780.5	$	124,880.00
Field Supervisor	$	160.00	86.5	$	13,840.00
Analyst	$	125.00	103.0	$	12,875.00
Administrative Support	$	50.00	103.5	$	5,175.00
			4632	**$**	**1,084,995.00**

Summary of Hours by Department and Employee Category

Employee Category	Capital Programs & Back End Transition	Communications	Corporate Services	Customer Service	Executive	Financial Management	HSE & Quality	Human Resources	Integration Management Office	IT / OT	Legal	Operations	Regulatory	Utility Transformation (1)	Total Hours by Employee Category
Vice President	188.5	17.0	141.0	-	307.0	296.5	296.5	334.0	295.0	222.0	145.5	232.5	145.0	536.0	**3,156.5**
Senior Director	-	-	-	-	-	-	27.5	-	-	-	-	-	30.0	572.0	**629.5**
Director	-	130.5	21.0	-	-	829.5	482.5	304.0	-	195.0	-	37.0	300.0	1,231.0	**3,530.5**
Senior Manager	-	-	-	176.0	-	455.5	90.5	80.0	-	-	-	650.0	136.5	-	**1,588.5**
Field Crew Leader	-	-	-	-	-	-	-	-	-	-	-	-	-	-	**-**
Trainer	-	-	-	-	-	-	200.0	-	-	-	-	-	-	-	**200.0**
Manager	300.0	-	1.0	127.5	-	697.0	247.0	584.0	446.5	497.0	13.5	393.5	186.0	1,219.5	**4,712.5**
Field Technician	-	-	-	-	-	-	192.0	-	-	-	-	80.0	-	-	**272.0**
Senior Analyst	-	-	-	97.5	-	628.5	-	217.0	181.0	801.5	-	-	-	-	**1,925.5**
Engineer	-	-	-	-	-	-	-	-	-	-	-	243.0	-	780.5	**1,023.5**
Field Supervisor	-	-	-	165.0	-	-	-	-	-	-	-	1,823.5	-	86.5	**2,075.0**
Analyst	-	195.0	-	607.0	-	0.5	-	454.5	201.5	-	-	226.0	287.5	103.0	**2,075.0**
Administrative Support	-	-	-	-	219.0	-	-	8.0	375.0	-	3.5	67.5	-	103.5	**776.5**
	488.5	**342.5**	**163.0**	**1,173.0**	**526.0**	**2,907.5**	**1,536.0**	**1,981.5**	**1,499.0**	**1,715.5**	**162.5**	**3,753.0**	**1,085.0**	**4,632.0**	**21,965.0**

NOTES:

(1) Utility Transformation

- 29 hours @ Director rate credited back as incorrect charge on invoice # FETS-0920-01

Summary of Hours by HOC Item

HOC Item	Annex II Definition	Functional Team - Department	Project job code	Sum of Time (Hours)
1	General & Transition Management	Capital Programs and Back End Transition	Vice President	**24.5**
1		Corporate Services	Vice President	**46.0**
1		Customer Service	Analyst	**11.0**
1		Customer Service	Senior Analyst	**4.0**
1		Executive	Administrative Support	**219.0**
1		Executive	Vice President	**28.0**
1		Executive	Vice President	**279.0**
1		Financial Management	Director	**7.5**
1		Financial Management	Director	**1.0**
1		Financial Management	Manager	**29.0**
1		Financial Management	Manager	**2.0**
1		Financial Management	Senior Manager	**6.0**
1		Financial Management	Senior Manager	**2.5**
1		Financial Management	Vice President	**3.5**
1		HSE and Quality	Director	**14.5**
1		HSE and Quality	Manager	**49.0**
1		HSE and Quality	Senior Director	**20.0**
1		Human Resources	Director	**3.0**
1		Human Resources	Manager	**117.0**
1		Human Resources	Manager	**3.5**
1		Integration Management Office	Administrative Support	**126.5**
1		Integration Management Office	Administrative Support	**182.5**
1		Integration Management Office	Administrative Support	**43.0**
1		Integration Management Office	Administrative Support	**23.0**
1		Integration Management Office	Analyst	**36.0**
1		Integration Management Office	Analyst	**165.5**
1		Integration Management Office	Manager	**171.0**
1		Integration Management Office	Manager	**198.0**
1		Integration Management Office	Manager	**48.0**
1		Integration Management Office	Senior Analyst	**152.0**
1		Integration Management Office	Senior Analyst	**29.0**
1		Integration Management Office	Vice President	**250.0**
1		ITOT	Director	**8.0**
1		ITOT	Manager	**8.0**
1		ITOT	Manager	**11.0**
1		ITOT	Senior Analyst	**11.5**
1		ITOT	Senior Analyst	**15.0**
1		ITOT	Senior Analyst	**8.0**
1		ITOT	Senior Analyst	**19.5**
1		ITOT	Vice President	**0.5**
1		ITOT	Vice President	**101.0**
1		Legal	Manager	**3.0**
1		Legal	Vice President	**98.5**
1		Operations	Field Supervisor	**74.5**
1		Operations	Field Supervisor	**25.0**
1		Operations	Field Supervisor	**20.0**
1		Operations	Field Supervisor	**25.0**
1		Operations	Field Supervisor	**57.5**
1		Operations	Field Supervisor	**58.0**
1		Operations	Field Supervisor	**29.0**
1		Operations	Field Supervisor	**16.5**
1		Operations	Field Supervisor	**3.0**
1		Operations	Field Tech	**57.0**
1		Operations	Manager	**24.5**
1		Operations	Manager	**3.5**
1		Operations	Senior Manager	**28.0**
1		Operations	Senior Manager	**18.0**
1		Operations	Vice President	**11.5**
1		Regulatory	Analyst	**2.0**
1		Regulatory	Vice President	**22.5**
1		Utility Transformation	Director	**0.5**
1		Utility Transformation	Director	**0.5**
1		Utility Transformation	Director	**1.0**
1		Utility Transformation	Director	**193.0**
1		Utility Transformation	Director	**0.5**
1		Utility Transformation	Engineer	**28.5**
1		Utility Transformation	Manager	**72.0**
1		Utility Transformation	Manager	**40.0**
1		Utility Transformation	Manager	**76.5**
1	**General & Transition Management Total**			**3,466.5**
1.01	Governmental Approvals	Corporate Services	Vice President	**22.0**
1.01		Regulatory	Director	**4.0**
1.01		Regulatory	Manager	**118.0**
1.01		Regulatory	Vice President	**6.0**
1.01		Regulatory	Vice President	**8.0**
1.01	**Governmental Approvals Total**			**158.0**
1.02	Plan to Address Gaps in Assets, Technology, Processes, etc. (plan to include cost estimates)	Capital Programs and Back End Transition	Manager	**61.5**
1.02		Capital Programs and Back End Transition	Vice President	**18.0**
1.02		Customer Service	Analyst	**31.0**
1.02		Customer Service	Analyst	**23.5**
1.02		Customer Service	Analyst	**49.0**
1.02		Customer Service	Manager	**7.5**
1.02		Customer Service	Senior Analyst	**54.5**
1.02		Financial Management	Manager	**3.0**

HOC Item	Annex II Definition	Functional Team - Department	Project job code	Sum of Time (Hours)
1.02		Financial Management	Manager	5.0
1.02		Financial Management	Senior Manager	1.0
1.02		Integration Management Office	Manager	10.5
1.02		Regulatory	Manager	68.0
1.02		Regulatory	Vice President	2.0
1.02		Utility Transformation	Director	2.0
1.02		Utility Transformation	Director	63.0
1.02		Utility Transformation	Manager	4.0
1.02		Utility Transformation	Manager	22.0
1.02		Utility Transformation	Senior Director	6.0
1.02		Utility Transformation	Vice President	11.5
1.02	**Plan to Address Gaps in Assets, Technology, Processes, etc. (plan to include cost estimates) Total**			**443.0**
1.03	Initial Budgets - PREB Rate Order Filing (Initial Budgets and Liability Waiver Approvals)	Regulatory	Analyst	1.0
1.03		Regulatory	Analyst	87.5
1.03		Regulatory	Director	40.0
1.03		Regulatory	Senior Manager	93.5
1.03		Regulatory	Vice President	11.0
1.03	**Initial Budgets - PREB Rate Order Filing (Initial Budgets and Liability Waiver Approvals) Total**			**233.0**
2.01	Development and implementation of an operation take-over plan for transmission and sub transmission assets outside and inside of legacy PREPA power plants and substations.	Operations	Field Supervisor	32.0
2.01		Operations	Manager	8.0
2.01		Operations	Vice President	5.0
2.01		Utility Transformation	Engineer	8.5
2.01		Utility Transformation	Engineer	37.5
2.01		Utility Transformation	Manager	24.0
2.01		Utility Transformation	Senior Director	7.0
2.01	**Development and implementation of an operation take-over plan for transmission and sub transmission assets outside and inside of legacy PREPA power plants and substations. Total**			**122.0**
2.02	Development and implementation of an operation take-over plan for the electric distribution system	Operations	Analyst	56.0
2.02		Operations	Analyst	96.0
2.02		Operations	Engineer	4.0
2.02		Operations	Field Supervisor	14.0
2.02		Operations	Field Tech	7.0
2.02		Operations	Senior Manager	12.0
2.02		Operations	Vice President	13.0
2.02		Utility Transformation	Engineer	7.5
2.02		Utility Transformation	Engineer	17.5
2.02		Utility Transformation	Manager	21.0
2.02	**Development and implementation of an operation take-over plan for the electric distribution system Total**			**248.0**
2.0301	Transition plan for respective control center(s)	Utility Transformation	Manager	25.0
2.0301		Utility Transformation	Manager	159.0
2.0301	**Transition plan for respective control center(s) Total**			**184.0**
2.0302	Transition Plan for O&M Activities	Operations	Administrative Support	45.0
2.0302		Operations	Director	14.0
2.0302		Operations	Engineer	150.0
2.0302		Operations	Field Supervisor	90.5
2.0302		Operations	Field Supervisor	100.0
2.0302		Operations	Field Supervisor	30.5
2.0302		Operations	Field Supervisor	16.5
2.0302		Operations	Field Supervisor	56.5
2.0302		Operations	Field Supervisor	10.0
2.0302		Operations	Field Supervisor	99.0
2.0302		Operations	Field Supervisor	9.0
2.0302		Operations	Manager	103.5
2.0302		Operations	Manager	74.5
2.0302		Operations	Senior Manager	66.0
2.0302		Operations	Senior Manager	51.0
2.0302		Operations	Vice President	137.0
2.0302	**Transition Plan for O&M Activities Total**			**1,053.0**
2.0303	Emergency Response / Disaster Recovery / Business Continuity Planning	Integration Management Office	Manager	6.5
2.0303		Operations	Senior Manager	2.0
2.0303	**Emergency Response / Disaster Recovery / Business Continuity Planning Total**			**8.5**
2.0304	Fleet Management Plan	Operations	Director	23.0
2.0304		Operations	Field Supervisor	141.0
2.0304		Operations	Vice President	11.5
2.0304	**Fleet Management Plan Total**			**175.5**
2.0305	Asset Management	Utility Transformation	Director	10.0
2.0305		Utility Transformation	Director	0.5
2.0305		Utility Transformation	Director	7.5
2.0305		Utility Transformation	Engineer	19.0
2.0305		Utility Transformation	Engineer	33.5
2.0305		Utility Transformation	Engineer	46.5
2.0305		Utility Transformation	Engineer	6.5
2.0305		Utility Transformation	Engineer	8.0
2.0305		Utility Transformation	Engineer	26.0
2.0305		Utility Transformation	Engineer	16.0
2.0305		Utility Transformation	Manager	7.0
2.0305		Utility Transformation	Manager	2.5
2.0305		Utility Transformation	Senior Director	24.0
2.0305		Utility Transformation	Senior Director	10.0
2.0305		Utility Transformation	Senior Director	4.0
2.0305		Utility Transformation	Senior Director	2.5
2.0305		Utility Transformation	Vice President	3.0
2.0305	**Asset Management Total**			**226.5**
2.0306	Ops Technical Training	HSE and Quality	Director	36.0
2.0306		HSE and Quality	Director	36.0
2.0306		HSE and Quality	Director	50.0
2.0306		HSE and Quality	Manager	103.0

HOC Item	Annex II Definition	Functional Team - Department	Project job code	Sum of Time (Hours)
2.0306		HSE and Quality	Manager	**9.0**
2.0306		HSE and Quality	Senior Director	**7.5**
2.0306		HSE and Quality	Trainer	**160.0**
2.0306		HSE and Quality	Trainer	**40.0**
2.0306		HSE and Quality	Vice President	**4.0**
2.0306		HSE and Quality	Vice President	**203.5**
2.0306	**Ops Technical Training Total**			**649.0**
2.0307	Safety Management Plan	HSE and Quality	Director	**160.0**
2.0307		HSE and Quality	Field Tech	**192.0**
2.0307		HSE and Quality	Vice President	**77.0**
2.0307		Operations	Field Supervisor	**18.0**
2.0307		Operations	Senior Manager	**5.0**
2.0307	**Safety Management Plan Total**			**452.0**
2.0308	Engineering Plan	Utility Transformation	Administrative Support	**68.0**
2.0308		Utility Transformation	Director	**75.0**
2.0308		Utility Transformation	Director	**100.0**
2.0308		Utility Transformation	Director	**22.5**
2.0308		Utility Transformation	Director	**4.0**
2.0308		Utility Transformation	Director	**79.0**
2.0308		Utility Transformation	Director	**58.5**
2.0308		Utility Transformation	Director	**107.5**
2.0308		Utility Transformation	Engineer	**28.5**
2.0308		Utility Transformation	Engineer	**85.0**
2.0308		Utility Transformation	Field Supervisor	**16.0**
2.0308		Utility Transformation	Senior Director	**22.0**
2.0308		Utility Transformation	Senior Director	**28.0**
2.0308		Utility Transformation	Senior Director	**11.5**
2.0308		Utility Transformation	Senior Director	**110.5**
2.0308		Utility Transformation	Senior Director	**28.0**
2.0308		Utility Transformation	Senior Director	**74.0**
2.0308		Utility Transformation	Senior Director	**2.0**
2.0308		Utility Transformation	Senior Director	**20.0**
2.0308		Utility Transformation	Vice President	**12.5**
2.0308		Utility Transformation	Vice President	**17.0**
2.0308	**Engineering Plan Total**			**969.5**
2.0309	Identification of real estate	Financial Management	Director	**32.5**
2.0309		Financial Management	Manager	**64.0**
2.0309		Financial Management	Vice President	**2.5**
2.0309	**Identification of real estate Total**			**99.0**
2.031	Materials Management and Warehouse Plan	Operations	Field Supervisor	**66.0**
2.031		Operations	Field Supervisor	**143.0**
2.031		Operations	Vice President	**10.0**
2.031	**Materials Management and Warehouse Plan Total**			**219.0**
2.0311	System Operations Plan	Operations	Analyst	**40.0**
2.0311		Operations	Analyst	**5.0**
2.0311		Operations	Field Supervisor	**44.0**
2.0311		Operations	Field Supervisor	**73.0**
2.0311		Operations	Field Supervisor	**41.0**
2.0311		Operations	Field Supervisor	**99.0**
2.0311		Operations	Field Tech	**16.0**
2.0311		Operations	Senior Manager	**27.5**
2.0311		Operations	Senior Manager	**108.0**
2.0311	**System Operations Plan Total**			**453.5**
2.0312	Vegetation Management Plan	Operations	Field Supervisor	**28.5**
2.0312		Operations	Field Supervisor	**124.5**
2.0312		Operations	Vice President	**6.5**
2.0312	**Vegetation Management Plan Total**			**159.5**
2.05	Environmental Exposure Management Plan	HSE and Quality	Director	**185.0**
2.05		HSE and Quality	Manager	**83.0**
2.05		HSE and Quality	Senior Manager	**88.5**
2.05		HSE and Quality	Senior Manager	**2.0**
2.05		HSE and Quality	Vice President	**12.0**
2.05	**Environmental Exposure Management Plan Total**			**370.5**
3.02	Development of Improvement Initiatives	Financial Management	Director	**1.5**
3.02		Financial Management	Director	**3.0**
3.02		Financial Management	Manager	**19.0**
3.02		Financial Management	Manager	**7.5**
3.02		Financial Management	Senior Analyst	**7.5**
3.02		Financial Management	Vice President	**18.5**
3.02		HSE and Quality	Director	**1.0**
3.02		HSE and Quality	Manager	**3.0**
3.02		Utility Transformation	Administrative Support	**19.0**
3.02		Utility Transformation	Director	**1.0**
3.02		Utility Transformation	Vice President	**21.5**
3.02		Utility Transformation	Vice President	**35.0**
3.02	**Development of Improvement Initiatives Total**			**137.5**
3.03	Consolidate Assessment and Initiative Plans from All Areas	Utility Transformation	Director	**74.5**
3.03		Utility Transformation	Director	**115.5**
3.03		Utility Transformation	Senior Director	**34.0**
3.03		Utility Transformation	Vice President	**85.5**
3.03	**Consolidate Assessment and Initiative Plans from All Areas Total**			**309.5**
3.04	Development of System Remediation Plan	Customer Service	Analyst	**8.0**
3.04		Customer Service	Manager	**7.5**
3.04		Customer Service	Senior Analyst	**1.0**
3.04		Customer Service	Senior Manager	**4.0**
3.04		Operations	Engineer	**53.0**

HOC Item	Annex II Definition	Functional Team - Department	Project job code	Sum of Time (Hours)
3.04		Operations	Field Supervisor	11.5
3.04		Operations	Field Supervisor	6.0
3.04		Operations	Field Supervisor	11.0
3.04		Operations	Field Supervisor	10.0
3.04		Operations	Manager	16.0
3.04		Operations	Senior Manager	3.0
3.04		Operations	Senior Manager	19.0
3.04		Utility Transformation	Administrative Support	6.0
3.04		Utility Transformation	Director	11.0
3.04		Utility Transformation	Director	5.0
3.04		Utility Transformation	Director	98.0
3.04		Utility Transformation	Engineer	103.0
3.04		Utility Transformation	Engineer	83.5
3.04		Utility Transformation	Engineer	14.5
3.04		Utility Transformation	Engineer	112.5
3.04		Utility Transformation	Engineer	33.5
3.04		Utility Transformation	Field Supervisor	65.0
3.04		Utility Transformation	Manager	111.0
3.04		Utility Transformation	Manager	56.5
3.04		Utility Transformation	Manager	14.5
3.04		Utility Transformation	Manager	194.0
3.04		Utility Transformation	Manager	32.0
3.04		Utility Transformation	Manager	35.0
3.04		Utility Transformation	Manager	89.5
3.04		Utility Transformation	Manager	39.0
3.04		Utility Transformation	Senior Director	8.0
3.04		Utility Transformation	Senior Director	16.0
3.04		Utility Transformation	Vice President	28.0
3.04		Utility Transformation	Vice President	7.0
3.04	**Development of System Remediation Plan Total**			**1,312.5**
3.05	Approval of System Remediation Plan	Regulatory	Analyst	28.0
3.05		Regulatory	Director	129.0
3.05		Regulatory	Senior Manager	7.0
3.05		Regulatory	Vice President	17.0
3.05	**Approval of System Remediation Plan Total**			**181.0**
4.01	Evaluating customer service facilities and assets	Customer Service	Analyst	75.0
4.01	**Evaluating customer service facilities and assets Total**			**75.0**
4.02	Evaluating and updating customer service policies and procedures	Customer Service	Analyst	39.0
4.02		Customer Service	Analyst	111.5
4.02		Customer Service	Analyst	82.5
4.02		Customer Service	Manager	22.5
4.02		Customer Service	Senior Analyst	5.0
4.02	**Evaluating and updating customer service policies and procedures Total**			**260.5**
4.03	Development of a meter reading plan	Customer Service	Field Supervisor	1.0
4.03		Utility Transformation	Director	10.0
4.03		Utility Transformation	Engineer	18.0
4.03	**Development of a meter reading plan Total**			**29.0**
4.04	Development of a Customer Service Transition Plan	Customer Service	Analyst	82.5
4.04		Customer Service	Analyst	53.0
4.04		Customer Service	Analyst	22.5
4.04		Customer Service	Analyst	11.0
4.04		Customer Service	Manager	82.5
4.04		Customer Service	Senior Analyst	28.5
4.04		Customer Service	Senior Manager	155.0
4.04	**Development of a Customer Service Transition Plan Total**			**435.0**
4.05	Development and implementation of a service start and shut off plan	Customer Service	Analyst	7.5
4.05	**Development and implementation of a service start and shut off plan Total**			**7.5**
4.06	Development of a meter asset management plan	Utility Transformation	Analyst	17.0
4.06		Utility Transformation	Director	5.0
4.06	**Development of a meter asset management plan Total**			**22.0**
4.07	Development and implementation of customer service technology	Customer Service	Senior Manager	15.0
4.07	**Development and implementation of customer service technology Total**			**15.0**
4.08	Development of Non-Technical Energy Loss Reduction Plan	Utility Transformation	Director	42.0
4.08		Utility Transformation	Director	1.0
4.08	**Development of Non-Technical Energy Loss Reduction Plan Total**			**43.0**
4.09	Establish Integration Between Customer Services & T&D Ops	Customer Service	Field Supervisor	164.0
4.09		Customer Service	Manager	7.5
4.09		Customer Service	Senior Analyst	4.5
4.09		Customer Service	Senior Manager	2.0
4.09	**Establish Integration Between Customer Services & T&D Ops Total**			**178.0**
5.02	Develop IT OT Systems Remediation Plan	ITOT	Manager	182.0
5.02		ITOT	Manager	92.5
5.02		ITOT	Senior Analyst	206.0
5.02		ITOT	Senior Analyst	76.5
5.02		ITOT	Vice President	2.5
5.02		ITOT	Vice President	115.0
5.02	**Develop IT OT Systems Remediation Plan Total**			**674.5**
5.04	Development of Cyber Security and Business Continuity Plan	ITOT	Senior Analyst	78.0
5.04	**Development of Cyber Security and Business Continuity Plan Total**			**78.0**
5.07	Commencement Cutover Planning	ITOT	Director	39.0
5.07		ITOT	Senior Analyst	12.0
5.07		ITOT	Senior Analyst	17.0
5.07		ITOT	Vice President	3.0
5.07	**Commencement Cutover Planning Total**			**71.0**
6.01	Determine Approach to Budgeting & Reporting over FET & Provide Samples of Proposed Budget / Reporting	Financial Management	Manager	100.5
6.01	**Determine Approach to Budgeting & Reporting over FET & Provide Samples of Proposed Budget / Reporting Total**			**100.5**

HOC Item	Annex II Definition	Functional Team - Department	Project job code	Sum of Time (Hours)
6.02	Description of Approach to Complying with Initial Budget Delivery Obligations Under OMA	Financial Management	Manager	45.0
6.02	**Description of Approach to Complying with Initial Budget Delivery Obligations Under OMA Total**			**45.0**
6.04	Establishing a financial accounting system and account structure.	Financial Management	Director	1.0
6.04		Financial Management	Director	224.0
6.04		Financial Management	Director	192.0
6.04		Financial Management	Vice President	8.5
6.04	**Establishing a financial accounting system and account structure. Total**			**425.5**
6.05	Initial Budget Complete (Final)	Financial Management	Director	16.0
6.05		Financial Management	Director	2.0
6.05		Financial Management	Manager	19.0
6.05		Financial Management	Manager	5.5
6.05		Financial Management	Manager	73.5
6.05		Financial Management	Senior Analyst	7.0
6.05		Financial Management	Vice President	29.5
6.05		Integration Management Office	Manager	12.5
6.05		ITOT	Director	72.0
6.05		Operations	Engineer	12.0
6.05		Operations	Field Supervisor	23.0
6.05		Operations	Manager	14.0
6.05		Operations	Senior Manager	30.5
6.05		Operations	Senior Manager	20.0
6.05		Operations	Vice President	16.0
6.05		Utility Transformation	Director	1.0
6.05		Utility Transformation	Vice President	15.5
6.05	**Initial Budget Complete (Final) Total**			**369.0**
6.06	Establishing bank accounts	Financial Management	Vice President	0.5
6.06	**Establishing bank accounts Total**			**0.5**
6.07	Evaluating and updating the payroll and labor cost reporting systems.	Financial Management	Director	6.0
6.07		Financial Management	Vice President	6.0
6.07	**Evaluating and updating the payroll and labor cost reporting systems. Total**			**12.0**
6.08	Establishing a delegation of authority matrix and process.	Financial Management	Director	5.0
6.08	**Establishing a delegation of authority matrix and process. Total**			**5.0**
6.09	Processes & Procedures and Overall Internal Controls	Financial Management	Manager	158.0
6.09		Financial Management	Manager	1.5
6.09		Financial Management	Senior Manager	130.0
6.09		Financial Management	Senior Manager	99.0
6.09		Financial Management	Senior Manager	118.0
6.09		Financial Management	Vice President	5.5
6.09		Regulatory	Vice President	1.0
6.09	**Processes & Procedures and Overall Internal Controls Total**			**513.0**
8.02	Complete LUMA IT onboarding	Capital Programs and Back End Transition	Manager	55.5
8.02		Financial Management	Director	7.5
8.02		Financial Management	Director	36.0
8.02		Financial Management	Manager	17.5
8.02		Financial Management	Manager	13.0
8.02		Financial Management	Senior Analyst	12.5
8.02		Financial Management	Senior Manager	6.0
8.02		Financial Management	Vice President	16.5
8.02		Human Resources	Analyst	127.5
8.02		Human Resources	Analyst	126.5
8.02		Human Resources	Analyst	165.0
8.02		Human Resources	Director	43.0
8.02		Human Resources	Manager	126.5
8.02		Human Resources	Manager	99.0
8.02		Human Resources	Manager	4.5
8.02		Human Resources	Senior Analyst	15.0
8.02		Human Resources	Vice President	4.0
8.02		ITOT	Manager	9.5
8.02		Operations	Field Supervisor	1.0
8.02		Operations	Field Supervisor	10.0
8.02		Operations	Field Supervisor	41.0
8.02		Operations	Field Supervisor	10.0
8.02		Operations	Field Supervisor	15.0
8.02		Operations	Field Supervisor	18.5
8.02		Operations	Manager	61.5
8.02		Operations	Senior Manager	50.0
8.02		Operations	Vice President	22.0
8.02		Human Resources	Administrative Support	8.0
8.02		Human Resources	Vice President	55.0
8.02	**Complete LUMA IT onboarding Total**			**1,177.0**
8.03	Redesign New Org	Human Resources	Director	24.0
8.03		Human Resources	Manager	20.5
8.03		Human Resources	Vice President	14.0
8.03		Operations	Field Supervisor	4.5
8.03		Operations	Manager	14.0
8.03		Utility Transformation	Administrative Support	1.0
8.03		Utility Transformation	Analyst	65.0
8.03		Utility Transformation	Analyst	7.0
8.03		Utility Transformation	Director	107.0
8.03		Utility Transformation	Vice President	88.0
8.03		Utility Transformation	Vice President	105.5
8.03		Utility Transformation	Vice President	73.0
8.03	**Redesign New Org Total**			**523.5**
8.05	Standup Human Capital Management (HCM) System	Human Resources	Director	29.0
8.05		Human Resources	Director	37.0
8.05		Human Resources	Manager	4.0

HOC Item	Annex II Definition	Functional Team - Department	Project job code	Sum of Time (Hours)
8.05		Human Resources	Manager	198.5
8.05		Human Resources	Senior Analyst	4.0
8.05		Human Resources	Senior Analyst	150.0
8.05		Human Resources	Senior Manager	80.0
8.05		Human Resources	Vice President	18.0
8.05	**Standup Human Capital Management (HCM) System Total**			**520.5**
8.06	Communication Plan	Communications	Analyst	195.0
8.06		Communications	Director	7.5
8.06		Communications	Director	117.0
8.06		Communications	Vice President	17.0
8.06		Corporate Services	Director	16.5
8.06		Corporate Services	Vice President	53.0
8.06		Human Resources	Manager	4.5
8.06		Human Resources	Vice President	1.0
8.06	**Communication Plan Total**			**411.5**
8.07	Training (Workforce Development) Plan	Human Resources	Manager	5.0
8.07		Human Resources	Senior Analyst	40.0
8.07		Operations	Senior Manager	3.0
8.07	**Training (Workforce Development) Plan Total**			**48.0**
8.08	Total Rewards Retirement Program	Human Resources	Analyst	13.0
8.08		Human Resources	Director	106.0
8.08		Human Resources	Vice President	16.0
8.08		Human Resources	Vice President	101.5
8.08	**Total Rewards Retirement Program Total**			**236.5**
8.09	Occupational Health and Wellness Plan	Human Resources	Vice President	2.0
8.09		Human Resources	Vice President	101.5
8.09	**Occupational Health and Wellness Plan Total**			**103.5**
8.11	Employee Engagement Plan	Human Resources	Manager	1.0
8.11	**Employee Engagement Plan Total**			**1.0**
8.12	Develop a Community Investment Plan	Communications	Director	6.0
8.12		Corporate Services	Vice President	7.0
8.12	**Develop a Community Investment Plan Total**			**13.0**
9.01	Establishment of GenCo Shared Services and Agreement	Legal	Vice President	4.5
9.01		Operations	Field Supervisor	27.0
9.01		Regulatory	Vice President	5.0
9.01	**Establishment of GenCo Shared Services and Agreement Total**			**36.5**
9.03	Non-Federal Funding Procurement Manual	Financial Management	Director	21.0
9.03		Financial Management	Senior Analyst	103.0
9.03		Financial Management	Vice President	5.5
9.03	**Non-Federal Funding Procurement Manual Total**			**129.5**
9.04	Physical Security Plan	Utility Transformation	Engineer	45.0
9.04		Utility Transformation	Manager	111.0
9.04		Utility Transformation	Manager	31.5
9.04	**Physical Security Plan Total**			**187.5**
9.07	System Operation Principles - Regulatory Approvals	Regulatory	Analyst	1.0
9.07		Regulatory	Director	7.0
9.07		Regulatory	Vice President	20.0
9.07	**System Operation Principles - Regulatory Approvals Total**			**28.0**
10.02	Plans and Procedures for assuming responsibility for securing use of assets, facilities, IT / OT, etc.	Financial Management	Director	2.5
10.02		Financial Management	Director	2.0
10.02		Financial Management	Manager	48.5
10.02		Financial Management	Senior Analyst	187.0
10.02		Financial Management	Vice President	0.5
10.02	**Plans and Procedures for assuming responsibility for securing use of assets, facilities, IT / OT, etc. Total**			**240.5**
10.03	Assuming Existing Subcontracts (ID System Contracts)	Financial Management	Director	4.0
10.03		Financial Management	Manager	0.5
10.03		Financial Management	Senior Analyst	5.0
10.03		Financial Management	Senior Manager	17.0
10.03		Financial Management	Vice President	1.0
10.03	**Assuming Existing Subcontracts (ID System Contracts) Total**			**27.5**
12.02	Required Insurance (Delivery of insurance certificates)	Financial Management	Manager	43.5
12.02		Financial Management	Manager	6.0
12.02		Financial Management	Vice President	1.0
12.02	**Required Insurance (Delivery of insurance certificates) Total**			**50.5**
12.03	Baseline performance levels	Regulatory	Analyst	5.0
12.03		Regulatory	Director	9.5
12.03		Regulatory	Vice President	4.0
12.03		Utility Transformation	Administrative Support	9.5
12.03		Utility Transformation	Analyst	11.0
12.03		Utility Transformation	Director	64.0
12.03		Utility Transformation	Engineer	2.0
12.03		Utility Transformation	Senior Director	164.5
12.03		Utility Transformation	Vice President	33.0
12.03	**Baseline performance levels Total**			**302.5**
12.04	Back End Transition Plan	Capital Programs and Back End Transition	Vice President	44.0
12.04	**Back End Transition Plan Total**			**44.0**
12.1	Performance Metrics - Regulatory Approval	Legal	Vice President	39.5
12.1	**Performance Metrics - Regulatory Approval Total**			**39.5**
Non HOC 01	ManagementCo IT Systems	ITOT	Manager	8.0
Non HOC 01		ITOT	Senior Analyst	73.0
Non HOC 01	**ManagementCo IT Systems Total**			**81.0**
Non HOC 02	ServeCo IT Systems	ITOT	Director	76.0
Non HOC 02		ITOT	Manager	186.0
Non HOC 02		ITOT	Senior Analyst	90.5
Non HOC 02		ITOT	Senior Analyst	189.5
Non HOC 02	**ServeCo IT Systems Total**			**542.0**

HOC Item	Annex II Definition	Functional Team - Department	Project job code	Sum of Time (Hours)
Non HOC 03	Open Claims Review	Financial Management	Manager	13.5
Non HOC 03	**Open Claims Review Total**			**13.5**
Non HOC 04	Stand Up Capital Program Organization	Capital Programs and Back End Transition	Manager	96.0
Non HOC 04		Capital Programs and Back End Transition	Manager	87.0
Non HOC 04		Capital Programs and Back End Transition	Vice President	102.0
Non HOC 04		Integration Management Office	Vice President	2.0
Non HOC 04	**Stand Up Capital Program Organization Total**			**287.0**
Non HOC 06	Regulatory Support of Handover Checklist Items	Regulatory	Analyst	148.0
Non HOC 06		Regulatory	Director	49.0
Non HOC 06		Regulatory	Director	29.5
Non HOC 06		Regulatory	Senior Director	3.0
Non HOC 06		Regulatory	Senior Director	7.0
Non HOC 06		Regulatory	Senior Manager	4.5
Non HOC 06		Regulatory	Senior Manager	31.5
Non HOC 06		Regulatory	Vice President	23.0
Non HOC 06	**Regulatory Support of Handover Checklist Items Total**			**295.5**
Non HOC 07	Legal Requirements	Corporate Services	Manager	1.0
Non HOC 07		Corporate Services	Vice President	13.0
Non HOC 07		Legal	Administrative Support	3.5
Non HOC 07		Legal	Vice President	3.0
Non HOC 07	**Legal Requirements Total**			**20.5**
Non HOC 13	Assess Regulatory Mandates over IRP	Regulatory	Director	13.0
Non HOC 13		Regulatory	Senior Director	12.0
Non HOC 13		Regulatory	Vice President	3.5
Non HOC 13	**Assess Regulatory Mandates over IRP Total**			**28.5**
7.05	Project Worksheet Assessment	Regulatory	Vice President	20.0
7.05	**Project Worksheet Assessment Total**			**20.0**
Non HOC 15	LUMA MC Ongoing Back Office Support	Financial Management	Analyst	0.5
Non HOC 15		Financial Management	Director	235.5
Non HOC 15		Financial Management	Senior Analyst	212.0
Non HOC 15		Financial Management	Senior Analyst	74.0
Non HOC 15		Financial Management	Vice President	133.5
Non HOC 15	**LUMA MC Ongoing Back Office Support Total**			**655.5**
6.03	Formalizing changes to control processes	Financial Management	Manager	22.0
6.03		Financial Management	Senior Manager	60.0
6.03		Financial Management	Senior Manager	16.0
6.03	**Formalizing changes to control processes Total**			**98.0**
5.08	Training and Communication Plan	ITOT	Senior Analyst	3.0
5.08		ITOT	Senior Analyst	2.0
5.08	**Training and Communication Plan Total**			**5.0**
Non HOC 12	Standup GenCo Organization	Regulatory	Vice President	2.0
Non HOC 12	**Standup GenCo Organization Total**			**2.0**
Total				**21158.5**

Summary of Hours by HOC Item (previous months)

HOC Item	Annex II Definition	Functional Team - Department	Project job code	Sum of Time (Hours)
1	General & Transition Management	Integration Management Office	Vice President	**43.0**
1		Operations	Field Supervisor	**3.0**
1		Operations	Manager	**6.0**
1	**General & Transition Management Total**			**52.0**
1.01	Governmental Approvals	Regulatory	Director	**19.0**
1.01	**Governmental Approvals Total**			**19.0**
1.02	Plan to Address Gaps in Assets, Technology, Processes, etc. (plan to include cost estimates)	Utility Transformation	Manager	**2.0**
1.02	**Plan to Address Gaps in Assets, Technology, Processes, etc. (plan to include cost estimates) Total**			**2.0**
1.03	Initial Budgets - PREB Rate Order Filing (Initial Budgets and Liability Waiver Approvals)	Regulatory	Analyst	**15.0**
1.03	**Initial Budgets - PREB Rate Order Filing (Initial Budgets and Liability Waiver Approvals) Total**			**15.0**
2.02	Development and implementation of an operation take-over plan for the electric distribution system	Operations	Analyst	**24.0**
2.02	**Development and implementation of an operation take-over plan for the electric distribution system Total**			**24.0**
2.0301	Transition plan for respective control center(s)	Utility Transformation	Manager	**18.0**
2.0301	**Transition plan for respective control center(s) Total**			**18.0**
2.0302	Transition Plan for O&M Activities	Operations	Administrative Support	**22.5**
2.0302		Operations	Engineer	**19.0**
2.0302		Operations	Field Supervisor	**2.5**
2.0302		Operations	Manager	**56.5**
2.0302		Operations	Senior Manager	**136.0**
2.0302		Operations	Senior Manager	**24.0**
2.0302	**Transition Plan for O&M Activities Total**			**260.5**
2.0304	Fleet Management Plan	Operations	Field Supervisor	**24.0**
2.0304	**Fleet Management Plan Total**			**24.0**
2.031	Materials Management and Warehouse Plan	Operations	Field Supervisor	**30.0**
2.031	**Materials Management and Warehouse Plan Total**			**30.0**
2.0311	System Operations Plan	Operations	Analyst	**5.0**
2.0311		Operations	Manager	**2.0**
2.0311		Operations	Senior Manager	**12.0**
2.0311		Operations	Senior Manager	**11.0**
2.0311	**System Operations Plan Total**			**30.0**
2.0312	Vegetation Management Plan	Operations	Field Supervisor	**11.5**
2.0312		Operations	Field Supervisor	**19.5**
2.0312	**Vegetation Management Plan Total**			**31.0**
3.02	Development of Improvement Initiatives	Financial Management	Vice President	**6.5**
3.02	**Development of Improvement Initiatives Total**			**6.5**
3.04	Development of System Remediation Plan	Human Resources	Director	**3.0**
3.04		Operations	Engineer	**5.0**
3.04		Operations	Manager	**9.5**
3.04		Operations	Senior Manager	**24.0**
3.04		Utility Transformation	Field Supervisor	**5.5**
3.04		Utility Transformation	Manager	**32.5**
3.04	**Development of System Remediation Plan Total**			**79.5**
6.04	Establishing a financial accounting system and account structure.	Financial Management	Director	**29.5**
6.04		Financial Management	Senior Analyst	**5.0**
6.04	**Establishing a financial accounting system and account structure. Total**			**34.5**
6.05	Initial Budget Complete (Final)	Financial Management	Vice President	**54.5**
6.05	**Initial Budget Complete (Final) Total**			**54.5**
8.02	Complete LUMA IT onboarding	Human Resources	Analyst	**22.5**
8.02		Human Resources	Director	**20.0**
8.02	**Complete LUMA IT onboarding Total**			**42.5**
8.03	Redesign New Org	Human Resources	Director	**14.0**
8.03		Human Resources	Vice President	**7.0**
8.03		Utility Transformation	Analyst	**3.0**
8.03	**Redesign New Org Total**			**24.0**
8.05	Standup Human Capital Management (HCM) System	Human Resources	Director	**7.0**
8.05	**Standup Human Capital Management (HCM) System Total**			**7.0**
8.06	Communication Plan	Corporate Services	Director	**4.5**
8.06		Human Resources	Director	**14.0**
8.06		Human Resources	Vice President	**8.0**
8.06	**Communication Plan Total**			**26.5**
8.07	Training (Workforce Development) Plan	Human Resources	Senior Analyst	**8.0**
8.07	**Training (Workforce Development) Plan Total**			**8.0**
8.08	Total Rewards Retirement Program	Human Resources	Vice President	**6.0**
8.08	**Total Rewards Retirement Program Total**			**6.0**
8.11	Employee Engagement Plan	Human Resources	Director	**4.0**
8.11	**Employee Engagement Plan Total**			**4.0**
Non HOC 06	Regulatory Support of Handover Checklist Items	Regulatory	Senior Director	**8.0**
Non HOC 06	**Regulatory Support of Handover Checklist Items Total**			**8.0**
Non HOC 07	Legal Requirements	Legal	Manager	**10.5**
Non HOC 07	**Legal Requirements Total**			**10.5**
Non HOC 15	LUMA MC Ongoing Back Office Support	Financial Management	Senior Analyst	**15.5**
Non HOC 15		Financial Management	Vice President	**3.0**
Non HOC 15	**LUMA MC Ongoing Back Office Support Total**			**18.5**
Total				**835.5**

Note: *Hours in the table above were missed on the September invoice # FETS-0920-01*

Vendor	Count of Invoice #	Sum of Total (USD)
Aerotek Professional Services	11	$ 91,454.43
Alumbra LLC	13	$ 843,309.16
Alvarez & Marsal Corporate Performance Improvement, LLC	2	$ 594,068.55
American Relocation Connections, LLC	33	$ 280,761.39
AT&T Mobility Puerto Rico	1	$ 1,446.63
ATCO Power (2010) Ltd.	2	$ 240,870.43
BridgeSource Utilities Solutions, LLC	1	$ 81,328.85
Computer Centre	1	$ 20,834.33
Covington & Burling LLP	4	$ 29,856.00
DBR Professional Services	2	$ 20,500.00
DLA Piper LLP (US)	4	$ 109,803.46
Innovative Emergency Management, Inc. (IEM)	5	$ 117,662.57
International Business Machines Corporation (IBM)	3	$ 575,586.97
Iris Vargas	2	$ 8,612.79
Katy Woolsey	1	$ 725.00
Korn Ferry (US) NW 5854	2	$ 2,650.00
Laboratorio Clinico El Morro, Inc.	1	$ 5,160.00
NexTec Operating Corp	5	$ 4,168.98
Nory Sanchez-Alvarez	5	$ 7,757.47
Oracle America, Inc.	2	$ 5,016.14
People 2.0 North America	11	$ 89,487.87
Quanta Workforce Solutions, LLC	3	$ 398,340.76
Smartbridge	7	$ 90,162.50
Translations & More	1	$ 17,023.50
Quanta Services Puerto Rico, LLC	1	$ 13,954.83
CDW	2	$ 39,550.37
Vidal & Rodriguez, Inc.	2	$ 15,000.00
MBarrett Consulting LLC	1	$ 13,500.00
BMA Group	1	$ 7,904.00
CSS International, Inc	9	$ 192,845.79
Triple-S, Salud	1	$ 246.03
Global Project Solutions, LLC	1	$ 36,212.01
Resources Global Professionals (RGP)	10	$ 92,559.18
Greg Sarich	1	$ 2,047.37
Buena Vibra	1	$ 547.20
EAN Services, LLC (Enterprise)	2	$ 24,110.78
Cigna	4	$ 210,255.58
Grand Total	158	$ 4,285,320.92

List of All Third Party Invoices by Type In This Invoice

Expense item - Name	HOC Item	Annex II Definition	Expense report - Vendor	Expense report - Invoice #	Sum of Total (USD)
Equipment	1	General & Transition Management	Quanta Workforce Solutions, LLC	QWS-102020-2B	$ 831.21
Equipment	Non HOC 01	ManagementCo IT Systems	CDW	LRGT570	$ 31,406.07
Equipment Total					$ 32,237.28
Legal	1	General & Transition Management	Covington & Burling LLP	60913699	$ 4,488.00
Legal	1	General & Transition Management	Covington & Burling LLP	60913700	$ 2,208.00
Legal	1	General & Transition Management	DLA Piper LLP (US)	4009126	$ 103,543.40
Legal	Non HOC 07	Legal Requirements	ATCO Power (2010) Ltd.	102020-2LB	$ 30,960.34
Legal Total					$ 141,199.74
License and Fees	1	General & Transition Management	Quanta Workforce Solutions, LLC	QWS-102020-2B	$ 3,059.90
License and Fees	Non HOC 02	ServeCo IT Systems	Oracle America, Inc.	975542	$ 2,811.14
License and Fees	Non HOC 02	ServeCo IT Systems	Oracle America, Inc.	975729	$ 2,205.00
License and Fees	Non HOC 02	ServeCo IT Systems	CSS International, Inc	18756	$ 10.00
License and Fees	Non HOC 02	ServeCo IT Systems	CSS International, Inc	19181	$ 100.00
License and Fees Total					$ 8,186.04
Miscellaneous	1	General & Transition Management	Alumbra LLC	47	$ 0.21
Miscellaneous	1	General & Transition Management	Alumbra LLC	48	$ 0.09
Miscellaneous	1	General & Transition Management	Alumbra LLC	50	-$ 0.89
Miscellaneous	1	General & Transition Management	BridgeSource Utilities Solutions, LLC	1003	$ 2,854.00
Miscellaneous	1	General & Transition Management	DLA Piper LLP (US)	4009126	$ 1,059.00
Miscellaneous	1	General & Transition Management	Quanta Workforce Solutions, LLC	QWS-102020-2B	$ 29.00
Miscellaneous	1	General & Transition Management	Global Project Solutions, LLC	20-1009	$ 4,481.61
Miscellaneous	1.02	Plan to Address Gaps in Assets, Technology, Processes, etc. (plan to include cost estimates)	Alumbra LLC	47	$ 536.30
Miscellaneous	1.02	Plan to Address Gaps in Assets, Technology, Processes, etc. (plan to include cost estimates)	Alumbra LLC	49	$ 5,435.86
Miscellaneous	2.0312	Vegetation Management Plan	Alumbra LLC	52	$ 570.00
Miscellaneous	4.02	Evaluating and updating customer service policies and procedures	Alumbra LLC	47	$ 536.30
Miscellaneous	4.04	Development of a Customer Service Transition Plan	Alumbra LLC	47	$ 1,072.60
Miscellaneous	4.05	Development and implementation of a service start and shut off plan	Alumbra LLC	47	$ 536.30
Miscellaneous	5.02	Develop IT OT Systems Remediation Plan	Computer Centre	20200813	$ 2,148.83
Miscellaneous	5.02	Develop IT OT Systems Remediation Plan	International Business Machines Corporation (IBM)	C20CPTK	$ 537.20
Miscellaneous	5.02	Develop IT OT Systems Remediation Plan	International Business Machines Corporation (IBM)	C20CPTL	$ 6,866.60
Miscellaneous	5.02	Develop IT OT Systems Remediation Plan	International Business Machines Corporation (IBM)	MI25088	$ 7,313.85
Miscellaneous	6.01	Determine Approach to Budgeting & Reporting over FET & Provide Samples of Proposed Budget / Reporting	Alvarez & Marsal Corporate Performance Improvement, LLC	826788-04C	$ 5,075.70
Miscellaneous	6.09	Processes & Procedures and Overall Internal Controls	Resources Global Professionals (RGP)	RGP1043333A	$ 444.00
Miscellaneous	6.09	Processes & Procedures and Overall Internal Controls	Resources Global Professionals (RGP)	RGP1046365	$ 450.66
Miscellaneous	7.08	Drafting, Revising and Finalizing Federal Funding Procurement Manual	Innovative Emergency Management, Inc. (IEM)	20342-WO3-001	$ 73.20
Miscellaneous	8.02	Complete LUMA IT onboarding	Aerotek Professional Services	OP09680750	$ 146.04
Miscellaneous	8.02	Complete LUMA IT onboarding	Aerotek Professional Services	OP09693795	$ 181.48
Miscellaneous	8.02	Complete LUMA IT onboarding	Aerotek Professional Services	OP09707180	$ 170.39
Miscellaneous	8.02	Complete LUMA IT onboarding	Aerotek Professional Services	OP09735488A	$ 56.38
Miscellaneous	8.02	Complete LUMA IT onboarding	Aerotek Professional Services	OP09735487A	$ 123.77
Miscellaneous	8.02	Complete LUMA IT onboarding	Aerotek Professional Services	OP09735489	$ 12.61
Miscellaneous	8.02	Complete LUMA IT onboarding	Aerotek Professional Services	OP09750076A	$ 156.68
Miscellaneous	8.02	Complete LUMA IT onboarding	Aerotek Professional Services	OP09750080	$ 3.79
Miscellaneous	8.02	Complete LUMA IT onboarding	Translations & More	190403	$ 654.75
Miscellaneous	8.06	Communication Plan	Aerotek Professional Services	OP09750079	$ 19.34
Miscellaneous	8.06	Communication Plan	Aerotek Professional Services	OP09735491	$ 19.34
Miscellaneous	8.06	Communication Plan	Quanta Workforce Solutions, LLC	QWS-072020-2B-02	$ 10,000.00
Miscellaneous	8.1	Compliance Plan	BMA Group	20-4123	$ 304.00
Miscellaneous	9.01	Establishment of GenCo Shared Services and Agreement	Alumbra LLC	44	$ 1,213.97
Miscellaneous	9.01	Establishment of GenCo Shared Services and Agreement	Alumbra LLC	45	-$ 0.15
Miscellaneous	Non HOC 01	ManagementCo IT Systems	CDW	LRGT570	$ 2,591.03
Miscellaneous	Non HOC 01	ManagementCo IT Systems	CDW	LRNT171	$ 423.27
Miscellaneous	7.05	Project Worksheet Assessment	Innovative Emergency Management, Inc. (IEM)	20342-WO1-004	$ 1,118.68
Miscellaneous	Non HOC 15	LUMA MC Ongoing Back Office Support	NexTec Operating Corp	158172	$ 16.09
Miscellaneous	Non HOC 15	LUMA MC Ongoing Back Office Support	NexTec Operating Corp	158043	$ 8.05
Miscellaneous	Non HOC 15	LUMA MC Ongoing Back Office Support	NexTec Operating Corp	158402	$ 213.16
Miscellaneous	Non HOC 15	LUMA MC Ongoing Back Office Support	NexTec Operating Corp	158531	$ 20.11
Miscellaneous	Non HOC 15	LUMA MC Ongoing Back Office Support	NexTec Operating Corp	158658	$ 60.32
Miscellaneous	Non HOC 15	LUMA MC Ongoing Back Office Support	Resources Global Professionals (RGP)	RGP1044713	$ 459.54
Miscellaneous	Non HOC 02	ServeCo IT Systems	International Business Machines Corporation (IBM)	MI25088	$ 7,313.85
Miscellaneous	Non HOC 02	ServeCo IT Systems	CSS International, Inc	18756	$ 811.99
Miscellaneous	Non HOC 02	ServeCo IT Systems	CSS International, Inc	19179	$ 704.00
Miscellaneous	Non HOC 02	ServeCo IT Systems	CSS International, Inc	19181	$ 355.20
Miscellaneous	Non HOC 02	ServeCo IT Systems	CSS International, Inc	19177	$ 796.80
Miscellaneous	Non HOC 14	Negotiate PPOA	Alumbra LLC	40	$ 1,127.23
Miscellaneous	Non HOC 14	Negotiate PPOA	Alumbra LLC	41	$ 0.83

Expense item - Name	HOC Item	Annex II Definition	Expense report - Vendor	Expense report - Invoice #	Sum of Total (USD)
Miscellaneous	Non HOC 11	Development of System Operations Principles	Alumbra LLC	42	$ 855.00
Miscellaneous	Non HOC 11	Development of System Operations Principles	Alumbra LLC	43	$ 0.25
Miscellaneous	Non HOC 06	Regulatory Support of Handover Checklist Items	Aerotek Professional Services	OP09707764	$ 14.78
Miscellaneous Total					$ 69,972.99
Phone	1	General & Transition Management	ATCO Power (2010) Ltd.	102020-2LB	$ 7,101.77
Phone	1	General & Transition Management	Quanta Workforce Solutions, LLC	QWS-102020-2B	$ 8,026.01
Phone	4.04	Development of a Customer Service Transition Plan	AT&T Mobility Puerto Rico	12529770	$ 1,446.63
Phone Total					$ 16,574.41
Seminars & Training	1	General & Transition Management	ATCO Power (2010) Ltd.	102020-2LB	$ 19,070.00
Seminars & Training Total					$ 19,070.00
Supplies	1	General & Transition Management	ATCO Power (2010) Ltd.	102020-2LB	$ 632.08
Supplies	1	General & Transition Management	Quanta Workforce Solutions, LLC	QWS-102020-2B	$ 4,174.00
Supplies	1	General & Transition Management	Quanta Services Puerto Rico, LLC	QSPR-102020-3B	$ 1,078.99
Supplies	5.02	Develop IT OT Systems Remediation Plan	Computer Centre	20200813	$ 18,685.50
Supplies	6.07	Evaluating and updating the payroll and labor cost reporting systems.	People 2.0 North America	RL509360850	$ 19.47
Supplies	6.09	Processes & Procedures and Overall Internal Controls	Resources Global Professionals (RGP)	RGP1044713	$ 80.46
Supplies	8.02	Complete LUMA IT onboarding	Iris Vargas	LE 2020-06	$ 1,372.79
Supplies	8.06	Communication Plan	Quanta Workforce Solutions, LLC	QWS-092020-2B	$ 448.80
Supplies	Non HOC 01	ManagementCo IT Systems	CDW	LRNT171	$ 5,130.00
Supplies Total					$ 31,622.09
Third Party Labor	1	General & Transition Management	Aerotek Professional Services	OP09693795	$ 903.00
Third Party Labor	1	General & Transition Management	Aerotek Professional Services	OP09707180	$ 934.50
Third Party Labor	1	General & Transition Management	Alvarez & Marsal Corporate Performance Improvement, LLC	826788-04A	$ 403,265.60
Third Party Labor	1	General & Transition Management	BridgeSource Utilities Solutions, LLC	1003	$ 400.00
Third Party Labor	1	General & Transition Management	Covington & Burling LLP	60910868	$ 14,736.00
Third Party Labor	1	General & Transition Management	DLA Piper LLP (US)	4009122	$ 197.50
Third Party Labor	1	General & Transition Management	DLA Piper LLP (US)	4009128	$ 3,600.60
Third Party Labor	1	General & Transition Management	Quanta Workforce Solutions, LLC	QWS-102020-2B	$ 24,065.85
Third Party Labor	1	General & Transition Management	Global Project Solutions, LLC	20-1009	$ 26,550.00
Third Party Labor	1.02	Plan to Address Gaps in Assets, Technology, Processes, etc. (plan to include cost estimates)	Alumbra LLC	46	$ 5,780.00
Third Party Labor	1.02	Plan to Address Gaps in Assets, Technology, Processes, etc. (plan to include cost estimates)	Alumbra LLC	47	$ 21,275.16
Third Party Labor	1.02	Plan to Address Gaps in Assets, Technology, Processes, etc. (plan to include cost estimates)	Alumbra LLC	48	$ 26,187.41
Third Party Labor	1.02	Plan to Address Gaps in Assets, Technology, Processes, etc. (plan to include cost estimates)	Alumbra LLC	49	$ 12,232.62
Third Party Labor	1.02	Plan to Address Gaps in Assets, Technology, Processes, etc. (plan to include cost estimates)	Alumbra LLC	50	$ 19,767.69
Third Party Labor	1.02	Plan to Address Gaps in Assets, Technology, Processes, etc. (plan to include cost estimates)	BridgeSource Utilities Solutions, LLC	1003	$ 15,825.00
Third Party Labor	2.0304	Fleet Management Plan	Alumbra LLC	46	$ 43,180.00
Third Party Labor	2.0312	Vegetation Management Plan	Alumbra LLC	51	$ 96,053.35
Third Party Labor	2.0312	Vegetation Management Plan	Alumbra LLC	52	$ 14,250.00
Third Party Labor	4.02	Evaluating and updating customer service policies and procedures	Alumbra LLC	47	$ 11,749.87
Third Party Labor	4.02	Evaluating and updating customer service policies and procedures	Alumbra LLC	48	$ 18,825.01
Third Party Labor	4.02	Evaluating and updating customer service policies and procedures	Alumbra LLC	49	$ 49,313.22
Third Party Labor	4.02	Evaluating and updating customer service policies and procedures	Alumbra LLC	50	$ 4,125.00
Third Party Labor	4.02	Evaluating and updating customer service policies and procedures	BridgeSource Utilities Solutions, LLC	1003	$ 4,425.00
Third Party Labor	4.04	Development of a Customer Service Transition Plan	Alumbra LLC	47	$ 31,412.26
Third Party Labor	4.04	Development of a Customer Service Transition Plan	Alumbra LLC	48	$ 22,693.74
Third Party Labor	4.04	Development of a Customer Service Transition Plan	Alumbra LLC	49	$ 74,382.89
Third Party Labor	4.04	Development of a Customer Service Transition Plan	Alumbra LLC	50	$ 52,215.70
Third Party Labor	4.04	Development of a Customer Service Transition Plan	BridgeSource Utilities Solutions, LLC	1003	$ 42,050.00
Third Party Labor	4.05	Development and implementation of a service start and shut off plan	Alumbra LLC	47	$ 2,600.00
Third Party Labor	4.05	Development and implementation of a service start and shut off plan	Alumbra LLC	48	$ 3,850.00
Third Party Labor	5.02	Develop IT OT Systems Remediation Plan	ATCO Power (2010) Ltd.	102020-2LB	$ 28,714.59
Third Party Labor	5.02	Develop IT OT Systems Remediation Plan	International Business Machines Corporation (IBM)	C20CPTK	$ 13,430.00
Third Party Labor	5.02	Develop IT OT Systems Remediation Plan	International Business Machines Corporation (IBM)	C20CPTL	$ 171,665.00
Third Party Labor	5.02	Develop IT OT Systems Remediation Plan	International Business Machines Corporation (IBM)	MI25088	$ 125,122.50
Third Party Labor	5.02	Develop IT OT Systems Remediation Plan	Smartbridge	INV_9271	$ 14,985.00
Third Party Labor	5.02	Develop IT OT Systems Remediation Plan	Smartbridge	INV_9321	$ 9,742.50
Third Party Labor	5.02	Develop IT OT Systems Remediation Plan	Smartbridge	INV_9366	$ 14,872.50
Third Party Labor	5.07	Commencement Cutover Planning	DBR Professional Services	42002	$ 10,000.00
Third Party Labor	6.01	Determine Approach to Budgeting & Reporting over FET & Provide Samples of Proposed Budget / Reporting	Alvarez & Marsal Corporate Performance Improvement, LLC	826788-04C	$ 169,190.00
Third Party Labor	6.05	Initial Budget Complete (Final)	MBarrett Consulting LLC	1143	$ 13,500.00
Third Party Labor	6.07	Evaluating and updating the payroll and labor cost reporting systems.	People 2.0 North America	RL509360850	$ 12,160.00
Third Party Labor	6.07	Evaluating and updating the payroll and labor cost reporting systems.	People 2.0 North America	RL509360408	$ 10,080.00
Third Party Labor	6.07	Evaluating and updating the payroll and labor cost reporting systems.	People 2.0 North America	RL509362723	$ 10,080.00
Third Party Labor	6.07	Evaluating and updating the payroll and labor cost reporting systems.	People 2.0 North America	RL509363164	$ 760.00
Third Party Labor	6.07	Evaluating and updating the payroll and labor cost reporting systems.	People 2.0 North America	RL509365415	$ 10,080.00
Third Party Labor	6.09	Processes & Procedures and Overall Internal Controls	Quanta Workforce Solutions, LLC	QWS-102020-2B	$ 15,922.50
Third Party Labor	6.09	Processes & Procedures and Overall Internal Controls	Resources Global Professionals (RGP)	RGP1041684	$ 8,880.00
Third Party Labor	6.09	Processes & Procedures and Overall Internal Controls	Resources Global Professionals (RGP)	RGP1042388	$ 9,324.00
Third Party Labor	6.09	Processes & Procedures and Overall Internal Controls	Resources Global Professionals (RGP)	RGP1044713	$ 11,100.00
Third Party Labor	6.09	Processes & Procedures and Overall Internal Controls	Resources Global Professionals (RGP)	RGP1043334	$ 11,322.00

Expense item - Name	HOC Item	Annex II Definition	Expense report - Vendor	Expense report - Invoice #	Sum of Total (USD)
Third Party Labor	6.09	Processes & Procedures and Overall Internal Controls	Resources Global Professionals (RGP)	RGP1045654	$ 10,034.40
Third Party Labor	6.09	Processes & Procedures and Overall Internal Controls	Resources Global Professionals (RGP)	RGP1046365	$ 11,266.50
Third Party Labor	6.09	Processes & Procedures and Overall Internal Controls	Resources Global Professionals (RGP)	RGP1047319	$ 11,322.00
Third Party Labor	7.08	Drafting, Revising and Finalizing Federal Funding Procurement Manual	Innovative Emergency Management, Inc. (IEM)	20342-WO3-001	$ 3,258.00
Third Party Labor	7.08	Drafting, Revising and Finalizing Federal Funding Procurement Manual	Innovative Emergency Management, Inc. (IEM)	20342-WO3-002	$ 13,754.00
Third Party Labor	8.02	Complete LUMA IT onboarding	Aerotek Professional Services	OP09680750	$ 14,604.10
Third Party Labor	8.02	Complete LUMA IT onboarding	Aerotek Professional Services	OP09693795	$ 14,471.11
Third Party Labor	8.02	Complete LUMA IT onboarding	Aerotek Professional Services	OP09707180	$ 13,387.27
Third Party Labor	8.02	Complete LUMA IT onboarding	Aerotek Professional Services	OP09735488A	$ 5,635.80
Third Party Labor	8.02	Complete LUMA IT onboarding	Aerotek Professional Services	OP09735487A	$ 12,378.30
Third Party Labor	8.02	Complete LUMA IT onboarding	Aerotek Professional Services	OP09735489	$ 1,261.08
Third Party Labor	8.02	Complete LUMA IT onboarding	Aerotek Professional Services	OP09750076A	$ 15,668.43
Third Party Labor	8.02	Complete LUMA IT onboarding	Aerotek Professional Services	OP09750080	$ 379.44
Third Party Labor	8.02	Complete LUMA IT onboarding	Iris Vargas	LE 2020-05	$ 7,240.00
Third Party Labor	8.02	Complete LUMA IT onboarding	Translations & More	190403	$ 16,368.75
Third Party Labor	8.06	Communication Plan	Aerotek Professional Services	OP09693795	$ 1,934.40
Third Party Labor	8.06	Communication Plan	Aerotek Professional Services	OP09707180	$ 1,934.40
Third Party Labor	8.06	Communication Plan	Aerotek Professional Services	OP09750079	$ 1,934.40
Third Party Labor	8.06	Communication Plan	Aerotek Professional Services	OP09735491	$ 1,934.40
Third Party Labor	8.1	Compliance Plan	BMA Group	20-4123	$ 7,600.00
Third Party Labor	9.01	Establishment of GenCo Shared Services and Agreement	Alumbra LLC	44	$ 30,357.83
Third Party Labor	9.01	Establishment of GenCo Shared Services and Agreement	Alumbra LLC	45	$ 29,242.65
Third Party Labor	9.02	Emergency Response Plan (4.2.g)	Innovative Emergency Management, Inc. (IEM)	20342-WO2-003	$ 1,398.00
Third Party Labor	9.07	System Operation Principles - Regulatory Approvals	Alumbra LLC	40	$ 13,400.01
Third Party Labor	9.07	System Operation Principles - Regulatory Approvals	Alumbra LLC	41	$ 42,319.59
Third Party Labor	Non HOC 01	ManagementCo IT Systems	Smartbridge	INV_9275	$ 8,000.00
Third Party Labor	Non HOC 01	ManagementCo IT Systems	Smartbridge	9318	$ 6,000.00
Third Party Labor	7.05	Project Worksheet Assessment	Innovative Emergency Management, Inc. (IEM)	20342-WO1-003A	$ 16,014.00
Third Party Labor	7.05	Project Worksheet Assessment	Innovative Emergency Management, Inc. (IEM)	20342-WO1-004	$ 66,587.50
Third Party Labor	Non HOC 15	LUMA MC Ongoing Back Office Support	Katy Woolsey	500	$ 725.00
Third Party Labor	Non HOC 15	LUMA MC Ongoing Back Office Support	NexTec Operating Corp	158172	$ 195.00
Third Party Labor	Non HOC 15	LUMA MC Ongoing Back Office Support	NexTec Operating Corp	158043	$ 97.50
Third Party Labor	Non HOC 15	LUMA MC Ongoing Back Office Support	NexTec Operating Corp	158402	$ 2,583.75
Third Party Labor	Non HOC 15	LUMA MC Ongoing Back Office Support	NexTec Operating Corp	158531	$ 243.75
Third Party Labor	Non HOC 15	LUMA MC Ongoing Back Office Support	NexTec Operating Corp	158658	$ 731.25
Third Party Labor	Non HOC 15	LUMA MC Ongoing Back Office Support	People 2.0 North America	RL509360410	$ 8,904.00
Third Party Labor	Non HOC 15	LUMA MC Ongoing Back Office Support	People 2.0 North America	RL509360409	$ 8,628.40
Third Party Labor	Non HOC 15	LUMA MC Ongoing Back Office Support	People 2.0 North America	RL509360407	$ 5,488.00
Third Party Labor	Non HOC 15	LUMA MC Ongoing Back Office Support	People 2.0 North America	RL509362722	$ 5,656.00
Third Party Labor	Non HOC 15	LUMA MC Ongoing Back Office Support	People 2.0 North America	RL509362724	$ 8,056.00
Third Party Labor	Non HOC 15	LUMA MC Ongoing Back Office Support	People 2.0 North America	RL509362725	$ 9,576.00
Third Party Labor	Non HOC 15	LUMA MC Ongoing Back Office Support	Resources Global Professionals (RGP)	RGP1041684	$ 1,776.00
Third Party Labor	Non HOC 15	LUMA MC Ongoing Back Office Support	Resources Global Professionals (RGP)	RGP1042388	$ 1,776.00
Third Party Labor	Non HOC 15	LUMA MC Ongoing Back Office Support	Resources Global Professionals (RGP)	RGP1044713	$ 388.50
Third Party Labor	Non HOC 15	LUMA MC Ongoing Back Office Support	Resources Global Professionals (RGP)	RGP1045654	$ 1,176.60
Third Party Labor	Non HOC 02	ServeCo IT Systems	DBR Professional Services	42001	$ 10,500.00
Third Party Labor	Non HOC 02	ServeCo IT Systems	International Business Machines Corporation (IBM)	MI25088	$ 240,570.00
Third Party Labor	Non HOC 02	ServeCo IT Systems	Smartbridge	INV_9278	$ 18,562.50
Third Party Labor	Non HOC 02	ServeCo IT Systems	Smartbridge	INV_9320	$ 18,000.00
Third Party Labor	Non HOC 02	ServeCo IT Systems	CSS International, Inc	18756	$ 19,200.00
Third Party Labor	Non HOC 02	ServeCo IT Systems	CSS International, Inc	18755	$ 24,840.00
Third Party Labor	Non HOC 02	ServeCo IT Systems	CSS International, Inc	18754	$ 40,320.00
Third Party Labor	Non HOC 02	ServeCo IT Systems	CSS International, Inc	19179	$ 17,600.00
Third Party Labor	Non HOC 02	ServeCo IT Systems	CSS International, Inc	19181	$ 8,880.00
Third Party Labor	Non HOC 02	ServeCo IT Systems	CSS International, Inc	19180	$ 27,600.00
Third Party Labor	Non HOC 02	ServeCo IT Systems	CSS International, Inc	19176	$ 2,185.00
Third Party Labor	Non HOC 02	ServeCo IT Systems	CSS International, Inc	19178	$ 16,380.00
Third Party Labor	Non HOC 02	ServeCo IT Systems	CSS International, Inc	19177	$ 19,920.00
Third Party Labor	Non HOC 14	Negotiate PPOA	Alumbra LLC	40	$ 13,277.36
Third Party Labor	Non HOC 14	Negotiate PPOA	Alumbra LLC	41	$ 49,067.08
Third Party Labor	Non HOC 11	Development of System Operations Principles	Alumbra LLC	42	$ 21,375.00
Third Party Labor	Non HOC 11	Development of System Operations Principles	Alumbra LLC	43	$ 61,829.75
Third Party Labor	12.1	Performance Metrics - Regulatory Approval	Covington & Burling LLP	60910862	$ 8,424.00
Third Party Labor	10.02	Plans and Procedures for assuming responsibility for securing use of assets, facilities, IT / OT, etc.	Aerotek Professional Services	OP09693795	$ 840.00
Third Party Labor	10.02	Plans and Procedures for assuming responsibility for securing use of assets, facilities, IT / OT, etc.	Aerotek Professional Services	OP09707180	$ 871.50
Third Party Labor	Non HOC 06	Regulatory Support of Handover Checklist Items	Aerotek Professional Services	OP09707764	$ 1,477.70
Third Party Labor	7.02	Policies and Procedures	Alumbra LLC	40	$ 1,500.00
Third Party Labor	4.07	Development and implementation of customer service technology	BridgeSource Utilities Solutions, LLC	1003	$ 925.00
Third Party Labor	3.04	Development of System Remediation Plan	BridgeSource Utilities Solutions, LLC	1003	$ 175.00
Third Party Labor Total					$ 2,777,785.56

Expense item - Name	HOC Item	Annex II Definition	Expense report - Vendor	Expense report - Invoice #	Sum of Total (USD)
Third Party Services	1	General & Transition Management	American Relocation Connections, LLC	28675	$ 5,778.99
Third Party Services	1	General & Transition Management	American Relocation Connections, LLC	28826	$ 5,875.99
Third Party Services	1	General & Transition Management	American Relocation Connections, LLC	28833	$ 6,494.35
Third Party Services	1	General & Transition Management	American Relocation Connections, LLC	28836	$ 8,203.48
Third Party Services	1	General & Transition Management	American Relocation Connections, LLC	40-187449	$ 473.50
Third Party Services	1	General & Transition Management	American Relocation Connections, LLC	28864	$ 53.44
Third Party Services	1	General & Transition Management	American Relocation Connections, LLC	28821	$ 14,741.02
Third Party Services	1	General & Transition Management	American Relocation Connections, LLC	28861	$ 19,134.50
Third Party Services	1	General & Transition Management	American Relocation Connections, LLC	28972	$ 28,981.23
Third Party Services	1	General & Transition Management	American Relocation Connections, LLC	28960	$ 9,654.16
Third Party Services	1	General & Transition Management	American Relocation Connections, LLC	28965	$ 6,678.99
Third Party Services	1	General & Transition Management	American Relocation Connections, LLC	28964	$ 6,148.28
Third Party Services	1	General & Transition Management	American Relocation Connections, LLC	28963	$ 11,188.68
Third Party Services	1	General & Transition Management	American Relocation Connections, LLC	28969	$ 230.00
Third Party Services	1	General & Transition Management	American Relocation Connections, LLC	28971	$ 7,707.23
Third Party Services	1	General & Transition Management	American Relocation Connections, LLC	28967	$ 10,691.00
Third Party Services	1	General & Transition Management	American Relocation Connections, LLC	28961	$ 6,011.48
Third Party Services	1	General & Transition Management	American Relocation Connections, LLC	29003	$ 4,630.42
Third Party Services	1	General & Transition Management	American Relocation Connections, LLC	29002	$ 887.21
Third Party Services	1	General & Transition Management	American Relocation Connections, LLC	28966	$ 9,885.96
Third Party Services	1	General & Transition Management	American Relocation Connections, LLC	28968	$ 24,902.38
Third Party Services	1	General & Transition Management	American Relocation Connections, LLC	29008	$ 4,024.66
Third Party Services	1	General & Transition Management	American Relocation Connections, LLC	29009	$ 4,928.25
Third Party Services	1	General & Transition Management	American Relocation Connections, LLC	29010	$ 2,030.13
Third Party Services	1	General & Transition Management	American Relocation Connections, LLC	29004	$ 8,586.56
Third Party Services	1	General & Transition Management	American Relocation Connections, LLC	29115	$ 2,770.60
Third Party Services	1	General & Transition Management	American Relocation Connections, LLC	29007	$ 907.49
Third Party Services	1	General & Transition Management	American Relocation Connections, LLC	29006	$ 7,304.70
Third Party Services	1	General & Transition Management	American Relocation Connections, LLC	29011	$ 4,796.01
Third Party Services	1	General & Transition Management	American Relocation Connections, LLC	29005	$ 910.64
Third Party Services	1	General & Transition Management	American Relocation Connections, LLC	29012	$ 7,371.59
Third Party Services	1	General & Transition Management	ATCO Power (2010) Ltd.	102020-3LB	$ 1,281.32
Third Party Services	1	General & Transition Management	ATCO Power (2010) Ltd.	102020-2LB	$ 5,055.73
Third Party Services	Non HOC 01	ManagementCo IT Systems	American Relocation Connections, LLC	28823	$ 8,158.77
Third Party Services	1	General & Transition Management	DLA Piper LLP (US)	4002388	$ 1,397.76
Third Party Services	1	General & Transition Management	Nory Sanchez-Alvarez	2020-0022	$ 165.00
Third Party Services	1	General & Transition Management	Quanta Workforce Solutions, LLC	QWS-102020-2B	$ 26,354.80
Third Party Services	8.02	Complete LUMA IT onboarding	Korn Ferry (US) NW 5854	90388660	$ 250.00
Third Party Services	8.02	Complete LUMA IT onboarding	Korn Ferry (US) NW 5854	90388656	$ 2,400.00
Third Party Services	8.02	Complete LUMA IT onboarding	Nory Sanchez-Alvarez	2020-0015	$ 937.37
Third Party Services	8.02	Complete LUMA IT onboarding	Buena Vibra	BVG20-0798	$ 547.20
Third Party Services	8.06	Communication Plan	Nory Sanchez-Alvarez	2020-0023	$ 324.31
Third Party Services	8.06	Communication Plan	Quanta Workforce Solutions, LLC	QWS-092020-2B	$ 198,861.27
Third Party Services	8.08	Total Rewards Retirement Program	Triple-S, Salud	092020-0356	$ 246.03
Third Party Services	8.08	Total Rewards Retirement Program	Cigna	31694_090120	$ 509.86
Third Party Services	8.08	Total Rewards Retirement Program	Cigna	31694_100120	$ 909.47
Third Party Services	12.02	Required Insurance (Delivery of insurance certificates)	Vidal & Rodriguez, Inc.	43891	$ 7,000.00
Third Party Services	12.02	Required Insurance (Delivery of insurance certificates)	Vidal & Rodriguez, Inc.	43922	$ 8,000.00
Third Party Services	2.0302	Transition Plan for O&M Activities	Nory Sanchez-Alvarez	LUMA 2020-0028	$ 448.83
Third Party Services	Non HOC 15	LUMA MC Ongoing Back Office Support	ATCO Power (2010) Ltd.	102020-2LB	$ 22,272.70
Third Party Services	Non HOC 15	LUMA MC Ongoing Back Office Support	Quanta Workforce Solutions, LLC	QWS-102020-2B	$ 32,876.00
Third Party Services	Non HOC 02	ServeCo IT Systems	Nory Sanchez-Alvarez	LUMA 2020-0026	$ 5,881.96
Third Party Services	3.02	Development of Improvement Initiatives	Cigna	5244605	$ 86,652.87
Third Party Services	3.02	Development of Improvement Initiatives	Cigna	5226372	$ 122,183.38
Third Party Services Total					$ 764,697.55
Travel	1	General & Transition Management	ATCO Power (2010) Ltd.	102020-3LB	$ 1,176.77
Travel	1	General & Transition Management	ATCO Power (2010) Ltd.	102020-2LB	$ 1,000.78
Travel	1	General & Transition Management	BridgeSource Utilities Solutions, LLC	1003	$ 257.85
Travel	1	General & Transition Management	Quanta Workforce Solutions, LLC	QWS-102020-2B	$ 21,074.67
Travel	1	General & Transition Management	Quanta Services Puerto Rico, LLC	QSPR-102020-3B	$ 2,454.40
Travel	1	General & Transition Management	Global Project Solutions, LLC	20-1009	$ 1,080.40
Travel	1	General & Transition Management	Resources Global Professionals (RGP)	RGP1047319	$ 175.20
Travel	1.02	Plan to Address Gaps in Assets, Technology, Processes, etc. (plan to include cost estimates)	Alumbra LLC	47	$ 2,453.60
Travel	1.02	Plan to Address Gaps in Assets, Technology, Processes, etc. (plan to include cost estimates)	Alumbra LLC	49	$ 436.20
Travel	4.02	Evaluating and updating customer service policies and procedures	Alumbra LLC	47	$ 649.20
Travel	4.02	Evaluating and updating customer service policies and procedures	Alumbra LLC	49	$ 315.20
Travel	4.04	Development of a Customer Service Transition Plan	Alumbra LLC	47	$ 1,310.18
Travel	4.04	Development of a Customer Service Transition Plan	Alumbra LLC	49	$ 979.40
Travel	5.02	Develop IT OT Systems Remediation Plan	International Business Machines Corporation (IBM)	MI25088	$ 748.17
Travel	5.02	Develop IT OT Systems Remediation Plan	Greg Sarich	44098	$ 1,014.50

Expense item - Name	HOC Item	Annex II Definition	Expense report - Vendor	Expense report - Invoice #	Sum of Total (USD)
Travel	6.01	Determine Approach to Budgeting & Reporting over FET & Provide Samples of Proposed Budget / Reporting	Alvarez & Marsal Corporate Performance Improvement, LLC	826788-04C	$ 3,429.00
Travel	6.09	Processes & Procedures and Overall Internal Controls	Quanta Workforce Solutions, LLC	QWS-102020-2B	$ 1,467.50
Travel	6.09	Processes & Procedures and Overall Internal Controls	Resources Global Professionals (RGP)	RGP1041683	$ 176.19
Travel	6.09	Processes & Procedures and Overall Internal Controls	Resources Global Professionals (RGP)	RGP1042388	$ 726.20
Travel	6.09	Processes & Procedures and Overall Internal Controls	Resources Global Professionals (RGP)	RGP1044713	$ 405.96
Travel	6.09	Processes & Procedures and Overall Internal Controls	Resources Global Professionals (RGP)	RGP1043333A	$ 259.70
Travel	7.08	Drafting, Revising and Finalizing Federal Funding Procurement Manual	Innovative Emergency Management, Inc. (IEM)	20342-WO3-001	$ 237.49
Travel	9.01	Establishment of GenCo Shared Services and Agreement	Alumbra LLC	44	$ 713.90
Travel	7.05	Project Worksheet Assessment	Innovative Emergency Management, Inc. (IEM)	20342-WO1-004	$ 651.15
Travel	Non HOC 02	ServeCo IT Systems	CSS International, Inc	18756	$ 1,633.18
Travel	Non HOC 02	ServeCo IT Systems	CSS International, Inc	19179	$ 426.20
Travel	Non HOC 02	ServeCo IT Systems	CSS International, Inc	19181	$ 1,923.16
Travel	Non HOC 02	ServeCo IT Systems	CSS International, Inc	19177	$ 1,756.20
Travel	Non HOC 14	Negotiate PPOA	Alumbra LLC	40	$ 646.80
Travel	1	General & Transition Management	Alumbra LLC	40	$ 199.00
Travel	1	General & Transition Management	ATCO Power (2010) Ltd.	102020-2LB	$ 428.78
Travel	1	General & Transition Management	BridgeSource Utilities Solutions, LLC	1003	$ 200.00
Travel	1	General & Transition Management	Laboratorio Clinico El Morro, Inc.	3	$ 5,160.00
Travel	1	General & Transition Management	Quanta Workforce Solutions, LLC	QWS-102020-2B	$ 16,089.66
Travel	1	General & Transition Management	Global Project Solutions, LLC	20-1009	$ 450.00
Travel	1	General & Transition Management	Greg Sarich	44098	$ 250.00
Travel	1	General & Transition Management	ATCO Power (2010) Ltd.	102020-3LB	$ 2,989.50
Travel	1	General & Transition Management	ATCO Power (2010) Ltd.	102020-2LB	$ 32,196.28
Travel	1	General & Transition Management	DLA Piper LLP (US)	4009126	$ 5.20
Travel	1	General & Transition Management	Quanta Workforce Solutions, LLC	QWS-102020-2B	$ 13,793.07
Travel	1	General & Transition Management	Quanta Services Puerto Rico, LLC	QSPR-102020-3B	$ 4,181.56
Travel	1	General & Transition Management	Resources Global Professionals (RGP)	RGP1046365	$ 689.46
Travel	1	General & Transition Management	Resources Global Professionals (RGP)	RGP1047319	$ 56.62
Travel	1	General & Transition Management	EAN Services, LLC (Enterprise)	25476113	$ 10,433.76
Travel	1	General & Transition Management	EAN Services, LLC (Enterprise)	25574444	$ 10,029.61
Travel	2.0304	Fleet Management Plan	EAN Services, LLC (Enterprise)	25476113	$ 425.68
Travel	5.02	Develop IT OT Systems Remediation Plan	International Business Machines Corporation (IBM)	MI25088	$ 68.43
Travel	5.02	Develop IT OT Systems Remediation Plan	Greg Sarich	44098	$ 79.37
Travel	5.02	Develop IT OT Systems Remediation Plan	EAN Services, LLC (Enterprise)	25476113	$ 190.53
Travel	6.09	Processes & Procedures and Overall Internal Controls	Quanta Workforce Solutions, LLC	QWS-102020-2B	$ 1,492.59
Travel	6.09	Processes & Procedures and Overall Internal Controls	Resources Global Professionals (RGP)	RGP1041683	$ 52.32
Travel	6.09	Processes & Procedures and Overall Internal Controls	Resources Global Professionals (RGP)	RGP1042388	$ 538.41
Travel	6.09	Processes & Procedures and Overall Internal Controls	Resources Global Professionals (RGP)	RGP1044713	$ 957.41
Travel	6.09	Processes & Procedures and Overall Internal Controls	Resources Global Professionals (RGP)	RGP1043333A	$ 441.48
Travel	6.09	Processes & Procedures and Overall Internal Controls	Resources Global Professionals (RGP)	RGP1045655	$ 444.73
Travel	7.08	Drafting, Revising and Finalizing Federal Funding Procurement Manual	Innovative Emergency Management, Inc. (IEM)	20342-WO3-001	$ 76.00
Travel	7.05	Project Worksheet Assessment	Innovative Emergency Management, Inc. (IEM)	20342-WO1-004	$ 2,290.73
Travel	2.0302	Transition Plan for O&M Activities	EAN Services, LLC (Enterprise)	25476113	$ 1,916.66
Travel	Non HOC 02	ServeCo IT Systems	CSS International, Inc	18756	$ 281.11
Travel	Non HOC 02	ServeCo IT Systems	CSS International, Inc	19179	$ 958.84
Travel	Non HOC 02	ServeCo IT Systems	CSS International, Inc	19181	$ 341.43
Travel	Non HOC 02	ServeCo IT Systems	CSS International, Inc	19177	$ 72.68
Travel	2.0311	System Operations Plan	EAN Services, LLC (Enterprise)	25476113	$ 1,114.54
Travel	1	General & Transition Management	American Relocation Connections, LLC	29121	$ 1,297.59
Travel	1	General & Transition Management	ATCO Power (2010) Ltd.	102020-2LB	$ 84,423.02
Travel	1	General & Transition Management	BridgeSource Utilities Solutions, LLC	1003	$ 6,867.00
Travel	1	General & Transition Management	Quanta Workforce Solutions, LLC	QWS-102020-2B	$ 8,093.83
Travel	1	General & Transition Management	Quanta Services Puerto Rico, LLC	QSPR-102020-3B	$ 6,041.71
Travel	1	General & Transition Management	Global Project Solutions, LLC	20-1009	$ 3,650.00
Travel	1	General & Transition Management	Resources Global Professionals (RGP)	RGP1046365	$ 668.00
Travel	1	General & Transition Management	Resources Global Professionals (RGP)	RGP1047319	$ 1,669.16
Travel	1.02	Plan to Address Gaps in Assets, Technology, Processes, etc. (plan to include cost estimates)	Alumbra LLC	47	$ 1,543.75
Travel	1.02	Plan to Address Gaps in Assets, Technology, Processes, etc. (plan to include cost estimates)	Alumbra LLC	49	$ 8,141.06
Travel	2.0312	Vegetation Management Plan	Alumbra LLC	52	$ 2,780.55
Travel	4.02	Evaluating and updating customer service policies and procedures	Alumbra LLC	47	$ 732.60
Travel	4.02	Evaluating and updating customer service policies and procedures	Alumbra LLC	49	$ 5,550.00
Travel	4.04	Development of a Customer Service Transition Plan	Alumbra LLC	47	$ 1,995.45
Travel	5.02	Develop IT OT Systems Remediation Plan	International Business Machines Corporation (IBM)	MI25088	$ 1,375.37
Travel	5.02	Develop IT OT Systems Remediation Plan	Greg Sarich	44098	$ 621.60
Travel	6.01	Determine Approach to Budgeting & Reporting over FET & Provide Samples of Proposed Budget / Reporting	Alvarez & Marsal Corporate Performance Improvement, LLC	826788-04C	$ 9,336.98
Travel	6.09	Processes & Procedures and Overall Internal Controls	Quanta Workforce Solutions, LLC	QWS-102020-2B	$ 2,085.15
Travel	6.09	Processes & Procedures and Overall Internal Controls	Resources Global Professionals (RGP)	RGP1042388	$ 1,002.00
Travel	6.09	Processes & Procedures and Overall Internal Controls	Resources Global Professionals (RGP)	RGP1044713	$ 754.72
Travel	6.09	Processes & Procedures and Overall Internal Controls	Resources Global Professionals (RGP)	RGP1043333A	$ 1,320.76
Travel	7.08	Drafting, Revising and Finalizing Federal Funding Procurement Manual	Innovative Emergency Management, Inc. (IEM)	20342-WO3-001	$ 668.66

Expense item - Name	HOC Item	Annex II Definition	Expense report - Vendor	Expense report - Invoice #	Sum of Total (USD)
Travel	9.01	Establishment of GenCo Shared Services and Agreement	Alumbra LLC	44	$ 2,667.33
Travel	Non HOC 01	ManagementCo IT Systems	American Relocation Connections, LLC	29121	$ 39,322.11
Travel	7.05	Project Worksheet Assessment	Innovative Emergency Management, Inc. (IEM)	20342-WO1-004	$ 6,566.73
Travel	Non HOC 14	Negotiate PPOA	Alumbra LLC	40	$ 2,147.85
Travel	1	General & Transition Management	ATCO Power (2010) Ltd.	102020-3LB	$ 889.31
Travel	1	General & Transition Management	ATCO Power (2010) Ltd.	102020-2LB	$ 2,677.46
Travel	1	General & Transition Management	BridgeSource Utilities Solutions, LLC	1003	$ 7,350.00
Travel	1	General & Transition Management	Quanta Workforce Solutions, LLC	QWS-102020-2B	$ 8,534.87
Travel	1	General & Transition Management	Quanta Services Puerto Rico, LLC	QSPR-102020-3B	$ 198.17
Travel	1	General & Transition Management	Resources Global Professionals (RGP)	RGP1046365	$ 344.31
Travel	1	General & Transition Management	Resources Global Professionals (RGP)	RGP1047319	$ 473.07
Travel	1.02	Plan to Address Gaps in Assets, Technology, Processes, etc. (plan to include cost estimates)	Alumbra LLC	47	$ 2,625.00
Travel	1.02	Plan to Address Gaps in Assets, Technology, Processes, etc. (plan to include cost estimates)	Alumbra LLC	49	$ 1,925.00
Travel	2.0312	Vegetation Management Plan	Alumbra LLC	52	$ 2,450.00
Travel	4.02	Evaluating and updating customer service policies and procedures	Alumbra LLC	47	$ 875.00
Travel	4.02	Evaluating and updating customer service policies and procedures	Alumbra LLC	49	$ 4,550.00
Travel	4.04	Development of a Customer Service Transition Plan	Alumbra LLC	47	$ 2,100.00
Travel	4.04	Development of a Customer Service Transition Plan	Alumbra LLC	49	$ 5,600.00
Travel	5.02	Develop IT OT Systems Remediation Plan	International Business Machines Corporation (IBM)	MI25088	$ 576.00
Travel	5.02	Develop IT OT Systems Remediation Plan	Greg Sarich	44098	$ 81.90
Travel	6.01	Determine Approach to Budgeting & Reporting over FET & Provide Samples of Proposed Budget / Reporting	Alvarez & Marsal Corporate Performance Improvement, LLC	826788-04C	$ 3,771.27
Travel	6.09	Processes & Procedures and Overall Internal Controls	Quanta Workforce Solutions, LLC	QWS-102020-2B	$ 1,060.08
Travel	6.09	Processes & Procedures and Overall Internal Controls	Resources Global Professionals (RGP)	RGP1042388	$ 544.07
Travel	6.09	Processes & Procedures and Overall Internal Controls	Resources Global Professionals (RGP)	RGP1044713	$ 422.53
Travel	6.09	Processes & Procedures and Overall Internal Controls	Resources Global Professionals (RGP)	RGP1043333A	$ 636.22
Travel	7.08	Drafting, Revising and Finalizing Federal Funding Procurement Manual	Innovative Emergency Management, Inc. (IEM)	20342-WO3-001	$ 1,299.92
Travel	9.01	Establishment of GenCo Shared Services and Agreement	Alumbra LLC	44	$ 2,450.00
Travel	7.05	Project Worksheet Assessment	Innovative Emergency Management, Inc. (IEM)	20342-WO1-004	$ 3,668.51
Travel	Non HOC 02	ServeCo IT Systems	CSS International, Inc	18756	$ 1,725.00
Travel	Non HOC 02	ServeCo IT Systems	CSS International, Inc	19179	$ 1,725.00
Travel	Non HOC 02	ServeCo IT Systems	CSS International, Inc	19181	$ 920.00
Travel	Non HOC 02	ServeCo IT Systems	CSS International, Inc	19177	$ 1,380.00
Travel	Non HOC 14	Negotiate PPOA	Alumbra LLC	40	$ 3,325.00
Travel Total					$ 423,975.26
Grand Total					$ 4,285,320.92

Third Party Labor Summary

HOC Item	Annex II Definition	Vendor	Invoice #	Quantity	Price	Total (USD)
1	General & Transition Management	Aerotek Professional Services	OP09693795	40	21.00	**840.00**
1				2	31.50	**63.00**
1			OP09707180	40	21.00	**840.00**
1				3	31.50	**94.50**
1		Alvarez & Marsal Corporate Performance Improvement, LLC	826788-04A	1	11,745.60	**11,745.60**
1				31	740.00	**22,940.00**
1				215	460.00	**98,900.00**
1				162	580.00	**93,960.00**
1				103	460.00	**47,380.00**
1				113	460.00	**51,980.00**
1				166	460.00	**76,360.00**
1		BridgeSource Utilities Solutions, LLC	1003	2	200.00	**400.00**
1		Covington & Burling LLP	60910868	10.9	1,200.00	**13,080.00**
1				2.3	720.00	**1,656.00**
1		DLA Piper LLP (US)	4009122	0.5	395.00	**197.50**
1			4009128	9	244.00	**2,196.00**
1				2.6	206.00	**535.60**
1				2.2	395.00	**869.00**
1		Quanta Workforce Solutions, LLC	QWS-102020-2B	133	79.95	**10,633.35**
1				99.5	135.00	**13,432.50**
1		Global Project Solutions, LLC	20-1009	144	184.38	**26,550.00**
1	**General & Transition Management Total**			**1282**		**474,653.05**
1.02	Plan to Address Gaps in Assets, Technology, Processes, etc. (pl	Alumbra LLC	46	17	340.00	**5,780.00**
1.02			47	9	299.65	**2,696.85**
1.02				44.5	299.65	**13,334.43**
1.02				17.5	299.65	**5,243.88**
1.02			48	33.5	309.91	**10,381.99**
1.02				21.5	309.91	**6,663.07**
1.02				29.5	309.91	**9,142.35**
1.02			49	5	302.04	**1,510.20**
1.02				18.5	302.04	**5,587.74**
1.02				17	302.04	**5,134.68**
1.02			50	4	308.87	**1,235.48**
1.02				9.5	308.87	**2,934.27**
1.02				50.5	308.87	**15,597.94**
1.02		BridgeSource Utilities Solutions, LLC	1003	85.5	150.00	**12,825.00**
1.02				15	200.00	**3,000.00**
1.02	**Plan to Address Gaps in Assets, Technology, Processes, etc. (p**			**377.5**		**101,067.88**
2.0304	Fleet Management Plan	Alumbra LLC	46	127	340.00	**43,180.00**
2.0304	**Fleet Management Plan Total**			**127**		**43,180.00**
2.0312	Vegetation Management Plan	Alumbra LLC	51	153.5	375.00	**57,562.50**
2.0312				30.75	310.00	**9,532.50**
2.0312				26.66	310.00	**8,264.60**
2.0312				42	275.00	**11,550.00**
2.0312				33.25	275.00	**9,143.75**

HOC Item	Annex II Definition	Vendor	Invoice #	Quantity	Price	Total (USD)
2.0312			52	114	125.00	14,250.00
2.0312	**Vegetation Management Plan Total**			**400.16**		**110,303.35**
4.02	Evaluating and updating customer service policies and procedu	Alumbra LLC	47	8	284.09	2,272.72
4.02				2	284.09	568.18
4.02				15	319.44	4,791.60
4.02				1	284.09	284.09
4.02				12	319.44	3,833.28
4.02			48	9	305.77	2,751.93
4.02				39	297.00	11,583.00
4.02				4	305.77	1,223.08
4.02				11	297.00	3,267.00
4.02			49	3	310.00	930.00
4.02				147	313.16	46,034.52
4.02				7.5	313.16	2,348.70
4.02			50	11	375.00	4,125.00
4.02		BridgeSource Utilities Solutions, LLC	1003	5.5	150.00	825.00
4.02				16	150.00	2,400.00
4.02				6	200.00	1,200.00
4.02	**Evaluating and updating customer service policies and proced**			**297**		**88,438.10**
4.04	Development of a Customer Service Transition Plan	Alumbra LLC	47	37	309.51	11,451.87
4.04				21	297.22	6,241.62
4.04				1	375.00	375.00
4.04				5	375.00	1,875.00
4.04				10	365.00	3,650.00
4.04				19.5	309.51	6,035.45
4.04				6	297.22	1,783.32
4.04			48	4	353.38	1,413.52
4.04				28.5	292.39	8,333.12
4.04				10	375.00	3,750.00
4.04				6.25	371.00	2,318.75
4.04				14.5	353.38	5,124.01
4.04				6	292.39	1,754.34
4.04			49	11	327.33	3,600.63
4.04				12	375.00	4,500.00
4.04				12	321.61	3,859.32
4.04				13	358.29	4,657.77
4.04				20	297.88	5,957.60
4.04				4	327.33	1,309.32
4.04				4	340.59	1,362.36
4.04				12.5	321.61	4,020.13
4.04				91	297.88	27,107.08
4.04				5	321.61	1,608.05
4.04				4.5	358.29	1,612.31
4.04				44.5	297.88	13,255.66
4.04				4.5	340.59	1,532.66
4.04			50	2	375.00	750.00
4.04				82.5	337.48	27,842.10
4.04				33.5	337.48	11,305.58

HOC Item	Annex II Definition	Vendor	Invoice #	Quantity	Price	Total (USD)
4.04				36.5	337.48	12,318.02
4.04		BridgeSource Utilities Solutions, LLC	1003	83	150.00	12,450.00
4.04				148	200.00	29,600.00
4.04	**Development of a Customer Service Transition Plan Total**			**792.25**		**222,754.59**
4.05	Development and implementation of a service start and shut c	Alumbra LLC	47	4	325.00	1,300.00
4.05				4	325.00	1,300.00
4.05			48	14	275.00	3,850.00
4.05	**Development and implementation of a service start and shut**			**22**		**6,450.00**
5.02	Develop IT OT Systems Remediation Plan	ATCO Power (2010) Ltd.	102020-2LB	1	(39,435.28)	(39,435.28)
5.02				1	(43,038.00)	(43,038.00)
5.02				202.5	262.54	53,164.35
5.02				1	1.04	1.04
5.02				1	1.14	1.14
5.02				221	262.54	58,021.34
5.02		International Business Machines Corporation (IBM)	C20CPTK	34	395.00	13,430.00
5.02			C20CPTL	221	395.00	87,295.00
5.02				286	295.00	84,370.00
5.02			MI25088	2	245.00	490.00
5.02				80	245.00	19,600.00
5.02				138	245.00	33,810.00
5.02				6	395.00	2,370.00
5.02				13	395.00	5,135.00
5.02				98	295.00	28,910.00
5.02				1.5	295.00	442.50
5.02				49	395.00	19,355.00
5.02				38	395.00	15,010.00
5.02		Smartbridge	INV_9271	53	225.00	11,925.00
5.02				17	180.00	3,060.00
5.02			INV_9321	34.5	225.00	7,762.50
5.02				11	180.00	1,980.00
5.02			INV_9366	54.5	225.00	12,262.50
5.02				14.5	180.00	2,610.00
5.02	**Develop IT OT Systems Remediation Plan Total**			**1578.5**		**378,532.09**
5.07	Commencement Cutover Planning	DBR Professional Services	42002	40	250.00	10,000.00
5.07	**Commencement Cutover Planning Total**			**40**		**10,000.00**
6.01	Determine Approach to Budgeting & Reporting over FET & Pro	Alvarez & Marsal Corporate Performance Improvement, LLC	826788-04C	154	575.00	88,550.00
6.01				194.5	575.00	111,837.50
6.01				12	925.00	11,100.00
6.01				1	(42,297.50)	(42,297.50)
6.01	**Determine Approach to Budgeting & Reporting over FET & Pr**			**361.5**		**169,190.00**
6.05	Initial Budget Complete (Final)	MBarrett Consulting LLC	1143	33.75	400.00	13,500.00
6.05	**Initial Budget Complete (Final) Total**			**33.75**		**13,500.00**
6.07	Evaluating and updating the payroll and labor cost reporting sy	People 2.0 North America	RL509360850	80	152.00	12,160.00
6.07			RL509360408	80	126.00	10,080.00
6.07			RL509362723	80	126.00	10,080.00
6.07			RL509363164	5	152.00	760.00
6.07			RL509365415	80	126.00	10,080.00
6.07	**Evaluating and updating the payroll and labor cost reporting s**			**325**		**43,160.00**

HOC Item	Annex II Definition	Vendor	Invoice #	Quantity	Price	Total (USD)
6.09	Processes & Procedures and Overall Internal Controls	Quanta Workforce Solutions, LLC	QWS-102020-2B	95	165.00	**15,675.00**
6.09				3	82.50	**247.50**
6.09		Resources Global Professionals (RGP)	RGP1041684	40	222.00	**8,880.00**
6.09			RGP1042388	40.5	222.00	**8,991.00**
6.09				3	111.00	**333.00**
6.09			RGP1044713	50	222.00	**11,100.00**
6.09			RGP1043334	51	222.00	**11,322.00**
6.09			RGP1045654	45.2	222.00	**10,034.40**
6.09			RGP1046365	3.5	111.00	**388.50**
6.09				49	222.00	**10,878.00**
6.09			RGP1047319	51	222.00	**11,322.00**
6.09	**Processes & Procedures and Overall Internal Controls Total**			**431.2**		**89,171.40**
7.08	Drafting, Revising and Finalizing Federal Funding Procurement	Innovative Emergency Management, Inc. (IEM)	20342-WO3-001	7	204.00	**1,428.00**
7.08				7.5	244.00	**1,830.00**
7.08			20342-WO3-002	1	336.00	**336.00**
7.08				21.5	204.00	**4,386.00**
7.08				39.5	96.00	**3,792.00**
7.08				2	244.00	**488.00**
7.08				1	144.00	**144.00**
7.08				48	96.00	**4,608.00**
7.08	**Drafting, Revising and Finalizing Federal Funding Procuremen**			**127.5**		**17,012.00**
8.02	Complete LUMA IT onboarding	Aerotek Professional Services	OP09680750	40	37.20	**1,488.00**
8.02				38	31.00	**1,178.00**
8.02				38	37.20	**1,413.60**
8.02				40	18.60	**744.00**
8.02				35	37.20	**1,302.00**
8.02				39.5	18.60	**734.70**
8.02				40	37.20	**1,488.00**
8.02				40	37.20	**1,488.00**
8.02				38.5	18.60	**716.10**
8.02				28	43.40	**1,215.20**
8.02				38.5	18.60	**716.10**
8.02				40	22.32	**892.80**
8.02				40	22.32	**892.80**
8.02				3	33.48	**100.44**
8.02				7	33.48	**234.36**
8.02			OP09693795	40	37.20	**1,488.00**
8.02				38.75	31.00	**1,201.25**
8.02				38	37.20	**1,413.60**
8.02				37	18.60	**688.20**
8.02				40	37.20	**1,488.00**
8.02				39	18.60	**725.40**
8.02				40	37.20	**1,488.00**
8.02				38	37.20	**1,413.60**
8.02				38.5	18.60	**716.10**
8.02				40	43.40	**1,736.00**
8.02				38	18.60	**706.80**
8.02				35	22.32	**781.20**

HOC Item	Annex II Definition	Vendor	Invoice #	Quantity	Price	Total (USD)
8.02				28	22.32	624.96
8.02			OP09707180	40	37.20	1,488.00
8.02				37.75	31.00	1,170.25
8.02				38.5	37.20	1,432.20
8.02				36	18.60	669.60
8.02				38	37.20	1,413.60
8.02				35.5	18.60	660.30
8.02				40	37.20	1,488.00
8.02				40	37.20	1,488.00
8.02				38	18.60	706.80
8.02				40	43.40	1,736.00
8.02				1	89.20	89.20
8.02				37	18.60	688.20
8.02				16	22.32	357.12
8.02			OP09735488A	14.5	18.60	269.70
8.02				14.5	18.60	269.70
8.02				14.5	18.60	269.70
8.02				14.5	18.60	269.70
8.02				14.5	18.60	269.70
8.02				40	18.60	744.00
8.02				14.5	18.60	269.70
8.02				39.75	18.60	739.35
8.02				38.5	18.60	716.10
8.02				14.5	18.60	269.70
8.02				14.5	18.60	269.70
8.02				14.5	18.60	269.70
8.02				14.5	18.60	269.70
8.02				39	18.60	725.40
8.02				0.5	27.90	13.95
8.02			OP09735487A	38.5	31.00	1,193.50
8.02				40	37.20	1,488.00
8.02				40	37.20	1,488.00
8.02				40	43.40	1,736.00
8.02				40	37.20	1,488.00
8.02				14.5	37.20	539.40
8.02				40	37.20	1,488.00
8.02				14.5	37.20	539.40
8.02				36	37.20	1,339.20
8.02				14.5	37.20	539.40
8.02				14.5	37.20	539.40
8.02			OP09735489	40	22.32	892.80
8.02				11	33.48	368.28
8.02			OP09750076A	37.33	31.00	1,157.23
8.02				40	37.20	1,488.00
8.02				40	43.40	1,736.00
8.02				40	37.20	1,488.00
8.02				37.5	37.20	1,395.00
8.02				40	37.20	1,488.00

HOC Item	Annex II Definition	Vendor	Invoice #	Quantity	Price	Total (USD)
8.02				35.5	37.20	1,320.60
8.02				36	37.20	1,339.20
8.02				32	37.20	1,190.40
8.02				8	34.50	276.00
8.02				37.5	37.20	1,395.00
8.02				37.5	37.20	1,395.00
8.02			OP09750080	17	22.32	379.44
8.02		Iris Vargas	LE 2020-05	90.5	80.00	7,240.00
8.02		Translations & More	190403	218.25	75.00	16,368.75
8.02	**Complete LUMA IT onboarding Total**			**2866.83**		**101,394.28**
8.06	Communication Plan	Aerotek Professional Services	OP09693795	40	48.36	1,934.40
8.06			OP09707180	40	48.36	1,934.40
8.06			OP09750079	40	48.36	1,934.40
8.06			OP09735491	40	48.36	1,934.40
8.06	**Communication Plan Total**			**160**		**7,737.60**
8.1	Compliance Plan	BMA Group	20-4123	80	95.00	7,600.00
8.1	**Compliance Plan Total**			**80**		**7,600.00**
9.01	Establishment of GenCo Shared Services and Agreement	Alumbra LLC	44	19	375.00	7,125.00
9.01				35.5	344.19	12,218.75
9.01				32	344.19	11,014.08
9.01			45	4.5	375.00	1,687.50
9.01				40	342.30	13,692.00
9.01				40.5	342.30	13,863.15
9.01	**Establishment of GenCo Shared Services and Agreement Tota**			**171.5**		**59,600.48**
9.02	Emergency Response Plan (4.2.g)	Innovative Emergency Management, Inc. (IEM)	20342-WO2-003	1.5	244.00	366.00
9.02				10.75	96.00	1,032.00
9.02	**Emergency Response Plan (4.2.g) Total**			**12.25**		**1,398.00**
9.07	System Operation Principles - Regulatory Approvals	Alumbra LLC	40	4	343.59	1,374.36
9.07				35	343.59	12,025.65
9.07			41	18.25	314.06	5,731.60
9.07				114.5	314.06	35,959.87
9.07				2	314.06	628.12
9.07	**System Operation Principles - Regulatory Approvals Total**			**173.75**		**55,719.60**
Non HOC 01	ManagementCo IT Systems	Smartbridge	INV_9275	40	200.00	8,000.00
Non HOC 01			9318	30	200.00	6,000.00
Non HOC 01	**ManagementCo IT Systems Total**			**70**		**14,000.00**
7.05	Project Worksheet Assessment	Innovative Emergency Management, Inc. (IEM)	20342-WO1-003A	4	204.00	816.00
7.05				2.25	204.00	459.00
7.05				72.25	204.00	14,739.00
7.05			20342-WO1-004	58.5	204.00	11,934.00
7.05				34.25	204.00	6,987.00
7.05				144.25	96.00	13,848.00
7.05				15	244.00	3,660.00
7.05				114.5	204.00	23,358.00
7.05				2.5	64.00	160.00
7.05				5	114.00	570.00
7.05				41.75	114.00	4,759.50
7.05				11.5	114.00	1,311.00

HOC Item	Annex II Definition	Vendor	Invoice #	Quantity	Price	Total (USD)
7.05	**Project Worksheet Assessment Total**			**505.75**		**82,601.50**
Non HOC 15	LUMA MC Ongoing Back Office Support	Katy Woolsey	500	7.25	100.00	**725.00**
Non HOC 15		NexTec Operating Corp	158172	1	195.00	**195.00**
Non HOC 15			158043	0.5	195.00	**97.50**
Non HOC 15			158402	11.25	195.00	**2,193.75**
Non HOC 15				2	195.00	**390.00**
Non HOC 15			158531	1	195.00	**195.00**
Non HOC 15				0.25	195.00	**48.75**
Non HOC 15			158658	0.25	195.00	**48.75**
Non HOC 15				3.5	195.00	**682.50**
Non HOC 15		People 2.0 North America	RL509360410	79.5	112.00	**8,904.00**
Non HOC 15			RL509360409	101.75	84.80	**8,628.40**
Non HOC 15			RL509360407	80	56.00	**4,480.00**
Non HOC 15				12	84.00	**1,008.00**
Non HOC 15			RL509362722	80	56.00	**4,480.00**
Non HOC 15				14	84.00	**1,176.00**
Non HOC 15			RL509362724	95	84.80	**8,056.00**
Non HOC 15			RL509362725	85.5	112.00	**9,576.00**
Non HOC 15		Resources Global Professionals (RGP)	RGP1041684	8	222.00	**1,776.00**
Non HOC 15			RGP1042388	8	222.00	**1,776.00**
Non HOC 15			RGP1044713	3.5	111.00	**388.50**
Non HOC 15			RGP1045654	5.3	222.00	**1,176.60**
Non HOC 15	**LUMA MC Ongoing Back Office Support Total**			**599.55**		**56,001.75**
Non HOC 02	ServeCo IT Systems	DBR Professional Services	42001	42	250.00	**10,500.00**
Non HOC 02		International Business Machines Corporation (IBM)	MI25088	162	60.00	**9,720.00**
Non HOC 02				90	60.00	**5,400.00**
Non HOC 02				104	90.00	**9,360.00**
Non HOC 02				22.5	60.00	**1,350.00**
Non HOC 02				12	60.00	**720.00**
Non HOC 02				117	60.00	**7,020.00**
Non HOC 02				171	60.00	**10,260.00**
Non HOC 02				45	60.00	**2,700.00**
Non HOC 02				144	295.00	**42,480.00**
Non HOC 02				5	395.00	**1,975.00**
Non HOC 02				98	210.00	**20,580.00**
Non HOC 02				136	150.00	**20,400.00**
Non HOC 02				145	395.00	**57,275.00**
Non HOC 02				22	295.00	**6,490.00**
Non HOC 02				152	295.00	**44,840.00**
Non HOC 02		Smartbridge	INV_9278	82.5	225.00	**18,562.50**
Non HOC 02			INV_9320	80	225.00	**18,000.00**
Non HOC 02		CSS International, Inc	18756	80	240.00	**19,200.00**
Non HOC 02			18755	108	230.00	**24,840.00**
Non HOC 02			18754	192	210.00	**40,320.00**
Non HOC 02			19179	80	220.00	**17,600.00**
Non HOC 02			19181	37	240.00	**8,880.00**
Non HOC 02			19180	120	230.00	**27,600.00**
Non HOC 02			19176	9.5	230.00	**2,185.00**

HOC Item	Annex II Definition	Vendor	Invoice #	Quantity	Price	Total (USD)
Non HOC 02			19178	78	210.00	**16,380.00**
Non HOC 02			19177	83	240.00	**19,920.00**
Non HOC 02	**ServeCo IT Systems Total**			**2417.5**		**464,557.50**
Non HOC 14	Negotiate PPOA	Alumbra LLC	40	25	374.01	**9,350.25**
Non HOC 14				9.5	374.01	**3,553.10**
Non HOC 14				1	374.01	**374.01**
Non HOC 14			41	30	368.81	**11,064.30**
Non HOC 14				4	314.00	**1,256.00**
Non HOC 14				14	368.81	**5,163.34**
Non HOC 14				29	368.81	**10,695.49**
Non HOC 14				10	314.00	**3,140.00**
Non HOC 14				29.5	368.81	**10,879.90**
Non HOC 14				16	314.00	**5,024.00**
Non HOC 14				5	368.81	**1,844.05**
Non HOC 14	**Negotiate PPOA Total**			**173**		**62,344.44**
Non HOC 11	Development of System Operations Principles	Alumbra LLC	42	57	375.00	**21,375.00**
Non HOC 11			43	63	375.00	**23,625.00**
Non HOC 11				7	367.22	**2,570.54**
Non HOC 11				16	351.91	**5,630.56**
Non HOC 11				1	340.00	**340.00**
Non HOC 11				2	367.22	**734.44**
Non HOC 11				31	351.91	**10,909.21**
Non HOC 11				53	340.00	**18,020.00**
Non HOC 11	**Development of System Operations Principles Total**			**230**		**83,204.75**
12.1	Performance Metrics - Regulatory Approval	Covington & Burling LLP	60910862	5.1	1,200.00	**6,120.00**
12.1				3.2	720.00	**2,304.00**
12.1	**Performance Metrics - Regulatory Approval Total**			**8.3**		**8,424.00**
10.02	Plans and Procedures for assuming responsibility for securing	Aerotek Professional Services	OP09693795	40	21.00	**840.00**
10.02			OP09707180	40	21.00	**840.00**
10.02				1	31.50	**31.50**
10.02	**Plans and Procedures for assuming responsibility for securing**			**81**		**1,711.50**
Non HOC 06	Regulatory Support of Handover Checklist Items	Aerotek Professional Services	OP09707764	37	21.00	**777.00**
Non HOC 06				38.5	18.20	**700.70**
Non HOC 06	**Regulatory Support of Handover Checklist Items Total**			**75.5**		**1,477.70**
7.02	Policies and Procedures	Alumbra LLC	40	4	375.00	**1,500.00**
7.02	**Policies and Procedures Total**			**4**		**1,500.00**
4.07	Development and implementation of customer service techno	BridgeSource Utilities Solutions, LLC	1003	1.5	150.00	**225.00**
4.07				3.5	200.00	**700.00**
4.07	**Development and implementation of customer service techn**			**5**		**925.00**
3.04	Development of System Remediation Plan	BridgeSource Utilities Solutions, LLC	1003	0.5	150.00	**75.00**
3.04				0.5	200.00	**100.00**
3.04	**Development of System Remediation Plan Total**			**1**		**175.00**
Grand Total				**13830.29**		**2,777,785.56**

All Other Expense Items

HOC Item	Annex II Definition	Vendor	Invoice #	Total (USD)
1	General & Transition Management	Alumbra LLC	40	**199.00**
1			47	**0.21**
1			48	**0.09**
1			50	**(0.89)**
1		American Relocation Connections, LLC	28675	**5,778.99**
1			28826	**5,875.99**
1			28833	**6,494.35**
1			28836	**8,203.48**
1			40-187449	**473.50**
1			28864	**53.44**
1			28821	**14,741.02**
1			28861	**19,134.50**
1			28972	**28,981.23**
1			28960	**9,654.16**
1			28965	**6,678.99**
1			28964	**6,148.28**
1			28963	**11,188.68**
1			28969	**230.00**
1			28971	**7,707.23**
1			28967	**5,345.50**
1				**5,345.50**
1			28961	**6,011.48**
1			29003	**4,630.42**
1			29121	**1,297.59**
1			29002	**887.21**
1			28966	**9,885.96**
1			28968	**24,902.38**
1			29008	**4,024.66**
1			29009	**4,928.25**
1			29010	**2,030.13**
1			29004	**8,586.56**
1			29115	**2,770.60**
1			29007	**907.49**
1			29006	**7,304.70**
1			29011	**4,796.01**
1			29005	**910.64**
1			29012	**7,371.59**
1		ATCO Power (2010) Ltd.	102020-3LB	**2,259.79**
1				**586.43**
1				**2,209.36**
1				**1,281.32**
1			102020-2LB	**10,488.36**
1				**190.55**
1				**15,939.98**
1				**892.21**

HOC Item	Annex II Definition	Vendor	Invoice #	Total (USD)
1				3,507.76
1				8,003.10
1				2,893.11
1				2,546.67
1				21,029.40
1				99.70
1				35.79
1				113.74
1				2,702.47
1				4,252.29
1				51.59
1				5,673.69
1				4,200.51
1				536.70
1				632.08
1				4,208.66
1				2,518.18
1				5,006.79
1				1,422.54
1				292.60
1				9,432.26
1				2,420.83
1				21.01
1				2,095.12
1				387.17
1				979.77
1				2,698.14
1				2,837.94
1				(1,297.28)
1				2,027.46
1				381.10
1				3,622.82
1				144.94
1				1,490.65
1				223.88
1				578.54
1				4,425.06
1				4,378.87
1				5,123.96
1				5,414.51
1				953.44
1				7,007.24
1		BridgeSource Utilities Solutions, LLC	1003	2,854.00
1				200.00
1				5,425.00
1				5,068.50
1				1,925.00
1				257.85

HOC Item	Annex II Definition	Vendor	Invoice #	Total (USD)
1				1,798.50
1		Covington & Burling LLP	60913699	3,480.00
1				1,008.00
1			60913700	648.00
1				1,560.00
1		DLA Piper LLP (US)	4002388	1,397.76
1			4009126	16,141.50
1				5,605.00
1				3,237.50
1				2,937.00
1				14,454.00
1				2,983.50
1				2,622.00
1				420.00
1				64.00
1				9,315.00
1				7,307.50
1				3,087.50
1				2,502.50
1				5,692.50
1				25,340.00
1				25.00
1				1,833.90
1				1,034.00
1				5.20
1		Laboratorio Clinico El Morro, Inc.	3	5,130.00
1				30.00
1		Nory Sanchez-Alvarez	2020-0022	165.00
1		Quanta Workforce Solutions, LLC	QWS-102020-2B	344.48
1				25.00
1				17.50
1				13.75
1				5,281.47
1				10,573.69
1				5,229.90
1				108.29
1				15,957.26
1				3,688.14
1				20.00
1				224.19
1				9.00
1				203.55
1				500.00
1				125.00
1				1,371.02
1				944.10
1				12.26
1				215.18

HOC Item	Annex II Definition	Vendor	Invoice #	Total (USD)
1				15.20
1				1,473.20
1				380.31
1				2,812.36
1				793.28
1				147.00
1				938.32
1				391.85
1				104.00
1				197.99
1				301.05
1				530.16
1				894.94
1				15,464.66
1				37.46
1				(710.00)
1				420.00
1				8,026.01
1				3,059.90
1				1,151.74
1				91.00
1				69.50
1				6,673.60
1				17,602.00
1				27.80
1				481.11
1				525.20
1				75.10
1				217.28
1				541.32
1				35.00
1				461.31
1				51.28
1				261.31
1				55.00
1				1,600.00
1		Quanta Services Puerto Rico, LLC	QSPR-102020-3B	6,041.71
1				3,379.41
1				198.17
1				352.45
1				400.00
1				2,454.40
1				136.60
1				189.94
1				802.15
1		Global Project Solutions, LLC	20-1009	540.20
1				1,350.00
1				3,850.00

HOC Item	Annex II Definition	Vendor	Invoice #	Total (USD)
1				631.61
1				2,300.00
1				540.20
1				450.00
1		Resources Global Professionals (RGP)	RGP1046365	668.00
1				344.31
1				689.46
1			RGP1047319	175.20
1				1,669.16
1				473.07
1				56.62
1		Greg Sarich	44098	250.00
1		EAN Services, LLC (Enterprise)	25476113	713.36
1				1,346.04
1				1,324.62
1				132.68
1				295.02
1				1,235.52
1				990.12
1				880.40
1				713.36
1				1,235.52
1				870.15
1				506.45
1				190.52
1			25574444	1,324.62
1				355.43
1				764.80
1				923.22
1				713.36
1				1,235.52
1				538.72
1				1,373.68
1				1,485.18
1				861.12
1				453.96
1	**General & Transition Management Total**			686,423.98
1.02	Plan to Address Gaps in Assets, Technology, Processes, etc. (plan to include c	Alumbra LLC	47	2,453.60
1.02				2,625.00
1.02				1,543.75
1.02				536.30
1.02			49	436.20
1.02				8,141.06
1.02				1,925.00
1.02				5,437.10
1.02				(1.24)
1.02	**Plan to Address Gaps in Assets, Technology, Processes, etc. (plan to include**			23,096.77
2.0304	Fleet Management Plan	EAN Services, LLC (Enterprise)	25476113	425.68

HOC Item	Annex II Definition	Vendor	Invoice #	Total (USD)
2.0304	**Fleet Management Plan Total**			**425.68**
2.0312	Vegetation Management Plan	Alumbra LLC	52	**2,780.55**
2.0312				**2,450.00**
2.0312				**570.00**
2.0312	**Vegetation Management Plan Total**			**5,800.55**
4.02	Evaluating and updating customer service policies and procedures	Alumbra LLC	47	**649.20**
4.02				**732.60**
4.02				**875.00**
4.02				**536.30**
4.02			49	**315.20**
4.02				**4,550.00**
4.02				**5,550.00**
4.02	**Evaluating and updating customer service policies and procedures Total**			**13,208.30**
4.04	Development of a Customer Service Transition Plan	Alumbra LLC	47	**1,310.18**
4.04				**1,995.45**
4.04				**2,100.00**
4.04				**1,072.60**
4.04			49	**979.40**
4.04				**5,600.00**
4.04		AT&T Mobility Puerto Rico	12529770	**1,446.63**
4.04	**Development of a Customer Service Transition Plan Total**			**14,504.26**
4.05	Development and implementation of a service start and shut off plan	Alumbra LLC	47	**536.30**
4.05	**Development and implementation of a service start and shut off plan Total**			**536.30**
5.02	Develop IT OT Systems Remediation Plan	Computer Centre	20200813	**2,148.83**
5.02				**9,300.00**
5.02				**4,380.00**
5.02				**1,470.00**
5.02				**1,260.00**
5.02				**487.50**
5.02				**992.00**
5.02				**796.00**
5.02		International Business Machines Corporation (IBM)	C20CPTK	**537.20**
5.02			C20CPTL	**6,866.60**
5.02			MI25088	**7,313.85**
5.02				**2,191.97**
5.02				**576.00**
5.02		Greg Sarich	44098	**1,014.50**
5.02				**621.60**
5.02				**81.90**
5.02				**79.37**
5.02		EAN Services, LLC (Enterprise)	25476113	**190.53**
5.02	**Develop IT OT Systems Remediation Plan Total**			**40,307.85**
6.01	Determine Approach to Budgeting & Reporting over FET & Provide Samples (	Alvarez & Marsal Corporate Performance Improvement, LLC	826788-04C	**5,075.70**
6.01				**575.32**
6.01				**929.92**
6.01				**393.59**
6.01				**1,444.33**
6.01				**4,345.75**

HOC Item	Annex II Definition	Vendor	Invoice #	Total (USD)
6.01				1,181.62
6.01				226.99
6.01				1,409.35
6.01				4,061.31
6.01				1,589.07
6.01				380.00
6.01	**Determine Approach to Budgeting & Reporting over FET & Provide Samples**			21,612.95
6.07	Evaluating and updating the payroll and labor cost reporting systems.	People 2.0 North America	RL509360850	19.47
6.07	**Evaluating and updating the payroll and labor cost reporting systems. Total**			19.47
6.09	Processes & Procedures and Overall Internal Controls	Quanta Workforce Solutions, LLC	QWS-102020-2B	1,467.50
6.09				1,492.59
6.09				1,060.08
6.09				2,085.15
6.09		Resources Global Professionals (RGP)	RGP1041683	52.32
6.09				176.19
6.09			RGP1042388	726.20
6.09				544.07
6.09				538.41
6.09				1,002.00
6.09			RGP1044713	957.41
6.09				422.53
6.09				754.72
6.09				405.96
6.09				80.46
6.09			RGP1043333A	444.00
6.09				441.48
6.09				636.22
6.09				1,320.76
6.09				259.70
6.09			RGP1045655	48.43
6.09				396.30
6.09			RGP1046365	450.66
6.09	**Processes & Procedures and Overall Internal Controls Total**			15,763.14
7.08	Drafting, Revising and Finalizing Federal Funding Procurement Manual	Innovative Emergency Management, Inc. (IEM)	20342-WO3-001	237.49
7.08				668.66
7.08				73.20
7.08				1,299.92
7.08				76.00
7.08	**Drafting, Revising and Finalizing Federal Funding Procurement Manual Tota**			2,355.27
8.02	Complete LUMA IT onboarding	Aerotek Professional Services	OP09680750	146.04
8.02			OP09693795	181.48
8.02			OP09707180	170.39
8.02			OP09735488A	56.38
8.02			OP09735487A	123.77
8.02			OP09735489	12.61
8.02			OP09750076A	156.68
8.02			OP09750080	3.79
8.02		Iris Vargas	LE 2020-06	1,372.79

HOC Item	Annex II Definition	Vendor	Invoice #	Total (USD)
8.02		Korn Ferry (US) NW 5854	90388660	250.00
8.02			90388656	2,400.00
8.02		Nory Sanchez-Alvarez	2020-0015	937.37
8.02		Translations & More	190403	654.75
8.02		Buena Vibra	BVG20-0798	547.20
8.02	**Complete LUMA IT onboarding Total**			7,013.25
8.06	Communication Plan	Aerotek Professional Services	OP09750079	19.34
8.06			OP09735491	19.34
8.06		Nory Sanchez-Alvarez	2020-0023	324.31
8.06		Quanta Workforce Solutions, LLC	QWS-072020-2B-02	10,000.00
8.06			QWS-092020-2B	712.33
8.06				23,250.00
8.06				78,627.85
8.06				1,540.00
8.06				14,900.00
8.06				1,781.65
8.06				29,450.00
8.06				6,727.44
8.06				20,000.00
8.06				21,872.00
8.06				448.80
8.06	**Communication Plan Total**			209,673.06
8.08	Total Rewards Retirement Program	Triple-S, Salud	092020-0356	171.63
8.08				9.90
8.08				64.50
8.08		Cigna	31694_090120	509.86
8.08			31694_100120	909.47
8.08	**Total Rewards Retirement Program Total**			1,665.36
8.1	Compliance Plan	BMA Group	20-4123	304.00
8.1	**Compliance Plan Total**			304.00
9.01	Establishment of GenCo Shared Services and Agreement	Alumbra LLC	44	713.90
9.01				2,667.33
9.01				2,450.00
9.01				1,214.30
9.01				(0.33)
9.01			45	(0.15)
9.01	**Establishment of GenCo Shared Services and Agreement Total**			7,045.05
12.02	Required Insurance (Delivery of insurance certificates)	Vidal & Rodriguez, Inc.	43891	7,000.00
12.02			43922	8,000.00
12.02	**Required Insurance (Delivery of insurance certificates) Total**			15,000.00
Non HOC 01	ManagementCo IT Systems	American Relocation Connections, LLC	28823	8,158.77
Non HOC 01			29121	7,785.54
Non HOC 01				3,678.00
Non HOC 01				2,560.88
Non HOC 01				731.68
Non HOC 01				5,746.47
Non HOC 01				1,482.96
Non HOC 01				741.48

HOC Item	Annex II Definition	Vendor	Invoice #	Total (USD)
Non HOC 01				**1,834.10**
Non HOC 01				**926.85**
Non HOC 01				**1,482.96**
Non HOC 01				**1,280.44**
Non HOC 01				**548.76**
Non HOC 01				**5,004.99**
Non HOC 01				**556.11**
Non HOC 01				**3,109.64**
Non HOC 01				**556.11**
Non HOC 01				**556.11**
Non HOC 01				**556.11**
Non HOC 01				**182.92**
Non HOC 01		CDW	LRGT570	**2,591.03**
Non HOC 01				**294.47**
Non HOC 01				**27,547.20**
Non HOC 01				**1,518.40**
Non HOC 01				**2,046.00**
Non HOC 01			LRNT171	**423.27**
Non HOC 01				**5,130.00**
Non HOC 01	**ManagementCo IT Systems Total**			**87,031.25**
7.05	Project Worksheet Assessment	Innovative Emergency Management, Inc. (IEM)	20342-WO1-004	**651.15**
7.05				**3,668.51**
7.05				**2,290.73**
7.05				**6,566.73**
7.05				**19.80**
7.05				**1,098.88**
7.05	**Project Worksheet Assessment Total**			**14,295.80**
2.0302	Transition Plan for O&M Activities	Nory Sanchez-Alvarez	LUMA 2020-0028	**448.83**
2.0302		EAN Services, LLC (Enterprise)	25476113	**631.53**
2.0302				**719.83**
2.0302				**458.88**
2.0302				**106.42**
2.0302	**Transition Plan for O&M Activities Total**			**2,365.49**
Non HOC 15	LUMA MC Ongoing Back Office Support	ATCO Power (2010) Ltd.	102020-2LB	**22,272.70**
Non HOC 15		NexTec Operating Corp	158172	**16.09**
Non HOC 15			158043	**8.05**
Non HOC 15			158402	**213.16**
Non HOC 15			158531	**20.11**
Non HOC 15			158658	**60.32**
Non HOC 15		Quanta Workforce Solutions, LLC	QWS-102020-2B	**32,876.00**
Non HOC 15		Resources Global Professionals (RGP)	RGP1044713	**459.54**
Non HOC 15	**LUMA MC Ongoing Back Office Support Total**			**55,925.97**
Non HOC 02	ServeCo IT Systems	International Business Machines Corporation (IBM)	MI25088	**7,313.85**
Non HOC 02		Nory Sanchez-Alvarez	LUMA 2020-0026	**5,881.96**
Non HOC 02		Oracle America, Inc.	975542	**735.00**
Non HOC 02				**750.00**
Non HOC 02				**1,995.00**
Non HOC 02				**(668.86)**

HOC Item	Annex II Definition	Vendor	Invoice #	Total (USD)
Non HOC 02			975729	**2,205.00**
Non HOC 02		CSS International, Inc	18756	**1,633.18**
Non HOC 02				**1,725.00**
Non HOC 02				**281.11**
Non HOC 02				**34.00**
Non HOC 02				**10.00**
Non HOC 02				**9.99**
Non HOC 02				**768.00**
Non HOC 02			19179	**426.20**
Non HOC 02				**1,725.00**
Non HOC 02				**704.00**
Non HOC 02				**958.84**
Non HOC 02			19181	**1,923.16**
Non HOC 02				**920.00**
Non HOC 02				**100.00**
Non HOC 02				**355.20**
Non HOC 02				**341.43**
Non HOC 02			19177	**1,756.20**
Non HOC 02				**1,380.00**
Non HOC 02				**796.80**
Non HOC 02				**72.68**
Non HOC 02	**ServeCo IT Systems Total**			**34,132.74**
Non HOC 07	Legal Requirements	ATCO Power (2010) Ltd.	102020-2LB	**30,960.34**
Non HOC 07	**Legal Requirements Total**			**30,960.34**
Non HOC 14	Negotiate PPOA	Alumbra LLC	40	**646.80**
Non HOC 14				**2,147.85**
Non HOC 14				**3,325.00**
Non HOC 14				**1,127.10**
Non HOC 14				**0.13**
Non HOC 14			41	**0.83**
Non HOC 14	**Negotiate PPOA Total**			**7,247.71**
Non HOC 11	Development of System Operations Principles	Alumbra LLC	42	**855.00**
Non HOC 11			43	**0.25**
Non HOC 11	**Development of System Operations Principles Total**			**855.25**
Non HOC 06	Regulatory Support of Handover Checklist Items	Aerotek Professional Services	OP09707764	**14.78**
Non HOC 06	**Regulatory Support of Handover Checklist Items Total**			**14.78**
2.0311	System Operations Plan	EAN Services, LLC (Enterprise)	25476113	**421.02**
2.0311				**387.60**
2.0311				**305.92**
2.0311	**System Operations Plan Total**			**1,114.54**
3.02	Development of Improvement Initiatives	Cigna	5244605	**86,652.87**
3.02			5226372	**122,183.38**
3.02	**Development of Improvement Initiatives Total**			**208,836.25**
Grand Total				**1,507,535.36**

Summary of Additional Costs & Expenses by Invoice

Vendor	Invoice #	Total (USD)
Aerotek Professional Services	OP09680750	**14,750.14**
Aerotek Professional Services	OP09693795	**18,329.99**
Aerotek Professional Services	OP09707764	**1,492.48**
Aerotek Professional Services	OP09707180	**17,298.06**
Aerotek Professional Services	OP09735488A	**5,692.18**
Aerotek Professional Services	OP09735487A	**12,502.07**
Aerotek Professional Services	OP09735489	**1,273.69**
Aerotek Professional Services	OP09750079	**1,953.74**
Aerotek Professional Services	OP09735491	**1,953.74**
Aerotek Professional Services	OP09750076A	**15,825.11**
Aerotek Professional Services	OP09750080	**383.23**
Alumbra LLC	40	**35,623.25**
Alumbra LLC	41	**91,387.50**
Alumbra LLC	42	**22,230.00**
Alumbra LLC	43	**61,830.00**
Alumbra LLC	44	**37,403.03**
Alumbra LLC	45	**29,242.50**
Alumbra LLC	46	**48,960.00**
Alumbra LLC	51	**96,053.35**
Alumbra LLC	52	**20,050.55**
Alumbra LLC	47	**84,003.78**
Alumbra LLC	48	**71,556.25**
Alumbra LLC	49	**168,861.45**
Alumbra LLC	50	**76,107.50**
Alvarez & Marsal Corporate Performance Improvement, LLC	826788-04A	**403,265.60**
Alvarez & Marsal Corporate Performance Improvement, LLC	826788-04C	**190,802.95**
American Relocation Connections, LLC	28675	**5,778.99**
American Relocation Connections, LLC	28823	**8,158.77**
American Relocation Connections, LLC	28826	**5,875.99**
American Relocation Connections, LLC	28833	**6,494.35**
American Relocation Connections, LLC	28836	**8,203.48**
American Relocation Connections, LLC	40-187449	**473.50**
American Relocation Connections, LLC	28864	**53.44**
American Relocation Connections, LLC	28821	**14,741.02**
American Relocation Connections, LLC	28861	**19,134.50**
American Relocation Connections, LLC	28972	**28,981.23**
American Relocation Connections, LLC	28960	**9,654.16**
American Relocation Connections, LLC	28965	**6,678.99**
American Relocation Connections, LLC	28964	**6,148.28**
American Relocation Connections, LLC	28963	**11,188.68**
American Relocation Connections, LLC	28969	**230.00**
American Relocation Connections, LLC	28971	**7,707.23**
American Relocation Connections, LLC	28967	**10,691.00**
American Relocation Connections, LLC	28961	**6,011.48**
American Relocation Connections, LLC	29003	**4,630.42**

Vendor	Invoice #	Total (USD)
American Relocation Connections, LLC	29121	**40,619.70**
American Relocation Connections, LLC	29002	**887.21**
American Relocation Connections, LLC	28966	**9,885.96**
American Relocation Connections, LLC	28968	**24,902.38**
American Relocation Connections, LLC	29008	**4,024.66**
American Relocation Connections, LLC	29009	**4,928.25**
American Relocation Connections, LLC	29010	**2,030.13**
American Relocation Connections, LLC	29004	**8,586.56**
American Relocation Connections, LLC	29115	**2,770.60**
American Relocation Connections, LLC	29007	**907.49**
American Relocation Connections, LLC	29006	**7,304.70**
American Relocation Connections, LLC	29011	**4,796.01**
American Relocation Connections, LLC	29005	**910.64**
American Relocation Connections, LLC	29012	**7,371.59**
AT&T Mobility Puerto Rico	12529770	**1,446.63**
ATCO Power (2010) Ltd.	102020-3LB	**6,336.90**
ATCO Power (2010) Ltd.	102020-2LB	**234,533.53**
BridgeSource Utilities Solutions, LLC	1003	**81,328.85**
CDW	LRGT570	**33,997.10**
CDW	LRNT171	**5,553.27**
Computer Centre	20200813	**20,834.33**
Covington & Burling LLP	60910862	**8,424.00**
Covington & Burling LLP	60910868	**14,736.00**
Covington & Burling LLP	60913699	**4,488.00**
Covington & Burling LLP	60913700	**2,208.00**
DBR Professional Services	42001	**10,500.00**
DBR Professional Services	42002	**10,000.00**
DLA Piper LLP (US)	4002388	**1,397.76**
DLA Piper LLP (US)	4009122	**197.50**
DLA Piper LLP (US)	4009126	**104,607.60**
DLA Piper LLP (US)	4009128	**3,600.60**
Innovative Emergency Management, Inc. (IEM)	20342-WO1-003A	**16,014.00**
Innovative Emergency Management, Inc. (IEM)	20342-WO3-001	**5,613.27**
Innovative Emergency Management, Inc. (IEM)	20342-WO1-004	**80,883.30**
Innovative Emergency Management, Inc. (IEM)	20342-WO2-003	**1,398.00**
Innovative Emergency Management, Inc. (IEM)	20342-WO3-002	**13,754.00**
International Business Machines Corporation (IBM)	C20CPTK	**13,967.20**
International Business Machines Corporation (IBM)	C20CPTL	**178,531.60**
International Business Machines Corporation (IBM)	MI25088	**383,088.17**
Iris Vargas	LE 2020-05	**7,240.00**
Iris Vargas	LE 2020-06	**1,372.79**
Katy Woolsey	500	**725.00**
Korn Ferry (US) NW 5854	90388660	**250.00**
Korn Ferry (US) NW 5854	90388656	**2,400.00**
Laboratorio Clinico El Morro, Inc.	3	**5,160.00**
NexTec Operating Corp	158172	**211.09**
NexTec Operating Corp	158043	**105.55**
NexTec Operating Corp	158402	**2,796.91**

Vendor	Invoice #	Total (USD)
NexTec Operating Corp	158531	**263.86**
NexTec Operating Corp	158658	**791.57**
Nory Sanchez-Alvarez	2020-0015	**937.37**
Nory Sanchez-Alvarez	2020-0023	**324.31**
Nory Sanchez-Alvarez	2020-0022	**165.00**
Nory Sanchez-Alvarez	LUMA 2020-0026	**5,881.96**
Nory Sanchez-Alvarez	LUMA 2020-0028	**448.83**
Oracle America, Inc.	975542	**2,811.14**
Oracle America, Inc.	975729	**2,205.00**
People 2.0 North America	RL509360850	**12,179.47**
People 2.0 North America	RL509360410	**8,904.00**
People 2.0 North America	RL509360409	**8,628.40**
People 2.0 North America	RL509360408	**10,080.00**
People 2.0 North America	RL509360407	**5,488.00**
People 2.0 North America	RL509362722	**5,656.00**
People 2.0 North America	RL509362723	**10,080.00**
People 2.0 North America	RL509362724	**8,056.00**
People 2.0 North America	RL509362725	**9,576.00**
People 2.0 North America	RL509363164	**760.00**
People 2.0 North America	RL509365415	**10,080.00**
Quanta Workforce Solutions, LLC	QWS-072020-2B-02	**10,000.00**
Quanta Workforce Solutions, LLC	QWS-092020-2B	**199,310.07**
Quanta Workforce Solutions, LLC	QWS-102020-2B	**189,030.69**
Smartbridge	INV_9278	**18,562.50**
Smartbridge	INV_9275	**8,000.00**
Smartbridge	INV_9271	**14,985.00**
Smartbridge	9318	**6,000.00**
Smartbridge	INV_9321	**9,742.50**
Smartbridge	INV_9366	**14,872.50**
Smartbridge	INV_9320	**18,000.00**
Translations & More	190403	**17,023.50**
Vidal & Rodriguez, Inc.	43891	**7,000.00**
Vidal & Rodriguez, Inc.	43922	**8,000.00**
Quanta Services Puerto Rico, LLC	QSPR-102020-3B	**13,954.83**
MBarrett Consulting LLC	1143	**13,500.00**
BMA Group	20-4123	**7,904.00**
CSS International, Inc	18756	**23,661.28**
CSS International, Inc	18755	**24,840.00**
CSS International, Inc	18754	**40,320.00**
CSS International, Inc	19179	**21,414.04**
CSS International, Inc	19181	**12,519.79**
CSS International, Inc	19180	**27,600.00**
CSS International, Inc	19176	**2,185.00**
CSS International, Inc	19178	**16,380.00**
CSS International, Inc	19177	**23,925.68**
Triple-S, Salud	092020-0356	**246.03**
Global Project Solutions, LLC	20-1009	**36,212.01**
Resources Global Professionals (RGP)	RGP1041684	**10,656.00**

Vendor	Invoice #	Total (USD)
Resources Global Professionals (RGP)	RGP1041683	**228.51**
Resources Global Professionals (RGP)	RGP1042388	**13,910.68**
Resources Global Professionals (RGP)	RGP1044713	**14,569.12**
Resources Global Professionals (RGP)	RGP1043333A	**3,102.16**
Resources Global Professionals (RGP)	RGP1043334	**11,322.00**
Resources Global Professionals (RGP)	RGP1045655	**444.73**
Resources Global Professionals (RGP)	RGP1045654	**11,211.00**
Resources Global Professionals (RGP)	RGP1046365	**13,418.93**
Resources Global Professionals (RGP)	RGP1047319	**13,696.05**
Greg Sarich	44098	**2,047.37**
Buena Vibra	BVG20-0798	**547.20**
EAN Services, LLC (Enterprise)	25476113	**14,081.17**
EAN Services, LLC (Enterprise)	25574444	**10,029.61**
Cigna	5244605	**86,652.87**
Cigna	5226372	**122,183.38**
Cigna	31694_090120	**509.86**
Cigna	31694_100120	**909.47**
Total		**4,285,320.92**

MCL Code	Name	Internal October Hrs	Internal September Hrs (Not Prev Inv.)	Labour Adjustments	Sub-Total October Labor	Internal Cum. Hrs. from Prev. Inv. (w/o Allocation)	Internal Cum. Hrs (w/o Allocation)	Internal Reallocations	Internal After Allocation	Internal Cum. Hrs. from Prev. Inv. (with Allocation)	Internal Cum. Hrs (with Allocation)	Third Party October Hrs	Third Party Cum. Hrs. from Prev. Inv. (w/o Allocation)	Third Party Cum. Hrs (w/o Allocation)	Third Part Reallocations	Third Party After Allocation	Third Party Cum. Hrs. from Prev. Inv. (with Allocation)	Third Party Cum. Hrs (with Allocation)	October Hours - Unallocated	October Hours as Allocated	Total Hours (w/o Allocation)	Total Hours (with Allocation)
		Data Entry	Data Entry	Data Entry				Data Entry				Data Entry			Data Entry							
		21,158.5	835.5	(29.0)	21,965.0	62,830.0	84,795.0	-	21,965.0	62,830.0	84,795.0	13,830.3	24,171.3	38,001.6	-	13,830.3	24,171.3	38,001.6	35,795.3	35,795.3	122,796.6	122,796.6
1	General & Transition Management	3,466.5	52.0		3,518.5	10,655.5	14,174.0	300.0	3,818.5	10,693.0	14,511.5	1,282.0	1,766.1	3,048.1	(376.5)	905.5	1,766.1	2,671.6	4,800.5	4,724.0	17,222.1	17,183.1
1.01	Government Approvals	158.0	19.0		177.0	509.0	686.0	-	177.0	524.0	701.0	-	-	-	-	-	-	-	177.0	177.0	686.0	701.0
1.02	Plan to Address Gaps in Assets, Technology, Processes, etc. (plan to include cost estimates)	443.0	2.0		445.0	3,640.0	4,085.0	-	445.0	3,625.0	4,070.0	377.5	2,402.0	2,779.5	-	377.5	-	377.5	822.5	822.5	6,864.5	4,447.5
1.03	PREB Rate Order Filing (Initial Budgets and Liability Waiver approvals)	233.0	15.0		248.0	1,360.0	1,608.0	-	248.0	810.0	1,058.0	-	52.0	52.0	-	-	52.0	52.0	248.0	248.0	1,660.0	1,110.0
2.01	Development and Implementation of an Operations Takeover Plan for Transmission and Sub-Transmission Inside and Outside of the Plant	122.0	-		122.0	311.0	433.0	-	122.0	391.0	513.0	-	-	-	-	-	-	-	122.0	122.0	433.0	513.0
2.02	Development and Implementation of an Operational Takeover Plan for the Electric Distribution System	248.0	24.0		272.0	1,585.5	1,857.5	-	272.0	3,141.0	3,413.0	-	106.0	106.0	-	-	156.5	156.5	272.0	272.0	1,963.5	3,569.5
2.0301	Transition Plan for T&D Control Centers	184.0	18.0		202.0	505.0	707.0	-	202.0	505.0	707.0	-	-	-	-	-	-	-	202.0	202.0	707.0	707.0
2.0302	Transition Plan for Operations and Maintenance (O&M) Activities	1,053.0	260.5		1,313.5	2,852.0	4,165.5	-	1,313.5	4,890.0	6,203.5	-	-	-	-	-	70.0	70.0	1,313.5	1,313.5	4,165.5	6,273.5
2.0303	Emergency Response/Disaster Recovery/Business Continuity Plans	8.5	-		8.5	80.0	88.5	-	8.5	80.0	88.5	-	9.5	9.5	-	-	9.5	9.5	8.5	8.5	98.0	98.0
2.0304	Fleet Management Plan	175.5	24.0		199.5	946.5	1,146.0	-	199.5	946.5	1,146.0	127.0	42.0	169.0	-	127.0	42.0	169.0	326.5	326.5	1,315.0	1,315.0
2.0305	Asset Management (included in 8. Engineering and Asset Management)	226.5	-		226.5	1,153.5	1,380.0	-	226.5	993.5	1,220.0	-	-	-	-	-	-	-	226.5	226.5	1,380.0	1,220.0
2.0306	Workforce Management & Training Plan	649.0	-		649.0	1,334.5	1,983.5	-	649.0	1,334.5	1,983.5	-	2.0	2.0	-	-	2.0	2.0	649.0	649.0	1,985.5	1,985.5
2.0307	Safety Management Plan	452.0	-		452.0	1,511.5	1,963.5	-	452.0	1,511.5	1,963.5	-	2.0	2.0	-	-	2.0	2.0	452.0	452.0	1,965.5	1,965.5
2.0308	Engineering and Asset Management	969.5	-	(29.0)	940.5	1,930.5	2,871.0	-	940.5	1,930.5	2,871.0	-	-	-	-	-	-	-	940.5	940.5	2,871.0	2,871.0
2.0309	Identification of Real Estate	99.0	-		99.0	608.5	707.5	-	99.0	366.5	465.5	-	-	-	-	-	-	-	99.0	99.0	707.5	465.5
2.031	Materials Management & Warehouse Plan	219.0	30.0		249.0	742.0	991.0	-	249.0	742.0	991.0	-	42.0	42.0	-	-	42.0	42.0	249.0	249.0	1,033.0	1,033.0
2.0311	System Operations Plan	453.5	30.0		483.5	165.0	648.5	-	483.5	209.6	693.1	-	-	-	-	-	-	-	483.5	483.5	648.5	693.1
2.0312	Vegetation Management Plan	159.5	31.0		190.5	422.0	612.5	-	190.5	422.0	612.5	400.2	1,012.9	1,413.1	-	400.2	1,012.9	1,413.1	590.7	590.7	2,025.6	2,025.6
2.04	Update Emergency Operations Manual and Business Continuity/Disaster Recovery Plan	-	-		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
2.05	Environmental Exposure Management Plan	370.5	-		370.5	867.0	1,237.5	-	370.5	867.0	1,237.5	-	-	-	-	-	-	-	370.5	370.5	1,237.5	1,237.5
3.01	Remediation Plan Proposal	-	-		-	182.5	182.5	-	-	390.7	390.7	-	-	-	-	-	-	-	-	-	182.5	390.7
3.02	Development of Improvement Initiatives	137.5	6.5		144.0	67.0	211.0	-	144.0	2,170.2	2,314.2	-	-	-	-	-	-	-	144.0	144.0	211.0	2,314.2
3.03	Consolidate Plans from All Areas	309.5	-		309.5	35.0	344.5	1,252.8	1,562.3	35.0	1,597.3	-	-	-	-	-	-	-	309.5	1,562.3	344.5	1,597.3
3.04	Development of System Remediation Plan	1,312.5	79.5		1,392.0	3,038.0	4,430.0	(1,252.8)	139.2	682.1	821.3	1.0	-	1.0	-	1.0	-	1.0	1,393.0	140.2	4,431.0	822.3
3.05	Approval of System Remediation Plan	181.0	-		181.0	76.0	257.0	-	181.0	296.5	477.5	-	-	-	-	-	-	-	181.0	181.0	257.0	477.5
4.01	Evaluating Customer Service Facilities and Assets	75.0	-		75.0	148.5	223.5	-	75.0	178.5	253.5	-	-	-	-	-	-	-	75.0	75.0	223.5	253.5
4.02	Evaluating and Updating Customer Service Policies and Procedures	260.5	-		260.5	258.5	519.0	-	260.5	228.5	489.0	297.0	375.5	672.5	-	297.0	375.5	672.5	557.5	557.5	1,191.5	1,161.5
4.03	Development of a Meter Reading Plan	29.0	-		29.0	388.0	417.0	-	29.0	388.0	417.0	-	-	-	-	-	-	-	29.0	29.0	417.0	417.0
4.04	Development of a Customer Service Transition Plan	435.0	-		435.0	906.0	1,341.0	-	435.0	826.0	1,261.0	792.3	1,512.0	2,304.3	-	792.3	3,914.0	4,706.3	1,227.3	1,227.3	3,645.3	5,967.3
4.05	Development and Implementation of a Service Start and Shut-Off Plan	7.5	-		7.5	5.0	12.5	-	7.5	85.0	92.5	22.0	81.0	103.0	-	22.0	81.0	103.0	29.5	29.5	115.5	195.5
4.06	Development of a Meter Asset Management (MAM) Plan	22.0	-		22.0	50.0	72.0	-	22.0	50.0	72.0	-	-	-	-	-	-	-	22.0	22.0	72.0	72.0
4.07	Development and Implementation of a Customer Service Technology	15.0	-		15.0	79.5	94.5	-	15.0	79.5	94.5	5.0	-	5.0	-	5.0	-	5.0	20.0	20.0	99.5	99.5
4.08	Develop and Implement a Non-Technical Energy Loss Reduction Plan	43.0	-		43.0	13.0	56.0	-	43.0	13.0	56.0	-	-	-	-	-	-	-	43.0	43.0	56.0	56.0
4.09	Establish Integration Between Customer Services & T&D Ops	178.0	-		178.0	342.0	520.0	-	178.0	342.0	520.0	-	-	-	-	-	-	-	178.0	178.0	520.0	520.0
5.01	Development of IT/OT Communication Plan and Acceptance Criteria	-	-		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
5.02	Identification and Gap Analysis	674.5	-		674.5	1,426.0	2,100.5	-	674.5	1,022.8	1,697.3	1,578.5	3,800.4	5,378.9	-	1,578.5	3,139.5	4,718.0	2,253.0	2,253.0	7,479.4	6,415.3
5.03	Evaluating IT/OT Applications and Infrastructure	-	-		-	126.0	126.0	-	-	519.2	519.2	-	-	-	-	-	770.3	770.3	-	-	126.0	1,289.5
5.04	Development of Cyber Security and Business Continuity Plan	78.0	-		78.0	268.0	346.0	-	78.0	190.5	268.5	-	-	-	-	-	-	-	78.0	78.0	346.0	268.5
5.05	Development of an IT Asset Management Program	-	-		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
5.06	Development of an IT/OT Transition Plan and Schedule	-	-		-	5.0	5.0	-	-	250.2	250.2	-	-	-	-	-	0.9	0.9	-	-	5.0	251.1
5.07	Commencement Cutover Planning	71.0	-		71.0	315.0	386.0	-	71.0	69.8	140.8	40.0	343.4	383.4	-	40.0	233.1	273.1	111.0	111.0	769.4	413.9
5.08	Training and Communication Plan	5.0	-		5.0	-	5.0	-	5.0	-	5.0	-	-	-	-	-	-	-	5.0	5.0	5.0	5.0
6.01	Detailed Description of Approach to Budgeting and Reporting	100.5	-		100.5	44.0	144.5	-	100.5	149.0	249.5	361.5	272.0	633.5	-	361.5	272.5	634.0	462.0	462.0	778.0	883.5
6.02	Description of Approach to Complying with Initial Budget Obligations	45.0	-		45.0	89.5	134.5	-	45.0	275.5	320.5	-	-	-	-	-	1.0	1.0	45.0	45.0	134.5	321.5
6.03	Approach to Formalizing Changes to Control Processes	98.0	-		98.0	-	98.0	-	98.0	-	98.0	-	-	-	-	-	-	-	98.0	98.0	98.0	98.0
6.04	Establishing a Financial Accounting System and Account Structure	425.5	34.5		460.0	1,538.5	1,998.5	-	460.0	1,538.5	1,998.5	-	684.0	684.0	-	-	684.0	684.0	460.0	460.0	2,682.5	2,682.5
6.05	Preparing Initial Budgets and Other Financial Forecasts	369.0	54.5		423.5	611.0	1,034.5	-	423.5	320.0	743.5	33.8	118.9	152.6	-	33.8	117.4	151.1	457.3	457.3	1,187.1	894.6
6.06	Establishing Bank Accounts	0.5	-		0.5	-	0.5	-	0.5	-	0.5	-	-	-	-	-	-	-	0.5	0.5	0.5	0.5
6.07	Evaluating and Updating Payroll and Labor Cost Reporting systems	12.0	-		12.0	27.5	39.5	-	12.0	37.5	49.5	325.0	624.8	949.8	-	325.0	624.8	949.8	337.0	337.0	989.3	999.3
6.08	Establishing a Delegation of Authority Matrix and Process	5.0	-		5.0	13.0	18.0	-	5.0	13.0	18.0	-	-	-	-	-	-	-	5.0	5.0	18.0	18.0
6.09	Processes & Procedures and Overall Internal Controls	513.0	-		513.0	1,064.5	1,577.5	-	513.0	1,064.5	1,577.5	431.2	378.5	809.7	-	431.2	378.5	809.7	944.2	944.2	2,387.2	2,387.2
7.01	Set Up Governance Framework	-	-		-	-	-	-	-	5.0	5.0	-	-	-	-	-	43.2	43.2	-	-	-	48.2
7.02	Policies and Procedures	-	-		-	39.0	39.0	-	-	51.0	51.0	4.0	-	4.0	-	4.0	28.0	32.0	4.0	4.0	43.0	83.0
7.03	Staffing Plan	-	-		-	-	-	-	-	-	-	-	-	-	-	-	103.9	103.9	-	-	-	103.9
7.04	Surge Staffing	-	-		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
7.05	Project Worksheet Assessment (also covered under Section 4.3)	20.0	-		20.0	-	20.0	-	20.0	28.1	48.1	505.8	-	505.8	-	505.8	114.4	620.2	525.8	525.8	525.8	668.2
7.06	Handoff of Project Worksheet Activity from COR3 and Vendors	-	-		-	47.5	47.5	-	-	10.5	10.5	-	421.3	421.3	-	-	83.9	83.9	-	-	468.8	94.4
7.07	Project Procurement Planning	-	-		-	-	-	-	-	-	-	-	-	-	-	-	28.0	28.0	-	-	-	28.0
7.08	Drafting, Revising and Finalizing Federal Funding Procurement Manual	-	-		-	13.0	13.0	-	-	13.0	13.0	127.5	94.0	221.5	-	127.5	114.0	241.5	127.5	127.5	234.5	254.5
8.01	Draft, Revise and Finalize Operator Employment Requirements	-	-		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
8.02	Recruiting and Staffing	1,177.0	42.5		1,219.5	2,930.5	4,150.0	-	1,219.5	222.3	1,441.8	2,866.8	2,297.4	5,164.2	-	2,866.8	1,527.0	4,393.9	4,086.3	4,086.3	9,314.2	5,835.6
8.03	Redesign and Staff New Organization	523.5	24.0		547.5	1,266.5	1,814.0	-	547.5	1,266.5	1,814.0	-	176.0	176.0	-	-	176.0	176.0	547.5	547.5	1,990.0	1,990.0
8.04	Proposed Recruitment and Staffing Plan	-	-		-	369.0	369.0	-	-	3,077.3	3,077.3	-	-	-	-	-	770.3	770.3	-	-	369.0	3,847.6
8.05	Stand Up Human Capital Management (HCM) System	520.5	7.0		527.5	640.0	1,167.5	-	527.5	635.0	1,162.5	-	124.0	124.0	-	-	124.0	124.0	527.5	527.5	1,291.5	1,286.5
8.06	Communication Plan	411.5	26.5		438.0	1,466.0	1,904.0	-	438.0	1,451.0	1,889.0	160.0	6.0	166.0	-	160.0	6.0	166.0	598.0	598.0	2,070.0	2,055.0
8.07	Training (Workforce Development) Plan	48.0	8.0		56.0	15.0	71.0	-	56.0	20.0	76.0	-	1.0	1.0	-	-	1.0	1.0	56.0	56.0	72.0	77.0
8.08	Develop Employee Retirement Plan	236.5	6.0		242.5	340.0	582.5	-	242.5	340.0	582.5	-	-	-	-	-	-	-	242.5	242.5	582.5	582.5
8.09	Occupational Health and Wellness	103.5	-		103.5	48.5	152.0	-	103.5	48.5	152.0	-	-	-	-	-	-	-	103.5	103.5	152.0	152.0
8.1	Compliance Plan	-	-		-	31.0	31.0	-	-	31.0	31.0	80.0	219.0	299.0	-	80.0	219.0	299.0	80.0	80.0	330.0	330.0
8.11	Engagement Plan	1.0	4.0		5.0	55.5	60.5	-	5.0	55.5	60.5	-	-	-	-	-	-	-	5.0	5.0	60.5	60.5
8.12	Develop a Community Investment Plan	13.0	-		13.0	64.5	77.5	-	13.0	79.5	92.5	-	-	-	-	-	-	-	13.0	13.0	77.5	92.5
9.01	Genco Shared Services Agreement Approval	36.5	-		36.5	16.0	52.5	-	36.5	39.0	75.5	171.5	399.8	571.3	-	171.5	399.8	571.3	208.0	208.0	623.8	646.8
9.02	Emergency Response Plan Approval	-	-		-	1.0	1.0	-	-	4.0	4.0	12.3	-	12.3	-	12.3	-	12.3	12.3	12.3	13.3	16.3
9.03	Non-Federal Funding Procurement Manual Approval	129.5	-		129.5	194.0	323.5	-	129.5	194.0	323.5	-	-	-	-	-	-	-	129.5	129.5	323.5	323.5
9.04	Physical Security Plan Approval	187.5	-		187.5	900.5	1,088.0	-	187.5	900.5	1,088.0	-	-	-	-	-	-	-	187.5	187.5	1,088.0	1,088.0
9.05	Data Security Plan Approval	-	-		-	8.0	8.0	-	-	85.5	85.5	-	-	-	-	-	-	-	-	-	8.0	85.5
9.06	Vegetation Management Plan Approval	-	-		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
9.07	System Operation Principles Regulatory Approval	28.0	-		28.0	42.0	70.0	-	28.0	273.3	301.3	173.8	954.8	1,128.5	-	173.8	987.3	1,161.0	201.8	201.8	1,198.5	1,462.3
10.01	Evaluating Existing Procurement and Subcontracting Policies, Procedures and Systems	-	-		-	121.0	121.0	80.0	80.0	121.0	201.0	-	-	-	-	-	-	-	-	80.0	121.0	201.0
10.02	Assuming Responsibility for Securing Use of Assets, Facilities, IT / OT, etc	240.5	-		240.5	3.0	243.5	-	240.5	245.0	485.5	81.0	-	81.0	-	81.0	-	81.0	321.5	321.5	324.5	566.5
10.03	Assuming Existing Subcontracts	27.5	-		27.5	22.0	49.5	-	27.5	22.0	49.5	-	-	-	-	-	-	-	27.5	27.5	49.5	49.5
11.01	Develop Back-End Transition Plan	-	-		-	14.0	14.0	-	-	31.0	31.0	-	-	-	-	-	-	-	-	-	14.0	31.0
12.01	Confirmation of Acceptable Operator Security	-	-		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
12.02	Required Insurance	50.5	-		50.5	104.5	155.0	-	50.5	104.5	155.0	-	-	-	-	-	-	-	50.5	50.5	155.0	155.0
12.03	Baseline Performance Levels	302.5	-		302.5	771.0	1,073.5	-	302.5	891.3	1,193.8	-	-	-	-	-	-	-	302.5	302.5	1,073.5	1,193.8
12.04	Back-End Transition Plan	44.0	-		44.0	17.0	61.0	-	44.0	-	44.0	-	-	-	-	-	-	-	44.0	44.0	61.0	44.0
12.05	Representations	-	-		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
12.06	Operator Representations and Warranties	-	-		-	69.5	69.5	-	-	-	-	-	73.0	73.0	-	-	-	-	-	-	142.5	-
12.07	Section 4.3: Owner and Administrator Responsibilities	-	-		-	-	-	-	-	18.0	18.0	-	-	-	-	-	-	-	-	-	-	18.0
12.08	Owner Representations and Warranties	-	-		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
12.09	Section 4.4 Governmental Approvals	-	-		-	34.0	34.0	-	-	39.0	39.0	-	-	-	-	-	-	-	-	-	34.0	39.0
12.1	Section 4.5: Conditions Precedent to Service Commencement Date	39.5	-		39.5	20.5	60.0	-	39.5	184.8	224.3	8.3	-	8.3	-	8.3	-	8.3	47.8	47.8	68.3	232.6
12.11	Section 4.7: Closing the Front-End Transition Period	-	-		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
12.12	Service Commencement Begins	-	-		-	26.5	26.5	-	-	-	-	-	-	-	-	-	-	-	-	-	26.5	-
General 09	Operational plans and Operations Management	-	-		-	3,513.5	3,513.5	-	-	-	-	-	120.5	120.5	-	-	-	-	-	-	3,634.0	-
Non HOC 01	ManagementCo IT Systems	81.0	-		81.0	273.5	354.5	-	81.0	273.5	354.5	70.0	582.5	652.5	232.5	302.5	582.5	885.0	151.0	383.5	1,007.0	1,239.5
Non HOC 02	ServeCo IT Systems	542.0	-		542.0	1,836.5	2,398.5	-	542.0	1,836.5	2,378.5	2,417.5	2,645.0	5,062.5	-	2,417.5	2,645.0	5,062.5	2,959.5	2,959.5	7,461.0	7,441.0
Non HOC 03	Identify source data for renewal process and Open claims review	13.5	-		13.5	17.0	30.5	-	13.5	17.0	30.5	-	-	-	-	-	-	-	13.5	13.5	30.5	30.5
Non HOC 04	Standing up Capital Program organization	287.0	-		287.0	905.5	1,192.5	-	287.0	905.5	1,192.5	-	-	-	144.0	144.0	-	144.0	287.0	431.0	1,192.5	1,336.5
Non HOC 05	LUMA MC SetUp, general financial, risk management and sourcing and procurement activities, Tax matters, and team administrative tasks.	-	-		-	2,272.5	2,272.5	-	-	2,262.5	2,262.5	-	1,007.0	1,007.0	-	-	1,007.0	1,007.0	-	-	3,279.5	3,269.5
Non HOC 06	Regulatory Support During Transition	295.5	8.0		303.5	1,206.0	1,509.5	-	303.5	1,203.0	1,506.5	75.5	46.0	121.5	-	75.5	46.0	121.5	379.0	379.0	1,631.0	1,628.0
Non HOC 07	Operator Representations and Warranties	20.5	10.5		31.0	680.5	711.5	-	31.0	528.8	559.8	-	313.8	313.8	-	-	386.8	386.8	31.0	31.0	1,025.3	946.6
Non HOC 11	Development of System Operations Principles	-	-		-	-	-	-	-	-	-	230.0	32.5	262.5	-	230.0	-	230.0	230.0	230.0	262.5	230.0

MCL Code	Name	Internal October Hrs	Internal September Hrs (Not Prev Inv.)	Labour Adjustments	Sub-Total October Labor	Internal Cum. Hrs. from Prev. Inv. (w/o Allocation)	Internal Cum. Hrs (w/o Allocation)	Internal Reallocations	Internal After Allocation	Internal Cum. Hrs. from Prev. Inv. (with Allocation)	Internal Cum. Hrs (with Allocation)	Third Party October Hrs	Third Party Cum. Hrs. from Prev. Inv. (w/o Allocation)	Third Party Cum. Hrs (w/o Allocation)	Third Part Reallocations	Third Party After Allocation	Third Party Cum. Hrs. from Prev. Inv. (with Allocation)	Third Party Cum. Hrs (with Allocation)	October Hours - Unallocated	October Hours as Allocated	Total Hours (w/o Allocation)	Total Hours (with Allocation)
Non HOC 12	Standup GenCo Organization	2.0	-		2.0	-	2.0	-	2.0	-	2.0	-	-	-	-	-	-	-	2.0	2.0	2.0	2.0
Non HOC 13	IRP Coordination	28.5	-		28.5	118.5	147.0	-	28.5	118.5	147.0	-	-	-	-	-	-	-	28.5	28.5	147.0	147.0
Non HOC 14	Negotiate PPOAs - Regulatory	-	-		-	-	-	-	-	-	-	173.0	1,031.0	1,204.0	-	173.0	1,031.0	1,204.0	173.0	173.0	1,204.0	1,204.0
Non HOC 15	LUMA MC Ongoing Back Office Support	655.5	18.5		674.0	-	674.0	(380.0)	294.0	-	294.0	599.6	-	599.6	-	599.6	-	599.6	1,273.6	893.6	1,273.6	893.6
		21,158.5	835.5	-29.0	21,965.0	62,830.0	84,795.0	0.0	21,965.0	62,830.0	84,795.0	13,830.3	24,171.3	38,001.6	0.0	13,830.3	24,171.3	38,001.6	35,795.3	35,795.3	122,796.6	122,796.6

Front-End Transition Hourly Fully Allocated Rates

(Table 28: ManagementCo or Affiliate Personnel)

Employee Category	Hourly Rate ($)
Vice President	325.00
Senior Director	300.00
Director	275.00
Senior Manager	210.00
Field Crew Leader	205.00
Trainer	200.00
Manager	200.00
Field Tech	195.00
Senior Analyst	160.00
Engineer	160.00
Field Supervisor	160.00
Analyst	125.00
Administrative Support	50.00

INVOICE

Submitted To:	Address:
Puerto Rico Public-Private Partnerships Authority PO Box 42001 San Juan, Puerto Rico 00940-2001	**LUMA Energy, LLC** 644 Av. Manuel Fernández Juncos, Suite 301 San Juan, Puerto Rico 00907
To Be Paid By: **Puerto Rico Electric Power Authority** PO Box 364267 San Juan, Puerto Rico 00936-4267	**Tax Registration No. 66-0940278**
Invoice Date: **December 10, 2020**	Invoice #: **FETS-1120-01**

Contract Ref: **Puerto Rico Transmission and Distribution System Operation and Maintenance Agreement** TERMS: **Net 30**

(i) and (ii) Labor (Please see attached breakdowns for further detail)		AMOUNT
Sub-Total Labor for the month of November 2020	**$**	**3,488,327.50**
(iii) Front-End Transition Service Fixed Fee		
Monthly Installment of the FETS Fixed Fee for the month of November 2020	**$**	**5,000,000.00**
(iv) Pass-through Costs and Expenses		
Aerotek Professional Services - 27 Invoices	$	185,068.28
Alumbra LLC - 16 Invoices	$	1,134,906.36
Alvarez & Marsal Corporate Performance Improvement, LLC - 4 invoices	$	197,665.21
American Relocation Connections, LLC - 11 Invoices	$	188,115.11
AT&T Mobility Puerto Rico - 1 invoices	$	724.52
ATCO Power (2010) Ltd. - 4 invoices	$	724,015.70
BridgeSource Utilities Solutions, LLC - 1 invoices	$	87,977.22
Covington & Burling LLP - 2 invoices	$	21,129.00
DLA Piper LLP (US) - 2 Invoices	$	154,216.58
Innovative Emergency Management, Inc. (IEM) - 3 Invoices	$	105,642.66
International Business Machines Corporation (IBM) - 3 invoices	$	985,870.80
Iris Vargas - 5 invoices	$	21,030.00
NexTec Operating Corp - 4 Invoices	$	2,375.24
Nory Sanchez-Alvarez - 3 Invoices	$	5,976.34
Oracle America, Inc. - 2 Invoices	$	2,940.00
People 2.0 North America - 11 invoices	$	75,325.08
Quanta Workforce Solutions, LLC - 1 Invoices	$	128,223.38
Smartbridge - 3 invoices	$	48,532.50
Translations & More - 1 Invoices	$	2,418.00
Quanta Services Puerto Rico, LLC - 1 Invoices	$	3,340.15
CDW - 1 Invoices	$	1,776.89
MBarrett Consulting LLC - 1 Invoices	$	4,700.00
BMA Group - 2 Invoices	$	15,808.00
CSS International, Inc - 4 invoices	$	87,104.79
Triple-S, Salud - 1 invoices	$	3,211.49
Global Project Solutions, LLC - 3 Invoices	$	37,130.71
Resources Global Professionals (RGP) - 4 Invoices	$	38,955.48
Greg Sarich - 1 Invoices	$	1,423.12
EAN Services, LLC (Enterprise) - 4 invoices	$	59,513.31
Cigna - 1 Invoices	$	972.84
Office Depot - 9 Invoices	$	6,849.73
Lockton - 1 Invoices	$	5,047.50
OGMA Language Studio - 2 Invoices	$	2,840.00
Trans4mative - 9 Invoices	$	116,965.00
Troutman Pepper Hamilton Sanders LLP - 1 Invoices	$	15,078.50
Lydia Martinez - 1 Invoices	$	1,003.46
ARC Relocation Management PR, LLC - 1 Invoices	$	4,651.59
ERM-PR, Inc. - 1 Invoices	$	27,755.00
Esther Gonzalez - 1 Invoices	$	1,495.33
Carimus Consulting - 3 Invoices	$	92,542.50
J.D. Power - 2 Invoices	$	45,049.00
Sub-Total of Pass-through Costs and Expenses for the month of November 2020	**$**	**4,645,366.37**

INVOICE

Submitted To:	Address:
Puerto Rico Public-Private Partnerships Authority PO Box 42001 San Juan, Puerto Rico 00940-2001 To Be Paid By: **Puerto Rico Electric Power Authority** PO Box 364267 San Juan, Puerto Rico 00936-4267	**LUMA Energy, LLC** 644 Av. Manuel Fernández Juncos, Suite 301 San Juan, Puerto Rico 00907 **Tax Registration No. 66-0940278**
Invoice Date: **December 10, 2020**	Invoice #: **FETS-1120-01**

Adjustments

- PREPA 1.5% Tax Amounts Withheld (Adjustment to invoicing to reflect reduction made by PREPA in payment of amounts on invoices for June, July, August, September and October as attached.)		-$ 515,632.19
- Invoicing of above withholding amount (See attached copy of Administrative Determination No. 20-06, Section F - Applicability of Act 48-2013, regarding the 1.5% Special Tax)		$ 515,632.19
Note: P3A is requested to arrange for PREPA to pay LUMA in the amount of:		
Labor	$ 3,488,327.50	
Front-End Transition Service Fixed Fee	$ 5,000,000.00	
Pass-through Costs and Expenses	$ 4,645,366.37	
Invoicing of Withheld Amount	$ 515,632.19	
Requested Payment Amount from PREPA	**$ 13,649,326.06**	
	Total	**$ 13,133,693.87**

	FETS Fee	FETS Fixed Fee	Additional C&E	Total
Previously invoiced	$ 17,674,490.00	$ 21,500,000.00	$ 14,529,257.63	$ 53,703,747.63
Current invoice	$ 3,488,327.50	$ 5,000,000.00	$ 4,645,366.37	$ 13,133,693.87
Total invoiced to date	**$ 21,162,817.50**	**$ 26,500,000.00**	**$ 19,174,624.00**	**$ 66,837,441.50**

Remittance Information:

Wire to: *Bank of America, NA, 222 Broadway, New York, NY 10038*
Account #: 488074008867 Wire Routing #: 026009593 ACH Routing #: 11100025

Invoicing Month	Invoice No.	FETS Fee	FETS Fixed Fee	Additional C&E	Total Invoiced
June 2020	FETS-0620-01	$ 828,770	$ 1,500,000	$ -	$ 2,328,770
July 2020	FETS-0720-01 Rev1	$ 3,993,190	$ 5,000,000	$ 2,131,327	$ 11,124,517
August 2020	FETS-0820-01 Rev1	$ 3,911,730	$ 5,000,000	$ 2,922,885	$ 11,834,615
September 2020	FETS-0920-01	$ 4,284,035	$ 5,000,000	$ 5,189,725	$ 14,473,760
October 2020	FETS-1020-01	$ 4,656,765	$ 5,000,000	$ 4,285,321	$ 13,942,086
		$ 17,674,490	**$ 21,500,000**	**$ 14,529,258**	**$ 53,703,748**

	Front End Transition Hourly Costs	Additional Costs & Expenses	Sub-Total	Front End Transition Fixed Fee	Total
Previously invoiced	$ 17,674,490	$ 14,529,258	$ 32,203,748	$ 21,500,000	$ 53,703,748
Current invoice	$ 3,488,328	$ 4,645,366	$ 8,133,694	$ 5,000,000	$ 13,133,694
Total invoiced to date	$ 21,162,818	$ 19,174,624	$ 40,337,442	$ 26,500,000	$ 66,837,442
Forecast to complete			$ 36,014,489	$ 33,500,000	$ 69,514,489
Proposal			$ 76,351,931	$ 60,000,000	$ 136,351,931
Variance			$-	$-	$-

SUMMARY

Employee Category		(i) Hourly Rate	*(ii)* Hours Worked		Monthly Total
Vice President	$	325.00	2228.5	$	724,262.50
Senior Director	$	300.00	647.0	$	194,100.00
Director	$	275.00	3125.0	$	859,375.00
Senior Manager	$	210.00	955.0	$	200,550.00
Field Crew Leader	$	205.00	0.0	$	-
Trainer	$	200.00	120.0	$	24,000.00
Manager	$	200.00	3304.5	$	660,900.00
Field Technician	$	195.00	136.0	$	26,520.00
Senior Analyst	$	160.00	1293.0	$	206,880.00
Engineer	$	160.00	657.0	$	105,120.00
Field Supervisor	$	160.00	1582.0	$	253,120.00
Analyst	$	125.00	1587.0	$	198,375.00
Administrative Support	$	50.00	702.5	$	35,125.00
			16337.5	**$**	**3,488,327.50**

Executives

Employee Category	(i) Hourly Rate	*(ii)* Hours Worked	Monthly Total
Vice President	$ 325.00	201.5	$ 65,487.50
Senior Director	$ 300.00	0.0	$ -
Director	$ 275.00	0.0	$ -
Senior Manager	$ 210.00	0.0	$ -
Field Crew Leader	$ 205.00	0.0	$ -
Trainer	$ 200.00	0.0	$ -
Manager	$ 200.00	0.0	$ -
Field Technician	$ 195.00	0.0	$ -
Senior Analyst	$ 160.00	0.0	$ -
Engineer	$ 160.00	0.0	$ -
Field Supervisor	$ 160.00	0.0	$ -
Analyst	$ 125.00	0.0	$ -
Administrative Support	$ 50.00	128.0	$ 6,400.00
		329.5	**$ 71,887.50**

Capital Programs

Employee Category	(i) Hourly Rate		*(ii)* Hours Worked		Monthly Total
Vice President	$	325.00	154.0	$	50,050.00
Senior Director	$	300.00	0.0	$	-
Director	$	275.00	0.0	$	-
Senior Manager	$	210.00	0.0	$	-
Field Crew Leader	$	205.00	0.0	$	-
Trainer	$	200.00	0.0	$	-
Manager	$	200.00	292.5	$	58,500.00
Field Technician	$	195.00	0.0	$	-
Senior Analyst	$	160.00	0.0	$	-
Engineer	$	160.00	0.0	$	-
Field Supervisor	$	160.00	0.0	$	-
Analyst	$	125.00	0.0	$	-
Administrative Support	$	50.00	0.0	$	-
			446.5	**$**	**108,550.00**

Communications

Employee Category	(i) Hourly Rate	*(ii)* Hours Worked	Monthly Total
Vice President	$ 325.00	0.0	$ -
Senior Director	$ 300.00	0.0	$ -
Director	$ 275.00	140.0	$ 38,500.00
Senior Manager	$ 210.00	0.0	$ -
Field Crew Leader	$ 205.00	0.0	$ -
Trainer	$ 200.00	0.0	$ -
Manager	$ 200.00	0.0	$ -
Field Technician	$ 195.00	0.0	$ -
Senior Analyst	$ 160.00	0.0	$ -
Engineer	$ 160.00	0.0	$ -
Field Supervisor	$ 160.00	0.0	$ -
Analyst	$ 125.00	140.5	$ 17,562.50
Administrative Support	$ 50.00	0.0	$ -
		280.5	**$ 56,062.50**

Corporate Services

Employee Category		(i) Hourly Rate	*(ii)* Hours Worked		Monthly Total
Vice President	$	325.00	73.0	$	23,725.00
Senior Director	$	300.00	0.0	$	-
Director	$	275.00	135.0	$	37,125.00
Senior Manager	$	210.00	0.0	$	-
Field Crew Leader	$	205.00	0.0	$	-
Trainer	$	200.00	0.0	$	-
Manager	$	200.00	2.0	$	400.00
Field Technician	$	195.00	0.0	$	-
Senior Analyst	$	160.00	0.0	$	-
Engineer	$	160.00	0.0	$	-
Field Supervisor	$	160.00	0.0	$	-
Analyst	$	125.00	0.0	$	-
Administrative Support	$	50.00	0.0	$	-
			210	**$**	**61,250.00**

Customer Service

Employee Category	(i) Hourly Rate	*(ii)* Hours Worked	Monthly Total
Vice President	$ 325.00	0.0	$ -
Senior Director	$ 300.00	0.0	$ -
Director	$ 275.00	0.0	$ -
Senior Manager	$ 210.00	124.0	$ 26,040.00
Field Crew Leader	$ 205.00	0.0	$ -
Trainer	$ 200.00	0.0	$ -
Manager	$ 200.00	97.5	$ 19,500.00
Field Technician	$ 195.00	0.0	$ -
Senior Analyst	$ 160.00	108.5	$ 17,360.00
Engineer	$ 160.00	0.0	$ -
Field Supervisor	$ 160.00	130.0	$ 20,800.00
Analyst	$ 125.00	517.0	$ 64,625.00
Administrative Support	$ 50.00	0.0	$ -
		977	**$ 148,325.00**

Financial Mgmt.

Employee Category		(i) Hourly Rate	*(ii)* Hours Worked		Monthly Total
Vice President	$	325.00	176.0	$	57,200.00
Senior Director	$	300.00	0.0	$	-
Director	$	275.00	596.0	$	163,900.00
Senior Manager	$	210.00	254.5	$	53,445.00
Field Crew Leader	$	205.00	0.0	$	-
Trainer	$	200.00	0.0	$	-
Manager	$	200.00	346.5	$	69,300.00
Field Technician	$	195.00	0.0	$	-
Senior Analyst	$	160.00	357.0	$	57,120.00
Engineer	$	160.00	0.0	$	-
Field Supervisor	$	160.00	0.0	$	-
Analyst	$	125.00	0.5	$	62.50
Administrative Support	$	50.00	0.0	$	-
			1730.5	**$**	**401,027.50**

HSE & Quality

Employee Category		(i) Hourly Rate	*(ii)* Hours Worked		Monthly Total
Vice President	$	325.00	50.0	$	16,250.00
Senior Director	$	300.00	4.0	$	1,200.00
Director	$	275.00	457.5	$	125,812.50
Senior Manager	$	210.00	4.5	$	945.00
Field Crew Leader	$	205.00	0.0	$	-
Trainer	$	200.00	120.0	$	24,000.00
Manager	$	200.00	119.0	$	23,800.00
Field Technician	$	195.00	136.0	$	26,520.00
Senior Analyst	$	160.00	0.0	$	-
Engineer	$	160.00	0.0	$	-
Field Supervisor	$	160.00	0.0	$	-
Analyst	$	125.00	0.0	$	-
Administrative Support	$	50.00	0.0	$	-
			891	**$**	**218,527.50**

Human Resources

Employee Category		(i) Hourly Rate	*(ii)* Hours Worked		Monthly Total
Vice President	$	325.00	104.0	$	33,800.00
Senior Director	$	300.00	0.0	$	-
Director	$	275.00	56.5	$	15,537.50
Senior Manager	$	210.00	176.0	$	36,960.00
Field Crew Leader	$	205.00	0.0	$	-
Trainer	$	200.00	0.0	$	-
Manager	$	200.00	304.0	$	60,800.00
Field Technician	$	195.00	0.0	$	-
Senior Analyst	$	160.00	120.0	$	19,200.00
Engineer	$	160.00	0.0	$	-
Field Supervisor	$	160.00	0.0	$	-
Analyst	$	125.00	350.5	$	43,812.50
Administrative Support	$	50.00	100.5	$	5,025.00
			1211.5	**$**	**215,135.00**

Integration Management Office

Employee Category		(i) Hourly Rate	*(ii)* Hours Worked		Monthly Total
Vice President	$	325.00	228.5	$	74,262.50
Senior Director	$	300.00	0.0	$	-
Director	$	275.00	0.0	$	-
Senior Manager	$	210.00	0.0	$	-
Field Crew Leader	$	205.00	0.0	$	-
Trainer	$	200.00	0.0	$	-
Manager	$	200.00	333.5	$	66,700.00
Field Technician	$	195.00	0.0	$	-
Senior Analyst	$	160.00	72.5	$	11,600.00
Engineer	$	160.00	0.0	$	-
Field Supervisor	$	160.00	0.0	$	-
Analyst	$	125.00	271.0	$	33,875.00
Administrative Support	$	50.00	397.5	$	19,875.00
			1303	**$**	**206,312.50**

IT / OT

Employee Category		(i) Hourly Rate	*(ii)* Hours Worked		Monthly Total
Vice President	$	325.00	185.0	$	60,125.00
Senior Director	$	300.00	0.0	$	-
Director	$	275.00	153.0	$	42,075.00
Senior Manager	$	210.00	0.0	$	-
Field Crew Leader	$	205.00	0.0	$	-
Trainer	$	200.00	0.0	$	-
Manager	$	200.00	427.0	$	85,400.00
Field Technician	$	195.00	0.0	$	-
Senior Analyst	$	160.00	635.0	$	101,600.00
Engineer	$	160.00	0.0	$	-
Field Supervisor	$	160.00	0.0	$	-
Analyst	$	125.00	0.0	$	-
Administrative Support	$	50.00	0.0	$	-
			1400	**$**	**289,200.00**

Legal

Employee Category		(i) Hourly Rate	*(ii)* Hours Worked		Monthly Total
Vice President	$	325.00	106.0	$	34,450.00
Senior Director	$	300.00	0.0	$	-
Director	$	275.00	0.0	$	-
Senior Manager	$	210.00	0.0	$	-
Field Crew Leader	$	205.00	0.0	$	-
Trainer	$	200.00	0.0	$	-
Manager	$	200.00	10.5	$	2,100.00
Field Technician	$	195.00	0.0	$	-
Senior Analyst	$	160.00	0.0	$	-
Engineer	$	160.00	0.0	$	-
Field Supervisor	$	160.00	0.0	$	-
Analyst	$	125.00	0.0	$	-
Administrative Support	$	50.00	4.0	$	200.00
			120.5	**$**	**36,750.00**

Operations

Employee Category		(i) Hourly Rate	*(ii)* Hours Worked		Monthly Total
Vice President	$	325.00	177.5	$	57,687.50
Senior Director	$	300.00	0.0	$	-
Director	$	275.00	246.0	$	67,650.00
Senior Manager	$	210.00	232.0	$	48,720.00
Field Crew Leader	$	205.00	0.0	$	-
Trainer	$	200.00	0.0	$	-
Manager	$	200.00	289.0	$	57,800.00
Field Technician	$	195.00	0.0	$	-
Senior Analyst	$	160.00	0.0	$	-
Engineer	$	160.00	144.0	$	23,040.00
Field Supervisor	$	160.00	1419.0	$	227,040.00
Analyst	$	125.00	0.0	$	-
Administrative Support	$	50.00	0.0	$	-
			2507.5	**$**	**481,937.50**

Regulatory

Employee Category		(i) Hourly Rate	*(ii)* Hours Worked		Monthly Total
Vice President	$	325.00	170.0	$	55,250.00
Senior Director	$	300.00	70.0	$	21,000.00
Director	$	275.00	0.0	$	-
Senior Manager	$	210.00	164.0	$	34,440.00
Field Crew Leader	$	205.00	0.0	$	-
Trainer	$	200.00	0.0	$	-
Manager	$	200.00	165.0	$	33,000.00
Field Technician	$	195.00	0.0	$	-
Senior Analyst	$	160.00	0.0	$	-
Engineer	$	160.00	0.0	$	-
Field Supervisor	$	160.00	0.0	$	-
Analyst	$	125.00	244.0	$	30,500.00
Administrative Support	$	50.00	0.0	$	-
			813	**$**	**174,190.00**

Utility Transformation

Employee Category		(i) Hourly Rate	*(ii)* Hours Worked		Monthly Total
Vice President	$	325.00	603.0	$	195,975.00
Senior Director	$	300.00	573.0	$	171,900.00
Director	$	275.00	1341.0	$	368,775.00
Senior Manager	$	210.00	0.0	$	-
Field Crew Leader	$	205.00	0.0	$	-
Trainer	$	200.00	0.0	$	-
Manager	$	200.00	918.0	$	183,600.00
Field Technician	$	195.00	0.0	$	-
Senior Analyst	$	160.00	0.0	$	-
Engineer	$	160.00	513.0	$	82,080.00
Field Supervisor	$	160.00	33.0	$	5,280.00
Analyst	$	125.00	63.5	$	7,937.50
Administrative Support	$	50.00	72.5	$	3,625.00
			4117	**$**	**1,019,172.50**

Summary of Hours by Department and Employee Category

Employee Category	Capital Programs & Back End Transition	Communications	Corporate Services	Customer Service	Executive	Financial Management	HSE & Quality	Human Resources	Integration Management Office	IT / OT	Legal	Operations	Regulatory	Utility Transformation	Total Hours by Employee Category
Vice President	154	0	73	0	201.5	176	50	104	228.5	185	106	177.5	170	603	**2228.5**
Senior Director	0	0	0	0	0	0	4	0	0	0	0	0	70	573	**647**
Director	0	140	135	0	0	596	457.5	56.5	0	153	0	246	0	1341	**3125**
Senior Manager	0	0	0	124	0	254.5	4.5	176	0	0	0	232	164	0	**955**
Field Crew Leader	0	0	0	0	0	0	0	0	0	0	0	0	0	0	**0**
Trainer	0	0	0	0	0	0	120	0	0	0	0	0	0	0	**120**
Manager	292.5	0	2	97.5	0	346.5	119	304	333.5	427	10.5	289	165	918	**3304.5**
Field Technician	0	0	0	0	0	0	136	0	0	0	0	0	0	0	**136**
Senior Analyst	0	0	0	108.5	0	357	0	120	72.5	635	0	0	0	0	**1293**
Engineer	0	0	0	0	0	0	0	0	0	0	0	144	0	513	**657**
Field Supervisor	0	0	0	130	0	0	0	0	0	0	0	1419	0	33	**1582**
Analyst	0	140.5	0	517	0	0.5	0	350.5	271	0	0	0	244	63.5	**1587**
Administrative Support	0	0	0	0	128	0	0	100.5	397.5	0	4	0	0	72.5	**702.5**
	446.5	**280.5**	**210**	**977**	**329.5**	**1730.5**	**891**	**1211.5**	**1303**	**1400**	**120.5**	**2507.5**	**813**	**4117**	**16337.5**

Summary of Hours by HOC Item

HOC Item	Annex II Definition	Functional Team - Department	Project job code	Sum of Time (h
1	General & Transition Management	Capital Programs and Back End Transition	Vice President	33
1		Communications	Director	4
1		Corporate Services	Vice President	60
1		Customer Service	Analyst	16
1		Customer Service	Field Supervisor	10
1		Customer Service	Senior Analyst	10.5
1		Executive	Administrative Support	128
1		Executive	Vice President	11
1		Executive	Vice President	184
1		Financial Management	Manager	5
1		Financial Management	Manager	2
1		Financial Management	Vice President	1
1		HSE and Quality	Director	2
1		HSE and Quality	Director	34
1		HSE and Quality	Field Tech	12
1		HSE and Quality	Senior Director	4
1		Human Resources	Manager	3.5
1		Human Resources	Manager	10
1		Integration Management Office	Administrative Support	126
1		Integration Management Office	Administrative Support	164
1		Integration Management Office	Administrative Support	62.5
1		Integration Management Office	Administrative Support	22
1		Integration Management Office	Analyst	26
1		Integration Management Office	Analyst	103
1		Integration Management Office	Analyst	112
1		Integration Management Office	Manager	146.5
1		Integration Management Office	Manager	159
1		Integration Management Office	Senior Analyst	72.5
1		Integration Management Office	Vice President	226
1		ITOT	Director	28
1		ITOT	Senior Analyst	1
1		ITOT	Senior Analyst	6
1		ITOT	Senior Analyst	4
1		ITOT	Vice President	11
1		ITOT	Vice President	161
1		Legal	Manager	2.5
1		Legal	Vice President	37
1		Legal	Vice President	14
1		Operations	Director	6.5
1		Operations	Engineer	42
1		Operations	Field Supervisor	4
1		Operations	Field Supervisor	7
1		Operations	Field Supervisor	5
1		Operations	Field Supervisor	7
1		Operations	Field Supervisor	4
1		Operations	Field Supervisor	24.5
1		Operations	Field Supervisor	2.5
1		Operations	Field Supervisor	13.5
1		Operations	Manager	10.5
1		Operations	Manager	6
1		Operations	Senior Manager	7.5
1		Operations	Senior Manager	4
1		Operations	Vice President	40.5
1		Regulatory	Vice President	6
1		Regulatory	Vice President	27.5
1		Utility Transformation	Director	188
1		Utility Transformation	Director	2.5
1		Utility Transformation	Engineer	13.5
1		Utility Transformation	Manager	142.5
1		Utility Transformation	Manager	35.5
1	**General & Transition Management Total**			**2614**
1.01	Governmental Approvals	Regulatory	Vice President	4.5
1.01	**Governmental Approvals Total**			**4.5**
1.02	Plan to Address Gaps in Assets, Technology, Processes, etc. (plan to include cost estimates)	Capital Programs and Back End Transition	Manager	60
1.02		Capital Programs and Back End Transition	Vice President	4
1.02		Customer Service	Manager	7.5
1.02		Integration Management Office	Manager	2
1.02		Utility Transformation	Director	4
1.02		Utility Transformation	Manager	1
1.02		Utility Transformation	Manager	48
1.02		Utility Transformation	Senior Director	35.5
1.02		Utility Transformation	Senior Director	42
1.02	**Plan to Address Gaps in Assets, Technology, Processes, etc. (plan to include cost estimates) Total**			**204**
1.03	Initial Budgets - PREB Rate Order Filing (Initial Budgets and Liability Waiver Approvals)	Regulatory	Analyst	3
1.03		Regulatory	Analyst	22
1.03		Regulatory	Senior Manager	123.5
1.03		Regulatory	Vice President	18.5
1.03	**Initial Budgets - PREB Rate Order Filing (Initial Budgets and Liability Waiver Approvals) Total**			**167**
2.01	Development and implementation of an operation take-over plan for transmission and sub transmission assets outside and inside of legacy PREPA power plants and	Operations	Field Supervisor	26
2.01		Operations	Field Supervisor	78.5
2.01		Operations	Vice President	5
2.01		Utility Transformation	Engineer	1
2.01		Utility Transformation	Engineer	16
2.01	**Development and implementation of an operation take-over plan for transmission and sub transmission assets outside and inside of legacy PREPA power plants and substations. Total**			**126.5**
2.02	Development and implementation of an operation take-over plan for the electric distribution system	Operations	Vice President	4
2.02		Utility Transformation	Engineer	16
2.02		Utility Transformation	Engineer	39.5
2.02		Utility Transformation	Engineer	1
2.02	**Development and implementation of an operation take-over plan for the electric distribution system Total**			**60.5**
2.0301	Transition plan for respective control center(s)	Utility Transformation	Manager	144
2.0301		Utility Transformation	Manager	70.5
2.0301		Utility Transformation	Vice President	6
2.0301	**Transition plan for respective control center(s) Total**			**220.5**
2.0302	Transition Plan for O&M Activities	Operations	Director	51.5
2.0302		Operations	Engineer	60
2.0302		Operations	Field Supervisor	74
2.0302		Operations	Field Supervisor	9
2.0302		Operations	Field Supervisor	8.5
2.0302		Operations	Field Supervisor	49
2.0302		Operations	Field Supervisor	34
2.0302		Operations	Field Supervisor	2.5
2.0302		Operations	Manager	133.5
2.0302		Operations	Manager	53
2.0302		Operations	Vice President	72
2.0302	**Transition Plan for O&M Activities Total**			**547**
2.0303	Emergency Response / Disaster Recovery / Business Continuity Planning	Integration Management Office	Analyst	30
2.0303		Integration Management Office	Manager	3.5
2.0303		Operations	Senior Manager	33
2.0303	**Emergency Response / Disaster Recovery / Business Continuity Planning Total**			**66.5**
2.0304	Fleet Management Plan	Operations	Director	50
2.0304		Operations	Field Supervisor	116
2.0304		Operations	Field Supervisor	2
2.0304		Operations	Vice President	3.5

HOC Item	Annex II Definition	Functional Team - Department	Project job code	Sum of Time (h
2.0304	**Fleet Management Plan Total**			**171.5**
2.0305	Asset Management	Utility Transformation	Director	**2**
2.0305		Utility Transformation	Engineer	**7.5**
2.0305		Utility Transformation	Engineer	**12**
2.0305		Utility Transformation	Engineer	**120.5**
2.0305		Utility Transformation	Engineer	**2**
2.0305		Utility Transformation	Engineer	**22.5**
2.0305		Utility Transformation	Engineer	**2**
2.0305		Utility Transformation	Manager	**10.5**
2.0305		Utility Transformation	Senior Director	**6**
2.0305		Utility Transformation	Senior Director	**0.5**
2.0305		Utility Transformation	Senior Director	**22**
2.0305		Utility Transformation	Vice President	**10**
2.0305	**Asset Management Total**			**217.5**
2.0306	Ops Technical Training	HSE and Quality	Director	**60**
2.0306		HSE and Quality	Director	**11**
2.0306		HSE and Quality	Director	**69**
2.0306		HSE and Quality	Manager	**91**
2.0306		HSE and Quality	Trainer	**120**
2.0306		HSE and Quality	Vice President	**15**
2.0306	**Ops Technical Training Total**			**366**
2.0307	Safety Management Plan	HSE and Quality	Director	**139**
2.0307		HSE and Quality	Field Tech	**124**
2.0307		HSE and Quality	Vice President	**30**
2.0307		Operations	Field Supervisor	**44**
2.0307		Operations	Vice President	**8**
2.0307	**Safety Management Plan Total**			**345**
2.0308	Engineering Plan	Utility Transformation	Administrative Support	**21.5**
2.0308		Utility Transformation	Director	**93**
2.0308		Utility Transformation	Director	**108**
2.0308		Utility Transformation	Director	**11.5**
2.0308		Utility Transformation	Director	**2**
2.0308		Utility Transformation	Director	**97**
2.0308		Utility Transformation	Director	**141**
2.0308		Utility Transformation	Director	**141.5**
2.0308		Utility Transformation	Engineer	**7.5**
2.0308		Utility Transformation	Senior Director	**18**
2.0308		Utility Transformation	Senior Director	**20**
2.0308		Utility Transformation	Senior Director	**14**
2.0308		Utility Transformation	Senior Director	**73**
2.0308		Utility Transformation	Senior Director	**12**
2.0308		Utility Transformation	Senior Director	**94**
2.0308		Utility Transformation	Senior Director	**28**
2.0308		Utility Transformation	Senior Director	**12**
2.0308		Utility Transformation	Senior Director	**6**
2.0308		Utility Transformation	Vice President	**10**
2.0308		Utility Transformation	Vice President	**9**
2.0308	**Engineering Plan Total**			**919**
2.0309	Identification of real estate	Financial Management	Director	**40.5**
2.0309		Financial Management	Manager	**16**
2.0309		Financial Management	Vice President	**1**
2.0309	**Identification of real estate Total**			**57.5**
2.031	Materials Management and Warehouse Plan	Operations	Field Supervisor	**60**
2.031		Operations	Field Supervisor	**84.5**
2.031	**Materials Management and Warehouse Plan Total**			**144.5**
2.0311	System Operations Plan	Operations	Director	**36**
2.0311		Operations	Engineer	**21**
2.0311		Operations	Field Supervisor	**56**
2.0311		Operations	Field Supervisor	**25.5**
2.0311		Operations	Field Supervisor	**123.5**
2.0311		Operations	Field Supervisor	**36**
2.0311		Operations	Field Supervisor	**126**
2.0311		Operations	Field Supervisor	**27**
2.0311		Operations	Senior Manager	**45**
2.0311		Operations	Senior Manager	**44**
2.0311	**System Operations Plan Total**			**540**
2.0312	Vegetation Management Plan	Operations	Field Supervisor	**6**
2.0312		Operations	Field Supervisor	**109.5**
2.0312	**Vegetation Management Plan Total**			**115.5**
2.05	Environmental Exposure Management Plan	HSE and Quality	Director	**139.5**
2.05		HSE and Quality	Manager	**28**
2.05		HSE and Quality	Senior Manager	**4.5**
2.05		HSE and Quality	Vice President	**5**
2.05	**Environmental Exposure Management Plan Total**			**177**
3.02	Development of Improvement Initiatives	Financial Management	Director	**1.5**
3.02		Financial Management	Manager	**4**
3.02		Financial Management	Senior Analyst	**6.5**
3.02		Financial Management	Senior Manager	**16**
3.02		Financial Management	Vice President	**23.5**
3.02		HSE and Quality	Director	**3**
3.02		Utility Transformation	Vice President	**70**
3.02	**Development of Improvement Initiatives Total**			**124.5**
3.03	Consolidate Assessment and Initiative Plans from All Areas	Utility Transformation	Administrative Support	**35.5**
3.03		Utility Transformation	Director	**41**
3.03		Utility Transformation	Director	**92.5**
3.03		Utility Transformation	Vice President	**36**
3.03	**Consolidate Assessment and Initiative Plans from All Areas Total**			**205**
3.04	Development of System Remediation Plan	Customer Service	Analyst	**14**
3.04		Customer Service	Manager	**30**
3.04		Customer Service	Senior Analyst	**3**
3.04		Customer Service	Senior Manager	**5**
3.04		Operations	Director	**21.5**
3.04		Operations	Engineer	**10**
3.04		Operations	Field Supervisor	**10.5**
3.04		Operations	Field Supervisor	**2**
3.04		Operations	Field Supervisor	**3**
3.04		Operations	Field Supervisor	**5.5**
3.04		Operations	Field Supervisor	**5**
3.04		Operations	Manager	**14**
3.04		Operations	Senior Manager	**4**
3.04		Operations	Senior Manager	**37**
3.04		Operations	Vice President	**6**
3.04		Utility Transformation	Administrative Support	**11**
3.04		Utility Transformation	Director	**3**
3.04		Utility Transformation	Director	**58**
3.04		Utility Transformation	Engineer	**40.5**
3.04		Utility Transformation	Engineer	**39.5**
3.04		Utility Transformation	Engineer	**111.5**
3.04		Utility Transformation	Field Supervisor	**33**
3.04		Utility Transformation	Manager	**52.5**
3.04		Utility Transformation	Manager	**1**
3.04		Utility Transformation	Manager	**196**
3.04		Utility Transformation	Manager	**68**
3.04		Utility Transformation	Manager	**16.5**
3.04		Utility Transformation	Manager	**28.5**

HOC Item	Annex II Definition	Functional Team - Department	Project job code	Sum of Time (h
3.04		Utility Transformation	Vice President	24
3.04		Utility Transformation	Vice President	22
3.04	**Development of System Remediation Plan Total**			**875.5**
3.05	Approval of System Remediation Plan	Regulatory	Analyst	148.5
3.05		Regulatory	Manager	97.5
3.05		Regulatory	Vice President	14.5
3.05		Utility Transformation	Director	104
3.05		Utility Transformation	Vice President	124
3.05	**Approval of System Remediation Plan Total**			**488.5**
4.01	Evaluating customer service facilities and assets	Customer Service	Analyst	87
4.01		Customer Service	Senior Analyst	3
4.01		Customer Service	Senior Manager	2
4.01	**Evaluating customer service facilities and assets Total**			**92**
4.02	Evaluating and updating customer service policies and procedures	Customer Service	Analyst	26
4.02		Customer Service	Analyst	44
4.02		Customer Service	Analyst	15
4.02		Customer Service	Manager	22.5
4.02		Customer Service	Senior Analyst	43
4.02	**Evaluating and updating customer service policies and procedures Total**			**150.5**
4.03	Development of a meter reading plan	Utility Transformation	Director	5.5
4.03		Utility Transformation	Director	35
4.03		Utility Transformation	Engineer	30
4.03	**Development of a meter reading plan Total**			**70.5**
4.04	Development of a Customer Service Transition Plan	Customer Service	Analyst	48
4.04		Customer Service	Analyst	25
4.04		Customer Service	Analyst	68.5
4.04		Customer Service	Analyst	112.5
4.04		Customer Service	Analyst	40
4.04		Customer Service	Manager	15
4.04		Customer Service	Senior Analyst	38
4.04		Customer Service	Senior Manager	103
4.04	**Development of a Customer Service Transition Plan Total**			**450**
4.05	Development and implementation of a service start and shut off plan	Customer Service	Analyst	15
4.05	**Development and implementation of a service start and shut off plan Total**			**15**
4.06	Development of a meter asset management plan	Utility Transformation	Analyst	19.5
4.06		Utility Transformation	Director	9
4.06		Utility Transformation	Vice President	4
4.06	**Development of a meter asset management plan Total**			**32.5**
4.07	Development and implementation of customer service technology	Customer Service	Senior Manager	14
4.07	**Development and implementation of customer service technology Total**			**14**
4.08	Development of Non-Technical Energy Loss Reduction Plan	Utility Transformation	Director	2
4.08	**Development of Non-Technical Energy Loss Reduction Plan Total**			**2**
4.09	Establish Integration Between Customer Services & T&D Ops	Customer Service	Field Supervisor	120
4.09		Customer Service	Manager	22.5
4.09		Customer Service	Senior Analyst	3.5
4.09	**Establish Integration Between Customer Services & T&D Ops Total**			**146**
5.02	Develop IT OT Systems Remediation Plan	ITOT	Manager	166
5.02		ITOT	Manager	115
5.02		ITOT	Senior Analyst	4.5
5.02		ITOT	Senior Analyst	168
5.02		ITOT	Senior Analyst	58.5
5.02	**Develop IT OT Systems Remediation Plan Total**			**512**
5.04	Development of Cyber Security and Business Continuity Plan	ITOT	Senior Analyst	93
5.04	**Development of Cyber Security and Business Continuity Plan Total**			**93**
5.07	Commencement Cutover Planning	ITOT	Director	15
5.07		ITOT	Senior Analyst	27
5.07	**Commencement Cutover Planning Total**			**42**
6.01	Determine Approach to Budgeting & Reporting over FET & Provide Samples of Proposed Budget / Reporting	Financial Management	Manager	76.5
6.01	**Determine Approach to Budgeting & Reporting over FET & Provide Samples of Proposed Budget / Reporting Total**			**76.5**
6.02	Description of Approach to Complying with Initial Budget Delivery Obligations Under OMA	Financial Management	Manager	40.5
6.02	**Description of Approach to Complying with Initial Budget Delivery Obligations Under OMA Total**			**40.5**
6.04	Establishing a financial accounting system and account structure.	Financial Management	Director	181
6.04		Financial Management	Director	156
6.04		Financial Management	Vice President	2
6.04	**Establishing a financial accounting system and account structure. Total**			**339**
6.05	Initial Budget Complete (Final)	Financial Management	Director	0.5
6.05		Financial Management	Manager	5.5
6.05		Financial Management	Manager	3
6.05		Financial Management	Manager	74.5
6.05		Financial Management	Vice President	33.5
6.05		Integration Management Office	Manager	6.5
6.05		ITOT	Director	9
6.05		ITOT	Vice President	12
6.05		Operations	Director	6.5
6.05		Operations	Engineer	10
6.05		Operations	Field Supervisor	10
6.05		Operations	Manager	10
6.05		Operations	Senior Manager	6
6.05		Operations	Vice President	23
6.05		Utility Transformation	Manager	2
6.05		Utility Transformation	Vice President	52
6.05	**Initial Budget Complete (Final) Total**			**264**
6.07	Evaluating and updating the payroll and labor cost reporting systems.	Financial Management	Director	10
6.07		Financial Management	Vice President	5
6.07	**Evaluating and updating the payroll and labor cost reporting systems. Total**			**15**
6.08	Establishing a delegation of authority matrix and process.	Financial Management	Senior Analyst	4
6.08	**Establishing a delegation of authority matrix and process. Total**			**4**
6.09	Processes & Procedures and Overall Internal Controls	Financial Management	Manager	32
6.09		Financial Management	Senior Manager	31
6.09		Financial Management	Vice President	3.5
6.09	**Processes & Procedures and Overall Internal Controls Total**			**66.5**
7.02	Policies and Procedures	Regulatory	Vice President	1
7.02	**Policies and Procedures Total**			**1**
8.02	Complete LUMA IT onboarding	Capital Programs and Back End Transition	Manager	39
8.02		Financial Management	Manager	5
8.02		Financial Management	Manager	10.5
8.02		Financial Management	Senior Analyst	4.5
8.02		Financial Management	Senior Manager	43
8.02		Financial Management	Vice President	9
8.02		Human Resources	Administrative Support	16
8.02		Human Resources	Analyst	121.5
8.02		Human Resources	Analyst	87.5
8.02		Human Resources	Analyst	90
8.02		Human Resources	Director	20
8.02		Human Resources	Manager	96
8.02		Human Resources	Manager	43
8.02		Human Resources	Senior Analyst	30
8.02		Human Resources	Vice President	9
8.02		Operations	Director	32
8.02		Operations	Director	32
8.02		Operations	Engineer	1
8.02		Operations	Field Supervisor	9
8.02		Operations	Field Supervisor	9
8.02		Operations	Field Supervisor	41
8.02		Operations	Field Supervisor	32

HOC Item	Annex II Definition	Functional Team - Department	Project job code	Sum of Time (h
8.02		Operations	Field Supervisor	33
8.02		Operations	Field Supervisor	2
8.02		Operations	Field Supervisor	38.5
8.02		Operations	Field Supervisor	13
8.02		Operations	Manager	62
8.02		Operations	Senior Manager	49.5
8.02		Operations	Senior Manager	2
8.02		Operations	Vice President	15.5
8.02		Human Resources	Administrative Support	5
8.02		Human Resources	Vice President	33
8.02	**Complete LUMA IT onboarding Total**			**1033.5**
8.03	Redesign New Org	Human Resources	Manager	20
8.03		Utility Transformation	Analyst	44
8.03		Utility Transformation	Director	124
8.03		Utility Transformation	Engineer	3
8.03		Utility Transformation	Manager	19.5
8.03		Utility Transformation	Vice President	60
8.03		Utility Transformation	Vice President	40
8.03		Utility Transformation	Vice President	60
8.03	**Redesign New Org Total**			**370.5**
8.05	Standup Human Capital Management (HCM) System	Human Resources	Analyst	0.5
8.05		Human Resources	Manager	1.5
8.05		Human Resources	Manager	130
8.05		Human Resources	Senior Analyst	90
8.05		Human Resources	Senior Manager	136
8.05	**Standup Human Capital Management (HCM) System Total**			**358**
8.06	Communication Plan	Communications	Analyst	140.5
8.06		Communications	Director	60
8.06		Communications	Director	62
8.06		Corporate Services	Director	37.5
8.06		Corporate Services	Vice President	6
8.06	**Communication Plan Total**			**306**
8.07	Training (Workforce Development) Plan	Operations	Director	10
8.07	**Training (Workforce Development) Plan Total**			**10**
8.08	Total Rewards Retirement Program	Human Resources	Analyst	13.5
8.08		Human Resources	Vice President	14
8.08		Human Resources	Vice President	24
8.08	**Total Rewards Retirement Program Total**			**51.5**
8.09	Occupational Health and Wellness Plan	Human Resources	Vice President	24
8.09	**Occupational Health and Wellness Plan Total**			**24**
8.12	Develop a Community Investment Plan	Communications	Director	14
8.12		Corporate Services	Director	97.5
8.12	**Develop a Community Investment Plan Total**			**111.5**
9.01	Establishment of GenCo Shared Services and Agreement	ITOT	Vice President	1
9.01		Legal	Vice President	3.5
9.01		Operations	Field Supervisor	3
9.01		Regulatory	Senior Director	34
9.01		Regulatory	Vice President	5
9.01	**Establishment of GenCo Shared Services and Agreement Total**			**46.5**
9.03	Non-Federal Funding Procurement Manual	Financial Management	Director	32
9.03		Financial Management	Senior Analyst	67.5
9.03		Financial Management	Vice President	3.5
9.03	**Non-Federal Funding Procurement Manual Total**			**103**
9.04	Physical Security Plan	Utility Transformation	Engineer	22.5
9.04		Utility Transformation	Manager	66
9.04		Utility Transformation	Manager	16
9.04	**Physical Security Plan Total**			**104.5**
9.07	System Operation Principles - Regulatory Approvals	Regulatory	Senior Director	30
9.07		Regulatory	Vice President	7
9.07	**System Operation Principles - Regulatory Approvals Total**			**37**
10.01	Evaluate existing procurement and subcontracting policies, procedures and systems and revise as required.	Financial Management	Senior Analyst	5
10.01	**Evaluate existing procurement and subcontracting policies, procedures and systems and revise as required. Total**			**5**
10.02	Plans and Procedures for assuming responsibility for securing use of assets, facilities, IT / OT, etc.	Financial Management	Director	11
10.02		Financial Management	Manager	12
10.02		Financial Management	Senior Analyst	32
10.02	**Plans and Procedures for assuming responsibility for securing use of assets, facilities, IT / OT, etc. Total**			**55**
10.03	Assuming Existing Subcontracts (ID System Contracts)	Financial Management	Senior Analyst	7.5
10.03		Financial Management	Vice President	3.5
10.03	**Assuming Existing Subcontracts (ID System Contracts) Total**			**11**
12.02	Required Insurance (Delivery of insurance certificates)	Financial Management	Manager	11
12.02		Financial Management	Manager	0.5
12.02		Financial Management	Vice President	3.5
12.02	**Required Insurance (Delivery of insurance certificates) Total**			**15**
12.03	Baseline performance levels	Regulatory	Vice President	7.5
12.03		Utility Transformation	Administrative Support	4.5
12.03		Utility Transformation	Director	52.5
12.03		Utility Transformation	Engineer	5
12.03		Utility Transformation	Senior Director	190
12.03		Utility Transformation	Vice President	20
12.03		Utility Transformation	Vice President	54
12.03	**Baseline performance levels Total**			**333.5**
12.04	Back End Transition Plan	Capital Programs and Back End Transition	Vice President	30
12.04	**Back End Transition Plan Total**			**30**
12.1	Performance Metrics - Regulatory Approval	Legal	Vice President	51.5
12.1	**Performance Metrics - Regulatory Approval Total**			**51.5**
Non HOC 01	ManagementCo IT Systems	ITOT	Senior Analyst	6
Non HOC 01	**ManagementCo IT Systems Total**			**6**
Non HOC 02	ServeCo IT Systems	ITOT	Director	101
Non HOC 02		ITOT	Manager	146
Non HOC 02		ITOT	Senior Analyst	84.5
Non HOC 02		ITOT	Senior Analyst	141.5
Non HOC 02		ITOT	Senior Analyst	12.5
Non HOC 02	**ServeCo IT Systems Total**			**485.5**
Non HOC 03	Open Claims Review	Financial Management	Manager	5.5
Non HOC 03	**Open Claims Review Total**			**5.5**
Non HOC 04	Stand Up Capital Program Organization	Capital Programs and Back End Transition	Manager	67.5
Non HOC 04		Capital Programs and Back End Transition	Manager	111
Non HOC 04		Capital Programs and Back End Transition	Vice President	87
Non HOC 04		Integration Management Office	Vice President	2.5
Non HOC 04	**Stand Up Capital Program Organization Total**			**268**
Non HOC 06	Regulatory Support of Handover Checklist Items	Regulatory	Analyst	26
Non HOC 06		Regulatory	Analyst	35.5
Non HOC 06		Regulatory	Senior Manager	40.5
Non HOC 06		Regulatory	Vice President	6.5
Non HOC 06	**Regulatory Support of Handover Checklist Items Total**			**108.5**
Non HOC 07	Legal Requirements	Corporate Services	Vice President	7
Non HOC 07		Legal	Administrative Support	4
Non HOC 07		Legal	Manager	5
Non HOC 07	**Legal Requirements Total**			**16**
Non HOC 13	Assess Regulatory Mandates over IRP	Regulatory	Senior Director	6
Non HOC 13		Regulatory	Vice President	8
Non HOC 13	**Assess Regulatory Mandates over IRP Total**			**14**
7.05	Project Worksheet Assessment	Regulatory	Vice President	19
7.05	**Project Worksheet Assessment Total**			**19**
9.02	Emergency Response Plan (4.2.g)	Regulatory	Vice President	2

HOC Item		Annex II Definition	Functional Team - Department	Project job code	Sum of Time (h
	9.02	**Emergency Response Plan (4.2.g) Total**			**2**
Non HOC 15		LUMA MC Ongoing Back Office Support	Financial Management	Analyst	**0.5**
Non HOC 15			Financial Management	Director	**158.5**
Non HOC 15			Financial Management	Manager	**3**
Non HOC 15			Financial Management	Senior Analyst	**169**
Non HOC 15			Financial Management	Senior Analyst	**61**
Non HOC 15			Financial Management	Senior Manager	**1**
Non HOC 15			Financial Management	Vice President	**87**
Non HOC 15		**LUMA MC Ongoing Back Office Support Total**			**480**
	6.03	Formalizing changes to control processes	Financial Management	Director	**5**
	6.03		Financial Management	Manager	**40**
	6.03		Financial Management	Senior Manager	**60.5**
	6.03		Financial Management	Senior Manager	**83**
	6.03	**Formalizing changes to control processes Total**			**188.5**
Non HOC 12		Standup GenCo Organization	Regulatory	Vice President	**1**
Non HOC 12		**Standup GenCo Organization Total**			**1**
	9.05	Data Security Plan Approval	ITOT	Senior Analyst	**17.5**
	9.05	**Data Security Plan Approval Total**			**17.5**
	5.01	Development of an IT / OT communication plan and acceptance criteria	ITOT	Senior Analyst	**11**
	5.01	**Development of an IT / OT communication plan and acceptance criteria Total**			**11**
Non HOC 10		Delineate Interconnection Points	Utility Transformation	Director	**24**
Non HOC 10		**Delineate Interconnection Points Total**			**24**
Total					**15887**

Summary of Hours by HOC Item (previous months)

HOC Item	Annex II Definition	Functional Team - Department	Project job code	Sum of Time (Hours)
1	General & Transitio	Executive	Vice President	6.5
1		Integration Management Office	Administrative Support	23
1			Manager	16
1		Operations	Field Supervisor	2.5
1		Regulatory	Vice President	1
1	**General & Transitio**			**49**
1.02	Plan to Address Gap	Customer Service	Senior Analyst	7.5
1.02	**Plan to Address Gap**			**7.5**
1.03	Initial Budgets - PRE	Regulatory	Analyst	9
1.03			Vice President	8.5
1.03	**Initial Budgets - PRE**			**17.5**
2.0312	Vegetation Manage	Operations	Field Supervisor	35
2.0312	**Vegetation Manage**			**35**
3.04	Development of Sys	Utility Transformation	Vice President	2
3.04	**Development of Sys**			**2**
3.05	Approval of System	Regulatory	Manager	67.5
3.05			Vice President	7.5
3.05	**Approval of System**			**75**
4.04	Development of a C	Customer Service	Analyst	6
4.04	**Development of a C**			**6**
6.09	**Processes & Proced**	**Financial Management**	**Senior Manager**	**20**
6.09	**Processes & Proced**			**20**
8.02	Complete LUMA IT c	Capital Programs and Back End Transition	Manager	8
8.02		Human Resources	Administrative Support	70.5
8.02				9
8.02			Analyst	37.5
8.02			Director	36.5
8.02	**Complete LUMA IT c**			**161.5**
8.05	Standup Human Cap	Human Resources	Senior Manager	40
8.05	**Standup Human Ca**			**40**
9.01	Establishment of Ge	Regulatory	Vice President	1.5
9.01	**Establishment of Ge**			**1.5**
9.07	System Operation P	Regulatory	Vice President	3
9.07	**System Operation P**			**3**
12.03	Baseline performan	Regulatory	Vice President	5
12.03	**Baseline performan**			**5**
Non HOC 04	Stand Up Capital Pro	Capital Programs and Back End Transition	Manager	7
Non HOC 04	**Stand Up Capital Pr**			**7**
Non HOC 06	Regulatory Support	Regulatory	Vice President	3
Non HOC 06	**Regulatory Support**			**3**
Non HOC 07	Legal Requirements	Corporate Services	Manager	2
Non HOC 07		Legal	Manager	3
Non HOC 07	**Legal Requirements**			**5**
Non HOC 13	Assess Regulatory M	Regulatory	Vice President	0.5
Non HOC 13	**Assess Regulatory M**			**0.5**
7.05	Project Worksheet A	Regulatory	Vice President	8.5
7.05	**Project Worksheet A**			**8.5**
9.02	Emergency Respons	Regulatory	Vice President	3.5
9.02	**Emergency Respons**			**3.5**
Total				**450.5**

Note: *Hours in the table above were missed on the October invoice # FETS-1020-01*

Vendor	Count of Invoice #	Sum of Total (USD)
Aerotek Professional Services	27	$ 185,068.28
Alumbra LLC	16	$ 1,134,906.36
Alvarez & Marsal Corporate Performance Improvement, LLC	4	$ 197,665.21
American Relocation Connections, LLC	11	$ 188,115.11
AT&T Mobility Puerto Rico	1	$ 724.52
ATCO Power (2010) Ltd.	4	$ 724,015.70
BridgeSource Utilities Solutions, LLC	1	$ 87,977.22
Covington & Burling LLP	2	$ 21,129.00
DLA Piper LLP (US)	2	$ 154,216.58
Innovative Emergency Management, Inc. (IEM)	3	$ 105,642.66
International Business Machines Corporation (IBM)	3	$ 985,870.80
Iris Vargas	5	$ 21,030.00
NexTec Operating Corp	4	$ 2,375.24
Nory Sanchez-Alvarez	3	$ 5,976.34
Oracle America, Inc.	2	$ 2,940.00
People 2.0 North America	11	$ 75,325.08
Quanta Workforce Solutions, LLC	1	$ 128,223.38
Smartbridge	3	$ 48,532.50
Translations & More	1	$ 2,418.00
Quanta Services Puerto Rico, LLC	1	$ 3,340.15
CDW	1	$ 1,776.89
MBarrett Consulting LLC	1	$ 4,700.00
BMA Group	2	$ 15,808.00
CSS International, Inc	4	$ 87,104.79
Triple-S, Salud	1	$ 3,211.49
Global Project Solutions, LLC	3	$ 37,130.71
Resources Global Professionals (RGP)	4	$ 38,955.48
Greg Sarich	1	$ 1,423.12
EAN Services, LLC (Enterprise)	4	$ 59,513.31
Cigna	1	$ 972.84
Office Depot	9	$ 6,849.73
Lockton	1	$ 5,047.50
OGMA Language Studio	2	$ 2,840.00
Trans4mative	9	$ 116,965.00
Troutman Pepper Hamilton Sanders LLP	1	$ 15,078.50
Lydia Martinez	1	$ 1,003.46
ARC Relocation Management PR, LLC	1	$ 4,651.59
ERM-PR, Inc.	1	$ 27,755.00
Esther Gonzalez	1	$ 1,495.33
Carimus Consulting	3	$ 92,542.50
J.D. Power	2	$ 45,049.00
Total		**$ 4,645,366.37**

List of All Third Party Invoices by Type In This Invoice

Expense item - Name	HOC Item		Annex II Definition	Expense report - Vendor	Expense report - Invoice #		Sum of Total (USD)
Affiliated Labor		12.02	Required Insurance (Delivery of insurance certificates)	ATCO Power (2010) Ltd.	082020-2LB	$	266,776.40
Affiliated Labor Total						$	266,776.40
Equipment		8.02	Complete LUMA IT onboarding	Quanta Workforce Solutions, L	QWS-112020-2B	$	55,435.13
Equipment Total						$	55,435.13
Legal		1	General & Transition Management	Covington & Burling LLP	60917861	$	3,777.00
Legal		1	General & Transition Management	Covington & Burling LLP	60917838	$	17,352.00
Legal		1	General & Transition Management	DLA Piper LLP (US)	4028911	$	132,177.93
Legal		12.1	Performance Metrics - Regulatory Approval	Troutman Pepper Hamilton Sai	30064778	$	15,078.50
Legal Total						$	168,385.43
License and Fees		1	General & Transition Management	DLA Piper LLP (US)	4028911	$	709.85
License and Fees		1	General & Transition Management	Quanta Workforce Solutions, L	QWS-112020-2B	$	7,648.95
License and Fees	Non HOC 01		ManagementCo IT Systems	CDW	LRLM509	$	1,641.47
License and Fees	Non HOC 02		ServeCo IT Systems	Oracle America, Inc.	985236	$	1,470.00
License and Fees	Non HOC 02		ServeCo IT Systems	Oracle America, Inc.	996093	$	1,470.00
License and Fees Total						$	12,940.27
Miscellaneous		1	General & Transition Management	Aerotek Professional Services	OP09721242A	$	11.36
Miscellaneous		1	General & Transition Management	Aerotek Professional Services	OP09735490	$	11.03
Miscellaneous		1	General & Transition Management	Aerotek Professional Services	OP09750078	$	9.34
Miscellaneous		1	General & Transition Management	Aerotek Professional Services	OP09779860A	$	9.57
Miscellaneous		1	General & Transition Management	Aerotek Professional Services	OP09764696A	$	10.28
Miscellaneous		1	General & Transition Management	Aerotek Professional Services	OP09810543	$	12.65
Miscellaneous		1	General & Transition Management	Aerotek Professional Services	OP09795116	$	11.07
Miscellaneous		1	General & Transition Management	Alvarez & Marsal Corporate Pe	826788-05A	$	662.40
Miscellaneous		1	General & Transition Management	American Relocation Connectic	28897	$	38.50
Miscellaneous		1	General & Transition Management	American Relocation Connectic	29105	$	2,042.12
Miscellaneous		1	General & Transition Management	American Relocation Connectic	28530	$	1,409.04
Miscellaneous		1	General & Transition Management	American Relocation Connectic	30029	$	25.00
Miscellaneous		1	General & Transition Management	ARC Relocation Management F	28899	$	242.48
Miscellaneous		1	General & Transition Management	DLA Piper LLP (US)	4028911	$	14.80
Miscellaneous		1	General & Transition Management	Quanta Workforce Solutions, L	QWS-112020-2B	-$	0.18
Miscellaneous		1	General & Transition Management	Global Project Solutions, LLC	20-1011	$	729.31
Miscellaneous		1	General & Transition Management	Office Depot	133200684	$	36.80
Miscellaneous		1	General & Transition Management	Office Depot	1.31071E+11	$	16.10
Miscellaneous		1	General & Transition Management	Office Depot	51480604001	$	175.94
Miscellaneous		1	General & Transition Management	Office Depot	1.28524E+11	$	19.55
Miscellaneous		1	General & Transition Management	Office Depot	12641207001	$	195.49
Miscellaneous		1.02	Plan to Address Gaps in Assets, Technology, Processes, etc. (pla	Alumbra LLC	61	$	149.60
Miscellaneous		1.02	Plan to Address Gaps in Assets, Technology, Processes, etc. (pla	Alumbra LLC	62	$	0.05
Miscellaneous		1.02	Plan to Address Gaps in Assets, Technology, Processes, etc. (pla	Alumbra LLC	64	-$	0.29
Miscellaneous		1.02	Plan to Address Gaps in Assets, Technology, Processes, etc. (pla	Alumbra LLC	65	$	755.43
Miscellaneous		1.02	Plan to Address Gaps in Assets, Technology, Processes, etc. (pla	Alumbra LLC	63	$	489.57
Miscellaneous		2.0304	Fleet Management Plan	Alumbra LLC	61	$	149.60
Miscellaneous		2.031	Materials Management and Warehouse Plan	Alumbra LLC	61	$	149.60
Miscellaneous		2.0312	Vegetation Management Plan	Alumbra LLC	61	$	149.60
Miscellaneous		2.05	Environmental Exposure Management Plan	ERM-PR, Inc.	17894	$	1,067.50
Miscellaneous		4.02	Evaluating and updating customer service policies and procedu	Alumbra LLC	65	$	755.15
Miscellaneous		4.02	Evaluating and updating customer service policies and procedu	Alumbra LLC	63	$	489.40
Miscellaneous		4.04	Development of a Customer Service Transition Plan	Alumbra LLC	65	$	1,510.30
Miscellaneous		4.04	Development of a Customer Service Transition Plan	Alumbra LLC	63	$	978.80
Miscellaneous		4.04	Development of a Customer Service Transition Plan	BridgeSource Utilities Solution	1004	$	2,614.02
Miscellaneous		4.05	Development and implementation of a service start and shut o	Alumbra LLC	63	$	489.40
Miscellaneous		5.02	Develop IT OT Systems Remediation Plan	International Business Machine	CM1CQTM	$	4,878.00
Miscellaneous		5.02	Develop IT OT Systems Remediation Plan	International Business Machine	C20CX4V	$	10,709.50

Expense item - Name	HOC Item	Annex II Definition	Expense report - Vendor	Expense report - Invoice #	Sum of Total (USD)
Miscellaneous	5.02	Develop IT OT Systems Remediation Plan	International Business Machine	C20CWF8	$ 4,285.80
Miscellaneous	6.01	Determine Approach to Budgeting & Reporting over FET & Pro	Alvarez & Marsal Corporate Pe	826788-04B	$ 1,690.50
Miscellaneous	6.01	Determine Approach to Budgeting & Reporting over FET & Pro	Alvarez & Marsal Corporate Pe	826788-05C	$ 2,691.00
Miscellaneous	6.01	Determine Approach to Budgeting & Reporting over FET & Pro	Alvarez & Marsal Corporate Pe	826788-05B	$ 227.70
Miscellaneous	7.08	Drafting, Revising and Finalizing Federal Funding Procurement	Innovative Emergency Manage	20342-WO3-003	$ 236.16
Miscellaneous	8.02	Complete LUMA IT onboarding	Aerotek Professional Services	OP09721242E	$ 100.96
Miscellaneous	8.02	Complete LUMA IT onboarding	Aerotek Professional Services	OP09750075A	$ 112.44
Miscellaneous	8.02	Complete LUMA IT onboarding	Aerotek Professional Services	OP09721242C	$ 18.40
Miscellaneous	8.02	Complete LUMA IT onboarding	Aerotek Professional Services	OP09735490	$ 11.02
Miscellaneous	8.02	Complete LUMA IT onboarding	Aerotek Professional Services	OP09750078	$ 8.91
Miscellaneous	8.02	Complete LUMA IT onboarding	Aerotek Professional Services	OP09779861	$ 3.63
Miscellaneous	8.02	Complete LUMA IT onboarding	Aerotek Professional Services	OP09779860B	$ 168.26
Miscellaneous	8.02	Complete LUMA IT onboarding	Aerotek Professional Services	OP09779858	$ 92.11
Miscellaneous	8.02	Complete LUMA IT onboarding	Aerotek Professional Services	OP09764696E	$ 190.75
Miscellaneous	8.02	Complete LUMA IT onboarding	Aerotek Professional Services	OP09779860A	$ 9.58
Miscellaneous	8.02	Complete LUMA IT onboarding	Aerotek Professional Services	OP09764696A	$ 10.27
Miscellaneous	8.02	Complete LUMA IT onboarding	Aerotek Professional Services	OP09721242D	$ 29.39
Miscellaneous	8.02	Complete LUMA IT onboarding	Aerotek Professional Services	OP09795119	$ 16.99
Miscellaneous	8.02	Complete LUMA IT onboarding	Aerotek Professional Services	OP09795118	$ 111.60
Miscellaneous	8.02	Complete LUMA IT onboarding	Aerotek Professional Services	OP09810543	$ 12.64
Miscellaneous	8.02	Complete LUMA IT onboarding	Aerotek Professional Services	OP09795116	$ 11.07
Miscellaneous	8.02	Complete LUMA IT onboarding	Aerotek Professional Services	OP09810544	$ 187.41
Miscellaneous	8.02	Complete LUMA IT onboarding	Translations & More	190405	$ 93.00
Miscellaneous	8.05	Standup Human Capital Management (HCM) System	American Relocation Connectic	28897	$ 38.50
Miscellaneous	8.06	Communication Plan	Aerotek Professional Services	OP09721242B	$ 19.34
Miscellaneous	8.06	Communication Plan	Aerotek Professional Services	OP09779862	$ 19.34
Miscellaneous	8.06	Communication Plan	Aerotek Professional Services	OP09764696B	$ 19.34
Miscellaneous	8.1	Compliance Plan	BMA Group	20-4339	$ 304.00
Miscellaneous	8.1	Compliance Plan	BMA Group	20-4554	$ 304.00
Miscellaneous	9.01	Establishment of GenCo Shared Services and Agreement	Alumbra LLC	58	-$ 0.52
Miscellaneous	9.01	Establishment of GenCo Shared Services and Agreement	Alumbra LLC	59	$ 2,884.32
Miscellaneous	9.02	Emergency Response Plan (4.2.g)	Innovative Emergency Manage	20342-WO2-004	$ 53.68
Miscellaneous	9.07	System Operation Principles - Regulatory Approvals	Alumbra LLC	55	$ 708.74
Miscellaneous	Non HOC 01	ManagementCo IT Systems	CDW	LRLM509	$ 135.42
Miscellaneous	7.05	Project Worksheet Assessment	Innovative Emergency Manage	20342-WO1-005	$ 413.68
Miscellaneous	2.0302	Transition Plan for O&M Activities	American Relocation Connectic	28897	$ 38.50
Miscellaneous	Non HOC 15	LUMA MC Ongoing Back Office Support	NexTec Operating Corp	159428	$ 40.23
Miscellaneous	Non HOC 15	LUMA MC Ongoing Back Office Support	NexTec Operating Corp	159581	$ 8.05
Miscellaneous	Non HOC 15	LUMA MC Ongoing Back Office Support	NexTec Operating Corp	159692	$ 84.46
Miscellaneous	Non HOC 15	LUMA MC Ongoing Back Office Support	Office Depot	1.37748E+11	$ 6.53
Miscellaneous	Non HOC 02	ServeCo IT Systems	American Relocation Connectic	28897	$ 38.50
Miscellaneous	Non HOC 02	ServeCo IT Systems	International Business Machine	C20CX4V	$ 17,913.04
Miscellaneous	Non HOC 02	ServeCo IT Systems	CSS International, Inc	19263	$ 768.00
Miscellaneous	Non HOC 02	ServeCo IT Systems	CSS International, Inc	19265	$ 704.00
Miscellaneous	Non HOC 02	ServeCo IT Systems	Office Depot	1.2804E+11	$ 134.75
Miscellaneous	Non HOC 02	ServeCo IT Systems	Office Depot	1.28034E+11	$ 113.85
Miscellaneous	Non HOC 14	Negotiate PPOA	Alumbra LLC	54	-$ 0.84
Miscellaneous	Non HOC 14	Negotiate PPOA	Alumbra LLC	55	$ 708.86
Miscellaneous	Non HOC 11	Development of System Operations Principles	Alumbra LLC	55	$ 708.73
Miscellaneous	Non HOC 11	Development of System Operations Principles	Alumbra LLC	57	$ 2,813.50
Miscellaneous	10.02	Plans and Procedures for assuming responsibility for securing u	Aerotek Professional Services	OP09721242A	$ 11.35
Miscellaneous	10.02	Plans and Procedures for assuming responsibility for securing u	Aerotek Professional Services	OP09735490	$ 11.03
Miscellaneous	10.02	Plans and Procedures for assuming responsibility for securing u	Aerotek Professional Services	OP09750078	$ 8.49
Miscellaneous	10.02	Plans and Procedures for assuming responsibility for securing u	Aerotek Professional Services	OC14039520	$ 44.80
Miscellaneous	10.02	Plans and Procedures for assuming responsibility for securing u	Aerotek Professional Services	OC14018386	$ 44.80
Miscellaneous	10.02	Plans and Procedures for assuming responsibility for securing u	Aerotek Professional Services	OP09779860A	$ 9.57

Expense item - Name	HOC Item		Annex II Definition	Expense report - Vendor	Expense report - Invoice #		Sum of Total (USD)
Miscellaneous		10.02	Plans and Procedures for assuming responsibility for securing u	Aerotek Professional Services	OP09764696A	$	10.28
Miscellaneous		10.02	Plans and Procedures for assuming responsibility for securing u	Aerotek Professional Services	OC14060184	$	44.80
Miscellaneous		10.02	Plans and Procedures for assuming responsibility for securing u	Aerotek Professional Services	OP09810543	$	12.64
Miscellaneous		10.02	Plans and Procedures for assuming responsibility for securing u	Aerotek Professional Services	OP09795116	$	11.07
Miscellaneous	Non HOC 06		Regulatory Support of Handover Checklist Items	Aerotek Professional Services	OP09721242A	$	11.35
Miscellaneous	Non HOC 06		Regulatory Support of Handover Checklist Items	Aerotek Professional Services	OP09735490	$	11.02
Miscellaneous	Non HOC 06		Regulatory Support of Handover Checklist Items	Aerotek Professional Services	OP09750078	$	15.71
Miscellaneous	Non HOC 06		Regulatory Support of Handover Checklist Items	Aerotek Professional Services	OP09779860A	$	9.57
Miscellaneous	Non HOC 06		Regulatory Support of Handover Checklist Items	Aerotek Professional Services	OP09764696A	$	10.28
Miscellaneous	Non HOC 06		Regulatory Support of Handover Checklist Items	Aerotek Professional Services	OP09810543	$	12.64
Miscellaneous	Non HOC 06		Regulatory Support of Handover Checklist Items	Aerotek Professional Services	OP09795116	$	11.07
Miscellaneous	Non HOC 06		Regulatory Support of Handover Checklist Items	Alumbra LLC	68	$	0.43
Miscellaneous	Non HOC 06		Regulatory Support of Handover Checklist Items	Alumbra LLC	67	$	1,918.00
Miscellaneous	Non HOC 06		Regulatory Support of Handover Checklist Items	American Relocation Connectic	28897	$	38.50
Miscellaneous Total						$	72,564.87
Phone		1	General & Transition Management	ATCO Power (2010) Ltd.	102020-3LB	$	1,180.73
Phone		1	General & Transition Management	ATCO Power (2010) Ltd.	112020-2LB	$	4,766.39
Phone		1	General & Transition Management	Quanta Workforce Solutions, L	QWS-112020-2B	$	5,819.46
Phone		4.04	Development of a Customer Service Transition Plan	AT&T Mobility Puerto Rico	12559108	$	724.52
Phone Total						$	12,491.10
Rental Equipment		1	General & Transition Management	Quanta Workforce Solutions, L	QWS-112020-2B	$	894.94
Rental Equipment Total						$	894.94
Seminars & Training		1	General & Transition Management	ATCO Power (2010) Ltd.	112020-2LB	$	11,914.37
Seminars & Training Total						$	11,914.37
Supplies		1	General & Transition Management	ATCO Power (2010) Ltd.	112020-2LB	$	391.96
Supplies		1	General & Transition Management	Quanta Workforce Solutions, L	QWS-112020-2B	$	4,165.63
Supplies		1	General & Transition Management	Quanta Services Puerto Rico, LI	QWS-112020-3B	$	1,039.69
Supplies		1	General & Transition Management	Office Depot	1.31071E+11	$	139.99
Supplies		1	General & Transition Management	Office Depot	51480604001	$	1,529.91
Supplies		1	General & Transition Management	Office Depot	1.28524E+11	$	169.99
Supplies		1	General & Transition Management	Office Depot	1.36008E+11	$	22.45
Supplies		1	General & Transition Management	Esther Gonzalez	44139	$	38.97
Supplies		8.02	Complete LUMA IT onboarding	Iris Vargas	LE 2020-11	$	836.25
Supplies	Non HOC 15		LUMA MC Ongoing Back Office Support	Office Depot	1.37748E+11	$	56.80
Supplies	Non HOC 02		ServeCo IT Systems	Office Depot	1.2804E+11	$	1,171.78
Supplies	Non HOC 02		ServeCo IT Systems	Office Depot	1.28034E+11	$	989.97
Supplies	Non HOC 14		Negotiate PPOA	Alumbra LLC	55	$	1,095.00
Supplies Total						$	11,648.39
Third Party Labor		1	General & Transition Management	Aerotek Professional Services	OP09721242A	$	918.75
Third Party Labor		1	General & Transition Management	Aerotek Professional Services	OP09735490	$	918.75
Third Party Labor		1	General & Transition Management	Aerotek Professional Services	OP09750078	$	918.75
Third Party Labor		1	General & Transition Management	Aerotek Professional Services	OP09779860A	$	873.00
Third Party Labor		1	General & Transition Management	Aerotek Professional Services	OP09764696A	$	918.75
Third Party Labor		1	General & Transition Management	Aerotek Professional Services	OP09810543	$	918.75
Third Party Labor		1	General & Transition Management	Aerotek Professional Services	OP09795116	$	918.75
Third Party Labor		1	General & Transition Management	Alumbra LLC	67	$	510.00
Third Party Labor		1	General & Transition Management	Alvarez & Marsal Corporate Pe	826788-05A	$	22,080.00
Third Party Labor		1	General & Transition Management	ATCO Power (2010) Ltd.	112020-2LB	$	2,676.80
Third Party Labor		1	General & Transition Management	DLA Piper LLP (US)	4028911	$	4,560.00
Third Party Labor		1	General & Transition Management	DLA Piper LLP (US)	4028913	$	16,754.00
Third Party Labor		1	General & Transition Management	Quanta Workforce Solutions, L	QWS-112020-2B	$	11,748.75
Third Party Labor		1	General & Transition Management	Global Project Solutions, LLC	20-1010	$	5,500.00
Third Party Labor		1	General & Transition Management	Global Project Solutions, LLC	20-1012	$	3,025.00
Third Party Labor		1	General & Transition Management	Global Project Solutions, LLC	20-1011	$	20,650.00
Third Party Labor		1	General & Transition Management	Resources Global Professionals	RGP1049665	$	10,767.00
Third Party Labor		1.02	Plan to Address Gaps in Assets, Technology, Processes, etc. (pla	Alumbra LLC	60	$	2,380.00

Expense item - Name	HOC Item	Annex II Definition	Expense report - Vendor	Expense report - Invoice #	Sum of Total (USD)
Third Party Labor	1.02	Plan to Address Gaps in Assets, Technology, Processes, etc. (pla	Alumbra LLC	61	$ 1,530.00
Third Party Labor	1.02	Plan to Address Gaps in Assets, Technology, Processes, etc. (pla	Alumbra LLC	62	$ 13,068.65
Third Party Labor	1.02	Plan to Address Gaps in Assets, Technology, Processes, etc. (pla	Alumbra LLC	64	$ 9,285.00
Third Party Labor	1.02	Plan to Address Gaps in Assets, Technology, Processes, etc. (pla	Alumbra LLC	65	$ 29,763.28
Third Party Labor	1.02	Plan to Address Gaps in Assets, Technology, Processes, etc. (pla	Alumbra LLC	63	$ 5,287.57
Third Party Labor	2.0304	Fleet Management Plan	Alumbra LLC	60	$ 9,860.00
Third Party Labor	2.0304	Fleet Management Plan	Alumbra LLC	61	$ 10,710.00
Third Party Labor	2.031	Materials Management and Warehouse Plan	Alumbra LLC	60	$ 3,230.00
Third Party Labor	2.031	Materials Management and Warehouse Plan	Alumbra LLC	61	$ 2,210.00
Third Party Labor	2.0312	Vegetation Management Plan	Alumbra LLC	60	$ 510.00
Third Party Labor	2.0312	Vegetation Management Plan	Alumbra LLC	61	$ 510.00
Third Party Labor	2.0312	Vegetation Management Plan	Alumbra LLC	66	$ 115,869.65
Third Party Labor	2.05	Environmental Exposure Management Plan	ERM-PR, Inc.	17894	$ 26,687.50
Third Party Labor	4.02	Evaluating and updating customer service policies and procedu	Alumbra LLC	62	$ 40,962.78
Third Party Labor	4.02	Evaluating and updating customer service policies and procedu	Alumbra LLC	64	$ 46,407.93
Third Party Labor	4.02	Evaluating and updating customer service policies and procedu	Alumbra LLC	65	$ 13,065.00
Third Party Labor	4.02	Evaluating and updating customer service policies and procedu	Alumbra LLC	63	$ 36,662.21
Third Party Labor	4.04	Development of a Customer Service Transition Plan	Alumbra LLC	62	$ 26,662.41
Third Party Labor	4.04	Development of a Customer Service Transition Plan	Alumbra LLC	64	$ 71,922.36
Third Party Labor	4.04	Development of a Customer Service Transition Plan	Alumbra LLC	65	$ 32,686.44
Third Party Labor	4.04	Development of a Customer Service Transition Plan	Alumbra LLC	63	$ 18,475.05
Third Party Labor	4.04	Development of a Customer Service Transition Plan	BridgeSource Utilities Solutions	1004	$ 70,800.00
Third Party Labor	4.05	Development and implementation of a service start and shut o	Alumbra LLC	62	$ 8,274.86
Third Party Labor	4.05	Development and implementation of a service start and shut o	Alumbra LLC	63	$ 750.00
Third Party Labor	5.02	Develop IT OT Systems Remediation Plan	ATCO Power (2010) Ltd. 112020-2LB		$ 117,727.97
Third Party Labor	5.02	Develop IT OT Systems Remediation Plan	International Business Machine CM1CQTM		$ 121,950.00
Third Party Labor	5.02	Develop IT OT Systems Remediation Plan	International Business Machine C20CX4V		$ 331,335.00
Third Party Labor	5.02	Develop IT OT Systems Remediation Plan	International Business Machine C20CWF8		$ 107,145.00
Third Party Labor	5.02	Develop IT OT Systems Remediation Plan	Smartbridge INV_9434		$ 11,520.00
Third Party Labor	6.01	Determine Approach to Budgeting & Reporting over FET & Prov	Alvarez & Marsal Corporate Pe 826788-04B		$ 56,350.00
Third Party Labor	6.01	Determine Approach to Budgeting & Reporting over FET & Prov	Alvarez & Marsal Corporate Pe 826788-05C		$ 112,125.00
Third Party Labor	6.01	Determine Approach to Budgeting & Reporting over FET & Prov	Alvarez & Marsal Corporate Pe 826788-05B		$ 9,487.50
Third Party Labor	6.05	Initial Budget Complete (Final)	MBarrett Consulting LLC	1145	$ 4,700.00
Third Party Labor	6.07	Evaluating and updating the payroll and labor cost reporting sy	People 2.0 North America RL509368048		$ 8,848.00
Third Party Labor	6.07	Evaluating and updating the payroll and labor cost reporting sy	People 2.0 North America RL509368046		$ 9,576.00
Third Party Labor	6.07	Evaluating and updating the payroll and labor cost reporting sy	People 2.0 North America RL509371478		$ 6,930.00
Third Party Labor	6.07	Evaluating and updating the payroll and labor cost reporting sy	Trans4mative	1499	$ 11,550.00
Third Party Labor	6.07	Evaluating and updating the payroll and labor cost reporting sy	Trans4mative	1505	$ 14,000.00
Third Party Labor	6.07	Evaluating and updating the payroll and labor cost reporting sy	Trans4mative	1515	$ 11,900.00
Third Party Labor	6.09	Processes & Procedures and Overall Internal Controls	Resources Global Professionals RGP1048672		$ 10,323.00
Third Party Labor	6.09	Processes & Procedures and Overall Internal Controls	Resources Global Professionals RGP1050404		$ 11,322.00
Third Party Labor	7.08	Drafting, Revising and Finalizing Federal Funding Procurement I	Innovative Emergency Manage 20342-WO3-003		$ 7,776.00
Third Party Labor	8.02	Complete LUMA IT onboarding	Aerotek Professional Services OP09721242E		$ 10,096.60
Third Party Labor	8.02	Complete LUMA IT onboarding	Aerotek Professional Services OP09750075A		$ 11,083.00
Third Party Labor	8.02	Complete LUMA IT onboarding	Aerotek Professional Services OP09721242C		$ 1,840.32
Third Party Labor	8.02	Complete LUMA IT onboarding	Aerotek Professional Services OP09735490		$ 1,083.35
Third Party Labor	8.02	Complete LUMA IT onboarding	Aerotek Professional Services OP09750078		$ 917.60
Third Party Labor	8.02	Complete LUMA IT onboarding	Aerotek Professional Services OP09779861		$ 362.08
Third Party Labor	8.02	Complete LUMA IT onboarding	Aerotek Professional Services OP09779860B		$ 16,829.28
Third Party Labor	8.02	Complete LUMA IT onboarding	Aerotek Professional Services OP09779858		$ 9,212.21
Third Party Labor	8.02	Complete LUMA IT onboarding	Aerotek Professional Services OP09764696E		$ 19,074.30
Third Party Labor	8.02	Complete LUMA IT onboarding	Aerotek Professional Services OP09764696D		$ 10,656.35
Third Party Labor	8.02	Complete LUMA IT onboarding	Aerotek Professional Services OP09764696C		$ 1,648.16
Third Party Labor	8.02	Complete LUMA IT onboarding	Aerotek Professional Services OP09779860A		$ 862.40
Third Party Labor	8.02	Complete LUMA IT onboarding	Aerotek Professional Services OP09764696A		$ 784.00
Third Party Labor	8.02	Complete LUMA IT onboarding	Aerotek Professional Services OP09721242D		$ 2,938.80

Expense item - Name	HOC Item	Annex II Definition	Expense report - Vendor	Expense report - Invoice #	Sum of Total (USD)
Third Party Labor	8.02	Complete LUMA IT onboarding	Aerotek Professional Services	OP09795119	$ 1,698.80
Third Party Labor	8.02	Complete LUMA IT onboarding	Aerotek Professional Services	OP09795118	$ 11,160.00
Third Party Labor	8.02	Complete LUMA IT onboarding	Aerotek Professional Services	OP09795117	$ 19,323.23
Third Party Labor	8.02	Complete LUMA IT onboarding	Aerotek Professional Services	OP09810543	$ 1,803.20
Third Party Labor	8.02	Complete LUMA IT onboarding	Aerotek Professional Services	OP09795116	$ 1,332.80
Third Party Labor	8.02	Complete LUMA IT onboarding	Aerotek Professional Services	OP09810544	$ 18,740.43
Third Party Labor	8.02	Complete LUMA IT onboarding	Iris Vargas	LE 2020-07	$ 7,040.00
Third Party Labor	8.02	Complete LUMA IT onboarding	Iris Vargas	LE 2020-08	$ 7,000.00
Third Party Labor	8.02	Complete LUMA IT onboarding	Iris Vargas	LE 2020-09	$ 4,760.00
Third Party Labor	8.02	Complete LUMA IT onboarding	Translations & More	190405	$ 2,325.00
Third Party Labor	8.05	Standup Human Capital Management (HCM) System	Trans4mative	1498	$ 12,210.00
Third Party Labor	8.05	Standup Human Capital Management (HCM) System	Trans4mative	1506	$ 16,280.00
Third Party Labor	8.06	Communication Plan	Aerotek Professional Services	OP09721242B	$ 1,934.40
Third Party Labor	8.06	Communication Plan	Aerotek Professional Services	OP09779862	$ 1,934.40
Third Party Labor	8.06	Communication Plan	Aerotek Professional Services	OP09764696B	$ 1,934.40
Third Party Labor	8.1	Compliance Plan	BMA Group	20-4339	$ 7,600.00
Third Party Labor	8.1	Compliance Plan	BMA Group	20-4554	$ 7,600.00
Third Party Labor	9.01	Establishment of GenCo Shared Services and Agreement	Alumbra LLC	58	$ 52,700.52
Third Party Labor	9.01	Establishment of GenCo Shared Services and Agreement	Alumbra LLC	59	$ 72,099.68
Third Party Labor	9.02	Emergency Response Plan (4.2.g)	Innovative Emergency Manage	20342-WO2-004	$ 11,003.00
Third Party Labor	9.07	System Operation Principles - Regulatory Approvals	Alumbra LLC	54	$ 49,953.26
Third Party Labor	9.07	System Operation Principles - Regulatory Approvals	Alumbra LLC	55	$ 24,279.87
Third Party Labor	12.02	Required Insurance (Delivery of insurance certificates)	Lockton	18164006	$ 5,047.50
Third Party Labor	1.03	Initial Budgets - PREB Rate Order Filing (Initial Budgets and Liab	Alumbra LLC	68	$ 34,425.01
Third Party Labor	1.03	Initial Budgets - PREB Rate Order Filing (Initial Budgets and Liab	Alumbra LLC	67	$ 13,950.00
Third Party Labor	7.05	Project Worksheet Assessment	Innovative Emergency Manage	20342-WO1-005	$ 73,600.50
Third Party Labor	2.0302	Transition Plan for O&M Activities	Aerotek Professional Services	OP09750075A	$ 156.80
Third Party Labor	Non HOC 15	LUMA MC Ongoing Back Office Support	NexTec Operating Corp	158918	$ 633.75
Third Party Labor	Non HOC 15	LUMA MC Ongoing Back Office Support	NexTec Operating Corp	159428	$ 487.50
Third Party Labor	Non HOC 15	LUMA MC Ongoing Back Office Support	NexTec Operating Corp	159581	$ 97.50
Third Party Labor	Non HOC 15	LUMA MC Ongoing Back Office Support	NexTec Operating Corp	159692	$ 1,023.75
Third Party Labor	Non HOC 15	LUMA MC Ongoing Back Office Support	People 2.0 North America	RL509365414	$ 5,089.00
Third Party Labor	Non HOC 15	LUMA MC Ongoing Back Office Support	People 2.0 North America	RL509365416	$ 7,377.60
Third Party Labor	Non HOC 15	LUMA MC Ongoing Back Office Support	People 2.0 North America	RL509365417	$ 9,520.00
Third Party Labor	Non HOC 15	LUMA MC Ongoing Back Office Support	People 2.0 North America	RL509368047	$ 8,628.40
Third Party Labor	Non HOC 15	LUMA MC Ongoing Back Office Support	People 2.0 North America	RL509368045	$ 4,865.28
Third Party Labor	Non HOC 15	LUMA MC Ongoing Back Office Support	People 2.0 North America	RL509371480	$ 4,788.00
Third Party Labor	Non HOC 15	LUMA MC Ongoing Back Office Support	People 2.0 North America	RL509371479	$ 6,020.80
Third Party Labor	Non HOC 15	LUMA MC Ongoing Back Office Support	People 2.0 North America	RL509371477	$ 3,682.00
Third Party Labor	Non HOC 02	ServeCo IT Systems	International Business Machine	C20CX4V	$ 384,228.50
Third Party Labor	Non HOC 02	ServeCo IT Systems	Smartbridge	INV_9387	$ 18,675.00
Third Party Labor	Non HOC 02	ServeCo IT Systems	Smartbridge	INV_9436	$ 18,337.50
Third Party Labor	Non HOC 02	ServeCo IT Systems	CSS International, Inc	19263	$ 19,200.00
Third Party Labor	Non HOC 02	ServeCo IT Systems	CSS International, Inc	19266	$ 23,460.00
Third Party Labor	Non HOC 02	ServeCo IT Systems	CSS International, Inc	19262	$ 18,400.00
Third Party Labor	Non HOC 02	ServeCo IT Systems	CSS International, Inc	19265	$ 17,600.00
Third Party Labor	Non HOC 02	ServeCo IT Systems	Trans4mative	1497	$ 13,530.00
Third Party Labor	Non HOC 02	ServeCo IT Systems	Trans4mative	1504	$ 14,145.00
Third Party Labor	Non HOC 02	ServeCo IT Systems	Trans4mative	1514	$ 7,770.00
Third Party Labor	Non HOC 02	ServeCo IT Systems	Trans4mative	1512	$ 15,580.00
Third Party Labor	Non HOC 14	Negotiate PPOA	Alumbra LLC	54	$ 31,170.08
Third Party Labor	Non HOC 14	Negotiate PPOA	Alumbra LLC	55	$ 28,125.00
Third Party Labor	Non HOC 11	Development of System Operations Principles	Alumbra LLC	55	$ 750.00
Third Party Labor	Non HOC 11	Development of System Operations Principles	Alumbra LLC	56	$ 34,910.00
Third Party Labor	Non HOC 11	Development of System Operations Principles	Alumbra LLC	57	$ 68,437.39
Third Party Labor	Non HOC 11	Development of System Operations Principles	Alumbra LLC	68	$ 10,800.00

Expense item - Name	HOC Item		Annex II Definition	Expense report - Vendor	Expense report - Invoice #		Sum of Total (USD)
Third Party Labor		10.02	Plans and Procedures for assuming responsibility for securing u	Aerotek Professional Services	OP09721242A	$	918.75
Third Party Labor		10.02	Plans and Procedures for assuming responsibility for securing u	Aerotek Professional Services	OP09735490	$	840.00
Third Party Labor		10.02	Plans and Procedures for assuming responsibility for securing u	Aerotek Professional Services	OP09750078	$	840.00
Third Party Labor		10.02	Plans and Procedures for assuming responsibility for securing u	Aerotek Professional Services	OC14039520	$	4,480.00
Third Party Labor		10.02	Plans and Procedures for assuming responsibility for securing u	Aerotek Professional Services	OC14018386	$	4,480.00
Third Party Labor		10.02	Plans and Procedures for assuming responsibility for securing u	Aerotek Professional Services	OP09779860A	$	840.00
Third Party Labor		10.02	Plans and Procedures for assuming responsibility for securing u	Aerotek Professional Services	OP09764696A	$	840.00
Third Party Labor		10.02	Plans and Procedures for assuming responsibility for securing u	Aerotek Professional Services	OC14060184	$	4,480.00
Third Party Labor		10.02	Plans and Procedures for assuming responsibility for securing u	Aerotek Professional Services	OP09810543	$	840.00
Third Party Labor		10.02	Plans and Procedures for assuming responsibility for securing u	Aerotek Professional Services	OP09795116	$	672.00
Third Party Labor	Non HOC 06		Regulatory Support of Handover Checklist Items	Aerotek Professional Services	OP09721242A	$	1,568.00
Third Party Labor	Non HOC 06		Regulatory Support of Handover Checklist Items	Aerotek Professional Services	OP09735490	$	1,568.00
Third Party Labor	Non HOC 06		Regulatory Support of Handover Checklist Items	Aerotek Professional Services	OP09750078	$	1,568.00
Third Party Labor	Non HOC 06		Regulatory Support of Handover Checklist Items	Aerotek Professional Services	OP09779860A	$	1,254.40
Third Party Labor	Non HOC 06		Regulatory Support of Handover Checklist Items	Aerotek Professional Services	OP09764696A	$	1,568.00
Third Party Labor	Non HOC 06		Regulatory Support of Handover Checklist Items	Aerotek Professional Services	OP09810543	$	1,495.20
Third Party Labor	Non HOC 06		Regulatory Support of Handover Checklist Items	Aerotek Professional Services	OP09795116	$	1,504.30
Third Party Labor	Non HOC 06		Regulatory Support of Handover Checklist Items	Alumbra LLC	68	$	40,224.56
Third Party Labor	Non HOC 06		Regulatory Support of Handover Checklist Items	Alumbra LLC	67	$	33,490.00
Third Party Labor		7.02	Policies and Procedures	Alumbra LLC	54	$	8,370.00
Third Party Labor Total						$	3,105,247.72
Third Party Services		1	General & Transition Management	American Relocation Connectic	29537	$	3,706.80
Third Party Services		1	General & Transition Management	American Relocation Connectic	28835	$	12,420.27
Third Party Services		1	General & Transition Management	American Relocation Connectic	28827	$	11,061.38
Third Party Services		1	General & Transition Management	American Relocation Connectic	28898	$	4,746.07
Third Party Services		1	General & Transition Management	American Relocation Connectic	28897	$	770.00
Third Party Services		1	General & Transition Management	American Relocation Connectic	29105	$	13,529.60
Third Party Services		1	General & Transition Management	American Relocation Connectic	28530	$	13,318.20
Third Party Services		1	General & Transition Management	American Relocation Connectic	29536	$	16,000.00
Third Party Services		1	General & Transition Management	American Relocation Connectic	30029	$	25,000.00
Third Party Services		1	General & Transition Management	American Relocation Connectic	30027	$	25,000.00
Third Party Services		1	General & Transition Management	ARC Relocation Management F	28899	$	4,409.11
Third Party Services		1	General & Transition Management	ATCO Power (2010) Ltd.	112020-2LB	$	18,467.04
Third Party Services		1	General & Transition Management	Greg Sarich	11/18/2020	$	185.95
Third Party Services		4.04	Development of a Customer Service Transition Plan	OGMA Language Studio	8Q-110220-1	$	1,420.00
Third Party Services		8.05	Standup Human Capital Management (HCM) System	American Relocation Connectic	28897	$	770.00
Third Party Services		2.0302	Transition Plan for O&M Activities	American Relocation Connectic	28897	$	770.00
Third Party Services	Non HOC 02		ServeCo IT Systems	American Relocation Connectic	28897	$	770.00
Third Party Services	Non HOC 06		Regulatory Support of Handover Checklist Items	American Relocation Connectic	28897	$	770.00
Third Party Services		1	General & Transition Management	Alumbra LLC	53	$	41,820.00
Third Party Services		1	General & Transition Management	Nory Sanchez-Alvarez	LUMA 2020-0029	$	163.38
Third Party Services		1	General & Transition Management	Quanta Workforce Solutions, L	QWS-112020-2B	$	1,552.00
Third Party Services		1	General & Transition Management	Office Depot	133200684	$	320.00
Third Party Services		2.05	Environmental Exposure Management Plan	Nory Sanchez-Alvarez	LUMA 2020-0032	$	48.32
Third Party Services		4.04	Development of a Customer Service Transition Plan	OGMA Language Studio	8Q-113020-1	$	1,420.00
Third Party Services		4.04	Development of a Customer Service Transition Plan	J.D. Power	INV-US54448	$	23,879.00
Third Party Services		4.04	Development of a Customer Service Transition Plan	J.D. Power	INV-US54445	$	21,170.00
Third Party Services		6.01	Determine Approach to Budgeting & Reporting over FET & Pro	Alvarez & Marsal Corporate Pe	826788-05C	-$	22,425.00
Third Party Services		6.01	Determine Approach to Budgeting & Reporting over FET & Pro	Alvarez & Marsal Corporate Pe	826788-05B	-$	1,897.50
Third Party Services		8.02	Complete LUMA IT onboarding	Iris Vargas	LE 2020-10	$	1,393.75
Third Party Services		8.03	Redesign New Org	Nory Sanchez-Alvarez	LUMA 2020-0031	$	5,764.64
Third Party Services		8.06	Communication Plan	Carimus Consulting	3715	$	80,662.50
Third Party Services		8.06	Communication Plan	Carimus Consulting	10662	$	9,855.00
Third Party Services		8.08	Total Rewards Retirement Program	Triple-S, Salud	102020-0353	$	3,211.49
Third Party Services		8.08	Total Rewards Retirement Program	Cigna	31694_110120	$	972.84
Third Party Services	Non HOC 15		LUMA MC Ongoing Back Office Support	ATCO Power (2010) Ltd.	112020-2LB	$	82,221.65

Expense item - Name	HOC Item		Annex II Definition	Expense report - Vendor	Expense report - Invoice #		Sum of Total (USD)
Third Party Services		4.07	Development and implementation of customer service technol	Carimus Consulting	3730	$	2,025.00
Third Party Services Total						$	405,271.49
Travel		1	General & Transition Management	ATCO Power (2010) Ltd.	112020-3LB	$	20,068.85
Travel		1	General & Transition Management	ATCO Power (2010) Ltd.	112020-2LB	$	111,659.24
Travel		1	General & Transition Management	Quanta Workforce Solutions, L	QWS-112020-2B	$	17,315.61
Travel		1	General & Transition Management	Global Project Solutions, LLC	20-1011	$	946.40
Travel		1	General & Transition Management	Resources Global Professionals	RGP1048672	$	96.10
Travel		1	General & Transition Management	Resources Global Professionals	RGP1049664	$	84.10
Travel		1	General & Transition Management	Resources Global Professionals	RGP1050404	$	587.70
Travel		1	General & Transition Management	Greg Sarich	11/18/2020	$	104.70
Travel		1	General & Transition Management	Esther Gonzalez	44139	$	329.20
Travel		1.02	Plan to Address Gaps in Assets, Technology, Processes, etc. (pla	Alumbra LLC	65	$	705.40
Travel		1.02	Plan to Address Gaps in Assets, Technology, Processes, etc. (pla	Alumbra LLC	63	$	1,692.90
Travel		2.0304	Fleet Management Plan	Alumbra LLC	60	$	147.10
Travel		4.02	Evaluating and updating customer service policies and procedu	Alumbra LLC	63	$	1,715.42
Travel		4.04	Development of a Customer Service Transition Plan	Alumbra LLC	65	$	1,282.60
Travel		4.04	Development of a Customer Service Transition Plan	Alumbra LLC	63	$	1,244.20
Travel		4.04	Development of a Customer Service Transition Plan	BridgeSource Utilities Solutions	1004	$	1,181.82
Travel		5.02	Develop IT OT Systems Remediation Plan	International Business Machine	C20CX4V	$	1,672.96
Travel		6.01	Determine Approach to Budgeting & Reporting over FET & Prov	Alvarez & Marsal Corporate Pe	826788-05C	$	2,126.69
Travel		9.01	Establishment of GenCo Shared Services and Agreement	Alumbra LLC	59	$	1,141.10
Travel		7.05	Project Worksheet Assessment	Innovative Emergency Manage	20342-WO1-005	$	3,812.90
Travel	Non HOC 02		ServeCo IT Systems	CSS International, Inc	19263	$	819.20
Travel	Non HOC 02		ServeCo IT Systems	CSS International, Inc	19265	$	619.20
Travel	Non HOC 14		Negotiate PPOA	Alumbra LLC	55	$	799.30
Travel	Non HOC 11		Development of System Operations Principles	Alumbra LLC	57	$	954.21
Travel	Non HOC 06		Regulatory Support of Handover Checklist Items	Alumbra LLC	67	$	2,566.23
Travel		1	General & Transition Management	Alumbra LLC	55	$	199.00
Travel		1	General & Transition Management	Alumbra LLC	67	$	99.00
Travel		1	General & Transition Management	ATCO Power (2010) Ltd.	112020-2LB	$	2,036.41
Travel		1	General & Transition Management	Quanta Workforce Solutions, L	QWS-112020-2B	$	5,384.00
Travel		1	General & Transition Management	Quanta Services Puerto Rico, LI	QWS-112020-3B	$	250.00
Travel		1	General & Transition Management	Global Project Solutions, LLC	20-1011	$	130.00
Travel		1	General & Transition Management	Greg Sarich	11/18/2020	$	500.00
Travel		1	General & Transition Management	Office Depot	12641207001	$	1,749.83
Travel		1	General & Transition Management	ATCO Power (2010) Ltd.	102020-3LB	$	666.03
Travel		1	General & Transition Management	ATCO Power (2010) Ltd.	112020-3LB	$	1,989.73
Travel		1	General & Transition Management	ATCO Power (2010) Ltd.	112020-2LB	$	39,216.67
Travel		1	General & Transition Management	Quanta Workforce Solutions, L	QWS-112020-2B	$	9,150.46
Travel		1	General & Transition Management	Quanta Services Puerto Rico, LI	QWS-112020-3B	$	1,978.42
Travel		1	General & Transition Management	Resources Global Professionals	RGP1048672	$	1,187.44
Travel		1	General & Transition Management	Resources Global Professionals	RGP1049664	$	9.45
Travel		1	General & Transition Management	Resources Global Professionals	RGP1050404	$	807.16
Travel		1	General & Transition Management	Greg Sarich	11/18/2020	$	167.24
Travel		1	General & Transition Management	EAN Services, LLC (Enterprise)	25630665	$	21,210.80
Travel		1	General & Transition Management	EAN Services, LLC (Enterprise)	25731115	$	11,338.66
Travel		1	General & Transition Management	EAN Services, LLC (Enterprise)	25680145	$	17,460.24
Travel		1	General & Transition Management	EAN Services, LLC (Enterprise)	25778924	$	9,503.61
Travel		1	General & Transition Management	Lydia Martinez	44139	$	1,003.46
Travel		1	General & Transition Management	Esther Gonzalez	44139	$	1,038.35
Travel		6.01	Determine Approach to Budgeting & Reporting over FET & Prov	Alvarez & Marsal Corporate Pe	826788-05C	$	599.09
Travel		7.05	Project Worksheet Assessment	Innovative Emergency Manage	20342-WO1-005	$	1,935.83
Travel	Non HOC 02		ServeCo IT Systems	CSS International, Inc	19263	$	817.20
Travel	Non HOC 02		ServeCo IT Systems	CSS International, Inc	19265	$	154.23
Travel		1	General & Transition Management	American Relocation Connectic	28932	$	43,376.58
Travel		1	General & Transition Management	ATCO Power (2010) Ltd.	112020-3LB	$	3,850.10

Expense item - Name	HOC Item		Annex II Definition	Expense report - Vendor	Expense report - Invoice #		Sum of Total (USD)
Travel		1	General & Transition Management	ATCO Power (2010) Ltd.	112020-2LB	$	35,191.36
Travel		1	General & Transition Management	Quanta Workforce Solutions, L	QWS-112020-2B	$	4,256.57
Travel		1	General & Transition Management	Global Project Solutions, LLC	20-1011	$	3,000.00
Travel		1	General & Transition Management	Resources Global Professionals	RGP1048672	$	1,177.92
Travel		1	General & Transition Management	Resources Global Professionals	RGP1049664	$	867.64
Travel		1	General & Transition Management	Resources Global Professionals	RGP1050404	$	754.72
Travel		1.02	Plan to Address Gaps in Assets, Technology, Processes, etc. (pla	Alumbra LLC	63	$	2,217.68
Travel		1.02	Plan to Address Gaps in Assets, Technology, Processes, etc. (pla	American Relocation Connectic	28932	$	10,769.22
Travel		2.0304	Fleet Management Plan	Alumbra LLC	60	$	444.60
Travel		4.02	Evaluating and updating customer service policies and procedu	Alumbra LLC	63	$	1,482.96
Travel		4.04	Development of a Customer Service Transition Plan	Alumbra LLC	65	$	3,886.02
Travel		4.04	Development of a Customer Service Transition Plan	Alumbra LLC	63	$	2,039.07
Travel		4.04	Development of a Customer Service Transition Plan	BridgeSource Utilities Solutions	1004	$	6,831.00
Travel		5.02	Develop IT OT Systems Remediation Plan	International Business Machine	C20CX4V	$	1,753.00
Travel		6.01	Determine Approach to Budgeting & Reporting over FET & Prov	Alvarez & Marsal Corporate Pe	826788-05C	$	11,725.67
Travel		6.07	Evaluating and updating the payroll and labor cost reporting sy	American Relocation Connectic	28932	$	1,668.33
Travel		9.01	Establishment of GenCo Shared Services and Agreement	Alumbra LLC	59	$	5,561.10
Travel		7.05	Project Worksheet Assessment	Innovative Emergency Manage	20342-WO1-005	$	3,410.03
Travel	Non HOC 02		ServeCo IT Systems	CSS International, Inc	19263	$	2,377.96
Travel	Non HOC 14		Negotiate PPOA	Alumbra LLC	55	$	7,785.54
Travel	Non HOC 11		Development of System Operations Principles	Alumbra LLC	57	$	1,897.32
Travel	Non HOC 06		Regulatory Support of Handover Checklist Items	Alumbra LLC	67	$	4,819.62
Travel		1	General & Transition Management	ATCO Power (2010) Ltd.	112020-3LB	$	421.63
Travel		1	General & Transition Management	ATCO Power (2010) Ltd.	112020-2LB	$	2,792.37
Travel		1	General & Transition Management	Quanta Workforce Solutions, L	QWS-112020-2B	$	4,852.06
Travel		1	General & Transition Management	Quanta Services Puerto Rico, Ll	QWS-112020-3B	$	72.04
Travel		1	General & Transition Management	Global Project Solutions, LLC	20-1011	$	3,150.00
Travel		1	General & Transition Management	Resources Global Professionals	RGP1048672	$	419.75
Travel		1	General & Transition Management	Resources Global Professionals	RGP1050404	$	551.50
Travel		1	General & Transition Management	Greg Sarich	11/18/2020	$	465.23
Travel		1	General & Transition Management	Esther Gonzalez	44139	$	88.81
Travel		1.02	Plan to Address Gaps in Assets, Technology, Processes, etc. (pla	Alumbra LLC	61	$	175.00
Travel		1.02	Plan to Address Gaps in Assets, Technology, Processes, etc. (pla	Alumbra LLC	65	$	1,925.00
Travel		1.02	Plan to Address Gaps in Assets, Technology, Processes, etc. (pla	Alumbra LLC	63	$	2,450.00
Travel		2.0304	Fleet Management Plan	Alumbra LLC	60	$	350.00
Travel		2.0304	Fleet Management Plan	Alumbra LLC	61	$	350.00
Travel		4.02	Evaluating and updating customer service policies and procedu	Alumbra LLC	65	$	875.00
Travel		4.02	Evaluating and updating customer service policies and procedu	Alumbra LLC	63	$	1,750.00
Travel		4.04	Development of a Customer Service Transition Plan	Alumbra LLC	65	$	4,025.00
Travel		4.04	Development of a Customer Service Transition Plan	Alumbra LLC	63	$	2,100.00
Travel		4.04	Development of a Customer Service Transition Plan	BridgeSource Utilities Solutions	1004	$	6,550.38
Travel		6.01	Determine Approach to Budgeting & Reporting over FET & Prov	Alvarez & Marsal Corporate Pe	826788-05C	$	2,222.16
Travel		9.01	Establishment of GenCo Shared Services and Agreement	Alumbra LLC	59	$	5,950.00
Travel		7.05	Project Worksheet Assessment	Innovative Emergency Manage	20342-WO1-005	$	3,400.88
Travel	Non HOC 02		ServeCo IT Systems	CSS International, Inc	19263	$	1,495.00
Travel	Non HOC 02		ServeCo IT Systems	CSS International, Inc	19265	$	690.00
Travel	Non HOC 14		Negotiate PPOA	Alumbra LLC	55	$	4,725.00
Travel	Non HOC 11		Development of System Operations Principles	Alumbra LLC	57	$	700.00
Travel	Non HOC 06		Regulatory Support of Handover Checklist Items	Alumbra LLC	67	$	3,850.00
Travel Total						$	521,796.26
Grand Total						$	4,645,366.37

Third Party Labor Summary

HOC Item	Annex II Definition	Vendor	Invoice #	Quantity	Price	Total (USD)
1	General & Transition Management	Aerotek Professional Services	OP09721242A	40	21.00	**840.00**
1			OP09721242A	2.5	31.50	**78.75**
1			OP09735490	40	21.00	**840.00**
1			OP09735490	2.5	31.50	**78.75**
1			OP09750078	40	21.00	**840.00**
1			OP09750078	2.5	31.50	**78.75**
1			OP09779860A	32	21.00	**672.00**
1			OP09779860A	8	17.25	**138.00**
1			OP09779860A	2	31.50	**63.00**
1			OP09764696A	40	21.00	**840.00**
1			OP09764696A	2.5	31.50	**78.75**
1			OP09810543	40	21.00	**840.00**
1			OP09810543	2.5	31.50	**78.75**
1			OP09795116	40	21.00	**840.00**
1			OP09795116	2.5	31.50	**78.75**
1		Alumbra LLC	67	1.5	340.00	**510.00**
1		Alvarez & Marsal Corporate Performance Improvement, LLC	826788-05A	48	460.00	**22,080.00**
1		ATCO Power (2010) Ltd.	112020-2LB	1	2,676.80	**2,676.80**
1		DLA Piper LLP (US)	4028911	4.8	950.00	**4,560.00**
1			4028913	32.4	243.75	**7,897.50**
1			4028913	8.8	206.25	**1,815.00**
1			4028913	1.5	395.00	**592.50**
1			4028913	5.4	770.00	**4,158.00**
1			4028913	5.8	395.00	**2,291.00**
1		Quanta Workforce Solutions, LLC	QWS-112020-2B	125	79.95	**9,993.75**
1			QWS-112020-2B	13	135.00	**1,755.00**
1		Global Project Solutions, LLC	20-1010	40	137.50	**5,500.00**
1			20-1012	22	137.50	**3,025.00**
1			20-1011	112	184.38	**20,650.00**
1		Resources Global Professionals (RGP)	RGP1049665	48.5	222.00	**10,767.00**
1	**General & Transition Management Total**			**766.7**		**104,657.05**
1.02	Plan to Address Gaps in Assets, Technology, Processes, etc. (pl	Alumbra LLC	60	7	340.00	**2,380.00**
1.02			61	4.5	340.00	**1,530.00**
1.02			62	11	287.00	**3,157.00**
1.02			62	1.75	368.20	**644.35**
1.02			62	1.5	287.00	**430.50**
1.02			62	24	368.20	**8,836.80**
1.02			64	3	309.50	**928.50**
1.02			64	6	309.50	**1,857.00**
1.02			64	21	309.50	**6,499.50**
1.02			65	92	315.09	**28,988.28**
1.02			65	2.5	310.00	**775.00**
1.02			63	1.5	364.66	**546.99**
1.02			63	13	364.66	**4,740.58**
1.02	**Plan to Address Gaps in Assets, Technology, Processes, etc. (p**			**188.75**		**61,314.50**

HOC Item	Annex II Definition	Vendor	Invoice #	Quantity	Price	Total (USD)
2.0304	Fleet Management Plan	Alumbra LLC	60	29	340.00	9,860.00
2.0304			61	31.5	340.00	10,710.00
2.0304	**Fleet Management Plan Total**			**60.5**		**20,570.00**
2.031	Materials Management and Warehouse Plan	Alumbra LLC	60	9.5	340.00	3,230.00
2.031			61	6.5	340.00	2,210.00
2.031	**Materials Management and Warehouse Plan Total**			**16**		**5,440.00**
2.0312	Vegetation Management Plan	Alumbra LLC	60	1.5	340.00	510.00
2.0312			61	1.5	340.00	510.00
2.0312			66	182.75	340.65	62,253.79
2.0312			66	60.34	340.65	20,554.82
2.0312			66	55.55	340.65	18,923.11
2.0312			66	31	340.65	10,560.15
2.0312			66	10.5	340.65	3,576.83
2.0312			66	1	0.95	0.95
2.0312	**Vegetation Management Plan Total**			**344.14**		**116,889.65**
2.05	Environmental Exposure Management Plan	ERM-PR, Inc.	17894	8	35.00	280.00
2.05			17894	72	65.00	4,680.00
2.05			17894	10.5	150.00	1,575.00
2.05			17894	120	100.00	12,000.00
2.05			17894	13	125.00	1,625.00
2.05			17894	24	185.00	4,440.00
2.05			17894	5	150.00	750.00
2.05			17894	1.5	125.00	187.50
2.05			17894	2	125.00	250.00
2.05			17894	6	150.00	900.00
2.05	**Environmental Exposure Management Plan Total**			**262**		**26,687.50**
4.02	Evaluating and updating customer service policies and procedu	Alumbra LLC	62	32	293.64	9,396.48
4.02			62	81.5	293.64	23,931.66
4.02			62	26	293.64	7,634.64
4.02			64	137	314.63	43,104.31
4.02			64	10.5	314.63	3,303.62
4.02			65	24	335.00	8,040.00
4.02			65	15	335.00	5,025.00
4.02			63	34	296.86	10,093.24
4.02			63	62.5	296.86	18,553.75
4.02			63	27	296.86	8,015.22
4.02	**Evaluating and updating customer service policies and procedu**			**449.5**		**137,097.92**
4.04	Development of a Customer Service Transition Plan	Alumbra LLC	62	39	317.22	12,371.58
4.04			62	15	291.67	4,375.05
4.04			62	28.5	317.22	9,040.77
4.04			62	3	291.67	875.01
4.04			64	81	327.88	26,558.28
4.04			64	4.5	325.39	1,464.26
4.04			64	48	327.88	15,738.24
4.04			64	71.5	327.88	23,443.42
4.04			64	14.5	325.39	4,718.16
4.04			65	64.5	315.09	20,323.31
4.04			65	1.5	331.67	497.51

HOC Item	Annex II Definition	Vendor	Invoice #	Quantity	Price	Total (USD)
4.04			65	34.5	315.09	**10,870.61**
4.04			65	3	331.67	**995.01**
4.04			63	6	275.00	**1,650.00**
4.04			63	38	305.91	**11,624.58**
4.04			63	17	305.91	**5,200.47**
4.04		BridgeSource Utilities Solutions, LLC	1004	168	150.00	**25,200.00**
4.04			1004	168	200.00	**33,600.00**
4.04			1004	80	150.00	**12,000.00**
4.04	**Development of a Customer Service Transition Plan Total**			**885.5**		**220,546.26**
4.05	Development and implementation of a service start and shut c	Alumbra LLC	62	26	285.34	**7,418.84**
4.05			62	3	285.34	**856.02**
4.05			63	2	375.00	**750.00**
4.05	**Development and implementation of a service start and shut**			**31**		**9,024.86**
5.02	Develop IT OT Systems Remediation Plan	ATCO Power (2010) Ltd.	112020-2LB	227.5	259.88	**59,122.70**
5.02			112020-2LB	1	1.16	**1.16**
5.02			112020-2LB	1	1.17	**1.17**
5.02			112020-2LB	225.5	259.88	**58,602.94**
5.02		International Business Machines Corporation (IBM)	CM1CQTM	187	395.00	**73,865.00**
5.02			CM1CQTM	163	295.00	**48,085.00**
5.02			C20CX4V	207	60.00	**12,420.00**
5.02			C20CX4V	156	245.00	**38,220.00**
5.02			C20CX4V	86	395.00	**33,970.00**
5.02			C20CX4V	122	90.00	**10,980.00**
5.02			C20CX4V	17	395.00	**6,715.00**
5.02			C20CX4V	6	295.00	**1,770.00**
5.02			C20CX4V	8	60.00	**480.00**
5.02			C20CX4V	180	60.00	**10,800.00**
5.02			C20CX4V	216	60.00	**12,960.00**
5.02			C20CX4V	14	395.00	**5,530.00**
5.02			C20CX4V	6	395.00	**2,370.00**
5.02			C20CX4V	36	295.00	**10,620.00**
5.02			C20CX4V	146	210.00	**30,660.00**
5.02			C20CX4V	320	150.00	**48,000.00**
5.02			C20CX4V	432	245.00	**105,840.00**
5.02			C20CWF8	39	295.00	**11,505.00**
5.02			C20CWF8	117	295.00	**34,515.00**
5.02			C20CWF8	40	295.00	**11,800.00**
5.02			C20CWF8	119	395.00	**47,005.00**
5.02			C20CWF8	24	(395.00)	**(9,480.00)**
5.02			C20CWF8	40	295.00	**11,800.00**
5.02		Smartbridge	INV_9434	48	225.00	**10,800.00**
5.02			INV_9434	4	180.00	**720.00**
5.02	**Develop IT OT Systems Remediation Plan Total**			**3188**		**689,677.97**
6.01	Determine Approach to Budgeting & Reporting over FET & Pro	Alvarez & Marsal Corporate Performance Improvement, LLC	826788-04B	80	575.00	**46,000.00**
6.01			826788-04B	42.5	575.00	**24,437.50**
6.01			826788-04B	1	(14,087.50)	**(14,087.50)**
6.01			826788-05C	105	575.00	**60,375.00**
6.01			826788-05C	90	575.00	**51,750.00**

HOC Item	Annex II Definition	Vendor	Invoice #	Quantity	Price	Total (USD)
6.01			826788-05B	16.5	575.00	**9,487.50**
6.01	**Determine Approach to Budgeting & Reporting over FET & Pr**			**335**		**177,962.50**
6.05	Initial Budget Complete (Final)	MBarrett Consulting LLC	1145	11.75	400.00	**4,700.00**
6.05	**Initial Budget Complete (Final) Total**			**11.75**		**4,700.00**
6.07	Evaluating and updating the payroll and labor cost reporting sy	People 2.0 North America	RL509368048	79	112.00	**8,848.00**
6.07			RL509368046	76	126.00	**9,576.00**
6.07			RL509371478	55	126.00	**6,930.00**
6.07		Trans4mative	1499	66	175.00	**11,550.00**
6.07			1505	80	175.00	**14,000.00**
6.07			1515	68	175.00	**11,900.00**
6.07	**Evaluating and updating the payroll and labor cost reporting s**			**424**		**62,804.00**
6.09	Processes & Procedures and Overall Internal Controls	Resources Global Professionals (RGP)	RGP1048672	45	222.00	**9,990.00**
6.09			RGP1048672	3	111.00	**333.00**
6.09			RGP1050404	48	222.00	**10,656.00**
6.09			RGP1050404	6	111.00	**666.00**
6.09	**Processes & Procedures and Overall Internal Controls Total**			**102**		**21,645.00**
7.08	Drafting, Revising and Finalizing Federal Funding Procurement	Innovative Emergency Management, Inc. (IEM)	20342-WO3-003	19.5	96.00	**1,872.00**
7.08			20342-WO3-003	13	144.00	**1,872.00**
7.08			20342-WO3-003	42	96.00	**4,032.00**
7.08	**Drafting, Revising and Finalizing Federal Funding Procuremen**			**74.5**		**7,776.00**
8.02	Complete LUMA IT onboarding	Aerotek Professional Services	OP09721242E	38	31.00	**1,178.00**
8.02			OP09721242E	32	37.20	**1,190.40**
8.02			OP09721242E	40	37.20	**1,488.00**
8.02			OP09721242E	36	43.40	**1,562.40**
8.02			OP09721242E	40	37.20	**1,488.00**
8.02			OP09721242E	38.5	37.20	**1,432.20**
8.02			OP09721242E	35.5	37.20	**1,320.60**
8.02			OP09721242E	8	34.50	**276.00**
8.02			OP09721242E	4	40.25	**161.00**
8.02			OP09750075A	37.5	18.60	**697.50**
8.02			OP09750075A	52	18.60	**967.20**
8.02			OP09750075A	37.5	18.60	**697.50**
8.02			OP09750075A	39	18.60	**725.40**
8.02			OP09750075A	37.5	18.60	**697.50**
8.02			OP09750075A	37.5	18.60	**697.50**
8.02			OP09750075A	40	18.60	**744.00**
8.02			OP09750075A	37.5	18.60	**697.50**
8.02			OP09750075A	40	18.60	**744.00**
8.02			OP09750075A	38	18.60	**706.80**
8.02			OP09750075A	37.5	18.60	**697.50**
8.02			OP09750075A	37.5	18.60	**697.50**
8.02			OP09750075A	37.5	18.60	**697.50**
8.02			OP09750075A	16	19.60	**313.60**
8.02			OP09750075A	38	18.60	**706.80**
8.02			OP09750075A	32	18.60	**595.20**
8.02			OP09721242C	38	22.32	**848.16**
8.02			OP09721242C	38.75	22.94	**888.93**
8.02			OP09721242C	3	34.41	**103.23**

HOC Item	Annex II Definition	Vendor	Invoice #	Quantity	Price	Total (USD)
8.02			OP09735490	35.57	22.94	**815.98**
8.02			OP09735490	7.77	34.41	**267.37**
8.02			OP09750078	40	22.94	**917.60**
8.02			OP09779861	8	22.32	**178.56**
8.02			OP09779861	8	22.94	**183.52**
8.02			OP09779860B	34.58	31.00	**1,071.98**
8.02			OP09779860B	38	37.20	**1,413.60**
8.02			OP09779860B	36	37.20	**1,339.20**
8.02			OP09779860B	38	43.40	**1,649.20**
8.02			OP09779860B	32	37.20	**1,190.40**
8.02			OP09779860B	37	37.20	**1,376.40**
8.02			OP09779860B	36	37.20	**1,339.20**
8.02			OP09779860B	32	37.20	**1,190.40**
8.02			OP09779860B	36	37.20	**1,339.20**
8.02			OP09779860B	32	37.20	**1,190.40**
8.02			OP09779860B	36.25	37.20	**1,348.50**
8.02			OP09779860B	32	37.20	**1,190.40**
8.02			OP09779860B	32	37.20	**1,190.40**
8.02			OP09779858	32	18.60	**595.20**
8.02			OP09779858	36.5	18.60	**678.90**
8.02			OP09779858	36	18.60	**669.60**
8.02			OP09779858	32	18.60	**595.20**
8.02			OP09779858	32	18.60	**595.20**
8.02			OP09779858	36.28	18.60	**674.81**
8.02			OP09779858	29	18.60	**539.40**
8.02			OP09779858	32	18.60	**595.20**
8.02			OP09779858	32	18.60	**595.20**
8.02			OP09779858	32	18.60	**595.20**
8.02			OP09779858	36	18.60	**669.60**
8.02			OP09779858	29	18.60	**539.40**
8.02			OP09779858	36.5	18.60	**678.90**
8.02			OP09779858	32	18.60	**595.20**
8.02			OP09779858	32	18.60	**595.20**
8.02			OP09764696E	40	31.00	**1,240.00**
8.02			OP09764696E	40	37.20	**1,488.00**
8.02			OP09764696E	40	37.20	**1,488.00**
8.02			OP09764696E	40	43.40	**1,736.00**
8.02			OP09764696E	40	37.20	**1,488.00**
8.02			OP09764696E	40	37.20	**1,488.00**
8.02			OP09764696E	40	37.20	**1,488.00**
8.02			OP09764696E	40	37.20	**1,488.00**
8.02			OP09764696E	40	37.20	**1,488.00**
8.02			OP09764696E	40	37.20	**1,488.00**
8.02			OP09764696E	38.25	37.20	**1,422.90**
8.02			OP09764696E	38	37.20	**1,413.60**
8.02			OP09764696E	36.5	37.20	**1,357.80**
8.02			OP09764696D	1	105.50	**105.50**
8.02			OP09764696D	40	18.60	**744.00**

HOC Item	Annex II Definition	Vendor	Invoice #	Quantity	Price	Total (USD)
8.02			OP09764696D	40	18.60	744.00
8.02			OP09764696D	40	18.60	744.00
8.02			OP09764696D	40	18.60	744.00
8.02			OP09764696D	29	18.60	539.40
8.02			OP09764696D	40	18.60	744.00
8.02			OP09764696D	32	18.60	595.20
8.02			OP09764696D	40	18.60	744.00
8.02			OP09764696D	40	18.60	744.00
8.02			OP09764696D	37.5	18.60	697.50
8.02			OP09764696D	32	18.60	595.20
8.02			OP09764696D	40	18.60	744.00
8.02			OP09764696D	40	18.60	744.00
8.02			OP09764696D	37	18.60	688.20
8.02			OP09764696D	39.75	18.60	739.35
8.02			OP09764696C	1	16.32	16.32
8.02			OP09764696C	32	22.32	714.24
8.02			OP09764696C	40	22.94	917.60
8.02			OP09779860A	32	19.60	627.20
8.02			OP09779860A	8	29.40	235.20
8.02			OP09764696A	40	19.60	784.00
8.02			OP09721242D	40	18.60	744.00
8.02			OP09721242D	40	18.60	744.00
8.02			OP09721242D	38	18.60	706.80
8.02			OP09721242D	40	18.60	744.00
8.02			OP09795119	35	22.32	781.20
8.02			OP09795119	40	22.94	917.60
8.02			OP09795118	40	18.60	744.00
8.02			OP09795118	40	18.60	744.00
8.02			OP09795118	40	18.60	744.00
8.02			OP09795118	40	18.60	744.00
8.02			OP09795118	40	18.60	744.00
8.02			OP09795118	40	18.60	744.00
8.02			OP09795118	40	18.60	744.00
8.02			OP09795118	40	18.60	744.00
8.02			OP09795118	40	18.60	744.00
8.02			OP09795118	40	18.60	744.00
8.02			OP09795118	40	18.60	744.00
8.02			OP09795118	40	18.60	744.00
8.02			OP09795118	40	18.60	744.00
8.02			OP09795118	40	18.60	744.00
8.02			OP09795118	40	18.60	744.00
8.02			OP09795117	40	37.20	1,488.00
8.02			OP09795117	39.33	31.00	1,219.23
8.02			OP09795117	40	37.20	1,488.00
8.02			OP09795117	40	37.20	1,488.00
8.02			OP09795117	40	37.20	1,488.00
8.02			OP09795117	40	43.40	1,736.00
8.02			OP09795117	40	37.20	1,488.00

HOC Item	Annex II Definition	Vendor	Invoice #	Quantity	Price	Total (USD)
8.02			OP09795117	40	37.20	1,488.00
8.02			OP09795117	40	37.20	1,488.00
8.02			OP09795117	40	37.20	1,488.00
8.02			OP09795117	40	37.20	1,488.00
8.02			OP09795117	40	37.20	1,488.00
8.02			OP09795117	40	37.20	1,488.00
8.02			OP09810543	40	29.40	1,176.00
8.02			OP09810543	32	19.60	627.20
8.02			OP09795116	24	29.40	705.60
8.02			OP09795116	32	19.60	627.20
8.02			OP09810544	40	37.20	1,488.00
8.02			OP09810544	39.73	31.00	1,231.63
8.02			OP09810544	40	37.20	1,488.00
8.02			OP09810544	40	37.20	1,488.00
8.02			OP09810544	40	37.20	1,488.00
8.02			OP09810544	40	43.40	1,736.00
8.02			OP09810544	40	37.20	1,488.00
8.02			OP09810544	40	37.20	1,488.00
8.02			OP09810544	24	37.20	892.80
8.02			OP09810544	40	37.20	1,488.00
8.02			OP09810544	40	37.20	1,488.00
8.02			OP09810544	40	37.20	1,488.00
8.02			OP09810544	40	37.20	1,488.00
8.02		Iris Vargas	LE 2020-07	88	80.00	7,040.00
8.02			LE 2020-08	87.5	80.00	7,000.00
8.02			LE 2020-09	59.5	80.00	4,760.00
8.02		Translations & More	190405	11.5	75.00	862.50
8.02			190405	19.5	75.00	1,462.50
8.02	**Complete LUMA IT onboarding Total**			**5477.26**		**162,571.91**
8.05	Standup Human Capital Management (HCM) System	Trans4mative	1498	66	185.00	12,210.00
8.05			1506	88	185.00	16,280.00
8.05	**Standup Human Capital Management (HCM) System Total**			**154**		**28,490.00**
8.06	Communication Plan	Aerotek Professional Services	OP09721242B	40	48.36	1,934.40
8.06			OP09779862	40	48.36	1,934.40
8.06			OP09764696B	40	48.36	1,934.40
8.06	**Communication Plan Total**			**120**		**5,803.20**
8.1	Compliance Plan	BMA Group	20-4339	80	95.00	7,600.00
8.1			20-4554	80	95.00	7,600.00
8.1	**Compliance Plan Total**			**160**		**15,200.00**
9.01	Establishment of GenCo Shared Services and Agreement	Alumbra LLC	58	65	349.01	22,685.65
9.01			58	30.5	349.01	10,644.81
9.01			58	55.5	349.01	19,370.06
9.01			59	92	350.85	32,278.20
9.01			59	33	350.85	11,578.05
9.01			59	80.5	350.85	28,243.43
9.01	**Establishment of GenCo Shared Services and Agreement Tota**			**356.5**		**124,800.20**
9.02	Emergency Response Plan (4.2.g)	Innovative Emergency Management, Inc. (IEM)	20342-WO2-004	12.5	244.00	3,050.00
9.02			20342-WO2-004	60.25	132.00	7,953.00

HOC Item	Annex II Definition	Vendor	Invoice #	Quantity	Price	Total (USD)
9.02	**Emergency Response Plan (4.2.g) Total**			**72.75**		**11,003.00**
9.07	System Operation Principles - Regulatory Approvals	Alumbra LLC	54	5	313.28	**1,566.40**
9.07			54	5.5	313.28	**1,723.04**
9.07			54	149	313.18	**46,663.82**
9.07			55	2	341.97	**683.94**
9.07			55	67	341.97	**22,911.99**
9.07			55	2	341.97	**683.94**
9.07	**System Operation Principles - Regulatory Approvals Total**			**230.5**		**74,233.13**
12.02	Required Insurance (Delivery of insurance certificates)	Lockton	18164006	4.5	325.00	**1,462.50**
12.02			18164006	4	325.00	**1,300.00**
12.02			18164006	1.5	200.00	**300.00**
12.02			18164006	1.75	125.00	**218.75**
12.02			18164006	9.75	160.00	**1,560.00**
12.02			18164006	0.75	275.00	**206.25**
12.02	**Required Insurance (Delivery of insurance certificates) Total**			**22.25**		**5,047.50**
1.03	Initial Budgets - PREB Rate Order Filing (Initial Budgets and Lial	Alumbra LLC	68	54.25	212.50	**11,528.13**
1.03			68	40.5	212.50	**8,606.25**
1.03			68	67.25	212.50	**14,290.63**
1.03			67	45	310.00	**13,950.00**
1.03	**Initial Budgets - PREB Rate Order Filing (Initial Budgets and Li**			**207**		**48,375.01**
7.05	Project Worksheet Assessment	Innovative Emergency Management, Inc. (IEM)	20342-WO1-005	38	204.00	**7,752.00**
7.05			20342-WO1-005	22.5	204.00	**4,590.00**
7.05			20342-WO1-005	65.5	96.00	**6,288.00**
7.05			20342-WO1-005	49.5	244.00	**12,078.00**
7.05			20342-WO1-005	127.5	204.00	**26,010.00**
7.05			20342-WO1-005	33.5	114.00	**3,819.00**
7.05			20342-WO1-005	77	114.00	**8,778.00**
7.05			20342-WO1-005	80.75	114.00	**9,205.50**
7.05			20342-WO1-005	8.75	96.00	**840.00**
7.05			20342-WO1-005	-60	96.00	**(5,760.00)**
7.05	**Project Worksheet Assessment Total**			**443**		**73,600.50**
2.0302	Transition Plan for O&M Activities	Aerotek Professional Services	OP09750075A	8	19.60	**156.80**
2.0302	**Transition Plan for O&M Activities Total**			**8**		**156.80**
Non HOC 15	LUMA MC Ongoing Back Office Support	NexTec Operating Corp	158918	3.25	195.00	**633.75**
Non HOC 15			159428	2.5	195.00	**487.50**
Non HOC 15			159581	0.5	195.00	**97.50**
Non HOC 15			159692	4.75	195.00	**926.25**
Non HOC 15			159692	0.5	195.00	**97.50**
Non HOC 15		People 2.0 North America	RL509365414	80	56.00	**4,480.00**
Non HOC 15			RL509365414	7.25	84.00	**609.00**
Non HOC 15			RL509365416	87	84.80	**7,377.60**
Non HOC 15			RL509365417	85	112.00	**9,520.00**
Non HOC 15			RL509368047	101.75	84.80	**8,628.40**
Non HOC 15			RL509368045	5.92	84.00	**497.28**
Non HOC 15			RL509368045	78	56.00	**4,368.00**
Non HOC 15			RL509371480	42.75	112.00	**4,788.00**
Non HOC 15			RL509371479	71	84.80	**6,020.80**
Non HOC 15			RL509371477	65.75	56.00	**3,682.00**

HOC Item	Annex II Definition	Vendor	Invoice #	Quantity	Price	Total (USD)
Non HOC 15	**LUMA MC Ongoing Back Office Support Total**			**635.92**		**52,213.58**
Non HOC 02	ServeCo IT Systems	International Business Machines Corporation (IBM)	C20CX4V	184	295.00	**54,280.00**
Non HOC 02			C20CX4V	106	210.00	**22,260.00**
Non HOC 02			C20CX4V	200	150.00	**30,000.00**
Non HOC 02			C20CX4V	169	395.00	**66,755.00**
Non HOC 02			C20CX4V	180	295.00	**53,100.00**
Non HOC 02			C20CX4V	20	295.00	**5,900.00**
Non HOC 02			C20CX4V	117	60.00	**7,020.00**
Non HOC 02			C20CX4V	216	60.00	**12,960.00**
Non HOC 02			C20CX4V	207	60.00	**12,420.00**
Non HOC 02			C20CX4V	90	60.00	**5,400.00**
Non HOC 02			C20CX4V	135	60.00	**8,100.00**
Non HOC 02			C20CX4V	171	60.00	**10,260.00**
Non HOC 02			C20CX4V	39.6	60.00	**2,376.00**
Non HOC 02			C20CX4V	63	60.00	**3,780.00**
Non HOC 02			C20CX4V	200	295.00	**59,000.00**
Non HOC 02			C20CX4V	22	395.00	**8,690.00**
Non HOC 02			C20CX4V	89.5	245.00	**21,927.50**
Non HOC 02		Smartbridge	INV_9387	83	225.00	**18,675.00**
Non HOC 02			INV_9436	81.5	225.00	**18,337.50**
Non HOC 02		CSS International, Inc	19263	80	240.00	**19,200.00**
Non HOC 02			19266	102	230.00	**23,460.00**
Non HOC 02			19262	80	230.00	**18,400.00**
Non HOC 02			19265	80	220.00	**17,600.00**
Non HOC 02		Trans4mative	1497	66	205.00	**13,530.00**
Non HOC 02			1504	69	205.00	**14,145.00**
Non HOC 02			1514	42	185.00	**7,770.00**
Non HOC 02			1512	76	205.00	**15,580.00**
Non HOC 02	**ServeCo IT Systems Total**			**2968.6**		**550,926.00**
Non HOC 14	Negotiate PPOA	Alumbra LLC	54	45	372.18	**16,748.10**
Non HOC 14			54	6.75	372.18	**2,512.22**
Non HOC 14			54	27	372.18	**10,048.86**
Non HOC 14			54	5	372.18	**1,860.90**
Non HOC 14			55	75	375.00	**28,125.00**
Non HOC 14	**Negotiate PPOA Total**			**158.75**		**59,295.08**
Non HOC 11	Development of System Operations Principles	Alumbra LLC	55	2	375.00	**750.00**
Non HOC 11			56	26	349.10	**9,076.60**
Non HOC 11			56	34.5	349.10	**12,043.95**
Non HOC 11			56	39.5	349.10	**13,789.45**
Non HOC 11			57	7	375.00	**2,625.00**
Non HOC 11			57	73.5	353.83	**26,006.51**
Non HOC 11			57	38.5	353.83	**13,622.46**
Non HOC 11			57	74	353.83	**26,183.42**
Non HOC 11			68	60	180.00	**10,800.00**
Non HOC 11	**Development of System Operations Principles Total**			**355**		**114,897.39**
10.02	Plans and Procedures for assuming responsibility for securing	Aerotek Professional Services	OP09721242A	40	21.00	**840.00**
10.02			OP09721242A	2.5	31.50	**78.75**
10.02			OP09735490	40	21.00	**840.00**

HOC Item	Annex II Definition	Vendor	Invoice #	Quantity	Price	Total (USD)
10.02			OP09750078	40	21.00	840.00
10.02			OC14039520	40	112.00	4,480.00
10.02			OC14018386	40	112.00	4,480.00
10.02			OP09779860A	40	21.00	840.00
10.02			OP09764696A	40	21.00	840.00
10.02			OC14060184	40	112.00	4,480.00
10.02			OP09810543	40	21.00	840.00
10.02			OP09795116	32	21.00	672.00
10.02	**Plans and Procedures for assuming responsibility for securing**			**394.5**		**19,230.75**
Non HOC 06	Regulatory Support of Handover Checklist Items	Aerotek Professional Services	OP09721242A	40	21.00	840.00
Non HOC 06			OP09721242A	40	18.20	728.00
Non HOC 06			OP09735490	40	21.00	840.00
Non HOC 06			OP09735490	40	18.20	728.00
Non HOC 06			OP09750078	40	21.00	840.00
Non HOC 06			OP09750078	40	18.20	728.00
Non HOC 06			OP09779860A	32	21.00	672.00
Non HOC 06			OP09779860A	32	18.20	582.40
Non HOC 06			OP09764696A	40	21.00	840.00
Non HOC 06			OP09764696A	40	18.20	728.00
Non HOC 06			OP09810543	40	21.00	840.00
Non HOC 06			OP09810543	36	18.20	655.20
Non HOC 06			OP09795116	40	21.00	840.00
Non HOC 06			OP09795116	36.5	18.20	664.30
Non HOC 06		Alumbra LLC	68	54.5	244.64	13,332.88
Non HOC 06			68	4	244.64	978.56
Non HOC 06			68	4	212.50	850.00
Non HOC 06			68	2	212.50	425.00
Non HOC 06			68	2	212.50	425.00
Non HOC 06			68	4	212.50	850.00
Non HOC 06			68	1	244.64	244.64
Non HOC 06			68	7.75	244.64	1,895.96
Non HOC 06			68	1	244.64	244.64
Non HOC 06			68	43	244.64	10,519.52
Non HOC 06			68	1.75	244.64	428.12
Non HOC 06			68	3.5	244.64	856.24
Non HOC 06			68	2.75	244.64	672.76
Non HOC 06			68	34.75	244.64	8,501.24
Non HOC 06			67	98.5	340.00	33,490.00
Non HOC 06	**Regulatory Support of Handover Checklist Items Total**			**801**		**84,240.46**
7.02	Policies and Procedures	Alumbra LLC	54	5	310.00	1,550.00
7.02			54	22	310.00	6,820.00
7.02	**Policies and Procedures Total**			**27**		**8,370.00**
Grand Total				**19731.37**		**3,105,247.72**

All Other Expense Items

HOC Item	Annex II Definition	Vendor	Invoice #	Total (USD)
1	General & Transition Management	Aerotek Professional Services	OP09721242A	**11.36**
1			OP09735490	**11.03**
1			OP09750078	**9.34**
1			OP09779860A	**9.57**
1			OP09764696A	**10.28**
1			OP09810543	**12.65**
1			OP09795116	**11.07**
1		Alumbra LLC	55	**199.00**
1			67	**99.00**
1			53	**22,800.00**
1			53	**10,020.00**
1			53	**4,650.00**
1			53	**4,350.00**
1		Alvarez & Marsal Corporate Performance Improvement, LLC	826788-05A	**662.40**
1		American Relocation Connections, LLC	28932	**5,746.47**
1			28932	**3,892.77**
1			28932	**3,151.29**
1			28932	**1,668.33**
1			28932	**2,224.44**
1			28932	**185.37**
1			28932	**741.48**
1			28932	**741.48**
1			28932	**2,780.55**
1			28932	**4,819.62**
1			28932	**5,190.36**
1			28932	**556.11**
1			28932	**1,297.59**
1			28932	**1,482.96**
1			28932	**185.37**
1			28932	**741.48**
1			28932	**1,112.22**
1			28932	**1,112.22**
1			28932	**2,039.07**
1			28932	**3,522.02**
1			28932	**185.38**
1			29537	**692.86**
1			29537	**692.86**
1			29537	**692.86**
1			29537	**692.86**
1			29537	**692.86**
1			29537	**242.50**
1			28835	**12,420.27**
1			28827	**11,061.38**
1			28898	**346.43**
1			28898	**346.42**

HOC Item	Annex II Definition	Vendor	Invoice #	Total (USD)
1			28898	346.43
1			28898	346.43
1			28898	346.43
1			28898	346.43
1			28898	346.43
1			28898	242.50
1			28898	346.42
1			28898	346.43
1			28898	346.43
1			28898	346.43
1			28898	346.43
1			28898	346.43
1			28897	38.50
1			28897	770.00
1			29105	845.60
1			29105	845.60
1			29105	2,042.12
1			29105	845.60
1			29105	845.60
1			29105	1,691.20
1			29105	845.60
1			29105	845.60
1			29105	1,691.20
1			29105	845.60
1			29105	845.60
1			29105	1,691.20
1			29105	845.60
1			29105	845.60
1			28530	1,409.04
1			28530	887.88
1			28530	887.88
1			28530	887.88
1			28530	4,439.40
1			28530	2,663.64
1			28530	887.88
1			28530	887.88
1			28530	1,775.76
1			29536	1,142.86
1			29536	14,857.14
1			30029	25.00
1			30029	25,000.00
1			30027	25,000.00
1		ARC Relocation Management PR, LLC	28899	440.91
1			28899	440.91
1			28899	440.92
1			28899	440.91
1			28899	440.91
1			28899	242.48

HOC Item	Annex II Definition	Vendor	Invoice #	Total (USD)
1			28899	440.91
1			28899	440.91
1			28899	440.91
1			28899	440.91
1			28899	440.91
1		ATCO Power (2010) Ltd.	102020-3LB	785.18
1			102020-3LB	395.55
1			102020-3LB	666.03
1			112020-3LB	2,406.00
1			112020-3LB	7,693.17
1			112020-3LB	1,669.57
1			112020-3LB	6,290.93
1			112020-3LB	3,678.75
1			112020-3LB	658.10
1			112020-3LB	881.75
1			112020-3LB	2,793.65
1			112020-3LB	173.82
1			112020-3LB	30.42
1			112020-3LB	54.15
1			112020-2LB	327.14
1			112020-2LB	2,923.94
1			112020-2LB	6,941.69
1			112020-2LB	1,515.31
1			112020-2LB	230.65
1			112020-2LB	2,568.38
1			112020-2LB	1,223.56
1			112020-2LB	1,543.43
1			112020-2LB	47.74
1			112020-2LB	391.96
1			112020-2LB	3,519.61
1			112020-2LB	6,458.35
1			112020-2LB	1,017.00
1			112020-2LB	4,031.95
1			112020-2LB	132.75
1			112020-2LB	935.01
1			112020-2LB	139.54
1			112020-2LB	23.50
1			112020-2LB	134.69
1			112020-2LB	2,775.71
1			112020-2LB	1,009.80
1			112020-2LB	8,533.74
1			112020-2LB	508.20
1			112020-2LB	129.25
1			112020-2LB	3,421.64
1			112020-2LB	8,071.90
1			112020-2LB	146.63
1			112020-2LB	9,962.91
1			112020-2LB	1,247.32

HOC Item	Annex II Definition	Vendor	Invoice #	Total (USD)
1			112020-2LB	927.35
1			112020-2LB	5,998.81
1			112020-2LB	800.03
1			112020-2LB	7,365.43
1			112020-2LB	108.38
1			112020-2LB	24.57
1			112020-2LB	3,021.84
1			112020-2LB	4,277.39
1			112020-2LB	731.45
1			112020-2LB	1,022.76
1			112020-2LB	8.98
1			112020-2LB	2,147.51
1			112020-2LB	806.78
1			112020-2LB	2,966.01
1			112020-2LB	56.36
1			112020-2LB	146.86
1			112020-2LB	473.57
1			112020-2LB	1,360.05
1			112020-2LB	416.81
1			112020-2LB	1,551.14
1			112020-2LB	10,635.25
1			112020-2LB	5,391.13
1			112020-2LB	361.76
1			112020-2LB	1,018.32
1			112020-2LB	7,425.12
1			112020-2LB	259.96
1			112020-2LB	2,153.40
1			112020-2LB	10,811.08
1			112020-2LB	926.29
1			112020-2LB	39.77
1			112020-2LB	4,452.26
1			112020-2LB	9,186.67
1			112020-2LB	44.60
1			112020-2LB	1,106.02
1			112020-2LB	1,105.66
1			112020-2LB	1,056.67
1			112020-2LB	9,545.55
1			112020-2LB	3,871.45
1			112020-2LB	6,145.77
1			112020-2LB	4,375.35
1			112020-2LB	490.05
1			112020-2LB	1,499.37
1			112020-2LB	3,729.52
1			112020-2LB	454.96
1			112020-2LB	7,267.87
1			112020-2LB	300.76
1			112020-2LB	1,056.12
1			112020-2LB	162.89

HOC Item	Annex II Definition	Vendor	Invoice #	Total (USD)
1			112020-2LB	1,720.88
1			112020-2LB	4,569.43
1			112020-2LB	173.78
1			112020-2LB	388.66
1			112020-2LB	119.94
1			112020-2LB	7,803.63
1			112020-2LB	2,630.95
1			112020-2LB	267.68
1			112020-2LB	4,524.94
1			112020-2LB	428.14
1			112020-2LB	3,489.50
1			112020-2LB	1,319.28
1		Covington & Burling LLP	60917861	2,640.00
1			60917861	561.00
1			60917861	576.00
1			60917838	15,840.00
1			60917838	1,512.00
1		DLA Piper LLP (US)	4028911	21,311.00
1			4028911	445.00
1			4028911	19,008.00
1			4028911	1,228.50
1			4028911	345.00
1			4028911	9,006.00
1			4028911	2,777.50
1			4028911	22,925.00
1			4028911	12,444.00
1			4028911	1,245.00
1			4028911	208.00
1			4028911	380.00
1			4028911	9,900.00
1			4028911	2,150.00
1			4028911	9,675.00
1			4028911	3,705.00
1			4028911	9,912.50
1			4028911	709.85
1			4028911	14.80
1			4028911	1,369.73
1			4028911	4,142.70
1		Nory Sanchez-Alvarez	LUMA 2020-0029	163.38
1		Quanta Workforce Solutions, LLC	QWS-112020-2B	1,959.79
1			QWS-112020-2B	243.29
1			QWS-112020-2B	793.19
1			QWS-112020-2B	1,707.81
1			QWS-112020-2B	(0.18)
1			QWS-112020-2B	11,857.93
1			QWS-112020-2B	27.60
1			QWS-112020-2B	8.72
1			QWS-112020-2B	5,775.16

HOC Item	Annex II Definition	Vendor	Invoice #	Total (USD)
1			QWS-112020-2B	80.55
1			QWS-112020-2B	88.58
1			QWS-112020-2B	1,182.59
1			QWS-112020-2B	406.33
1			QWS-112020-2B	3,610.59
1			QWS-112020-2B	1,964.43
1			QWS-112020-2B	1,079.64
1			QWS-112020-2B	20.64
1			QWS-112020-2B	4.10
1			QWS-112020-2B	894.94
1			QWS-112020-2B	249.44
1			QWS-112020-2B	3,484.00
1			QWS-112020-2B	1,900.00
1			QWS-112020-2B	1,552.00
1			QWS-112020-2B	140.00
1			QWS-112020-2B	5,738.91
1			QWS-112020-2B	3,798.95
1			QWS-112020-2B	1,087.97
1			QWS-112020-2B	458.00
1			QWS-112020-2B	1,910.08
1			QWS-112020-2B	2,250.33
1			QWS-112020-2B	735.90
1			QWS-112020-2B	666.89
1			QWS-112020-2B	671.40
1			QWS-112020-2B	839.93
1			QWS-112020-2B	3,850.00
1		Quanta Services Puerto Rico, LLC	QWS-112020-3B	1,978.42
1			QWS-112020-3B	72.04
1			QWS-112020-3B	463.82
1			QWS-112020-3B	47.81
1			QWS-112020-3B	250.00
1			QWS-112020-3B	528.06
1		Global Project Solutions, LLC	20-1011	545.20
1			20-1011	130.00
1			20-1011	401.20
1			20-1011	3,150.00
1			20-1011	729.31
1			20-1011	3,000.00
1		Resources Global Professionals (RGP)	RGP1048672	419.75
1			RGP1048672	1,187.44
1			RGP1048672	96.10
1			RGP1048672	1,177.92
1			RGP1049664	867.64
1			RGP1049664	9.45
1			RGP1049664	84.10
1			RGP1050404	754.72
1			RGP1050404	551.50
1			RGP1050404	807.16

HOC Item	Annex II Definition	Vendor	Invoice #	Total (USD)
1			RGP1050404	587.70
1		Greg Sarich	11/18/2020	465.23
1			11/18/2020	104.70
1			11/18/2020	167.24
1			11/18/2020	185.95
1			11/18/2020	500.00
1		EAN Services, LLC (Enterprise)	25630665	710.94
1			25630665	1,042.12
1			25630665	762.26
1			25630665	861.12
1			25630665	1,089.37
1			25630665	1,218.12
1			25630665	597.47
1			25630665	722.09
1			25630665	1,235.52
1			25630665	2,367.04
1			25630665	923.22
1			25630665	1,149.93
1			25630665	764.80
1			25630665	1,235.52
1			25630665	712.11
1			25630665	1,235.52
1			25630665	555.94
1			25630665	1,052.56
1			25630665	1,130.27
1			25630665	713.36
1			25630665	1,131.52
1			25731115	1,131.52
1			25731115	713.36
1			25731115	764.80
1			25731115	1,235.52
1			25731115	981.76
1			25731115	713.36
1			25731115	1,235.52
1			25731115	1,235.52
1			25731115	923.22
1			25731115	791.36
1			25731115	913.95
1			25731115	698.77
1			25680145	1,235.52
1			25680145	1,131.52
1			25680145	1,052.56
1			25680145	712.11
1			25680145	861.12
1			25680145	764.80
1			25680145	1,491.36
1			25680145	737.36
1			25680145	1,385.28

HOC Item	Annex II Definition	Vendor	Invoice #	Total (USD)
1			25680145	1,235.52
1			25680145	981.76
1			25680145	713.36
1			25680145	764.80
1			25680145	713.36
1			25680145	710.86
1			25680145	713.36
1			25680145	713.36
1			25680145	167.47
1			25680145	67.45
1			25680145	1,307.31
1			25778924	764.80
1			25778924	764.80
1			25778924	1,235.52
1			25778924	764.80
1			25778924	1,153.36
1			25778924	1,235.52
1			25778924	861.12
1			25778924	348.19
1			25778924	1,194.14
1			25778924	468.00
1			25778924	713.36
1		Office Depot	133200684	36.80
1			133200684	320.00
1			1.31071E+11	16.10
1			1.31071E+11	139.99
1			51480604001	175.94
1			51480604001	1,529.91
1			1.28524E+11	19.55
1			1.28524E+11	169.99
1			12641207001	195.49
1			12641207001	1,699.84
1			12641207001	49.99
1			1.36008E+11	22.45
1		Lydia Martinez	44139	963.46
1			44139	40.00
1		Esther Gonzalez	44139	88.81
1			44139	1,038.35
1			44139	329.20
1			44139	38.97
1	**General & Transition Management Total**			775,448.80
1.02	Plan to Address Gaps in Assets, Technology, Processes, etc. (plan to include c	Alumbra LLC	61	149.60
1.02			61	175.00
1.02			62	0.05
1.02			64	(0.29)
1.02			65	755.15
1.02			65	1,925.00
1.02			65	0.28

HOC Item	Annex II Definition	Vendor	Invoice #	Total (USD)
1.02			65	705.40
1.02			63	489.40
1.02			63	0.17
1.02			63	1,692.90
1.02			63	2,217.68
1.02			63	2,450.00
1.02		American Relocation Connections, LLC	28932	185.37
1.02			28932	10,583.85
1.02	Plan to Address Gaps in Assets, Technology, Processes, etc. (plan to include			21,329.56
2.0304	Fleet Management Plan	Alumbra LLC	60	444.60
2.0304			60	350.00
2.0304			60	147.10
2.0304			61	149.60
2.0304			61	350.00
2.0304	Fleet Management Plan Total			1,441.30
2.031	Materials Management and Warehouse Plan	Alumbra LLC	61	149.60
2.031	Materials Management and Warehouse Plan Total			149.60
2.0312	Vegetation Management Plan	Alumbra LLC	61	149.60
2.0312	Vegetation Management Plan Total			149.60
2.05	Environmental Exposure Management Plan	Nory Sanchez-Alvarez	LUMA 2020-0032	48.32
2.05		ERM-PR, Inc.	17894	1,067.50
2.05	Environmental Exposure Management Plan Total			1,115.82
4.02	Evaluating and updating customer service policies and procedures	Alumbra LLC	65	755.15
4.02			65	875.00
4.02			63	489.40
4.02			63	1,715.42
4.02			63	1,482.96
4.02			63	1,750.00
4.02	Evaluating and updating customer service policies and procedures Total			7,067.93
4.04	Development of a Customer Service Transition Plan	Alumbra LLC	65	1,510.30
4.04			65	1,282.60
4.04			65	3,886.02
4.04			65	4,025.00
4.04			63	978.80
4.04			63	2,039.07
4.04			63	1,244.20
4.04			63	2,100.00
4.04		AT&T Mobility Puerto Rico	12559108	724.52
4.04		BridgeSource Utilities Solutions, LLC	1004	2,614.02
4.04			1004	3,925.38
4.04			1004	4,905.00
4.04			1004	2,625.00
4.04			1004	1,926.00
4.04			1004	1,181.82
4.04		OGMA Language Studio	8Q-110220-1	1,420.00
4.04			8Q-113020-1	1,420.00
4.04		J.D. Power	INV-US54448	23,879.00
4.04			INV-US54445	21,170.00

HOC Item	Annex II Definition	Vendor	Invoice #	Total (USD)
4.04	**Development of a Customer Service Transition Plan Total**			**82,856.73**
4.05	**Development and implementation of a service start and shut off plan**	**Alumbra LLC**	**63**	**489.40**
4.05	**Development and implementation of a service start and shut off plan Total**			**489.40**
5.02	Develop IT OT Systems Remediation Plan	International Business Machines Corporation (IBM)	CM1CQTM	**4,878.00**
5.02			C20CX4V	**10,709.50**
5.02			C20CX4V	**3,073.89**
5.02			C20CX4V	**352.07**
5.02			**C20CWF8**	**4,285.80**
5.02	**Develop IT OT Systems Remediation Plan Total**			**23,299.26**
6.01	Determine Approach to Budgeting & Reporting over FET & Provide Samples (	Alvarez & Marsal Corporate Performance Improvement, LLC	826788-04B	**1,690.50**
6.01			826788-05C	**2,691.00**
6.01			826788-05C	**6,400.89**
6.01			826788-05C	**10,272.72**
6.01			826788-05C	**(22,425.00)**
6.01			826788-05B	**227.70**
6.01			**826788-05B**	**(1,897.50)**
6.01	**Determine Approach to Budgeting & Reporting over FET & Provide Samples**			**(3,039.69)**
6.07	**Evaluating and updating the payroll and labor cost reporting systems.**	**American Relocation Connections, LLC**	**28932**	**1,668.33**
6.07	**Evaluating and updating the payroll and labor cost reporting systems. Total**			**1,668.33**
7.08	**Drafting, Revising and Finalizing Federal Funding Procurement Manual**	**Innovative Emergency Management, Inc. (IEM)**	**20342-WO3-003**	**236.16**
7.08	**Drafting, Revising and Finalizing Federal Funding Procurement Manual Tota**			**236.16**
8.02	Complete LUMA IT onboarding	Aerotek Professional Services	OP09721242E	**100.96**
8.02			OP09750075A	**112.44**
8.02			OP09721242C	**18.40**
8.02			OP09735490	**11.02**
8.02			OP09750078	**8.91**
8.02			OP09779861	**3.63**
8.02			OP09779860B	**168.26**
8.02			OP09779858	**92.11**
8.02			OP09764696E	**190.75**
8.02			OP09779860A	**9.58**
8.02			OP09764696A	**10.27**
8.02			OP09721242D	**29.39**
8.02			OP09795119	**16.99**
8.02			OP09795118	**111.60**
8.02			OP09810543	**12.64**
8.02			OP09795116	**11.07**
8.02			OP09810544	**187.41**
8.02		Iris Vargas	LE 2020-10	**1,393.75**
8.02			LE 2020-11	**836.25**
8.02		Quanta Workforce Solutions, LLC	QWS-112020-2B	**55,435.13**
8.02		**Translations & More**	**190405**	**93.00**
8.02	**Complete LUMA IT onboarding Total**			**58,853.56**
8.03	**Redesign New Org**	**Nory Sanchez-Alvarez**	**LUMA 2020-0031**	**5,764.64**
8.03	**Redesign New Org Total**			**5,764.64**
8.05	Standup Human Capital Management (HCM) System	American Relocation Connections, LLC	28897	**38.50**
8.05			**28897**	**770.00**
8.05	**Standup Human Capital Management (HCM) System Total**			**808.50**

HOC Item	Annex II Definition	Vendor	Invoice #	Total (USD)
8.06	Communication Plan	Aerotek Professional Services	OP09721242B	19.34
8.06			OP09779862	19.34
8.06			OP09764696B	19.34
8.06		Carimus Consulting	3715	17,550.00
8.06			3715	54,000.00
8.06			3715	5,062.50
8.06			3715	4,050.00
8.06			10662	5,568.75
8.06			10662	708.75
8.06			10662	3,577.50
8.06	**Communication Plan Total**			90,575.52
8.08	Total Rewards Retirement Program	Triple-S, Salud	102020-0353	3,211.49
8.08		**Cigna**	**31694_110120**	972.84
8.08	**Total Rewards Retirement Program Total**			4,184.33
8.1	Compliance Plan	BMA Group	20-4339	304.00
8.1			**20-4554**	304.00
8.1	**Compliance Plan Total**			608.00
9.01	Establishment of GenCo Shared Services and Agreement	Alumbra LLC	58	(0.52)
9.01			59	2,780.55
9.01			59	875.00
9.01			59	2,884.00
9.01			59	2,975.00
9.01			59	2,100.00
9.01			59	403.70
9.01			59	297.20
9.01			59	440.20
9.01			59	2,039.07
9.01			59	741.48
9.01			**59**	0.32
9.01	**Establishment of GenCo Shared Services and Agreement Total**			15,536.00
9.02	**Emergency Response Plan (4.2.g)**	**Innovative Emergency Management, Inc. (IEM)**	**20342-WO2-004**	53.68
9.02	**Emergency Response Plan (4.2.g) Total**			53.68
9.07	**System Operation Principles - Regulatory Approvals**	**Alumbra LLC**	**55**	708.74
9.07	**System Operation Principles - Regulatory Approvals Total**			708.74
12.02	**Required Insurance (Delivery of insurance certificates)**	**ATCO Power (2010) Ltd.**	**082020-2LB**	266,776.40
12.02	**Required Insurance (Delivery of insurance certificates) Total**			266,776.40
Non HOC 01	ManagementCo IT Systems	CDW	LRLM509	135.42
Non HOC 01			**LRLM509**	1,641.47
Non HOC 01	**ManagementCo IT Systems Total**			1,776.89
7.05	Project Worksheet Assessment	Innovative Emergency Management, Inc. (IEM)	20342-WO1-005	413.68
7.05			20342-WO1-005	3,812.90
7.05			20342-WO1-005	1,935.83
7.05			20342-WO1-005	3,410.03
7.05			**20342-WO1-005**	3,400.88
7.05	**Project Worksheet Assessment Total**			12,973.32
2.0302	Transition Plan for O&M Activities	American Relocation Connections, LLC	28897	38.50
2.0302			**28897**	770.00
2.0302	**Transition Plan for O&M Activities Total**			808.50

HOC Item	Annex II Definition	Vendor	Invoice #	Total (USD)
Non HOC 15	LUMA MC Ongoing Back Office Support	ATCO Power (2010) Ltd.	112020-2LB	**35,670.61**
Non HOC 15			112020-2LB	**46,551.04**
Non HOC 15		NexTec Operating Corp	159428	**40.23**
Non HOC 15			159581	**8.05**
Non HOC 15			159692	**84.46**
Non HOC 15		Office Depot	1.37748E+11	**6.53**
Non HOC 15			**1.37748E+11**	**56.80**
Non HOC 15	**LUMA MC Ongoing Back Office Support Total**			**82,417.72**
Non HOC 02	ServeCo IT Systems	American Relocation Connections, LLC	28897	**38.50**
Non HOC 02			28897	**770.00**
Non HOC 02		International Business Machines Corporation (IBM)	C20CX4V	**3,008.84**
Non HOC 02			C20CX4V	**14,904.20**
Non HOC 02		Oracle America, Inc.	985236	**1,470.00**
Non HOC 02			996093	**1,470.00**
Non HOC 02		CSS International, Inc	19263	**819.20**
Non HOC 02			19263	**2,377.96**
Non HOC 02			19263	**1,495.00**
Non HOC 02			19263	**768.00**
Non HOC 02			19263	**802.45**
Non HOC 02			19263	**14.75**
Non HOC 02			19265	**619.20**
Non HOC 02			19265	**690.00**
Non HOC 02			19265	**704.00**
Non HOC 02			19265	**154.23**
Non HOC 02		Office Depot	1.2804E+11	**134.75**
Non HOC 02			1.2804E+11	**1,171.78**
Non HOC 02			1.28034E+11	**113.85**
Non HOC 02			**1.28034E+11**	**989.97**
Non HOC 02	**ServeCo IT Systems Total**			**32,516.68**
Non HOC 14	Negotiate PPOA	Alumbra LLC	54	**(0.84)**
Non HOC 14			55	**6,360.40**
Non HOC 14			55	**2,224.44**
Non HOC 14			55	**708.73**
Non HOC 14			55	**0.13**
Non HOC 14			55	**1,095.00**
Non HOC 14			55	**3,500.00**
Non HOC 14			**55**	**1,225.00**
Non HOC 14	**Negotiate PPOA Total**			**15,112.86**
Non HOC 11	Development of System Operations Principles	Alumbra LLC	55	**708.73**
Non HOC 11			57	**220.10**
Non HOC 11			57	**2,631.43**
Non HOC 11			57	**2,813.39**
Non HOC 11			57	**700.00**
Non HOC 11			**57**	**0.11**
Non HOC 11	**Development of System Operations Principles Total**			**7,073.76**
12.1	Performance Metrics - Regulatory Approval	Troutman Pepper Hamilton Sanders LLP	30064778	**7,667.00**
12.1			**30064778**	**7,411.50**
12.1	**Performance Metrics - Regulatory Approval Total**			**15,078.50**

HOC Item	Annex II Definition	Vendor	Invoice #	Total (USD)
10.02	Plans and Procedures for assuming responsibility for securing use of assets, f	Aerotek Professional Services	OP09721242A	11.35
10.02			OP09735490	11.03
10.02			OP09750078	8.49
10.02			OC14039520	44.80
10.02			OC14018386	44.80
10.02			OP09779860A	9.57
10.02			OP09764696A	10.28
10.02			OC14060184	44.80
10.02			OP09810543	12.64
10.02			**OP09795116**	11.07
10.02	**Plans and Procedures for assuming responsibility for securing use of assets,**			**208.83**
Non HOC 06	Regulatory Support of Handover Checklist Items	Aerotek Professional Services	OP09721242A	11.35
Non HOC 06			OP09735490	11.02
Non HOC 06			OP09750078	15.71
Non HOC 06			OP09779860A	9.57
Non HOC 06			OP09764696A	10.28
Non HOC 06			OP09810543	12.64
Non HOC 06			OP09795116	11.07
Non HOC 06		Alumbra LLC	68	0.43
Non HOC 06			67	845.40
Non HOC 06			67	1,918.00
Non HOC 06			67	926.85
Non HOC 06			67	1,050.00
Non HOC 06			67	880.63
Non HOC 06			67	840.20
Non HOC 06			67	926.85
Non HOC 06			67	2,965.92
Non HOC 06			67	875.00
Non HOC 06			67	1,925.00
Non HOC 06		American Relocation Connections, LLC	28897	38.50
Non HOC 06			**28897**	770.00
Non HOC 06	**Regulatory Support of Handover Checklist Items Total**			**14,044.42**
4.07	**Development and implementation of customer service technology**	**Carimus Consulting**	**3730**	**2,025.00**
4.07	**Development and implementation of customer service technology Total**			**2,025.00**
Grand Total				**1,540,118.65**

Summary of Additional Costs & Expenses by Invoice

Vendor	Invoice #	Total (USD)
Aerotek Professional Services	OP09721242B	**1,953.74**
Aerotek Professional Services	OP09721242E	**10,197.56**
Aerotek Professional Services	OP09750075A	**11,352.24**
Aerotek Professional Services	OP09721242A	**3,439.56**
Aerotek Professional Services	OP09721242C	**1,858.72**
Aerotek Professional Services	OP09735490	**4,454.20**
Aerotek Professional Services	OP09750078	**4,286.80**
Aerotek Professional Services	OP09779862	**1,953.74**
Aerotek Professional Services	OP09764696B	**1,953.74**
Aerotek Professional Services	OC14039520	**4,524.80**
Aerotek Professional Services	OC14018386	**4,524.80**
Aerotek Professional Services	OP09779861	**365.71**
Aerotek Professional Services	OP09779860B	**16,997.54**
Aerotek Professional Services	OP09779858	**9,304.32**
Aerotek Professional Services	OP09764696E	**19,265.05**
Aerotek Professional Services	OP09764696D	**10,656.35**
Aerotek Professional Services	OP09764696C	**1,648.16**
Aerotek Professional Services	OP09779860A	**3,868.09**
Aerotek Professional Services	OP09764696A	**4,151.86**
Aerotek Professional Services	OP09721242D	**2,968.19**
Aerotek Professional Services	OC14060184	**4,524.80**
Aerotek Professional Services	OP09795119	**1,715.79**
Aerotek Professional Services	OP09795118	**11,271.60**
Aerotek Professional Services	OP09795117	**19,323.23**
Aerotek Professional Services	OP09810543	**5,107.72**
Aerotek Professional Services	OP09795116	**4,472.13**
Aerotek Professional Services	OP09810544	**18,927.84**
Alumbra LLC	54	**89,492.50**
Alumbra LLC	55	**69,885.04**
Alumbra LLC	56	**34,910.00**
Alumbra LLC	57	**74,802.42**
Alumbra LLC	58	**52,700.00**
Alumbra LLC	59	**87,636.20**
Alumbra LLC	68	**85,450.00**
Alumbra LLC	67	**61,202.85**
Alumbra LLC	60	**16,921.70**
Alumbra LLC	61	**16,083.40**
Alumbra LLC	66	**115,869.65**
Alumbra LLC	62	**88,968.75**
Alumbra LLC	64	**127,615.00**
Alumbra LLC	65	**91,234.62**
Alumbra LLC	63	**80,314.23**
Alumbra LLC	53	**41,820.00**
Alvarez & Marsal Corporate Performance Improvement, LLC	826788-04B	**58,040.50**
Alvarez & Marsal Corporate Performance Improvement, LLC	826788-05A	**22,742.40**

Vendor	Invoice #	Total (USD)
Alvarez & Marsal Corporate Performance Improvement, LLC	826788-05C	**109,064.61**
Alvarez & Marsal Corporate Performance Improvement, LLC	826788-05B	**7,817.70**
American Relocation Connections, LLC	28932	**55,814.13**
American Relocation Connections, LLC	29537	**3,706.80**
American Relocation Connections, LLC	28835	**12,420.27**
American Relocation Connections, LLC	28827	**11,061.38**
American Relocation Connections, LLC	28898	**4,746.07**
American Relocation Connections, LLC	28897	**4,042.50**
American Relocation Connections, LLC	29105	**15,571.72**
American Relocation Connections, LLC	28530	**14,727.24**
American Relocation Connections, LLC	29536	**16,000.00**
American Relocation Connections, LLC	30029	**25,025.00**
American Relocation Connections, LLC	30027	**25,000.00**
ARC Relocation Management PR, LLC	28899	**4,651.59**
AT&T Mobility Puerto Rico	12559108	**724.52**
ATCO Power (2010) Ltd.	082020-2LB	**266,776.40**
ATCO Power (2010) Ltd.	102020-3LB	**1,846.76**
ATCO Power (2010) Ltd.	112020-3LB	**26,330.31**
ATCO Power (2010) Ltd.	112020-2LB	**429,062.23**
BridgeSource Utilities Solutions, LLC	1004	**87,977.22**
CDW	LRLM509	**1,776.89**
Covington & Burling LLP	60917861	**3,777.00**
Covington & Burling LLP	60917838	**17,352.00**
DLA Piper LLP (US)	4028911	**137,462.58**
DLA Piper LLP (US)	4028913	**16,754.00**
Innovative Emergency Management, Inc. (IEM)	20342-WO1-005	**86,573.82**
Innovative Emergency Management, Inc. (IEM)	20342-WO3-003	**8,012.16**
Innovative Emergency Management, Inc. (IEM)	20342-WO2-004	**11,056.68**
International Business Machines Corporation (IBM)	CM1CQTM	**126,828.00**
International Business Machines Corporation (IBM)	C20CX4V	**747,612.00**
International Business Machines Corporation (IBM)	C20CWF8	**111,430.80**
Iris Vargas	LE 2020-07	**7,040.00**
Iris Vargas	LE 2020-08	**7,000.00**
Iris Vargas	LE 2020-10	**1,393.75**
Iris Vargas	LE 2020-09	**4,760.00**
Iris Vargas	LE 2020-11	**836.25**
NexTec Operating Corp	158918	**633.75**
NexTec Operating Corp	159428	**527.73**
NexTec Operating Corp	159581	**105.55**
NexTec Operating Corp	159692	**1,108.21**
Nory Sanchez-Alvarez	LUMA 2020-0029	**163.38**
Nory Sanchez-Alvarez	LUMA 2020-0031	**5,764.64**
Nory Sanchez-Alvarez	LUMA 2020-0032	**48.32**
Oracle America, Inc.	985236	**1,470.00**
Oracle America, Inc.	996093	**1,470.00**
People 2.0 North America	RL509365414	**5,089.00**
People 2.0 North America	RL509365416	**7,377.60**
People 2.0 North America	RL509365417	**9,520.00**

Vendor	Invoice #	Total (USD)
People 2.0 North America	RL509368048	**8,848.00**
People 2.0 North America	RL509368047	**8,628.40**
People 2.0 North America	RL509368046	**9,576.00**
People 2.0 North America	RL509368045	**4,865.28**
People 2.0 North America	RL509371480	**4,788.00**
People 2.0 North America	RL509371479	**6,020.80**
People 2.0 North America	RL509371478	**6,930.00**
People 2.0 North America	RL509371477	**3,682.00**
Quanta Workforce Solutions, LLC	QWS-112020-2B	**128,223.38**
Smartbridge	INV_9387	**18,675.00**
Smartbridge	INV_9436	**18,337.50**
Smartbridge	INV_9434	**11,520.00**
Translations & More	190405	**2,418.00**
Quanta Services Puerto Rico, LLC	QWS-112020-3B	**3,340.15**
MBarrett Consulting LLC	1145	**4,700.00**
BMA Group	20-4339	**7,904.00**
BMA Group	20-4554	**7,904.00**
CSS International, Inc	19263	**25,477.36**
CSS International, Inc	19266	**23,460.00**
CSS International, Inc	19262	**18,400.00**
CSS International, Inc	19265	**19,767.43**
Triple-S, Salud	102020-0353	**3,211.49**
Global Project Solutions, LLC	20-1010	**5,500.00**
Global Project Solutions, LLC	20-1012	**3,025.00**
Global Project Solutions, LLC	20-1011	**28,605.71**
Resources Global Professionals (RGP)	RGP1048672	**13,204.21**
Resources Global Professionals (RGP)	RGP1049665	**10,767.00**
Resources Global Professionals (RGP)	RGP1049664	**961.19**
Resources Global Professionals (RGP)	RGP1050404	**14,023.08**
Greg Sarich	11/18/2020	**1,423.12**
EAN Services, LLC (Enterprise)	25630665	**21,210.80**
EAN Services, LLC (Enterprise)	25731115	**11,338.66**
EAN Services, LLC (Enterprise)	25680145	**17,460.24**
EAN Services, LLC (Enterprise)	25778924	**9,503.61**
Cigna	31694_110120	**972.84**
Office Depot	133200684	**356.80**
Office Depot	1.31071E+11	**156.09**
Office Depot	51480604001	**1,705.85**
Office Depot	1.28524E+11	**189.54**
Office Depot	12641207001	**1,945.32**
Office Depot	1.2804E+11	**1,306.53**
Office Depot	1.28034E+11	**1,103.82**
Office Depot	1.36008E+11	**22.45**
Office Depot	1.37748E+11	**63.33**
Lockton	18164006	**5,047.50**
OGMA Language Studio	8Q-110220-1	**1,420.00**
OGMA Language Studio	8Q-113020-1	**1,420.00**
Trans4mative	1497	**13,530.00**

Vendor	Invoice #	Total (USD)
Trans4mative	1499	**11,550.00**
Trans4mative	1498	**12,210.00**
Trans4mative	1504	**14,145.00**
Trans4mative	1505	**14,000.00**
Trans4mative	1506	**16,280.00**
Trans4mative	1514	**7,770.00**
Trans4mative	1512	**15,580.00**
Trans4mative	1515	**11,900.00**
Troutman Pepper Hamilton Sanders LLP	30064778	**15,078.50**
Lydia Martinez	44139	**1,003.46**
ERM-PR, Inc.	17894	**27,755.00**
Esther Gonzalez	44139	**1,495.33**
Carimus Consulting	3730	**2,025.00**
Carimus Consulting	3715	**80,662.50**
Carimus Consulting	10662	**9,855.00**
J.D. Power	INV-US54448	**23,879.00**
J.D. Power	INV-US54445	**21,170.00**
Total		**4,645,366.37**

MCL Code	Name	Internal November Hrs	Internal October Hrs (Not Prev Inv.)	Labour Adjustments	Sub-Total November Labor	Internal Cum. Hrs. from Prev. Inv. (w/o Allocation)	Internal Cum. Hrs (w/o Allocation)	Internal Reallocations	Internal After Allocation	Internal Cum. Hrs. from Prev. Inv. (with Allocation)	Internal Cum. Hrs (with Allocation)	Third Party November Hrs	Third Party Cum. Hrs. from Prev. Inv. (w/o Allocation)	Third Party Cum. Hrs (w/o Allocation)	Third Part Reallocations	Third Party After Allocation	Third Party Cum. Hrs. from Prev. Inv. (with Allocation)	Third Party Cum. Hrs (with Allocation)	November Hours - Unallocated	November Hours as Allocated	Total Hours (w/o Allocation)	Total Hours (with Allocation)
		Data Entry	Data Entry	Data Entry				Data Entry				Data Entry			Data Entry							
		15,887.0	450.5	-	16,337.5	84,795.0	101,132.5	-	16,337.5	84,795.0	101,132.5	19,731.4	38,001.6	57,732.9	-	19,731.4	38,001.6	57,732.9	36,068.9	36,068.9	158,865.4	158,865.4
1	General & Transition Management	2,614.0	49.0		2,663.0	14,174.0	16,837.0	-	2,663.0	14,511.5	17,174.5	766.7	3,048.1	3,814.8	(122.0)	644.7	2,671.6	3,316.3	3,429.7	3,307.7	20,651.8	20,490.8
1.01	Government Approvals	4.5	-		4.5	686.0	690.5	-	4.5	701.0	705.5	-	-	-	-	-	-	-	4.5	4.5	690.5	705.5
1.02	Plan to Address Gaps in Assets, Technology, Processes, etc. (plan to include cost estimates)	204.0	7.5		211.5	4,085.0	4,296.5	-	211.5	4,070.0	4,281.5	188.8	2,779.5	2,968.3	-	188.8	377.5	566.3	400.3	400.3	7,264.8	4,847.8
1.03	PREB Rate Order Filing (Initial Budgets and Liability Waiver approvals)	167.0	17.5		184.5	1,608.0	1,792.5	-	184.5	1,058.0	1,242.5	207.0	52.0	259.0	-	207.0	52.0	259.0	391.5	391.5	2,051.5	1,501.5
2.01	Development and Implementation of an Operations Takeover Plan for Transmission and Sub-Transmission Inside and Outside of the Plant	126.5	-		126.5	433.0	559.5	-	126.5	513.0	639.5	-	-	-	-	-	-	-	126.5	126.5	559.5	639.5
2.02	Development and Implementation of an Operational Takeover Plan for the Electric Distribution System	60.5	-		60.5	1,857.5	1,918.0	-	60.5	3,413.0	3,473.5	-	106.0	106.0	-	-	156.5	156.5	60.5	60.5	2,024.0	3,630.0
2.0301	Transition Plan for T&D Control Centers	220.5	-		220.5	707.0	927.5	-	220.5	707.0	927.5	-	-	-	-	-	-	-	220.5	220.5	927.5	927.5
2.0302	Transition Plan for Operations and Maintenance (O&M) Activities	547.0	-		547.0	4,165.5	4,712.5	-	547.0	6,203.5	6,750.5	8.0	-	8.0	-	8.0	70.0	78.0	555.0	555.0	4,720.5	6,828.5
2.0303	Emergency Response/Disaster Recovery/Business Continuity Plans	66.5	-		66.5	88.5	155.0	5.5	72.0	88.5	160.5	-	9.5	9.5	72.8	72.8	9.5	82.3	66.5	144.8	164.5	242.8
2.0304	Fleet Management Plan	171.5	-		171.5	1,146.0	1,317.5	-	171.5	1,146.0	1,317.5	60.5	169.0	229.5	-	60.5	169.0	229.5	232.0	232.0	1,547.0	1,547.0
2.0305	Asset Management (included in 8. Engineering and Asset Management)	217.5	-		217.5	1,380.0	1,597.5	-	217.5	1,220.0	1,437.5	-	-	-	-	-	-	-	217.5	217.5	1,597.5	1,437.5
2.0306	Workforce Management & Training Plan	366.0	-		366.0	1,983.5	2,349.5	-	366.0	1,983.5	2,349.5	-	2.0	2.0	-	-	2.0	2.0	366.0	366.0	2,351.5	2,351.5
2.0307	Safety Management Plan	345.0	-		345.0	1,963.5	2,308.5	-	345.0	1,963.5	2,308.5	-	2.0	2.0	-	-	2.0	2.0	345.0	345.0	2,310.5	2,310.5
2.0308	Engineering and Asset Management	919.0	-		919.0	2,871.0	3,790.0	-	919.0	2,871.0	3,790.0	-	-	-	-	-	-	-	919.0	919.0	3,790.0	3,790.0
2.0309	Identification of Real Estate	57.5	-		57.5	707.5	765.0	-	57.5	465.5	523.0	-	-	-	-	-	-	-	57.5	57.5	765.0	523.0
2.031	Materials Management & Warehouse Plan	144.5	-		144.5	991.0	1,135.5	-	144.5	991.0	1,135.5	16.0	42.0	58.0	-	16.0	42.0	58.0	160.5	160.5	1,193.5	1,193.5
2.0311	System Operations Plan	540.0	-		540.0	648.5	1,188.5	-	540.0	693.1	1,233.1	-	-	-	-	-	-	-	540.0	540.0	1,188.5	1,233.1
2.0312	Vegetation Management Plan	115.5	35.0		150.5	612.5	763.0	-	150.5	612.5	763.0	344.1	1,413.1	1,757.2	-	344.1	1,413.1	1,757.2	494.6	494.6	2,520.2	2,520.2
2.04	Update Emergency Operations Manual and Business Continuity/Disaster Recovery Plan	-	-		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
2.05	Environmental Exposure Management Plan	177.0	-		177.0	1,237.5	1,414.5	-	177.0	1,237.5	1,414.5	262.0	-	262.0	-	262.0	-	262.0	439.0	439.0	1,676.5	1,676.5
3.01	Remediation Plan Proposal	-	-		-	182.5	182.5	-	-	390.7	390.7	-	-	-	-	-	-	-	-	-	182.5	390.7
3.02	Development of Improvement Initiatives	124.5	-		124.5	211.0	335.5	-	124.5	2,314.2	2,438.7	-	-	-	-	-	-	-	124.5	124.5	335.5	2,438.7
3.03	Consolidate Plans from All Areas	205.0	-		205.0	344.5	549.5	-	205.0	1,597.3	1,802.3	-	-	-	-	-	-	-	205.0	205.0	549.5	1,802.3
3.04	Development of System Remediation Plan	875.5	2.0		877.5	4,430.0	5,307.5	228.0	1,105.5	821.3	1,926.8	-	1.0	1.0	-	-	1.0	1.0	877.5	1,105.5	5,308.5	1,927.8
3.05	Approval of System Remediation Plan	488.5	75.0		563.5	257.0	820.5	(228.0)	335.5	477.5	813.0	-	-	-	-	-	-	-	563.5	335.5	820.5	813.0
4.01	Evaluating Customer Service Facilities and Assets	92.0	-		92.0	223.5	315.5	-	92.0	253.5	345.5	-	-	-	-	-	-	-	92.0	92.0	315.5	345.5
4.02	Evaluating and Updating Customer Service Policies and Procedures	150.5	-		150.5	519.0	669.5	-	150.5	489.0	639.5	449.5	672.5	1,122.0	-	449.5	672.5	1,122.0	600.0	600.0	1,791.5	1,761.5
4.03	Development of a Meter Reading Plan	70.5	-		70.5	417.0	487.5	-	70.5	417.0	487.5	-	-	-	-	-	-	-	70.5	70.5	487.5	487.5
4.04	Development of a Customer Service Transition Plan	450.0	6.0		456.0	1,341.0	1,797.0	-	456.0	1,261.0	1,717.0	885.5	2,304.3	3,189.8	(35.0)	850.5	4,706.3	5,556.8	1,341.5	1,306.5	4,986.8	7,273.8
4.05	Development and Implementation of a Service Start and Shut-Off Plan	15.0	-		15.0	12.5	27.5	-	15.0	92.5	107.5	31.0	103.0	134.0	-	31.0	103.0	134.0	46.0	46.0	161.5	241.5
4.06	Development of a Meter Asset Management (MAM) Plan	32.5	-		32.5	72.0	104.5	-	32.5	72.0	104.5	-	-	-	-	-	-	-	32.5	32.5	104.5	104.5
4.07	Development and Implementation of a Customer Service Technology	14.0	-		14.0	94.5	108.5	-	14.0	94.5	108.5	-	5.0	5.0	35.0	35.0	5.0	40.0	14.0	49.0	113.5	148.5
4.08	Develop and Implement a Non-Technical Energy Loss Reduction Plan	2.0	-		2.0	56.0	58.0	-	2.0	56.0	58.0	-	-	-	-	-	-	-	2.0	2.0	58.0	58.0
4.09	Establish Integration Between Customer Services & T&D Ops	146.0	-		146.0	520.0	666.0	-	146.0	520.0	666.0	-	-	-	-	-	-	-	146.0	146.0	666.0	666.0
5.01	Development of IT/OT Communication Plan and Acceptance Criteria	11.0	-		11.0	-	11.0	-	11.0	-	11.0	-	-	-	-	-	-	-	11.0	11.0	11.0	11.0
5.02	Identification and Gap Analysis	512.0	-		512.0	2,100.5	2,612.5	-	512.0	1,697.3	2,209.3	3,188.0	5,378.9	8,566.9	(20.0)	3,168.0	4,718.0	7,886.0	3,700.0	3,680.0	11,179.4	10,095.3
5.03	Evaluating IT/OT Applications and Infrastructure	-	-		-	126.0	126.0	-	-	519.2	519.2	-	-	-	-	-	770.3	770.3	-	-	126.0	1,289.5
5.04	Development of Cyber Security and Business Continuity Plan	93.0	-		93.0	346.0	439.0	-	93.0	268.5	361.5	-	-	-	-	-	-	-	93.0	93.0	439.0	361.5
5.05	Development of an IT Asset Management Program	-	-		-	-	-	-	-	-	-	-	-	-	20.0	20.0	-	20.0	-	20.0	-	20.0
5.06	Development of an IT/OT Transition Plan and Schedule	-	-		-	5.0	5.0	-	-	250.2	250.2	-	-	-	-	-	0.9	0.9	-	-	5.0	251.1
5.07	Commencement Cutover Planning	42.0	-		42.0	386.0	428.0	-	42.0	140.8	182.8	-	383.4	383.4	-	-	273.1	273.1	42.0	42.0	811.4	455.9
5.08	Training and Communication Plan	-	-		-	5.0	5.0	-	-	5.0	5.0	-	-	-	-	-	-	-	-	-	5.0	5.0
6.01	Detailed Description of Approach to Budgeting and Reporting	76.5	-		76.5	144.5	221.0	-	76.5	249.5	326.0	335.0	633.5	968.5	-	335.0	634.0	969.0	411.5	411.5	1,189.5	1,295.0
6.02	Description of Approach to Complying with Initial Budget Obligations	40.5	-		40.5	134.5	175.0	-	40.5	320.5	361.0	-	-	-	-	-	1.0	1.0	40.5	40.5	175.0	362.0
6.03	Approach to Formalizing Changes to Control Processes	188.5	-		188.5	98.0	286.5	-	188.5	98.0	286.5	-	-	-	-	-	-	-	188.5	188.5	286.5	286.5
6.04	Establishing a Financial Accounting System and Account Structure	339.0	-		339.0	1,998.5	2,337.5	-	339.0	1,998.5	2,337.5	-	684.0	684.0	-	-	684.0	684.0	339.0	339.0	3,021.5	3,021.5
6.05	Preparing Initial Budgets and Other Financial Forecasts	264.0	-		264.0	1,034.5	1,298.5	-	264.0	743.5	1,007.5	11.8	152.6	164.4	-	11.8	151.1	162.9	275.8	275.8	1,462.9	1,170.4
6.06	Establishing Bank Accounts	-	-		-	0.5	0.5	-	-	0.5	0.5	-	-	-	-	-	-	-	-	-	0.5	0.5
6.07	Evaluating and Updating Payroll and Labor Cost Reporting systems	15.0	-		15.0	39.5	54.5	-	15.0	49.5	64.5	424.0	949.8	1,373.8	-	424.0	949.8	1,373.8	439.0	439.0	1,428.3	1,438.3
6.08	Establishing a Delegation of Authority Matrix and Process	4.0	-		4.0	18.0	22.0	-	4.0	18.0	22.0	-	-	-	-	-	-	-	4.0	4.0	22.0	22.0
6.09	Processes & Procedures and Overall Internal Controls	66.5	20.0		86.5	1,577.5	1,664.0	-	86.5	1,577.5	1,664.0	102.0	809.7	911.7	-	102.0	809.7	911.7	188.5	188.5	2,575.7	2,575.7
7.01	Set Up Governance Framework	-	-		-	-	-	-	-	5.0	5.0	-	-	-	-	-	43.2	43.2	-	-	-	48.2
7.02	Policies and Procedures	1.0	-		1.0	39.0	40.0	-	1.0	51.0	52.0	27.0	4.0	31.0	-	27.0	32.0	59.0	28.0	28.0	71.0	111.0
7.03	Staffing Plan	-	-		-	-	-	-	-	-	-	-	-	-	-	-	103.9	103.9	-	-	-	103.9
7.04	Surge Staffing	-	-		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
7.05	Project Worksheet Assessment (also covered under Section 4.3)	19.0	8.5		27.5	20.0	47.5	-	27.5	48.1	75.6	443.0	505.8	948.8	-	443.0	620.2	1,063.2	470.5	470.5	996.3	1,138.7
7.06	Handoff of Project Worksheet Activity from COR3 and Vendors	-	-		-	47.5	47.5	-	-	10.5	10.5	-	421.3	421.3	-	-	83.9	83.9	-	-	468.8	94.4
7.07	Project Procurement Planning	-	-		-	-	-	-	-	-	-	-	-	-	-	-	28.0	28.0	-	-	-	28.0
7.08	Drafting, Revising and Finalizing Federal Funding Procurement Manual	-	-		-	13.0	13.0	-	-	13.0	13.0	74.5	221.5	296.0	-	74.5	241.5	316.0	74.5	74.5	309.0	329.0
8.01	Draft, Revise and Finalize Operator Employment Requirements	-	-		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
8.02	Recruiting and Staffing	1,033.5	161.5		1,195.0	4,150.0	5,345.0	-	1,195.0	1,441.8	2,636.8	5,477.3	5,164.2	10,641.5	(10.0)	5,467.3	4,393.9	9,861.1	6,672.3	6,662.3	15,986.5	12,497.9
8.03	Redesign and Staff New Organization	370.5	-		370.5	1,814.0	2,184.5	-	370.5	1,814.0	2,184.5	-	176.0	176.0	-	-	176.0	176.0	370.5	370.5	2,360.5	2,360.5
8.04	Proposed Recruitment and Staffing Plan	-	-		-	369.0	369.0	-	-	3,077.3	3,077.3	-	-	-	-	-	770.3	770.3	-	-	369.0	3,847.6
8.05	Stand Up Human Capital Management (HCM) System	358.0	40.0		398.0	1,167.5	1,565.5	-	398.0	1,162.5	1,560.5	154.0	124.0	278.0	-	154.0	124.0	278.0	552.0	552.0	1,843.5	1,838.5
8.06	Communication Plan	306.0	-		306.0	1,904.0	2,210.0	-	306.0	1,889.0	2,195.0	120.0	166.0	286.0	-	120.0	166.0	286.0	426.0	426.0	2,496.0	2,481.0
8.07	Training (Workforce Development) Plan	10.0	-		10.0	71.0	81.0	-	10.0	76.0	86.0	-	1.0	1.0	-	-	1.0	1.0	10.0	10.0	82.0	87.0
8.08	Develop Employee Retirement Plan	51.5	-		51.5	582.5	634.0	-	51.5	582.5	634.0	-	-	-	-	-	-	-	51.5	51.5	634.0	634.0
8.09	Occupational Health and Wellness	24.0	-		24.0	152.0	176.0	-	24.0	152.0	176.0	-	-	-	-	-	-	-	24.0	24.0	176.0	176.0
8.1	Compliance Plan	-	-		-	31.0	31.0	-	-	31.0	31.0	160.0	299.0	459.0	-	160.0	299.0	459.0	160.0	160.0	490.0	490.0
8.11	Engagement Plan	-	-		-	60.5	60.5	-	-	60.5	60.5	-	-	-	10.0	10.0	-	10.0	-	10.0	60.5	70.5
8.12	Develop a Community Investment Plan	111.5	-		111.5	77.5	189.0	-	111.5	92.5	204.0	-	-	-	-	-	-	-	111.5	111.5	189.0	204.0
9.01	Genco Shared Services Agreement Approval	46.5	1.5		48.0	52.5	100.5	-	48.0	75.5	123.5	356.5	571.3	927.8	-	356.5	571.3	927.8	404.5	404.5	1,028.3	1,051.3
9.02	Emergency Response Plan Approval -	2.0	3.5		5.5	1.0	6.5	(5.5)	-	4.0	4.0	72.8	12.3	85.0	(72.8)	-	12.3	12.3	78.3	-	91.5	16.3
9.03	Non-Federal Funding Procurement Manual Approval	103.0	-		103.0	323.5	426.5	-	103.0	323.5	426.5	-	-	-	-	-	-	-	103.0	103.0	426.5	426.5
9.04	Physical Security Plan Approval	104.5	-		104.5	1,088.0	1,192.5	-	104.5	1,088.0	1,192.5	-	-	-	-	-	-	-	104.5	104.5	1,192.5	1,192.5
9.05	Data Security Plan Approval	17.5	-		17.5	8.0	25.5	-	17.5	85.5	103.0	-	-	-	-	-	-	-	17.5	17.5	25.5	103.0
9.06	Vegetation Management Plan Approval	-	-		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
9.07	System Operation Principles Regulatory Approval	37.0	3.0		40.0	70.0	110.0	-	40.0	301.3	341.3	230.5	1,128.5	1,359.0	-	230.5	1,161.0	1,391.5	270.5	270.5	1,469.0	1,732.8
10.01	Evaluating Existing Procurement and Subcontracting Policies, Procedures and Systems	5.0	-		5.0	121.0	126.0	-	5.0	201.0	206.0	-	-	-	-	-	-	-	5.0	5.0	126.0	206.0
10.02	Assuming Responsibility for Securing Use of Assets, Facilities, IT / OT, etc	55.0	-		55.0	243.5	298.5	-	55.0	485.5	540.5	394.5	81.0	475.5	-	394.5	81.0	475.5	449.5	449.5	774.0	1,016.0
10.03	Assuming Existing Subcontracts	11.0	-		11.0	49.5	60.5	-	11.0	49.5	60.5	-	-	-	-	-	-	-	11.0	11.0	60.5	60.5
11.01	Develop Back-End Transition Plan	-	-		-	14.0	14.0	-	-	31.0	31.0	-	-	-	-	-	-	-	-	-	14.0	31.0
12.01	Confirmation of Acceptable Operator Security	-	-		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
12.02	Required Insurance	15.0	-		15.0	155.0	170.0	-	15.0	155.0	170.0	22.3	-	22.3	-	22.3	-	22.3	37.3	37.3	192.3	192.3
12.03	Baseline Performance Levels	333.5	5.0		338.5	1,073.5	1,412.0	-	338.5	1,193.8	1,532.3	-	-	-	-	-	-	-	338.5	338.5	1,412.0	1,532.3
12.04	Back-End Transition Plan	30.0	-		30.0	61.0	91.0	-	30.0	44.0	74.0	-	-	-	122.0	122.0	-	122.0	30.0	152.0	91.0	196.0
12.05	Representations	-	-		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
12.06	Operator Representations and Warranties	-	-		-	69.5	69.5	-	-	-	-	-	73.0	73.0	-	-	-	-	-	-	142.5	-
12.07	Section 4.3: Owner and Administrator Responsibilities	-	-		-	-	-	-	-	18.0	18.0	-	-	-	-	-	-	-	-	-	-	18.0
12.08	Owner Representations and Warranties	-	-		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
12.09	Section 4.4 Governmental Approvals	-	-		-	34.0	34.0	-	-	39.0	39.0	-	-	-	-	-	-	-	-	-	34.0	39.0
12.1	Section 4.5: Conditions Precedent to Service Commencement Date	51.5	-		51.5	60.0	111.5	-	51.5	224.3	275.8	-	8.3	8.3	-	-	8.3	8.3	51.5	51.5	119.8	284.1
12.11	Section 4.7: Closing the Front-End Transition Period	-	-		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
12.12	Service Commencement Begins	-	-		-	26.5	26.5	-	-	-	-	-	-	-	-	-	-	-	-	-	26.5	-
General 09	Operational plans and Operations Management	-	-		-	3,513.5	3,513.5		-	-	-	-	120.5	120.5		-	-	-	-	-	3,634.0	
Non HOC 01	ManagementCo IT Systems	6.0	-		6.0	354.5	360.5	(6.0)	-	354.5	354.5	-	652.5	652.5	-	-	885.0	885.0	6.0	-	1,013.0	1,239.5
Non HOC 02	ServeCo IT Systems	485.5	-		485.5	2,398.5	2,884.0	6.0	491.5	2,378.5	2,870.0	2,968.6	5,062.5	8,031.1	-	2,968.6	5,062.5	8,031.1	3,454.1	3,460.1	10,915.1	10,901.1
Non HOC 03	Identify source data for renewal process and Open claims review	5.5	-		5.5	30.5	36.0	-	5.5	30.5	36.0	-	-	-	-	-	-	-	5.5	5.5	36.0	36.0
Non HOC 04	Standing up Capital Program organization	268.0	7.0		275.0	1,192.5	1,467.5	-	275.0	1,192.5	1,467.5	-	-	-	-	-	144.0	144.0	275.0	275.0	1,467.5	1,611.5
Non HOC 05	LUMA MC SetUp, general financial, risk management and sourcing and procurement activities, Tax matters, and team administrative tasks.	-	-		-	2,272.5	2,272.5	-	-	2,262.5	2,262.5	-	1,007.0	1,007.0	-	-	1,007.0	1,007.0	-	-	3,279.5	3,269.5
Non HOC 06	Regulatory Support During Transition	108.5	3.0		111.5	1,509.5	1,621.0	-	111.5	1,506.5	1,618.0	801.0	121.5	922.5	-	801.0	121.5	922.5	912.5	912.5	2,543.5	2,540.5
Non HOC 07	Operator Representations and Warranties	16.0	5.0		21.0	711.5	732.5	-	21.0	559.8	580.8	-	313.8	313.8	-	-	386.8	386.8	21.0	21.0	1,046.3	967.6
Non HOC 08	PPOAs	-	-		-		-		-		-	-		-		-		-	-	-	-	-

MCL Code	Name	Internal November Hrs	Internal October Hrs (Not Prev Inv.)	Labour Adjustments	Sub-Total November Labor	Internal Cum. Hrs. from Prev. Inv. (w/o Allocation)	Internal Cum. Hrs (w/o Allocation)	Internal Reallocations	Internal After Allocation	Internal Cum. Hrs. from Prev. Inv. (with Allocation)	Internal Cum. Hrs (with Allocation)	Third Party November Hrs	Third Party Cum. Hrs. from Prev. Inv. (w/o Allocation)	Third Party Cum. Hrs (w/o Allocation)	Third Part Reallocations	Third Party After Allocation	Third Party Cum. Hrs. from Prev. Inv. (with Allocation)	Third Party Cum. Hrs (with Allocation)	November Hours - Unallocated	November Hours as Allocated	Total Hours (w/o Allocation)	Total Hours (with Allocation)
Non HOC 09	~~Gridco Genco - no Longer Required~~	-	-		-		-		-		-	-		-		-		-	-	-	-	-
Non HOC 10	Delineate Interconnection Points	**24.0**	-		**24.0**		**24.0**	-	**24.0**		**24.0**	-		-	-	-		-	**24.0**	**24.0**	**24.0**	24.0
Non HOC 11	Development of System Operations Principles	-	-		-	-	-	-	-	-	-	**355.0**	**262.5**	**617.5**	-	**355.0**	**230.0**	**585.0**	**355.0**	**355.0**	**617.5**	585.0
Non HOC 12	Standup GenCo Organization	**1.0**	-	**(1.0)**	-	**2.0**	**2.0**	-	-	**2.0**	**2.0**	-	-	-	-	-	-	-	-	-	**2.0**	2.0
Non HOC 13	IRP Coordination	**14.0**	**0.5**		**14.5**	**147.0**	**161.5**	-	**14.5**	**147.0**	**161.5**	-	-	-	-	-	-	-	**14.5**	**14.5**	**161.5**	161.5
Non HOC 14	Negotiate PPOAs - Regulatory	-	-	**1.0**	**1.0**	-	**1.0**	-	**1.0**	-	**1.0**	**158.8**	**1,204.0**	**1,362.8**	-	**158.8**	**1,204.0**	**1,362.8**	**159.8**	**159.8**	**1,363.8**	1,363.8
Non HOC 15	LUMA MC Ongoing Back Office Support	**480.0**	-		**480.0**	**674.0**	**1,154.0**	-	**480.0**	**294.0**	**774.0**	**635.9**	**599.6**	**1,235.5**	-	**635.9**	**599.6**	**1,235.5**	**1,115.9**	**1,115.9**	**2,389.5**	2,009.5
Non-Billable 01	Vacation	-	-		-				-		-	-		-		-		-	-	-	-	-
Non-Billable 02	LUMA Specific Non-Billable Work	-	-		-				-		-	-		-		-		-	-	-	-	-
Non-Billable 03	Sick time	-	-		-				-		-	-		-		-		-	-	-	-	-
Non-Billable 04	Public Holidays	-	-		-				-		-	-		-		-		-	-	-	-	-
Non-Billable 05	ATCO Project Time	-	-		-				-		-	-		-		-		-	-	-	-	-
Non-Billable 06	Quanta Project Time	-	-		-				-		-	-		-		-		-	-	-	-	-
Non-Billable 07	Bereavement	-	-		-				-		-	-		-		-		-	-	-	-	-
Non-Billable 08	Flex Time	-	-		-				-		-	-		-		-		-	-	-	-	-
Non-Billable 09	PTO	-	-		-				-		-	-		-		-		-	-	-	-	-
Non-Billable 10	Training	-	-		-				-		-	-		-		-		-	-	-	-	-
Non-Billable 11	Jury Duty	-	-		-				-		-	-		-		-		-	-	-	-	-
Non-Billable 12	LUMA College Time	-	-		-				-		-	-		-		-		-	-	-	-	-
Non-Billable 13	Corporate matters	-	-		-				-		-	-		-		-		-	-	-	-	-
Quick Win 1	Streetlight Operations Improvement	-	-		-				-		-	-		-		-		-	-	-	-	-
Quick Win 2	Repair of Obvious For Visible To Ordinary Person Infrastructure Problems	-	-		-				-		-	-		-		-		-	-	-	-	-
Quick Win 3	Reliability Improvement For Quick Hits	-	-		-				-		-	-		-		-		-	-	-	-	-
Quick Win 4	Vegetation Management Program Implementation	-	-		-				-		-	-		-		-		-	-	-	-	-
Quick Win 5	FEMA Worksheets And Getting FEMA Funding Unstuck	-	-		-				-		-	-		-		-		-	-	-	-	-
Quick Win 6	Smart Meter Evaluation And Apps	-	-		-				-		-	-		-		-		-	-	-	-	-
Quick Win 7	Develop Quick Win Initiatives Projects	-	-		-				-		-	-		-		-		-	-	-	-	-
Quick Win 8	Implement Quick Win Projects	-	-		-				-		-	-		-		-		-	-	-	-	-
		15,887.0	**450.5**	**0**	**16337.5**	**84795**	**101132.5**	-	**16337.5**	**84795**	**101132.5**	**19731.37**	**38001.57**	**57732.94**	**0**	**19731.37**	**38001.57**	**57732.94**	**36068.87**	**36068.87**	**158865.44**	**158865.44**

Front-End Transition Hourly Fully Allocated Rates

(Table 28: ManagementCo or Affiliate Personnel)

Employee Category	Hourly Rate ($)
Vice President	325.00
Senior Director	300.00
Director	275.00
Senior Manager	210.00
Field Crew Leader	205.00
Trainer	200.00
Manager	200.00
Field Tech	195.00
Senior Analyst	160.00
Engineer	160.00
Field Supervisor	160.00
Analyst	125.00
Administrative Support	50.00

INVOICE

Submitted To:	Address:
Puerto Rico Public-Private Partnerships Authority PO Box 42001 San Juan, Puerto Rico 00940-2001	**LUMA Energy, LLC** 644 Av. Manuel Fernández Juncos, Suite 301 San Juan, Puerto Rico 00907
To Be Paid By: **Puerto Rico Electric Power Authority** PO Box 364267 San Juan, Puerto Rico 00936-4267	**Tax Registration No. 66-0940278**
Invoice Date: **January 10, 2021**	Invoice #: **FETS-1220-01**

Contract Ref: **Puerto Rico Transmission and Distribution System Operation and Maintenance Agreement** TERMS: **Net 30**

(i) and (ii) Labor (Please see attached breakdowns for further detail)		AMOUNT
Sub-Total Labor for the month of December 2020	**$**	**3,094,947.50**
(iii) Front-End Transition Service Fixed Fee		
Monthly Installment of the FETS Fixed Fee for the month of December 2020	**$**	**5,000,000.00**
(iv) Pass-through Costs and Expenses		
Aerotek Professional Services - 43 Invoices	$	193,789.22
Alumbra LLC - 17 Invoices	$	776,859.48
Alvarez & Marsal Corporate Performance Improvement, LLC - 2 invoices	$	110,869.20
American Relocation Connections, LLC - 19 Invoices	$	157,713.29
AT&T Mobility Puerto Rico - 1 invoices	$	724.52
ATCO Power (2010) Ltd. - 2 invoices	$	10,975.14
BridgeSource Utilities Solutions, LLC - 1 invoices	$	87,825.96
Covington & Burling LLP - 2 invoices	$	34,654.11
DBR Professional Services - 1 Invoices	$	1,000.00
District View Office Center - 3 Invoices	$	694.85
DLA Piper LLP (US) - 3 invoices	$	92,128.86
Innovative Emergency Management, Inc. (IEM) - 5 invoices	$	105,058.82
International Business Machines Corporation (IBM) - 1 Invoices	$	459,109.80
Iris Vargas - 2 Invoices	$	12,800.00
Korn Ferry (US) NW 5854 - 1 Invoices	$	2,400.00
NexTec Operating Corp - 6 invoices	-$	393.05
Nory Sanchez-Alvarez - 4 Invoices	$	6,722.17
Oracle America, Inc. - 4 invoices	$	36,447.75
People 2.0 North America - 8 Invoices	$	58,102.40
Quanta Workforce Solutions, LLC - 6 Invoices	$	143,463.33
Smartbridge - 6 Invoices	$	86,890.00
Translations & More - 1 Invoices	$	507.00
Workday, Inc. - 1 Invoices	$	183,162.90
BMA Group - 2 invoices	$	24,163.53
CSS International, Inc - 6 invoices	$	119,422.22
Global Project Solutions, LLC - 2 Invoices	$	29,609.31
Resources Global Professionals (RGP) - 6 Invoices	$	53,458.71
EAN Services, LLC (Enterprise) - 4 Invoices	$	57,091.98
Cigna - 1 invoices	$	1,075.72
Office Depot - 12 Invoices	$	3,454.34
OGMA Language Studio - 1 Invoices	$	1,420.00
Trans4mative - 3 Invoices	$	31,622.50
Troutman Pepper Hamilton Sanders LLP - 1 Invoices	$	17,046.45
ARC Relocation Management PR, LLC - 1 Invoices	$	20,065.73
ATCO Infrastructure Solutions Ltd - 1 Invoices	$	57,602.48
ERM-PR, Inc. - 1 Invoices	$	30,685.20
Carimus Consulting - 6 Invoices	$	87,347.51
J.D. Power - 2 Invoices	$	45,049.00
Bennett Jones LLP - 2 Invoices	$	8,301.24
Axel Eugenio Colon-Perez - 2 Invoices	$	18,450.00
Kroma Advertising - 14 Invoices	$	160,319.37
Jones Lang LaSalle Puerto Rico, Inc. - 6 Invoices	$	166,476.14
Msuazo Language Services - 1 Invoices	$	4,401.10
C.H. Robinson Project Logistics Ltd. - 1 Invoices	$	24,465.16
American Wire Group (AWG) - 1 Invoices	$	1,307.90
Bonneville Group, Inc - 1 Invoices	$	7,451.46
Glenn International, Inc - 1 Invoices	$	5,213.25

INVOICE

Submitted To:	Address:
Puerto Rico Public-Private Partnerships Authority PO Box 42001 San Juan, Puerto Rico 00940-2001	**LUMA Energy, LLC** 644 Av. Manuel Fernández Juncos, Suite 301 San Juan, Puerto Rico 00907
To Be Paid By: **Puerto Rico Electric Power Authority** PO Box 364267 San Juan, Puerto Rico 00936-4267	**Tax Registration No. 66-0940278**
Invoice Date: **January 10, 2021**	Invoice #: **FETS-1220-01**

Gulf South Forest Products, Inc - 1 Invoices	$	18,810.00
Texas Series of Lockton Companies, LLC - 1 Invoices	$	2,247.50
Sub-Total of Pass-through Costs and Expenses for the month of December 2020	**$**	**3,558,063.55**
Total	**$**	**11,653,011.05**

	FETS Fee	FETS Fixed Fee	Additional C&E	Total
Previously invoiced	$ 21,162,817.50	$ 26,500,000.00	$ 19,174,624.00	$ 66,837,441.50
Current invoice	$ 3,094,947.50	$ 5,000,000.00	$ 3,558,063.55	$ 11,653,011.05
Total invoiced to date	**$ 24,257,765.00**	**$ 31,500,000.00**	**$ 22,732,687.55**	**$ 78,490,452.55**

Remittance Information:

Wire to: *Bank of America, NA, 222 Broadway, New York, NY 10038*
Account #: 488074008867 Wire Routing #: 026009593 ACH Routing #: 11100025

Invoicing Month	Invoice No.	FETS Fee	FETS Fixed Fee	Additional C&E	Total Invoiced
June 2020	FETS-0620-01	$ 828,770.00	$ 1,500,000.00	$ -	$ 2,328,770.00
July 2020	FETS-0720-01 Rev1	$ 3,993,190.00	$ 5,000,000.00	$ 2,131,326.79	$ 11,124,516.79
August 2020	FETS-0820-01 Rev1	$ 3,911,730.00	$ 5,000,000.00	$ 2,922,885.24	$ 11,834,615.24
September 2020	FETS-0920-01	$ 4,284,035.00	$ 5,000,000.00	$ 5,189,724.68	$ 14,473,759.68
October 2020	FETS-1020-01	$ 4,656,765.00	$ 5,000,000.00	$ 4,285,320.92	$ 13,942,085.92
November 2020	FETS-1120-01	$ 3,488,327.50	$ 5,000,000.00	$ 4,645,366.37	$ 13,133,693.87
		$ 21,162,817.50	**$ 26,500,000.00**	**$ 19,174,624.00**	**$ 66,837,441.50**

	Front End Transition Hourly Costs	Additional Costs & Expenses	Sub-Total	Front End Transition Fixed Fee	Total
Previously invoiced	$ 21,162,818	$ 19,174,624	$ 40,337,442	$ 26,500,000	$ 66,837,442
Current invoice	$ 3,094,948	$ 3,558,064	$ 6,653,011	$ 5,000,000	$ 11,653,011
Total invoiced to date	$ 24,257,765	$ 22,732,688	$ 46,990,453	$ 31,500,000	$ 78,490,453
Forecast to complete			$ 29,361,478	$ 28,500,000	$ 57,861,478
Proposal			$ 76,351,931	$ 60,000,000	$ 136,351,931
Variance			$-	$-	$-

SUMMARY

Employee Category	(i) Hourly Rate		*(ii)* Hours Worked	Monthly Total	
Vice President	$	325.00	2399.0	$	779,675.00
Senior Director	$	300.00	613.0	$	183,900.00
Director	$	275.00	2733.0	$	751,575.00
Senior Manager	$	210.00	704.5	$	147,945.00
Field Crew Leader	$	205.00	0.0	$	-
Trainer	$	200.00	200.0	$	40,000.00
Manager	$	200.00	2939.5	$	587,900.00
Field Technician	$	195.00	98.0	$	19,110.00
Senior Analyst	$	160.00	978.5	$	156,560.00
Engineer	$	160.00	462.0	$	73,920.00
Field Supervisor	$	160.00	860.0	$	137,600.00
Analyst	$	125.00	1494.5	$	186,812.50
Administrative Support	$	50.00	599.0	$	29,950.00
			14081	**$**	**3,094,947.50**

Executives

Employee Category	(i) Hourly Rate	*(ii)* Hours Worked	Monthly Total
Vice President	$ 325.00	171.0	$ 55,575.00
Senior Director	$ 300.00	0.0	$ -
Director	$ 275.00	0.0	$ -
Senior Manager	$ 210.00	0.0	$ -
Field Crew Leader	$ 205.00	0.0	$ -
Trainer	$ 200.00	0.0	$ -
Manager	$ 200.00	0.0	$ -
Field Technician	$ 195.00	0.0	$ -
Senior Analyst	$ 160.00	0.0	$ -
Engineer	$ 160.00	0.0	$ -
Field Supervisor	$ 160.00	0.0	$ -
Analyst	$ 125.00	0.0	$ -
Administrative Support	$ 50.00	199.0	$ 9,950.00
		370	**$ 65,525.00**

Capital Programs

Employee Category	(i) Hourly Rate		*(ii)* Hours Worked		Monthly Total
Vice President	$	325.00	109.0	$	35,425.00
Senior Director	$	300.00	0.0	$	-
Director	$	275.00	0.0	$	-
Senior Manager	$	210.00	0.0	$	-
Field Crew Leader	$	205.00	0.0	$	-
Trainer	$	200.00	0.0	$	-
Manager	$	200.00	180.0	$	36,000.00
Field Technician	$	195.00	0.0	$	-
Senior Analyst	$	160.00	0.0	$	-
Engineer	$	160.00	0.0	$	-
Field Supervisor	$	160.00	0.0	$	-
Analyst	$	125.00	0.0	$	-
Administrative Support	$	50.00	0.0	$	-
			289	**$**	**71,425.00**

Communications

Employee Category	(i) Hourly Rate	*(ii)* Hours Worked	Monthly Total
Vice President	$ 325.00	0.0	$ -
Senior Director	$ 300.00	0.0	$ -
Director	$ 275.00	208.0	$ 57,200.00
Senior Manager	$ 210.00	0.0	$ -
Field Crew Leader	$ 205.00	0.0	$ -
Trainer	$ 200.00	0.0	$ -
Manager	$ 200.00	0.0	$ -
Field Technician	$ 195.00	0.0	$ -
Senior Analyst	$ 160.00	0.0	$ -
Engineer	$ 160.00	0.0	$ -
Field Supervisor	$ 160.00	0.0	$ -
Analyst	$ 125.00	113.5	$ 14,187.50
Administrative Support	$ 50.00	0.0	$ -
		321.5	**$ 71,387.50**

Corporate Services

Employee Category		(i) Hourly Rate	*(ii)* Hours Worked		Monthly Total
Vice President	$	325.00	127.0	$	41,275.00
Senior Director	$	300.00	0.0	$	-
Director	$	275.00	72.0	$	19,800.00
Senior Manager	$	210.00	0.0	$	-
Field Crew Leader	$	205.00	0.0	$	-
Trainer	$	200.00	0.0	$	-
Manager	$	200.00	0.0	$	-
Field Technician	$	195.00	0.0	$	-
Senior Analyst	$	160.00	0.0	$	-
Engineer	$	160.00	0.0	$	-
Field Supervisor	$	160.00	0.0	$	-
Analyst	$	125.00	0.0	$	-
Administrative Support	$	50.00	0.0	$	-
			199	**$**	**61,075.00**

Customer Service

Employee Category	(i) Hourly Rate	*(ii)* Hours Worked	Monthly Total
Vice President	$ 325.00	0.0	$ -
Senior Director	$ 300.00	0.0	$ -
Director	$ 275.00	0.0	$ -
Senior Manager	$ 210.00	80.0	$ 16,800.00
Field Crew Leader	$ 205.00	0.0	$ -
Trainer	$ 200.00	0.0	$ -
Manager	$ 200.00	97.5	$ 19,500.00
Field Technician	$ 195.00	0.0	$ -
Senior Analyst	$ 160.00	97.5	$ 15,600.00
Engineer	$ 160.00	0.0	$ -
Field Supervisor	$ 160.00	100.0	$ 16,000.00
Analyst	$ 125.00	299.0	$ 37,375.00
Administrative Support	$ 50.00	0.0	$ -
		674	**$ 105,275.00**

Financial Mgmt.

Employee Category		(i) Hourly Rate	*(ii)* Hours Worked		Monthly Total
Vice President	$	325.00	136.0	$	44,200.00
Senior Director	$	300.00	0.0	$	-
Director	$	275.00	431.0	$	118,525.00
Senior Manager	$	210.00	95.5	$	20,055.00
Field Crew Leader	$	205.00	0.0	$	-
Trainer	$	200.00	0.0	$	-
Manager	$	200.00	346.0	$	69,200.00
Field Technician	$	195.00	0.0	$	-
Senior Analyst	$	160.00	258.5	$	41,360.00
Engineer	$	160.00	0.0	$	-
Field Supervisor	$	160.00	0.0	$	-
Analyst	$	125.00	8.0	$	1,000.00
Administrative Support	$	50.00	0.0	$	-
			1275	**$**	**294,340.00**

HSE & Quality

Employee Category		(i) Hourly Rate	*(ii)* Hours Worked		Monthly Total
Vice President	$	325.00	322.0	$	104,650.00
Senior Director	$	300.00	4.0	$	1,200.00
Director	$	275.00	329.0	$	90,475.00
Senior Manager	$	210.00	3.0	$	630.00
Field Crew Leader	$	205.00	0.0	$	-
Trainer	$	200.00	200.0	$	40,000.00
Manager	$	200.00	99.0	$	19,800.00
Field Technician	$	195.00	98.0	$	19,110.00
Senior Analyst	$	160.00	0.0	$	-
Engineer	$	160.00	0.0	$	-
Field Supervisor	$	160.00	0.0	$	-
Analyst	$	125.00	0.0	$	-
Administrative Support	$	50.00	0.0	$	-
			1055	**$**	**275,865.00**

Human Resources

Employee Category		(i) Hourly Rate	*(ii)* Hours Worked		Monthly Total
Vice President	$	325.00	314.0	$	102,050.00
Senior Director	$	300.00	0.0	$	-
Director	$	275.00	164.5	$	45,237.50
Senior Manager	$	210.00	144.0	$	30,240.00
Field Crew Leader	$	205.00	0.0	$	-
Trainer	$	200.00	0.0	$	-
Manager	$	200.00	343.0	$	68,600.00
Field Technician	$	195.00	0.0	$	-
Senior Analyst	$	160.00	97.5	$	15,600.00
Engineer	$	160.00	0.0	$	-
Field Supervisor	$	160.00	0.0	$	-
Analyst	$	125.00	372.0	$	46,500.00
Administrative Support	$	50.00	6.0	$	300.00
			1441	**$**	**308,527.50**

Integration Management Office

Employee Category		(i) Hourly Rate	*(ii)* Hours Worked		Monthly Total
Vice President	$	325.00	194.5	$	63,212.50
Senior Director	$	300.00	0.0	$	-
Director	$	275.00	0.0	$	-
Senior Manager	$	210.00	0.0	$	-
Field Crew Leader	$	205.00	0.0	$	-
Trainer	$	200.00	0.0	$	-
Manager	$	200.00	266.0	$	53,200.00
Field Technician	$	195.00	0.0	$	-
Senior Analyst	$	160.00	45.5	$	7,280.00
Engineer	$	160.00	0.0	$	-
Field Supervisor	$	160.00	0.0	$	-
Analyst	$	125.00	296.0	$	37,000.00
Administrative Support	$	50.00	289.0	$	14,450.00
			1091	**$**	**175,142.50**

IT / OT

Employee Category		(i) Hourly Rate	*(ii)* Hours Worked		Monthly Total
Vice President	$	325.00	182.0	$	59,150.00
Senior Director	$	300.00	0.0	$	-
Director	$	275.00	111.0	$	30,525.00
Senior Manager	$	210.00	0.0	$	-
Field Crew Leader	$	205.00	0.0	$	-
Trainer	$	200.00	0.0	$	-
Manager	$	200.00	241.0	$	48,200.00
Field Technician	$	195.00	0.0	$	-
Senior Analyst	$	160.00	479.5	$	76,720.00
Engineer	$	160.00	0.0	$	-
Field Supervisor	$	160.00	0.0	$	-
Analyst	$	125.00	0.0	$	-
Administrative Support	$	50.00	0.0	$	-
			1013.5	**$**	**214,595.00**

Legal

Employee Category	(i) Hourly Rate	*(ii)* Hours Worked	Monthly Total
Vice President	$ 325.00	171.5	$ 55,737.50
Senior Director	$ 300.00	0.0	$ -
Director	$ 275.00	0.0	$ -
Senior Manager	$ 210.00	0.0	$ -
Field Crew Leader	$ 205.00	0.0	$ -
Trainer	$ 200.00	0.0	$ -
Manager	$ 200.00	4.5	$ 900.00
Field Technician	$ 195.00	0.0	$ -
Senior Analyst	$ 160.00	0.0	$ -
Engineer	$ 160.00	0.0	$ -
Field Supervisor	$ 160.00	0.0	$ -
Analyst	$ 125.00	0.0	$ -
Administrative Support	$ 50.00	2.5	$ 125.00
		178.5	**$ 56,762.50**

Operations

Employee Category		(i) Hourly Rate	*(ii)* Hours Worked		Monthly Total
Vice President	$	325.00	137.0	$	44,525.00
Senior Director	$	300.00	0.0	$	-
Director	$	275.00	155.0	$	42,625.00
Senior Manager	$	210.00	224.0	$	47,040.00
Field Crew Leader	$	205.00	0.0	$	-
Trainer	$	200.00	0.0	$	-
Manager	$	200.00	164.0	$	32,800.00
Field Technician	$	195.00	0.0	$	-
Senior Analyst	$	160.00	0.0	$	-
Engineer	$	160.00	64.0	$	10,240.00
Field Supervisor	$	160.00	755.0	$	120,800.00
Analyst	$	125.00	0.0	$	-
Administrative Support	$	50.00	0.0	$	-
			1499	**$**	**298,030.00**

Regulatory

Employee Category		(i) Hourly Rate	*(ii)* Hours Worked		Monthly Total
Vice President	$	325.00	224.5	$	72,962.50
Senior Director	$	300.00	60.0	$	18,000.00
Director	$	275.00	470.5	$	129,387.50
Senior Manager	$	210.00	158.0	$	33,180.00
Field Crew Leader	$	205.00	0.0	$	-
Trainer	$	200.00	0.0	$	-
Manager	$	200.00	376.0	$	75,200.00
Field Technician	$	195.00	0.0	$	-
Senior Analyst	$	160.00	0.0	$	-
Engineer	$	160.00	39.0	$	6,240.00
Field Supervisor	$	160.00	0.0	$	-
Analyst	$	125.00	373.5	$	46,687.50
Administrative Support	$	50.00	0.0	$	-
			1701.5	**$**	**381,657.50**

Utility Transformation

Employee Category	(i) Hourly Rate	*(ii)* Hours Worked	Monthly Total
Vice President	$ 325.00	310.5	$ 100,912.50
Senior Director	$ 300.00	549.0	$ 164,700.00
Director	$ 275.00	792.0	$ 217,800.00
Senior Manager	$ 210.00	0.0	$ -
Field Crew Leader	$ 205.00	0.0	$ -
Trainer	$ 200.00	0.0	$ -
Manager	$ 200.00	822.5	$ 164,500.00
Field Technician	$ 195.00	0.0	$ -
Senior Analyst	$ 160.00	0.0	$ -
Engineer	$ 160.00	359.0	$ 57,440.00
Field Supervisor	$ 160.00	5.0	$ 800.00
Analyst	$ 125.00	32.5	$ 4,062.50
Administrative Support	$ 50.00	102.5	$ 5,125.00
		2973	**$ 715,340.00**

Summary of Hours by Department and Employee Category

Employee Category	Capital Programs & Back End Transition	Communications	Corporate Services	Customer Service	Executive	Financial Management	HSE & Quality	Human Resources	Integration Management Office	IT / OT	Legal	Operations	Regulatory	Utility Transformation	Total Hours by Employee Category
Vice President	109	0	127	0	171	136	322	314	194.5	182	171.5	137	224.5	310.5	**2399**
Senior Director	0	0	0	0	0	0	4	0	0	0	0	0	60	549	**613**
Director	0	208	72	0	0	431	329	164.5	0	111	0	155	470.5	792	**2733**
Senior Manager	0	0	0	80	0	95.5	3	144	0	0	0	224	158	0	**704.5**
Field Crew Leader	0	0	0	0	0	0	0	0	0	0	0	0	0	0	**0**
Trainer	0	0	0	0	0	0	200	0	0	0	0	0	0	0	**200**
Manager	180	0	0	97.5	0	346	99	343	266	241	4.5	164	376	822.5	**2939.5**
Field Technician	0	0	0	0	0	0	98	0	0	0	0	0	0	0	**98**
Senior Analyst	0	0	0	97.5	0	258.5	0	97.5	45.5	479.5	0	0	0	0	**978.5**
Engineer	0	0	0	0	0	0	0	0	0	0	0	64	39	359	**462**
Field Supervisor	0	0	0	100	0	0	0	0	0	0	0	755	0	5	**860**
Analyst	0	113.5	0	299	0	8	0	372	296	0	0	0	373.5	32.5	**1494.5**
Administrative Support	0	0	0	0	199	0	0	6	289	0	2.5	0	0	102.5	**599**
	289	**321.5**	**199**	**674**	**370**	**1275**	**1055**	**1441**	**1091**	**1013.5**	**178.5**	**1499**	**1701.5**	**2973**	**14081**

Summary

HOC Item	Annex II Definition	Functional Team - Department	Project job code	Sum of Time (H
1	General & Transition Management	Capital Programs and Back End Transition	Vice President	**22**
1		Communications	Director	**7**
1		Corporate Services	Vice President	**107**
1		Customer Service	Field Supervisor	**10**
1		Customer Service	Senior Analyst	**7**
1		Executive	Administrative Support	**141**
1		Executive	Vice President	**4**
1		Executive	Vice President	**162**
1		Financial Management	Manager	**11**
1		Financial Management	Senior Manager	**2**
1		HSE and Quality	Director	**19**
1		HSE and Quality	Field Tech	**10**
1		HSE and Quality	Senior Director	**4**
1		HSE and Quality	Vice President	**56.5**
1		Human Resources	Manager	**3.5**
1		Human Resources	Manager	**18**
1		Integration Management Office	Administrative Support	**120**
1		Integration Management Office	Administrative Support	**142**
1		Integration Management Office	Administrative Support	**22.5**
1		Integration Management Office	Administrative Support	**4.5**
1		Integration Management Office	Analyst	**6**
1		Integration Management Office	Analyst	**122**
1		Integration Management Office	Analyst	**32**
1		Integration Management Office	Manager	**117**
1		Integration Management Office	Manager	**99.5**
1		Integration Management Office	Senior Analyst	**45.5**
1		Integration Management Office	Vice President	**194.5**
1		ITOT	Senior Analyst	**9**
1		ITOT	Senior Analyst	**4**
1		ITOT	Vice President	**182**
1		Legal	Vice President	**20.5**
1		Operations	Director	**16**
1		Operations	Engineer	**12**
1		Operations	Field Supervisor	**4.5**
1		Operations	Field Supervisor	**13**
1		Operations	Field Supervisor	**10.5**
1		Operations	Field Supervisor	**4.5**
1		Operations	Field Supervisor	**45**
1		Operations	Field Supervisor	**11**
1		Operations	Field Supervisor	**15.5**
1		Operations	Manager	**15**
1		Operations	Manager	**4**
1		Operations	Senior Manager	**7.5**
1		Operations	Senior Manager	**3**
1		Operations	Vice President	**51**
1		Regulatory	Vice President	**15.5**
1		Utility Transformation	Director	**87**
1		Utility Transformation	Engineer	**13.5**
1		Utility Transformation	Manager	**90**
1		Utility Transformation	Manager	**3**
1		Utility Transformation	Manager	**67**
1		Human Resources	Vice President	**9**
1	**General & Transition Management Total**	**Human Resources**		**2202.5**
1.01	Governmental Approvals	Regulatory	Manager	**128**
1.01		Regulatory	Vice President	**2**
1.01		Regulatory	Vice President	**8**
1.01	**Governmental Approvals Total**	**Regulatory**		**138**
1.02	Plan to Address Gaps in Assets, Technology, Processes, etc. (plan to include cost estimates)	Capital Programs and Back End Transition	Manager	**20.5**
1.02		Regulatory	Manager	**43**
1.02		Utility Transformation	Manager	**1**
1.02		Utility Transformation	Manager	**32**
1.02	**Plan to Address Gaps in Assets, Technology, Processes, etc. (plan to include cost estimates) Total**	**Utility Transformation**		**96.5**
1.03	Initial Budgets - PREB Rate Order Filing (Initial Budgets and Liability Waiver Approvals)	Regulatory	Director	**24.5**
1.03		Regulatory	Manager	**1**
1.03		Regulatory	Senior Manager	**150**
1.03		Regulatory	Vice President	**25**
1.03	**Initial Budgets - PREB Rate Order Filing (Initial Budgets and Liability Waiver Approvals) Total**	**Regulatory**		**200.5**
2.01	Development and implementation of an operation take-over plan for transmission and sub transmission assets outside and inside of legacy PREPA power plants an	Operations	Field Supervisor	**16**
2.01		Operations	Field Supervisor	**48.5**
2.01	**Development and implementation of an operation take-over plan for transmission and sub transmission assets outside and inside of legacy PREPA power plants**	**Operations**		**64.5**
2.02	Development and implementation of an operation take-over plan for the electric distribution system	Utility Transformation	Engineer	**8**
2.02		Utility Transformation	Engineer	**1**
2.02	**Development and implementation of an operation take-over plan for the electric distribution system Total**	**Utility Transformation**		**9**
2.0301	Transition plan for respective control center(s)	Utility Transformation	Manager	**121**
2.0301		Utility Transformation	Manager	**54.5**
2.0301	**Transition plan for respective control center(s) Total**	**Utility Transformation**		**175.5**
2.0302	Transition Plan for O&M Activities	Operations	Director	**43.5**
2.0302		Operations	Field Supervisor	**6.5**
2.0302		Operations	Field Supervisor	**15**
2.0302		Operations	Field Supervisor	**12.5**

HOC Item	Annex II Definition	Functional Team - Department	Project job code	Sum of Time (h
2.0302		Operations	Manager	90
2.0302		Operations	Manager	30
2.0302		Operations	Vice President	40
2.0302	**Transition Plan for O&M Activities Total**	**Operations**		**237.5**
2.0303	Emergency Response / Disaster Recovery / Business Continuity Planning	Integration Management Office	Manager	42.5
2.0303		Operations	Senior Manager	33
2.0303		Operations	Vice President	4
2.0303	**Emergency Response / Disaster Recovery / Business Continuity Planning Total**	**Operations**		**79.5**
2.0304	Fleet Management Plan	Operations	Director	17
2.0304		Operations	Field Supervisor	91.5
2.0304		Operations	Field Supervisor	8
2.0304		Operations	Vice President	7
2.0304	**Fleet Management Plan Total**	**Operations**		**123.5**
2.0305	Asset Management	Utility Transformation	Engineer	49
2.0305		Utility Transformation	Engineer	2
2.0305		Utility Transformation	Engineer	17
2.0305		Utility Transformation	Manager	8
2.0305		Utility Transformation	Senior Director	5
2.0305		Utility Transformation	Vice President	1
2.0305	**Asset Management Total**	**Utility Transformation**		**82**
2.0306	Ops Technical Training	HSE and Quality	Director	42
2.0306		HSE and Quality	Director	71
2.0306		HSE and Quality	Manager	90
2.0306		HSE and Quality	Trainer	192
2.0306		HSE and Quality	Vice President	95.5
2.0306	**Ops Technical Training Total**	**HSE and Quality**		**490.5**
2.0307	Safety Management Plan	HSE and Quality	Director	82
2.0307		HSE and Quality	Field Tech	88
2.0307		Operations	Field Supervisor	24
2.0307		Operations	Vice President	3
2.0307	**Safety Management Plan Total**	**Operations**		**197**
2.0308	Engineering Plan	Utility Transformation	Administrative Support	87.5
2.0308		Utility Transformation	Director	88
2.0308		Utility Transformation	Director	53
2.0308		Utility Transformation	Director	5
2.0308		Utility Transformation	Director	91
2.0308		Utility Transformation	Director	84
2.0308		Utility Transformation	Director	19.5
2.0308		Utility Transformation	Engineer	11.5
2.0308		Utility Transformation	Senior Director	40
2.0308		Utility Transformation	Senior Director	11
2.0308		Utility Transformation	Senior Director	99
2.0308		Utility Transformation	Senior Director	6
2.0308		Utility Transformation	Senior Director	91
2.0308		Utility Transformation	Senior Director	11
2.0308		Utility Transformation	Senior Director	72
2.0308		Utility Transformation	Vice President	13
2.0308	**Engineering Plan Total**	**Utility Transformation**		**782.5**
2.0309	Identification of real estate	Financial Management	Director	14.5
2.0309		Financial Management	Manager	19
2.0309		Financial Management	Vice President	1
2.0309	**Identification of real estate Total**	**Financial Management**		**34.5**
2.031	Materials Management and Warehouse Plan	Operations	Field Supervisor	30.5
2.031		Operations	Vice President	4
2.031	**Materials Management and Warehouse Plan Total**	**Operations**		**34.5**
2.0311	System Operations Plan	Operations	Director	32.5
2.0311		Operations	Engineer	45
2.0311		Operations	Field Supervisor	57
2.0311		Operations	Field Supervisor	34
2.0311		Operations	Field Supervisor	23
2.0311		Operations	Field Supervisor	65
2.0311		Operations	Senior Manager	24
2.0311		Operations	Senior Manager	30
2.0311	**System Operations Plan Total**	**Operations**		**310.5**
2.0312	Vegetation Management Plan	Operations	Field Supervisor	2
2.0312		Operations	Field Supervisor	76
2.0312	**Vegetation Management Plan Total**	**Operations**		**78**
2.05	Environmental Exposure Management Plan	HSE and Quality	Director	95
2.05		HSE and Quality	Senior Manager	3
2.05	**Environmental Exposure Management Plan Total**	**HSE and Quality**		**98**
3.02	Development of Improvement Initiatives	Utility Transformation	Vice President	17
3.02	**Development of Improvement Initiatives Total**	**Utility Transformation**		**17**
3.03	Consolidate Assessment and Initiative Plans from All Areas	Utility Transformation	Administrative Support	15
3.03	**Consolidate Assessment and Initiative Plans from All Areas Total**	**Utility Transformation**		**15**
3.04	Development of System Remediation Plan	Customer Service	Manager	15
3.04		Customer Service	Senior Manager	3
3.04		Financial Management	Manager	14.5
3.04		Financial Management	Manager	4
3.04		Financial Management	Senior Manager	7.5
3.04		Financial Management	Vice President	24
3.04		Operations	Director	13
3.04		Operations	Engineer	6

HOC Item	Annex II Definition	Functional Team - Department	Project job code	Sum of Time (H
3.04		Operations	Field Supervisor	3.5
3.04		Operations	Manager	2
3.04		Operations	Senior Manager	18
3.04		Operations	Vice President	7
3.04		Utility Transformation	Director	4
3.04		Utility Transformation	Director	49
3.04		Utility Transformation	Director	55
3.04		Utility Transformation	Director	35.5
3.04		Utility Transformation	Engineer	45
3.04		Utility Transformation	Engineer	43.5
3.04		Utility Transformation	Engineer	105
3.04		Utility Transformation	Field Supervisor	5
3.04		Utility Transformation	Manager	27
3.04		Utility Transformation	Manager	1
3.04		Utility Transformation	Manager	171
3.04		Utility Transformation	Manager	7
3.04		Utility Transformation	Manager	32.5
3.04		Utility Transformation	Manager	7
3.04		Utility Transformation	Senior Director	7
3.04		Utility Transformation	Vice President	4
3.04		Utility Transformation	Vice President	63
3.04		Utility Transformation	Vice President	59.5
3.04		Utility Transformation	Vice President	3
3.04	**Development of System Remediation Plan Total**	**Utility Transformation**		**841.5**
3.05	Approval of System Remediation Plan	Regulatory	Analyst	173
3.05		Regulatory	Director	143.5
3.05		Regulatory	Vice President	46
3.05		Utility Transformation	Manager	32.5
3.05	**Approval of System Remediation Plan Total**	**Utility Transformation**		**395**
4.01	Evaluating customer service facilities and assets	Customer Service	Analyst	31.5
4.01		Customer Service	Senior Manager	1
4.01	**Evaluating customer service facilities and assets Total**	**Customer Service**		**32.5**
4.02	Evaluating and updating customer service policies and procedures	Customer Service	Analyst	7.5
4.02		Customer Service	Manager	30
4.02		Customer Service	Senior Analyst	72.5
4.02		Customer Service	Senior Manager	3
4.02	**Evaluating and updating customer service policies and procedures Total**	**Customer Service**		**113**
4.03	Development of a meter reading plan	Utility Transformation	Director	6.5
4.03		Utility Transformation	Director	20
4.03		Utility Transformation	Engineer	15
4.03	**Development of a meter reading plan Total**	**Utility Transformation**		**41.5**
4.04	Development of a Customer Service Transition Plan	Customer Service	Analyst	73.5
4.04		Customer Service	Analyst	37.5
4.04		Customer Service	Analyst	60
4.04		Customer Service	Analyst	44
4.04		Customer Service	Manager	30
4.04		Customer Service	Senior Analyst	14
4.04		Customer Service	Senior Manager	51
4.04	**Development of a Customer Service Transition Plan Total**	**Customer Service**		**310**
4.06	Development of a meter asset management plan	Utility Transformation	Analyst	1.5
4.06		Utility Transformation	Director	8.5
4.06	**Development of a meter asset management plan Total**	**Utility Transformation**		**10**
4.07	Development and implementation of customer service technology	Customer Service	Analyst	45
4.07		Customer Service	Senior Manager	22
4.07	**Development and implementation of customer service technology Total**	**Customer Service**		**67**
4.08	Development of Non-Technical Energy Loss Reduction Plan	Utility Transformation	Director	9
4.08	**Development of Non-Technical Energy Loss Reduction Plan Total**	**Utility Transformation**		**9**
4.09	Establish Integration Between Customer Services & T&D Ops	Customer Service	Field Supervisor	90
4.09		Customer Service	Manager	22.5
4.09		Customer Service	Senior Analyst	4
4.09	**Establish Integration Between Customer Services & T&D Ops Total**	**Customer Service**		**116.5**
5.01	Development of an IT / OT communication plan and acceptance criteria	ITOT	Director	20
5.01		ITOT	Senior Analyst	46
5.01	**Development of an IT / OT communication plan and acceptance criteria Total**	**ITOT**		**66**
5.02	Develop IT OT Systems Remediation Plan	ITOT	Manager	33.5
5.02		ITOT	Senior Analyst	65
5.02		ITOT	Senior Analyst	16
5.02	**Develop IT OT Systems Remediation Plan Total**	**ITOT**		**114.5**
5.04	Development of Cyber Security and Business Continuity Plan	ITOT	Senior Analyst	63
5.04	**Development of Cyber Security and Business Continuity Plan Total**	**ITOT**		**63**
5.07	Commencement Cutover Planning	ITOT	Director	49
5.07		ITOT	Manager	92
5.07		ITOT	Senior Analyst	76
5.07		ITOT	Senior Analyst	10
5.07	**Commencement Cutover Planning Total**	**ITOT**		**227**
6.02	Description of Approach to Complying with Initial Budget Delivery Obligations Under OMA	Financial Management	Manager	92
6.02	**Description of Approach to Complying with Initial Budget Delivery Obligations Under OMA Total**	**Financial Management**		**92**
6.03	Formalizing changes to control processes	Financial Management	Senior Manager	9
6.03		Financial Management	Senior Manager	16
6.03	**Formalizing changes to control processes Total**	**Financial Management**		**25**
6.04	Establishing a financial accounting system and account structure.	Financial Management	Director	140.5
6.04		Financial Management	Director	105.5

HOC Item	Annex II Definition	Functional Team - Department	Project job code	Sum of Time (H
6.04		Financial Management	Vice President	2.5
6.04	**Establishing a financial accounting system and account structure. Total**	**Financial Management**		**248.5**
6.05	Initial Budget Complete (Final)	Financial Management	Manager	0.5
6.05		Financial Management	Manager	1
6.05		Financial Management	Manager	99.5
6.05		Financial Management	Vice President	59.5
6.05		Integration Management Office	Analyst	8
6.05		Integration Management Office	Manager	7
6.05		ITOT	Director	6
6.05		Operations	Director	3
6.05		Operations	Engineer	1
6.05		Operations	Field Supervisor	4
6.05		Operations	Manager	4
6.05		Operations	Senior Manager	7.5
6.05		Operations	Vice President	9
6.05		Utility Transformation	Vice President	11
6.05	**Initial Budget Complete (Final) Total**	**Utility Transformation**		**221**
6.06	Establishing bank accounts	Financial Management	Director	1
6.06	**Establishing bank accounts Total**	**Financial Management**		**1**
6.07	Evaluating and updating the payroll and labor cost reporting systems.	Financial Management	Director	5
6.07		Financial Management	Vice President	2.5
6.07	**Evaluating and updating the payroll and labor cost reporting systems. Total**	**Financial Management**		**7.5**
6.09	Processes & Procedures and Overall Internal Controls	Financial Management	Senior Manager	9
6.09		Regulatory	Manager	24
6.09	**Processes & Procedures and Overall Internal Controls Total**	**Regulatory**		**33**
7.05	Project Worksheet Assessment	Regulatory	Vice President	14.5
7.05	**Project Worksheet Assessment Total**	**Regulatory**		**14.5**
8.02	Complete LUMA IT onboarding	Capital Programs and Back End Transition	Manager	24
8.02		Financial Management	Director	5
8.02		Financial Management	Manager	3
8.02		Financial Management	Manager	3
8.02		Financial Management	Senior Manager	41.5
8.02		Financial Management	Vice President	3
8.02		Human Resources	Analyst	113.5
8.02		Human Resources	Analyst	25
8.02		Human Resources	Analyst	133.5
8.02		Human Resources	Manager	86
8.02		Human Resources	Manager	48
8.02		Human Resources	Senior Analyst	97.5
8.02		Operations	Director	18
8.02		Operations	Director	7.5
8.02		Operations	Field Supervisor	4
8.02		Operations	Field Supervisor	21
8.02		Operations	Field Supervisor	9
8.02		Operations	Field Supervisor	17
8.02		Operations	Field Supervisor	49
8.02		Operations	Field Supervisor	20
8.02		Operations	Manager	19
8.02		Operations	Senior Manager	57
8.02		Operations	Senior Manager	4
8.02		Operations	Vice President	12
8.02		Human Resources	Administrative Support	6
8.02		Human Resources	Vice President	29
8.02	**Complete LUMA IT onboarding Total**	**Human Resources**		**855.5**
8.03	Redesign New Org	Human Resources	Director	2
8.03		Human Resources	Manager	13
8.03		Integration Management Office	Analyst	120
8.03		Utility Transformation	Analyst	31
8.03		Utility Transformation	Director	72
8.03		Utility Transformation	Engineer	3
8.03		Utility Transformation	Manager	27
8.03		Utility Transformation	Manager	10
8.03		Utility Transformation	Vice President	20
8.03		Utility Transformation	Vice President	8
8.03		Utility Transformation	Vice President	32
8.03		Utility Transformation	Vice President	8
8.03	**Redesign New Org Total**	**Utility Transformation**		**346**
8.05	Standup Human Capital Management (HCM) System	Human Resources	Analyst	65
8.05		Human Resources	Director	14.5
8.05		Human Resources	Manager	10.5
8.05		Human Resources	Manager	163.5
8.05		Human Resources	Senior Manager	120
8.05	**Standup Human Capital Management (HCM) System Total**	**Human Resources**		**373.5**
8.06	Communication Plan	Communications	Analyst	113.5
8.06		Communications	Director	40
8.06		Communications	Director	118
8.06		Corporate Services	Vice President	5
8.06	**Communication Plan Total**	**Corporate Services**		**276.5**
8.07	Training (Workforce Development) Plan	Human Resources	Senior Manager	16
8.07		Operations	Director	4.5
8.07	**Training (Workforce Development) Plan Total**	**Operations**		**20.5**
8.08	Total Rewards Retirement Program	Human Resources	Analyst	35

HOC Item	Annex II Definition	Functional Team - Department	Project job code	Sum of Time (H
8.08		Human Resources	Director	50
8.08		Human Resources	Vice President	68
8.08	**Total Rewards Retirement Program Total**	**Human Resources**		**153**
8.09	Occupational Health and Wellness Plan	Human Resources	Vice President	70
8.09	**Occupational Health and Wellness Plan Total**	**Human Resources**		**70**
8.12	Develop a Community Investment Plan	Communications	Director	35
8.12		Corporate Services	Director	66
8.12	**Develop a Community Investment Plan Total**	**Corporate Services**		**101**
9.01	Establishment of GenCo Shared Services and Agreement	Legal	Vice President	3.5
9.01		Regulatory	Senior Director	44
9.01	**Establishment of GenCo Shared Services and Agreement Total**	**Regulatory**		**47.5**
9.03	Non-Federal Funding Procurement Manual	Financial Management	Director	15
9.03		Financial Management	Vice President	0.5
9.03	**Non-Federal Funding Procurement Manual Total**	**Financial Management**		**15.5**
9.04	Physical Security Plan	Utility Transformation	Engineer	22.5
9.04		Utility Transformation	Manager	63
9.04		Utility Transformation	Manager	32.5
9.04	**Physical Security Plan Total**	**Utility Transformation**		**118**
9.05	Data Security Plan Approval	ITOT	Senior Analyst	2.5
9.05	**Data Security Plan Approval Total**	**ITOT**		**2.5**
9.07	System Operation Principles - Regulatory Approvals	Regulatory	Senior Director	16
9.07		Regulatory	Vice President	31
9.07	**System Operation Principles - Regulatory Approvals Total**	**Regulatory**		**47**
10.01	Evaluate existing procurement and subcontracting policies, procedures and systems and revise as required.	Financial Management	Senior Manager	6.5
10.01	**Evaluate existing procurement and subcontracting policies, procedures and systems and revise as required. Total**	**Financial Management**		**6.5**
10.02	Plans and Procedures for assuming responsibility for securing use of assets, facilities, IT / OT, etc.	Financial Management	Director	3
10.02		Financial Management	Manager	8.5
10.02	**Plans and Procedures for assuming responsibility for securing use of assets, facilities, IT / OT, etc. Total**	**Financial Management**		**11.5**
10.03	Assuming Existing Subcontracts (ID System Contracts)	Financial Management	Senior Analyst	63
10.03		Financial Management	Senior Manager	4
10.03		Financial Management	Vice President	1.5
10.03	**Assuming Existing Subcontracts (ID System Contracts) Total**	**Financial Management**		**68.5**
12.02	Required Insurance (Delivery of insurance certificates)	Financial Management	Manager	7
12.02		Financial Management	Vice President	1.5
12.02	**Required Insurance (Delivery of insurance certificates) Total**	**Financial Management**		**8.5**
12.03	Baseline performance levels	Integration Management Office	Analyst	8
12.03		Regulatory	Director	3
12.03		Regulatory	Vice President	25.5
12.03		Utility Transformation	Director	38
12.03		Utility Transformation	Engineer	1
12.03		Utility Transformation	Senior Director	150
12.03		Utility Transformation	Vice President	69
12.03	**Baseline performance levels Total**	**Utility Transformation**		**294.5**
12.04	Back End Transition Plan	Capital Programs and Back End Transition	Vice President	7
12.04	**Back End Transition Plan Total**	**Capital Programs and Back End Transition**		**7**
12.1	Performance Metrics - Regulatory Approval	Legal	Vice President	139.5
12.1	**Performance Metrics - Regulatory Approval Total**	**Legal**		**139.5**
Non HOC 01	ManagementCo IT Systems	ITOT	Senior Analyst	1
Non HOC 01	**ManagementCo IT Systems Total**	**ITOT**		**1**
Non HOC 02	ServeCo IT Systems	ITOT	Director	36
Non HOC 02		ITOT	Manager	115.5
Non HOC 02		ITOT	Senior Analyst	48.5
Non HOC 02		ITOT	Senior Analyst	122.5
Non HOC 02		ITOT	Senior Analyst	5.5
Non HOC 02	**ServeCo IT Systems Total**	**ITOT**		**328**
Non HOC 03	Open Claims Review	Financial Management	Manager	3
Non HOC 03	**Open Claims Review Total**	**Financial Management**		**3**
Non HOC 04	Stand Up Capital Program Organization	Capital Programs and Back End Transition	Manager	47
Non HOC 04		Capital Programs and Back End Transition	Manager	88.5
Non HOC 04		Capital Programs and Back End Transition	Vice President	80
Non HOC 04	**Stand Up Capital Program Organization Total**	**Capital Programs and Back End Transition**		**215.5**
Non HOC 06	Regulatory Support of Handover Checklist Items	Regulatory	Analyst	4
Non HOC 06		Regulatory	Analyst	191.5
Non HOC 06		Regulatory	Director	53
Non HOC 06		Regulatory	Senior Manager	8
Non HOC 06		Regulatory	Vice President	6.5
Non HOC 06	**Regulatory Support of Handover Checklist Items Total**	**Regulatory**		**263**
Non HOC 07	Legal Requirements	Corporate Services	Vice President	15
Non HOC 07		Legal	Administrative Support	2.5
Non HOC 07		Legal	Manager	4.5
Non HOC 07		Legal	Vice President	8
Non HOC 07	**Legal Requirements Total**	**Legal**		**30**
Non HOC 13	Assess Regulatory Mandates over IRP	Regulatory	Director	19
Non HOC 13		Regulatory	Vice President	4
Non HOC 13	**Assess Regulatory Mandates over IRP Total**	**Regulatory**		**23**
Non HOC 14	Negotiate PPOA	Regulatory	Engineer	13
Non HOC 14	**Negotiate PPOA Total**	**Regulatory**		**13**
Non HOC 15	LUMA MC Ongoing Back Office Support	Financial Management	Analyst	8
Non HOC 15		Financial Management	Director	139.5
Non HOC 15		Financial Management	Senior Analyst	150
Non HOC 15		Financial Management	Senior Analyst	34.5
Non HOC 15		Financial Management	Vice President	40

HOC Item	Annex II Definition	Functional Team - Department	Project job code	Sum of Time (H
Non HOC 15	LUMA MC Ongoing Back Office Support Total	Financial Management		372
Total				12726.5

Summary of Hours by HOC Item (previous months)

HOC Item	Annex II Definition	Functional Team - Department	Project job code	Sum of Time (h
1	General & Transitio	Executive	Administrative Support	58
1			Vice President	5
1		Financial Management	Manager	14.5
1		HSE and Quality	Manager	9
1			Vice President	28
1		Human Resources	Director	18
1			Manager	0.5
1		ITOT	Senior Analyst	0.5
1		Operations	Senior Manager	2.5
1		Regulatory	Manager	2
1			Vice President	5
1		Utility Transformation	Manager	3.5
1	**General & Transitio**			**146.5**
1.01	Governmental Appr	Regulatory	Manager	111
1.01			Vice President	1.5
1.01	**Governmental Appr**			**112.5**
1.02	Plan to Address Gap	Regulatory	Manager	58
1.02			Vice President	1
1.02	**Plan to Address Gap**			**59**
1.03	Initial Budgets - PRE	Regulatory	Director	53
1.03				4
1.03			Manager	9
1.03			Vice President	10.5
1.03	**Initial Budgets - PRE**			**76.5**
2.0304	Fleet Management	Operations	Field Supervisor	6
2.0304	**Fleet Management**			**6**
2.0305	Asset Management	Utility Transformation	Director	10
2.0305	**Asset Management**			**10**
2.0306	Ops Technical Train	HSE and Quality	Director	20
2.0306			Trainer	8
2.0306			Vice President	142
2.0306	**Ops Technical Train**			**170**
2.0308	Engineering Plan	Utility Transformation	Engineer	4
2.0308			Senior Director	2
2.0308				2
2.0308			Vice President	2
2.0308	**Engineering Plan To**			**10**
2.0309	Identification of rea	Financial Management	Director	2
2.0309			Manager	22.5
2.0309	**Identification of rea**			**24.5**
2.0311	System Operations	Operations	Senior Manager	3
2.0311	**System Operations**			**3**
2.0312	Vegetation Manage	Operations	Field Supervisor	8
2.0312	**Vegetation Manage**			**8**
3.04	Development of Sys	Financial Management	Manager	17
3.04		Operations	Senior Manager	15.5
3.04		Utility Transformation	Director	30
3.04			Engineer	4
3.04				6.5
3.04				7.5
3.04			Manager	1
3.04				31
3.04			Senior Director	53
3.04	**Development of Sys**			**165.5**
3.05	Approval of System	Regulatory	Director	95.5
3.05			Vice President	5
3.05	**Approval of System**			**100.5**
4.08	Development of No	Utility Transformation	Director	27
4.08	**Development of No**			**27**
5.04	Development of Cyb	ITOT	Senior Analyst	8
5.04	**Development of Cyl**			**8**
6.05	Initial Budget Comp	Financial Management	Manager	4
6.05	**Initial Budget Comp**			**4**
7.05	Project Worksheet A	Regulatory	Vice President	3
7.05	**Project Worksheet A**			**3**
8.02	Complete LUMA IT (	Financial Management	Manager	6
8.02		Human Resources	Director	2
8.02		Operations	Senior Manager	19
8.02	**Complete LUMA IT (**			**27**
8.03	Redesign New Org	Human Resources	Director	14
8.03	**Redesign New Org T**			**14**
8.05	Standup Human Cap	Human Resources	Director	44
8.05			Senior Manager	8
8.05	**Standup Human Cap**			**52**
8.06	Communication Pla	Communications	Director	6
8.06	**Communication Pla**			**6**
8.08	Total Rewards Retir	Human Resources	Director	20
8.08			Vice President	69
8.08	**Total Rewards Retir**			**89**
8.09	Occupational Health	Human Resources	Vice President	69

HOC Item	Annex II Definition	Functional Team - Department	Project job code	Sum of Time (h
8.09	**Occupational Healt**			**69**
8.12	Develop a Commun	Communications	Director	**2**
8.12		Corporate Services	Director	**6**
8.12	**Develop a Commun**			**8**
9.01	Establishment of Ge	Regulatory	Vice President	**2.5**
9.01	**Establishment of Ge**			**2.5**
9.07	System Operation P	Regulatory	Engineer	**3**
9.07			Vice President	**5.5**
9.07	**System Operation P**			**8.5**
10.02	Plans and Procedure	Financial Management	Manager	**16**
10.02	**Plans and Procedure**			**16**
12.03	Baseline performan	Regulatory	Director	**1**
12.03			Vice President	**7**
12.03	**Baseline performan**			**8**
Non HOC 02	ServeCo IT Systems	ITOT	Senior Analyst	**2**
Non HOC 02	**ServeCo IT Systems**			**2**
Non HOC 06	Regulatory Support	Regulatory	Analyst	**5**
Non HOC 06			Director	**24**
Non HOC 06			Vice President	**4.5**
Non HOC 06	**Regulatory Support**			**33.5**
Non HOC 11	Development of Sys	Regulatory	Engineer	**8**
Non HOC 11			Vice President	**1**
Non HOC 11	**Development of Sys**			**9**
Non HOC 13	Assess Regulatory M	Regulatory	Director	**50**
Non HOC 13			Engineer	**15**
Non HOC 13	**Assess Regulatory M**			**65**
Non HOC 15	LUMA MC Ongoing I	Financial Management	Senior Analyst	**11**
Non HOC 15	**LUMA MC Ongoing**			**11**
Total				**1354.5**

Note: Hours in the table above were missed on the November invoice # FETS-1120-01

Vendor	Count of Invoice #	Sum of Total (USD)
Aerotek Professional Services	43	$ 193,789.22
Alumbra LLC	17	$ 776,859.48
Alvarez & Marsal Corporate Performance Improvement, LLC	2	$ 110,869.20
American Relocation Connections, LLC	19	$ 157,713.29
AT&T Mobility Puerto Rico	1	$ 724.52
ATCO Power (2010) Ltd.	2	$ 10,975.14
BridgeSource Utilities Solutions, LLC	1	$ 87,825.96
Covington & Burling LLP	2	$ 34,654.11
DBR Professional Services	1	$ 1,000.00
District View Office Center	3	$ 694.85
DLA Piper LLP (US)	3	$ 92,128.86
Innovative Emergency Management, Inc. (IEM)	5	$ 105,058.82
International Business Machines Corporation (IBM)	1	$ 459,109.80
Iris Vargas	2	$ 12,800.00
Korn Ferry (US) NW 5854	1	$ 2,400.00
NexTec Operating Corp	6	-$ 393.05
Nory Sanchez-Alvarez	4	$ 6,722.17
Oracle America, Inc.	4	$ 36,447.75
People 2.0 North America	8	$ 58,102.40
Quanta Workforce Solutions, LLC	6	$ 143,463.33
Smartbridge	6	$ 86,890.00
Translations & More	1	$ 507.00
Workday, Inc.	1	$ 183,162.90
BMA Group	2	$ 24,163.53
CSS International, Inc	6	$ 119,422.22
Global Project Solutions, LLC	2	$ 29,609.31
Resources Global Professionals (RGP)	6	$ 53,458.71
EAN Services, LLC (Enterprise)	4	$ 57,091.98
Cigna	1	$ 1,075.72
Office Depot	12	$ 3,454.34
OGMA Language Studio	1	$ 1,420.00
Trans4mative	3	$ 31,622.50
Troutman Pepper Hamilton Sanders LLP	1	$ 17,046.45
ARC Relocation Management PR, LLC	1	$ 20,065.73
ATCO Infrastructure Solutions Ltd	1	$ 57,602.48
ERM-PR, Inc.	1	$ 30,685.20
Carimus Consulting	6	$ 87,347.51
J.D. Power	2	$ 45,049.00
Bennett Jones LLP	2	$ 8,301.24
Axel Eugenio Colon-Perez	2	$ 18,450.00
Kroma Advertising	14	$ 160,319.37
Jones Lang LaSalle Puerto Rico, Inc.	6	$ 166,476.14
Msuazo Language Services	1	$ 4,401.10
C.H. Robinson Project Logistics Ltd.	1	$ 24,465.16
American Wire Group (AWG)	1	$ 1,307.90
Bonneville Group, Inc	1	$ 7,451.46
Glenn International, Inc	1	$ 5,213.25
Gulf South Forest Products, Inc	1	$ 18,810.00
Texas Series of Lockton Companies, LLC	1	$ 2,247.50
Total		**$ 3,558,063.55**

List of All Third Party Invoices by Type In This Invoice

Expense item - Name	Task - MCL Code for transactions	Annex II Definition	Expense report - Vendor	Expense report - Invoice #	Sum of Total (USD)
Legal		1 General & Transition Management	Quanta Workforce Solutions, LLC	QWS-122020-2B	$23,065.46
Legal Total					$23,065.46
License and Fees		1 General & Transition Management	District View Office Center	INV-2019-1713	$199.95
License and Fees		1 General & Transition Management	District View Office Center	INV-2019-1714	$199.95
License and Fees		1 General & Transition Management	District View Office Center	2019-1712	$199.95
License and Fees		1 General & Transition Management	DLA Piper LLP (US)	4027522	$1,448.36
License and Fees		1 General & Transition Management	Quanta Workforce Solutions, LLC	QWS-122020-2B	$12.00
License and Fees		1 General & Transition Management	Quanta Workforce Solutions, LLC	QWS-122020-2B	$4,208.50
License and Fees		4.02 Evaluating and updating customer service policies and procedu	Alumbra LLC	80	$384.00
License and Fees		10.02 Plans and Procedures for assuming responsibility for securing u	Jones Lang LaSalle Puerto Rico, Inc.	PR002MES001070	$30,000.00
License and Fees	Non HOC 02	ServeCo IT Systems	Oracle America, Inc.	1005654	$25,173.75
License and Fees	Non HOC 02	ServeCo IT Systems	Oracle America, Inc.	966383	$4,410.00
License and Fees	Non HOC 02	ServeCo IT Systems	Oracle America, Inc.	962943	$3,432.00
License and Fees	Non HOC 02	ServeCo IT Systems	CSS International, Inc	19267	$155.00
License and Fees	Non HOC 02	ServeCo IT Systems	CSS International, Inc	19367	$205.00
License and Fees Total					$70,028.46
Miscellaneous		1 General & Transition Management	Aerotek Professional Services	OP09826261	$9.92
Miscellaneous		1 General & Transition Management	Aerotek Professional Services	OP09842083	$12.82
Miscellaneous		1 General & Transition Management	Aerotek Professional Services	OP09858305	$10.16
Miscellaneous		1 General & Transition Management	Aerotek Professional Services	OP09875070	$9.08
Miscellaneous		1 General & Transition Management	Aerotek Professional Services	OP09891240	$6.70
Miscellaneous		1 General & Transition Management	Alumbra LLC	83	($0.31)
Miscellaneous		1 General & Transition Management	Alvarez & Marsal Corporate Performance	826788-06A	$144.90
Miscellaneous		1 General & Transition Management	American Relocation Connections, LLC	28900	$173.20
Miscellaneous		1 General & Transition Management	American Relocation Connections, LLC	28900	$69.30
Miscellaneous		1 General & Transition Management	American Relocation Connections, LLC	30107	$80.82
Miscellaneous		1 General & Transition Management	American Relocation Connections, LLC	30107	$161.68
Miscellaneous		1 General & Transition Management	American Relocation Connections, LLC	30106	$181.86
Miscellaneous		1 General & Transition Management	American Relocation Connections, LLC	30106	$60.64
Miscellaneous		1 General & Transition Management	American Relocation Connections, LLC	30172	$242.48
Miscellaneous		1 General & Transition Management	ATCO Infrastructure Solutions Ltd	122020-2LB	$360.25
Miscellaneous		1 General & Transition Management	Covington & Burling LLP	60922789	$66.11
Miscellaneous		1 General & Transition Management	District View Office Center	INV-2019-1713	$95.00
Miscellaneous		1 General & Transition Management	Global Project Solutions, LLC	21-1001	$729.31
Miscellaneous		1 General & Transition Management	Office Depot	1.32389E+11	$20.10
Miscellaneous		1 General & Transition Management	Office Depot	1.31525E+11	$0.34
Miscellaneous		1 General & Transition Management	Office Depot	1.31076E+11	$4.96
Miscellaneous		1 General & Transition Management	Office Depot	1.29243E+11	$20.12
Miscellaneous		1 General & Transition Management	Office Depot	1.28774E+11	$46.00
Miscellaneous		1 General & Transition Management	Office Depot	1.28603E+11	$197.95
Miscellaneous		1 General & Transition Management	Office Depot	1.41045E+11	$2.29
Miscellaneous		1 General & Transition Management	Office Depot	1.43132E+11	$7.95
Miscellaneous		1 General & Transition Management	Office Depot	1.43432E+11	$8.53
Miscellaneous		1 General & Transition Management	Bennett Jones LLP	1362983	($677.22)
Miscellaneous		1 General & Transition Management	Bennett Jones LLP	1362983	$0.20
Miscellaneous		1 General & Transition Management	Bennett Jones LLP	1366087	($454.74)
Miscellaneous		1.02 Plan to Address Gaps in Assets, Technology, Processes, etc. (pla	Alumbra LLC	78	$1,602.50
Miscellaneous		1.02 Plan to Address Gaps in Assets, Technology, Processes, etc. (pla	Alumbra LLC	78	($0.59)
Miscellaneous		1.03 Initial Budgets - PREB Rate Order Filing (Initial Budgets and Liat	Alumbra LLC	82	$0.46
Miscellaneous		2.031 Materials Management and Warehouse Plan	Alumbra LLC	75	$27.20
Miscellaneous		2.05 Environmental Exposure Management Plan	ERM-PR, Inc.	17940	$1,180.20
Miscellaneous		4.02 Evaluating and updating customer service policies and procedu	Alumbra LLC	77	$0.45
Miscellaneous		4.04 Development of a Customer Service Transition Plan	Alumbra LLC	79	$2,448.00
Miscellaneous		4.04 Development of a Customer Service Transition Plan	Alumbra LLC	79	$0.11
Miscellaneous		4.04 Development of a Customer Service Transition Plan	Alumbra LLC	80	$0.14
Miscellaneous		4.04 Development of a Customer Service Transition Plan	BridgeSource Utilities Solutions, LLC	1005	$2,640.09
Miscellaneous		6.01 Determine Approach to Budgeting & Reporting over FET & Pro	Alvarez & Marsal Corporate Performance	826788-06B	$3,084.30
Miscellaneous		7.05 Project Worksheet Assessment	Innovative Emergency Management, Inc.	20342-WO4-001	$101.76
Miscellaneous		7.05 Project Worksheet Assessment	Innovative Emergency Management, Inc.	20342-WO1-006	$168.64
Miscellaneous		8.02 Complete LUMA IT onboarding	Aerotek Professional Services	OP09810545	$111.13
Miscellaneous		8.02 Complete LUMA IT onboarding	Aerotek Professional Services	OP09810546	$18.11
Miscellaneous		8.02 Complete LUMA IT onboarding	Aerotek Professional Services	OP09829998	$1.29
Miscellaneous		8.02 Complete LUMA IT onboarding	Aerotek Professional Services	OP09826265	$14.23

Expense item - Name	Task - MCL Code for transactions	Annex II Definition	Expense report - Vendor	Expense report - Invoice #	Sum of Total (USD)
Miscellaneous		8.02 Complete LUMA IT onboarding	Aerotek Professional Services	OP09826262	$152.58
Miscellaneous		8.02 Complete LUMA IT onboarding	Aerotek Professional Services	OP09826261	$9.92
Miscellaneous		8.02 Complete LUMA IT onboarding	Aerotek Professional Services	OP09842087	$18.11
Miscellaneous		8.02 Complete LUMA IT onboarding	Aerotek Professional Services	OP09842084A	$192.20
Miscellaneous		8.02 Complete LUMA IT onboarding	Aerotek Professional Services	OP09842083	$12.83
Miscellaneous		8.02 Complete LUMA IT onboarding	Aerotek Professional Services	OP09858306	$18.11
Miscellaneous		8.02 Complete LUMA IT onboarding	Aerotek Professional Services	OP09858305	$10.17
Miscellaneous		8.02 Complete LUMA IT onboarding	Aerotek Professional Services	OP09858303	$111.60
Miscellaneous		8.02 Complete LUMA IT onboarding	Aerotek Professional Services	OP09858302	$187.48
Miscellaneous		8.02 Complete LUMA IT onboarding	Aerotek Professional Services	OP09875071	$10.42
Miscellaneous		8.02 Complete LUMA IT onboarding	Aerotek Professional Services	OP09875070	$9.07
Miscellaneous		8.02 Complete LUMA IT onboarding	Aerotek Professional Services	OP09875068	$111.16
Miscellaneous		8.02 Complete LUMA IT onboarding	Aerotek Professional Services	OP09875067	$193.35
Miscellaneous		8.02 Complete LUMA IT onboarding	Aerotek Professional Services	OP09891240	$6.69
Miscellaneous		8.02 Complete LUMA IT onboarding	Translations & More	190417	$19.50
Miscellaneous		8.02 Complete LUMA IT onboarding	BMA Group	20-4985	$208.46
Miscellaneous		8.06 Communication Plan	Aerotek Professional Services	OP09795120	$19.34
Miscellaneous		8.06 Communication Plan	Aerotek Professional Services	OP09810547	$19.34
Miscellaneous		8.06 Communication Plan	Aerotek Professional Services	OP09826266	$19.07
Miscellaneous		8.06 Communication Plan	Aerotek Professional Services	OP09858307	$19.34
Miscellaneous		8.06 Communication Plan	Aerotek Professional Services	OP09875072	$19.34
Miscellaneous		8.06 Communication Plan	Aerotek Professional Services	OP09891242	$19.69
Miscellaneous		8.06 Communication Plan	Kroma Advertising	2020-0765	$2,036.74
Miscellaneous		8.06 Communication Plan	Kroma Advertising	2020-0774	$160.00
Miscellaneous		8.08 Total Rewards Retirement Program	BMA Group	20-4985	$208.46
Miscellaneous		8.1 Compliance Plan	BMA Group	20-4746	$304.00
Miscellaneous		8.1 Compliance Plan	BMA Group	20-4985	$208.45
Miscellaneous		9.01 Establishment of GenCo Shared Services and Agreement	Alumbra LLC	1	$690.00
Miscellaneous		9.01 Establishment of GenCo Shared Services and Agreement	Alumbra LLC	73	($0.12)
Miscellaneous		9.01 Establishment of GenCo Shared Services and Agreement	Alumbra LLC	74	$877.50
Miscellaneous		9.02 Emergency Response Plan (4.2.g)	Innovative Emergency Management, Inc.	20342-WO2-005	$412.70
Miscellaneous		9.07 System Operation Principles - Regulatory Approvals	Alumbra LLC	71	$0.27
Miscellaneous		9.07 System Operation Principles - Regulatory Approvals	Alumbra LLC	72	$405.00
Miscellaneous		10.02 Plans and Procedures for assuming responsibility for securing u	Aerotek Professional Services	OP09826261	$9.92
Miscellaneous		10.02 Plans and Procedures for assuming responsibility for securing u	Aerotek Professional Services	OP09842083	$12.83
Miscellaneous		10.02 Plans and Procedures for assuming responsibility for securing u	Aerotek Professional Services	OC14124466A	$44.80
Miscellaneous		10.02 Plans and Procedures for assuming responsibility for securing u	Aerotek Professional Services	OP09858305	$10.17
Miscellaneous		10.02 Plans and Procedures for assuming responsibility for securing u	Aerotek Professional Services	OC14145920	$44.80
Miscellaneous		10.02 Plans and Procedures for assuming responsibility for securing u	Aerotek Professional Services	OP09875070	$9.07
Miscellaneous		10.02 Plans and Procedures for assuming responsibility for securing u	Aerotek Professional Services	OC14168883	$44.80
Miscellaneous		10.02 Plans and Procedures for assuming responsibility for securing u	Aerotek Professional Services	OC14189751	$44.80
Miscellaneous		10.02 Plans and Procedures for assuming responsibility for securing u	Aerotek Professional Services	OP09891240	$6.69
Miscellaneous		10.02 Plans and Procedures for assuming responsibility for securing u	Office Depot	1.40785E+11	$9.60
Miscellaneous		10.02 Plans and Procedures for assuming responsibility for securing u	Jones Lang LaSalle Puerto Rico, Inc.	PR002MES001074	$1,017.38
Miscellaneous		10.02 Plans and Procedures for assuming responsibility for securing u	Jones Lang LaSalle Puerto Rico, Inc.	PR002MES001073	$734.06
Miscellaneous		10.02 Plans and Procedures for assuming responsibility for securing u	Jones Lang LaSalle Puerto Rico, Inc.	PR002MES001072	$728.23
Miscellaneous		10.02 Plans and Procedures for assuming responsibility for securing u	Jones Lang LaSalle Puerto Rico, Inc.	PR002MES001071	$1,257.44
Miscellaneous		10.02 Plans and Procedures for assuming responsibility for securing u	Jones Lang LaSalle Puerto Rico, Inc.	PR002MES001070	$1,993.83
Miscellaneous		10.02 Plans and Procedures for assuming responsibility for securing u	Jones Lang LaSalle Puerto Rico, Inc.	PR002MES001077	$672.00
Miscellaneous	Non HOC 02	ServeCo IT Systems	International Business Machines Corpora	C20C3MF	$17,626.78
Miscellaneous	Non HOC 02	ServeCo IT Systems	CSS International, Inc	19267	$307.20
Miscellaneous	Non HOC 02	ServeCo IT Systems	Office Depot	1.32115E+11	$10.29
Miscellaneous	Non HOC 06	Regulatory Support of Handover Checklist Items	Aerotek Professional Services	OP09826261	$9.91
Miscellaneous	Non HOC 06	Regulatory Support of Handover Checklist Items	Aerotek Professional Services	OP09842083	$12.82
Miscellaneous	Non HOC 06	Regulatory Support of Handover Checklist Items	Aerotek Professional Services	OP09858305	$10.16
Miscellaneous	Non HOC 06	Regulatory Support of Handover Checklist Items	Aerotek Professional Services	OP09875070	$9.07
Miscellaneous	Non HOC 06	Regulatory Support of Handover Checklist Items	Aerotek Professional Services	OP09891240	$6.69
Miscellaneous	Non HOC 06	Regulatory Support of Handover Checklist Items	Aerotek Professional Services	OP09895569	$6.93
Miscellaneous	Non HOC 06	Regulatory Support of Handover Checklist Items	Alumbra LLC	83	$1,807.20
Miscellaneous	Non HOC 14	Negotiate PPOA	Alumbra LLC	9	$2,168.00
Miscellaneous	Non HOC 14	Negotiate PPOA	Alumbra LLC	70	$960.00
Miscellaneous	Non HOC 15	LUMA MC Ongoing Back Office Support	Aerotek Professional Services	OC14102508	$43.20
Miscellaneous	Non HOC 15	LUMA MC Ongoing Back Office Support	Aerotek Professional Services	OP09842086	$9.80
Miscellaneous	Non HOC 15	LUMA MC Ongoing Back Office Support	Aerotek Professional Services	OP09858304	$14.60
Miscellaneous	Non HOC 15	LUMA MC Ongoing Back Office Support	Aerotek Professional Services	OP09875069	$14.70

Expense item - Name	Task - MCL Code for transactions	Annex II Definition	Expense report - Vendor	Expense report - Invoice #	Sum of Total (USD)
Miscellaneous	Non HOC 15	LUMA MC Ongoing Back Office Support	Aerotek Professional Services	OP09891239	$11.69
Miscellaneous	Non HOC 15	LUMA MC Ongoing Back Office Support	NexTec Operating Corp	159927	$20.11
Miscellaneous	Non HOC 15	LUMA MC Ongoing Back Office Support	NexTec Operating Corp	159168	$92.50
Miscellaneous	Non HOC 15	LUMA MC Ongoing Back Office Support	NexTec Operating Corp	161102	$4.03
Miscellaneous	Non-Billable 12	LUMA College Time	American Wire Group (AWG)	128072	$134.90
Miscellaneous	Non-Billable 12	LUMA College Time	Bonneville Group, Inc	2393	$768.54
Miscellaneous	Non-Billable 12	LUMA College Time	Glenn International, Inc	115473	$537.69
Miscellaneous Total					$50,906.42
Phone		1 General & Transition Management	ATCO Infrastructure Solutions Ltd	122020-2LB	$222.71
Phone		1 General & Transition Management	ATCO Infrastructure Solutions Ltd	122020-2LB	$2,148.84
Phone		1 General & Transition Management	ATCO Infrastructure Solutions Ltd	122020-2LB	$755.75
Phone		1 General & Transition Management	ATCO Infrastructure Solutions Ltd	122020-2LB	$343.34
Phone		1 General & Transition Management	ATCO Infrastructure Solutions Ltd	122020-2LB	$402.64
Phone		1 General & Transition Management	ATCO Infrastructure Solutions Ltd	122020-2LB	$243.16
Phone		1 General & Transition Management	ATCO Infrastructure Solutions Ltd	122020-2LB	$1,131.39
Phone		1 General & Transition Management	ATCO Infrastructure Solutions Ltd	122020-2LB	$621.41
Phone		1 General & Transition Management	ATCO Power (2010) Ltd.	112020-3LB	$420.03
Phone		1 General & Transition Management	ATCO Power (2010) Ltd.	112020-2LB	$221.15
Phone		1 General & Transition Management	ATCO Power (2010) Ltd.	112020-2LB	$82.84
Phone		1 General & Transition Management	Quanta Workforce Solutions, LLC	QWS-122020-2B	$724.52
Phone		1 General & Transition Management	Quanta Workforce Solutions, LLC	QWS-122020-2B	$79.29
Phone		1 General & Transition Management	Quanta Workforce Solutions, LLC	QWS-122020-2B	$4,804.04
Phone		4.04 Development of a Customer Service Transition Plan	AT&T Mobility Puerto Rico	12597193	$724.52
Phone Total					$12,925.63
Rental Equipment	Non-Billable 02	LUMA non FETS work	ATCO Infrastructure Solutions Ltd	122020-2LB	$1,499.02
Rental Equipment Total					$1,499.02
Seminars & Training		1 General & Transition Management	ATCO Infrastructure Solutions Ltd	122020-2LB	$121.36
Seminars & Training		1 General & Transition Management	ATCO Infrastructure Solutions Ltd	122020-2LB	$5,247.64
Seminars & Training Total					$5,369.00
Supplies		1 General & Transition Management	ATCO Power (2010) Ltd.	112020-2LB	$108.57
Supplies		1 General & Transition Management	Quanta Workforce Solutions, LLC	QWS-112020-2B	$141.88
Supplies		1 General & Transition Management	Quanta Workforce Solutions, LLC	QWS-122020-2B	$267.58
Supplies		1 General & Transition Management	Quanta Workforce Solutions, LLC	QWS-122020-2B	$77.35
Supplies		1 General & Transition Management	Quanta Workforce Solutions, LLC	QWS-122020-2B	$531.99
Supplies		1 General & Transition Management	Quanta Workforce Solutions, LLC	QWS-122020-2B	$193.03
Supplies		1 General & Transition Management	Quanta Workforce Solutions, LLC	QWS-122020-2B	$44.59
Supplies		1 General & Transition Management	Quanta Workforce Solutions, LLC	QWS-122020-2B	$414.97
Supplies		1 General & Transition Management	Quanta Workforce Solutions, LLC	QWS-122020-2B	$39.52
Supplies		1 General & Transition Management	Quanta Workforce Solutions, LLC	QWS-122020-2B	$169.00
Supplies		1 General & Transition Management	Quanta Workforce Solutions, LLC	QWS-122020-2B	$537.42
Supplies		1 General & Transition Management	Quanta Workforce Solutions, LLC	QWS-122020-2B	$22.00
Supplies		1 General & Transition Management	Quanta Workforce Solutions, LLC	QWS-122020-2B	$176.05
Supplies		1 General & Transition Management	Office Depot	1.32389E+11	$191.23
Supplies		1 General & Transition Management	Office Depot	1.31525E+11	$2.98
Supplies		1 General & Transition Management	Office Depot	1.31505E+11	$23.37
Supplies		1 General & Transition Management	Office Depot	1.31505E+11	$203.16
Supplies		1 General & Transition Management	Office Depot	1.31505E+11	$29.99
Supplies		1 General & Transition Management	Office Depot	1.31076E+11	$43.11
Supplies		1 General & Transition Management	Office Depot	1.29243E+11	$174.95
Supplies		1 General & Transition Management	Office Depot	1.28774E+11	$399.99
Supplies		1 General & Transition Management	Office Depot	1.41045E+11	$19.89
Supplies		1 General & Transition Management	Office Depot	1.43132E+11	$69.12
Supplies		1 General & Transition Management	Office Depot	1.43432E+11	$74.18
Supplies		9.02 Emergency Response Plan (4.2.g)	Innovative Emergency Management, Inc.	20342-WO2-005	$79.20
Supplies		10.02 Plans and Procedures for assuming responsibility for securing u	Office Depot	1.40785E+11	$83.49
Supplies	Non HOC 02	ServeCo IT Systems	CSS International, Inc	19267	$390.00
Supplies	Non HOC 02	ServeCo IT Systems	Office Depot	1.32115E+11	$89.45
Supplies	Non HOC 14	Negotiate PPOA	Alumbra LLC	70	$120.00
Supplies	Non-Billable 12	LUMA College Time	American Wire Group (AWG)	128072	$1,173.00
Supplies	Non-Billable 12	LUMA College Time	Bonneville Group, Inc	2393	$6,682.92
Supplies	Non-Billable 12	LUMA College Time	Glenn International, Inc	115473	$4,675.56
Supplies	Non-Billable 12	LUMA College Time	Gulf South Forest Products, Inc	512549	$18,810.00
Supplies Total					$36,059.54
Third Party Labor		1 General & Transition Management	Aerotek Professional Services	OP09826261	$47.25
Third Party Labor		1 General & Transition Management	Aerotek Professional Services	OP09826261	$588.00

Expense item - Name	Task - MCL Code for transactions	Annex II Definition	Expense report - Vendor		Expense report - Invoice #	Sum of Total (USD)
Third Party Labor	1	General & Transition Management	Aerotek Professional Services	OP09826261		$138.00
Third Party Labor	1	General & Transition Management	Aerotek Professional Services	OP09842083		$840.00
Third Party Labor	1	General & Transition Management	Aerotek Professional Services	OP09842083		$78.75
Third Party Labor	1	General & Transition Management	Aerotek Professional Services	OP09858305		$78.75
Third Party Labor	1	General & Transition Management	Aerotek Professional Services	OP09858305		$840.00
Third Party Labor	1	General & Transition Management	Aerotek Professional Services	OP09875070		$808.50
Third Party Labor	1	General & Transition Management	Aerotek Professional Services	OP09875070		$34.50
Third Party Labor	1	General & Transition Management	Aerotek Professional Services	OP09875070		$63.00
Third Party Labor	1	General & Transition Management	Aerotek Professional Services	OP09891240		$504.00
Third Party Labor	1	General & Transition Management	Aerotek Professional Services	OP09891240		$207.00
Third Party Labor	1	General & Transition Management	Aerotek Professional Services	OP09891240		$47.25
Third Party Labor	1	General & Transition Management	Alumbra LLC		82	$709.74
Third Party Labor	1	General & Transition Management	Alumbra LLC		82	$8,753.46
Third Party Labor	1	General & Transition Management	Alumbra LLC		82	$709.74
Third Party Labor	1	General & Transition Management	Alumbra LLC		82	$3,252.98
Third Party Labor	1	General & Transition Management	Alumbra LLC		82	$10,054.65
Third Party Labor	1	General & Transition Management	Alumbra LLC		82	$177.44
Third Party Labor	1	General & Transition Management	Alumbra LLC		82	$177.44
Third Party Labor	1	General & Transition Management	Alumbra LLC		82	$7,333.98
Third Party Labor	1	General & Transition Management	Alumbra LLC		82	$22,475.10
Third Party Labor	1	General & Transition Management	Alvarez & Marsal Corporate Performance	826788-06A		$4,830.00
Third Party Labor	1	General & Transition Management	Covington & Burling LLP		60922789	$30,120.00
Third Party Labor	1	General & Transition Management	Covington & Burling LLP		60922789	$748.00
Third Party Labor	1	General & Transition Management	Covington & Burling LLP		60922789	$2,880.00
Third Party Labor	1	General & Transition Management	Covington & Burling LLP		60922794	$840.00
Third Party Labor	1	General & Transition Management	DLA Piper LLP (US)		4039522	$7,470.00
Third Party Labor	1	General & Transition Management	DLA Piper LLP (US)		4039522	$3,740.00
Third Party Labor	1	General & Transition Management	DLA Piper LLP (US)		4027522	$9,828.00
Third Party Labor	1	General & Transition Management	DLA Piper LLP (US)		4027522	$8,415.00
Third Party Labor	1	General & Transition Management	DLA Piper LLP (US)		4027522	$10,467.50
Third Party Labor	1	General & Transition Management	DLA Piper LLP (US)		4027522	$7,767.50
Third Party Labor	1	General & Transition Management	DLA Piper LLP (US)		4027522	$9,652.50
Third Party Labor	1	General & Transition Management	DLA Piper LLP (US)		4027522	$15,155.00
Third Party Labor	1	General & Transition Management	DLA Piper LLP (US)		4027522	$225.00
Third Party Labor	1	General & Transition Management	DLA Piper LLP (US)		4027522	$210.00
Third Party Labor	1	General & Transition Management	DLA Piper LLP (US)		4027522	$2,796.50
Third Party Labor	1	General & Transition Management	DLA Piper LLP (US)		4027522	$5,700.00
Third Party Labor	1	General & Transition Management	DLA Piper LLP (US)		4039450	$6,141.00
Third Party Labor	1	General & Transition Management	DLA Piper LLP (US)		4039450	$3,112.50
Third Party Labor	1	General & Transition Management	Quanta Workforce Solutions, LLC	QWS-092020-2B		$6,080.00
Third Party Labor	1	General & Transition Management	Quanta Workforce Solutions, LLC	QWS-092020-2B		$21,090.00
Third Party Labor	1	General & Transition Management	Quanta Workforce Solutions, LLC	QWS-122020-2B		$810.00
Third Party Labor	1	General & Transition Management	Quanta Workforce Solutions, LLC	QWS-122020-2B		$7,295.44
Third Party Labor	1	General & Transition Management	Global Project Solutions, LLC	21-1002		$5,500.00
Third Party Labor	1	General & Transition Management	Global Project Solutions, LLC	21-1001		$17,700.00
Third Party Labor	1	General & Transition Management	Troutman Pepper Hamilton Sanders LLP		30079953	$15,399.45
Third Party Labor	1	General & Transition Management	Troutman Pepper Hamilton Sanders LLP		30079953	$1,647.00
Third Party Labor	1	General & Transition Management	Bennett Jones LLP		1362983	$4,075.50
Third Party Labor	1	General & Transition Management	Bennett Jones LLP		1362983	$1,568.00
Third Party Labor	1	General & Transition Management	Bennett Jones LLP		1366087	$3,789.50
Third Party Labor	1	General & Transition Management	Axel Eugenio Colon-Perez	LMC001		$7,020.00
Third Party Labor	1	General & Transition Management	Axel Eugenio Colon-Perez	LMC002		$11,430.00
Third Party Labor	1.02	Plan to Address Gaps in Assets, Technology, Processes, etc. (pla	Alumbra LLC		77	$1,237.50
Third Party Labor	1.02	Plan to Address Gaps in Assets, Technology, Processes, etc. (pla	Alumbra LLC		77	$1,137.50
Third Party Labor	1.02	Plan to Address Gaps in Assets, Technology, Processes, etc. (pla	Alumbra LLC		77	$1,137.50
Third Party Labor	1.02	Plan to Address Gaps in Assets, Technology, Processes, etc. (pla	Alumbra LLC		78	$1,939.03
Third Party Labor	1.02	Plan to Address Gaps in Assets, Technology, Processes, etc. (pla	Alumbra LLC		78	$6,698.45
Third Party Labor	1.03	Initial Budgets - PREB Rate Order Filing (Initial Budgets and Liat	Alumbra LLC		82	$11,956.82
Third Party Labor	1.03	Initial Budgets - PREB Rate Order Filing (Initial Budgets and Liat	Alumbra LLC		82	$33,928.74
Third Party Labor	1.03	Initial Budgets - PREB Rate Order Filing (Initial Budgets and Liat	Alumbra LLC		82	$32,549.11
Third Party Labor	1.03	Initial Budgets - PREB Rate Order Filing (Initial Budgets and Liat	Alumbra LLC		83	$1,020.00
Third Party Labor	2.0304	Fleet Management Plan	Alumbra LLC		76	$1,360.00
Third Party Labor	2.031	Materials Management and Warehouse Plan	Alumbra LLC		75	$680.00
Third Party Labor	2.031	Materials Management and Warehouse Plan	Alumbra LLC		76	$17,680.00
Third Party Labor	2.0312	Vegetation Management Plan	Alumbra LLC		76	$3,060.00

Expense item - Name	Task - MCL Code for transactions	Annex II Definition	Expense report - Vendor	Expense report - Invoice #	Sum of Total (USD)
Third Party Labor	2.0312	Vegetation Management Plan	Alumbra LLC	81	$9,016.75
Third Party Labor	2.0312	Vegetation Management Plan	Alumbra LLC	81	$721.24
Third Party Labor	2.0312	Vegetation Management Plan	Alumbra LLC	81	$1,082.01
Third Party Labor	2.05	Environmental Exposure Management Plan	ERM-PR, Inc.	17940	$525.00
Third Party Labor	2.05	Environmental Exposure Management Plan	ERM-PR, Inc.	17940	$9,230.00
Third Party Labor	2.05	Environmental Exposure Management Plan	ERM-PR, Inc.	17940	$1,050.00
Third Party Labor	2.05	Environmental Exposure Management Plan	ERM-PR, Inc.	17940	$14,400.00
Third Party Labor	2.05	Environmental Exposure Management Plan	ERM-PR, Inc.	17940	$2,250.00
Third Party Labor	2.05	Environmental Exposure Management Plan	ERM-PR, Inc.	17940	$1,110.00
Third Party Labor	2.05	Environmental Exposure Management Plan	ERM-PR, Inc.	17940	$600.00
Third Party Labor	2.05	Environmental Exposure Management Plan	ERM-PR, Inc.	17940	$340.00
Third Party Labor	3.05	Approval of System Remediation Plan	Alumbra LLC	82	$11,154.39
Third Party Labor	3.05	Approval of System Remediation Plan	Alumbra LLC	82	$13,113.95
Third Party Labor	3.05	Approval of System Remediation Plan	Alumbra LLC	82	$4,522.05
Third Party Labor	3.05	Approval of System Remediation Plan	Alumbra LLC	82	$904.41
Third Party Labor	3.05	Approval of System Remediation Plan	Alumbra LLC	83	$13,978.87
Third Party Labor	4.02	Evaluating and updating customer service policies and procedu	Alumbra LLC	77	$6,942.96
Third Party Labor	4.02	Evaluating and updating customer service policies and procedu	Alumbra LLC	77	$29,117.66
Third Party Labor	4.02	Evaluating and updating customer service policies and procedu	Alumbra LLC	77	$1,157.16
Third Party Labor	4.02	Evaluating and updating customer service policies and procedu	Alumbra LLC	77	$1,969.31
Third Party Labor	4.02	Evaluating and updating customer service policies and procedu	Alumbra LLC	78	$4,218.48
Third Party Labor	4.02	Evaluating and updating customer service policies and procedu	Alumbra LLC	78	$7,536.75
Third Party Labor	4.02	Evaluating and updating customer service policies and procedu	Alumbra LLC	78	$2,713.23
Third Party Labor	4.02	Evaluating and updating customer service policies and procedu	Alumbra LLC	78	$1,506.60
Third Party Labor	4.02	Evaluating and updating customer service policies and procedu	Alumbra LLC	79	$12,494.00
Third Party Labor	4.02	Evaluating and updating customer service policies and procedu	Alumbra LLC	79	$468.53
Third Party Labor	4.02	Evaluating and updating customer service policies and procedu	Alumbra LLC	80	$18,390.48
Third Party Labor	4.02	Evaluating and updating customer service policies and procedu	Alumbra LLC	80	$4,516.96
Third Party Labor	4.02	Evaluating and updating customer service policies and procedu	Alumbra LLC	80	$322.64
Third Party Labor	4.04	Development of a Customer Service Transition Plan	Alumbra LLC	77	$7,700.00
Third Party Labor	4.04	Development of a Customer Service Transition Plan	Alumbra LLC	77	$6,997.29
Third Party Labor	4.04	Development of a Customer Service Transition Plan	Alumbra LLC	77	$996.42
Third Party Labor	4.04	Development of a Customer Service Transition Plan	Alumbra LLC	77	$2,890.19
Third Party Labor	4.04	Development of a Customer Service Transition Plan	Alumbra LLC	77	$1,328.56
Third Party Labor	4.04	Development of a Customer Service Transition Plan	Alumbra LLC	78	$1,237.50
Third Party Labor	4.04	Development of a Customer Service Transition Plan	Alumbra LLC	78	$881.38
Third Party Labor	4.04	Development of a Customer Service Transition Plan	Alumbra LLC	78	$3,728.23
Third Party Labor	4.04	Development of a Customer Service Transition Plan	Alumbra LLC	78	$2,994.30
Third Party Labor	4.04	Development of a Customer Service Transition Plan	Alumbra LLC	78	$6,609.14
Third Party Labor	4.04	Development of a Customer Service Transition Plan	Alumbra LLC	79	$12,855.87
Third Party Labor	4.04	Development of a Customer Service Transition Plan	Alumbra LLC	79	$319.29
Third Party Labor	4.04	Development of a Customer Service Transition Plan	Alumbra LLC	79	$24,162.84
Third Party Labor	4.04	Development of a Customer Service Transition Plan	Alumbra LLC	79	$8,983.62
Third Party Labor	4.04	Development of a Customer Service Transition Plan	Alumbra LLC	79	$1,915.74
Third Party Labor	4.04	Development of a Customer Service Transition Plan	Alumbra LLC	80	$750.00
Third Party Labor	4.04	Development of a Customer Service Transition Plan	Alumbra LLC	80	$25,246.45
Third Party Labor	4.04	Development of a Customer Service Transition Plan	Alumbra LLC	80	$6,687.80
Third Party Labor	4.04	Development of a Customer Service Transition Plan	Alumbra LLC	80	$25,748.03
Third Party Labor	4.04	Development of a Customer Service Transition Plan	BridgeSource Utilities Solutions, LLC	1005	$27,600.00
Third Party Labor	4.04	Development of a Customer Service Transition Plan	BridgeSource Utilities Solutions, LLC	1005	$35,200.00
Third Party Labor	4.04	Development of a Customer Service Transition Plan	BridgeSource Utilities Solutions, LLC	1005	$17,250.00
Third Party Labor	5.02	Develop IT OT Systems Remediation Plan	Smartbridge	INV_9442	$6,300.00
Third Party Labor	5.02	Develop IT OT Systems Remediation Plan	Smartbridge	INV_9505	$11,925.00
Third Party Labor	5.02	Develop IT OT Systems Remediation Plan	Smartbridge	INV_9505	$540.00
Third Party Labor	5.02	Develop IT OT Systems Remediation Plan	Smartbridge	INV_9505	$800.00
Third Party Labor	5.02	Develop IT OT Systems Remediation Plan	Smartbridge	INV_9543	$9,337.50
Third Party Labor	5.02	Develop IT OT Systems Remediation Plan	Smartbridge	INV_9543	$5,900.00
Third Party Labor	6.01	Determine Approach to Budgeting & Reporting over FET & Pro	Alvarez & Marsal Corporate Performance	826788-06B	$60,950.00
Third Party Labor	6.01	Determine Approach to Budgeting & Reporting over FET & Pro	Alvarez & Marsal Corporate Performance	826788-06B	$67,562.50
Third Party Labor	6.04	Establishing a financial accounting system and account structu	Nory Sanchez-Alvarez	LUMA 2020-0017	$725.76
Third Party Labor	6.04	Establishing a financial accounting system and account structu	Nory Sanchez-Alvarez	LUMA 2020-0018	$3,843.07
Third Party Labor	6.07	Evaluating and updating the payroll and labor cost reporting sy	People 2.0 North America	RL509364189	$10,080.00
Third Party Labor	6.07	Evaluating and updating the payroll and labor cost reporting sy	People 2.0 North America	RL509376842	$8,442.00
Third Party Labor	6.07	Evaluating and updating the payroll and labor cost reporting sy	Trans4mative	1529	$13,650.00
Third Party Labor	6.09	Processes & Procedures and Overall Internal Controls	Resources Global Professionals (RGP)	RGP1051405	$8,880.00

Expense item - Name	Task - MCL Code for transactions	Annex II Definition	Expense report - Vendor	Expense report - Invoice #	Sum of Total (USD)
Third Party Labor		6.09 Processes & Procedures and Overall Internal Controls	Resources Global Professionals (RGP)	RGP1052802	$11,322.00
Third Party Labor		6.09 Processes & Procedures and Overall Internal Controls	Resources Global Professionals (RGP)	RGP1053815	$11,655.00
Third Party Labor		6.09 Processes & Procedures and Overall Internal Controls	Resources Global Professionals (RGP)	RGP1054605	$10,656.00
Third Party Labor		7.02 Policies and Procedures	Innovative Emergency Management, Inc.	20342-WO4-002	$204.00
Third Party Labor		7.02 Policies and Procedures	Innovative Emergency Management, Inc.	20342-WO4-002	$6,630.00
Third Party Labor		7.02 Policies and Procedures	Innovative Emergency Management, Inc.	20342-WO4-002	$336.00
Third Party Labor		7.02 Policies and Procedures	Innovative Emergency Management, Inc.	20342-WO4-002	$798.00
Third Party Labor		7.05 Project Worksheet Assessment	Innovative Emergency Management, Inc.	20342-WO4-001	$2,544.00
Third Party Labor		7.05 Project Worksheet Assessment	Innovative Emergency Management, Inc.	20342-WO1-006	$12,087.00
Third Party Labor		7.05 Project Worksheet Assessment	Innovative Emergency Management, Inc.	20342-WO1-006	$3,723.00
Third Party Labor		7.05 Project Worksheet Assessment	Innovative Emergency Management, Inc.	20342-WO1-006	$1,776.00
Third Party Labor		7.05 Project Worksheet Assessment	Innovative Emergency Management, Inc.	20342-WO1-006	$2,040.00
Third Party Labor		7.05 Project Worksheet Assessment	Innovative Emergency Management, Inc.	20342-WO1-006	$4,026.00
Third Party Labor		7.05 Project Worksheet Assessment	Innovative Emergency Management, Inc.	20342-WO1-006	$18,666.00
Third Party Labor		7.05 Project Worksheet Assessment	Innovative Emergency Management, Inc.	20342-WO1-006	$513.00
Third Party Labor		7.05 Project Worksheet Assessment	Innovative Emergency Management, Inc.	20342-WO1-006	$4,104.00
Third Party Labor		7.05 Project Worksheet Assessment	Innovative Emergency Management, Inc.	20342-WO1-006	$2,080.50
Third Party Labor		7.05 Project Worksheet Assessment	Innovative Emergency Management, Inc.	20342-WO1-006	$2,000.00
Third Party Labor		7.08 Drafting, Revising and Finalizing Federal Funding Procurement	Innovative Emergency Management, Inc.	20342-WO4-001	$114.00
Third Party Labor		7.08 Drafting, Revising and Finalizing Federal Funding Procurement	Innovative Emergency Management, Inc.	20342-WO3-004	$51.00
Third Party Labor		8.02 Complete LUMA IT onboarding	Aerotek Professional Services	OP09810545	$725.40
Third Party Labor		8.02 Complete LUMA IT onboarding	Aerotek Professional Services	OP09810545	$744.00
Third Party Labor		8.02 Complete LUMA IT onboarding	Aerotek Professional Services	OP09810545	$744.00
Third Party Labor		8.02 Complete LUMA IT onboarding	Aerotek Professional Services	OP09810545	$744.00
Third Party Labor		8.02 Complete LUMA IT onboarding	Aerotek Professional Services	OP09810545	$725.40
Third Party Labor		8.02 Complete LUMA IT onboarding	Aerotek Professional Services	OP09810545	$734.70
Third Party Labor		8.02 Complete LUMA IT onboarding	Aerotek Professional Services	OP09810545	$744.00
Third Party Labor		8.02 Complete LUMA IT onboarding	Aerotek Professional Services	OP09810545	$744.00
Third Party Labor		8.02 Complete LUMA IT onboarding	Aerotek Professional Services	OP09810545	$744.00
Third Party Labor		8.02 Complete LUMA IT onboarding	Aerotek Professional Services	OP09810545	$744.00
Third Party Labor		8.02 Complete LUMA IT onboarding	Aerotek Professional Services	OP09810545	$744.00
Third Party Labor		8.02 Complete LUMA IT onboarding	Aerotek Professional Services	OP09810545	$744.00
Third Party Labor		8.02 Complete LUMA IT onboarding	Aerotek Professional Services	OP09810545	$744.00
Third Party Labor		8.02 Complete LUMA IT onboarding	Aerotek Professional Services	OP09810545	$744.00
Third Party Labor		8.02 Complete LUMA IT onboarding	Aerotek Professional Services	OP09810546	$892.80
Third Party Labor		8.02 Complete LUMA IT onboarding	Aerotek Professional Services	OP09810546	$917.60
Third Party Labor		8.02 Complete LUMA IT onboarding	Aerotek Professional Services	OP09829998	$128.80
Third Party Labor		8.02 Complete LUMA IT onboarding	Aerotek Professional Services	OP09826265	$535.68
Third Party Labor		8.02 Complete LUMA IT onboarding	Aerotek Professional Services	OP09826265	$550.56
Third Party Labor		8.02 Complete LUMA IT onboarding	Aerotek Professional Services	OP09826265	$170.24
Third Party Labor		8.02 Complete LUMA IT onboarding	Aerotek Professional Services	OP09826265	$165.60
Third Party Labor		8.02 Complete LUMA IT onboarding	Aerotek Professional Services	OP09826262	$892.80
Third Party Labor		8.02 Complete LUMA IT onboarding	Aerotek Professional Services	OP09826262	$713.00
Third Party Labor		8.02 Complete LUMA IT onboarding	Aerotek Professional Services	OP09826262	$1,097.40
Third Party Labor		8.02 Complete LUMA IT onboarding	Aerotek Professional Services	OP09826262	$892.80
Third Party Labor		8.02 Complete LUMA IT onboarding	Aerotek Professional Services	OP09826262	$1,078.80
Third Party Labor		8.02 Complete LUMA IT onboarding	Aerotek Professional Services	OP09826262	$1,041.60
Third Party Labor		8.02 Complete LUMA IT onboarding	Aerotek Professional Services	OP09826262	$892.80
Third Party Labor		8.02 Complete LUMA IT onboarding	Aerotek Professional Services	OP09826262	$892.80
Third Party Labor		8.02 Complete LUMA IT onboarding	Aerotek Professional Services	OP09826262	$892.80
Third Party Labor		8.02 Complete LUMA IT onboarding	Aerotek Professional Services	OP09826262	$892.80
Third Party Labor		8.02 Complete LUMA IT onboarding	Aerotek Professional Services	OP09826262	$595.20
Third Party Labor		8.02 Complete LUMA IT onboarding	Aerotek Professional Services	OP09826262	$892.80
Third Party Labor		8.02 Complete LUMA IT onboarding	Aerotek Professional Services	OP09826262	$892.80
Third Party Labor		8.02 Complete LUMA IT onboarding	Aerotek Professional Services	OP09826262	$276.00
Third Party Labor		8.02 Complete LUMA IT onboarding	Aerotek Professional Services	OP09826262	$230.00
Third Party Labor		8.02 Complete LUMA IT onboarding	Aerotek Professional Services	OP09826262	$276.00
Third Party Labor		8.02 Complete LUMA IT onboarding	Aerotek Professional Services	OP09826262	$276.00
Third Party Labor		8.02 Complete LUMA IT onboarding	Aerotek Professional Services	OP09826262	$276.00
Third Party Labor		8.02 Complete LUMA IT onboarding	Aerotek Professional Services	OP09826262	$276.00
Third Party Labor		8.02 Complete LUMA IT onboarding	Aerotek Professional Services	OP09826262	$276.00
Third Party Labor		8.02 Complete LUMA IT onboarding	Aerotek Professional Services	OP09826262	$276.00
Third Party Labor		8.02 Complete LUMA IT onboarding	Aerotek Professional Services	OP09826262	$276.00
Third Party Labor		8.02 Complete LUMA IT onboarding	Aerotek Professional Services	OP09826262	$276.00

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Third Party Labor		8.02 Complete LUMA IT onboarding	Aerotek Professional Services	OP09826262	$322.00
Third Party Labor		8.02 Complete LUMA IT onboarding	Aerotek Professional Services	OP09826262	$276.00
Third Party Labor		8.02 Complete LUMA IT onboarding	Aerotek Professional Services	OP09826262	$276.00
Third Party Labor		8.02 Complete LUMA IT onboarding	Aerotek Professional Services	OP09826261	$705.60
Third Party Labor		8.02 Complete LUMA IT onboarding	Aerotek Professional Services	OP09826261	$470.40
Third Party Labor		8.02 Complete LUMA IT onboarding	Aerotek Professional Services	OP09826261	$128.80
Third Party Labor		8.02 Complete LUMA IT onboarding	Aerotek Professional Services	OP09842087	$892.80
Third Party Labor		8.02 Complete LUMA IT onboarding	Aerotek Professional Services	OP09842087	$917.60
Third Party Labor		8.02 Complete LUMA IT onboarding	Aerotek Professional Services	OP09842085A	$111.08
Third Party Labor		8.02 Complete LUMA IT onboarding	Aerotek Professional Services	OP09842085A	$744.00
Third Party Labor		8.02 Complete LUMA IT onboarding	Aerotek Professional Services	OP09842085A	$744.00
Third Party Labor		8.02 Complete LUMA IT onboarding	Aerotek Professional Services	OP09842085A	$744.00
Third Party Labor		8.02 Complete LUMA IT onboarding	Aerotek Professional Services	OP09842085A	$744.00
Third Party Labor		8.02 Complete LUMA IT onboarding	Aerotek Professional Services	OP09842085A	$297.60
Third Party Labor		8.02 Complete LUMA IT onboarding	Aerotek Professional Services	OP09842085A	$414.00
Third Party Labor		8.02 Complete LUMA IT onboarding	Aerotek Professional Services	OP09842085A	$744.00
Third Party Labor		8.02 Complete LUMA IT onboarding	Aerotek Professional Services	OP09842085A	$744.00
Third Party Labor		8.02 Complete LUMA IT onboarding	Aerotek Professional Services	OP09842085A	$744.00
Third Party Labor		8.02 Complete LUMA IT onboarding	Aerotek Professional Services	OP09842085A	$744.00
Third Party Labor		8.02 Complete LUMA IT onboarding	Aerotek Professional Services	OP09842085A	$595.20
Third Party Labor		8.02 Complete LUMA IT onboarding	Aerotek Professional Services	OP09842085A	$734.70
Third Party Labor		8.02 Complete LUMA IT onboarding	Aerotek Professional Services	OP09842085A	$744.00
Third Party Labor		8.02 Complete LUMA IT onboarding	Aerotek Professional Services	OP09842085A	$744.00
Third Party Labor		8.02 Complete LUMA IT onboarding	Aerotek Professional Services	OP09842085A	$744.00
Third Party Labor		8.02 Complete LUMA IT onboarding	Aerotek Professional Services	OP09842085A	$744.00
Third Party Labor		8.02 Complete LUMA IT onboarding	Aerotek Professional Services	OP09842085A	$138.00
Third Party Labor		8.02 Complete LUMA IT onboarding	Aerotek Professional Services	OP09842084A	$1,116.00
Third Party Labor		8.02 Complete LUMA IT onboarding	Aerotek Professional Services	OP09842084A	$1,488.00
Third Party Labor		8.02 Complete LUMA IT onboarding	Aerotek Professional Services	OP09842084A	$1,488.00
Third Party Labor		8.02 Complete LUMA IT onboarding	Aerotek Professional Services	OP09842084A	$1,736.00
Third Party Labor		8.02 Complete LUMA IT onboarding	Aerotek Professional Services	OP09842084A	$1,488.00
Third Party Labor		8.02 Complete LUMA IT onboarding	Aerotek Professional Services	OP09842084A	$1,488.00
Third Party Labor		8.02 Complete LUMA IT onboarding	Aerotek Professional Services	OP09842084A	$1,488.00
Third Party Labor		8.02 Complete LUMA IT onboarding	Aerotek Professional Services	OP09842084A	$1,488.00
Third Party Labor		8.02 Complete LUMA IT onboarding	Aerotek Professional Services	OP09842084A	$1,488.00
Third Party Labor		8.02 Complete LUMA IT onboarding	Aerotek Professional Services	OP09842084A	$1,488.00
Third Party Labor		8.02 Complete LUMA IT onboarding	Aerotek Professional Services	OP09842084A	$1,488.00
Third Party Labor		8.02 Complete LUMA IT onboarding	Aerotek Professional Services	OP09842084A	$1,488.00
Third Party Labor		8.02 Complete LUMA IT onboarding	Aerotek Professional Services	OP09842083	$627.20
Third Party Labor		8.02 Complete LUMA IT onboarding	Aerotek Professional Services	OP09842083	$1,176.00
Third Party Labor		8.02 Complete LUMA IT onboarding	Aerotek Professional Services	OP09858306	$892.80
Third Party Labor		8.02 Complete LUMA IT onboarding	Aerotek Professional Services	OP09858306	$917.60
Third Party Labor		8.02 Complete LUMA IT onboarding	Aerotek Professional Services	OP09858305	$784.00
Third Party Labor		8.02 Complete LUMA IT onboarding	Aerotek Professional Services	OP09858303	$744.00
Third Party Labor		8.02 Complete LUMA IT onboarding	Aerotek Professional Services	OP09858303	$744.00
Third Party Labor		8.02 Complete LUMA IT onboarding	Aerotek Professional Services	OP09858303	$744.00
Third Party Labor		8.02 Complete LUMA IT onboarding	Aerotek Professional Services	OP09858303	$744.00
Third Party Labor		8.02 Complete LUMA IT onboarding	Aerotek Professional Services	OP09858303	$744.00
Third Party Labor		8.02 Complete LUMA IT onboarding	Aerotek Professional Services	OP09858303	$744.00
Third Party Labor		8.02 Complete LUMA IT onboarding	Aerotek Professional Services	OP09858303	$744.00
Third Party Labor		8.02 Complete LUMA IT onboarding	Aerotek Professional Services	OP09858303	$744.00
Third Party Labor		8.02 Complete LUMA IT onboarding	Aerotek Professional Services	OP09858303	$744.00
Third Party Labor		8.02 Complete LUMA IT onboarding	Aerotek Professional Services	OP09858303	$744.00
Third Party Labor		8.02 Complete LUMA IT onboarding	Aerotek Professional Services	OP09858303	$744.00
Third Party Labor		8.02 Complete LUMA IT onboarding	Aerotek Professional Services	OP09858303	$744.00
Third Party Labor		8.02 Complete LUMA IT onboarding	Aerotek Professional Services	OP09858303	$744.00
Third Party Labor		8.02 Complete LUMA IT onboarding	Aerotek Professional Services	OP09858302	$1,488.00
Third Party Labor		8.02 Complete LUMA IT onboarding	Aerotek Professional Services	OP09858302	$1,240.00
Third Party Labor		8.02 Complete LUMA IT onboarding	Aerotek Professional Services	OP09858302	$1,488.00
Third Party Labor		8.02 Complete LUMA IT onboarding	Aerotek Professional Services	OP09858302	$1,488.00
Third Party Labor		8.02 Complete LUMA IT onboarding	Aerotek Professional Services	OP09858302	$1,488.00
Third Party Labor		8.02 Complete LUMA IT onboarding	Aerotek Professional Services	OP09858302	$1,736.00

Expense item - Name	Task - MCL Code for transactions	Annex II Definition	Expense report - Vendor	Expense report - Invoice #	Sum of Total (USD)
Third Party Labor	8.02	Complete LUMA IT onboarding	Aerotek Professional Services	OP09858302	$1,488.00
Third Party Labor	8.02	Complete LUMA IT onboarding	Aerotek Professional Services	OP09858302	$1,488.00
Third Party Labor	8.02	Complete LUMA IT onboarding	Aerotek Professional Services	OP09858302	$1,190.40
Third Party Labor	8.02	Complete LUMA IT onboarding	Aerotek Professional Services	OP09858302	$1,488.00
Third Party Labor	8.02	Complete LUMA IT onboarding	Aerotek Professional Services	OP09858302	$1,488.00
Third Party Labor	8.02	Complete LUMA IT onboarding	Aerotek Professional Services	OP09858302	$1,488.00
Third Party Labor	8.02	Complete LUMA IT onboarding	Aerotek Professional Services	OP09858302	$1,190.40
Third Party Labor	8.02	Complete LUMA IT onboarding	Aerotek Professional Services	OP09875071	$892.80
Third Party Labor	8.02	Complete LUMA IT onboarding	Aerotek Professional Services	OP09875071	$149.11
Third Party Labor	8.02	Complete LUMA IT onboarding	Aerotek Professional Services	OP09875070	$313.60
Third Party Labor	8.02	Complete LUMA IT onboarding	Aerotek Professional Services	OP09875068	$744.00
Third Party Labor	8.02	Complete LUMA IT onboarding	Aerotek Professional Services	OP09875068	$725.40
Third Party Labor	8.02	Complete LUMA IT onboarding	Aerotek Professional Services	OP09875068	$744.00
Third Party Labor	8.02	Complete LUMA IT onboarding	Aerotek Professional Services	OP09875068	$744.00
Third Party Labor	8.02	Complete LUMA IT onboarding	Aerotek Professional Services	OP09875068	$744.00
Third Party Labor	8.02	Complete LUMA IT onboarding	Aerotek Professional Services	OP09875068	$725.40
Third Party Labor	8.02	Complete LUMA IT onboarding	Aerotek Professional Services	OP09875068	$744.00
Third Party Labor	8.02	Complete LUMA IT onboarding	Aerotek Professional Services	OP09875068	$737.86
Third Party Labor	8.02	Complete LUMA IT onboarding	Aerotek Professional Services	OP09875068	$744.00
Third Party Labor	8.02	Complete LUMA IT onboarding	Aerotek Professional Services	OP09875068	$744.00
Third Party Labor	8.02	Complete LUMA IT onboarding	Aerotek Professional Services	OP09875068	$744.00
Third Party Labor	8.02	Complete LUMA IT onboarding	Aerotek Professional Services	OP09875068	$744.00
Third Party Labor	8.02	Complete LUMA IT onboarding	Aerotek Professional Services	OP09875068	$744.00
Third Party Labor	8.02	Complete LUMA IT onboarding	Aerotek Professional Services	OP09875068	$744.00
Third Party Labor	8.02	Complete LUMA IT onboarding	Aerotek Professional Services	OP09875067	$1,488.00
Third Party Labor	8.02	Complete LUMA IT onboarding	Aerotek Professional Services	OP09875067	$1,240.00
Third Party Labor	8.02	Complete LUMA IT onboarding	Aerotek Professional Services	OP09875067	$1,488.00
Third Party Labor	8.02	Complete LUMA IT onboarding	Aerotek Professional Services	OP09875067	$1,488.00
Third Party Labor	8.02	Complete LUMA IT onboarding	Aerotek Professional Services	OP09875067	$1,488.00
Third Party Labor	8.02	Complete LUMA IT onboarding	Aerotek Professional Services	OP09875067	$8.28
Third Party Labor	8.02	Complete LUMA IT onboarding	Aerotek Professional Services	OP09875067	$1,736.00
Third Party Labor	8.02	Complete LUMA IT onboarding	Aerotek Professional Services	OP09875067	$1,488.00
Third Party Labor	8.02	Complete LUMA IT onboarding	Aerotek Professional Services	OP09875067	$1,488.00
Third Party Labor	8.02	Complete LUMA IT onboarding	Aerotek Professional Services	OP09875067	$1,488.00
Third Party Labor	8.02	Complete LUMA IT onboarding	Aerotek Professional Services	OP09875067	$1,488.00
Third Party Labor	8.02	Complete LUMA IT onboarding	Aerotek Professional Services	OP09875067	$1,488.00
Third Party Labor	8.02	Complete LUMA IT onboarding	Aerotek Professional Services	OP09875067	$1,488.00
Third Party Labor	8.02	Complete LUMA IT onboarding	Aerotek Professional Services	OP09875067	$1,478.70
Third Party Labor	8.02	Complete LUMA IT onboarding	Aerotek Professional Services	OP09891240	$257.60
Third Party Labor	8.02	Complete LUMA IT onboarding	Iris Vargas	LE 2020-12	$5,760.00
Third Party Labor	8.02	Complete LUMA IT onboarding	Iris Vargas	LE 2020-14	$7,040.00
Third Party Labor	8.02	Complete LUMA IT onboarding	Translations & More	190417	$487.50
Third Party Labor	8.02	Complete LUMA IT onboarding	BMA Group	20-4985	$4,632.32
Third Party Labor	8.04		Nory Sanchez-Alvarez	LUMA 2020-0020	$707.98
Third Party Labor	8.05	Standup Human Capital Management (HCM) System	Trans4mative	1510	$9,157.50
Third Party Labor	8.06	Communication Plan	Aerotek Professional Services	OP09795120	$1,934.40
Third Party Labor	8.06	Communication Plan	Aerotek Professional Services	OP09810547	$1,934.40
Third Party Labor	8.06	Communication Plan	Aerotek Professional Services	OP09826266	$1,547.52
Third Party Labor	8.06	Communication Plan	Aerotek Professional Services	OP09826266	$358.80
Third Party Labor	8.06	Communication Plan	Aerotek Professional Services	OP09842088	$18.79
Third Party Labor	8.06	Communication Plan	Aerotek Professional Services	OP09842088	$1,160.64
Third Party Labor	8.06	Communication Plan	Aerotek Professional Services	OP09842088	$717.60
Third Party Labor	8.06	Communication Plan	Aerotek Professional Services	OP09858307	$1,934.40
Third Party Labor	8.06	Communication Plan	Aerotek Professional Services	OP09875072	$1,934.40
Third Party Labor	8.06	Communication Plan	Aerotek Professional Services	OP09891242	$1,160.64
Third Party Labor	8.06	Communication Plan	Aerotek Professional Services	OP09891242	$807.30
Third Party Labor	8.06	Communication Plan	Quanta Workforce Solutions, LLC	QWS-062020-2B	$1,500.00
Third Party Labor	8.07	Training (Workforce Development) Plan	Nory Sanchez-Alvarez	LUMA 2020-0019	$1,445.36
Third Party Labor	8.08	Total Rewards Retirement Program	BMA Group	20-4985	$4,921.84
Third Party Labor	8.1	Compliance Plan	BMA Group	20-4746	$7,600.00
Third Party Labor	8.1	Compliance Plan	BMA Group	20-4985	$6,080.00
Third Party Labor	9.01	Establishment of GenCo Shared Services and Agreement	Alumbra LLC	73	$7,238.49
Third Party Labor	9.01	Establishment of GenCo Shared Services and Agreement	Alumbra LLC	73	$5,859.73
Third Party Labor	9.01	Establishment of GenCo Shared Services and Agreement	Alumbra LLC	73	$3,446.90

Expense item - Name	Task - MCL Code for transactions	Annex II Definition	Expense report - Vendor	Expense report - Invoice #	Sum of Total (USD)
Third Party Labor		9.01 Establishment of GenCo Shared Services and Agreement	Alumbra LLC	74	$21,937.50
Third Party Labor		9.02 Emergency Response Plan (4.2.g)	Alumbra LLC	82	$2,845.04
Third Party Labor		9.02 Emergency Response Plan (4.2.g)	Alumbra LLC	82	$2,069.12
Third Party Labor		9.02 Emergency Response Plan (4.2.g)	Alumbra LLC	82	$5,560.76
Third Party Labor		9.02 Emergency Response Plan (4.2.g)	Innovative Emergency Management, Inc.	20342-WO2-005	$1,224.00
Third Party Labor		9.02 Emergency Response Plan (4.2.g)	Innovative Emergency Management, Inc.	20342-WO2-005	$306.00
Third Party Labor		9.02 Emergency Response Plan (4.2.g)	Innovative Emergency Management, Inc.	20342-WO2-005	$976.00
Third Party Labor		9.02 Emergency Response Plan (4.2.g)	Innovative Emergency Management, Inc.	20342-WO2-005	$16,632.00
Third Party Labor		9.02 Emergency Response Plan (4.2.g)	Innovative Emergency Management, Inc.	20342-WO2-005	$9,120.00
Third Party Labor		9.02 Emergency Response Plan (4.2.g)	Innovative Emergency Management, Inc.	20342-WO2-005	$1,728.00
Third Party Labor		9.02 Emergency Response Plan (4.2.g)	Innovative Emergency Management, Inc.	20342-WO2-005	$3,790.50
Third Party Labor		9.07 System Operation Principles - Regulatory Approvals	Alumbra LLC	69	$4,501.14
Third Party Labor		9.07 System Operation Principles - Regulatory Approvals	Alumbra LLC	69	$1,286.04
Third Party Labor		9.07 System Operation Principles - Regulatory Approvals	Alumbra LLC	69	$22,987.97
Third Party Labor		9.07 System Operation Principles - Regulatory Approvals	Alumbra LLC	71	$1,366.28
Third Party Labor		9.07 System Operation Principles - Regulatory Approvals	Alumbra LLC	71	$15,712.22
Third Party Labor		9.07 System Operation Principles - Regulatory Approvals	Alumbra LLC	71	$13,321.23
Third Party Labor		9.07 System Operation Principles - Regulatory Approvals	Alumbra LLC	72	$10,125.00
Third Party Labor		9.07 System Operation Principles - Regulatory Approvals	Quanta Workforce Solutions, LLC	QWS-072020-2B -01	$6,000.00
Third Party Labor		10.02 Plans and Procedures for assuming responsibility for securing u	Aerotek Professional Services	OP09826261	$672.00
Third Party Labor		10.02 Plans and Procedures for assuming responsibility for securing u	Aerotek Professional Services	OP09826261	$138.00
Third Party Labor		10.02 Plans and Procedures for assuming responsibility for securing u	Aerotek Professional Services	OP09842083	$840.00
Third Party Labor		10.02 Plans and Procedures for assuming responsibility for securing u	Aerotek Professional Services	OC14124466A	$4,480.00
Third Party Labor		10.02 Plans and Procedures for assuming responsibility for securing u	Aerotek Professional Services	OP09858305	$840.00
Third Party Labor		10.02 Plans and Procedures for assuming responsibility for securing u	Aerotek Professional Services	OC14145920	$4,480.00
Third Party Labor		10.02 Plans and Procedures for assuming responsibility for securing u	Aerotek Professional Services	OP09875070	$840.00
Third Party Labor		10.02 Plans and Procedures for assuming responsibility for securing u	Aerotek Professional Services	OC14168883	$4,480.00
Third Party Labor		10.02 Plans and Procedures for assuming responsibility for securing u	Aerotek Professional Services	OC14189751	$4,480.00
Third Party Labor		10.02 Plans and Procedures for assuming responsibility for securing u	Aerotek Professional Services	OP09891240	$840.00
Third Party Labor		10.02 Plans and Procedures for assuming responsibility for securing u	Jones Lang LaSalle Puerto Rico, Inc.	PR002MES001074	$24,500.00
Third Party Labor		10.02 Plans and Procedures for assuming responsibility for securing u	Jones Lang LaSalle Puerto Rico, Inc.	PR002MES001073	$17,500.00
Third Party Labor		10.02 Plans and Procedures for assuming responsibility for securing u	Jones Lang LaSalle Puerto Rico, Inc.	PR002MES001072	$17,500.00
Third Party Labor		10.02 Plans and Procedures for assuming responsibility for securing u	Jones Lang LaSalle Puerto Rico, Inc.	PR002MES001071	$30,275.00
Third Party Labor		10.02 Plans and Procedures for assuming responsibility for securing u	Jones Lang LaSalle Puerto Rico, Inc.	PR002MES001070	$19,250.00
Third Party Labor		12.02 Required Insurance (Delivery of insurance certificates)	Texas Series of Lockton Companies, LLC	18371384	$812.50
Third Party Labor		12.02 Required Insurance (Delivery of insurance certificates)	Texas Series of Lockton Companies, LLC	18371384	$975.00
Third Party Labor		12.02 Required Insurance (Delivery of insurance certificates)	Texas Series of Lockton Companies, LLC	18371384	$100.00
Third Party Labor		12.02 Required Insurance (Delivery of insurance certificates)	Texas Series of Lockton Companies, LLC	18371384	$62.50
Third Party Labor		12.02 Required Insurance (Delivery of insurance certificates)	Texas Series of Lockton Companies, LLC	18371384	$160.00
Third Party Labor		12.02 Required Insurance (Delivery of insurance certificates)	Texas Series of Lockton Companies, LLC	18371384	$137.50
Third Party Labor		12.03 Baseline performance levels	Alumbra LLC	82	$3,600.00
Third Party Labor		12.03 Baseline performance levels	Alumbra LLC	82	$2,700.00
Third Party Labor		12.03 Baseline performance levels	Alumbra LLC	83	$809.10
Third Party Labor		12.03 Baseline performance levels	Alumbra LLC	83	$14,141.42
Third Party Labor		12.03 Baseline performance levels	Alumbra LLC	83	$970.92
Third Party Labor	Non HOC 02	ServeCo IT Systems	DBR Professional Services	42003	$1,000.00
Third Party Labor	Non HOC 02	ServeCo IT Systems	International Business Machines Corpora	C20C3MF	$22,540.00
Third Party Labor	Non HOC 02	ServeCo IT Systems	International Business Machines Corpora	C20C3MF	$26,860.00
Third Party Labor	Non HOC 02	ServeCo IT Systems	International Business Machines Corpora	C20C3MF	$10,530.00
Third Party Labor	Non HOC 02	ServeCo IT Systems	International Business Machines Corpora	C20C3MF	$4,740.00
Third Party Labor	Non HOC 02	ServeCo IT Systems	International Business Machines Corpora	C20C3MF	$35,400.00
Third Party Labor	Non HOC 02	ServeCo IT Systems	International Business Machines Corpora	C20C3MF	$11,760.00
Third Party Labor	Non HOC 02	ServeCo IT Systems	International Business Machines Corpora	C20C3MF	$18,000.00
Third Party Labor	Non HOC 02	ServeCo IT Systems	International Business Machines Corpora	C20C3MF	$40,290.00
Third Party Labor	Non HOC 02	ServeCo IT Systems	International Business Machines Corpora	C20C3MF	$25,370.00
Third Party Labor	Non HOC 02	ServeCo IT Systems	International Business Machines Corpora	C20C3MF	$7,375.00
Third Party Labor	Non HOC 02	ServeCo IT Systems	International Business Machines Corpora	C20C3MF	$9,720.00
Third Party Labor	Non HOC 02	ServeCo IT Systems	International Business Machines Corpora	C20C3MF	$10,260.00
Third Party Labor	Non HOC 02	ServeCo IT Systems	International Business Machines Corpora	C20C3MF	$10,800.00
Third Party Labor	Non HOC 02	ServeCo IT Systems	International Business Machines Corpora	C20C3MF	$10,800.00
Third Party Labor	Non HOC 02	ServeCo IT Systems	International Business Machines Corpora	C20C3MF	$10,260.00
Third Party Labor	Non HOC 02	ServeCo IT Systems	International Business Machines Corpora	C20C3MF	$5,130.00
Third Party Labor	Non HOC 02	ServeCo IT Systems	International Business Machines Corpora	C20C3MF	$7,560.00
Third Party Labor	Non HOC 02	ServeCo IT Systems	International Business Machines Corpora	C20C3MF	$10,260.00
Third Party Labor	Non HOC 02	ServeCo IT Systems	International Business Machines Corpora	C20C3MF	$2,652.00

Expense item - Name	Task - MCL Code for transactions	Annex II Definition	Expense report - Vendor		Expense report - Invoice #	Sum of Total (USD)
Third Party Labor	Non HOC 02	ServeCo IT Systems	International Business Machines Corpora	C20C3MF		$5,130.00
Third Party Labor	Non HOC 02	ServeCo IT Systems	International Business Machines Corpora	C20C3MF		$13,430.00
Third Party Labor	Non HOC 02	ServeCo IT Systems	International Business Machines Corpora	C20C3MF		$11,505.00
Third Party Labor	Non HOC 02	ServeCo IT Systems	International Business Machines Corpora	C20C3MF		$9,030.00
Third Party Labor	Non HOC 02	ServeCo IT Systems	International Business Machines Corpora	C20C3MF		$9,600.00
Third Party Labor	Non HOC 02	ServeCo IT Systems	International Business Machines Corpora	C20C3MF		$6,320.00
Third Party Labor	Non HOC 02	ServeCo IT Systems	International Business Machines Corpora	C20C3MF		$37,975.00
Third Party Labor	Non HOC 02	ServeCo IT Systems	International Business Machines Corpora	C20C3MF		$18,252.50
Third Party Labor	Non HOC 02	ServeCo IT Systems	International Business Machines Corpora	C20C3MF		$1,440.00
Third Party Labor	Non HOC 02	ServeCo IT Systems	International Business Machines Corpora	C20C3MF		$7,560.00
Third Party Labor	Non HOC 02	ServeCo IT Systems	International Business Machines Corpora	C20C3MF		$40,120.00
Third Party Labor	Non HOC 02	ServeCo IT Systems	Smartbridge	INV_9443		$15,750.00
Third Party Labor	Non HOC 02	ServeCo IT Systems	Smartbridge	INV_9510		$20,812.50
Third Party Labor	Non HOC 02	ServeCo IT Systems	Smartbridge	INV_9544		$15,525.00
Third Party Labor	Non HOC 02	ServeCo IT Systems	CSS International, Inc		19264	$13,440.00
Third Party Labor	Non HOC 02	ServeCo IT Systems	CSS International, Inc		19267	$7,680.00
Third Party Labor	Non HOC 02	ServeCo IT Systems	CSS International, Inc		19366	$27,600.00
Third Party Labor	Non HOC 02	ServeCo IT Systems	CSS International, Inc		19365	$25,620.00
Third Party Labor	Non HOC 02	ServeCo IT Systems	CSS International, Inc		19364	$41,400.00
Third Party Labor	Non HOC 02	ServeCo IT Systems	Trans4mative		1527	$8,815.00
Third Party Labor	Non HOC 06	Regulatory Support of Handover Checklist Items	Aerotek Professional Services	OP09826261		$504.00
Third Party Labor	Non HOC 06	Regulatory Support of Handover Checklist Items	Aerotek Professional Services	OP09826261		$436.80
Third Party Labor	Non HOC 06	Regulatory Support of Handover Checklist Items	Aerotek Professional Services	OP09826261		$138.00
Third Party Labor	Non HOC 06	Regulatory Support of Handover Checklist Items	Aerotek Professional Services	OP09842083		$840.00
Third Party Labor	Non HOC 06	Regulatory Support of Handover Checklist Items	Aerotek Professional Services	OP09842083		$728.00
Third Party Labor	Non HOC 06	Regulatory Support of Handover Checklist Items	Aerotek Professional Services	OP09858305		$840.00
Third Party Labor	Non HOC 06	Regulatory Support of Handover Checklist Items	Aerotek Professional Services	OP09858305		$682.50
Third Party Labor	Non HOC 06	Regulatory Support of Handover Checklist Items	Aerotek Professional Services	OP09875070		$840.00
Third Party Labor	Non HOC 06	Regulatory Support of Handover Checklist Items	Aerotek Professional Services	OP09875070		$728.00
Third Party Labor	Non HOC 06	Regulatory Support of Handover Checklist Items	Aerotek Professional Services	OP09891240		$682.50
Third Party Labor	Non HOC 06	Regulatory Support of Handover Checklist Items	Aerotek Professional Services	OP09891240		$138.00
Third Party Labor	Non HOC 06	Regulatory Support of Handover Checklist Items	Aerotek Professional Services	OP09895569		$573.30
Third Party Labor	Non HOC 06	Regulatory Support of Handover Checklist Items	Aerotek Professional Services	OP09895569		$119.60
Third Party Labor	Non HOC 06	Regulatory Support of Handover Checklist Items	Alumbra LLC		83	$7,440.00
Third Party Labor	Non HOC 11	Development of System Operations Principles	Alumbra LLC		69	$750.00
Third Party Labor	Non HOC 11	Development of System Operations Principles	Alumbra LLC		70	$750.00
Third Party Labor	Non HOC 11	Development of System Operations Principles	Alumbra LLC		71	$850.00
Third Party Labor	Non HOC 11	Development of System Operations Principles	Alumbra LLC		82	$3,137.82
Third Party Labor	Non HOC 11	Development of System Operations Principles	Alumbra LLC		82	$1,494.20
Third Party Labor	Non HOC 11	Development of System Operations Principles	Alumbra LLC		82	$10,575.00
Third Party Labor	Non HOC 11	Development of System Operations Principles	Alumbra LLC		82	$49,308.60
Third Party Labor	Non HOC 11	Development of System Operations Principles	Alumbra LLC		83	$6,820.00
Third Party Labor	Non HOC 14	Negotiate PPOA	Alumbra LLC		69	$3,375.00
Third Party Labor	Non HOC 14	Negotiate PPOA	Alumbra LLC		69	$2,920.00
Third Party Labor	Non HOC 14	Negotiate PPOA	Alumbra LLC		69	$13,190.04
Third Party Labor	Non HOC 14	Negotiate PPOA	Alumbra LLC		69	$2,190.00
Third Party Labor	Non HOC 14	Negotiate PPOA	Alumbra LLC		69	$2,007.50
Third Party Labor	Non HOC 14	Negotiate PPOA	Alumbra LLC		69	$547.50
Third Party Labor	Non HOC 14	Negotiate PPOA	Alumbra LLC		69	$2,015.15
Third Party Labor	Non HOC 14	Negotiate PPOA	Alumbra LLC		69	($0.34)
Third Party Labor	Non HOC 14	Negotiate PPOA	Alumbra LLC		70	$22,875.00
Third Party Labor	Non HOC 14	Negotiate PPOA	Alumbra LLC		70	$375.00
Third Party Labor	Non HOC 15	LUMA MC Ongoing Back Office Support	Aerotek Professional Services	OC14081651		$44.80
Third Party Labor	Non HOC 15	LUMA MC Ongoing Back Office Support	Aerotek Professional Services	OC14081651		$4,480.00
Third Party Labor	Non HOC 15	LUMA MC Ongoing Back Office Support	Aerotek Professional Services	OP09826264		$6.08
Third Party Labor	Non HOC 15	LUMA MC Ongoing Back Office Support	Aerotek Professional Services	OP09826264		$607.60
Third Party Labor	Non HOC 15	LUMA MC Ongoing Back Office Support	Aerotek Professional Services	OC14102508		$3,584.00
Third Party Labor	Non HOC 15	LUMA MC Ongoing Back Office Support	Aerotek Professional Services	OC14102508		$736.00
Third Party Labor	Non HOC 15	LUMA MC Ongoing Back Office Support	Aerotek Professional Services	OP09842086		$980.00
Third Party Labor	Non HOC 15	LUMA MC Ongoing Back Office Support	Aerotek Professional Services	OP09858304		$1,460.20
Third Party Labor	Non HOC 15	LUMA MC Ongoing Back Office Support	Aerotek Professional Services	OP09875069		$1,470.00
Third Party Labor	Non HOC 15	LUMA MC Ongoing Back Office Support	Aerotek Professional Services	OP09891239		$911.40
Third Party Labor	Non HOC 15	LUMA MC Ongoing Back Office Support	Aerotek Professional Services	OP09891239		$257.60
Third Party Labor	Non HOC 15	LUMA MC Ongoing Back Office Support	NexTec Operating Corp		154318	($1,899.79)
Third Party Labor	Non HOC 15	LUMA MC Ongoing Back Office Support	NexTec Operating Corp		155556	($72.40)

Expense item - Name	Task - MCL Code for transactions	Annex II Definition	Expense report - Vendor		Expense report - Invoice #	Sum of Total (USD)
Third Party Labor	Non HOC 15	LUMA MC Ongoing Back Office Support	NexTec Operating Corp		159927	$243.75
Third Party Labor	Non HOC 15	LUMA MC Ongoing Back Office Support	NexTec Operating Corp		159168	$48.75
Third Party Labor	Non HOC 15	LUMA MC Ongoing Back Office Support	NexTec Operating Corp		159168	$1,072.50
Third Party Labor	Non HOC 15	LUMA MC Ongoing Back Office Support	NexTec Operating Corp		160900	$48.75
Third Party Labor	Non HOC 15	LUMA MC Ongoing Back Office Support	NexTec Operating Corp		161102	$48.75
Third Party Labor	Non HOC 15	LUMA MC Ongoing Back Office Support	People 2.0 North America	RL509374188		$756.00
Third Party Labor	Non HOC 15	LUMA MC Ongoing Back Office Support	People 2.0 North America	RL509374188		$4,340.00
Third Party Labor	Non HOC 15	LUMA MC Ongoing Back Office Support	People 2.0 North America	RL509374190		$7,123.20
Third Party Labor	Non HOC 15	LUMA MC Ongoing Back Office Support	People 2.0 North America	RL509374191		$10,416.00
Third Party Labor	Non HOC 15	LUMA MC Ongoing Back Office Support	People 2.0 North America	RL509376841		$3,318.00
Third Party Labor	Non HOC 15	LUMA MC Ongoing Back Office Support	People 2.0 North America	RL509376843		$5,003.20
Third Party Labor	Non HOC 15	LUMA MC Ongoing Back Office Support	People 2.0 North America	RL509376844		$8,624.00
Third Party Labor Total						$2,423,419.90
Third Party Services		1 General & Transition Management	American Relocation Connections, LLC		28900	$485.00
Third Party Services		1 General & Transition Management	American Relocation Connections, LLC		28900	$485.00
Third Party Services		1 General & Transition Management	American Relocation Connections, LLC		28900	$485.00
Third Party Services		1 General & Transition Management	American Relocation Connections, LLC		28900	$485.00
Third Party Services		1 General & Transition Management	American Relocation Connections, LLC		28900	$485.00
Third Party Services		1 General & Transition Management	American Relocation Connections, LLC		28900	$485.00
Third Party Services		1 General & Transition Management	American Relocation Connections, LLC		28900	$485.00
Third Party Services		1 General & Transition Management	American Relocation Connections, LLC		28900	$485.00
Third Party Services		1 General & Transition Management	American Relocation Connections, LLC		28900	$485.00
Third Party Services		1 General & Transition Management	American Relocation Connections, LLC		30107	$808.33
Third Party Services		1 General & Transition Management	American Relocation Connections, LLC		30107	$808.34
Third Party Services		1 General & Transition Management	American Relocation Connections, LLC		30107	$808.33
Third Party Services		1 General & Transition Management	American Relocation Connections, LLC		30107	$808.34
Third Party Services		1 General & Transition Management	American Relocation Connections, LLC		30107	$808.33
Third Party Services		1 General & Transition Management	American Relocation Connections, LLC		30107	$808.33
Third Party Services		1 General & Transition Management	American Relocation Connections, LLC		30106	$538.89
Third Party Services		1 General & Transition Management	American Relocation Connections, LLC		30106	$538.88
Third Party Services		1 General & Transition Management	American Relocation Connections, LLC		30106	$538.89
Third Party Services		1 General & Transition Management	American Relocation Connections, LLC		30106	$538.89
Third Party Services		1 General & Transition Management	American Relocation Connections, LLC		30106	$538.89
Third Party Services		1 General & Transition Management	American Relocation Connections, LLC		30106	$538.89
Third Party Services		1 General & Transition Management	American Relocation Connections, LLC		30106	$538.89
Third Party Services		1 General & Transition Management	American Relocation Connections, LLC		30106	$538.89
Third Party Services		1 General & Transition Management	American Relocation Connections, LLC		30162	$13,390.43
Third Party Services		1 General & Transition Management	American Relocation Connections, LLC		30161	$21,025.14
Third Party Services		1 General & Transition Management	American Relocation Connections, LLC		30158	$1,663.52
Third Party Services		1 General & Transition Management	American Relocation Connections, LLC		30172	$606.25
Third Party Services		1 General & Transition Management	American Relocation Connections, LLC		30172	$606.25
Third Party Services		1 General & Transition Management	American Relocation Connections, LLC		30172	$606.25
Third Party Services		1 General & Transition Management	American Relocation Connections, LLC		30172	$606.25
Third Party Services		1 General & Transition Management	American Relocation Connections, LLC		30172	$606.25
Third Party Services		1 General & Transition Management	American Relocation Connections, LLC		30172	$606.25
Third Party Services		1 General & Transition Management	American Relocation Connections, LLC		30172	$606.25
Third Party Services		1 General & Transition Management	American Relocation Connections, LLC		30172	$606.25
Third Party Services		1 General & Transition Management	American Relocation Connections, LLC		30171	$18,600.00
Third Party Services		1 General & Transition Management	American Relocation Connections, LLC		29588	$4,317.99
Third Party Services		1 General & Transition Management	American Relocation Connections, LLC		29589	$11,789.23
Third Party Services		1 General & Transition Management	American Relocation Connections, LLC		29675	$13,017.38
Third Party Services		1 General & Transition Management	American Relocation Connections, LLC		29584	$9,883.19
Third Party Services		1 General & Transition Management	American Relocation Connections, LLC		29596	$170.00
Third Party Services		1 General & Transition Management	American Relocation Connections, LLC		29581	$10,714.79
Third Party Services		1 General & Transition Management	American Relocation Connections, LLC		30063	$6,919.78
Third Party Services		1 General & Transition Management	American Relocation Connections, LLC		29598	$2,580.91
Third Party Services		1 General & Transition Management	American Relocation Connections, LLC		29585	$9,272.39
Third Party Services		1 General & Transition Management	American Relocation Connections, LLC		29599	$9,310.71
Third Party Services		1 General & Transition Management	American Relocation Connections, LLC		29583	$5,711.74
Third Party Services		1 General & Transition Management	ARC Relocation Management PR, LLC		29582	$20,065.73
Third Party Services		1 General & Transition Management	ATCO Infrastructure Solutions Ltd	122020-2LB		$48.62
Third Party Services		1 General & Transition Management	ATCO Infrastructure Solutions Ltd	122020-2LB		$1,367.07
Third Party Services		1 General & Transition Management	ATCO Power (2010) Ltd.	112020-2LB		$1,335.13
Third Party Services		1 General & Transition Management	ATCO Power (2010) Ltd.	112020-2LB		$1,342.05
Third Party Services		1 General & Transition Management	Quanta Workforce Solutions, LLC	QWS-122020-2B		$1,552.00

Expense item - Name	Task - MCL Code for transactions	Annex II Definition	Expense report - Vendor	Expense report - Invoice #	Sum of Total (USD)
Third Party Services		1.02 Plan to Address Gaps in Assets, Technology, Processes, etc. (pla	C.H. Robinson Project Logistics Ltd.	6129041193	$21,650.00
Third Party Services		4.04 Development of a Customer Service Transition Plan	OGMA Language Studio	8Q-123120-1	$1,420.00
Third Party Services		4.04 Development of a Customer Service Transition Plan	J.D. Power	INV-US64397	$21,170.00
Third Party Services		4.04 Development of a Customer Service Transition Plan	J.D. Power	INV-US64398	$23,879.00
Third Party Services		6.01 Determine Approach to Budgeting & Reporting over FET & Pro	Alvarez & Marsal Corporate Performance	826788-06B	($25,702.50)
Third Party Services		8.02 Complete LUMA IT onboarding	Korn Ferry (US) NW 5854	90388656	$2,400.00
Third Party Services		8.02 Complete LUMA IT onboarding	Carimus Consulting	3716	$3,733.13
Third Party Services		8.02 Complete LUMA IT onboarding	Carimus Consulting	3840	$3,733.13
Third Party Services		8.03 Redesign New Org	Msuazo Language Services	2020-006	$4,401.10
Third Party Services		8.06 Communication Plan	Quanta Workforce Solutions, LLC	QWS-102020-2B	$17,685.00
Third Party Services		8.06 Communication Plan	Quanta Workforce Solutions, LLC	QWS-102020-2B	$130.00
Third Party Services		8.06 Communication Plan	Quanta Workforce Solutions, LLC	QWS-102020-2B	$600.00
Third Party Services		8.06 Communication Plan	Quanta Workforce Solutions, LLC	QWS-102020-2B	$14,487.35
Third Party Services		8.06 Communication Plan	Quanta Workforce Solutions, LLC	QWS-102020-2B	$11,002.50
Third Party Services		8.06 Communication Plan	Quanta Workforce Solutions, LLC	QWS-102020-2B	$7,466.25
Third Party Services		8.06 Communication Plan	Quanta Workforce Solutions, LLC	QWS-102020-2B	$4,050.00
Third Party Services		8.06 Communication Plan	Quanta Workforce Solutions, LLC	QWS-102020-2B	($16,065.00)
Third Party Services		8.06 Communication Plan	Carimus Consulting	10671	$10,125.00
Third Party Services		8.06 Communication Plan	Carimus Consulting	3805	$15,660.00
Third Party Services		8.06 Communication Plan	Carimus Consulting	3839	$10,125.00
Third Party Services		8.06 Communication Plan	Carimus Consulting	3896	$43,971.25
Third Party Services		8.06 Communication Plan	Kroma Advertising	2020-0607	$32,132.55
Third Party Services		8.06 Communication Plan	Kroma Advertising	2020-0664	$21,505.20
Third Party Services		8.06 Communication Plan	Kroma Advertising	2020-0605	$21,872.00
Third Party Services		8.06 Communication Plan	Kroma Advertising	2020-0685	$16,872.00
Third Party Services		8.06 Communication Plan	Kroma Advertising	2020-0695	$2,400.00
Third Party Services		8.06 Communication Plan	Kroma Advertising	2020-0612	$3,508.48
Third Party Services		8.06 Communication Plan	Kroma Advertising	2020-0612	$701.70
Third Party Services		8.06 Communication Plan	Kroma Advertising	2020-0665	$3,150.00
Third Party Services		8.06 Communication Plan	Kroma Advertising	2020-0611	$2,625.00
Third Party Services		8.06 Communication Plan	Kroma Advertising	2020-0609	$3,000.00
Third Party Services		8.06 Communication Plan	Kroma Advertising	2020-0608	$10,500.00
Third Party Services		8.06 Communication Plan	Kroma Advertising	2020-0610	$12,000.00
Third Party Services		8.06 Communication Plan	Kroma Advertising	2020-0746	$15,000.00
Third Party Services		8.06 Communication Plan	Kroma Advertising	2020-0746	$1,872.00
Third Party Services		8.06 Communication Plan	Kroma Advertising	2020-0765	$10,183.70
Third Party Services		8.06 Communication Plan	Kroma Advertising	2020-0774	$800.00
Third Party Services		8.08 Total Rewards Retirement Program	Cigna	31694-120120	$1,075.72
Third Party Services		10.02 Plans and Procedures for assuming responsibility for securing u	Jones Lang LaSalle Puerto Rico, Inc.	PR002MES001077	$16,800.00
Third Party Services	Non HOC 02	ServeCo IT Systems	Oracle America, Inc.	1008621	$3,432.00
Third Party Services	Non HOC 02	ServeCo IT Systems	Workday, Inc.	WD-191541	$183,162.90
Third Party Services Total					$720,968.37
Travel		1 General & Transition Management	ATCO Power (2010) Ltd.	112020-2LB	$820.97
Travel		1 General & Transition Management	ATCO Power (2010) Ltd.	112020-2LB	$1,512.91
Travel		1 General & Transition Management	BridgeSource Utilities Solutions, LLC	1005	$789.19
Travel		1 General & Transition Management	Quanta Workforce Solutions, LLC	QWS-112020-2B	$310.10
Travel		1 General & Transition Management	Quanta Workforce Solutions, LLC	QWS-122020-2B	$1,618.60
Travel		1 General & Transition Management	Quanta Workforce Solutions, LLC	QWS-122020-2B	$365.60
Travel		1 General & Transition Management	Quanta Workforce Solutions, LLC	QWS-122020-2B	$1,400.87
Travel		1 General & Transition Management	Quanta Workforce Solutions, LLC	QWS-122020-2B	$780.91
Travel		1 General & Transition Management	Quanta Workforce Solutions, LLC	QWS-122020-2B	$95.00
Travel		1 General & Transition Management	Quanta Workforce Solutions, LLC	QWS-122020-2B	$537.40
Travel		1 General & Transition Management	Quanta Workforce Solutions, LLC	QWS-122020-2B	$131.00
Travel		1 General & Transition Management	Quanta Workforce Solutions, LLC	QWS-122020-2B	$1,302.36
Travel		1 General & Transition Management	Quanta Workforce Solutions, LLC	QWS-122020-2B	$407.20
Travel		1 General & Transition Management	Quanta Workforce Solutions, LLC	QWS-122020-2B	$665.20
Travel		1 General & Transition Management	Quanta Workforce Solutions, LLC	QWS-122020-2B	$623.59
Travel		1 General & Transition Management	Resources Global Professionals (RGP)	RGP1051404	$253.09
Travel		1 General & Transition Management	Resources Global Professionals (RGP)	RGP1054605	$320.80
Travel		1.02 Plan to Address Gaps in Assets, Technology, Processes, etc. (pla	Alumbra LLC	78	$950.20
Travel		1.02 Plan to Address Gaps in Assets, Technology, Processes, etc. (pla	Alumbra LLC	79	$875.00
Travel		1.02 Plan to Address Gaps in Assets, Technology, Processes, etc. (pla	Alumbra LLC	79	$300.20
Travel		1.02 Plan to Address Gaps in Assets, Technology, Processes, etc. (pla	C.H. Robinson Project Logistics Ltd.	6129041193	$788.39
Travel		4.02 Evaluating and updating customer service policies and procedu	Alumbra LLC	78	$759.20
Travel		4.02 Evaluating and updating customer service policies and procedu	Alumbra LLC	79	$338.20

Expense item - Name	Task - MCL Code for transactions	Annex II Definition	Expense report - Vendor	Expense report - Invoice #	Sum of Total (USD)
Travel		4.04 Development of a Customer Service Transition Plan	Alumbra LLC	78	$824.68
Travel		4.04 Development of a Customer Service Transition Plan	Alumbra LLC	79	$423.20
Travel		9.01 Establishment of GenCo Shared Services and Agreement	Alumbra LLC	74	$477.30
Travel		9.02 Emergency Response Plan (4.2.g)	Innovative Emergency Management, Inc. 20342-WO2-005		$1,988.28
Travel	Non HOC 02	ServeCo IT Systems	International Business Machines Corpora C20C3MF		$406.76
Travel	Non HOC 02	ServeCo IT Systems	CSS International, Inc	19267	$1,650.18
Travel	Non HOC 06	Regulatory Support of Handover Checklist Items	Alumbra LLC	83	$463.20
Travel	Non HOC 14	Negotiate PPOA	Alumbra LLC	70	$943.80
Travel		1 General & Transition Management	Alumbra LLC	9	$95.00
Travel		1 General & Transition Management	Alumbra LLC	70	$159.00
Travel		1 General & Transition Management	Alumbra LLC	75	$99.00
Travel		1 General & Transition Management	ATCO Infrastructure Solutions Ltd 122020-2LB		$36.63
Travel		1 General & Transition Management	Global Project Solutions, LLC 21-1001		$130.00
Travel		1 General & Transition Management	Office Depot	1.28603E+11	$1,721.30
Travel		9.01 Establishment of GenCo Shared Services and Agreement	Alumbra LLC	1	$95.00
Travel		1 General & Transition Management	ATCO Infrastructure Solutions Ltd 122020-2LB		$55.03
Travel		1 General & Transition Management	ATCO Infrastructure Solutions Ltd 122020-2LB		$203.70
Travel		1 General & Transition Management	ATCO Infrastructure Solutions Ltd 122020-2LB		$226.05
Travel		1 General & Transition Management	ATCO Infrastructure Solutions Ltd 122020-2LB		$18.16
Travel		1 General & Transition Management	ATCO Infrastructure Solutions Ltd 122020-2LB		$26.50
Travel		1 General & Transition Management	ATCO Infrastructure Solutions Ltd 122020-2LB		$431.57
Travel		1 General & Transition Management	ATCO Infrastructure Solutions Ltd 122020-2LB		$35.14
Travel		1 General & Transition Management	ATCO Infrastructure Solutions Ltd 122020-2LB		$214.72
Travel		1 General & Transition Management	ATCO Infrastructure Solutions Ltd 122020-2LB		$38.42
Travel		1 General & Transition Management	ATCO Infrastructure Solutions Ltd 122020-2LB		$29.34
Travel		1 General & Transition Management	ATCO Infrastructure Solutions Ltd 122020-2LB		$704.51
Travel		1 General & Transition Management	ATCO Infrastructure Solutions Ltd 122020-2LB		$177.84
Travel		1 General & Transition Management	ATCO Infrastructure Solutions Ltd 122020-2LB		$135.91
Travel		1 General & Transition Management	ATCO Infrastructure Solutions Ltd 122020-2LB		$408.94
Travel		1 General & Transition Management	ATCO Infrastructure Solutions Ltd 122020-2LB		$55.77
Travel		1 General & Transition Management	ATCO Infrastructure Solutions Ltd 122020-2LB		$1,410.02
Travel		1 General & Transition Management	ATCO Infrastructure Solutions Ltd 122020-2LB		$8.24
Travel		1 General & Transition Management	ATCO Infrastructure Solutions Ltd 122020-2LB		$194.73
Travel		1 General & Transition Management	ATCO Infrastructure Solutions Ltd 122020-2LB		$19.68
Travel		1 General & Transition Management	ATCO Power (2010) Ltd. 112020-3LB		$668.30
Travel		1 General & Transition Management	ATCO Power (2010) Ltd. 112020-2LB		$821.57
Travel		1 General & Transition Management	ATCO Power (2010) Ltd. 112020-2LB		$1,317.30
Travel		1 General & Transition Management	Quanta Workforce Solutions, LLC QWS-102020-2B		$81.94
Travel		1 General & Transition Management	Quanta Workforce Solutions, LLC QWS-112020-2B		$5.00
Travel		1 General & Transition Management	Quanta Workforce Solutions, LLC QWS-122020-2B		$390.41
Travel		1 General & Transition Management	Quanta Workforce Solutions, LLC QWS-122020-2B		$175.21
Travel		1 General & Transition Management	Quanta Workforce Solutions, LLC QWS-122020-2B		$1,353.81
Travel		1 General & Transition Management	Quanta Workforce Solutions, LLC QWS-122020-2B		$60.25
Travel		1 General & Transition Management	Quanta Workforce Solutions, LLC QWS-122020-2B		$894.94
Travel		1 General & Transition Management	Quanta Workforce Solutions, LLC QWS-122020-2B		$838.68
Travel		1 General & Transition Management	Quanta Workforce Solutions, LLC QWS-122020-2B		$78.00
Travel		1 General & Transition Management	Quanta Workforce Solutions, LLC QWS-122020-2B		$533.68
Travel		1 General & Transition Management	Quanta Workforce Solutions, LLC QWS-122020-2B		$521.20
Travel		1 General & Transition Management	Quanta Workforce Solutions, LLC QWS-122020-2B		$281.06
Travel		1 General & Transition Management	Quanta Workforce Solutions, LLC QWS-122020-2B		$37.63
Travel		1 General & Transition Management	Quanta Workforce Solutions, LLC QWS-122020-2B		$88.44
Travel		1 General & Transition Management	Quanta Workforce Solutions, LLC QWS-122020-2B		$185.83
Travel		1 General & Transition Management	Quanta Workforce Solutions, LLC QWS-122020-2B		$23.00
Travel		1 General & Transition Management	Quanta Workforce Solutions, LLC QWS-122020-2B		$467.35
Travel		1 General & Transition Management	Resources Global Professionals (RGP) RGP1051404		$254.83
Travel		1 General & Transition Management	Resources Global Professionals (RGP) RGP1052802		$298.52
Travel		1 General & Transition Management	Resources Global Professionals (RGP) RGP1053815		$466.23
Travel		1 General & Transition Management	Resources Global Professionals (RGP) RGP1054605		$565.98
Travel		1 General & Transition Management	Resources Global Professionals (RGP) RGP1055637		$1,288.71
Travel		1 General & Transition Management	EAN Services, LLC (Enterprise)	25820114	$1,235.52
Travel		1 General & Transition Management	EAN Services, LLC (Enterprise)	25820114	$1,235.52
Travel		1 General & Transition Management	EAN Services, LLC (Enterprise)	25820114	$861.12
Travel		1 General & Transition Management	EAN Services, LLC (Enterprise)	25820114	$1,119.50
Travel		1 General & Transition Management	EAN Services, LLC (Enterprise)	25820114	$1,235.52
Travel		1 General & Transition Management	EAN Services, LLC (Enterprise)	25820114	$1,131.52

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Travel	1	General & Transition Management	EAN Services, LLC (Enterprise)	25820114	$764.80
Travel	1	General & Transition Management	EAN Services, LLC (Enterprise)	25820114	$1,235.52
Travel	1	General & Transition Management	EAN Services, LLC (Enterprise)	25820114	$1,131.52
Travel	1	General & Transition Management	EAN Services, LLC (Enterprise)	25820114	$713.36
Travel	1	General & Transition Management	EAN Services, LLC (Enterprise)	25820114	$1,131.52
Travel	1	General & Transition Management	EAN Services, LLC (Enterprise)	25820114	$1,328.50
Travel	1	General & Transition Management	EAN Services, LLC (Enterprise)	25820114	$562.56
Travel	1	General & Transition Management	EAN Services, LLC (Enterprise)	25820114	$414.25
Travel	1	General & Transition Management	EAN Services, LLC (Enterprise)	25820114	$1,220.80
Travel	1	General & Transition Management	EAN Services, LLC (Enterprise)	25820114	$514.40
Travel	1	General & Transition Management	EAN Services, LLC (Enterprise)	25820114	$2,703.74
Travel	1	General & Transition Management	EAN Services, LLC (Enterprise)	25820114	$285.78
Travel	1	General & Transition Management	EAN Services, LLC (Enterprise)	25873538	$923.22
Travel	1	General & Transition Management	EAN Services, LLC (Enterprise)	25873538	$764.80
Travel	1	General & Transition Management	EAN Services, LLC (Enterprise)	25873538	$764.80
Travel	1	General & Transition Management	EAN Services, LLC (Enterprise)	25873538	$1,335.36
Travel	1	General & Transition Management	EAN Services, LLC (Enterprise)	25873538	$1,235.52
Travel	1	General & Transition Management	EAN Services, LLC (Enterprise)	25873538	$1,131.52
Travel	1	General & Transition Management	EAN Services, LLC (Enterprise)	25873538	$720.72
Travel	1	General & Transition Management	EAN Services, LLC (Enterprise)	25873538	$861.12
Travel	1	General & Transition Management	EAN Services, LLC (Enterprise)	25873538	$980.51
Travel	1	General & Transition Management	EAN Services, LLC (Enterprise)	25873538	$1,324.62
Travel	1	General & Transition Management	EAN Services, LLC (Enterprise)	25873538	$764.80
Travel	1	General & Transition Management	EAN Services, LLC (Enterprise)	25873538	$755.04
Travel	1	General & Transition Management	EAN Services, LLC (Enterprise)	25873538	$1,235.52
Travel	1	General & Transition Management	EAN Services, LLC (Enterprise)	25873538	$1,052.56
Travel	1	General & Transition Management	EAN Services, LLC (Enterprise)	25873538	$506.90
Travel	1	General & Transition Management	EAN Services, LLC (Enterprise)	25873538	$709.61
Travel	1	General & Transition Management	EAN Services, LLC (Enterprise)	25873538	$836.47
Travel	1	General & Transition Management	EAN Services, LLC (Enterprise)	25873538	$752.48
Travel	1	General & Transition Management	EAN Services, LLC (Enterprise)	25873538	$453.77
Travel	1	General & Transition Management	EAN Services, LLC (Enterprise)	25873538	$189.19
Travel	1	General & Transition Management	EAN Services, LLC (Enterprise)	25873538	$63.06
Travel	1	General & Transition Management	EAN Services, LLC (Enterprise)	25873538	$94.60
Travel	1	General & Transition Management	EAN Services, LLC (Enterprise)	25873538	$1,044.79
Travel	1	General & Transition Management	EAN Services, LLC (Enterprise)	25873538	$1,044.79
Travel	1	General & Transition Management	EAN Services, LLC (Enterprise)	25873538	$1,044.79
Travel	1	General & Transition Management	EAN Services, LLC (Enterprise)	25873538	$1,348.53
Travel	1	General & Transition Management	EAN Services, LLC (Enterprise)	25873538	$1,156.01
Travel	1	General & Transition Management	EAN Services, LLC (Enterprise)	25965741	$1,290.02
Travel	1	General & Transition Management	EAN Services, LLC (Enterprise)	25965741	$713.36
Travel	1	General & Transition Management	EAN Services, LLC (Enterprise)	25965741	$764.80
Travel	1	General & Transition Management	EAN Services, LLC (Enterprise)	25965741	$764.80
Travel	1	General & Transition Management	EAN Services, LLC (Enterprise)	25965741	$764.80
Travel	1	General & Transition Management	EAN Services, LLC (Enterprise)	25965741	$760.79
Travel	1	General & Transition Management	EAN Services, LLC (Enterprise)	25965741	$570.26
Travel	1	General & Transition Management	EAN Services, LLC (Enterprise)	25965741	$813.70
Travel	1	General & Transition Management	EAN Services, LLC (Enterprise)	25965741	$255.84
Travel	1	General & Transition Management	EAN Services, LLC (Enterprise)	25965741	$399.06
Travel	1	General & Transition Management	EAN Services, LLC (Enterprise)	25965741	$1,044.79
Travel	1	General & Transition Management	EAN Services, LLC (Enterprise)	25965741	$1,219.74
Travel	1	General & Transition Management	EAN Services, LLC (Enterprise)	25965741	$555.94
Travel	1	General & Transition Management	EAN Services, LLC (Enterprise)	26001122	$1,235.52
Travel	1	General & Transition Management	EAN Services, LLC (Enterprise)	26001122	$713.36
Travel	1	General & Transition Management	EAN Services, LLC (Enterprise)	26001122	$1,242.82
Travel	1	General & Transition Management	EAN Services, LLC (Enterprise)	26001122	$861.12
Travel	1	General & Transition Management	EAN Services, LLC (Enterprise)	26001122	$650.79
Travel	1	General & Transition Management	EAN Services, LLC (Enterprise)	26001122	$549.92
Travel	1.02	Plan to Address Gaps in Assets, Technology, Processes, etc. (pla	C.H. Robinson Project Logistics Ltd.	6129041193	$788.39
Travel	8.02	Complete LUMA IT onboarding	Aerotek Professional Services	OP09842085A	$9.66
Travel	8.02	Complete LUMA IT onboarding	Aerotek Professional Services	OP09842085A	$47.27
Travel	8.02	Complete LUMA IT onboarding	Aerotek Professional Services	OP09842084A	$79.39
Travel	8.02	Complete LUMA IT onboarding	Aerotek Professional Services	OP09842084A	$233.22
Travel	8.02	Complete LUMA IT onboarding	Aerotek Professional Services	OP09858308	$8.28
Travel	8.02	Complete LUMA IT onboarding	Aerotek Professional Services	OP09858303	$83.38

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Travel		8.02 Complete LUMA IT onboarding	Aerotek Professional Services	OP09858302	$83.38
Travel		8.02 Complete LUMA IT onboarding	Aerotek Professional Services	OP09875074	$12.42
Travel		8.02 Complete LUMA IT onboarding	Aerotek Professional Services	OP09875073	$50.00
Travel		8.02 Complete LUMA IT onboarding	Aerotek Professional Services	OP09875068	$8.28
Travel		9.02 Emergency Response Plan (4.2.g)	Innovative Emergency Management, Inc.	20342-WO2-005	$864.77
Travel		10.02 Plans and Procedures for assuming responsibility for securing u	Aerotek Professional Services	OC14124466A	$97.72
Travel		10.02 Plans and Procedures for assuming responsibility for securing u	Aerotek Professional Services	OC14150784	$9.66
Travel		10.02 Plans and Procedures for assuming responsibility for securing u	Aerotek Professional Services	OC14168884	$9.48
Travel		10.02 Plans and Procedures for assuming responsibility for securing u	Jones Lang LaSalle Puerto Rico, Inc.	PR002MES001074	$934.45
Travel		10.02 Plans and Procedures for assuming responsibility for securing u	Jones Lang LaSalle Puerto Rico, Inc.	PR002MES001073	$851.40
Travel		10.02 Plans and Procedures for assuming responsibility for securing u	Jones Lang LaSalle Puerto Rico, Inc.	PR002MES001072	$705.65
Travel		10.02 Plans and Procedures for assuming responsibility for securing u	Jones Lang LaSalle Puerto Rico, Inc.	PR002MES001071	$1,161.05
Travel		10.02 Plans and Procedures for assuming responsibility for securing u	Jones Lang LaSalle Puerto Rico, Inc.	PR002MES001070	$595.65
Travel	Non HOC 02	ServeCo IT Systems	International Business Machines Corpora	C20C3MF	$406.76
Travel	Non HOC 02	ServeCo IT Systems	CSS International, Inc	19267	$169.84
Travel		1 General & Transition Management	ATCO Infrastructure Solutions Ltd	122020-2LB	$31.19
Travel		1 General & Transition Management	ATCO Infrastructure Solutions Ltd	122020-2LB	$3,880.42
Travel		1 General & Transition Management	ATCO Infrastructure Solutions Ltd	122020-2LB	$16.43
Travel		1 General & Transition Management	ATCO Infrastructure Solutions Ltd	122020-2LB	$4,814.57
Travel		1 General & Transition Management	ATCO Infrastructure Solutions Ltd	122020-2LB	$415.18
Travel		1 General & Transition Management	ATCO Infrastructure Solutions Ltd	122020-2LB	$39.47
Travel		1 General & Transition Management	ATCO Infrastructure Solutions Ltd	122020-2LB	$346.69
Travel		1 General & Transition Management	ATCO Infrastructure Solutions Ltd	122020-2LB	$369.43
Travel		1 General & Transition Management	ATCO Infrastructure Solutions Ltd	122020-2LB	$4,965.86
Travel		1 General & Transition Management	ATCO Infrastructure Solutions Ltd	122020-2LB	$301.11
Travel		1 General & Transition Management	ATCO Infrastructure Solutions Ltd	122020-2LB	$159.67
Travel		1 General & Transition Management	ATCO Infrastructure Solutions Ltd	122020-2LB	$4,420.24
Travel		1 General & Transition Management	ATCO Infrastructure Solutions Ltd	122020-2LB	$5,915.82
Travel		1 General & Transition Management	ATCO Infrastructure Solutions Ltd	122020-2LB	$193.62
Travel		1 General & Transition Management	ATCO Infrastructure Solutions Ltd	122020-2LB	$11,433.57
Travel		1 General & Transition Management	ATCO Power (2010) Ltd.	112020-2LB	$1,301.27
Travel		1 General & Transition Management	ATCO Power (2010) Ltd.	112020-2LB	$1,023.05
Travel		1 General & Transition Management	BridgeSource Utilities Solutions, LLC	1005	$1,144.50
Travel		1 General & Transition Management	Quanta Workforce Solutions, LLC	QWS-102020-2B	$127.76
Travel		1 General & Transition Management	Quanta Workforce Solutions, LLC	QWS-112020-2B	$128.09
Travel		1 General & Transition Management	Quanta Workforce Solutions, LLC	QWS-122020-2B	$473.87
Travel		1 General & Transition Management	Quanta Workforce Solutions, LLC	QWS-122020-2B	$345.70
Travel		1 General & Transition Management	Quanta Workforce Solutions, LLC	QWS-122020-2B	$1,680.43
Travel		1 General & Transition Management	Quanta Workforce Solutions, LLC	QWS-122020-2B	$786.24
Travel		1 General & Transition Management	Quanta Workforce Solutions, LLC	QWS-122020-2B	$2,039.07
Travel		1 General & Transition Management	Global Project Solutions, LLC	21-1001	$3,100.00
Travel		1 General & Transition Management	Resources Global Professionals (RGP)	RGP1052802	$1,320.76
Travel		1 General & Transition Management	Resources Global Professionals (RGP)	RGP1053815	$835.00
Travel		1 General & Transition Management	Resources Global Professionals (RGP)	RGP1054605	$1,169.00
Travel		1 General & Transition Management	Resources Global Professionals (RGP)	RGP1055637	$1,169.00
Travel		1.02 Plan to Address Gaps in Assets, Technology, Processes, etc. (pla	Alumbra LLC	78	$2,039.07
Travel		1.02 Plan to Address Gaps in Assets, Technology, Processes, etc. (pla	Alumbra LLC	79	$1,853.70
Travel		1.02 Plan to Address Gaps in Assets, Technology, Processes, etc. (pla	C.H. Robinson Project Logistics Ltd.	6129041193	$788.38
Travel		4.02 Evaluating and updating customer service policies and procedu	Alumbra LLC	78	$556.11
Travel		4.02 Evaluating and updating customer service policies and procedu	Alumbra LLC	79	$741.48
Travel		4.04 Development of a Customer Service Transition Plan	Alumbra LLC	78	$901.94
Travel		4.04 Development of a Customer Service Transition Plan	Alumbra LLC	79	$741.48
Travel		4.04 Development of a Customer Service Transition Plan	Alumbra LLC	79	$2,224.44
Travel		9.01 Establishment of GenCo Shared Services and Agreement	Alumbra LLC	74	$2,595.18
Travel		9.02 Emergency Response Plan (4.2.g)	Innovative Emergency Management, Inc.	20342-WO2-005	$3,849.82
Travel	Non HOC 06	Regulatory Support of Handover Checklist Items	Alumbra LLC	83	$926.85
Travel	Non HOC 06	Regulatory Support of Handover Checklist Items	Alumbra LLC	83	$926.85
Travel	Non HOC 14	Negotiate PPOA	Alumbra LLC	70	$3,700.00
Travel		1 General & Transition Management	ATCO Infrastructure Solutions Ltd	122020-2LB	$19.21
Travel		1 General & Transition Management	ATCO Infrastructure Solutions Ltd	122020-2LB	$212.96
Travel		1 General & Transition Management	ATCO Infrastructure Solutions Ltd	122020-2LB	$10.61
Travel		1 General & Transition Management	ATCO Infrastructure Solutions Ltd	122020-2LB	$23.41
Travel		1 General & Transition Management	ATCO Infrastructure Solutions Ltd	122020-2LB	$153.66
Travel		1 General & Transition Management	ATCO Infrastructure Solutions Ltd	122020-2LB	$105.15
Travel		1 General & Transition Management	ATCO Infrastructure Solutions Ltd	122020-2LB	$20.24

Expense item - Name	Task - MCL Code for transactions	Annex II Definition	Expense report - Vendor		Expense report - Invoice #	Sum of Total (USD)
Travel		1 General & Transition Management	ATCO Infrastructure Solutions Ltd	122020-2LB		$364.89
Travel		1 General & Transition Management	ATCO Infrastructure Solutions Ltd	122020-2LB		$40.95
Travel		1 General & Transition Management	ATCO Infrastructure Solutions Ltd	122020-2LB		$54.27
Travel		1 General & Transition Management	ATCO Infrastructure Solutions Ltd	122020-2LB		$75.34
Travel		1 General & Transition Management	ATCO Infrastructure Solutions Ltd	122020-2LB		$20.55
Travel		1 General & Transition Management	ATCO Infrastructure Solutions Ltd	122020-2LB		$212.00
Travel		1 General & Transition Management	ATCO Infrastructure Solutions Ltd	122020-2LB		$41.87
Travel		1 General & Transition Management	BridgeSource Utilities Solutions, LLC		1005	$1,277.18
Travel		1 General & Transition Management	BridgeSource Utilities Solutions, LLC		1005	$1,925.00
Travel		1 General & Transition Management	Quanta Workforce Solutions, LLC	QWS-102020-2B		$275.36
Travel		1 General & Transition Management	Quanta Workforce Solutions, LLC	QWS-112020-2B		$32.88
Travel		1 General & Transition Management	Quanta Workforce Solutions, LLC	QWS-122020-2B		$186.90
Travel		1 General & Transition Management	Quanta Workforce Solutions, LLC	QWS-122020-2B		$50.14
Travel		1 General & Transition Management	Quanta Workforce Solutions, LLC	QWS-122020-2B		$200.20
Travel		1 General & Transition Management	Quanta Workforce Solutions, LLC	QWS-122020-2B		$431.78
Travel		1 General & Transition Management	Quanta Workforce Solutions, LLC	QWS-122020-2B		$1,215.68
Travel		1 General & Transition Management	Quanta Workforce Solutions, LLC	QWS-122020-2B		$159.54
Travel		1 General & Transition Management	Quanta Workforce Solutions, LLC	QWS-122020-2B		$1,092.94
Travel		1 General & Transition Management	Quanta Workforce Solutions, LLC	QWS-122020-2B		$406.37
Travel		1 General & Transition Management	Quanta Workforce Solutions, LLC	QWS-122020-2B		$66.76
Travel		1 General & Transition Management	Quanta Workforce Solutions, LLC	QWS-122020-2B		$316.63
Travel		1 General & Transition Management	Global Project Solutions, LLC	21-1001		$2,450.00
Travel		1 General & Transition Management	Resources Global Professionals (RGP)	RGP1051404		$44.69
Travel		1 General & Transition Management	Resources Global Professionals (RGP)	RGP1052802		$449.86
Travel		1 General & Transition Management	Resources Global Professionals (RGP)	RGP1053815		$1,000.96
Travel		1 General & Transition Management	Resources Global Professionals (RGP)	RGP1054605		$803.77
Travel		1 General & Transition Management	Resources Global Professionals (RGP)	RGP1055637		$704.51
Travel		1.02 Plan to Address Gaps in Assets, Technology, Processes, etc. (pl	Alumbra LLC		78	$2,100.00
Travel		1.02 Plan to Address Gaps in Assets, Technology, Processes, etc. (pl	C.H. Robinson Project Logistics Ltd.		6129041193	$450.00
Travel		4.02 Evaluating and updating customer service policies and procedu	Alumbra LLC		78	$700.00
Travel		4.02 Evaluating and updating customer service policies and procedu	Alumbra LLC		79	$875.00
Travel		4.04 Development of a Customer Service Transition Plan	Alumbra LLC		78	$875.00
Travel		4.04 Development of a Customer Service Transition Plan	Alumbra LLC		79	$875.00
Travel		4.04 Development of a Customer Service Transition Plan	Alumbra LLC		79	$2,275.00
Travel		9.01 Establishment of GenCo Shared Services and Agreement	Alumbra LLC		74	$2,625.00
Travel		9.02 Emergency Response Plan (4.2.g)	Innovative Emergency Management, Inc.	20342-WO2-005		$2,124.65
Travel	Non HOC 02	ServeCo IT Systems	CSS International, Inc		19267	$805.00
Travel	Non HOC 06	Regulatory Support of Handover Checklist Items	Alumbra LLC		83	$875.00
Travel	Non HOC 06	Regulatory Support of Handover Checklist Items	Alumbra LLC		83	$875.00
Travel	Non HOC 14	Negotiate PPOA	Alumbra LLC		70	$2,100.00
Travel	Non HOC 14	Negotiate PPOA	Alumbra LLC		70	$175.00
Travel Total						$213,821.75
Grand Total						$3,558,063.55

Third Party Labor Summary

HOC Item	Annex II Definition	Vendor	Invoice #	Quantity	Price	Total (USD)
1	**General & Transition Management**	Aerotek Professional Services	OP09826261	1.5	31.50	**$47.25**
1		Aerotek Professional Services	OP09826261	28	21.00	**$588.00**
1		Aerotek Professional Services	OP09826261	8	17.25	**$138.00**
1		Aerotek Professional Services	OP09842083	40	21.00	**$840.00**
1		Aerotek Professional Services	OP09842083	2.5	31.50	**$78.75**
1		Aerotek Professional Services	OP09858305	2.5	31.50	**$78.75**
1		Aerotek Professional Services	OP09858305	40	21.00	**$840.00**
1		Aerotek Professional Services	OP09875070	38.5	21.00	**$808.50**
1		Aerotek Professional Services	OP09875070	2	17.25	**$34.50**
1		Aerotek Professional Services	OP09875070	2	31.50	**$63.00**
1		Aerotek Professional Services	OP09891240	24	21.00	**$504.00**
1		Aerotek Professional Services	OP09891240	12	17.25	**$207.00**
1		Aerotek Professional Services	OP09891240	1.5	31.50	**$47.25**
1		Alumbra LLC	82	3	236.58	**$709.74**
1		Alumbra LLC	82	37	236.58	**$8,753.46**
1		Alumbra LLC	82	3	236.58	**$709.74**
1		Alumbra LLC	82	13.75	236.58	**$3,252.98**
1		Alumbra LLC	82	42.5	236.58	**$10,054.65**
1		Alumbra LLC	82	0.75	236.58	**$177.44**
1		Alumbra LLC	82	0.75	236.58	**$177.44**
1		Alumbra LLC	82	31	236.58	**$7,333.98**
1		Alumbra LLC	82	95	236.58	**$22,475.10**
1		Alvarez & Marsal Corporate Performance Improvement, LLC	826788-06A	10.5	460.00	**$4,830.00**
1		Covington & Burling LLP	60922789	25.1	1,200.00	**$30,120.00**
1		Covington & Burling LLP	60922789	0.8	935.00	**$748.00**
1		Covington & Burling LLP	60922789	4	720.00	**$2,880.00**
1		Covington & Burling LLP	60922794	0.7	1,200.00	**$840.00**
1		DLA Piper LLP (US)	4039522	6	1,245.00	**$7,470.00**
1		DLA Piper LLP (US)	4039522	11	340.00	**$3,740.00**
1		DLA Piper LLP (US)	4027522	16.8	585.00	**$9,828.00**
1		DLA Piper LLP (US)	4027522	18.7	450.00	**$8,415.00**
1		DLA Piper LLP (US)	4027522	26.5	395.00	**$10,467.50**
1		DLA Piper LLP (US)	4027522	23.9	325.00	**$7,767.50**
1		DLA Piper LLP (US)	4027522	35.1	275.00	**$9,652.50**
1		DLA Piper LLP (US)	4027522	43.3	350.00	**$15,155.00**
1		DLA Piper LLP (US)	4027522	0.3	750.00	**$225.00**
1		DLA Piper LLP (US)	4027522	0.2	1,050.00	**$210.00**
1		DLA Piper LLP (US)	4027522	11.9	235.00	**$2,796.50**
1		DLA Piper LLP (US)	4027522	6	950.00	**$5,700.00**
1		DLA Piper LLP (US)	4039450	6.9	890.00	**$6,141.00**
1		DLA Piper LLP (US)	4039450	2.5	1,245.00	**$3,112.50**
1		Quanta Workforce Solutions, LLC	QWS-092020-2B	32	190.00	**$6,080.00**
1		Quanta Workforce Solutions, LLC	QWS-092020-2B	111	190.00	**$21,090.00**
1		Quanta Workforce Solutions, LLC	QWS-122020-2B	6	135.00	**$810.00**
1		Quanta Workforce Solutions, LLC	QWS-122020-2B	91.25	79.95	**$7,295.44**

HOC Item	Annex II Definition	Vendor	Invoice #	Quantity	Price	Total (USD)
1		Global Project Solutions, LLC	21-1002	40	137.50	$5,500.00
1		Global Project Solutions, LLC	21-1001	96	184.38	$17,700.00
1		Troutman Pepper Hamilton Sanders LLP	30079953	18.3	841.50	$15,399.45
1		Troutman Pepper Hamilton Sanders LLP	30079953	2	823.50	$1,647.00
1		Bennett Jones LLP	1362983	5.7	715.00	$4,075.50
1		Bennett Jones LLP	1362983	5.6	280.00	$1,568.00
1		Bennett Jones LLP	1366087	5.3	715.00	$3,789.50
1		Axel Eugenio Colon-Perez	LMC001	78	90.00	$7,020.00
1		Axel Eugenio Colon-Perez	LMC002	127	90.00	$11,430.00
1	General & Transition Management Total					
1 Total				1297.6		$291,422.92
1.02	Plan to Address Gaps in Assets, Technology, Processes, etc. (p	Alumbra LLC	77	4.5	275.00	$1,237.50
1.02		Alumbra LLC	77	3.5	325.00	$1,137.50
1.02		Alumbra LLC	77	3.5	325.00	$1,137.50
1.02		Alumbra LLC	78	5.5	352.55	$1,939.03
1.02		Alumbra LLC	78	19	352.55	$6,698.45
1.02	Plan to Address Gaps in Assets, Technology, Processes, etc. (p					
1.02 Total				36		$12,149.98
1.03	Initial Budgets - PREB Rate Order Filing (Initial Budgets and Li	Alumbra LLC	82	58.5	204.39	$11,956.82
1.03		Alumbra LLC	82	166	204.39	$33,928.74
1.03		Alumbra LLC	82	159.25	204.39	$32,549.11
1.03		Alumbra LLC	83	3	340.00	$1,020.00
1.03	Initial Budgets - PREB Rate Order Filing (Initial Budgets and Li					
1.03 Total				386.75		$79,454.67
2.0304	Fleet Management Plan	Alumbra LLC	76	4	340.00	$1,360.00
2.0304	Fleet Management Plan Total					
2.0304 Total				4		$1,360.00
2.031	Materials Management and Warehouse Plan	Alumbra LLC	75	2	340.00	$680.00
2.031		Alumbra LLC	76	52	340.00	$17,680.00
2.031	Materials Management and Warehouse Plan Total					
2.031 Total				54		$18,360.00
2.0312	Vegetation Management Plan	Alumbra LLC	76	9	340.00	$3,060.00
2.0312		Alumbra LLC	81	25	360.67	$9,016.75
2.0312		Alumbra LLC	81	2	360.62	$721.24
2.0312		Alumbra LLC	81	3	360.67	$1,082.01
2.0312	Vegetation Management Plan Total					
2.0312 Total				39		$13,880.00
2.05	Environmental Exposure Management Plan	ERM-PR, Inc.	17940	15	35.00	$525.00
2.05		ERM-PR, Inc.	17940	142	65.00	$9,230.00
2.05		ERM-PR, Inc.	17940	7	150.00	$1,050.00
2.05		ERM-PR, Inc.	17940	144	100.00	$14,400.00
2.05		ERM-PR, Inc.	17940	18	125.00	$2,250.00
2.05		ERM-PR, Inc.	17940	6	185.00	$1,110.00
2.05		ERM-PR, Inc.	17940	4	150.00	$600.00
2.05		ERM-PR, Inc.	17940	4	85.00	$340.00
2.05	Environmental Exposure Management Plan Total					
2.05 Total				340		$29,505.00
3.05	Approval of System Remediation Plan	Alumbra LLC	82	37	301.47	$11,154.39

HOC Item	Annex II Definition	Vendor	Invoice #	Quantity	Price	Total (USD)
3.05		Alumbra LLC	82	43.5	301.47	$13,113.95
3.05		Alumbra LLC	82	15	301.47	$4,522.05
3.05		Alumbra LLC	82	3	301.47	$904.41
3.05		Alumbra LLC	83	43	325.09	$13,978.87
3.05	Approval of System Remediation Plan Total					
3.05 Total				141.5		$43,673.67
4.02	Evaluating and updating customer service policies and proced	Alumbra LLC	77	24	289.29	$6,942.96
4.02		Alumbra LLC	77	103.5	281.33	$29,117.66
4.02		Alumbra LLC	77	4	289.29	$1,157.16
4.02		Alumbra LLC	77	7	281.33	$1,969.31
4.02		Alumbra LLC	78	14	301.32	$4,218.48
4.02		Alumbra LLC	78	25	301.47	$7,536.75
4.02		Alumbra LLC	78	9	301.47	$2,713.23
4.02		Alumbra LLC	78	5	301.32	$1,506.60
4.02		Alumbra LLC	79	40	312.35	$12,494.00
4.02		Alumbra LLC	79	1.5	312.35	$468.53
4.02		Alumbra LLC	80	57	322.64	$18,390.48
4.02		Alumbra LLC	80	14	322.64	$4,516.96
4.02		Alumbra LLC	80	1	322.64	$322.64
4.02	Evaluating and updating customer service policies and proced					
4.02 Total				305		$91,354.76
4.04	Development of a Customer Service Transition Plan	Alumbra LLC	77	28	275.00	$7,700.00
4.04		Alumbra LLC	77	23	304.23	$6,997.29
4.04		Alumbra LLC	77	3	332.14	$996.42
4.04		Alumbra LLC	77	9.5	304.23	$2,890.19
4.04		Alumbra LLC	77	4	332.14	$1,328.56
4.04		Alumbra LLC	78	4.5	275.00	$1,237.50
4.04		Alumbra LLC	78	2.5	352.55	$881.38
4.04		Alumbra LLC	78	11	338.93	$3,728.23
4.04		Alumbra LLC	78	8.5	352.27	$2,994.30
4.04		Alumbra LLC	78	19.5	338.93	$6,609.14
4.04		Alumbra LLC	79	41.5	309.78	$12,855.87
4.04		Alumbra LLC	79	1	319.29	$319.29
4.04		Alumbra LLC	79	78	309.78	$24,162.84
4.04		Alumbra LLC	79	29	309.78	$8,983.62
4.04		Alumbra LLC	79	6	319.29	$1,915.74
4.04		Alumbra LLC	80	2	375.00	$750.00
4.04		Alumbra LLC	80	75.5	334.39	$25,246.45
4.04		Alumbra LLC	80	20	334.39	$6,687.80
4.04		Alumbra LLC	80	77	334.39	$25,748.03
4.04		BridgeSource Utilities Solutions, LLC	1005	184	150.00	$27,600.00
4.04		BridgeSource Utilities Solutions, LLC	1005	176	200.00	$35,200.00
4.04		BridgeSource Utilities Solutions, LLC	1005	115	150.00	$17,250.00
4.04	Development of a Customer Service Transition Plan Total					
4.04 Total				918.5		$222,082.65
5.02	Develop IT OT Systems Remediation Plan	Smartbridge	INV_9442	28	225.00	$6,300.00
5.02		Smartbridge	INV_9505	53	225.00	$11,925.00
5.02		Smartbridge	INV_9505	3	180.00	$540.00

HOC Item	Annex II Definition	Vendor	Invoice #	Quantity	Price	Total (USD)
5.02		Smartbridge	INV_9505	4	200.00	**$800.00**
5.02		Smartbridge	INV_9543	41.5	225.00	**$9,337.50**
5.02		Smartbridge	INV_9543	29.5	200.00	**$5,900.00**
5.02	**Develop IT OT Systems Remediation Plan Total**					
5.02 Total				**159**		**$34,802.50**
6.01	**Determine Approach to Budgeting & Reporting over FET & Pr**	Alvarez & Marsal Corporate Performance Improvement, LLC	826788-06B	106	575.00	**$60,950.00**
6.01		Alvarez & Marsal Corporate Performance Improvement, LLC	826788-06B	117.5	575.00	**$67,562.50**
6.01	**Determine Approach to Budgeting & Reporting over FET & Pr**					
6.01 Total				**223.5**		**$128,512.50**
6.04	**Establishing a financial accounting system and account struct**	Nory Sanchez-Alvarez	LUMA 2020-0017	1	725.76	**$725.76**
6.04		Nory Sanchez-Alvarez	LUMA 2020-0018	1	3,843.07	**$3,843.07**
6.04	**Establishing a financial accounting system and account struct**					
6.04 Total				**2**		**$4,568.83**
6.07	**Evaluating and updating the payroll and labor cost reporting**	People 2.0 North America	RL509364189	80	126.00	**$10,080.00**
6.07		People 2.0 North America	RL509376842	67	126.00	**$8,442.00**
6.07		Trans4mative	1529	78	175.00	**$13,650.00**
6.07	**Evaluating and updating the payroll and labor cost reporting**					
6.07 Total				**225**		**$32,172.00**
6.09	**Processes & Procedures and Overall Internal Controls**	Resources Global Professionals (RGP)	RGP1051405	40	222.00	**$8,880.00**
6.09		Resources Global Professionals (RGP)	RGP1052802	51	222.00	**$11,322.00**
6.09		Resources Global Professionals (RGP)	RGP1053815	52.5	222.00	**$11,655.00**
6.09		Resources Global Professionals (RGP)	RGP1054605	48	222.00	**$10,656.00**
6.09	**Processes & Procedures and Overall Internal Controls Total**					
6.09 Total				**191.5**		**$42,513.00**
7.02	**Policies and Procedures**	Innovative Emergency Management, Inc. (IEM)	20342-WO4-002	1	204.00	**$204.00**
7.02		Innovative Emergency Management, Inc. (IEM)	20342-WO4-002	32.5	204.00	**$6,630.00**
7.02		Innovative Emergency Management, Inc. (IEM)	20342-WO4-002	3.5	96.00	**$336.00**
7.02		Innovative Emergency Management, Inc. (IEM)	20342-WO4-002	7	114.00	**$798.00**
7.02	**Policies and Procedures Total**					
7.02 Total				**44**		**$7,968.00**
7.05	**Project Worksheet Assessment**	Innovative Emergency Management, Inc. (IEM)	20342-WO4-001	26.5	96.00	**$2,544.00**
7.05		Innovative Emergency Management, Inc. (IEM)	20342-WO1-006	59.25	204.00	**$12,087.00**
7.05		Innovative Emergency Management, Inc. (IEM)	20342-WO1-006	18.25	204.00	**$3,723.00**
7.05		Innovative Emergency Management, Inc. (IEM)	20342-WO1-006	18.5	96.00	**$1,776.00**
7.05		Innovative Emergency Management, Inc. (IEM)	20342-WO1-006	10	204.00	**$2,040.00**
7.05		Innovative Emergency Management, Inc. (IEM)	20342-WO1-006	16.5	244.00	**$4,026.00**
7.05		Innovative Emergency Management, Inc. (IEM)	20342-WO1-006	91.5	204.00	**$18,666.00**
7.05		Innovative Emergency Management, Inc. (IEM)	20342-WO1-006	4.5	114.00	**$513.00**
7.05		Innovative Emergency Management, Inc. (IEM)	20342-WO1-006	36	114.00	**$4,104.00**
7.05		Innovative Emergency Management, Inc. (IEM)	20342-WO1-006	18.25	114.00	**$2,080.50**
7.05		Innovative Emergency Management, Inc. (IEM)	20342-WO1-006	31.25	64.00	**$2,000.00**
7.05	**Project Worksheet Assessment Total**					
7.05 Total				**330.5**		**$53,559.50**
7.08	**Drafting, Revising and Finalizing Federal Funding Procuremen**	Innovative Emergency Management, Inc. (IEM)	20342-WO4-001	1	114.00	**$114.00**
7.08		Innovative Emergency Management, Inc. (IEM)	20342-WO3-004	0.25	204.00	**$51.00**
7.08	**Drafting, Revising and Finalizing Federal Funding Procuremen**					
7.08 Total				**1.25**		**$165.00**
8.02	**Complete LUMA IT onboarding**	Aerotek Professional Services	OP09810545	39	18.60	**$725.40**

HOC Item	Annex II Definition	Vendor	Invoice #	Quantity	Price	Total (USD)
8.02		Aerotek Professional Services	OP09810545	40	18.60	$744.00
8.02		Aerotek Professional Services	OP09810545	40	18.60	$744.00
8.02		Aerotek Professional Services	OP09810545	40	18.60	$744.00
8.02		Aerotek Professional Services	OP09810545	39	18.60	$725.40
8.02		Aerotek Professional Services	OP09810545	39.5	18.60	$734.70
8.02		Aerotek Professional Services	OP09810545	40	18.60	$744.00
8.02		Aerotek Professional Services	OP09810545	40	18.60	$744.00
8.02		Aerotek Professional Services	OP09810545	40	18.60	$744.00
8.02		Aerotek Professional Services	OP09810545	40	18.60	$744.00
8.02		Aerotek Professional Services	OP09810545	40	18.60	$744.00
8.02		Aerotek Professional Services	OP09810545	40	18.60	$744.00
8.02		Aerotek Professional Services	OP09810545	40	18.60	$744.00
8.02		Aerotek Professional Services	OP09810545	40	18.60	$744.00
8.02		Aerotek Professional Services	OP09810546	40	22.32	$892.80
8.02		Aerotek Professional Services	OP09810546	40	22.94	$917.60
8.02		Aerotek Professional Services	OP09829998	8	16.10	$128.80
8.02		Aerotek Professional Services	OP09826265	24	22.32	$535.68
8.02		Aerotek Professional Services	OP09826265	24	22.94	$550.56
8.02		Aerotek Professional Services	OP09826265	8	21.28	$170.24
8.02		Aerotek Professional Services	OP09826265	8	20.70	$165.60
8.02		Aerotek Professional Services	OP09826262	24	37.20	$892.80
8.02		Aerotek Professional Services	OP09826262	23	31.00	$713.00
8.02		Aerotek Professional Services	OP09826262	29.5	37.20	$1,097.40
8.02		Aerotek Professional Services	OP09826262	24	37.20	$892.80
8.02		Aerotek Professional Services	OP09826262	29	37.20	$1,078.80
8.02		Aerotek Professional Services	OP09826262	24	43.40	$1,041.60
8.02		Aerotek Professional Services	OP09826262	24	37.20	$892.80
8.02		Aerotek Professional Services	OP09826262	24	37.20	$892.80
8.02		Aerotek Professional Services	OP09826262	24	37.20	$892.80
8.02		Aerotek Professional Services	OP09826262	24	37.20	$892.80
8.02		Aerotek Professional Services	OP09826262	16	37.20	$595.20
8.02		Aerotek Professional Services	OP09826262	24	37.20	$892.80
8.02		Aerotek Professional Services	OP09826262	24	37.20	$892.80
8.02		Aerotek Professional Services	OP09826262	8	34.50	$276.00
8.02		Aerotek Professional Services	OP09826262	8	28.75	$230.00
8.02		Aerotek Professional Services	OP09826262	8	34.50	$276.00
8.02		Aerotek Professional Services	OP09826262	8	34.50	$276.00
8.02		Aerotek Professional Services	OP09826262	8	34.50	$276.00
8.02		Aerotek Professional Services	OP09826262	8	34.50	$276.00
8.02		Aerotek Professional Services	OP09826262	8	34.50	$276.00
8.02		Aerotek Professional Services	OP09826262	8	34.50	$276.00
8.02		Aerotek Professional Services	OP09826262	8	34.50	$276.00
8.02		Aerotek Professional Services	OP09826262	8	34.50	$276.00
8.02		Aerotek Professional Services	OP09826262	8	40.25	$322.00
8.02		Aerotek Professional Services	OP09826262	8	34.50	$276.00
8.02		Aerotek Professional Services	OP09826262	8	34.50	$276.00
8.02		Aerotek Professional Services	OP09826261	24	29.40	$705.60

HOC Item	Annex II Definition	Vendor	Invoice #	Quantity	Price	Total (USD)
8.02		Aerotek Professional Services	OP09826261	24	19.60	$470.40
8.02		Aerotek Professional Services	OP09826261	8	16.10	$128.80
8.02		Aerotek Professional Services	OP09842087	40	22.32	$892.80
8.02		Aerotek Professional Services	OP09842087	40	22.94	$917.60
8.02		Aerotek Professional Services	OP09842085A	1	111.08	$111.08
8.02		Aerotek Professional Services	OP09842085A	40	18.60	$744.00
8.02		Aerotek Professional Services	OP09842085A	40	18.60	$744.00
8.02		Aerotek Professional Services	OP09842085A	40	18.60	$744.00
8.02		Aerotek Professional Services	OP09842085A	40	18.60	$744.00
8.02		Aerotek Professional Services	OP09842085A	16	18.60	$297.60
8.02		Aerotek Professional Services	OP09842085A	24	17.25	$414.00
8.02		Aerotek Professional Services	OP09842085A	40	18.60	$744.00
8.02		Aerotek Professional Services	OP09842085A	40	18.60	$744.00
8.02		Aerotek Professional Services	OP09842085A	40	18.60	$744.00
8.02		Aerotek Professional Services	OP09842085A	40	18.60	$744.00
8.02		Aerotek Professional Services	OP09842085A	32	18.60	$595.20
8.02		Aerotek Professional Services	OP09842085A	39.5	18.60	$734.70
8.02		Aerotek Professional Services	OP09842085A	40	18.60	$744.00
8.02		Aerotek Professional Services	OP09842085A	40	18.60	$744.00
8.02		Aerotek Professional Services	OP09842085A	40	18.60	$744.00
8.02		Aerotek Professional Services	OP09842085A	40	18.60	$744.00
8.02		Aerotek Professional Services	OP09842085A	8	17.25	$138.00
8.02		Aerotek Professional Services	OP09842084A	36	31.00	$1,116.00
8.02		Aerotek Professional Services	OP09842084A	40	37.20	$1,488.00
8.02		Aerotek Professional Services	OP09842084A	40	37.20	$1,488.00
8.02		Aerotek Professional Services	OP09842084A	40	43.40	$1,736.00
8.02		Aerotek Professional Services	OP09842084A	40	37.20	$1,488.00
8.02		Aerotek Professional Services	OP09842084A	40	37.20	$1,488.00
8.02		Aerotek Professional Services	OP09842084A	40	37.20	$1,488.00
8.02		Aerotek Professional Services	OP09842084A	40	37.20	$1,488.00
8.02		Aerotek Professional Services	OP09842084A	40	37.20	$1,488.00
8.02		Aerotek Professional Services	OP09842084A	40	37.20	$1,488.00
8.02		Aerotek Professional Services	OP09842084A	40	37.20	$1,488.00
8.02		Aerotek Professional Services	OP09842084A	40	37.20	$1,488.00
8.02		Aerotek Professional Services	OP09842083	32	19.60	$627.20
8.02		Aerotek Professional Services	OP09842083	40	29.40	$1,176.00
8.02		Aerotek Professional Services	OP09858306	40	22.32	$892.80
8.02		Aerotek Professional Services	OP09858306	40	22.94	$917.60
8.02		Aerotek Professional Services	OP09858305	40	19.60	$784.00
8.02		Aerotek Professional Services	OP09858303	40	18.60	$744.00
8.02		Aerotek Professional Services	OP09858303	40	18.60	$744.00
8.02		Aerotek Professional Services	OP09858303	40	18.60	$744.00
8.02		Aerotek Professional Services	OP09858303	40	18.60	$744.00
8.02		Aerotek Professional Services	OP09858303	40	18.60	$744.00
8.02		Aerotek Professional Services	OP09858303	40	18.60	$744.00
8.02		Aerotek Professional Services	OP09858303	40	18.60	$744.00
8.02		Aerotek Professional Services	OP09858303	40	18.60	$744.00

HOC Item	Annex II Definition	Vendor	Invoice #	Quantity	Price	Total (USD)
8.02		Aerotek Professional Services	OP09858303	40	18.60	$744.00
8.02		Aerotek Professional Services	OP09858303	40	18.60	$744.00
8.02		Aerotek Professional Services	OP09858303	40	18.60	$744.00
8.02		Aerotek Professional Services	OP09858303	40	18.60	$744.00
8.02		Aerotek Professional Services	OP09858303	40	18.60	$744.00
8.02		Aerotek Professional Services	OP09858303	40	18.60	$744.00
8.02		Aerotek Professional Services	OP09858303	40	18.60	$744.00
8.02		Aerotek Professional Services	OP09858302	40	37.20	$1,488.00
8.02		Aerotek Professional Services	OP09858302	40	31.00	$1,240.00
8.02		Aerotek Professional Services	OP09858302	40	37.20	$1,488.00
8.02		Aerotek Professional Services	OP09858302	40	37.20	$1,488.00
8.02		Aerotek Professional Services	OP09858302	40	37.20	$1,488.00
8.02		Aerotek Professional Services	OP09858302	40	43.40	$1,736.00
8.02		Aerotek Professional Services	OP09858302	40	37.20	$1,488.00
8.02		Aerotek Professional Services	OP09858302	40	37.20	$1,488.00
8.02		Aerotek Professional Services	OP09858302	32	37.20	$1,190.40
8.02		Aerotek Professional Services	OP09858302	40	37.20	$1,488.00
8.02		Aerotek Professional Services	OP09858302	40	37.20	$1,488.00
8.02		Aerotek Professional Services	OP09858302	40	37.20	$1,488.00
8.02		Aerotek Professional Services	OP09858302	32	37.20	$1,190.40
8.02		Aerotek Professional Services	OP09875071	40	22.32	$892.80
8.02		Aerotek Professional Services	OP09875071	6.5	22.94	$149.11
8.02		Aerotek Professional Services	OP09875070	16	19.60	$313.60
8.02		Aerotek Professional Services	OP09875068	40	18.60	$744.00
8.02		Aerotek Professional Services	OP09875068	39	18.60	$725.40
8.02		Aerotek Professional Services	OP09875068	40	18.60	$744.00
8.02		Aerotek Professional Services	OP09875068	40	18.60	$744.00
8.02		Aerotek Professional Services	OP09875068	40	18.60	$744.00
8.02		Aerotek Professional Services	OP09875068	39	18.60	$725.40
8.02		Aerotek Professional Services	OP09875068	40	18.60	$744.00
8.02		Aerotek Professional Services	OP09875068	39.67	18.60	$737.86
8.02		Aerotek Professional Services	OP09875068	40	18.60	$744.00
8.02		Aerotek Professional Services	OP09875068	40	18.60	$744.00
8.02		Aerotek Professional Services	OP09875068	40	18.60	$744.00
8.02		Aerotek Professional Services	OP09875068	40	18.60	$744.00
8.02		Aerotek Professional Services	OP09875068	40	18.60	$744.00
8.02		Aerotek Professional Services	OP09875068	40	18.60	$744.00
8.02		Aerotek Professional Services	OP09875067	40	37.20	$1,488.00
8.02		Aerotek Professional Services	OP09875067	40	31.00	$1,240.00
8.02		Aerotek Professional Services	OP09875067	40	37.20	$1,488.00
8.02		Aerotek Professional Services	OP09875067	40	37.20	$1,488.00
8.02		Aerotek Professional Services	OP09875067	40	37.20	$1,488.00
8.02		Aerotek Professional Services	OP09875067	1	8.28	$8.28
8.02		Aerotek Professional Services	OP09875067	40	43.40	$1,736.00
8.02		Aerotek Professional Services	OP09875067	40	37.20	$1,488.00
8.02		Aerotek Professional Services	OP09875067	40	37.20	$1,488.00
8.02		Aerotek Professional Services	OP09875067	40	37.20	$1,488.00

HOC Item	Annex II Definition	Vendor	Invoice #	Quantity	Price	Total (USD)
8.02		Aerotek Professional Services	OP09875067	40	37.20	$1,488.00
8.02		Aerotek Professional Services	OP09875067	40	37.20	$1,488.00
8.02		Aerotek Professional Services	OP09875067	40	37.20	$1,488.00
8.02		Aerotek Professional Services	OP09875067	39.75	37.20	$1,478.70
8.02		Aerotek Professional Services	OP09891240	16	16.10	$257.60
8.02		Iris Vargas	LE 2020-12	72	80.00	$5,760.00
8.02		Iris Vargas	LE 2020-14	88	80.00	$7,040.00
8.02		Translations & More	190417	6.5	75.00	$487.50
8.02		BMA Group	20-4985	64	72.38	$4,632.32
8.02	Complete LUMA IT onboarding Total					
8.02 Total				5142.92		$147,583.93
8.04		Nory Sanchez-Alvarez	LUMA 2020-0020	1	707.98	$707.98
8.04	Total					
8.04 Total				1		$707.98
8.05	Standup Human Capital Management (HCM) System	Trans4mative	1510	49.5	185.00	$9,157.50
8.05	Standup Human Capital Management (HCM) System Total					
8.05 Total				49.5		$9,157.50
8.06	Communication Plan	Aerotek Professional Services	OP09795120	40	48.36	$1,934.40
8.06		Aerotek Professional Services	OP09810547	40	48.36	$1,934.40
8.06		Aerotek Professional Services	OP09826266	32	48.36	$1,547.52
8.06		Aerotek Professional Services	OP09826266	8	44.85	$358.80
8.06		Aerotek Professional Services	OP09842088	1	18.79	$18.79
8.06		Aerotek Professional Services	OP09842088	24	48.36	$1,160.64
8.06		Aerotek Professional Services	OP09842088	16	44.85	$717.60
8.06		Aerotek Professional Services	OP09858307	40	48.36	$1,934.40
8.06		Aerotek Professional Services	OP09875072	40	48.36	$1,934.40
8.06		Aerotek Professional Services	OP09891242	24	48.36	$1,160.64
8.06		Aerotek Professional Services	OP09891242	18	44.85	$807.30
8.06		Quanta Workforce Solutions, LLC	QWS-062020-2B	1	1,500.00	$1,500.00
8.06	Communication Plan Total					
8.06 Total				284		$15,008.89
8.07	Training (Workforce Development) Plan	Nory Sanchez-Alvarez	LUMA 2020-0019	1	1,445.36	$1,445.36
8.07	Training (Workforce Development) Plan Total					
8.07 Total				1		$1,445.36
8.08	Total Rewards Retirement Program	BMA Group	20-4985	68	72.38	$4,921.84
8.08	Total Rewards Retirement Program Total					
8.08 Total				68		$4,921.84
8.1	Compliance Plan	BMA Group	20-4746	80	95.00	$7,600.00
8.1		BMA Group	20-4985	64	95.00	$6,080.00
8.1	Compliance Plan Total					
8.1 Total				144		$13,680.00
9.01	Establishment of GenCo Shared Services and Agreement	Alumbra LLC	73	21	344.69	$7,238.49
9.01		Alumbra LLC	73	17	344.69	$5,859.73
9.01		Alumbra LLC	73	10	344.69	$3,446.90
9.01		Alumbra LLC	74	58.5	375.00	$21,937.50
9.01	Establishment of GenCo Shared Services and Agreement Tota					
9.01 Total				106.5		$38,482.62
9.02	Emergency Response Plan (4.2.g)	Alumbra LLC	82	11	258.64	$2,845.04

HOC Item	Annex II Definition	Vendor	Invoice #	Quantity	Price	Total (USD)
9.02		Alumbra LLC	82	8	258.64	$2,069.12
9.02		Alumbra LLC	82	21.5	258.64	$5,560.76
9.02		Innovative Emergency Management, Inc. (IEM)	20342-WO2-005	6	204.00	$1,224.00
9.02		Innovative Emergency Management, Inc. (IEM)	20342-WO2-005	1.5	204.00	$306.00
9.02		Innovative Emergency Management, Inc. (IEM)	20342-WO2-005	4	244.00	$976.00
9.02		Innovative Emergency Management, Inc. (IEM)	20342-WO2-005	126	132.00	$16,632.00
9.02		Innovative Emergency Management, Inc. (IEM)	20342-WO2-005	80	114.00	$9,120.00
9.02		Innovative Emergency Management, Inc. (IEM)	20342-WO2-005	18	96.00	$1,728.00
9.02		Innovative Emergency Management, Inc. (IEM)	20342-WO2-005	33.25	114.00	$3,790.50
9.02	Emergency Response Plan (4.2.g) Total					
9.02 Total				309.25		$44,251.42
9.07	System Operation Principles - Regulatory Approvals	Alumbra LLC	69	14	321.51	$4,501.14
9.07		Alumbra LLC	69	4	321.51	$1,286.04
9.07		Alumbra LLC	69	71.5	321.51	$22,987.97
9.07		Alumbra LLC	71	4	341.57	$1,366.28
9.07		Alumbra LLC	71	46	341.57	$15,712.22
9.07		Alumbra LLC	71	39	341.57	$13,321.23
9.07		Alumbra LLC	72	27	375.00	$10,125.00
9.07		Quanta Workforce Solutions, LLC	QWS-072020-2B -01	24	250.00	$6,000.00
9.07	System Operation Principles - Regulatory Approvals Total					
9.07 Total				229.5		$75,299.88
10.02	Plans and Procedures for assuming responsibility for securing	Aerotek Professional Services	OP09826261	32	21.00	$672.00
10.02		Aerotek Professional Services	OP09826261	8	17.25	$138.00
10.02		Aerotek Professional Services	OP09842083	40	21.00	$840.00
10.02		Aerotek Professional Services	OC14124466A	40	112.00	$4,480.00
10.02		Aerotek Professional Services	OP09858305	40	21.00	$840.00
10.02		Aerotek Professional Services	OC14145920	40	112.00	$4,480.00
10.02		Aerotek Professional Services	OP09875070	40	21.00	$840.00
10.02		Aerotek Professional Services	OC14168883	40	112.00	$4,480.00
10.02		Aerotek Professional Services	OC14189751	40	112.00	$4,480.00
10.02		Aerotek Professional Services	OP09891240	40	21.00	$840.00
10.02		Jones Lang LaSalle Puerto Rico, Inc.	PR002MES001074	140	175.00	$24,500.00
10.02		Jones Lang LaSalle Puerto Rico, Inc.	PR002MES001073	100	175.00	$17,500.00
10.02		Jones Lang LaSalle Puerto Rico, Inc.	PR002MES001072	100	175.00	$17,500.00
10.02		Jones Lang LaSalle Puerto Rico, Inc.	PR002MES001071	173	175.00	$30,275.00
10.02		Jones Lang LaSalle Puerto Rico, Inc.	PR002MES001070	110	175.00	$19,250.00
10.02	Plans and Procedures for assuming responsibility for securing					
10.02 Total				983		$131,115.00
12.02	Required Insurance (Delivery of insurance certificates)	Texas Series of Lockton Companies, LLC	18371384	2.5	325.00	$812.50
12.02		Texas Series of Lockton Companies, LLC	18371384	3	325.00	$975.00
12.02		Texas Series of Lockton Companies, LLC	18371384	0.5	200.00	$100.00
12.02		Texas Series of Lockton Companies, LLC	18371384	0.5	125.00	$62.50
12.02		Texas Series of Lockton Companies, LLC	18371384	1	160.00	$160.00
12.02		Texas Series of Lockton Companies, LLC	18371384	0.5	275.00	$137.50
12.02	Required Insurance (Delivery of insurance certificates) Total					
12.02 Total				8		$2,247.50
12.03	Baseline performance levels	Alumbra LLC	82	20	180.00	$3,600.00
12.03		Alumbra LLC	82	15	180.00	$2,700.00

HOC Item	Annex II Definition	Vendor	Invoice #	Quantity	Price	Total (USD)
12.03		Alumbra LLC	83	2.5	323.64	$809.10
12.03		Alumbra LLC	83	43.5	325.09	$14,141.42
12.03		Alumbra LLC	83	3	323.64	$970.92
12.03	Baseline performance levels Total					
12.03 Total				84		$22,221.44
Non HOC 02	ServeCo IT Systems	DBR Professional Services	42003	4	250.00	$1,000.00
Non HOC 02		International Business Machines Corporation (IBM)	C20C3MF	92	245.00	$22,540.00
Non HOC 02		International Business Machines Corporation (IBM)	C20C3MF	68	395.00	$26,860.00
Non HOC 02		International Business Machines Corporation (IBM)	C20C3MF	117	90.00	$10,530.00
Non HOC 02		International Business Machines Corporation (IBM)	C20C3MF	12	395.00	$4,740.00
Non HOC 02		International Business Machines Corporation (IBM)	C20C3MF	120	295.00	$35,400.00
Non HOC 02		International Business Machines Corporation (IBM)	C20C3MF	56	210.00	$11,760.00
Non HOC 02		International Business Machines Corporation (IBM)	C20C3MF	120	150.00	$18,000.00
Non HOC 02		International Business Machines Corporation (IBM)	C20C3MF	102	395.00	$40,290.00
Non HOC 02		International Business Machines Corporation (IBM)	C20C3MF	86	295.00	$25,370.00
Non HOC 02		International Business Machines Corporation (IBM)	C20C3MF	25	295.00	$7,375.00
Non HOC 02		International Business Machines Corporation (IBM)	C20C3MF	162	60.00	$9,720.00
Non HOC 02		International Business Machines Corporation (IBM)	C20C3MF	171	60.00	$10,260.00
Non HOC 02		International Business Machines Corporation (IBM)	C20C3MF	180	60.00	$10,800.00
Non HOC 02		International Business Machines Corporation (IBM)	C20C3MF	180	60.00	$10,800.00
Non HOC 02		International Business Machines Corporation (IBM)	C20C3MF	171	60.00	$10,260.00
Non HOC 02		International Business Machines Corporation (IBM)	C20C3MF	85.5	60.00	$5,130.00
Non HOC 02		International Business Machines Corporation (IBM)	C20C3MF	126	60.00	$7,560.00
Non HOC 02		International Business Machines Corporation (IBM)	C20C3MF	171	60.00	$10,260.00
Non HOC 02		International Business Machines Corporation (IBM)	C20C3MF	44.2	60.00	$2,652.00
Non HOC 02		International Business Machines Corporation (IBM)	C20C3MF	85.5	60.00	$5,130.00
Non HOC 02		International Business Machines Corporation (IBM)	C20C3MF	34	395.00	$13,430.00
Non HOC 02		International Business Machines Corporation (IBM)	C20C3MF	39	295.00	$11,505.00
Non HOC 02		International Business Machines Corporation (IBM)	C20C3MF	43	210.00	$9,030.00
Non HOC 02		International Business Machines Corporation (IBM)	C20C3MF	64	150.00	$9,600.00
Non HOC 02		International Business Machines Corporation (IBM)	C20C3MF	16	395.00	$6,320.00
Non HOC 02		International Business Machines Corporation (IBM)	C20C3MF	155	245.00	$37,975.00
Non HOC 02		International Business Machines Corporation (IBM)	C20C3MF	74.5	245.00	$18,252.50
Non HOC 02		International Business Machines Corporation (IBM)	C20C3MF	16	90.00	$1,440.00
Non HOC 02		International Business Machines Corporation (IBM)	C20C3MF	126	60.00	$7,560.00
Non HOC 02		International Business Machines Corporation (IBM)	C20C3MF	136	295.00	$40,120.00
Non HOC 02		Smartbridge	INV_9443	70	225.00	$15,750.00
Non HOC 02		Smartbridge	INV_9510	92.5	225.00	$20,812.50
Non HOC 02		Smartbridge	INV_9544	69	225.00	$15,525.00
Non HOC 02		CSS International, Inc	19264	64	210.00	$13,440.00
Non HOC 02		CSS International, Inc	19267	32	240.00	$7,680.00
Non HOC 02		CSS International, Inc	19366	120	230.00	$27,600.00
Non HOC 02		CSS International, Inc	19365	122	210.00	$25,620.00
Non HOC 02		CSS International, Inc	19364	180	230.00	$41,400.00
Non HOC 02		Trans4mative	1527	43	205.00	$8,815.00
Non HOC 02	ServeCo IT Systems Total					
Non HOC 02 Tota				3674.2		$618,312.00
Non HOC 06	Regulatory Support of Handover Checklist Items	Aerotek Professional Services	OP09826261	24	21.00	$504.00

HOC Item	Annex II Definition	Vendor	Invoice #	Quantity	Price	Total (USD)
Non HOC 06		Aerotek Professional Services	OP09826261	24	18.20	$436.80
Non HOC 06		Aerotek Professional Services	OP09826261	8	17.25	$138.00
Non HOC 06		Aerotek Professional Services	OP09842083	40	21.00	$840.00
Non HOC 06		Aerotek Professional Services	OP09842083	40	18.20	$728.00
Non HOC 06		Aerotek Professional Services	OP09858305	40	21.00	$840.00
Non HOC 06		Aerotek Professional Services	OP09858305	37.5	18.20	$682.50
Non HOC 06		Aerotek Professional Services	OP09875070	40	21.00	$840.00
Non HOC 06		Aerotek Professional Services	OP09875070	40	18.20	$728.00
Non HOC 06		Aerotek Professional Services	OP09891240	32.5	21.00	$682.50
Non HOC 06		Aerotek Professional Services	OP09891240	8	17.25	$138.00
Non HOC 06		Aerotek Professional Services	OP09895569	31.5	18.20	$573.30
Non HOC 06		Aerotek Professional Services	OP09895569	8	14.95	$119.60
Non HOC 06		Alumbra LLC	83	24	310.00	$7,440.00
Non HOC 06	Regulatory Support of Handover Checklist Items Total					
Non HOC 06 Tota				397.5		$14,690.70
Non HOC 11	Development of System Operations Principles	Alumbra LLC	69	2	375.00	$750.00
Non HOC 11		Alumbra LLC	70	2	375.00	$750.00
Non HOC 11		Alumbra LLC	71	2.5	340.00	$850.00
Non HOC 11		Alumbra LLC	82	10.5	298.84	$3,137.82
Non HOC 11		Alumbra LLC	82	5	298.84	$1,494.20
Non HOC 11		Alumbra LLC	82	58.75	180.00	$10,575.00
Non HOC 11		Alumbra LLC	82	165	298.84	$49,308.60
Non HOC 11		Alumbra LLC	83	22	310.00	$6,820.00
Non HOC 11	Development of System Operations Principles Total					
Non HOC 11 Tota				267.75		$73,685.62
Non HOC 14	Negotiate PPOA	Alumbra LLC	69	9	375.00	$3,375.00
Non HOC 14		Alumbra LLC	69	8	365.00	$2,920.00
Non HOC 14		Alumbra LLC	69	36	366.39	$13,190.04
Non HOC 14		Alumbra LLC	69	6	365.00	$2,190.00
Non HOC 14		Alumbra LLC	69	5.5	365.00	$2,007.50
Non HOC 14		Alumbra LLC	69	1.5	365.00	$547.50
Non HOC 14		Alumbra LLC	69	5.5	366.39	$2,015.15
Non HOC 14		Alumbra LLC	69	1	(0.34)	($0.34)
Non HOC 14		Alumbra LLC	70	61	375.00	$22,875.00
Non HOC 14		Alumbra LLC	70	1	375.00	$375.00
Non HOC 14	Negotiate PPOA Total					
Non HOC 14 Tota				134.5		$49,494.85
Non HOC 15	LUMA MC Ongoing Back Office Support	Aerotek Professional Services	OC14081651	1	44.80	$44.80
Non HOC 15		Aerotek Professional Services	OC14081651	40	112.00	$4,480.00
Non HOC 15		Aerotek Professional Services	OP09826264	1	6.08	$6.08
Non HOC 15		Aerotek Professional Services	OP09826264	15.5	39.20	$607.60
Non HOC 15		Aerotek Professional Services	OC14102508	32	112.00	$3,584.00
Non HOC 15		Aerotek Professional Services	OC14102508	8	92.00	$736.00
Non HOC 15		Aerotek Professional Services	OP09842086	25	39.20	$980.00
Non HOC 15		Aerotek Professional Services	OP09858304	37.25	39.20	$1,460.20
Non HOC 15		Aerotek Professional Services	OP09875069	37.5	39.20	$1,470.00
Non HOC 15		Aerotek Professional Services	OP09891239	23.25	39.20	$911.40
Non HOC 15		Aerotek Professional Services	OP09891239	8	32.20	$257.60

HOC Item	Annex II Definition	Vendor	Invoice #	Quantity	Price	Total (USD)
Non HOC 15		NexTec Operating Corp	154318	1	1,899.79	**($1,899.79)**
Non HOC 15		NexTec Operating Corp	155556	4.5	195.00	**($72.40)**
Non HOC 15		NexTec Operating Corp	159927	1.25	195.00	**$243.75**
Non HOC 15		NexTec Operating Corp	159168	0.25	195.00	**$48.75**
Non HOC 15		NexTec Operating Corp	159168	5.5	195.00	**$1,072.50**
Non HOC 15		NexTec Operating Corp	160900	0.25	195.00	**$48.75**
Non HOC 15		NexTec Operating Corp	161102	0.25	195.00	**$48.75**
Non HOC 15		People 2.0 North America	RL509374188	9	84.00	**$756.00**
Non HOC 15		People 2.0 North America	RL509374188	77.5	56.00	**$4,340.00**
Non HOC 15		People 2.0 North America	RL509374190	84	84.80	**$7,123.20**
Non HOC 15		People 2.0 North America	RL509374191	93	112.00	**$10,416.00**
Non HOC 15		People 2.0 North America	RL509376841	59.25	56.00	**$3,318.00**
Non HOC 15		People 2.0 North America	RL509376843	59	84.80	**$5,003.20**
Non HOC 15		People 2.0 North America	RL509376844	77	112.00	**$8,624.00**
Non HOC 15	**LUMA MC Ongoing Back Office Support Total**					
Non HOC 15 Tota				**700.25**		**$53,608.39**
Grand Total				**17283.97**		**$2,423,419.90**

All Other Expense Items

HOC Item	Annex II Definition	Vendor	Invoice #	Total (USD)
1	General & Transition Management	Aerotek Professional Services	OP09826261	$9.92
1		Aerotek Professional Services	OP09842083	$12.82
1		Aerotek Professional Services	OP09858305	$10.16
1		Aerotek Professional Services	OP09875070	$9.08
1		Aerotek Professional Services	OP09891240	$6.70
1		Alumbra LLC	9	$95.00
1		Alumbra LLC	70	$159.00
1		Alumbra LLC	75	$99.00
1		Alumbra LLC	83	($0.31)
1		Alvarez & Marsal Corporate Performance Improvement, LLC	826788-06A	$144.90
1		American Relocation Connections, LLC	28900	$485.00
1		American Relocation Connections, LLC	28900	$485.00
1		American Relocation Connections, LLC	28900	$485.00
1		American Relocation Connections, LLC	28900	$242.50
1		American Relocation Connections, LLC	28900	$485.00
1		American Relocation Connections, LLC	28900	$485.00
1		American Relocation Connections, LLC	28900	$485.00
1		American Relocation Connections, LLC	28900	$485.00
1		American Relocation Connections, LLC	28900	$485.00
1		American Relocation Connections, LLC	28900	$485.00
1		American Relocation Connections, LLC	30107	$808.33
1		American Relocation Connections, LLC	30107	$808.34
1		American Relocation Connections, LLC	30107	$808.33
1		American Relocation Connections, LLC	30107	$808.34
1		American Relocation Connections, LLC	30107	$808.33
1		American Relocation Connections, LLC	30107	$242.50
1		American Relocation Connections, LLC	30107	$808.33
1		American Relocation Connections, LLC	30106	$538.89
1		American Relocation Connections, LLC	30106	$538.88
1		American Relocation Connections, LLC	30106	$538.89
1		American Relocation Connections, LLC	30106	$538.89
1		American Relocation Connections, LLC	30106	$538.89
1		American Relocation Connections, LLC	30106	$242.50
1		American Relocation Connections, LLC	30106	$538.89
1		American Relocation Connections, LLC	30106	$538.89
1		American Relocation Connections, LLC	30106	$538.89
1		American Relocation Connections, LLC	30162	$13,390.43
1		American Relocation Connections, LLC	30161	$21,025.14
1		American Relocation Connections, LLC	30158	$1,663.52
1		American Relocation Connections, LLC	30172	$606.25
1		American Relocation Connections, LLC	30172	$606.25
1		American Relocation Connections, LLC	30172	$606.25
1		American Relocation Connections, LLC	30172	$606.25
1		American Relocation Connections, LLC	30172	$242.48
1		American Relocation Connections, LLC	30172	$606.25

HOC Item	Annex II Definition	Vendor	Invoice #	Total (USD)
1		American Relocation Connections, LLC	30172	$606.25
1		American Relocation Connections, LLC	30172	$606.25
1		American Relocation Connections, LLC	30172	$606.25
1		American Relocation Connections, LLC	30171	$18,600.00
1		American Relocation Connections, LLC	29588	$4,317.99
1		American Relocation Connections, LLC	29589	$11,789.23
1		American Relocation Connections, LLC	29675	$13,017.38
1		American Relocation Connections, LLC	29584	$9,883.19
1		American Relocation Connections, LLC	29596	$170.00
1		American Relocation Connections, LLC	29581	$10,714.79
1		American Relocation Connections, LLC	30063	$6,919.78
1		American Relocation Connections, LLC	29598	$2,580.91
1		American Relocation Connections, LLC	29585	$9,272.39
1		American Relocation Connections, LLC	29599	$9,310.71
1		American Relocation Connections, LLC	29583	$5,711.74
1		ARC Relocation Management PR, LLC	29582	$20,065.73
1		ATCO Infrastructure Solutions Ltd	122020-2LB	$2,371.55
1		ATCO Infrastructure Solutions Ltd	122020-2LB	$242.78
1		ATCO Infrastructure Solutions Ltd	122020-2LB	$529.44
1		ATCO Infrastructure Solutions Ltd	122020-2LB	$431.57
1		ATCO Infrastructure Solutions Ltd	122020-2LB	$249.86
1		ATCO Infrastructure Solutions Ltd	122020-2LB	$3,928.04
1		ATCO Infrastructure Solutions Ltd	122020-2LB	$23.41
1		ATCO Infrastructure Solutions Ltd	122020-2LB	$4,814.57
1		ATCO Infrastructure Solutions Ltd	122020-2LB	$153.66
1		ATCO Infrastructure Solutions Ltd	122020-2LB	$415.18
1		ATCO Infrastructure Solutions Ltd	122020-2LB	$105.15
1		ATCO Infrastructure Solutions Ltd	122020-2LB	$38.42
1		ATCO Infrastructure Solutions Ltd	122020-2LB	$39.47
1		ATCO Infrastructure Solutions Ltd	122020-2LB	$20.24
1		ATCO Infrastructure Solutions Ltd	122020-2LB	$346.69
1		ATCO Infrastructure Solutions Ltd	122020-2LB	$29.34
1		ATCO Infrastructure Solutions Ltd	122020-2LB	$5,335.29
1		ATCO Infrastructure Solutions Ltd	122020-2LB	$364.89
1		ATCO Infrastructure Solutions Ltd	122020-2LB	$48.62
1		ATCO Infrastructure Solutions Ltd	122020-2LB	$882.35
1		ATCO Infrastructure Solutions Ltd	122020-2LB	$40.95
1		ATCO Infrastructure Solutions Ltd	122020-2LB	$135.91
1		ATCO Infrastructure Solutions Ltd	122020-2LB	$464.71
1		ATCO Infrastructure Solutions Ltd	122020-2LB	$54.27
1		ATCO Infrastructure Solutions Ltd	122020-2LB	$2,876.28
1		ATCO Infrastructure Solutions Ltd	122020-2LB	$36.63
1		ATCO Infrastructure Solutions Ltd	122020-2LB	$1,367.07
1		ATCO Infrastructure Solutions Ltd	122020-2LB	$1,410.02
1		ATCO Infrastructure Solutions Ltd	122020-2LB	$301.11
1		ATCO Infrastructure Solutions Ltd	122020-2LB	$75.34
1		ATCO Infrastructure Solutions Ltd	122020-2LB	$621.41
1		ATCO Infrastructure Solutions Ltd	122020-2LB	$8.24

HOC Item	Annex II Definition	Vendor	Invoice #	Total (USD)
1		ATCO Infrastructure Solutions Ltd	122020-2LB	$159.67
1		ATCO Infrastructure Solutions Ltd	122020-2LB	$4,420.24
1		ATCO Infrastructure Solutions Ltd	122020-2LB	$214.41
1		ATCO Infrastructure Solutions Ltd	122020-2LB	$5,369.00
1		ATCO Infrastructure Solutions Ltd	122020-2LB	$360.25
1		ATCO Infrastructure Solutions Ltd	122020-2LB	$5,915.82
1		ATCO Infrastructure Solutions Ltd	122020-2LB	$20.55
1		ATCO Infrastructure Solutions Ltd	122020-2LB	$193.62
1		ATCO Infrastructure Solutions Ltd	122020-2LB	$11,433.57
1		ATCO Infrastructure Solutions Ltd	122020-2LB	$212.00
1		ATCO Infrastructure Solutions Ltd	122020-2LB	$41.87
1		ATCO Power (2010) Ltd.	112020-3LB	$420.03
1		ATCO Power (2010) Ltd.	112020-3LB	$668.30
1		ATCO Power (2010) Ltd.	112020-2LB	$221.15
1		ATCO Power (2010) Ltd.	112020-2LB	$82.84
1		ATCO Power (2010) Ltd.	112020-2LB	$820.97
1		ATCO Power (2010) Ltd.	112020-2LB	$2,324.32
1		ATCO Power (2010) Ltd.	112020-2LB	$1,335.13
1		ATCO Power (2010) Ltd.	112020-2LB	$108.57
1		ATCO Power (2010) Ltd.	112020-2LB	$821.57
1		ATCO Power (2010) Ltd.	112020-2LB	$1,317.30
1		ATCO Power (2010) Ltd.	112020-2LB	$1,512.91
1		ATCO Power (2010) Ltd.	112020-2LB	$1,342.05
1		BridgeSource Utilities Solutions, LLC	1005	$1,277.18
1		BridgeSource Utilities Solutions, LLC	1005	$1,925.00
1		BridgeSource Utilities Solutions, LLC	1005	$1,144.50
1		BridgeSource Utilities Solutions, LLC	1005	$789.19
1		Covington & Burling LLP	60922789	$66.11
1		District View Office Center	INV-2019-1713	$95.00
1		District View Office Center	INV-2019-1713	$199.95
1		District View Office Center	INV-2019-1714	$199.95
1		District View Office Center	2019-1712	$199.95
1		DLA Piper LLP (US)	4027522	$1,448.36
1		Quanta Workforce Solutions, LLC	QWS-102020-2B	$127.76
1		Quanta Workforce Solutions, LLC	QWS-102020-2B	$81.94
1		Quanta Workforce Solutions, LLC	QWS-102020-2B	$275.36
1		Quanta Workforce Solutions, LLC	QWS-112020-2B	$128.09
1		Quanta Workforce Solutions, LLC	QWS-112020-2B	$32.88
1		Quanta Workforce Solutions, LLC	QWS-112020-2B	$310.10
1		Quanta Workforce Solutions, LLC	QWS-112020-2B	$5.00
1		Quanta Workforce Solutions, LLC	QWS-112020-2B	$141.88
1		Quanta Workforce Solutions, LLC	QWS-122020-2B	$23,065.46
1		Quanta Workforce Solutions, LLC	QWS-122020-2B	$3,385.07
1		Quanta Workforce Solutions, LLC	QWS-122020-2B	$565.62
1		Quanta Workforce Solutions, LLC	QWS-122020-2B	$819.57
1		Quanta Workforce Solutions, LLC	QWS-122020-2B	$437.24
1		Quanta Workforce Solutions, LLC	QWS-122020-2B	$724.52
1		Quanta Workforce Solutions, LLC	QWS-122020-2B	$12.00

HOC Item	Annex II Definition	Vendor	Invoice #	Total (USD)
1		Quanta Workforce Solutions, LLC	QWS-122020-2B	$1,414.06
1		Quanta Workforce Solutions, LLC	QWS-122020-2B	$267.58
1		Quanta Workforce Solutions, LLC	QWS-122020-2B	$77.35
1		Quanta Workforce Solutions, LLC	QWS-122020-2B	$894.94
1		Quanta Workforce Solutions, LLC	QWS-122020-2B	$780.91
1		Quanta Workforce Solutions, LLC	QWS-122020-2B	$95.00
1		Quanta Workforce Solutions, LLC	QWS-122020-2B	$838.68
1		Quanta Workforce Solutions, LLC	QWS-122020-2B	$537.40
1		Quanta Workforce Solutions, LLC	QWS-122020-2B	$531.99
1		Quanta Workforce Solutions, LLC	QWS-122020-2B	$193.03
1		Quanta Workforce Solutions, LLC	QWS-122020-2B	$431.78
1		Quanta Workforce Solutions, LLC	QWS-122020-2B	$44.59
1		Quanta Workforce Solutions, LLC	QWS-122020-2B	$78.00
1		Quanta Workforce Solutions, LLC	QWS-122020-2B	$533.68
1		Quanta Workforce Solutions, LLC	QWS-122020-2B	$131.00
1		Quanta Workforce Solutions, LLC	QWS-122020-2B	$1,680.43
1		Quanta Workforce Solutions, LLC	QWS-122020-2B	$1,215.68
1		Quanta Workforce Solutions, LLC	QWS-122020-2B	$414.97
1		Quanta Workforce Solutions, LLC	QWS-122020-2B	$521.20
1		Quanta Workforce Solutions, LLC	QWS-122020-2B	$39.52
1		Quanta Workforce Solutions, LLC	QWS-122020-2B	$79.29
1		Quanta Workforce Solutions, LLC	QWS-122020-2B	$4,208.50
1		Quanta Workforce Solutions, LLC	QWS-122020-2B	$4,804.04
1		Quanta Workforce Solutions, LLC	QWS-122020-2B	$1,552.00
1		Quanta Workforce Solutions, LLC	QWS-122020-2B	$281.06
1		Quanta Workforce Solutions, LLC	QWS-122020-2B	$169.00
1		Quanta Workforce Solutions, LLC	QWS-122020-2B	$537.42
1		Quanta Workforce Solutions, LLC	QWS-122020-2B	$1,302.36
1		Quanta Workforce Solutions, LLC	QWS-122020-2B	$37.63
1		Quanta Workforce Solutions, LLC	QWS-122020-2B	$786.24
1		Quanta Workforce Solutions, LLC	QWS-122020-2B	$159.54
1		Quanta Workforce Solutions, LLC	QWS-122020-2B	$22.00
1		Quanta Workforce Solutions, LLC	QWS-122020-2B	$407.20
1		Quanta Workforce Solutions, LLC	QWS-122020-2B	$88.44
1		Quanta Workforce Solutions, LLC	QWS-122020-2B	$2,039.07
1		Quanta Workforce Solutions, LLC	QWS-122020-2B	$1,092.94
1		Quanta Workforce Solutions, LLC	QWS-122020-2B	$665.20
1		Quanta Workforce Solutions, LLC	QWS-122020-2B	$185.83
1		Quanta Workforce Solutions, LLC	QWS-122020-2B	$406.37
1		Quanta Workforce Solutions, LLC	QWS-122020-2B	$623.59
1		Quanta Workforce Solutions, LLC	QWS-122020-2B	$23.00
1		Quanta Workforce Solutions, LLC	QWS-122020-2B	$66.76
1		Quanta Workforce Solutions, LLC	QWS-122020-2B	$467.35
1		Quanta Workforce Solutions, LLC	QWS-122020-2B	$316.63
1		Quanta Workforce Solutions, LLC	QWS-122020-2B	$176.05
1		Global Project Solutions, LLC	21-1001	$130.00
1		Global Project Solutions, LLC	21-1001	$729.31
1		Global Project Solutions, LLC	21-1001	$3,100.00

HOC Item	Annex II Definition	Vendor	Invoice #	Total (USD)
1		Global Project Solutions, LLC	21-1001	$2,450.00
1		Resources Global Professionals (RGP)	RGP1051404	$44.69
1		Resources Global Professionals (RGP)	RGP1051404	$254.83
1		Resources Global Professionals (RGP)	RGP1051404	$253.09
1		Resources Global Professionals (RGP)	RGP1052802	$1,320.76
1		Resources Global Professionals (RGP)	RGP1052802	$449.86
1		Resources Global Professionals (RGP)	RGP1052802	$298.52
1		Resources Global Professionals (RGP)	RGP1053815	$835.00
1		Resources Global Professionals (RGP)	RGP1053815	$1,000.96
1		Resources Global Professionals (RGP)	RGP1053815	$466.23
1		Resources Global Professionals (RGP)	RGP1054605	$1,169.00
1		Resources Global Professionals (RGP)	RGP1054605	$803.77
1		Resources Global Professionals (RGP)	RGP1054605	$320.80
1		Resources Global Professionals (RGP)	RGP1054605	$565.98
1		Resources Global Professionals (RGP)	RGP1055637	$704.51
1		Resources Global Professionals (RGP)	RGP1055637	$1,288.71
1		Resources Global Professionals (RGP)	RGP1055637	$1,169.00
1		EAN Services, LLC (Enterprise)	25820114	$1,235.52
1		EAN Services, LLC (Enterprise)	25820114	$1,235.52
1		EAN Services, LLC (Enterprise)	25820114	$861.12
1		EAN Services, LLC (Enterprise)	25820114	$1,119.50
1		EAN Services, LLC (Enterprise)	25820114	$1,235.52
1		EAN Services, LLC (Enterprise)	25820114	$1,131.52
1		EAN Services, LLC (Enterprise)	25820114	$764.80
1		EAN Services, LLC (Enterprise)	25820114	$1,235.52
1		EAN Services, LLC (Enterprise)	25820114	$1,131.52
1		EAN Services, LLC (Enterprise)	25820114	$713.36
1		EAN Services, LLC (Enterprise)	25820114	$1,131.52
1		EAN Services, LLC (Enterprise)	25820114	$1,328.50
1		EAN Services, LLC (Enterprise)	25820114	$562.56
1		EAN Services, LLC (Enterprise)	25820114	$414.25
1		EAN Services, LLC (Enterprise)	25820114	$1,220.80
1		EAN Services, LLC (Enterprise)	25820114	$514.40
1		EAN Services, LLC (Enterprise)	25820114	$2,703.74
1		EAN Services, LLC (Enterprise)	25820114	$285.78
1		EAN Services, LLC (Enterprise)	25873538	$923.22
1		EAN Services, LLC (Enterprise)	25873538	$764.80
1		EAN Services, LLC (Enterprise)	25873538	$764.80
1		EAN Services, LLC (Enterprise)	25873538	$1,335.36
1		EAN Services, LLC (Enterprise)	25873538	$1,235.52
1		EAN Services, LLC (Enterprise)	25873538	$1,131.52
1		EAN Services, LLC (Enterprise)	25873538	$720.72
1		EAN Services, LLC (Enterprise)	25873538	$861.12
1		EAN Services, LLC (Enterprise)	25873538	$980.51
1		EAN Services, LLC (Enterprise)	25873538	$1,324.62
1		EAN Services, LLC (Enterprise)	25873538	$764.80
1		EAN Services, LLC (Enterprise)	25873538	$755.04
1		EAN Services, LLC (Enterprise)	25873538	$1,235.52

HOC Item	Annex II Definition	Vendor	Invoice #	Total (USD)
1		EAN Services, LLC (Enterprise)	25873538	$1,052.56
1		EAN Services, LLC (Enterprise)	25873538	$506.90
1		EAN Services, LLC (Enterprise)	25873538	$709.61
1		EAN Services, LLC (Enterprise)	25873538	$836.47
1		EAN Services, LLC (Enterprise)	25873538	$752.48
1		EAN Services, LLC (Enterprise)	25873538	$453.77
1		EAN Services, LLC (Enterprise)	25873538	$189.19
1		EAN Services, LLC (Enterprise)	25873538	$63.06
1		EAN Services, LLC (Enterprise)	25873538	$94.60
1		EAN Services, LLC (Enterprise)	25873538	$1,044.79
1		EAN Services, LLC (Enterprise)	25873538	$1,044.79
1		EAN Services, LLC (Enterprise)	25873538	$1,044.79
1		EAN Services, LLC (Enterprise)	25873538	$1,348.53
1		EAN Services, LLC (Enterprise)	25873538	$1,156.01
1		EAN Services, LLC (Enterprise)	25965741	$1,290.02
1		EAN Services, LLC (Enterprise)	25965741	$713.36
1		EAN Services, LLC (Enterprise)	25965741	$764.80
1		EAN Services, LLC (Enterprise)	25965741	$764.80
1		EAN Services, LLC (Enterprise)	25965741	$764.80
1		EAN Services, LLC (Enterprise)	25965741	$760.79
1		EAN Services, LLC (Enterprise)	25965741	$570.26
1		EAN Services, LLC (Enterprise)	25965741	$813.70
1		EAN Services, LLC (Enterprise)	25965741	$255.84
1		EAN Services, LLC (Enterprise)	25965741	$399.06
1		EAN Services, LLC (Enterprise)	25965741	$1,044.79
1		EAN Services, LLC (Enterprise)	25965741	$1,219.74
1		EAN Services, LLC (Enterprise)	25965741	$555.94
1		EAN Services, LLC (Enterprise)	26001122	$1,235.52
1		EAN Services, LLC (Enterprise)	26001122	$713.36
1		EAN Services, LLC (Enterprise)	26001122	$1,242.82
1		EAN Services, LLC (Enterprise)	26001122	$861.12
1		EAN Services, LLC (Enterprise)	26001122	$650.79
1		EAN Services, LLC (Enterprise)	26001122	$549.92
1		Office Depot	1.32389E+11	$20.10
1		Office Depot	1.32389E+11	$191.23
1		Office Depot	1.31525E+11	$0.34
1		Office Depot	1.31525E+11	$2.98
1		Office Depot	1.31505E+11	$23.37
1		Office Depot	1.31505E+11	$203.16
1		Office Depot	1.31505E+11	$29.99
1		Office Depot	1.31076E+11	$4.96
1		Office Depot	1.31076E+11	$43.11
1		Office Depot	1.29243E+11	$20.12
1		Office Depot	1.29243E+11	$174.95
1		Office Depot	1.28774E+11	$46.00
1		Office Depot	1.28774E+11	$399.99
1		Office Depot	1.28603E+11	$197.95
1		Office Depot	1.28603E+11	$1,721.30

HOC Item	Annex II Definition	Vendor	Invoice #	Total (USD)
1		Office Depot	1.41045E+11	$2.29
1		Office Depot	1.41045E+11	$19.89
1		Office Depot	1.43132E+11	$7.95
1		Office Depot	1.43132E+11	$69.12
1		Office Depot	1.43432E+11	$8.53
1		Office Depot	1.43432E+11	$74.18
1		Bennett Jones LLP	1362983	($677.22)
1		Bennett Jones LLP	1362983	$0.20
1		Bennett Jones LLP	1366087	($454.74)
1	**General & Transition Management Total**			
1 Total				**$390,657.62**
1.02	Plan to Address Gaps in Assets, Technology, Processes, etc. (plan to incl	Alumbra LLC	78	$1,602.50
1.02		Alumbra LLC	78	$2,100.00
1.02		Alumbra LLC	78	$2,039.07
1.02		Alumbra LLC	78	$950.20
1.02		Alumbra LLC	78	($0.59)
1.02		Alumbra LLC	79	$3,028.90
1.02		C.H. Robinson Project Logistics Ltd.	6129041193	$788.39
1.02		C.H. Robinson Project Logistics Ltd.	6129041193	$788.38
1.02		C.H. Robinson Project Logistics Ltd.	6129041193	$450.00
1.02		C.H. Robinson Project Logistics Ltd.	6129041193	$788.39
1.02		C.H. Robinson Project Logistics Ltd.	6129041193	$21,650.00
1.02	**Plan to Address Gaps in Assets, Technology, Processes, etc. (plan to inc**			
1.02 Total				**$34,185.24**
1.03	Initial Budgets - PREB Rate Order Filing (Initial Budgets and Liability Wai	Alumbra LLC	82	$0.46
1.03	**Initial Budgets - PREB Rate Order Filing (Initial Budgets and Liability Wa**			
1.03 Total				**$0.46**
2.031	Materials Management and Warehouse Plan	Alumbra LLC	75	$27.20
2.031	**Materials Management and Warehouse Plan Total**			
2.031 Total				**$27.20**
2.05	Environmental Exposure Management Plan	ERM-PR, Inc.	17940	$1,180.20
2.05	**Environmental Exposure Management Plan Total**			
2.05 Total				**$1,180.20**
4.02	Evaluating and updating customer service policies and procedures	Alumbra LLC	77	$0.45
4.02		Alumbra LLC	78	$700.00
4.02		Alumbra LLC	78	$759.20
4.02		Alumbra LLC	78	$556.11
4.02		Alumbra LLC	79	$1,954.68
4.02		Alumbra LLC	80	$384.00
4.02	**Evaluating and updating customer service policies and procedures Tota**			
4.02 Total				**$4,354.44**
4.04	Development of a Customer Service Transition Plan	Alumbra LLC	78	$901.94
4.04		Alumbra LLC	78	$824.68
4.04		Alumbra LLC	78	$875.00
4.04		Alumbra LLC	79	$2,448.00
4.04		Alumbra LLC	79	$1,616.48
4.04		Alumbra LLC	79	$0.11
4.04		Alumbra LLC	79	$4,922.64

HOC Item	Annex II Definition	Vendor	Invoice #	Total (USD)
4.04		Alumbra LLC	80	$0.14
4.04		AT&T Mobility Puerto Rico	12597193	$724.52
4.04		BridgeSource Utilities Solutions, LLC	1005	$2,640.09
4.04		OGMA Language Studio	8Q-123120-1	$1,420.00
4.04		J.D. Power	INV-US64397	$21,170.00
4.04		J.D. Power	INV-US64398	$23,879.00
4.04	**Development of a Customer Service Transition Plan Total**			
4.04 Total				$61,422.60
6.01	Determine Approach to Budgeting & Reporting over FET & Provide Sam	Alvarez & Marsal Corporate Performance Improvement, LLC	826788-06B	$3,084.30
6.01		Alvarez & Marsal Corporate Performance Improvement, LLC	826788-06B	($25,702.50)
6.01	**Determine Approach to Budgeting & Reporting over FET & Provide San**			
6.01 Total				($22,618.20)
7.05	Project Worksheet Assessment	Innovative Emergency Management, Inc. (IEM)	20342-WO4-001	$101.76
7.05		Innovative Emergency Management, Inc. (IEM)	20342-WO1-006	$168.64
7.05	**Project Worksheet Assessment Total**			
7.05 Total				$270.40
8.02	Complete LUMA IT onboarding	Aerotek Professional Services	OP09810545	$111.13
8.02		Aerotek Professional Services	OP09810546	$18.11
8.02		Aerotek Professional Services	OP09829998	$1.29
8.02		Aerotek Professional Services	OP09826265	$14.23
8.02		Aerotek Professional Services	OP09826262	$152.58
8.02		Aerotek Professional Services	OP09826261	$9.92
8.02		Aerotek Professional Services	OP09842087	$18.11
8.02		Aerotek Professional Services	OP09842085A	$9.66
8.02		Aerotek Professional Services	OP09842085A	$47.27
8.02		Aerotek Professional Services	OP09842084A	$192.20
8.02		Aerotek Professional Services	OP09842084A	$79.39
8.02		Aerotek Professional Services	OP09842084A	$233.22
8.02		Aerotek Professional Services	OP09842083	$12.83
8.02		Aerotek Professional Services	OP09858308	$8.28
8.02		Aerotek Professional Services	OP09858306	$18.11
8.02		Aerotek Professional Services	OP09858305	$10.17
8.02		Aerotek Professional Services	OP09858303	$111.60
8.02		Aerotek Professional Services	OP09858303	$83.38
8.02		Aerotek Professional Services	OP09858302	$187.48
8.02		Aerotek Professional Services	OP09858302	$83.38
8.02		Aerotek Professional Services	OP09875074	$12.42
8.02		Aerotek Professional Services	OP09875073	$50.00
8.02		Aerotek Professional Services	OP09875071	$10.42
8.02		Aerotek Professional Services	OP09875070	$9.07
8.02		Aerotek Professional Services	OP09875068	$111.16
8.02		Aerotek Professional Services	OP09875068	$8.28
8.02		Aerotek Professional Services	OP09875067	$193.35
8.02		Aerotek Professional Services	OP09891240	$6.69
8.02		Korn Ferry (US) NW 5854	90388656	$2,400.00
8.02		Translations & More	190417	$19.50
8.02		BMA Group	20-4985	$208.46
8.02		Carimus Consulting	3716	$3,733.13

HOC Item	Annex II Definition	Vendor	Invoice #	Total (USD)
8.02		Carimus Consulting	3840	$3,733.13
8.02	**Complete LUMA IT onboarding Total**			
8.02 Total				**$11,897.95**
8.03	Redesign New Org	Msuazo Language Services	2020-006	$4,401.10
8.03	**Redesign New Org Total**			
8.03 Total				**$4,401.10**
8.06	Communication Plan	Aerotek Professional Services	OP09795120	$19.34
8.06		Aerotek Professional Services	OP09810547	$19.34
8.06		Aerotek Professional Services	OP09826266	$19.07
8.06		Aerotek Professional Services	OP09858307	$19.34
8.06		Aerotek Professional Services	OP09875072	$19.34
8.06		Aerotek Professional Services	OP09891242	$19.69
8.06		Quanta Workforce Solutions, LLC	QWS-102020-2B	$17,685.00
8.06		Quanta Workforce Solutions, LLC	QWS-102020-2B	$130.00
8.06		Quanta Workforce Solutions, LLC	QWS-102020-2B	$600.00
8.06		Quanta Workforce Solutions, LLC	QWS-102020-2B	$14,487.35
8.06		Quanta Workforce Solutions, LLC	QWS-102020-2B	$11,002.50
8.06		Quanta Workforce Solutions, LLC	QWS-102020-2B	$7,466.25
8.06		Quanta Workforce Solutions, LLC	QWS-102020-2B	$4,050.00
8.06		Quanta Workforce Solutions, LLC	QWS-102020-2B	($16,065.00)
8.06		Carimus Consulting	10671	$10,125.00
8.06		Carimus Consulting	3805	$15,660.00
8.06		Carimus Consulting	3839	$10,125.00
8.06		Carimus Consulting	3896	$43,971.25
8.06		Kroma Advertising	2020-0607	$32,132.55
8.06		Kroma Advertising	2020-0664	$21,505.20
8.06		Kroma Advertising	2020-0605	$21,872.00
8.06		Kroma Advertising	2020-0685	$16,872.00
8.06		Kroma Advertising	2020-0695	$2,400.00
8.06		Kroma Advertising	2020-0612	$3,508.48
8.06		Kroma Advertising	2020-0612	$701.70
8.06		Kroma Advertising	2020-0665	$3,150.00
8.06		Kroma Advertising	2020-0611	$2,625.00
8.06		Kroma Advertising	2020-0609	$3,000.00
8.06		Kroma Advertising	2020-0608	$10,500.00
8.06		Kroma Advertising	2020-0610	$12,000.00
8.06		Kroma Advertising	2020-0746	$15,000.00
8.06		Kroma Advertising	2020-0746	$1,872.00
8.06		Kroma Advertising	2020-0765	$2,036.74
8.06		Kroma Advertising	2020-0765	$10,183.70
8.06		Kroma Advertising	2020-0774	$800.00
8.06		Kroma Advertising	2020-0774	$160.00
8.06	**Communication Plan Total**			
8.06 Total				**$279,672.84**
8.08	Total Rewards Retirement Program	BMA Group	20-4985	$208.46
8.08		Cigna	31694-120120	$1,075.72
8.08	**Total Rewards Retirement Program Total**			
8.08 Total				**$1,284.18**

HOC Item	Annex II Definition	Vendor	Invoice #	Total (USD)
8.1	Compliance Plan	BMA Group	20-4746	$304.00
8.1		BMA Group	20-4985	$208.45
8.1	**Compliance Plan Total**			
8.1 Total				$512.45
9.01	Establishment of GenCo Shared Services and Agreement	Alumbra LLC	1	$95.00
9.01		Alumbra LLC	1	$690.00
9.01		Alumbra LLC	73	($0.12)
9.01		Alumbra LLC	74	$877.50
9.01		Alumbra LLC	74	$477.30
9.01		Alumbra LLC	74	$2,595.18
9.01		Alumbra LLC	74	$2,625.00
9.01	**Establishment of GenCo Shared Services and Agreement Total**			
9.01 Total				$7,359.86
9.02	Emergency Response Plan (4.2.g)	Innovative Emergency Management, Inc. (IEM)	20342-WO2-005	$412.70
9.02		Innovative Emergency Management, Inc. (IEM)	20342-WO2-005	$1,988.28
9.02		Innovative Emergency Management, Inc. (IEM)	20342-WO2-005	$864.77
9.02		Innovative Emergency Management, Inc. (IEM)	20342-WO2-005	$3,849.82
9.02		Innovative Emergency Management, Inc. (IEM)	20342-WO2-005	$2,124.65
9.02		Innovative Emergency Management, Inc. (IEM)	20342-WO2-005	$79.20
9.02	**Emergency Response Plan (4.2.g) Total**			
9.02 Total				$9,319.42
9.07	System Operation Principles - Regulatory Approvals	Alumbra LLC	71	$0.27
9.07		Alumbra LLC	72	$405.00
9.07	**System Operation Principles - Regulatory Approvals Total**			
9.07 Total				$405.27
10.02	Plans and Procedures for assuming responsibility for securing use of ass	Aerotek Professional Services	OP09826261	$9.92
10.02		Aerotek Professional Services	OP09842083	$12.83
10.02		Aerotek Professional Services	OC14124466A	$44.80
10.02		Aerotek Professional Services	OC14124466A	$97.72
10.02		Aerotek Professional Services	OP09858305	$10.17
10.02		Aerotek Professional Services	OC14150784	$9.66
10.02		Aerotek Professional Services	OC14145920	$44.80
10.02		Aerotek Professional Services	OP09875070	$9.07
10.02		Aerotek Professional Services	OC14168884	$9.48
10.02		Aerotek Professional Services	OC14168883	$44.80
10.02		Aerotek Professional Services	OC14189751	$44.80
10.02		Aerotek Professional Services	OP09891240	$6.69
10.02		Office Depot	1.40785E+11	$9.60
10.02		Office Depot	1.40785E+11	$83.49
10.02		Jones Lang LaSalle Puerto Rico, Inc.	PR002MES001074	$1,017.38
10.02		Jones Lang LaSalle Puerto Rico, Inc.	PR002MES001074	$934.45
10.02		Jones Lang LaSalle Puerto Rico, Inc.	PR002MES001073	$734.06
10.02		Jones Lang LaSalle Puerto Rico, Inc.	PR002MES001073	$851.40
10.02		Jones Lang LaSalle Puerto Rico, Inc.	PR002MES001072	$728.23
10.02		Jones Lang LaSalle Puerto Rico, Inc.	PR002MES001072	$705.65
10.02		Jones Lang LaSalle Puerto Rico, Inc.	PR002MES001071	$1,257.44
10.02		Jones Lang LaSalle Puerto Rico, Inc.	PR002MES001071	$1,161.05
10.02		Jones Lang LaSalle Puerto Rico, Inc.	PR002MES001070	$1,993.83

HOC Item	Annex II Definition	Vendor	Invoice #	Total (USD)
10.02		Jones Lang LaSalle Puerto Rico, Inc.	PR002MES001070	$595.65
10.02		Jones Lang LaSalle Puerto Rico, Inc.	PR002MES001070	$30,000.00
10.02		Jones Lang LaSalle Puerto Rico, Inc.	PR002MES001077	$672.00
10.02		Jones Lang LaSalle Puerto Rico, Inc.	PR002MES001077	$16,800.00
10.02	Plans and Procedures for assuming responsibility for securing use of as			
10.02 Total				$57,888.97
Non HOC 02	ServeCo IT Systems	International Business Machines Corporation (IBM)	C20C3MF	$17,626.78
Non HOC 02		International Business Machines Corporation (IBM)	C20C3MF	$406.76
Non HOC 02		International Business Machines Corporation (IBM)	C20C3MF	$406.76
Non HOC 02		Oracle America, Inc.	1005654	$25,173.75
Non HOC 02		Oracle America, Inc.	1008621	$3,432.00
Non HOC 02		Oracle America, Inc.	966383	$4,410.00
Non HOC 02		Oracle America, Inc.	962943	$3,432.00
Non HOC 02		Workday, Inc.	WD-191541	$183,162.90
Non HOC 02		CSS International, Inc	19267	$1,650.18
Non HOC 02		CSS International, Inc	19267	$805.00
Non HOC 02		CSS International, Inc	19267	$155.00
Non HOC 02		CSS International, Inc	19267	$307.20
Non HOC 02		CSS International, Inc	19267	$169.84
Non HOC 02		CSS International, Inc	19267	$390.00
Non HOC 02		CSS International, Inc	19367	$205.00
Non HOC 02		Office Depot	1.32115E+11	$10.29
Non HOC 02		Office Depot	1.32115E+11	$89.45
Non HOC 02	ServeCo IT Systems Total			
Non HOC 02 Tota				$241,832.91
Non HOC 06	Regulatory Support of Handover Checklist Items	Aerotek Professional Services	OP09826261	$9.91
Non HOC 06		Aerotek Professional Services	OP09842083	$12.82
Non HOC 06		Aerotek Professional Services	OP09858305	$10.16
Non HOC 06		Aerotek Professional Services	OP09875070	$9.07
Non HOC 06		Aerotek Professional Services	OP09891240	$6.69
Non HOC 06		Aerotek Professional Services	OP09895569	$6.93
Non HOC 06		Alumbra LLC	83	$1,801.85
Non HOC 06		Alumbra LLC	83	$1,807.20
Non HOC 06		Alumbra LLC	83	$2,265.05
Non HOC 06	Regulatory Support of Handover Checklist Items Total			
Non HOC 06 Tota				$5,929.68
Non HOC 14	Negotiate PPOA	Alumbra LLC	9	$2,168.00
Non HOC 14		Alumbra LLC	70	$960.00
Non HOC 14		Alumbra LLC	70	$943.80
Non HOC 14		Alumbra LLC	70	$3,700.00
Non HOC 14		Alumbra LLC	70	$120.00
Non HOC 14		Alumbra LLC	70	$2,100.00
Non HOC 14		Alumbra LLC	70	$175.00
Non HOC 14	Negotiate PPOA Total			
Non HOC 14 Tota				$10,166.80
Non HOC 15	LUMA MC Ongoing Back Office Support	Aerotek Professional Services	OC14102508	$43.20
Non HOC 15		Aerotek Professional Services	OP09842086	$9.80
Non HOC 15		Aerotek Professional Services	OP09858304	$14.60

HOC Item	Annex II Definition	Vendor	Invoice #	Total (USD)
Non HOC 15		Aerotek Professional Services	OP09875069	**$14.70**
Non HOC 15		Aerotek Professional Services	OP09891239	**$11.69**
Non HOC 15		NexTec Operating Corp	159927	**$20.11**
Non HOC 15		NexTec Operating Corp	159168	**$92.50**
Non HOC 15		NexTec Operating Corp	161102	**$4.03**
Non HOC 15	**LUMA MC Ongoing Back Office Support Total**			
Non HOC 15 Tota				**$210.63**
Non-Billable 02	LUMA non FETS work	ATCO Infrastructure Solutions Ltd	122020-2LB	**$1,499.02**
Non-Billable 02	**LUMA non FETS work Total**			
Non-Billable 02 T				**$1,499.02**
Non-Billable 12	LUMA College Time	American Wire Group (AWG)	128072	**$134.90**
Non-Billable 12		American Wire Group (AWG)	128072	**$1,173.00**
Non-Billable 12		Bonneville Group, Inc	2393	**$768.54**
Non-Billable 12		Bonneville Group, Inc	2393	**$6,682.92**
Non-Billable 12		Glenn International, Inc	115473	**$537.69**
Non-Billable 12		Glenn International, Inc	115473	**$4,675.56**
Non-Billable 12		Gulf South Forest Products, Inc	512549	**$18,810.00**
Non-Billable 12	**LUMA College Time Total**			
Non-Billable 12 T				**$32,782.61**
Grand Total				**$1,134,643.65**

Summary of Additional Costs & Expenses by Invoice

Vendor	Invoice #	Total (USD)
Aerotek Professional Services	OP09795120	**$1,953.74**
Aerotek Professional Services	OC14081651	**$4,524.80**
Aerotek Professional Services	OP09810545	**$11,224.63**
Aerotek Professional Services	OP09810546	**$1,828.51**
Aerotek Professional Services	OP09810547	**$1,953.74**
Aerotek Professional Services	OP09829998	**$130.09**
Aerotek Professional Services	OP09826266	**$1,925.39**
Aerotek Professional Services	OP09826265	**$1,436.31**
Aerotek Professional Services	OP09826264	**$613.68**
Aerotek Professional Services	OP09826262	**$15,408.98**
Aerotek Professional Services	OP09826261	**$4,006.52**
Aerotek Professional Services	OC14102508	**$4,363.20**
Aerotek Professional Services	OP09842088	**$1,897.03**
Aerotek Professional Services	OP09842087	**$1,828.51**
Aerotek Professional Services	OP09842086	**$989.80**
Aerotek Professional Services	OP09842085A	**$11,275.51**
Aerotek Professional Services	OP09842084A	**$19,724.81**
Aerotek Professional Services	OP09842083	**$5,181.25**
Aerotek Professional Services	OC14124466A	**$4,622.52**
Aerotek Professional Services	OP09858308	**$8.28**
Aerotek Professional Services	OP09858307	**$1,953.74**
Aerotek Professional Services	OP09858306	**$1,828.51**
Aerotek Professional Services	OP09858305	**$4,105.91**
Aerotek Professional Services	OP09858304	**$1,474.80**
Aerotek Professional Services	OP09858303	**$11,354.98**
Aerotek Professional Services	OP09858302	**$19,019.66**
Aerotek Professional Services	OC14150784	**$9.66**
Aerotek Professional Services	OC14145920	**$4,524.80**
Aerotek Professional Services	OP09875074	**$12.42**
Aerotek Professional Services	OP09875073	**$50.00**
Aerotek Professional Services	OP09875072	**$1,953.74**
Aerotek Professional Services	OP09875071	**$1,052.33**
Aerotek Professional Services	OP09875070	**$3,663.89**
Aerotek Professional Services	OP09875069	**$1,484.70**
Aerotek Professional Services	OP09875068	**$11,236.10**
Aerotek Professional Services	OP09875067	**$19,536.33**
Aerotek Professional Services	OC14168884	**$9.48**
Aerotek Professional Services	OC14168883	**$4,524.80**
Aerotek Professional Services	OC14189751	**$4,524.80**
Aerotek Professional Services	OP09891239	**$1,180.69**
Aerotek Professional Services	OP09891240	**$2,703.12**
Aerotek Professional Services	OP09891242	**$1,987.63**
Aerotek Professional Services	OP09895569	**$699.83**
Alumbra LLC	1	**$785.00**
Alumbra LLC	9	**$2,263.00**

Vendor	Invoice #	Total (USD)
Alumbra LLC	69	**$55,770.00**
Alumbra LLC	70	**$32,157.80**
Alumbra LLC	71	**$31,250.00**
Alumbra LLC	72	**$10,530.00**
Alumbra LLC	73	**$16,545.00**
Alumbra LLC	74	**$28,512.48**
Alumbra LLC	75	**$806.20**
Alumbra LLC	76	**$22,100.00**
Alumbra LLC	77	**$62,612.50**
Alumbra LLC	78	**$51,371.20**
Alumbra LLC	79	**$75,170.70**
Alumbra LLC	80	**$82,046.50**
Alumbra LLC	81	**$10,820.00**
Alumbra LLC	82	**$243,065.00**
Alumbra LLC	83	**$51,054.10**
Alvarez & Marsal Corporate Performance Improvement, LLC	826788-06A	**$4,974.90**
Alvarez & Marsal Corporate Performance Improvement, LLC	826788-06B	**$105,894.30**
American Relocation Connections, LLC	28900	**$4,607.50**
American Relocation Connections, LLC	30107	**$5,092.50**
American Relocation Connections, LLC	30106	**$4,553.61**
American Relocation Connections, LLC	30162	**$13,390.43**
American Relocation Connections, LLC	30161	**$21,025.14**
American Relocation Connections, LLC	30158	**$1,663.52**
American Relocation Connections, LLC	30172	**$5,092.48**
American Relocation Connections, LLC	30171	**$18,600.00**
American Relocation Connections, LLC	29588	**$4,317.99**
American Relocation Connections, LLC	29589	**$11,789.23**
American Relocation Connections, LLC	29675	**$13,017.38**
American Relocation Connections, LLC	29584	**$9,883.19**
American Relocation Connections, LLC	29596	**$170.00**
American Relocation Connections, LLC	29581	**$10,714.79**
American Relocation Connections, LLC	30063	**$6,919.78**
American Relocation Connections, LLC	29598	**$2,580.91**
American Relocation Connections, LLC	29585	**$9,272.39**
American Relocation Connections, LLC	29599	**$9,310.71**
American Relocation Connections, LLC	29583	**$5,711.74**
ARC Relocation Management PR, LLC	29582	**$20,065.73**
AT&T Mobility Puerto Rico	12597193	**$724.52**
ATCO Infrastructure Solutions Ltd	122020-2LB	**$57,602.48**
ATCO Power (2010) Ltd.	112020-3LB	**$1,088.33**
ATCO Power (2010) Ltd.	112020-2LB	**$9,886.81**
BridgeSource Utilities Solutions, LLC	1005	**$87,825.96**
Covington & Burling LLP	60922789	**$33,814.11**
Covington & Burling LLP	60922794	**$840.00**
DBR Professional Services	42003	**$1,000.00**
District View Office Center	INV-2019-1713	**$294.95**
District View Office Center	INV-2019-1714	**$199.95**
District View Office Center	2019-1712	**$199.95**

Vendor	Invoice #	Total (USD)
DLA Piper LLP (US)	4039522	**$11,210.00**
DLA Piper LLP (US)	4027522	**$71,665.36**
DLA Piper LLP (US)	4039450	**$9,253.50**
Innovative Emergency Management, Inc. (IEM)	20342-WO4-001	**$2,759.76**
Innovative Emergency Management, Inc. (IEM)	20342-WO4-002	**$7,968.00**
Innovative Emergency Management, Inc. (IEM)	20342-WO3-004	**$51.00**
Innovative Emergency Management, Inc. (IEM)	20342-WO2-005	**$43,095.92**
Innovative Emergency Management, Inc. (IEM)	20342-WO1-006	**$51,184.14**
International Business Machines Corporation (IBM)	C20C3MF	**$459,109.80**
Iris Vargas	LE 2020-12	**$5,760.00**
Iris Vargas	LE 2020-14	**$7,040.00**
Korn Ferry (US) NW 5854	90388656	**$2,400.00**
NexTec Operating Corp	154318	**($1,899.79)**
NexTec Operating Corp	155556	**($72.40)**
NexTec Operating Corp	159927	**$263.86**
NexTec Operating Corp	159168	**$1,213.75**
NexTec Operating Corp	160900	**$48.75**
NexTec Operating Corp	161102	**$52.78**
Nory Sanchez-Alvarez	LUMA 2020-0017	**$725.76**
Nory Sanchez-Alvarez	LUMA 2020-0018	**$3,843.07**
Nory Sanchez-Alvarez	LUMA 2020-0019	**$1,445.36**
Nory Sanchez-Alvarez	LUMA 2020-0020	**$707.98**
Oracle America, Inc.	1005654	**$25,173.75**
Oracle America, Inc.	1008621	**$3,432.00**
Oracle America, Inc.	966383	**$4,410.00**
Oracle America, Inc.	962943	**$3,432.00**
People 2.0 North America	RL509374188	**$5,096.00**
People 2.0 North America	RL509364189	**$10,080.00**
People 2.0 North America	RL509374190	**$7,123.20**
People 2.0 North America	RL509374191	**$10,416.00**
People 2.0 North America	RL509376841	**$3,318.00**
People 2.0 North America	RL509376842	**$8,442.00**
People 2.0 North America	RL509376843	**$5,003.20**
People 2.0 North America	RL509376844	**$8,624.00**
Quanta Workforce Solutions, LLC	QWS-062020-2B	**$1,500.00**
Quanta Workforce Solutions, LLC	QWS-072020-2B -01	**$6,000.00**
Quanta Workforce Solutions, LLC	QWS-092020-2B	**$27,170.00**
Quanta Workforce Solutions, LLC	QWS-102020-2B	**$39,841.16**
Quanta Workforce Solutions, LLC	QWS-112020-2B	**$617.95**
Quanta Workforce Solutions, LLC	QWS-122020-2B	**$68,334.22**
Smartbridge	INV_9443	**$15,750.00**
Smartbridge	INV_9442	**$6,300.00**
Smartbridge	INV_9505	**$13,265.00**
Smartbridge	INV_9510	**$20,812.50**
Smartbridge	INV_9543	**$15,237.50**
Smartbridge	INV_9544	**$15,525.00**
Texas Series of Lockton Companies, LLC	18371384	**$2,247.50**
Translations & More	190417	**$507.00**

Vendor	Invoice #	Total (USD)
Workday, Inc.	WD-191541	**$183,162.90**
BMA Group	20-4746	**$7,904.00**
BMA Group	20-4985	**$16,259.53**
CSS International, Inc	19264	**$13,440.00**
CSS International, Inc	19267	**$11,157.22**
CSS International, Inc	19367	**$205.00**
CSS International, Inc	19366	**$27,600.00**
CSS International, Inc	19365	**$25,620.00**
CSS International, Inc	19364	**$41,400.00**
Global Project Solutions, LLC	21-1002	**$5,500.00**
Global Project Solutions, LLC	21-1001	**$24,109.31**
Resources Global Professionals (RGP)	RGP1051405	**$8,880.00**
Resources Global Professionals (RGP)	RGP1051404	**$552.61**
Resources Global Professionals (RGP)	RGP1052802	**$13,391.14**
Resources Global Professionals (RGP)	RGP1053815	**$13,957.19**
Resources Global Professionals (RGP)	RGP1054605	**$13,515.55**
Resources Global Professionals (RGP)	RGP1055637	**$3,162.22**
EAN Services, LLC (Enterprise)	25820114	**$18,825.45**
EAN Services, LLC (Enterprise)	25873538	**$23,095.10**
EAN Services, LLC (Enterprise)	25965741	**$9,917.90**
EAN Services, LLC (Enterprise)	26001122	**$5,253.53**
Cigna	31694-120120	**$1,075.72**
Office Depot	1.32389E+11	**$211.33**
Office Depot	1.31525E+11	**$3.32**
Office Depot	1.31505E+11	**$256.52**
Office Depot	1.31076E+11	**$48.07**
Office Depot	1.29243E+11	**$195.07**
Office Depot	1.28774E+11	**$445.99**
Office Depot	1.28603E+11	**$1,919.25**
Office Depot	1.32115E+11	**$99.74**
Office Depot	1.40785E+11	**$93.09**
Office Depot	1.41045E+11	**$22.18**
Office Depot	1.43132E+11	**$77.07**
Office Depot	1.43432E+11	**$82.71**
OGMA Language Studio	8Q-123120-1	**$1,420.00**
Trans4mative	1510	**$9,157.50**
Trans4mative	1527	**$8,815.00**
Trans4mative	1529	**$13,650.00**
Troutman Pepper Hamilton Sanders LLP	30079953	**$17,046.45**
ERM-PR, Inc.	17940	**$30,685.20**
Carimus Consulting	3716	**$3,733.13**
Carimus Consulting	10671	**$10,125.00**
Carimus Consulting	3805	**$15,660.00**
Carimus Consulting	3839	**$10,125.00**
Carimus Consulting	3840	**$3,733.13**
Carimus Consulting	3896	**$43,971.25**
J.D. Power	INV-US64397	**$21,170.00**
J.D. Power	INV-US64398	**$23,879.00**

Vendor	Invoice #	Total (USD)
Bennett Jones LLP	1362983	**$4,966.48**
Bennett Jones LLP	1366087	**$3,334.76**
Axel Eugenio Colon-Perez	LMC001	**$7,020.00**
Axel Eugenio Colon-Perez	LMC002	**$11,430.00**
Kroma Advertising	2020-0607	**$32,132.55**
Kroma Advertising	2020-0664	**$21,505.20**
Kroma Advertising	2020-0605	**$21,872.00**
Kroma Advertising	2020-0685	**$16,872.00**
Kroma Advertising	2020-0695	**$2,400.00**
Kroma Advertising	2020-0612	**$4,210.18**
Kroma Advertising	2020-0665	**$3,150.00**
Kroma Advertising	2020-0611	**$2,625.00**
Kroma Advertising	2020-0609	**$3,000.00**
Kroma Advertising	2020-0608	**$10,500.00**
Kroma Advertising	2020-0610	**$12,000.00**
Kroma Advertising	2020-0746	**$16,872.00**
Kroma Advertising	2020-0765	**$12,220.44**
Kroma Advertising	2020-0774	**$960.00**
Jones Lang LaSalle Puerto Rico, Inc.	PR002MES001074	**$26,451.83**
Jones Lang LaSalle Puerto Rico, Inc.	PR002MES001073	**$19,085.46**
Jones Lang LaSalle Puerto Rico, Inc.	PR002MES001072	**$18,933.88**
Jones Lang LaSalle Puerto Rico, Inc.	PR002MES001071	**$32,693.49**
Jones Lang LaSalle Puerto Rico, Inc.	PR002MES001070	**$51,839.48**
Jones Lang LaSalle Puerto Rico, Inc.	PR002MES001077	**$17,472.00**
Msuazo Language Services	2020-006	**$4,401.10**
C.H. Robinson Project Logistics Ltd.	6129041193	**$24,465.16**
American Wire Group (AWG)	128072	**$1,307.90**
Bonneville Group, Inc	2393	**$7,451.46**
Glenn International, Inc	115473	**$5,213.25**
Gulf South Forest Products, Inc	512549	**$18,810.00**
Total		**$3,558,063.55**

Deferred Expenses Included In This Invoice

Vendor	Invoice #	Total (USD)
Alumbra LLC	1	$95.00
Alumbra LLC	1	$690.00
Alumbra LLC	9	$95.00
Alumbra LLC	9	$2,168.00
Korn Ferry (US) NW 5854	90388656	$2,400.00
NexTec Operating Corp	154318	($1,899.79)
NexTec Operating Corp	155556	($72.40)
Nory Sanchez-Alvarez	LUMA 2020-0017	$725.76
Nory Sanchez-Alvarez	LUMA 2020-0018	$3,843.07
Nory Sanchez-Alvarez	LUMA 2020-0019	$1,445.36
Nory Sanchez-Alvarez	LUMA 2020-0020	$707.98
Quanta Workforce Solutions, LLC	QWS-062020-2B	$1,500.00
Quanta Workforce Solutions, LLC	QWS-072020-2B -01	$6,000.00
Quanta Workforce Solutions, LLC	QWS-092020-2B	$21,090.00
Quanta Workforce Solutions, LLC	QWS-092020-2B	$6,080.00
Total		**$44,867.98**

MCL Code	Name	Internal December Hrs	Internal November Hrs (Not Prev Inv.)	Labour Adjustments	Sub-Total December Labor	Internal Cum. Hrs. from Prev. Inv. (w/o Allocation)	Internal Cum. Hrs (w/o Allocation)	Internal Reallocations	Internal After Allocation	Internal Cum. Hrs. from Prev. Inv. (with Allocation)	Internal Cum. Hrs (with Allocation)	Third Party December Hrs	Third Party Cum. Hrs. from Prev. Inv. (w/o Allocation)	Third Party Cum. Hrs (w/o Allocation)	Third Part Reallocations	Third Party After Allocation	Third Party Cum. Hrs. from Prev. Inv. (with Allocation)	Third Party Cum. Hrs (with Allocation)	December Hours - Unallocated	December Hours as Allocated	Total Hours (w/o Allocation)	Total Hours (with Allocation)
		12,726.5	1,354.5	-	14,081.0	101,132.5	115,213.5	-	14,081.0	101,132.5	115,213.5	17,284.0	57,732.9	75,016.9	-	17,284.0	57,732.9	75,016.9	31,365.0	31,365.0	190,230.4	190,230.4
1	General & Transition Management	2,202.5	146.5		2,349.0	16,837.0	19,186.0	-	2,349.0	17,174.5	19,523.5	1,297.6	3,814.8	5,112.4	-	1,297.6	3,316.3	4,613.9	3,646.6	3,646.6	24,298.4	24,137.4
1.01	Government Approvals	138.0	112.5		250.5	690.5	941.0	101.0	351.5	705.5	1,057.0	-	-	-	-	-	-	-	250.5	351.5	941.0	1,057.0
1.02	Plan to Address Gaps in Assets, Technology, Processes, etc. (plan to include cost estimates)	96.5	59.0		155.5	4,296.5	4,452.0	(133.0)	22.5	4,281.5	4,304.0	36.0	2,968.3	3,004.3	-	36.0	566.3	602.3	191.5	58.5	7,456.3	4,906.3
1.03	PREB Rate Order Filing (Initial Budgets and Liability Waiver approvals)	200.5	76.5		277.0	1,792.5	2,069.5	-	277.0	1,242.5	1,519.5	386.8	259.0	645.8	-	386.8	259.0	645.8	663.8	663.8	2,715.3	2,165.2
2.01	Development and Implementation of an Operations Takeover Plan for Transmission and Sub-Transmission Inside and Outside of the Plant	64.5	-		64.5	559.5	624.0	-	64.5	639.5	704.0	-	-	-	-	-	-	-	64.5	64.5	624.0	704.0
2.02	Development and Implementation of an Operational Takeover Plan for the Electric Distribution System	9.0	-		9.0	1,918.0	1,927.0	45.0	54.0	3,473.5	3,527.5	-	106.0	106.0	-	-	156.5	156.5	9.0	54.0	2,033.0	3,684.0
2.0301	Transition Plan for T&D Control Centers	175.5	-		175.5	927.5	1,103.0	-	175.5	927.5	1,103.0	-	-	-	-	-	-	-	175.5	175.5	1,103.0	1,103.0
2.0302	Transition Plan for Operations and Maintenance (O&M) Activities	237.5	-		237.5	4,712.5	4,950.0	-	237.5	6,750.5	6,988.0	-	8.0	8.0	-	-	78.0	78.0	237.5	237.5	4,958.0	7,066.0
2.0303	Emergency Response/Disaster Recovery/Business Continuity Plans	79.5	-		79.5	155.0	234.5	-	79.5	160.5	240.0	-	9.5	9.5	309.3	309.3	82.3	391.5	79.5	388.8	244.0	631.5
2.0304	Fleet Management Plan	123.5	6.0		129.5	1,317.5	1,447.0	-	129.5	1,317.5	1,447.0	4.0	229.5	233.5	-	4.0	229.5	233.5	133.5	133.5	1,680.5	1,680.5
2.0305	Asset Management (included in 8. Engineering and Asset Management)	82.0	10.0		92.0	1,597.5	1,689.5	(45.0)	47.0	1,437.5	1,484.5	-	-	-	-	-	-	-	92.0	47.0	1,689.5	1,484.5
2.0306	Workforce Management & Training Plan	490.5	170.0		660.5	2,349.5	3,010.0	-	660.5	2,349.5	3,010.0	-	2.0	2.0	-	-	2.0	2.0	660.5	660.5	3,012.0	3,012.0
2.0307	Safety Management Plan	197.0	-		197.0	2,308.5	2,505.5	-	197.0	2,308.5	2,505.5	-	2.0	2.0	-	-	2.0	2.0	197.0	197.0	2,507.5	2,507.5
2.0308	Engineering and Asset Management	782.5	10.0		792.5	3,790.0	4,582.5	-	792.5	3,790.0	4,582.5	-	-	-	-	-	-	-	792.5	792.5	4,582.5	4,582.5
2.0309	Identification of Real Estate	34.5	24.5		59.0	765.0	824.0	-	59.0	523.0	582.0	-	-	-	-	-	-	-	59.0	59.0	824.0	582.0
2.031	Materials Management & Warehouse Plan	34.5	-		34.5	1,135.5	1,170.0	-	34.5	1,135.5	1,170.0	54.0	58.0	112.0	-	54.0	58.0	112.0	88.5	88.5	1,282.0	1,282.0
2.0311	System Operations Plan	310.5	3.0		313.5	1,188.5	1,502.0	-	313.5	1,233.1	1,546.6	-	-	-	-	-	-	-	313.5	313.5	1,502.0	1,546.6
2.0312	Vegetation Management Plan	78.0	8.0		86.0	763.0	849.0	-	86.0	763.0	849.0	39.0	1,757.2	1,796.2	-	39.0	1,757.2	1,796.2	125.0	125.0	2,645.2	2,645.2
2.04	Update Emergency Operations Manual and Business Continuity/Disaster Recovery Plan	-	-		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
2.05	Environmental Exposure Management Plan	98.0	-		98.0	1,414.5	1,512.5	-	98.0	1,414.5	1,512.5	340.0	262.0	602.0	-	340.0	262.0	602.0	438.0	438.0	2,114.5	2,114.5
3.01	Remediation Plan Proposal	-	-		-	182.5	182.5	-	-	390.7	390.7	-	-	-	-	-	-	-	-	-	182.5	390.7
3.02	Development of Improvement Initiatives	17.0	-		17.0	335.5	352.5	-	17.0	2,438.7	2,455.7	-	-	-	-	-	-	-	17.0	17.0	352.5	2,455.7
3.03	Consolidate Plans from All Areas	15.0	-		15.0	549.5	564.5	-	15.0	1,802.3	1,817.3	-	-	-	-	-	-	-	15.0	15.0	564.5	1,817.3
3.04	Development of System Remediation Plan	841.5	165.5		1,007.0	5,307.5	6,314.5	32.0	1,039.0	1,926.8	2,965.8	-	1.0	1.0	-	-	1.0	1.0	1,007.0	1,039.0	6,315.5	2,966.8
3.05	Approval of System Remediation Plan	395.0	100.5		495.5	820.5	1,316.0	-	495.5	813.0	1,308.5	141.5	-	141.5	-	141.5	-	141.5	637.0	637.0	1,457.5	1,450.0
4.01	Evaluating Customer Service Facilities and Assets	32.5	-		32.5	315.5	348.0	-	32.5	345.5	378.0	-	-	-	-	-	-	-	32.5	32.5	348.0	378.0
4.02	Evaluating and Updating Customer Service Policies and Procedures	113.0	-		113.0	669.5	782.5	-	113.0	639.5	752.5	305.0	1,122.0	1,427.0	-	305.0	1,122.0	1,427.0	418.0	418.0	2,209.5	2,179.5
4.03	Development of a Meter Reading Plan	41.5	-		41.5	487.5	529.0	-	41.5	487.5	529.0	-	-	-	-	-	-	-	41.5	41.5	529.0	529.0
4.04	Development of a Customer Service Transition Plan	310.0	-		310.0	1,797.0	2,107.0	-	310.0	1,717.0	2,027.0	918.5	3,189.8	4,108.3	-	918.5	5,556.8	6,475.3	1,228.5	1,228.5	6,215.3	8,502.3
4.05	Development and Implementation of a Service Start and Shut-Off Plan	-	-		-	27.5	27.5	-	-	107.5	107.5	-	134.0	134.0	-	-	134.0	134.0	-	-	161.5	241.5
4.06	Development of a Meter Asset Management (MAM) Plan	10.0	-		10.0	104.5	114.5	-	10.0	104.5	114.5	-	-	-	-	-	-	-	10.0	10.0	114.5	114.5
4.07	Development and Implementation of a Customer Service Technology	67.0	-		67.0	108.5	175.5	-	67.0	108.5	175.5	-	5.0	5.0	-	-	40.0	40.0	67.0	67.0	180.5	215.5
4.08	Develop and Implement a Non-Technical Energy Loss Reduction Plan	9.0	27.0		36.0	58.0	94.0	-	36.0	58.0	94.0	-	-	-	-	-	-	-	36.0	36.0	94.0	94.0
4.09	Establish Integration Between Customer Services & T&D Ops	116.5	-		116.5	666.0	782.5	-	116.5	666.0	782.5	-	-	-	-	-	-	-	116.5	116.5	782.5	782.5
5.01	Development of IT/OT Communication Plan and Acceptance Criteria	66.0	-		66.0	11.0	77.0	(10.0)	56.0	11.0	67.0	-	-	-	-	-	-	-	66.0	56.0	77.0	67.0
5.02	Identification and Gap Analysis	114.5	-		114.5	2,612.5	2,727.0	-	114.5	2,209.3	2,323.8	159.0	8,566.9	8,725.9	-	159.0	7,886.0	8,045.0	273.5	273.5	11,452.9	10,368.8
5.03	Evaluating IT/OT Applications and Infrastructure	-	-		-	126.0	126.0	-	-	519.2	519.2	-	-	-	-	-	770.3	770.3	-	-	126.0	1,289.5
5.04	Development of Cyber Security and Business Continuity Plan	63.0	8.0		71.0	439.0	510.0	-	71.0	361.5	432.5	-	-	-	-	-	-	-	71.0	71.0	510.0	432.5
5.05	Development of an IT Asset Management Program	-	-		-	-	-	-	-	-	-	-	-	-	200.0	200.0	20.0	220.0	-	200.0	-	220.0
5.06	Development of an IT/OT Transition Plan and Schedule	-	-		-	5.0	5.0	-	-	250.2	250.2	-	-	-	-	-	0.9	0.9	-	-	5.0	251.1
5.07	Commencement Cutover Planning	227.0	-		227.0	428.0	655.0	-	227.0	182.8	409.8	-	383.4	383.4	-	-	273.1	273.1	227.0	227.0	1,038.4	682.9
5.08	Training and Communication Plan	-	-		-	5.0	5.0	10.0	10.0	5.0	15.0	-	-	-	-	-	-	-	-	10.0	5.0	15.0
6.01	Detailed Description of Approach to Budgeting and Reporting	-	-		-	221.0	221.0	-	-	326.0	326.0	223.5	968.5	1,192.0	-	223.5	969.0	1,192.5	223.5	223.5	1,413.0	1,518.5
6.02	Description of Approach to Complying with Initial Budget Obligations	92.0	-		92.0	175.0	267.0	-	92.0	361.0	453.0	-	-	-	-	-	1.0	1.0	92.0	92.0	267.0	454.0
6.03	Approach to Formalizing Changes to Control Processes	25.0	-		25.0	286.5	311.5	-	25.0	286.5	311.5	-	-	-	-	-	-	-	25.0	25.0	311.5	311.5
6.04	Establishing a Financial Accounting System and Account Structure	248.5	-		248.5	2,337.5	2,586.0	-	248.5	2,337.5	2,586.0	2.0	684.0	686.0	-	2.0	684.0	686.0	250.5	250.5	3,272.0	3,272.0
6.05	Preparing Initial Budgets and Other Financial Forecasts	221.0	4.0		225.0	1,298.5	1,523.5	-	225.0	1,007.5	1,232.5	-	164.4	164.4	-	-	162.9	162.9	225.0	225.0	1,687.9	1,395.4
6.06	Establishing Bank Accounts	1.0	-		1.0	0.5	1.5	-	1.0	0.5	1.5	-	-	-	-	-	-	-	1.0	1.0	1.5	1.5
6.07	Evaluating and Updating Payroll and Labor Cost Reporting systems	7.5	-		7.5	54.5	62.0	-	7.5	64.5	72.0	225.0	1,373.8	1,598.8	-	225.0	1,373.8	1,598.8	232.5	232.5	1,660.8	1,670.8
6.08	Establishing a Delegation of Authority Matrix and Process	-	-		-	22.0	22.0	7.5	7.5	22.0	29.5	-	-	-	-	-	-	-	-	7.5	22.0	29.5
6.09	Processes & Procedures and Overall Internal Controls	33.0	-		33.0	1,664.0	1,697.0	-	33.0	1,664.0	1,697.0	191.5	911.7	1,103.2	-	191.5	911.7	1,103.2	224.5	224.5	2,800.2	2,800.2
7.01	Set Up Governance Framework	-	-		-	-	-	-	-	5.0	5.0	-	-	-	8.0	8.0	43.2	51.2	-	8.0	-	56.2
7.02	Policies and Procedures	-	-		-	40.0	40.0	-	-	52.0	52.0	44.0	31.0	75.0	(8.0)	36.0	59.0	95.0	44.0	36.0	115.0	147.0
7.03	Staffing Plan	-	-		-	-	-	-	-	-	-	-	-	-	-	-	103.9	103.9	-	-	-	103.9
7.04	Surge Staffing	-	-		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
7.05	Project Worksheet Assessment (also covered under Section 4.3)	14.5	3.0		17.5	47.5	65.0	-	17.5	75.6	93.1	330.5	948.8	1,279.3	-	330.5	1,063.2	1,393.7	348.0	348.0	1,344.3	1,486.7
7.06	Handoff of Project Worksheet Activity from COR3 and Vendors	-	-		-	47.5	47.5	-	-	10.5	10.5	-	421.3	421.3	-	-	83.9	83.9	-	-	468.8	94.4
7.07	Project Procurement Planning	-	-		-	-	-	-	-	-	-	-	-	-	-	-	28.0	28.0	-	-	-	28.0
7.08	Drafting, Revising and Finalizing Federal Funding Procurement Manual	-	-		-	13.0	13.0	-	-	13.0	13.0	1.3	296.0	297.3	-	1.3	316.0	317.3	1.3	1.3	310.3	330.3
8.01	Draft, Revise and Finalize Operator Employment Requirements	-	-		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
8.02	Recruiting and Staffing	855.5	27.0		882.5	5,345.0	6,227.5	-	882.5	2,636.8	3,519.3	5,142.9	10,641.5	15,784.4	-	5,142.9	9,861.1	15,004.1	6,025.4	6,025.4	22,011.9	18,523.3
8.03	Redesign and Staff New Organization	346.0	14.0		360.0	2,184.5	2,544.5	-	360.0	2,184.5	2,544.5	-	176.0	176.0	-	-	176.0	176.0	360.0	360.0	2,720.5	2,720.5
8.04	Proposed Recruitment and Staffing Plan	-	-		-	369.0	369.0	-	-	3,077.3	3,077.3	1.0	-	1.0	-	1.0	770.3	771.3	1.0	1.0	370.0	3,848.6
8.05	Stand Up Human Capital Management (HCM) System	373.5	52.0		425.5	1,565.5	1,991.0	-	425.5	1,560.5	1,986.0	49.5	278.0	327.5	-	49.5	278.0	327.5	475.0	475.0	2,318.5	2,313.5
8.06	Communication Plan	276.5	6.0		282.5	2,210.0	2,492.5	-	282.5	2,195.0	2,477.5	284.0	286.0	570.0	-	284.0	286.0	570.0	566.5	566.5	3,062.5	3,047.5
8.07	Training (Workforce Development) Plan	20.5	-		20.5	81.0	101.5	-	20.5	86.0	106.5	1.0	1.0	2.0	-	1.0	1.0	2.0	21.5	21.5	103.5	108.5
8.08	Develop Employee Retirement Plan	153.0	89.0		242.0	634.0	876.0	-	242.0	634.0	876.0	68.0	-	68.0	-	68.0	-	68.0	310.0	310.0	944.0	944.0
8.09	Occupational Health and Wellness	70.0	69.0		139.0	176.0	315.0	-	139.0	176.0	315.0	-	-	-	-	-	-	-	139.0	139.0	315.0	315.0
8.1	Compliance Plan	-	-		-	31.0	31.0	-	-	31.0	31.0	144.0	459.0	603.0	-	144.0	459.0	603.0	144.0	144.0	634.0	634.0
8.11	Engagement Plan	-	-		-	60.5	60.5	-	-	60.5	60.5	-	-	-	-	-	10.0	10.0	-	-	60.5	70.5
8.12	Develop a Community Investment Plan	101.0	8.0		109.0	189.0	298.0	-	109.0	204.0	313.0	-	-	-	-	-	-	-	109.0	109.0	298.0	313.0
9.01	Genco Shared Services Agreement Approval	47.5	2.5		50.0	100.5	150.5	-	50.0	123.5	173.5	106.5	927.8	1,034.3	-	106.5	927.8	1,034.3	156.5	156.5	1,184.8	1,207.8
9.02	Emergency Response Plan Approval	-	-		-	6.5	6.5	-	-	4.0	4.0	309.3	85.0	394.3	(309.3)	-	12.3	12.3	309.3	-	400.8	16.3
9.03	Non-Federal Funding Procurement Manual Approval	15.5	-		15.5	426.5	442.0	-	15.5	426.5	442.0	-	-	-	-	-	-	-	15.5	15.5	442.0	442.0
9.04	Physical Security Plan Approval	118.0	-		118.0	1,192.5	1,310.5	-	118.0	1,192.5	1,310.5	-	-	-	-	-	-	-	118.0	118.0	1,310.5	1,310.5
9.05	Data Security Plan Approval	2.5	-		2.5	25.5	28.0	-	2.5	103.0	105.5	-	-	-	-	-	-	-	2.5	2.5	28.0	105.5
9.06	Vegetation Management Plan Approval	-	-		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
9.07	System Operation Principles Regulatory Approval	47.0	8.5		55.5	110.0	165.5	-	55.5	341.3	396.8	229.5	1,359.0	1,588.5	-	229.5	1,391.5	1,621.0	285.0	285.0	1,754.0	2,017.8
10.01	Evaluating Existing Procurement and Subcontracting Policies, Procedures and Systems	6.5	-		6.5	126.0	132.5	-	6.5	206.0	212.5	-	-	-	-	-	-	-	6.5	6.5	132.5	212.5
10.02	Assuming Responsibility for Securing Use of Assets, Facilities, IT / OT, etc	11.5	16.0		27.5	298.5	326.0	-	27.5	540.5	568.0	983.0	475.5	1,458.5	-	983.0	475.5	1,458.5	1,010.5	1,010.5	1,784.5	2,026.5
10.03	Assuming Existing Subcontracts	68.5	-		68.5	60.5	129.0	(7.5)	61.0	60.5	121.5	-	-	-	-	-	-	-	68.5	61.0	129.0	121.5
11.01	Develop Back-End Transition Plan	-	-		-	14.0	14.0	-	-	31.0	31.0	-	-	-	-	-	-	-	-	-	14.0	31.0
12.01	Confirmation of Acceptable Operator Security	-	-		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
12.02	Required Insurance	8.5	-		8.5	170.0	178.5	-	8.5	170.0	178.5	8.0	22.3	30.3	-	8.0	22.3	30.3	16.5	16.5	208.8	208.8
12.03	Baseline Performance Levels	294.5	8.0		302.5	1,412.0	1,714.5	-	302.5	1,532.3	1,834.8	84.0	-	84.0	-	84.0	-	84.0	386.5	386.5	1,798.5	1,918.8
12.04	Back-End Transition Plan	7.0	-		7.0	91.0	98.0	-	7.0	74.0	81.0	-	-	-	-	-	122.0	122.0	7.0	7.0	98.0	203.0
12.05	Representations	-	-		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
12.06	Operator Representations and Warranties	-	-		-	69.5	69.5	-	-	-	-	-	73.0	73.0	-	-	-	-	-	-	142.5	-
12.07	Section 4.3: Owner and Administrator Responsibilities	-	-		-	-	-	-	-	18.0	18.0	-	-	-	-	-	-	-	-	-	-	18.0
12.08	Owner Representations and Warranties	-	-		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
12.09	Section 4.4 Governmental Approvals	-	-		-	34.0	34.0	-	-	39.0	39.0	-	-	-	-	-	-	-	-	-	34.0	39.0
12.1	Section 4.5: Conditions Precedent to Service Commencement Date	139.5	-		139.5	111.5	251.0	-	139.5	275.8	415.3	-	8.3	8.3	-	-	8.3	8.3	139.5	139.5	259.3	423.6
12.11	Section 4.7: Closing the Front-End Transition Period	-	-		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
12.12	Service Commencement Begins	-	-		-	26.5	26.5	-	-	-	-	-	-	-	-	-	-	-	-	-	26.5	-
General 09	Operational plans and Operations Management	-	-		-	3,513.5	3,513.5		-	-	-	-	120.5	120.5		-	-	-		-	3,634.0	
Non HOC 01	ManagementCo IT Systems	1.0	-		1.0	360.5	361.5	(1.0)	-	354.5	354.5	-	652.5	652.5	-	-	885.0	885.0	1.0	-	1,014.0	1,239.5
Non HOC 02	ServeCo IT Systems	328.0	2.0		330.0	2,884.0	3,214.0	1.0	331.0	2,870.0	3,201.0	3,674.2	8,031.1	11,705.3	(200.0)	3,474.2	8,031.1	11,505.3	4,004.2	3,805.2	14,919.3	14,706.3
Non HOC 03	Identify source data for renewal process and Open claims review	3.0	-		3.0	36.0	39.0	-	3.0	36.0	39.0	-	-	-	-	-	-	-	3.0	3.0	39.0	39.0
Non HOC 04	Standing up Capital Program organization	215.5	-		215.5	1,467.5	1,683.0	-	215.5	1,467.5	1,683.0	-	-	-	-	-	144.0	144.0	215.5	215.5	1,683.0	1,827.0
Non HOC 05	LUMA MC SetUp, general financial, risk management and sourcing and procurement activities, Tax matters, and team administrative tasks.	-	-		-	2,272.5	2,272.5	-	-	2,262.5	2,262.5	-	1,007.0	1,007.0	-	-	1,007.0	1,007.0	-	-	3,279.5	3,269.5
Non HOC 06	Regulatory Support During Transition	263.0	33.5		296.5	1,621.0	1,917.5	-	296.5	1,618.0	1,914.5	397.5	922.5	1,320.0	-	397.5	922.5	1,320.0	694.0	694.0	3,237.5	3,234.5
Non HOC 07	Operator Representations and Warranties	30.0	-		30.0	732.5	762.5	-	30.0	580.8	610.8	-	313.8	313.8	-	-	386.8	386.8	30.0	30.0	1,076.3	997.6
Non HOC 08	PPOAs	-	-		-	-	-		-	-	-	-	-	-		-	-	-	-	-	-	

MCL Code	Name	Internal December Hrs	Internal November Hrs (Not Prev Inv.)	Labour Adjustments	Sub-Total December Labor	Internal Cum. Hrs. from Prev. Inv. (w/o Allocation)	Internal Cum. Hrs (w/o Allocation)	Internal Reallocations	Internal After Allocation	Internal Cum. Hrs. from Prev. Inv. (with Allocation)	Internal Cum. Hrs (with Allocation)	Third Party December Hrs	Third Party Cum. Hrs. from Prev. Inv. (w/o Allocation)	Third Party Cum. Hrs (w/o Allocation)	Third Part Reallocations	Third Party After Allocation	Third Party Cum. Hrs. from Prev. Inv. (with Allocation)	Third Party Cum. Hrs (with Allocation)	December Hours - Unallocated	December Hours as Allocated	Total Hours (w/o Allocation)	Total Hours (with Allocation)
Non HOC 09	~~Gridco Genco - no Longer Required~~	-	-		-	-	-		-	-	-	-	-	-		-	-	-	-	-	-	-
Non HOC 10	Delineate Interconnection Points	-	-		-	24.0	24.0	-	-	24.0	24.0	-	-	-	-	-	-	-	-	-	24.0	24.0
Non HOC 11	Development of System Operations Principles	-	9.0		9.0	-	9.0	-	9.0	-	9.0	267.8	617.5	885.3	-	267.8	585.0	852.8	276.8	276.8	894.3	861.8
Non HOC 12	Standup GenCo Organization	-	-		-	2.0	2.0	-	-	2.0	2.0	-	-	-	-	-	-	-	-	-	2.0	2.0
Non HOC 13	IRP Coordination	23.0	65.0		88.0	161.5	249.5	-	88.0	161.5	249.5	-	-	-	-	-	-	-	88.0	88.0	249.5	249.5
Non HOC 14	Negotiate PPOAs - Regulatory	13.0	-		13.0	1.0	14.0	-	13.0	1.0	14.0	134.5	1,362.8	1,497.3	-	134.5	1,362.8	1,497.3	147.5	147.5	1,511.3	1,511.3
Non HOC 15	LUMA MC Ongoing Back Office Support	372.0	11.0		383.0	1,154.0	1,537.0	-	383.0	774.0	1,157.0	700.3	1,235.5	1,935.7	-	700.3	1,235.5	1,935.7	1,083.3	1,083.3	3,472.7	3,092.7
Non-Billable 01	Vacation	-	-		-	-			-	-	-	-	-	-		-	-	-	-	-	-	-
Non-Billable 02	LUMA Specific Non-Billable Work	-	-		-	-			-	-	-	-	-	-		-	-	-	-	-	-	-
Non-Billable 03	Sick time	-	-		-	-			-	-	-	-	-	-		-	-	-	-	-	-	-
Non-Billable 04	Public Holidays	-	-		-	-			-	-	-	-	-	-		-	-	-	-	-	-	-
Non-Billable 05	ATCO Project Time	-	-		-	-			-	-	-	-	-	-		-	-	-	-	-	-	-
Non-Billable 06	Quanta Project Time	-	-		-	-			-	-	-	-	-	-		-	-	-	-	-	-	-
Non-Billable 07	Bereavement	-	-		-	-			-	-	-	-	-	-		-	-	-	-	-	-	-
Non-Billable 08	Flex Time	-	-		-	-			-	-	-	-	-	-		-	-	-	-	-	-	-
Non-Billable 09	PTO	-	-		-	-			-	-	-	-	-	-		-	-	-	-	-	-	-
Non-Billable 10	Training	-	-		-	-			-	-	-	-	-	-		-	-	-	-	-	-	-
Non-Billable 11	Jury Duty	-	-		-	-			-	-	-	-	-	-		-	-	-	-	-	-	-
Non-Billable 12	LUMA College Time	-	-		-	-			-	-	-	-	-	-		-	-	-	-	-	-	-
Non-Billable 13	Corporate matters	-	-		-	-			-	-	-	-	-	-		-	-	-	-	-	-	-
Quick Win 1	Streetlight Operations Improvement	-	-		-	-			-	-	-	-	-	-		-	-	-	-	-	-	-
Quick Win 2	Repair of Obvious For Visible To Ordinary Person Infrastructure Problems	-	-		-	-			-	-	-	-	-	-		-	-	-	-	-	-	-
Quick Win 3	Reliability Improvement For Quick Hits	-	-		-	-			-	-	-	-	-	-		-	-	-	-	-	-	-
Quick Win 4	Vegetation Management Program Implementation	-	-		-	-			-	-	-	-	-	-		-	-	-	-	-	-	-
Quick Win 5	FEMA Worksheets And Getting FEMA Funding Unstuck	-	-		-	-			-	-	-	-	-	-		-	-	-	-	-	-	-
Quick Win 6	Smart Meter Evaluation And Apps	-	-		-	-			-	-	-	-	-	-		-	-	-	-	-	-	-
Quick Win 7	Develop Quick Win Initiatives Projects	-	-		-	-			-	-	-	-	-	-		-	-	-	-	-	-	-
Quick Win 8	Implement Quick Win Projects	-	-		-	-			-	-	-	-	-	-		-	-	-	-	-	-	-
		12,726.5	1,354.5	0	14081	101132.5	115213.5	-	14081	101132.5	115213.5	17283.97	57732.94	75016.91	0	17283.97	57732.94	75016.91	31364.97	31364.97	190230.41	190230.41

Front-End Transition Hourly Fully Allocated Rates

(Table 28: ManagementCo or Affiliate Personnel)

Employee Category	Hourly Rate ($)
Vice President	325.00
Senior Director	300.00
Director	275.00
Senior Manager	210.00
Field Crew Leader	205.00
Trainer	200.00
Manager	200.00
Field Tech	195.00
Senior Analyst	160.00
Engineer	160.00
Field Supervisor	160.00
Analyst	125.00
Administrative Support	50.00

INVOICE

Submitted To:	Address:
Puerto Rico Public-Private Partnerships Authority PO Box 42001 San Juan, Puerto Rico 00940-2001	**LUMA Energy, LLC** 644 Av. Manuel Fernández Juncos, Suite 301 San Juan, Puerto Rico 00907
To Be Paid By: **Puerto Rico Electric Power Authority** PO Box 364267 San Juan, Puerto Rico 00936-4267	**Tax Registration No. 66-0940278**
Invoice Date: **February 10, 2021**	Invoice #: **FETS-0121-01**

Contract Ref: **Puerto Rico Transmission and Distribution System Operation and Maintenance Agreement** TERMS: **Net 30**

		AMOUNT
(i) and (ii) Labor (Please see attached breakdowns for further detail**)**		
Sub-Total Labor for the month of January 2021	**$**	**3,051,837.50**
(iii) Front-End Transition Service Fixed Fee		
Monthly Installment of the FETS Fixed Fee for the month of January 2021	**$**	**5,000,000.00**
(iv) Pass-through Costs and Expenses		
Aerotek Professional Services - 27 Invoices	$	134,104.57
Alumbra LLC - 7 Invoices	$	427,908.35
Alvarez & Marsal Corporate Performance Improvement, LLC - 2 invoices	$	160,958.10
American Relocation Connections, LLC - 17 Invoices	$	92,445.80
ATCO	$	154,928.98
BridgeSource Utilities Solutions, LLC - 1 invoices	$	80,693.45
Covington & Burling LLP - 1 invoices	$	38,396.00
District View Office Center - 3 invoices	$	644.40
DLA Piper LLP (US) - 2 Invoices	$	42,231.00
Innovative Emergency Management, Inc. (IEM) - 1 Invoices	$	(167.00)
International Business Machines Corporation (IBM) - 2 invoices	$	400,870.71
Iris Vargas - 2 invoices	$	11,840.00
Laboratorio Clinico El Morro, Inc. - 2 Invoices	$	5,100.00
Ogletree, Deakins, Nash, Smoak & Stewart, P.C. - 1 Invoices	$	2,070.50
Oracle America, Inc. - 3 Invoices	$	5,549.08
People 2.0 North America - 10 invoices	$	65,399.68
Quanta	$	94,011.98
Smartbridge - 4 invoices	$	87,300.00
Translations & More - 1 Invoices	$	4,610.10
Vidal & Rodriguez, Inc. - 1 Invoices	$	(40,000.00)
MBarrett Consulting LLC - 1 Invoices	$	1,100.00
BMA Group - 6 Invoices	$	67,918.06
CSS International, Inc - 5 invoices	$	112,705.00
Global Project Solutions, LLC - 1 invoices	$	39,943.71
Resources Global Professionals (RGP) - 1 Invoices	$	39.35
Greg Sarich - 1 Invoices	$	580.77
Cigna - 6 Invoices	$	(212,304.14)
Office Depot - 13 invoices	$	1,274.31
OGMA Language Studio - 1 Invoices	$	1,476.80
Trans4mative - 11 Invoices	$	155,862.50
Troutman Pepper Hamilton Sanders LLP - 1 Invoices	$	18,588.15
ERM-PR, Inc. - 4 Invoices	$	117,729.40
Carimus Consulting - 2 Invoices	$	58,353.75
Axel Eugenio Colon-Perez - 1 Invoices	$	1,170.00
Kroma Advertising - 1 Invoices	$	16,872.00
Martel, Inc - 7 Invoices	$	100,790.30
Texas Series of Lockton Companies, LLC - 1 Invoices	$	550.00
Chubb Insurance Company of Puerto Rico - 1 Invoices	$	1,200.00
Foxhound Partners - 1 Invoices	$	10,000.00
McConnell Valdes LLC - 1 Invoices	$	24,066.25
AMOWF, LLC - 1 Invoices	$	17,000.00
Sub-Total of Pass-through Costs and Expenses for the month of January2021	**$**	**2,303,811.91**
Total	**$**	**10,355,649.41**

INVOICE

Submitted To:	Address:
Puerto Rico Public-Private Partnerships Authority PO Box 42001 San Juan, Puerto Rico 00940-2001 To Be Paid By: **Puerto Rico Electric Power Authority** PO Box 364267 San Juan, Puerto Rico 00936-4267	**LUMA Energy, LLC** 644 Av. Manuel Fernández Juncos, Suite 301 San Juan, Puerto Rico 00907 **Tax Registration No. 66-0940278**
Invoice Date: **February 10, 2021**	Invoice #: **FETS-0121-01**

	FETS Fee	FETS Fixed Fee	Additional C&E	Total
Previously invoiced	$ 24,257,765.00	$ 31,500,000.00	$ 22,732,687.55	$ 78,490,452.55
Current invoice	$ 3,051,837.50	$ 5,000,000.00	$ 2,303,811.91	$ 10,355,649.41
Total invoiced to date	**$ 27,309,602.50**	**$ 36,500,000.00**	**$ 25,036,499.46**	**$ 88,846,101.96**

Remittance Information:

Wire to: *Bank of America, NA, 222 Broadway, New York, NY 10038*
Account #: 488074008867 Wire Routing #: 026009593 ACH Routing #: 11100025

Invoicing Month	Invoice No.	FETS Fee	FETS Fixed Fee	Additional C&E	Total Invoiced
June 2020	FETS-0620-01	$ 828,770.00	$ 1,500,000.00	$ -	$ 2,328,770.00
July 2020	FETS-0720-01 Rev1	$ 3,993,190.00	$ 5,000,000.00	$ 2,131,326.79	$ 11,124,516.79
August 2020	FETS-0820-01 Rev1	$ 3,911,730.00	$ 5,000,000.00	$ 2,922,885.24	$ 11,834,615.24
September 2020	FETS-0920-01	$ 4,284,035.00	$ 5,000,000.00	$ 5,189,724.68	$ 14,473,759.68
October 2020	FETS-1020-01	$ 4,656,765.00	$ 5,000,000.00	$ 4,285,320.92	$ 13,942,085.92
November 2020	FETS-1120-01	$ 3,488,327.50	$ 5,000,000.00	$ 4,645,366.37	$ 13,133,693.87
December 2020	FETS-1220-01	$ 3,094,947.50	$ 5,000,000.00	$ 3,558,063.55	$ 11,653,011.05
		$ 24,257,765.00	**$ 31,500,000.00**	**$ 22,732,687.55**	**$ 78,490,452.55**

	Front End Transition Hourly Costs	Additional Costs & Expenses	Sub-Total	Front End Transition Fixed Fee	Total
Previously invoiced	$ 24,257,765	$ 22,732,688	$ 46,990,453	$ 31,500,000	$ 78,490,453
Current invoice	$ 3,051,838	$ 2,303,812	$ 5,355,649	$ 5,000,000	$ 10,355,649
Total invoiced to date	$ 27,309,603	$ 25,036,499	$ 52,346,102	$ 36,500,000	$ 88,846,102
Forecast to complete			$ 24,005,829	$ 23,500,000	$ 47,505,829
Proposal			$ 76,351,931	$ 60,000,000	$ 136,351,931
Variance			$-	$-	$-

SUMMARY

Employee Category		(i) Hourly Rate	*(ii)* Hours Worked		Monthly Total
Vice President	$	325.00	1906.5	$	619,612.50
Senior Director	$	300.00	558.5	$	167,550.00
Director	$	275.00	2568.5	$	706,337.50
Senior Manager	$	210.00	1062.5	$	223,125.00
Field Crew Leader	$	205.00	0.0	$	-
Trainer	$	200.00	168.0	$	33,600.00
Manager	$	200.00	3095.0	$	619,000.00
Field Technician	$	195.00	142.5	$	27,787.50
Senior Analyst	$	160.00	1387.0	$	221,920.00
Engineer	$	160.00	662.5	$	106,000.00
Field Supervisor	$	160.00	1115.5	$	178,480.00
Analyst	$	125.00	973.0	$	121,625.00
Administrative Support	$	50.00	536.0	$	26,800.00
			14175.5	**$**	**3,051,837.50**

Executives

Employee Category	(i) Hourly Rate	*(ii)* Hours Worked	Monthly Total
Vice President	$ 325.00	178.0	$ 57,850.00
Senior Director	$ 300.00	0.0	$ -
Director	$ 275.00	0.0	$ -
Senior Manager	$ 210.00	0.0	$ -
Field Crew Leader	$ 205.00	0.0	$ -
Trainer	$ 200.00	0.0	$ -
Manager	$ 200.00	0.0	$ -
Field Technician	$ 195.00	0.0	$ -
Senior Analyst	$ 160.00	0.0	$ -
Engineer	$ 160.00	0.0	$ -
Field Supervisor	$ 160.00	0.0	$ -
Analyst	$ 125.00	0.0	$ -
Administrative Support	$ 50.00	182.0	$ 9,100.00
		360	**$ 66,950.00**

Capital Programs

Employee Category	(i) Hourly Rate		*(ii)* Hours Worked		Monthly Total
Vice President	$	325.00	139.0	$	45,175.00
Senior Director	$	300.00	0.0	$	-
Director	$	275.00	0.0	$	-
Senior Manager	$	210.00	0.0	$	-
Field Crew Leader	$	205.00	0.0	$	-
Trainer	$	200.00	0.0	$	-
Manager	$	200.00	254.0	$	50,800.00
Field Technician	$	195.00	0.0	$	-
Senior Analyst	$	160.00	0.0	$	-
Engineer	$	160.00	0.0	$	-
Field Supervisor	$	160.00	0.0	$	-
Analyst	$	125.00	0.0	$	-
Administrative Support	$	50.00	0.0	$	-
			393	**$**	**95,975.00**

Communications

Employee Category		(i) Hourly Rate	*(ii)* Hours Worked		Monthly Total
Vice President	$	325.00	12.0	$	3,900.00
Senior Director	$	300.00	0.0	$	-
Director	$	275.00	138.0	$	37,950.00
Senior Manager	$	210.00	0.0	$	-
Field Crew Leader	$	205.00	0.0	$	-
Trainer	$	200.00	0.0	$	-
Manager	$	200.00	0.0	$	-
Field Technician	$	195.00	0.0	$	-
Senior Analyst	$	160.00	0.0	$	-
Engineer	$	160.00	0.0	$	-
Field Supervisor	$	160.00	0.0	$	-
Analyst	$	125.00	0.0	$	-
Administrative Support	$	50.00	0.0	$	-
			150	**$**	**41,850.00**

Corporate Services

Employee Category		(i) Hourly Rate	*(ii)* Hours Worked		Monthly Total
Vice President	$	325.00	46.0	$	14,950.00
Senior Director	$	300.00	0.0	$	-
Director	$	275.00	120.0	$	33,000.00
Senior Manager	$	210.00	300.5	$	63,105.00
Field Crew Leader	$	205.00	0.0	$	-
Trainer	$	200.00	0.0	$	-
Manager	$	200.00	0.0	$	-
Field Technician	$	195.00	0.0	$	-
Senior Analyst	$	160.00	0.0	$	-
Engineer	$	160.00	0.0	$	-
Field Supervisor	$	160.00	0.0	$	-
Analyst	$	125.00	0.0	$	-
Administrative Support	$	50.00	0.0	$	-
			466.5	**$**	**111,055.00**

Customer Service

Employee Category	(i) Hourly Rate	*(ii)* Hours Worked	Monthly Total
Vice President	$ 325.00	0.0	$ -
Senior Director	$ 300.00	0.0	$ -
Director	$ 275.00	0.0	$ -
Senior Manager	$ 210.00	125.0	$ 26,250.00
Field Crew Leader	$ 205.00	0.0	$ -
Trainer	$ 200.00	0.0	$ -
Manager	$ 200.00	127.5	$ 25,500.00
Field Technician	$ 195.00	0.0	$ -
Senior Analyst	$ 160.00	142.5	$ 22,800.00
Engineer	$ 160.00	0.0	$ -
Field Supervisor	$ 160.00	135.0	$ 21,600.00
Analyst	$ 125.00	369.0	$ 46,125.00
Administrative Support	$ 50.00	0.0	$ -
		899	**$ 142,275.00**

Financial Mgmt.

Employee Category		(i) Hourly Rate	*(ii)* Hours Worked		Monthly Total
Vice President	$	325.00	121.0	$	39,325.00
Senior Director	$	300.00	0.0	$	-
Director	$	275.00	470.5	$	129,387.50
Senior Manager	$	210.00	145.0	$	30,450.00
Field Crew Leader	$	205.00	0.0	$	-
Trainer	$	200.00	0.0	$	-
Manager	$	200.00	316.5	$	63,300.00
Field Technician	$	195.00	0.0	$	-
Senior Analyst	$	160.00	368.0	$	58,880.00
Engineer	$	160.00	0.0	$	-
Field Supervisor	$	160.00	0.0	$	-
Analyst	$	125.00	0.0	$	-
Administrative Support	$	50.00	0.0	$	-
			1421	**$**	**321,342.50**

HSE & Quality

Employee Category		(i) Hourly Rate	*(ii)* Hours Worked		Monthly Total
Vice President	$	325.00	182.0	$	59,150.00
Senior Director	$	300.00	0.5	$	150.00
Director	$	275.00	332.5	$	91,437.50
Senior Manager	$	210.00	0.0	$	-
Field Crew Leader	$	205.00	0.0	$	-
Trainer	$	200.00	168.0	$	33,600.00
Manager	$	200.00	76.0	$	15,200.00
Field Technician	$	195.00	142.5	$	27,787.50
Senior Analyst	$	160.00	0.0	$	-
Engineer	$	160.00	0.0	$	-
Field Supervisor	$	160.00	0.0	$	-
Analyst	$	125.00	0.0	$	-
Administrative Support	$	50.00	0.0	$	-
			901.5	**$**	**227,325.00**

Human Resources

Employee Category		(i) Hourly Rate	*(ii)* Hours Worked		Monthly Total
Vice President	$	325.00	282.5	$	91,812.50
Senior Director	$	300.00	0.0	$	-
Director	$	275.00	36.5	$	10,037.50
Senior Manager	$	210.00	176.0	$	36,960.00
Field Crew Leader	$	205.00	0.0	$	-
Trainer	$	200.00	0.0	$	-
Manager	$	200.00	287.5	$	57,500.00
Field Technician	$	195.00	0.0	$	-
Senior Analyst	$	160.00	112.5	$	18,000.00
Engineer	$	160.00	0.0	$	-
Field Supervisor	$	160.00	0.0	$	-
Analyst	$	125.00	310.0	$	38,750.00
Administrative Support	$	50.00	6.0	$	300.00
			1211	**$**	**253,360.00**

Integration Management Office

Employee Category		(i) Hourly Rate	*(ii)* Hours Worked		Monthly Total
Vice President	$	325.00	158.0	$	51,350.00
Senior Director	$	300.00	0.0	$	-
Director	$	275.00	0.0	$	-
Senior Manager	$	210.00	0.0	$	-
Field Crew Leader	$	205.00	0.0	$	-
Trainer	$	200.00	0.0	$	-
Manager	$	200.00	289.0	$	57,800.00
Field Technician	$	195.00	0.0	$	-
Senior Analyst	$	160.00	93.5	$	14,960.00
Engineer	$	160.00	0.0	$	-
Field Supervisor	$	160.00	0.0	$	-
Analyst	$	125.00	248.0	$	31,000.00
Administrative Support	$	50.00	334.0	$	16,700.00
			1122.5	**$**	**171,810.00**

IT / OT

Employee Category		(i) Hourly Rate	*(ii)* Hours Worked		Monthly Total
Vice President	$	325.00	191.5	$	62,237.50
Senior Director	$	300.00	0.0	$	-
Director	$	275.00	148.0	$	40,700.00
Senior Manager	$	210.00	0.0	$	-
Field Crew Leader	$	205.00	0.0	$	-
Trainer	$	200.00	0.0	$	-
Manager	$	200.00	370.5	$	74,100.00
Field Technician	$	195.00	0.0	$	-
Senior Analyst	$	160.00	670.5	$	107,280.00
Engineer	$	160.00	0.0	$	-
Field Supervisor	$	160.00	0.0	$	-
Analyst	$	125.00	0.0	$	-
Administrative Support	$	50.00	0.0	$	-
			1380.5	**$**	**284,317.50**

Legal

Employee Category		(i) Hourly Rate	*(ii)* Hours Worked		Monthly Total
Vice President	$	325.00	114.5	$	37,212.50
Senior Director	$	300.00	0.0	$	-
Director	$	275.00	0.0	$	-
Senior Manager	$	210.00	0.0	$	-
Field Crew Leader	$	205.00	0.0	$	-
Trainer	$	200.00	0.0	$	-
Manager	$	200.00	0.0	$	-
Field Technician	$	195.00	0.0	$	-
Senior Analyst	$	160.00	0.0	$	-
Engineer	$	160.00	0.0	$	-
Field Supervisor	$	160.00	0.0	$	-
Analyst	$	125.00	0.0	$	-
Administrative Support	$	50.00	6.0	$	300.00
			120.5	**$**	**37,512.50**

Operations

Employee Category		(i) Hourly Rate	*(ii)* Hours Worked		Monthly Total
Vice President	$	325.00	209.0	$	67,925.00
Senior Director	$	300.00	0.0	$	-
Director	$	275.00	176.0	$	48,400.00
Senior Manager	$	210.00	296.0	$	62,160.00
Field Crew Leader	$	205.00	0.0	$	-
Trainer	$	200.00	0.0	$	-
Manager	$	200.00	249.5	$	49,900.00
Field Technician	$	195.00	0.0	$	-
Senior Analyst	$	160.00	0.0	$	-
Engineer	$	160.00	152.0	$	24,320.00
Field Supervisor	$	160.00	964.5	$	154,320.00
Analyst	$	125.00	0.0	$	-
Administrative Support	$	50.00	0.0	$	-
			2047	**$**	**407,025.00**

Regulatory

Employee Category		(i) Hourly Rate	*(ii)* Hours Worked		Monthly Total
Vice President	$	325.00	15.0	$	4,875.00
Senior Director	$	300.00	44.0	$	13,200.00
Director	$	275.00	39.0	$	10,725.00
Senior Manager	$	210.00	0.0	$	-
Field Crew Leader	$	205.00	0.0	$	-
Trainer	$	200.00	0.0	$	-
Manager	$	200.00	222.0	$	44,400.00
Field Technician	$	195.00	0.0	$	-
Senior Analyst	$	160.00	0.0	$	-
Engineer	$	160.00	17.0	$	2,720.00
Field Supervisor	$	160.00	0.0	$	-
Analyst	$	125.00	0.0	$	-
Administrative Support	$	50.00	0.0	$	-
			337	**$**	**75,920.00**

Utility Transformation

Employee Category		(i) Hourly Rate	*(ii)* Hours Worked		Monthly Total
Vice President	$	325.00	258.0	$	83,850.00
Senior Director	$	300.00	514.0	$	154,200.00
Director	$	275.00	1108.0	$	304,700.00
Senior Manager	$	210.00	20.0	$	4,200.00
Field Crew Leader	$	205.00	0.0	$	-
Trainer	$	200.00	0.0	$	-
Manager	$	200.00	902.5	$	180,500.00
Field Technician	$	195.00	0.0	$	-
Senior Analyst	$	160.00	0.0	$	-
Engineer	$	160.00	493.5	$	78,960.00
Field Supervisor	$	160.00	16.0	$	2,560.00
Analyst	$	125.00	46.0	$	5,750.00
Administrative Support	$	50.00	8.0	$	400.00
			3366	**$**	**815,120.00**

Summary of Hours by Department and Employee Category

Employee Category	Capital Programs & Back End Transition	Communications	Corporate Services	Customer Service	Executive	Financial Management	HSE & Quality	Human Resources	Integration Management Office	IT / OT	Legal	Operations	Regulatory	Utility Transformation	Total Hours by Employee Category
Vice President	139.0	12.0	46.0	0.0	178.0	121.0	182.0	282.5	158.0	191.5	114.5	209.0	15.0	258.0	**1906.5**
Senior Director	0.0	0.0	0.0	0.0	0.0	0.0	0.5	0.0	0.0	0.0	0.0	0.0	44.0	514.0	**558.5**
Director	0.0	138.0	120.0	0.0	0.0	470.5	332.5	36.5	0.0	148.0	0.0	176.0	39.0	1108.0	**2568.5**
Senior Manager	0.0	0.0	300.5	125.0	0.0	145.0	0.0	176.0	0.0	0.0	0.0	296.0	0.0	20.0	**1062.5**
Field Crew Leader	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	**0.0**
Trainer	0.0	0.0	0.0	0.0	0.0	0.0	168.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	**168.0**
Manager	254.0	0.0	0.0	127.5	0.0	316.5	76.0	287.5	289.0	370.5	0.0	249.5	222.0	902.5	**3095.0**
Field Technician	0.0	0.0	0.0	0.0	0.0	0.0	142.5	0.0	0.0	0.0	0.0	0.0	0.0	0.0	**142.5**
Senior Analyst	0.0	0.0	0.0	142.5	0.0	368.0	0.0	112.5	93.5	670.5	0.0	0.0	0.0	0.0	**1387.0**
Engineer	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	152.0	17.0	493.5	**662.5**
Field Supervisor	0.0	0.0	0.0	135.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	964.5	0.0	16.0	**1115.5**
Analyst	0.0	0.0	0.0	369.0	0.0	0.0	0.0	310.0	248.0	0.0	0.0	0.0	0.0	46.0	**973.0**
Administrative Support	0.0	0.0	0.0	0.0	182.0	0.0	0.0	6.0	334.0	0.0	6.0	0.0	0.0	8.0	**536.0**
	393.0	**150.0**	**466.5**	**899.0**	**360.0**	**1421.0**	**901.5**	**1211.0**	**1122.5**	**1380.5**	**120.5**	**2047.0**	**337.0**	**3366.0**	**14175.5**

Summary of Hours by HOC Item

HOC Item	Annex II Definition	Functional Team - Department	Project job code	Sum of Time (Hours)
1	General & Transition Management	Capital Programs and Back End Transition	Vice President	28.0
1		Communications	Director	14.0
1		Corporate Services	Senior Manager	101.5
1		Corporate Services	Senior Manager	119.0
1		Customer Service	Senior Analyst	9.5
1		Executive	Administrative Support	182.0
1		Executive	Vice President	165.0
1		Executive	Vice President	13.0
1		Financial Management	Director	4.0
1		Financial Management	Manager	35.0
1		Financial Management	Senior Manager	11.0
1		HSE and Quality	Director	47.0
1		HSE and Quality	Senior Director	0.5
1		HSE and Quality	Vice President	31.0
1		Human Resources	Analyst	4.0
1		Human Resources	Manager	3.5
1		Integration Management Office	Administrative Support	161.5
1		Integration Management Office	Administrative Support	128.5
1		Integration Management Office	Administrative Support	6.5
1		Integration Management Office	Administrative Support	37.5
1		Integration Management Office	Analyst	113.0
1		Integration Management Office	Analyst	9.0
1		Integration Management Office	Manager	125.0
1		Integration Management Office	Manager	84.0
1		Integration Management Office	Senior Analyst	93.5
1		Integration Management Office	Vice President	135.5
1		ITOT	Manager	5.0
1		ITOT	Senior Analyst	8.0
1		ITOT	Senior Analyst	11.5
1		ITOT	Vice President	1.5
1		ITOT	Vice President	190.0
1		Legal	Vice President	45.0
1		Operations	Director	16.5
1		Operations	Director	5.0
1		Operations	Engineer	19.0
1		Operations	Field Supervisor	1.0
1		Operations	Field Supervisor	2.0
1		Operations	Field Supervisor	18.5
1		Operations	Field Supervisor	22.0
1		Operations	Field Supervisor	6.5
1		Operations	Field Supervisor	7.0
1		Operations	Field Supervisor	2.5
1		Operations	Manager	8.0
1		Operations	Senior Manager	7.5
1		Operations	Senior Manager	6.0
1		Operations	Vice President	71.0
1		Utility Transformation	Director	166.0
1		Utility Transformation	Engineer	45.0
1		Utility Transformation	Engineer	19.5
1		Utility Transformation	Manager	50.5
1		Utility Transformation	Manager	67.5
1		Utility Transformation	Manager	48.0
1	**General & Transition Management Total**			**2,512.0**
1.01	Government Approvals	Corporate Services	Vice President	5.0
1.01		Regulatory	Manager	102.0
1.01		**Regulatory**	**Vice President**	15.0
1.01	**Government Approvals Total**			**122.0**
1.02	Plan to Address Gaps in Assets, Technology, Processes, etc. (plan to include cost estimates)	Financial Management	Director	4.0
1.02		Financial Management	Manager	0.5
1.02		Integration Management Office	Manager	2.5
1.02		Regulatory	Manager	61.0
1.02		**Utility Transformation**	**Manager**	20.0
1.02	**Plan to Address Gaps in Assets, Technology, Processes, etc. (plan to include cost estimates) Total**			**88.0**
2.01	Development and Implementation of an Operations Takeover Plan for Transmission and Sub-Transmission Inside and Outside of the Plant	Operations	Field Supervisor	71.0
2.01		Operations	Manager	10.0
2.01		Utility Transformation	Engineer	67.5
2.01		Utility Transformation	Manager	26.0
2.01		**Utility Transformation**	**Manager**	1.0
2.01	**Development and Implementation of an Operations Takeover Plan for Transmission and Sub-Transmission Inside and Outside of the Plant Total**			**175.5**
2.02	Development and Implementation of an Operational Takeover Plan for the Electric Distribution System	Utility Transformation	Engineer	93.0
2.02		Utility Transformation	Engineer	30.0
2.02		**Utility Transformation**	**Manager**	1.0
2.02	**Development and Implementation of an Operational Takeover Plan for the Electric Distribution System Total**			**124.0**
2.0301	Transition Plan for T&D Control Centers	Utility Transformation	Manager	23.5
2.0301		Utility Transformation	Manager	130.0
2.0301		Utility Transformation	Vice President	4.0
2.0301		**Utility Transformation**	**Vice President**	12.0
2.0301	**Transition Plan for T&D Control Centers Total**			**169.5**

HOC Item	Annex II Definition	Functional Team - Department	Project job code	Sum of Time (Hours)
2.0302	Transition Plan for Operations and Maintenance (O&M) Activities	Operations	Director	42.0
2.0302		Operations	Engineer	78.0
2.0302		Operations	Field Supervisor	24.0
2.0302		Operations	Field Supervisor	31.0
2.0302		Operations	Field Supervisor	30.0
2.0302		Operations	Field Supervisor	52.0
2.0302		Operations	Manager	112.5
2.0302		Operations	Manager	57.5
2.0302		**Operations**	**Vice President**	69.0
2.0302	**Transition Plan for Operations and Maintenance (O&M) Activities Total**			**496.0**
2.0303	Emergency Response/Disaster Recovery/Business Continuity Plans	Integration Management Office	Analyst	6.0
2.0303		Integration Management Office	Manager	60.0
2.0303		Integration Management Office	Vice President	1.5
2.0303		Operations	Manager	2.0
2.0303		Operations	Senior Manager	58.0
2.0303		**Operations**	**Vice President**	12.0
2.0303	**Emergency Response/Disaster Recovery/Business Continuity Plans Total**			**139.5**
2.0304	Fleet Management Plan	Operations	Field Supervisor	13.0
2.0304		Operations	Field Supervisor	126.0
2.0304		**Operations**	**Vice President**	8.0
2.0304	**Fleet Management Plan Total**			**147.0**
2.0305	Asset Management	Utility Transformation	Director	1.0
2.0305		Utility Transformation	Engineer	4.0
2.0305		Utility Transformation	Engineer	24.5
2.0305		Utility Transformation	Engineer	36.0
2.0305		Utility Transformation	Field Supervisor	16.0
2.0305		Utility Transformation	Manager	19.0
2.0305		Utility Transformation	Manager	31.5
2.0305		Utility Transformation	Senior Director	2.0
2.0305		Utility Transformation	Senior Director	25.5
2.0305		Utility Transformation	Senior Director	12.0
2.0305		Utility Transformation	Vice President	7.0
2.0305		Utility Transformation	Vice President	9.0
2.0305		**Utility Transformation**	**Vice President**	2.0
2.0305	**Asset Management Total**			**189.5**
2.0306	Workforce Management & Training Plan	HSE and Quality	Director	44.0
2.0306		HSE and Quality	Director	8.0
2.0306		HSE and Quality	Manager	76.0
2.0306		HSE and Quality	Trainer	168.0
2.0306		**HSE and Quality**	**Vice President**	121.0
2.0306	**Workforce Management & Training Plan Total**			**417.0**
2.0307	Safety Management Plan	HSE and Quality	Director	107.0
2.0307		HSE and Quality	Field Tech	142.5
2.0307		HSE and Quality	Vice President	16.0
2.0307		Operations	Field Supervisor	14.0
2.0307		**Operations**	**Field Supervisor**	6.0
2.0307	**Safety Management Plan Total**			**285.5**
2.0308	Engineering and Asset Management	Utility Transformation	Analyst	15.0
2.0308		Utility Transformation	Director	86.0
2.0308		Utility Transformation	Director	90.0
2.0308		Utility Transformation	Director	124.5
2.0308		Utility Transformation	Director	31.0
2.0308		Utility Transformation	Director	112.0
2.0308		Utility Transformation	Director	151.0
2.0308		Utility Transformation	Director	8.0
2.0308		Utility Transformation	Engineer	60.0
2.0308		Utility Transformation	Engineer	0.5
2.0308		Utility Transformation	Senior Director	12.0
2.0308		Utility Transformation	Senior Director	60.0
2.0308		Utility Transformation	Senior Director	39.0
2.0308		Utility Transformation	Senior Director	127.5
2.0308		Utility Transformation	Senior Director	2.0
2.0308		Utility Transformation	Senior Director	12.0
2.0308		Utility Transformation	Senior Director	13.0
2.0308		Utility Transformation	Senior Manager	20.0
2.0308		Utility Transformation	Vice President	18.0
2.0308		Utility Transformation	Vice President	4.0
2.0308		**Utility Transformation**	**Vice President**	6.0
2.0308	**Engineering and Asset Management Total**			**991.5**
2.0309	Identification of Real Estate	Financial Management	Director	10.5
2.0309		Financial Management	Manager	42.0
2.0309		**Financial Management**	**Vice President**	1.5
2.0309	**Identification of Real Estate Total**			**54.0**
2.031	Materials Management & Warehouse Plan	Operations	Field Supervisor	19.5
2.031		**Operations**	**Vice President**	5.0
2.031	**Materials Management & Warehouse Plan Total**			**24.5**
2.0311	System Operations Plan	Operations	Director	18.5
2.0311		Operations	Engineer	45.0
2.0311		Operations	Field Supervisor	87.0
2.0311		Operations	Field Supervisor	13.0

HOC Item	Annex II Definition	Functional Team - Department	Project job code	Sum of Time (Hours)
2.0311		Operations	Field Supervisor	5.5
2.0311		Operations	Field Supervisor	35.5
2.0311		Operations	Manager	8.0
2.0311		Operations	Senior Manager	51.5
2.0311		**Operations**	**Senior Manager**	**75.0**
2.0311	**System Operations Plan Total**			**339.0**
2.0312	Vegetation Management Plan	Operations	Director	35.0
2.0312		Operations	Field Supervisor	1.0
2.0312		Operations	Field Supervisor	93.5
2.0312		**Operations**	**Vice President**	**3.0**
2.0312	**Vegetation Management Plan Total**			**132.5**
2.05	**Environmental Exposure Management Plan**	**HSE and Quality**	**Director**	**126.5**
2.05	**Environmental Exposure Management Plan Total**			**126.5**
3.01	Remediation Plan Proposal	Utility Transformation	Vice President	6.0
3.01	**Remediation Plan Proposal Total**			**6.0**
3.04	Development of System Remediation Plan	Financial Management	Manager	2.5
3.04		Operations	Director	16.5
3.04		Operations	Field Supervisor	2.0
3.04		Operations	Field Supervisor	1.0
3.04		Operations	Manager	2.5
3.04		Utility Transformation	Administrative Support	8.0
3.04		Utility Transformation	Director	1.5
3.04		Utility Transformation	Director	2.0
3.04		Utility Transformation	Engineer	15.0
3.04		Utility Transformation	Engineer	7.5
3.04		Utility Transformation	Manager	28.5
3.04		Utility Transformation	Manager	146.0
3.04		Utility Transformation	Manager	40.0
3.04		Utility Transformation	Manager	16.0
3.04		**Utility Transformation**	**Senior Director**	**52.0**
3.04		Utility Transformation	Vice President	1.5
3.04		**Utility Transformation**	**Vice President**	**6.0**
3.04	**Development of System Remediation Plan Total**			**348.5**
3.05	**Approval of System Remediation Plan**	**Utility Transformation**	**Manager**	**2.0**
3.05	**Approval of System Remediation Plan Total**			**2.0**
4.01	Evaluating Customer Service Facilities and Assets	Customer Service	Senior Manager	2.0
4.01	**Evaluating Customer Service Facilities and Assets Total**			**2.0**
4.02	Evaluating and Updating Customer Service Policies and Procedures	Customer Service	Analyst	21.5
4.02		**Customer Service**	**Manager**	**37.5**
4.02		Customer Service	Senior Analyst	121.0
4.02		Customer Service	Senior Manager	2.0
4.02	**Evaluating and Updating Customer Service Policies and Procedures Total**			**182.0**
4.03	**Development of a Meter Reading Plan**	**Utility Transformation**	**Director**	**22.0**
4.03		Utility Transformation	Director	4.0
4.03		Utility Transformation	Engineer	46.0
4.03	**Development of a Meter Reading Plan Total**			**72.0**
4.04	Development of a Customer Service Transition Plan	Customer Service	Analyst	113.5
4.04		Customer Service	Analyst	7.5
4.04		Customer Service	Analyst	37.5
4.04		Customer Service	Analyst	39.0
4.04		**Customer Service**	**Manager**	**67.5**
4.04		Customer Service	Senior Analyst	9.0
4.04		**Customer Service**	**Senior Manager**	**87.0**
4.04	**Development of a Customer Service Transition Plan Total**			**361.0**
4.05	Development and Implementation of a Service Start and Shut-Off Plan	Customer Service	Senior Manager	2.0
4.05	**Development and Implementation of a Service Start and Shut-Off Plan Total**			**2.0**
4.06	Development of a Meter Asset Management (MAM) Plan	Utility Transformation	Director	6.0
4.06		Utility Transformation	Director	5.0
4.06	**Development of a Meter Asset Management (MAM) Plan Total**			**11.0**
4.07	Development and Implementation of a Customer Service Technology	Customer Service	Analyst	135.0
4.07		Customer Service	Senior Manager	32.0
4.07	**Development and Implementation of a Customer Service Technology Total**			**167.0**
4.09	**Establish Integration Between Customer Services & T&D Ops**	**Customer Service**	**Field Supervisor**	**135.0**
4.09		Customer Service	Manager	22.5
4.09		Customer Service	Senior Analyst	3.0
4.09	**Establish Integration Between Customer Services & T&D Ops Total**			**160.5**
5.01	Development of IT/OT Communication Plan and Acceptance Criteria	ITOT	Director	21.0
5.01		ITOT	Senior Analyst	48.0
5.01	**Development of IT/OT Communication Plan and Acceptance Criteria Total**			**69.0**
5.04	Development of Cyber Security and Business Continuity Plan	ITOT	Manager	39.5
5.04		ITOT	Senior Analyst	43.5
5.04	**Development of Cyber Security and Business Continuity Plan Total**			**83.0**
5.07	Commencement Cutover Planning	ITOT	Director	70.0
5.07		ITOT	Manager	145.0
5.07		ITOT	Senior Analyst	68.5
5.07		**ITOT**	**Senior Analyst**	**162.0**
5.07		ITOT	Senior Analyst	50.5
5.07		**ITOT**	**Senior Analyst**	**46.5**
5.07	**Commencement Cutover Planning Total**			**542.5**
5.08	**Training and Communication Plan**	**ITOT**	**Director**	**8.0**

HOC Item	Annex II Definition	Functional Team - Department	Project job code	Sum of Time (Hours)
5.08		ITOT	Senior Analyst	46.5
5.08	**Training and Communication Plan Total**			**54.5**
6.01	**Detailed Description of Approach to Budgeting and Reporting**	**Financial Management**	**Manager**	**23.5**
6.01	**Detailed Description of Approach to Budgeting and Reporting Total**			**23.5**
6.02	Description of Approach to Complying with Initial Budget Obligations	Financial Management	Manager	23.5
6.02	**Description of Approach to Complying with Initial Budget Obligations Total**			**23.5**
6.03	Formalizing/Approach to Changes Control Processes	Financial Management	Senior Manager	2.5
6.03		**Financial Management**	**Senior Manager**	23.0
6.03	**Formalizing/Approach to Changes Control Processes Total**			**25.5**
6.04	Establishing a Financial Accounting System and Account Structure	Financial Management	Director	115.5
6.04		Financial Management	Director	137.5
6.04		Financial Management	Senior Analyst	52.5
6.04		Financial Management	Vice President	1.0
6.04	**Establishing a Financial Accounting System and Account Structure Total**			**306.5**
6.05	Preparing Initial Budgets and Other Financial Forecasts	Financial Management	Manager	2.0
6.05		Financial Management	Manager	127.0
6.05		**Financial Management**	**Manager**	0.5
6.05		Financial Management	Vice President	37.5
6.05		**Integration Management Office**	**Manager**	2.0
6.05		Operations	Director	6.5
6.05		Operations	Engineer	6.0
6.05		**Operations**	**Vice President**	19.0
6.05	**Preparing Initial Budgets and Other Financial Forecasts Total**			**200.5**
6.06	**Establishing Bank Accounts**	**Financial Management**	**Director**	**1.0**
6.06	**Establishing Bank Accounts Total**			**1.0**
6.07	**Evaluating and Updating Payroll and Labor Cost Reporting systems**	**Financial Management**	**Director**	**27.5**
6.07		Financial Management	Vice President	1.0
6.07	**Evaluating and Updating Payroll and Labor Cost Reporting systems Total**			**28.5**
6.08	Establishing a Delegation of Authority Matrix and Process	Financial Management	Director	4.0
6.08	**Establishing a Delegation of Authority Matrix and Process Total**			**4.0**
6.09	Processes & Procedures and Overall Internal Controls	Regulatory	Manager	37.0
6.09	**Processes & Procedures and Overall Internal Controls Total**			**37.0**
7.03	Staffing Plan	Regulatory	Manager	22.0
7.03	**Staffing Plan Total**			**22.0**
7.05	Project Worksheet Assessment (also covered under Section 4.3)	Integration Management Office	Vice President	3.0
7.05	**Project Worksheet Assessment (also covered under Section 4.3) Total**			**3.0**
8.02	Recruiting and Staffing	Capital Programs and Back End Transition	Manager	18.5
8.02		Financial Management	Manager	25.0
8.02		Financial Management	Manager	1.5
8.02		Financial Management	Senior Analyst	22.0
8.02		Financial Management	Senior Manager	91.5
8.02		Financial Management	Vice President	9.5
8.02		Human Resources	Analyst	5.0
8.02		Human Resources	Analyst	142.5
8.02		Human Resources	Analyst	30.0
8.02		Human Resources	Director	2.0
8.02		Human Resources	Manager	14.0
8.02		Human Resources	Manager	114.5
8.02		Human Resources	Senior Analyst	112.5
8.02		Operations	Director	31.0
8.02		Operations	Engineer	4.0
8.02		Operations	Field Supervisor	24.0
8.02		Operations	Field Supervisor	70.0
8.02		Operations	Field Supervisor	24.5
8.02		**Operations**	**Field Supervisor**	38.0
8.02		Operations	Field Supervisor	34.0
8.02		Operations	Field Supervisor	18.0
8.02		Operations	Field Supervisor	62.0
8.02		Operations	Manager	45.0
8.02		Operations	Senior Manager	93.0
8.02		Operations	Senior Manager	5.0
8.02		Operations	Vice President	13.0
8.02		Human Resources	Administrative Support	6.0
8.02		Human Resources	Vice President	41.0
8.02	**Recruiting and Staffing Total**			**1,097.0**
8.03	Redesign and Staff New Organization	Human Resources	Director	1.0
8.03		Human Resources	Manager	10.0
8.03		Integration Management Office	Analyst	120.0
8.03		Utility Transformation	Analyst	31.0
8.03		**Utility Transformation**	**Director**	2.0
8.03		Utility Transformation	Director	102.0
8.03		Utility Transformation	Engineer	3.0
8.03		Utility Transformation	Engineer	2.0
8.03		Utility Transformation	Manager	43.5
8.03		Utility Transformation	Manager	22.0
8.03		Utility Transformation	Vice President	10.0
8.03		**Utility Transformation**	**Vice President**	74.5
8.03		Utility Transformation	Vice President	29.0
8.03		Utility Transformation	Vice President	12.0
8.03	**Redesign and Staff New Organization Total**			**462.0**

HOC Item	Annex II Definition	Functional Team - Department	Project job code	Sum of Time (Hours)
8.05	Stand Up Human Capital Management (HCM) System	Human Resources	Analyst	2.5
8.05		Human Resources	Director	23.5
8.05		**Human Resources**	**Manager**	5.0
8.05		Human Resources	Manager	134.5
8.05		Human Resources	Senior Manager	150.0
8.05		Human Resources	Vice President	20.0
8.05	**Stand Up Human Capital Management (HCM) System Total**			335.5
8.06	Communication Plan	Communications	Director	25.0
8.06		**Communications**	**Director**	71.0
8.06		Communications	Vice President	12.0
8.06		Corporate Services	Senior Manager	48.0
8.06		Corporate Services	Vice President	28.0
8.06	**Communication Plan Total**			184.0
8.07	Training (Workforce Development) Plan	Human Resources	Senior Manager	2.0
8.07		**Human Resources**	**Vice President**	10.0
8.07		Operations	Director	5.0
8.07		Operations	Field Supervisor	1.5
8.07		Operations	Manager	4.0
8.07	**Training (Workforce Development) Plan Total**			22.5
8.08	Develop Employee Retirement Plan	Human Resources	Analyst	126.0
8.08		Human Resources	Manager	5.5
8.08		**Human Resources**	**Vice President**	89.5
8.08	**Develop Employee Retirement Plan Total**			221.0
8.09	Occupational Health and Wellness	Human Resources	Vice President	59.5
8.09	**Occupational Health and Wellness Total**			59.5
8.12	**Develop a Community Investment Plan**	**Communications**	**Director**	28.0
8.12		Corporate Services	Director	120.0
8.12		Corporate Services	Vice President	13.0
8.12	**Develop a Community Investment Plan Total**			161.0
9.01	**Genco Shared Services Agreement Approval**	**Corporate Services**	**Senior Manager**	4.0
9.01		Financial Management	Vice President	2.5
9.01	**Genco Shared Services Agreement Approval Total**			6.5
9.03	Non-Federal Funding Procurement Manual Approval	Financial Management	Director	24.0
9.03		Financial Management	Senior Analyst	38.5
9.03		**Financial Management**	**Vice President**	11.0
9.03	**Non-Federal Funding Procurement Manual Approval Total**			73.5
9.04	Physical Security Plan Approval	Utility Transformation	Engineer	12.0
9.04		**Utility Transformation**	**Manager**	155.0
9.04		Utility Transformation	Manager	29.5
9.04	**Physical Security Plan Approval Total**			196.5
9.05	Data Security Plan Approval	ITOT	Senior Analyst	39.5
9.05	**Data Security Plan Approval Total**			39.5
9.07	System Operation Principles Regulatory Approval	Regulatory	Engineer	4.0
9.07		Regulatory	Senior Director	8.0
9.07	**System Operation Principles Regulatory Approval Total**			12.0
10.02	**Assuming Responsibility for Securing Use of Assets, Facilities, IT / OT, etc.**	**Financial Management**	**Director**	0.5
10.02		Financial Management	Manager	23.5
10.02	**Assuming Responsibility for Securing Use of Assets, Facilities, IT / OT, etc. Total**			24.0
10.03	Assuming Existing Subcontracts	Financial Management	Director	4.0
10.03		Financial Management	Senior Analyst	19.0
10.03		Financial Management	Vice President	1.5
10.03	**Assuming Existing Subcontracts Total**			24.5
12.02	Required Insurance	Financial Management	Manager	6.0
12.02		**Financial Management**	**Manager**	3.5
12.02		Financial Management	Vice President	2.0
12.02	**Required Insurance Total**			11.5
12.03	Baseline Performance Levels	Utility Transformation	Director	20.0
12.03		Utility Transformation	Senior Director	153.0
12.03		Utility Transformation	Vice President	1.0
12.03		Utility Transformation	Vice President	43.0
12.03		**Utility Transformation**	**Vice President**	3.0
12.03	**Baseline Performance Levels Total**			220.0
12.1	**Section 4.5: Conditions Precedent to Service Commencement Date**	**Legal**	**Vice President**	63.5
12.1	**Section 4.5: Conditions Precedent to Service Commencement Date Total**			63.5
Non HOC 01	ManagementCo IT Systems	ITOT	Senior Analyst	6.0
Non HOC 01	**ManagementCo IT Systems Total**			6.0
Non HOC 02	**ServCo IT Systems**	**ITOT**	**Director**	49.0
Non HOC 02		ITOT	Manager	181.0
Non HOC 02		ITOT	Senior Analyst	123.5
Non HOC 02		ITOT	Senior Analyst	16.5
Non HOC 02	**ServCo IT Systems Total**			370.0
Non HOC 03	Open Claims Review	Financial Management	Manager	0.5
Non HOC 03	**Open Claims Review Total**			0.5
Non HOC 04	Stand Up Capital Program Organization	Capital Programs and Back End Transition	Manager	124.0
Non HOC 04		Capital Programs and Back End Transition	Manager	111.5
Non HOC 04		**Capital Programs and Back End Transition**	**Vice President**	111.0
Non HOC 04	**Stand Up Capital Program Organization Total**			346.5
Non HOC 07	Front-End Transition Legal support and advice	Corporate Services	Senior Manager	28.0
Non HOC 07		Legal	Administrative Support	6.0
Non HOC 07		Legal	Vice President	6.0

HOC Item	Annex II Definition	Functional Team - Department	Project job code	Sum of Time (Hours)
Non HOC 07	**Front-End Transition Legal support and advice Total**			**40.0**
Non HOC 13	IRP Coordination	Regulatory	Director	**39.0**
Non HOC 13	**IRP Coordination Total**			**39.0**
Non HOC 14	GenCo-GridCo integration	Regulatory	Engineer	**7.0**
Non HOC 14		**Regulatory**	**Senior Director**	**36.0**
Non HOC 14	**GenCo-GridCo integration Total**			**43.0**
Non HOC 15	LUMA MC Ongoing Back Office Support	Financial Management	Director	**138.0**
Non HOC 15		**Financial Management**	**Senior Analyst**	**45.5**
Non HOC 15		Financial Management	Senior Analyst	**190.5**
Non HOC 15		Financial Management	Vice President	**53.5**
Non HOC 15	**LUMA MC Ongoing Back Office Support Total**			**427.5**
Non HOC 16	PREB Resolutions and Orders	Integration Management Office	Manager	**15.5**
Non HOC 16		**Integration Management Office**	**Vice President**	**18.0**
Non HOC 16		Operations	Vice President	**9.0**
Non HOC 16		**Utility Transformation**	**Engineer**	**28.0**
Non HOC 16	**PREB Resolutions and Orders Total**			**70.5**
Grand Total				**13,828.5**

Summary of Hours by HOC Item (previous months)

HOC Item	Annex II Definition	Functional Team - Department	Project job code	Sum of Time (Hours)
1	General & Transition Management	HSE and Quality	Vice President	8.0
1		Human Resources	Manager	0.5
1		Utility Transformation	Director	84.0
1	**General & Transition Management Total**			**92.5**
2.0302	Transition Plan for Operations and Maintenance (O&M) Activities	Operations	Field Supervisor	8.0
2.0302	**Transition Plan for Operations and Maintenance (O&M) Activities Total**			**8.0**
2.0306	Workforce Management & Training Plan	HSE and Quality	Vice President	6.0
2.0306	**Workforce Management & Training Plan Total**			**6.0**
2.0308	Engineering and Asset Management	Utility Transformation	Director	90.0
2.0308		Utility Transformation	Senior Director	4.0
2.0308	**Engineering and Asset Management Total**			**94.0**
3.04	Development of System Remediation Plan	Utility Transformation	Manager	2.0
3.04	**Development of System Remediation Plan Total**			**2.0**
4.04	Development of a Customer Service Transition Plan	Customer Service	Analyst	15.0
4.04	**Development of a Customer Service Transition Plan Total**			**15.0**
6.03	Formalizing/Approach to Changes Control Processes	Financial Management	Senior Manager	17.0
6.03	**Formalizing/Approach to Changes Control Processes Total**			**17.0**
8.02	Recruiting and Staffing	Human Resources	Director	10.0
8.02	**Recruiting and Staffing Total**			**10.0**
8.03	Redesign and Staff New Organization	Utility Transformation	Vice President	10.0
8.03	**Redesign and Staff New Organization Total**			**10.0**
8.05	Stand Up Human Capital Management (HCM) System	Human Resources	Senior Manager	24.0
8.05	**Stand Up Human Capital Management (HCM) System Total**			**24.0**
8.08	Develop Employee Retirement Plan	Human Resources	Vice President	31.0
8.08	**Develop Employee Retirement Plan Total**			**31.0**
8.09	Occupational Health and Wellness	Human Resources	Vice President	31.5
8.09	**Occupational Health and Wellness Total**			**31.5**
9.07	System Operation Principles Regulatory Approval	Regulatory	Engineer	6.0
9.07	**System Operation Principles Regulatory Approval Total**			**6.0**
Grand Total				**347.0**

Note: Hours in the table above were missed on the December invoice # FETS-1220-01

List of All Third Party Expenses by Type In This Invoice

Vendor	Count of Invoice #	Sum of Total (USD)
Aerotek Professional Services	27	$ 134,104.57
Alumbra LLC	7	$ 427,908.35
Alvarez & Marsal Corporate Performance Improvement, LLC	2	$ 160,958.10
American Relocation Connections, LLC	17	$ 92,445.80
ATCO Power (2010) Ltd.	2	$ (34,601.07)
BridgeSource Utilities Solutions, LLC	1	$ 80,693.45
Covington & Burling LLP	1	$ 38,396.00
District View Office Center	3	$ 644.40
DLA Piper LLP (US)	2	$ 42,231.00
Innovative Emergency Management, Inc. (IEM)	1	$ (167.00)
International Business Machines Corporation (IBM)	2	$ 400,870.71
Iris Vargas	2	$ 11,840.00
Laboratorio Clinico El Morro, Inc.	2	$ 5,100.00
Ogletree, Deakins, Nash, Smoak & Stewart, P.C.	1	$ 2,070.50
Oracle America, Inc.	3	$ 5,549.08
People 2.0 North America	10	$ 65,399.68
Quanta Workforce Solutions, LLC	5	$ 98,011.98
Smartbridge	4	$ 87,300.00
Translations & More	1	$ 4,610.10
Quanta Services Puerto Rico, LLC	1	$ (4,000.00)
Vidal & Rodriguez, Inc.	1	$ (40,000.00)
MBarrett Consulting LLC	1	$ 1,100.00
BMA Group	6	$ 67,918.06
CSS International, Inc	5	$ 112,705.00
Global Project Solutions, LLC	1	$ 39,943.71
Resources Global Professionals (RGP)	1	$ 39.35
Greg Sarich	1	$ 580.77
Cigna	6	$ (212,304.14)
Office Depot	13	$ 1,274.31
OGMA Language Studio	1	$ 1,476.80
Trans4mative	11	$ 155,862.50
Troutman Pepper Hamilton Sanders LLP	1	$ 18,588.15
ATCO Infrastructure Solutions Ltd	4	$ 189,530.05
ERM-PR, Inc.	4	$ 117,729.40
Carimus Consulting	2	$ 58,353.75
Axel Eugenio Colon-Perez	1	$ 1,170.00
Kroma Advertising	1	$ 16,872.00
Martel, Inc	7	$ 100,790.30
Texas Series of Lockton Companies, LLC	1	$ 550.00
Chubb Insurance Company of Puerto Rico	1	$ 1,200.00
Foxhound Partners	1	$ 10,000.00
McConnell Valdes LLC	1	$ 24,066.25
AMOWF, LLC	1	$ 17,000.00
Total		**$ 2,303,811.91**

List of All Third Party Invoices by Type In This Invoice

Expense item - Name	Task - MCL Code for transactions	Annex II Definition	Expense report - Vendor	Expense report - Invoice #	Sum of Total (USD)
Equipment	Non HOC 01	ManagementCo IT Systems	Quanta Workforce Solutions, LLC	QWS-082020-2B	$8,151.51
Equipment Total					$8,151.51
Legal	1	General & Transition Management	ATCO Infrastructure Solutions Ltd	012020-2LB	$1,020.26
Legal	1	General & Transition Management	DLA Piper LLP (US)	431209	$10,659.00
Legal	1	General & Transition Management	Ogletree, Deakins, Nash, Smoak & Stewart, P.C.	90313899	$2,070.50
Legal	Non HOC 07	Front-End Transition Legal support and advice	ATCO Power (2010) Ltd.	082020-2LB	-$33,514.25
Legal	Non HOC 07	Front-End Transition Legal support and advice	ATCO Power (2010) Ltd.	092020-2LB	-$1,086.82
Legal Total					-$20,851.31
License and Fees	1	General & Transition Management	District View Office Center	INV-2019-1898	$199.95
License and Fees	1	General & Transition Management	District View Office Center	INV-2019-1899	$199.95
License and Fees	1	General & Transition Management	District View Office Center	INV-2019-1900	$199.95
License and Fees	1	General & Transition Management	Quanta Workforce Solutions, LLC	QWS-092020-2B	$5,840.77
License and Fees	1	General & Transition Management	Quanta Workforce Solutions, LLC	QWS-012021-2B	$4,214.21
License and Fees	2.05	Environmental Exposure Management Plan	ERM-PR, Inc.	18048	$4,880.00
License and Fees	2.05	Environmental Exposure Management Plan	ERM-PR, Inc.	18049	$15,200.00
License and Fees	Non HOC 01	ManagementCo IT Systems	Oracle America, Inc.	1023357	$2,205.00
License and Fees	Non HOC 02	ServCo IT Systems	Oracle America, Inc.	990921	$1,470.00
License and Fees	Non HOC 02	ServCo IT Systems	Oracle America, Inc.	1020132	$1,874.08
License and Fees	Non HOC 02	ServCo IT Systems	CSS International, Inc	19518	$205.00
License and Fees	Non HOC 02	ServCo IT Systems	Chubb Insurance Company of Puerto Rico	E-97506	$1,200.00
License and Fees	Non HOC 07	Front-End Transition Legal support and advice	ATCO Infrastructure Solutions Ltd	072020-2LB	-$6,427.83
License and Fees Total					$31,261.08
Miscellaneous	1	General & Transition Management	Aerotek Professional Services	OP09907027	$8.36
Miscellaneous	1	General & Transition Management	Aerotek Professional Services	OP09922460	$10.30
Miscellaneous	1	General & Transition Management	Aerotek Professional Services	OP09938351	$11.02
Miscellaneous	1	General & Transition Management	Alvarez & Marsal Corporate Performance Improvement, LLC	826788-07A	$237.60
Miscellaneous	1	General & Transition Management	ATCO Infrastructure Solutions Ltd	122020-2LB	$348.20
Miscellaneous	1	General & Transition Management	ATCO Infrastructure Solutions Ltd	012021-2LB	-$0.03
Miscellaneous	1	General & Transition Management	Covington & Burling LLP	60925487	-$2,500.00
Miscellaneous	1	General & Transition Management	District View Office Center	INV-2019-1899	$44.55
Miscellaneous	1	General & Transition Management	Global Project Solutions, LLC	21-1003	$729.31
Miscellaneous	1	General & Transition Management	Office Depot	1.30366E+11	-$5.75
Miscellaneous	1	General & Transition Management	Office Depot	1.43432E+11	$0.69
Miscellaneous	1	General & Transition Management	Office Depot	1.43432E+11	$21.11
Miscellaneous	1	General & Transition Management	Office Depot	1.41047E+11	$46.00
Miscellaneous	1	General & Transition Management	Office Depot	1.41045E+11	$0.80
Miscellaneous	1	General & Transition Management	Office Depot	1.41045E+11	$3.53
Miscellaneous	1	General & Transition Management	Office Depot	1.38875E+11	$0.80
Miscellaneous	1	General & Transition Management	Office Depot	1.52157E+11	$17.09
Miscellaneous	1	General & Transition Management	Office Depot	1.47988E+11	$3.07
Miscellaneous	1	General & Transition Management	Office Depot	1.43432E+11	$26.35
Miscellaneous	1	General & Transition Management	Martel, Inc	20-10-0189	$416.00
Miscellaneous	1	General & Transition Management	Martel, Inc	20-12-0222	$2,587.50
Miscellaneous	1	General & Transition Management	Martel, Inc	20-12-0223	$742.40
Miscellaneous	1	General & Transition Management	Martel, Inc	20-21-0230	$742.40
Miscellaneous	1	General & Transition Management	Martel, Inc	21-01-0003	$492.80
Miscellaneous	1	General & Transition Management	Martel, Inc	20-10-0185	$402.50
Miscellaneous	1	General & Transition Management	Martel, Inc	20-10-0184	$986.70
Miscellaneous	2.0304	Fleet Management Plan	Alumbra LLC	91	$142.80
Miscellaneous	2.0312	Vegetation Management Plan	Alumbra LLC	91	$142.80
Miscellaneous	2.0312	Vegetation Management Plan	Alumbra LLC	96	-$0.11
Miscellaneous	2.05	Environmental Exposure Management Plan	ERM-PR, Inc.	17984	$2,619.15
Miscellaneous	2.05	Environmental Exposure Management Plan	ERM-PR, Inc.	18048	$797.55
Miscellaneous	2.05	Environmental Exposure Management Plan	ERM-PR, Inc.	18049	$795.60
Miscellaneous	4.02	Evaluating and Updating Customer Service Policies and Procedures	Alumbra LLC	93	$479.75
Miscellaneous	4.02	Evaluating and Updating Customer Service Policies and Procedures	Alumbra LLC	95	$899.60
Miscellaneous	4.04	Development of a Customer Service Transition Plan	Alumbra LLC	92	-$0.02
Miscellaneous	4.04	Development of a Customer Service Transition Plan	Alumbra LLC	93	$479.75
Miscellaneous	4.04	Development of a Customer Service Transition Plan	Alumbra LLC	94	-$0.99
Miscellaneous	4.04	Development of a Customer Service Transition Plan	Alumbra LLC	95	$899.97
Miscellaneous	4.04	Development of a Customer Service Transition Plan	BridgeSource Utilities Solutions, LLC	1006	$2,508.02
Miscellaneous	5.07	Commencement Cutover Planning	International Business Machines Corporation (IBM)	CM0C1MM	$1,189.20
Miscellaneous	5.07	Commencement Cutover Planning	International Business Machines Corporation (IBM)	C21BFML	$14,223.52
Miscellaneous	6.01	Detailed Description of Approach to Budgeting and Reporting	Alvarez & Marsal Corporate Performance Improvement, LLC	826788-07C	-$32,637.00
Miscellaneous	8.02	Recruiting and Staffing	Aerotek Professional Services	OP09826263	$87.62
Miscellaneous	8.02	Recruiting and Staffing	Aerotek Professional Services	OP09891238	$84.54
Miscellaneous	8.02	Recruiting and Staffing	Aerotek Professional Services	OP09891241	$17.59
Miscellaneous	8.02	Recruiting and Staffing	Aerotek Professional Services	OP09907028	$17.59
Miscellaneous	8.02	Recruiting and Staffing	Aerotek Professional Services	OP09907027	$8.35
Miscellaneous	8.02	Recruiting and Staffing	Aerotek Professional Services	OP09907025	$77.16
Miscellaneous	8.02	Recruiting and Staffing	Aerotek Professional Services	OP09907024	$139.91
Miscellaneous	8.02	Recruiting and Staffing	Aerotek Professional Services	OP09922462	$12.57
Miscellaneous	8.02	Recruiting and Staffing	Aerotek Professional Services	OP09922461	$58.48
Miscellaneous	8.02	Recruiting and Staffing	Aerotek Professional Services	OP09922460	$10.30
Miscellaneous	8.02	Recruiting and Staffing	Aerotek Professional Services	OP09938353	$16.27
Miscellaneous	8.02	Recruiting and Staffing	Aerotek Professional Services	OP09938352	$59.15
Miscellaneous	8.02	Recruiting and Staffing	Aerotek Professional Services	OP09938351	$11.02
Miscellaneous	8.02	Recruiting and Staffing	Aerotek Professional Services	OP09938349	$161.82
Miscellaneous	8.02	Recruiting and Staffing	BMA Group	20-5172	$230.66

Expense item - Name	Task - MCL Code for transactions	Annex II Definition	Expense report - Vendor	Expense report - Invoice #	Sum of Total (USD)
Miscellaneous	8.02	Recruiting and Staffing	BMA Group	20-5343	$238.61
Miscellaneous	8.02	Recruiting and Staffing	BMA Group	20-5402	$71.48
Miscellaneous	8.02	Recruiting and Staffing	BMA Group	20-5400	$59.72
Miscellaneous	8.02	Recruiting and Staffing	BMA Group	20-5401	$60.62
Miscellaneous	8.02	Recruiting and Staffing	BMA Group	21-0115	$273.60
Miscellaneous	8.06	Communication Plan	Aerotek Professional Services	OP09907029	$20.13
Miscellaneous	8.06	Communication Plan	Aerotek Professional Services	OP09922463	$19.52
Miscellaneous	8.06	Communication Plan	Aerotek Professional Services	OP09938354	$19.34
Miscellaneous	8.06	Communication Plan	Aerotek Professional Services	OP09954270	$19.34
Miscellaneous	8.06	Communication Plan	OGMA Language Studio	8Q-012921-1	$56.80
Miscellaneous	8.08	Develop Employee Retirement Plan	BMA Group	20-5172	$230.65
Miscellaneous	8.08	Develop Employee Retirement Plan	BMA Group	20-5343	$238.61
Miscellaneous	8.08	Develop Employee Retirement Plan	BMA Group	20-5402	$71.48
Miscellaneous	8.08	Develop Employee Retirement Plan	BMA Group	20-5400	$59.71
Miscellaneous	8.08	Develop Employee Retirement Plan	BMA Group	20-5401	$60.62
Miscellaneous	8.08	Develop Employee Retirement Plan	BMA Group	21-0115	$273.60
Miscellaneous	8.1	Compliance Plan	BMA Group	20-5172	$230.65
Miscellaneous	8.1	Compliance Plan	BMA Group	20-5343	$238.61
Miscellaneous	8.1	Compliance Plan	BMA Group	21-0115	$273.60
Miscellaneous	10.02	Assuming Responsibility for Securing Use of Assets, Facilities, IT / OT, etc.	Aerotek Professional Services	OP09907027	$8.36
Miscellaneous	10.02	Assuming Responsibility for Securing Use of Assets, Facilities, IT / OT, etc.	Aerotek Professional Services	OC14210411	$44.80
Miscellaneous	10.02	Assuming Responsibility for Securing Use of Assets, Facilities, IT / OT, etc.	Aerotek Professional Services	OP09922460	$10.30
Miscellaneous	10.02	Assuming Responsibility for Securing Use of Assets, Facilities, IT / OT, etc.	Aerotek Professional Services	OC14229035	$44.80
Miscellaneous	10.02	Assuming Responsibility for Securing Use of Assets, Facilities, IT / OT, etc.	Aerotek Professional Services	OP09938351	$11.01
Miscellaneous	10.02	Assuming Responsibility for Securing Use of Assets, Facilities, IT / OT, etc.	Aerotek Professional Services	OC14250524	$44.80
Miscellaneous	10.02	Assuming Responsibility for Securing Use of Assets, Facilities, IT / OT, etc.	Aerotek Professional Services	OC14270920	$44.80
Miscellaneous	Non HOC 15	LUMA MC Ongoing Back Office Support	Aerotek Professional Services	OP09907026	$11.99
Miscellaneous	Non HOC 15	LUMA MC Ongoing Back Office Support	Aerotek Professional Services	OP09922459	$15.12
Miscellaneous	Non HOC 15	LUMA MC Ongoing Back Office Support	Aerotek Professional Services	OP09938350	$17.15
Miscellaneous	Non HOC 15	LUMA MC Ongoing Back Office Support	Aerotek Professional Services	OP09954266	$20.38
Miscellaneous	Non HOC 06	Regulatory Support of Handover Checklist Items	Aerotek Professional Services	OP09907027	$8.36
Miscellaneous	Non HOC 06	Regulatory Support of Handover Checklist Items	Aerotek Professional Services	OP09922460	$10.29
Miscellaneous	Non HOC 06	Regulatory Support of Handover Checklist Items	Aerotek Professional Services	OP09938351	$11.01
Miscellaneous Total					$1,725.78
Phone	1	General & Transition Management	ATCO Infrastructure Solutions Ltd	122020-2LB	$1,488.28
Phone	1	General & Transition Management	ATCO Infrastructure Solutions Ltd	012021-2LB	$5,162.73
Phone	1	General & Transition Management	Quanta Workforce Solutions, LLC	QWS-012021-2B	$5,412.20
Phone Total					$12,063.21
Rental Equipment	3.04	Development of System Remediation Plan	AMOWF, LLC	AMW-1.0	$17,000.00
Rental Equipment Total					$17,000.00
Seminars & Training	1	General & Transition Management	ATCO Infrastructure Solutions Ltd	122020-2LB	$1,051.79
Seminars & Training	1	General & Transition Management	ATCO Infrastructure Solutions Ltd	012021-2LB	$310.04
Seminars & Training Total					$1,361.83
Supplies	1	General & Transition Management	ATCO Infrastructure Solutions Ltd	012021-2LB	$9,306.35
Supplies	1	General & Transition Management	Quanta Workforce Solutions, LLC	QWS-072020-2B-02	$2,913.87
Supplies	1	General & Transition Management	Quanta Workforce Solutions, LLC	QWS-122020-2B	$1,359.74
Supplies	1	General & Transition Management	Quanta Workforce Solutions, LLC	QWS-012021-2B	$2,093.55
Supplies	1	General & Transition Management	Office Depot	1.30366E+11	-$49.99
Supplies	1	General & Transition Management	Office Depot	1.47985E+11	$134.91
Supplies	1	General & Transition Management	Office Depot	1.43432E+11	$5.96
Supplies	1	General & Transition Management	Office Depot	1.43432E+11	$176.98
Supplies	1	General & Transition Management	Office Depot	1.41047E+11	$439.98
Supplies	1	General & Transition Management	Office Depot	1.41045E+11	$6.95
Supplies	1	General & Transition Management	Office Depot	1.41045E+11	$2.95
Supplies	1	General & Transition Management	Office Depot	1.41045E+11	$34.50
Supplies	1	General & Transition Management	Office Depot	1.38875E+11	$6.95
Supplies	1	General & Transition Management	Office Depot	1.52157E+11	$148.57
Supplies	1	General & Transition Management	Office Depot	1.47988E+11	$26.70
Supplies	1	General & Transition Management	Office Depot	1.43432E+11	$229.14
Supplies	1	General & Transition Management	Martel, Inc	20-12-0222	$22,500.00
Supplies	1	General & Transition Management	Martel, Inc	20-10-0185	$3,500.00
Supplies	1	General & Transition Management	Martel, Inc	20-10-0184	$8,580.00
Supplies	8.06	Communication Plan	Quanta Workforce Solutions, LLC	QWS-072020-2B-02	$1,945.49
Supplies	Non HOC 15	LUMA MC Ongoing Back Office Support	Office Depot	1.37394E+11	-$2.98
Supplies Total					$53,359.62
Third Party Labor	1	General & Transition Management	Aerotek Professional Services	OP09907027	$768.00
Third Party Labor	1	General & Transition Management	Aerotek Professional Services	OP09922460	$867.75
Third Party Labor	1	General & Transition Management	Aerotek Professional Services	OP09938351	$1,044.75
Third Party Labor	1	General & Transition Management	Alvarez & Marsal Corporate Performance Improvement, LLC	826788-07A	$7,920.00
Third Party Labor	1	General & Transition Management	Covington & Burling LLP	60925487	$40,896.00
Third Party Labor	1	General & Transition Management	DLA Piper LLP (US)	4058120	$31,572.00
Third Party Labor	1	General & Transition Management	Quanta Workforce Solutions, LLC	QWS-072020-2B-02	$14,910.68
Third Party Labor	1	General & Transition Management	Quanta Workforce Solutions, LLC	QWS-092020-2B	$13,680.00
Third Party Labor	1	General & Transition Management	Quanta Workforce Solutions, LLC	QWS-012021-2B	$4,492.28
Third Party Labor	1	General & Transition Management	Global Project Solutions, LLC	21-1003	$30,975.00
Third Party Labor	1	General & Transition Management	Troutman Pepper Hamilton Sanders LLP	30097282	$18,588.15
Third Party Labor	1	General & Transition Management	Axel Eugenio Colon-Perez	LMC003	$1,170.00
Third Party Labor	1.02	Plan to Address Gaps in Assets, Technology, Processes, etc. (plan to include cost estimates)	Alumbra LLC	90	$1,020.00
Third Party Labor	1.02	Plan to Address Gaps in Assets, Technology, Processes, etc. (plan to include cost estimates)	Alumbra LLC	92	$750.00
Third Party Labor	2.0304	Fleet Management Plan	Alumbra LLC	90	$5,270.00
Third Party Labor	2.0304	Fleet Management Plan	Alumbra LLC	91	$1,870.00
Third Party Labor	2.031	Materials Management & Warehouse Plan	Alumbra LLC	90	$1,020.00

Expense item - Name	Task - MCL Code for transactions	Annex II Definition	Expense report - Vendor	Expense report - Invoice #	Sum of Total (USD)
Third Party Labor	2.0312	Vegetation Management Plan	Alumbra LLC	90	$19,720.00
Third Party Labor	2.0312	Vegetation Management Plan	Alumbra LLC	91	$5,270.00
Third Party Labor	2.0312	Vegetation Management Plan	Alumbra LLC	96	$87,173.86
Third Party Labor	2.05	Environmental Exposure Management Plan	ERM-PR, Inc.	17984	$65,478.75
Third Party Labor	2.05	Environmental Exposure Management Plan	ERM-PR, Inc.	18048	$19,938.75
Third Party Labor	2.05	Environmental Exposure Management Plan	ERM-PR, Inc.	18049	$4,690.00
Third Party Labor	4.02	Evaluating and Updating Customer Service Policies and Procedures	Alumbra LLC	92	$37,824.48
Third Party Labor	4.02	Evaluating and Updating Customer Service Policies and Procedures	Alumbra LLC	93	$10,862.50
Third Party Labor	4.02	Evaluating and Updating Customer Service Policies and Procedures	Alumbra LLC	94	$49,255.61
Third Party Labor	4.02	Evaluating and Updating Customer Service Policies and Procedures	Alumbra LLC	95	$937.50
Third Party Labor	4.04	Development of a Customer Service Transition Plan	Alumbra LLC	92	$59,925.54
Third Party Labor	4.04	Development of a Customer Service Transition Plan	Alumbra LLC	93	$13,125.00
Third Party Labor	4.04	Development of a Customer Service Transition Plan	Alumbra LLC	94	$63,282.88
Third Party Labor	4.04	Development of a Customer Service Transition Plan	Alumbra LLC	95	$44,042.13
Third Party Labor	4.04	Development of a Customer Service Transition Plan	BridgeSource Utilities Solutions, LLC	1006	$65,900.00
Third Party Labor	4.05	Development and Implementation of a Service Start and Shut-Off Plan	Alumbra LLC	92	$8,250.00
Third Party Labor	5.02	Identification and Gap Analysis	Smartbridge	INV_9635	$34,537.50
Third Party Labor	5.07	Commencement Cutover Planning	International Business Machines Corporation (IBM)	CM0C1MM	$29,730.00
Third Party Labor	5.07	Commencement Cutover Planning	International Business Machines Corporation (IBM)	C21BFML	$355,588.00
Third Party Labor	5.07	Commencement Cutover Planning	Smartbridge	INV_9598	$19,350.00
Third Party Labor	6.01	Detailed Description of Approach to Budgeting and Reporting	Alvarez & Marsal Corporate Performance Improvement, LLC	826788-07C	$185,437.50
Third Party Labor	6.05	Preparing Initial Budgets and Other Financial Forecasts	MBarrett Consulting LLC	1146	$1,100.00
Third Party Labor	6.07	Evaluating and Updating Payroll and Labor Cost Reporting systems	People 2.0 North America	RL509354085	$1,216.00
Third Party Labor	6.07	Evaluating and Updating Payroll and Labor Cost Reporting systems	People 2.0 North America	RL509351884-R1	$12,882.00
Third Party Labor	6.07	Evaluating and Updating Payroll and Labor Cost Reporting systems	People 2.0 North America	RL509379780	$5,292.00
Third Party Labor	6.07	Evaluating and Updating Payroll and Labor Cost Reporting systems	People 2.0 North America	RL509382804	$10,080.00
Third Party Labor	6.07	Evaluating and Updating Payroll and Labor Cost Reporting systems	Trans4mative	1535	$14,175.00
Third Party Labor	6.07	Evaluating and Updating Payroll and Labor Cost Reporting systems	Trans4mative	1521	$15,312.50
Third Party Labor	6.07	Evaluating and Updating Payroll and Labor Cost Reporting systems	Trans4mative	1539	$14,875.00
Third Party Labor	8.02	Recruiting and Staffing	Aerotek Professional Services	OP09826263	$8,767.20
Third Party Labor	8.02	Recruiting and Staffing	Aerotek Professional Services	OP09891238	$8,457.61
Third Party Labor	8.02	Recruiting and Staffing	Aerotek Professional Services	OP09891241	$1,757.92
Third Party Labor	8.02	Recruiting and Staffing	Aerotek Professional Services	OP09907028	$1,757.92
Third Party Labor	8.02	Recruiting and Staffing	Aerotek Professional Services	OP09907027	$257.60
Third Party Labor	8.02	Recruiting and Staffing	Aerotek Professional Services	OP09907025	$7,716.60
Third Party Labor	8.02	Recruiting and Staffing	Aerotek Professional Services	OP09907024	$13,988.40
Third Party Labor	8.02	Recruiting and Staffing	Aerotek Professional Services	OP09922462	$1,256.54
Third Party Labor	8.02	Recruiting and Staffing	Aerotek Professional Services	OP09922461	$5,849.40
Third Party Labor	8.02	Recruiting and Staffing	Aerotek Professional Services	OP09922460	$756.00
Third Party Labor	8.02	Recruiting and Staffing	Aerotek Professional Services	OP09922458	$15,574.67
Third Party Labor	8.02	Recruiting and Staffing	Aerotek Professional Services	OP09938353	$1,626.88
Third Party Labor	8.02	Recruiting and Staffing	Aerotek Professional Services	OP09938352	$5,914.80
Third Party Labor	8.02	Recruiting and Staffing	Aerotek Professional Services	OP09938351	$784.00
Third Party Labor	8.02	Recruiting and Staffing	Aerotek Professional Services	OP09938349	$16,182.00
Third Party Labor	8.02	Recruiting and Staffing	Iris Vargas	LE 2020-15	$6,080.00
Third Party Labor	8.02	Recruiting and Staffing	Iris Vargas	LE 2021-01	$5,760.00
Third Party Labor	8.02	Recruiting and Staffing	Translations & More	190403	$4,610.10
Third Party Labor	8.02	Recruiting and Staffing	BMA Group	20-5172	$5,500.88
Third Party Labor	8.02	Recruiting and Staffing	BMA Group	20-5402	$1,809.60
Third Party Labor	8.02	Recruiting and Staffing	BMA Group	20-5400	$1,447.68
Third Party Labor	8.02	Recruiting and Staffing	BMA Group	20-5401	$1,719.12
Third Party Labor	8.02	Recruiting and Staffing	BMA Group	21-0115	$7,600.00
Third Party Labor	8.02	Recruiting and Staffing	Trans4mative	1530	$6,105.00
Third Party Labor	8.05	Stand Up Human Capital Management (HCM) System	Trans4mative	1528	$11,100.00
Third Party Labor	8.05	Stand Up Human Capital Management (HCM) System	Trans4mative	1533	$17,205.00
Third Party Labor	8.05	Stand Up Human Capital Management (HCM) System	Trans4mative	1519	$18,315.00
Third Party Labor	8.05	Stand Up Human Capital Management (HCM) System	Trans4mative	1520	$8,140.00
Third Party Labor	8.06	Communication Plan	Aerotek Professional Services	OP09907029	$2,012.79
Third Party Labor	8.06	Communication Plan	Aerotek Professional Services	OP09922463	$1,951.17
Third Party Labor	8.06	Communication Plan	Aerotek Professional Services	OP09938354	$1,934.40
Third Party Labor	8.06	Communication Plan	Aerotek Professional Services	OP09954270	$1,934.40
Third Party Labor	8.08	Develop Employee Retirement Plan	BMA Group	20-5172	$4,198.04
Third Party Labor	8.08	Develop Employee Retirement Plan	BMA Group	20-5402	$1,764.36
Third Party Labor	8.08	Develop Employee Retirement Plan	BMA Group	20-5400	$1,538.16
Third Party Labor	8.08	Develop Employee Retirement Plan	BMA Group	20-5401	$1,311.96
Third Party Labor	8.08	Develop Employee Retirement Plan	BMA Group	21-0115	$6,840.00
Third Party Labor	8.08	Develop Employee Retirement Plan	McConnell Valdes LLC	10351351	$24,066.25
Third Party Labor	8.1	Compliance Plan	BMA Group	20-5172	$7,600.00
Third Party Labor	8.1	Compliance Plan	BMA Group	21-0115	$6,080.00
Third Party Labor	10.02	Assuming Responsibility for Securing Use of Assets, Facilities, IT / OT, etc.	Aerotek Professional Services	OP09907027	$840.00
Third Party Labor	10.02	Assuming Responsibility for Securing Use of Assets, Facilities, IT / OT, etc.	Aerotek Professional Services	OC14210411	$4,480.00
Third Party Labor	10.02	Assuming Responsibility for Securing Use of Assets, Facilities, IT / OT, etc.	Aerotek Professional Services	OP09922460	$840.00
Third Party Labor	10.02	Assuming Responsibility for Securing Use of Assets, Facilities, IT / OT, etc.	Aerotek Professional Services	OC14229035	$4,480.00
Third Party Labor	10.02	Assuming Responsibility for Securing Use of Assets, Facilities, IT / OT, etc.	Aerotek Professional Services	OP09938351	$840.00
Third Party Labor	10.02	Assuming Responsibility for Securing Use of Assets, Facilities, IT / OT, etc.	Aerotek Professional Services	OC14250524	$4,480.00
Third Party Labor	10.02	Assuming Responsibility for Securing Use of Assets, Facilities, IT / OT, etc.	Aerotek Professional Services	OC14270920	$4,480.00
Third Party Labor	12.02	Required Insurance	Texas Series of Lockton Companies, LLC	18655339	$550.00
Third Party Labor	12.02	Required Insurance	Vidal & Rodriguez, Inc.	43831	-$40,000.00
Third Party Labor	Non HOC 15	LUMA MC Ongoing Back Office Support	Aerotek Professional Services	OP09907026	$1,198.40
Third Party Labor	Non HOC 15	LUMA MC Ongoing Back Office Support	Aerotek Professional Services	OP09922459	$1,512.00
Third Party Labor	Non HOC 15	LUMA MC Ongoing Back Office Support	Aerotek Professional Services	OP09938350	$1,715.00
Third Party Labor	Non HOC 15	LUMA MC Ongoing Back Office Support	Aerotek Professional Services	OP09954266	$2,038.40

Expense item - Name	Task - MCL Code for transactions	Annex II Definition	Expense report - Vendor	Expense report - Invoice #	Sum of Total (USD)
Third Party Labor	Non HOC 15	LUMA MC Ongoing Back Office Support	People 2.0 North America	RL509379779	$2,926.00
Third Party Labor	Non HOC 15	LUMA MC Ongoing Back Office Support	People 2.0 North America	RL509379781	$5,194.00
Third Party Labor	Non HOC 15	LUMA MC Ongoing Back Office Support	People 2.0 North America	RL509379782	$8,298.08
Third Party Labor	Non HOC 15	LUMA MC Ongoing Back Office Support	People 2.0 North America	RL509382803	$4,298.00
Third Party Labor	Non HOC 15	LUMA MC Ongoing Back Office Support	People 2.0 North America	RL509382805	$5,469.60
Third Party Labor	Non HOC 15	LUMA MC Ongoing Back Office Support	People 2.0 North America	RL509382806	$9,744.00
Third Party Labor	Non HOC 02	ServCo IT Systems	Smartbridge	INV_9594	$13,837.50
Third Party Labor	Non HOC 02	ServCo IT Systems	Smartbridge	INV_9636	$19,575.00
Third Party Labor	Non HOC 02	ServCo IT Systems	CSS International, Inc	19517	$37,490.00
Third Party Labor	Non HOC 02	ServCo IT Systems	CSS International, Inc	19516	$34,020.00
Third Party Labor	Non HOC 02	ServCo IT Systems	CSS International, Inc	19514	$1,890.00
Third Party Labor	Non HOC 02	ServCo IT Systems	CSS International, Inc	19515	$39,100.00
Third Party Labor	Non HOC 02	ServCo IT Systems	Trans4mative	1532	$15,785.00
Third Party Labor	Non HOC 02	ServCo IT Systems	Trans4mative	1518	$19,270.00
Third Party Labor	Non HOC 02	ServCo IT Systems	Trans4mative	1536	$15,580.00
Third Party Labor	Non HOC 06	Regulatory Support of Handover Checklist Items	Aerotek Professional Services	OP09907027	$1,475.60
Third Party Labor	Non HOC 06	Regulatory Support of Handover Checklist Items	Aerotek Professional Services	OP09922460	$1,654.45
Third Party Labor	Non HOC 06	Regulatory Support of Handover Checklist Items	Aerotek Professional Services	OP09938351	$1,736.37
Third Party Labor Total					$1,904,135.96
Third Party Services	1	General & Transition Management	American Relocation Connections, LLC	30029	$25,000.00
Third Party Services	1	General & Transition Management	American Relocation Connections, LLC	30027	$25,000.00
Third Party Services	1	General & Transition Management	American Relocation Connections, LLC	30205	$9,075.00
Third Party Services	1	General & Transition Management	American Relocation Connections, LLC	30251	$218.61
Third Party Services	1	General & Transition Management	American Relocation Connections, LLC	30450	$1,557.39
Third Party Services	1	General & Transition Management	American Relocation Connections, LLC	30452	$7,432.94
Third Party Services	1	General & Transition Management	American Relocation Connections, LLC	30453	$218.61
Third Party Services	1	General & Transition Management	American Relocation Connections, LLC	30454	$1,309.77
Third Party Services	1	General & Transition Management	American Relocation Connections, LLC	30455	$1,787.56
Third Party Services	1	General & Transition Management	American Relocation Connections, LLC	30456	$1,048.48
Third Party Services	1	General & Transition Management	American Relocation Connections, LLC	30457	$971.33
Third Party Services	1	General & Transition Management	American Relocation Connections, LLC	30458	$650.00
Third Party Services	1	General & Transition Management	American Relocation Connections, LLC	30460	$2,188.47
Third Party Services	1	General & Transition Management	American Relocation Connections, LLC	30461	$5,466.14
Third Party Services	1	General & Transition Management	American Relocation Connections, LLC	30466	$2,500.00
Third Party Services	1	General & Transition Management	American Relocation Connections, LLC	30483	$7,303.44
Third Party Services	1	General & Transition Management	American Relocation Connections, LLC	30484	$718.06
Third Party Services	1	General & Transition Management	ATCO Infrastructure Solutions Ltd	012021-2LB	$13,934.68
Third Party Services	1	General & Transition Management	Quanta Workforce Solutions, LLC	QWS-092020-2B	$2,625.00
Third Party Services	1	General & Transition Management	Quanta Workforce Solutions, LLC	QWS-122020-2B	$3,000.00
Third Party Services	1	General & Transition Management	Quanta Workforce Solutions, LLC	QWS-012021-2B	$4,879.20
Third Party Services	1	General & Transition Management	Quanta Services Puerto Rico, LLC	QSPR-122020-3B	-$4,000.00
Third Party Services	1	General & Transition Management	Martel, Inc	20-10-0189	$10,400.00
Third Party Services	1	General & Transition Management	Martel, Inc	20-12-0223	$18,560.00
Third Party Services	1	General & Transition Management	Martel, Inc	20-21-0230	$18,560.00
Third Party Services	1	General & Transition Management	Martel, Inc	21-01-0003	$12,320.00
Third Party Services	3.04	Development of System Remediation Plan	Cigna	5244605	-$86,652.87
Third Party Services	3.04	Development of System Remediation Plan	Cigna	5226372	-$122,183.38
Third Party Services	8.02	Recruiting and Staffing	Foxhound Partners	1209	$10,000.00
Third Party Services	8.06	Communication Plan	OGMA Language Studio	8Q-012921-1	$1,420.00
Third Party Services	8.06	Communication Plan	Carimus Consulting	3982	$10,125.00
Third Party Services	8.06	Communication Plan	Carimus Consulting	3989	$48,228.75
Third Party Services	8.06	Communication Plan	Kroma Advertising	2021-0029	$16,872.00
Third Party Services	8.08	Develop Employee Retirement Plan	Cigna	31694_090120	-$509.86
Third Party Services	8.08	Develop Employee Retirement Plan	Cigna	31694_100120	-$909.47
Third Party Services	8.08	Develop Employee Retirement Plan	Cigna	31694_110120	-$972.84
Third Party Services	8.08	Develop Employee Retirement Plan	Cigna	31694-120120	-$1,075.72
Third Party Services	Non HOC 15	LUMA MC Ongoing Back Office Support	ATCO Infrastructure Solutions Ltd	012021-2LB	$50,693.28
Third Party Services Total					$97,759.57
Travel	1	General & Transition Management	ATCO Infrastructure Solutions Ltd	122020-2LB	$37.09
Travel	1	General & Transition Management	ATCO Infrastructure Solutions Ltd	012021-2LB	$19,197.72
Travel	1	General & Transition Management	BridgeSource Utilities Solutions, LLC	1006	$572.05
Travel	1	General & Transition Management	Quanta Workforce Solutions, LLC	QWS-082020-2B	$1,515.57
Travel	1	General & Transition Management	Quanta Workforce Solutions, LLC	QWS-122020-2B	$1,426.38
Travel	1	General & Transition Management	Quanta Workforce Solutions, LLC	QWS-012021-2B	$5,532.60
Travel	1	General & Transition Management	Global Project Solutions, LLC	21-1003	$494.40
Travel	1	General & Transition Management	Greg Sarich	1/8/2021	$344.60
Travel	1.02	Plan to Address Gaps in Assets, Technology, Processes, etc. (plan to include cost estimates)	Alumbra LLC	93	$849.20
Travel	1.02	Plan to Address Gaps in Assets, Technology, Processes, etc. (plan to include cost estimates)	Alumbra LLC	95	$891.80
Travel	2.05	Environmental Exposure Management Plan	ERM-PR, Inc.	18038	$750.00
Travel	4.02	Evaluating and Updating Customer Service Policies and Procedures	Alumbra LLC	93	$700.20
Travel	4.04	Development of a Customer Service Transition Plan	Alumbra LLC	95	$880.10
Travel	1	General & Transition Management	ATCO Infrastructure Solutions Ltd	072020-2LB	$384.14
Travel	1	General & Transition Management	ATCO Infrastructure Solutions Ltd	122020-2LB	$111.28
Travel	1	General & Transition Management	ATCO Infrastructure Solutions Ltd	012021-2LB	$2,013.80
Travel	1	General & Transition Management	International Business Machines Corporation (IBM)	CM0C1MM	$139.99
Travel	1	General & Transition Management	Laboratorio Clinico El Morro, Inc.	6	$3,550.00
Travel	1	General & Transition Management	Laboratorio Clinico El Morro, Inc.	7	$1,550.00
Travel	1	General & Transition Management	Quanta Workforce Solutions, LLC	QWS-122020-2B	$3,150.00
Travel	1	General & Transition Management	Quanta Workforce Solutions, LLC	QWS-012021-2B	$360.00
Travel	1	General & Transition Management	Global Project Solutions, LLC	21-1003	$95.00
Travel	1	General & Transition Management	ATCO Infrastructure Solutions Ltd	122020-2LB	$1,925.68
Travel	1	General & Transition Management	ATCO Infrastructure Solutions Ltd	012021-2LB	$31,510.21

Expense item - Name	Task - MCL Code for transactions	Annex II Definition	Expense report - Vendor	Expense report - Invoice #	Sum of Total (USD)
Travel	1	General & Transition Management	Quanta Workforce Solutions, LLC	QWS-082020-2B	$107.28
Travel	1	General & Transition Management	Quanta Workforce Solutions, LLC	QWS-122020-2B	$1,842.99
Travel	1	General & Transition Management	Quanta Workforce Solutions, LLC	QWS-012021-2B	$4,818.09
Travel	1	General & Transition Management	Resources Global Professionals (RGP)	RGP1056303	$39.35
Travel	2.05	Environmental Exposure Management Plan	ERM-PR, Inc.	18038	$1,129.60
Travel	8.02	Recruiting and Staffing	BMA Group	20-5343	$5,790.40
Travel	8.08	Develop Employee Retirement Plan	BMA Group	20-5343	$5,645.64
Travel	8.1	Compliance Plan	BMA Group	20-5343	$6,460.00
Travel	1	General & Transition Management	ATCO Infrastructure Solutions Ltd	122020-2LB	$9,619.33
Travel	1	General & Transition Management	ATCO Infrastructure Solutions Ltd	012021-2LB	$42,168.38
Travel	1	General & Transition Management	BridgeSource Utilities Solutions, LLC	1006	$6,213.00
Travel	1	General & Transition Management	Quanta Workforce Solutions, LLC	QWS-122020-2B	$1,197.05
Travel	1	General & Transition Management	Quanta Workforce Solutions, LLC	QWS-012021-2B	$13.75
Travel	1	General & Transition Management	Global Project Solutions, LLC	21-1003	$3,100.00
Travel	1	General & Transition Management	Greg Sarich	1/8/2021	$236.17
Travel	1.02	Plan to Address Gaps in Assets, Technology, Processes, etc. (plan to include cost estimates)	Alumbra LLC	93	$999.00
Travel	1.02	Plan to Address Gaps in Assets, Technology, Processes, etc. (plan to include cost estimates)	Alumbra LLC	95	$799.20
Travel	2.05	Environmental Exposure Management Plan	ERM-PR, Inc.	18038	$1,000.00
Travel	4.02	Evaluating and Updating Customer Service Policies and Procedures	Alumbra LLC	93	$799.20
Travel	4.04	Development of a Customer Service Transition Plan	Alumbra LLC	95	$3,396.60
Travel	7.05	Project Worksheet Assessment (also covered under Section 4.3)	Innovative Emergency Management, Inc. (IEM)	20342-WO1-004	-$167.00
Travel	1	General & Transition Management	ATCO Infrastructure Solutions Ltd	122020-2LB	$43.97
Travel	1	General & Transition Management	ATCO Infrastructure Solutions Ltd	012021-2LB	$5,630.70
Travel	1	General & Transition Management	BridgeSource Utilities Solutions, LLC	1006	$5,500.38
Travel	1	General & Transition Management	Quanta Workforce Solutions, LLC	QWS-082020-2B	$176.61
Travel	1	General & Transition Management	Quanta Workforce Solutions, LLC	QWS-122020-2B	$276.49
Travel	1	General & Transition Management	Quanta Workforce Solutions, LLC	QWS-012021-2B	$2,076.67
Travel	1	General & Transition Management	Global Project Solutions, LLC	21-1003	$4,550.00
Travel	1.02	Plan to Address Gaps in Assets, Technology, Processes, etc. (plan to include cost estimates)	Alumbra LLC	93	$875.00
Travel	1.02	Plan to Address Gaps in Assets, Technology, Processes, etc. (plan to include cost estimates)	Alumbra LLC	95	$875.00
Travel	2.05	Environmental Exposure Management Plan	ERM-PR, Inc.	18038	$450.00
Travel	4.02	Evaluating and Updating Customer Service Policies and Procedures	Alumbra LLC	93	$875.00
Travel	4.04	Development of a Customer Service Transition Plan	Alumbra LLC	95	$3,325.00
Travel Total					$197,844.66
Grand Total					$2,303,811.91

Third Party Labor Summary

HOC Item	Annex II Definition	Vendor	Invoice #	Quantity	Price	Total (USD)
1	**General & Transition Management**	Aerotek Professional Services	OP09907027	1	31.50	**$31.50**
1		Aerotek Professional Services	OP09907027	28.5	21.00	**$598.50**
1		Aerotek Professional Services	OP09907027	8	17.25	**$138.00**
1		Aerotek Professional Services	OP09922460	1.5	31.50	**$47.25**
1		Aerotek Professional Services	OP09922460	32.5	21.00	**$682.50**
1		Aerotek Professional Services	OP09922460	8	17.25	**$138.00**
1		Aerotek Professional Services	OP09938351	6.5	31.50	**$204.75**
1		Aerotek Professional Services	OP09938351	40	21.00	**$840.00**
1		Alvarez & Marsal Corporate Performance Improvement, LLC	826788-07A	12	660.00	**$7,920.00**
1		Covington & Burling LLP	60925487	24.9	1,200.00	**$29,880.00**
1		Covington & Burling LLP	60925487	10.7	720.00	**$7,704.00**
1		Covington & Burling LLP	60925487	3.2	1,035.00	**$3,312.00**
1		DLA Piper LLP (US)	4058120	10.5	925.00	**$9,712.50**
1		DLA Piper LLP (US)	4058120	5.7	485.00	**$2,764.50**
1		DLA Piper LLP (US)	4058120	7.8	395.00	**$3,081.00**
1		DLA Piper LLP (US)	4058120	5.6	395.00	**$2,212.00**
1		DLA Piper LLP (US)	4058120	2.5	243.75	**$609.38**
1		DLA Piper LLP (US)	4058120	1.7	206.25	**$350.63**
1		DLA Piper LLP (US)	4058120	0.9	195.00	**$175.50**
1		DLA Piper LLP (US)	4058120	17.2	395.00	**$6,794.00**
1		DLA Piper LLP (US)	4058120	12.6	395.00	**$4,977.00**
1		DLA Piper LLP (US)	4058120	0.9	995.00	**$895.50**
1		DLA Piper LLP (US)	4058120	1	(0.01)	**($0.01)**
1		Quanta Workforce Solutions, LLC	QWS-072020-2B-02	186.5	79.95	**$14,910.68**
1		Quanta Workforce Solutions, LLC	QWS-092020-2B	1	13,680.00	**$13,680.00**
1		Quanta Workforce Solutions, LLC	QWS-012021-2B	1	135.00	**$135.00**
1		Quanta Workforce Solutions, LLC	QWS-012021-2B	54.5	79.95	**$4,357.28**
1		Global Project Solutions, LLC	21-1003	168	184.37	**$30,974.16**
1		Global Project Solutions, LLC	21-1003	1	0.84	**$0.84**
1		Troutman Pepper Hamilton Sanders LLP	30097282	19.2	823.50	**$15,811.20**
1		Troutman Pepper Hamilton Sanders LLP	30097282	3.1	895.79	**$2,776.95**
1		Axel Eugenio Colon-Perez	LMC003	13	90.00	**$1,170.00**
1	**General & Transition Management Total**					
1 Total				**690.5**		**$166,884.61**
1.02	**Plan to Address Gaps in Assets, Technology, Processes, etc. (p**	Alumbra LLC	90	3	340.00	**$1,020.00**
1.02		Alumbra LLC	92	2	375.00	**$750.00**
1.02	**Plan to Address Gaps in Assets, Technology, Processes, etc. (p**					
1.02 Total				**5**		**$1,770.00**
2.0304	**Fleet Management Plan**	Alumbra LLC	90	15.5	340.00	**$5,270.00**
2.0304		Alumbra LLC	91	5.5	340.00	**$1,870.00**
2.0304	**Fleet Management Plan Total**					
2.0304 Total				**21**		**$7,140.00**
2.031	**Materials Management & Warehouse Plan**	Alumbra LLC	90	3	340.00	**$1,020.00**
2.031	**Materials Management & Warehouse Plan Total**					
2.031 Total				**3**		**$1,020.00**
2.0312	**Vegetation Management Plan**	Alumbra LLC	90	58	340.00	**$19,720.00**
2.0312		Alumbra LLC	91	15.5	340.00	**$5,270.00**
2.0312		Alumbra LLC	96	188.15	352.36	**$66,296.53**

HOC Item	Annex II Definition	Vendor	Invoice #	Quantity	Price	Total (USD)
2.0312		Alumbra LLC	96	9.25	352.36	$3,259.33
2.0312		Alumbra LLC	96	6	352.36	$2,114.16
2.0312		Alumbra LLC	96	44	352.36	$15,503.84
2.0312	Vegetation Management Plan Total					
2.0312 Total				320.9		$112,163.86
2.05	Environmental Exposure Management Plan	ERM-PR, Inc.	17984	16	35.00	$560.00
2.05		ERM-PR, Inc.	17984	68	65.00	$4,420.00
2.05		ERM-PR, Inc.	17984	19	150.00	$2,850.00
2.05		ERM-PR, Inc.	17984	200	100.00	$20,000.00
2.05		ERM-PR, Inc.	17984	36	125.00	$4,500.00
2.05		ERM-PR, Inc.	17984	10	185.00	$1,850.00
2.05		ERM-PR, Inc.	17984	2.5	125.00	$312.50
2.05		ERM-PR, Inc.	17984	0.75	125.00	$93.75
2.05		ERM-PR, Inc.	17984	9	150.00	$1,350.00
2.05		ERM-PR, Inc.	17984	42	85.00	$3,570.00
2.05		ERM-PR, Inc.	17984	21	75.00	$1,575.00
2.05		ERM-PR, Inc.	17984	83.5	65.00	$5,427.50
2.05		ERM-PR, Inc.	17984	80	85.00	$6,800.00
2.05		ERM-PR, Inc.	17984	140	85.00	$11,900.00
2.05		ERM-PR, Inc.	17984	3	65.00	$195.00
2.05		ERM-PR, Inc.	17984	0.5	150.00	$75.00
2.05		ERM-PR, Inc.	18048	127.3	100.00	$12,730.00
2.05		ERM-PR, Inc.	18048	4	185.00	$740.00
2.05		ERM-PR, Inc.	18048	47.75	125.00	$5,968.75
2.05		ERM-PR, Inc.	18048	4	125.00	$500.00
2.05		ERM-PR, Inc.	18049	14	35.00	$490.00
2.05		ERM-PR, Inc.	18049	8	150.00	$1,200.00
2.05		ERM-PR, Inc.	18049	8	100.00	$800.00
2.05		ERM-PR, Inc.	18049	8	125.00	$1,000.00
2.05		ERM-PR, Inc.	18049	2	150.00	$300.00
2.05		ERM-PR, Inc.	18049	6	150.00	$900.00
2.05	Environmental Exposure Management Plan Total					
2.05 Total				960.3		$90,107.50
4.02	Evaluating and Updating Customer Service Policies and Proce	Alumbra LLC	92	26	285.34	$7,418.84
4.02		Alumbra LLC	92	102	278.77	$28,434.54
4.02		Alumbra LLC	92	3	285.34	$856.02
4.02		Alumbra LLC	92	4	278.77	$1,115.08
4.02		Alumbra LLC	93	39.5	275.00	$10,862.50
4.02		Alumbra LLC	94	148	313.73	$46,432.04
4.02		Alumbra LLC	94	9	313.73	$2,823.57
4.02		Alumbra LLC	95	2.5	375.00	$937.50
4.02	Evaluating and Updating Customer Service Policies and Proce					
4.02 Total				334		$98,880.09
4.04	Development of a Customer Service Transition Plan	Alumbra LLC	92	4	275.00	$1,100.00
4.04		Alumbra LLC	92	64	332.62	$21,287.68
4.04		Alumbra LLC	92	19	307.14	$5,835.66
4.04		Alumbra LLC	92	87	332.62	$28,937.94
4.04		Alumbra LLC	92	9	307.14	$2,764.26
4.04		Alumbra LLC	93	35	375.00	$13,125.00
4.04		Alumbra LLC	94	90.5	334.83	$30,302.12
4.04		Alumbra LLC	94	34	334.83	$11,384.22

HOC Item	Annex II Definition	Vendor	Invoice #	Quantity	Price	Total (USD)
4.04		Alumbra LLC	94	64.5	334.83	$21,596.54
4.04		Alumbra LLC	95	2.5	375.00	$937.50
4.04		Alumbra LLC	95	19.5	301.93	$5,887.64
4.04		Alumbra LLC	95	5	292.81	$1,464.05
4.04		Alumbra LLC	95	4.5	320.26	$1,441.17
4.04		Alumbra LLC	95	55	301.93	$16,606.15
4.04		Alumbra LLC	95	25	292.81	$7,320.25
4.04		Alumbra LLC	95	7	301.93	$2,113.51
4.04		Alumbra LLC	95	2	292.81	$585.62
4.04		Alumbra LLC	95	24	320.26	$7,686.24
4.04		BridgeSource Utilities Solutions, LLC	1006	168	150.00	$25,200.00
4.04		BridgeSource Utilities Solutions, LLC	1006	140	200.00	$28,000.00
4.04		BridgeSource Utilities Solutions, LLC	1006	20	200.00	$4,000.00
4.04		BridgeSource Utilities Solutions, LLC	1006	18	150.00	$2,700.00
4.04		BridgeSource Utilities Solutions, LLC	1006	40	150.00	$6,000.00
4.04	Development of a Customer Service Transition Plan Total					
4.04 Total				937.5		$246,275.55
4.05	Development and Implementation of a Service Start and Shut	Alumbra LLC	92	30	275.00	$8,250.00
4.05	Development and Implementation of a Service Start and Shut					
4.05 Total				30		$8,250.00
5.02	Identification and Gap Analysis	Smartbridge	INV_9635	81.5	225.00	$18,337.50
5.02		Smartbridge	INV_9635	81	200.00	$16,200.00
5.02	Identification and Gap Analysis Total					
5.02 Total				162.5		$34,537.50
5.07	Commencement Cutover Planning	International Business Machines Corporation (IBM)	CM0C1MM	20	395.00	$7,900.00
5.07		International Business Machines Corporation (IBM)	CM0C1MM	74	295.00	$21,830.00
5.07		International Business Machines Corporation (IBM)	C21BFML	180	60.00	$10,800.00
5.07		International Business Machines Corporation (IBM)	C21BFML	112	245.00	$27,440.00
5.07		International Business Machines Corporation (IBM)	C21BFML	56	395.00	$22,120.00
5.07		International Business Machines Corporation (IBM)	C21BFML	107	90.00	$9,630.00
5.07		International Business Machines Corporation (IBM)	C21BFML	11	395.00	$4,345.00
5.07		International Business Machines Corporation (IBM)	C21BFML	120	295.00	$35,400.00
5.07		International Business Machines Corporation (IBM)	C21BFML	40	210.00	$8,400.00
5.07		International Business Machines Corporation (IBM)	C21BFML	120	150.00	$18,000.00
5.07		International Business Machines Corporation (IBM)	C21BFML	102	395.00	$40,290.00
5.07		International Business Machines Corporation (IBM)	C21BFML	57.5	295.00	$16,962.50
5.07		International Business Machines Corporation (IBM)	C21BFML	16	295.00	$4,720.00
5.07		International Business Machines Corporation (IBM)	C21BFML	171	60.00	$10,260.00
5.07		International Business Machines Corporation (IBM)	C21BFML	171	60.00	$10,260.00
5.07		International Business Machines Corporation (IBM)	C21BFML	171	60.00	$10,260.00
5.07		International Business Machines Corporation (IBM)	C21BFML	135	60.00	$8,100.00
5.07		International Business Machines Corporation (IBM)	C21BFML	171	60.00	$10,260.00
5.07		International Business Machines Corporation (IBM)	C21BFML	81	60.00	$4,860.00
5.07		International Business Machines Corporation (IBM)	C21BFML	153	60.00	$9,180.00
5.07		International Business Machines Corporation (IBM)	C21BFML	171	60.00	$10,260.00
5.07		International Business Machines Corporation (IBM)	C21BFML	64.8	60.00	$3,888.00
5.07		International Business Machines Corporation (IBM)	C21BFML	81	60.00	$4,860.00
5.07		International Business Machines Corporation (IBM)	C21BFML	11	395.00	$4,345.00
5.07		International Business Machines Corporation (IBM)	C21BFML	62.5	245.00	$15,312.50
5.07		International Business Machines Corporation (IBM)	C21BFML	67.5	90.00	$6,075.00
5.07		International Business Machines Corporation (IBM)	C21BFML	96	295.00	$28,320.00

HOC Item	Annex II Definition	Vendor	Invoice #	Quantity	Price	Total (USD)
5.07		International Business Machines Corporation (IBM)	C21BFML	72	295.00	$21,240.00
5.07		Smartbridge	INV_9598	46	225.00	$10,350.00
5.07		Smartbridge	INV_9598	45	200.00	$9,000.00
5.07	Commencement Cutover Planning Total					
5.07 Total				2785.3		$404,668.00
6.01	Detailed Description of Approach to Budgeting and Reporting	Alvarez & Marsal Corporate Performance Improvement, LLC	826788-07C	168.5	575.00	$96,887.50
6.01		Alvarez & Marsal Corporate Performance Improvement, LLC	826788-07C	154	575.00	$88,550.00
6.01	Detailed Description of Approach to Budgeting and Reporting					
6.01 Total				322.5		$185,437.50
6.05	Preparing Initial Budgets and Other Financial Forecasts	MBarrett Consulting LLC	1146	2.75	400.00	$1,100.00
6.05	Preparing Initial Budgets and Other Financial Forecasts Total					
6.05 Total				2.75		$1,100.00
6.07	Evaluating and Updating Payroll and Labor Cost Reporting sys	People 2.0 North America	RL509354085	8	152.00	$1,216.00
6.07		People 2.0 North America	RL509351884-R1	84.75	152.00	$12,882.00
6.07		People 2.0 North America	RL509379780	42	126.00	$5,292.00
6.07		People 2.0 North America	RL509382804	80	126.00	$10,080.00
6.07		Trans4mative	1535	81	175.00	$14,175.00
6.07		Trans4mative	1521	87.5	175.00	$15,312.50
6.07		Trans4mative	1539	85	175.00	$14,875.00
6.07	Evaluating and Updating Payroll and Labor Cost Reporting sys					
6.07 Total				468.25		$73,832.50
8.02	Recruiting and Staffing	Aerotek Professional Services	OP09826263	24	18.60	$446.40
8.02		Aerotek Professional Services	OP09826263	24	18.60	$446.40
8.02		Aerotek Professional Services	OP09826263	24	18.60	$446.40
8.02		Aerotek Professional Services	OP09826263	24	18.60	$446.40
8.02		Aerotek Professional Services	OP09826263	24	18.60	$446.40
8.02		Aerotek Professional Services	OP09826263	8	17.25	$138.00
8.02		Aerotek Professional Services	OP09826263	18.5	18.60	$344.10
8.02		Aerotek Professional Services	OP09826263	24	18.60	$446.40
8.02		Aerotek Professional Services	OP09826263	24	18.60	$446.40
8.02		Aerotek Professional Services	OP09826263	24	18.60	$446.40
8.02		Aerotek Professional Services	OP09826263	24	18.60	$446.40
8.02		Aerotek Professional Services	OP09826263	24	18.60	$446.40
8.02		Aerotek Professional Services	OP09826263	24	18.60	$446.40
8.02		Aerotek Professional Services	OP09826263	24	18.60	$446.40
8.02		Aerotek Professional Services	OP09826263	24	18.60	$446.40
8.02		Aerotek Professional Services	OP09826263	24	18.60	$446.40
8.02		Aerotek Professional Services	OP09826263	8	17.25	$138.00
8.02		Aerotek Professional Services	OP09826263	8	17.25	$138.00
8.02		Aerotek Professional Services	OP09826263	8	17.25	$138.00
8.02		Aerotek Professional Services	OP09826263	8	17.25	$138.00
8.02		Aerotek Professional Services	OP09826263	8	17.25	$138.00
8.02		Aerotek Professional Services	OP09826263	8	17.25	$138.00
8.02		Aerotek Professional Services	OP09826263	8	17.25	$138.00
8.02		Aerotek Professional Services	OP09826263	8	17.25	$138.00
8.02		Aerotek Professional Services	OP09826263	8	17.25	$138.00
8.02		Aerotek Professional Services	OP09826263	8	17.25	$138.00
8.02		Aerotek Professional Services	OP09826263	8	17.25	$138.00
8.02		Aerotek Professional Services	OP09826263	14	17.25	$241.50
8.02		Aerotek Professional Services	OP09826263	8	17.25	$138.00

HOC Item	Annex II Definition	Vendor	Invoice #	Quantity	Price	Total (USD)
8.02		Aerotek Professional Services	OP09891238	24	18.60	$446.40
8.02		Aerotek Professional Services	OP09891238	24	18.60	$446.40
8.02		Aerotek Professional Services	OP09891238	24	18.60	$446.40
8.02		Aerotek Professional Services	OP09891238	24	18.60	$446.40
8.02		Aerotek Professional Services	OP09891238	16	18.60	$297.60
8.02		Aerotek Professional Services	OP09891238	24	18.60	$446.40
8.02		Aerotek Professional Services	OP09891238	24	18.60	$446.40
8.02		Aerotek Professional Services	OP09891238	24	18.60	$446.40
8.02		Aerotek Professional Services	OP09891238	24	18.60	$446.40
8.02		Aerotek Professional Services	OP09891238	16	18.60	$297.60
8.02		Aerotek Professional Services	OP09891238	22.38	18.60	$416.27
8.02		Aerotek Professional Services	OP09891238	21.5	18.60	$399.90
8.02		Aerotek Professional Services	OP09891238	24	18.60	$446.40
8.02		Aerotek Professional Services	OP09891238	24	18.60	$446.40
8.02		Aerotek Professional Services	OP09891238	23.83	18.60	$443.24
8.02		Aerotek Professional Services	OP09891238	8	17.25	$138.00
8.02		Aerotek Professional Services	OP09891238	8	17.25	$138.00
8.02		Aerotek Professional Services	OP09891238	8	17.25	$138.00
8.02		Aerotek Professional Services	OP09891238	8	17.25	$138.00
8.02		Aerotek Professional Services	OP09891238	8	17.25	$138.00
8.02		Aerotek Professional Services	OP09891238	8	17.25	$138.00
8.02		Aerotek Professional Services	OP09891238	8	17.25	$138.00
8.02		Aerotek Professional Services	OP09891238	8	17.25	$138.00
8.02		Aerotek Professional Services	OP09891238	8	17.25	$138.00
8.02		Aerotek Professional Services	OP09891238	8	17.25	$138.00
8.02		Aerotek Professional Services	OP09891238	8	17.25	$138.00
8.02		Aerotek Professional Services	OP09891238	8	17.25	$138.00
8.02		Aerotek Professional Services	OP09891238	8	17.25	$138.00
8.02		Aerotek Professional Services	OP09891238	8	17.25	$138.00
8.02		Aerotek Professional Services	OP09891238	8	17.25	$138.00
8.02		Aerotek Professional Services	OP09891238	4	17.25	$69.00
8.02		Aerotek Professional Services	OP09891241	24	22.32	$535.68
8.02		Aerotek Professional Services	OP09891241	24	22.94	$550.56
8.02		Aerotek Professional Services	OP09891241	16	21.28	$340.48
8.02		Aerotek Professional Services	OP09891241	16	20.70	$331.20
8.02		Aerotek Professional Services	OP09907028	24	22.32	$535.68
8.02		Aerotek Professional Services	OP09907028	24	22.94	$550.56
8.02		Aerotek Professional Services	OP09907028	16	21.28	$340.48
8.02		Aerotek Professional Services	OP09907028	16	20.70	$331.20
8.02		Aerotek Professional Services	OP09907027	16	16.10	$257.60
8.02		Aerotek Professional Services	OP09907025	23	18.60	$427.80
8.02		Aerotek Professional Services	OP09907025	23	18.60	$427.80
8.02		Aerotek Professional Services	OP09907025	23	18.60	$427.80
8.02		Aerotek Professional Services	OP09907025	24	18.60	$446.40
8.02		Aerotek Professional Services	OP09907025	24	18.60	$446.40
8.02		Aerotek Professional Services	OP09907025	24	18.60	$446.40
8.02		Aerotek Professional Services	OP09907025	8	17.25	$138.00
8.02		Aerotek Professional Services	OP09907025	24	18.60	$446.40
8.02		Aerotek Professional Services	OP09907025	23	18.60	$427.80
8.02		Aerotek Professional Services	OP09907025	23	18.60	$427.80
8.02		Aerotek Professional Services	OP09907025	24	18.60	$446.40

HOC Item	Annex II Definition	Vendor	Invoice #	Quantity	Price	Total (USD)
8.02		Aerotek Professional Services	OP09907025	16	18.60	$297.60
8.02		Aerotek Professional Services	OP09907025	23	18.60	$427.80
8.02		Aerotek Professional Services	OP09907025	13	18.60	$241.80
8.02		Aerotek Professional Services	OP09907025	24	18.60	$446.40
8.02		Aerotek Professional Services	OP09907025	8	17.25	$138.00
8.02		Aerotek Professional Services	OP09907025	8	17.25	$138.00
8.02		Aerotek Professional Services	OP09907025	8	17.25	$138.00
8.02		Aerotek Professional Services	OP09907025	8	17.25	$138.00
8.02		Aerotek Professional Services	OP09907025	8	17.25	$138.00
8.02		Aerotek Professional Services	OP09907025	8	17.25	$138.00
8.02		Aerotek Professional Services	OP09907025	8	17.25	$138.00
8.02		Aerotek Professional Services	OP09907025	8	17.25	$138.00
8.02		Aerotek Professional Services	OP09907025	8	17.25	$138.00
8.02		Aerotek Professional Services	OP09907025	8	17.25	$138.00
8.02		Aerotek Professional Services	OP09907025	8	17.25	$138.00
8.02		Aerotek Professional Services	OP09907025	8	17.25	$138.00
8.02		Aerotek Professional Services	OP09907024	24	37.20	$892.80
8.02		Aerotek Professional Services	OP09907024	24	31.00	$744.00
8.02		Aerotek Professional Services	OP09907024	23	37.20	$855.60
8.02		Aerotek Professional Services	OP09907024	24	37.20	$892.80
8.02		Aerotek Professional Services	OP09907024	24	37.20	$892.80
8.02		Aerotek Professional Services	OP09907024	24	43.40	$1,041.60
8.02		Aerotek Professional Services	OP09907024	24	37.20	$892.80
8.02		Aerotek Professional Services	OP09907024	24	37.20	$892.80
8.02		Aerotek Professional Services	OP09907024	24	37.20	$892.80
8.02		Aerotek Professional Services	OP09907024	24	37.20	$892.80
8.02		Aerotek Professional Services	OP09907024	24	37.20	$892.80
8.02		Aerotek Professional Services	OP09907024	24	37.20	$892.80
8.02		Aerotek Professional Services	OP09907024	8	34.50	$276.00
8.02		Aerotek Professional Services	OP09907024	8	28.75	$230.00
8.02		Aerotek Professional Services	OP09907024	8	34.50	$276.00
8.02		Aerotek Professional Services	OP09907024	8	34.50	$276.00
8.02		Aerotek Professional Services	OP09907024	8	34.50	$276.00
8.02		Aerotek Professional Services	OP09907024	8	34.50	$276.00
8.02		Aerotek Professional Services	OP09907024	8	34.50	$276.00
8.02		Aerotek Professional Services	OP09907024	8	34.50	$276.00
8.02		Aerotek Professional Services	OP09907024	8	34.50	$276.00
8.02		Aerotek Professional Services	OP09907024	8	40.25	$322.00
8.02		Aerotek Professional Services	OP09907024	8	34.50	$276.00
8.02		Aerotek Professional Services	OP09907024	8	34.50	$276.00
8.02		Aerotek Professional Services	OP09922462	32	22.32	$714.24
8.02		Aerotek Professional Services	OP09922462	9	22.94	$206.46
8.02		Aerotek Professional Services	OP09922462	8	21.28	$170.24
8.02		Aerotek Professional Services	OP09922462	8	20.70	$165.60
8.02		Aerotek Professional Services	OP09922461	32	18.60	$595.20
8.02		Aerotek Professional Services	OP09922461	32	18.60	$595.20
8.02		Aerotek Professional Services	OP09922461	32	18.60	$595.20
8.02		Aerotek Professional Services	OP09922461	32	18.60	$595.20
8.02		Aerotek Professional Services	OP09922461	32	18.60	$595.20
8.02		Aerotek Professional Services	OP09922461	28	18.60	$520.80

HOC Item	Annex II Definition	Vendor	Invoice #	Quantity	Price	Total (USD)
8.02		Aerotek Professional Services	OP09922461	32	18.60	$595.20
8.02		Aerotek Professional Services	OP09922461	24	18.60	$446.40
8.02		Aerotek Professional Services	OP09922461	8	17.25	$138.00
8.02		Aerotek Professional Services	OP09922461	8	17.25	$138.00
8.02		Aerotek Professional Services	OP09922461	8	17.25	$138.00
8.02		Aerotek Professional Services	OP09922461	8	17.25	$138.00
8.02		Aerotek Professional Services	OP09922461	8	17.25	$138.00
8.02		Aerotek Professional Services	OP09922461	8	17.25	$138.00
8.02		Aerotek Professional Services	OP09922461	12	17.25	$207.00
8.02		Aerotek Professional Services	OP09922461	16	17.25	$276.00
8.02		Aerotek Professional Services	OP09922460	32	19.60	$627.20
8.02		Aerotek Professional Services	OP09922460	8	16.10	$128.80
8.02		Aerotek Professional Services	OP09922458	1	154.17	$154.17
8.02		Aerotek Professional Services	OP09922458	32	37.20	$1,190.40
8.02		Aerotek Professional Services	OP09922458	32	31.00	$992.00
8.02		Aerotek Professional Services	OP09922458	32	37.20	$1,190.40
8.02		Aerotek Professional Services	OP09922458	32	37.20	$1,190.40
8.02		Aerotek Professional Services	OP09922458	32	37.20	$1,190.40
8.02		Aerotek Professional Services	OP09922458	31.5	43.40	$1,367.10
8.02		Aerotek Professional Services	OP09922458	32	37.20	$1,190.40
8.02		Aerotek Professional Services	OP09922458	32	37.20	$1,190.40
8.02		Aerotek Professional Services	OP09922458	29.5	37.20	$1,097.40
8.02		Aerotek Professional Services	OP09922458	32	37.20	$1,190.40
8.02		Aerotek Professional Services	OP09922458	16	37.20	$595.20
8.02		Aerotek Professional Services	OP09922458	8	34.50	$276.00
8.02		Aerotek Professional Services	OP09922458	8	28.75	$230.00
8.02		Aerotek Professional Services	OP09922458	8	34.50	$276.00
8.02		Aerotek Professional Services	OP09922458	8	34.50	$276.00
8.02		Aerotek Professional Services	OP09922458	8	34.50	$276.00
8.02		Aerotek Professional Services	OP09922458	8	34.50	$276.00
8.02		Aerotek Professional Services	OP09922458	8	34.50	$276.00
8.02		Aerotek Professional Services	OP09922458	8	40.25	$322.00
8.02		Aerotek Professional Services	OP09922458	8	34.50	$276.00
8.02		Aerotek Professional Services	OP09922458	8	34.50	$276.00
8.02		Aerotek Professional Services	OP09922458	8	34.50	$276.00
8.02		Aerotek Professional Services	OP09938353	40	22.32	$892.80
8.02		Aerotek Professional Services	OP09938353	32	22.94	$734.08
8.02		Aerotek Professional Services	OP09938352	38	18.60	$706.80
8.02		Aerotek Professional Services	OP09938352	40	18.60	$744.00
8.02		Aerotek Professional Services	OP09938352	40	18.60	$744.00
8.02		Aerotek Professional Services	OP09938352	40	18.60	$744.00
8.02		Aerotek Professional Services	OP09938352	40	18.60	$744.00
8.02		Aerotek Professional Services	OP09938352	40	18.60	$744.00
8.02		Aerotek Professional Services	OP09938352	40	18.60	$744.00
8.02		Aerotek Professional Services	OP09938352	40	18.60	$744.00
8.02		Aerotek Professional Services	OP09938351	40	19.60	$784.00
8.02		Aerotek Professional Services	OP09938349	40	37.20	$1,488.00
8.02		Aerotek Professional Services	OP09938349	40	31.00	$1,240.00
8.02		Aerotek Professional Services	OP09938349	40	37.20	$1,488.00
8.02		Aerotek Professional Services	OP09938349	40	37.20	$1,488.00
8.02		Aerotek Professional Services	OP09938349	40	37.20	$1,488.00

HOC Item	Annex II Definition	Vendor	Invoice #	Quantity	Price	Total (USD)
8.02		Aerotek Professional Services	OP09938349	40	43.40	$1,736.00
8.02		Aerotek Professional Services	OP09938349	37	37.20	$1,376.40
8.02		Aerotek Professional Services	OP09938349	38	37.20	$1,413.60
8.02		Aerotek Professional Services	OP09938349	40	37.20	$1,488.00
8.02		Aerotek Professional Services	OP09938349	40	37.20	$1,488.00
8.02		Aerotek Professional Services	OP09938349	40	37.20	$1,488.00
8.02		Iris Vargas	LE 2020-15	76	80.00	$6,080.00
8.02		Iris Vargas	LE 2021-01	72	80.00	$5,760.00
8.02		Translations & More	190403	61.47	75.00	$4,610.10
8.02		BMA Group	20-5172	76	72.38	$5,500.88
8.02		BMA Group	20-5402	80	22.62	$1,809.60
8.02		BMA Group	20-5400	64	22.62	$1,447.68
8.02		BMA Group	20-5401	76	22.62	$1,719.12
8.02		BMA Group	21-0115	80	95.00	$7,600.00
8.02		Trans4mative	1530	33	185.00	$6,105.00
8.02	Recruiting and Staffing Total					
8.02 Total				4248.68		$131,279.92
8.05	Stand Up Human Capital Management (HCM) System	Trans4mative	1528	60	185.00	$11,100.00
8.05		Trans4mative	1533	93	185.00	$17,205.00
8.05		Trans4mative	1519	99	185.00	$18,315.00
8.05		Trans4mative	1520	44	185.00	$8,140.00
8.05	Stand Up Human Capital Management (HCM) System Total					
8.05 Total				296		$54,760.00
8.06	Communication Plan	Aerotek Professional Services	OP09907029	24	48.36	$1,160.64
8.06		Aerotek Professional Services	OP09907029	19	44.85	$852.15
8.06		Aerotek Professional Services	OP09922463	32	48.36	$1,547.52
8.06		Aerotek Professional Services	OP09922463	9	44.85	$403.65
8.06		Aerotek Professional Services	OP09938354	40	48.36	$1,934.40
8.06		Aerotek Professional Services	OP09954270	40	48.36	$1,934.40
8.06	Communication Plan Total					
8.06 Total				164		$7,832.76
8.08	Develop Employee Retirement Plan	BMA Group	20-5172	58	72.38	$4,198.04
8.08		BMA Group	20-5402	78	22.62	$1,764.36
8.08		BMA Group	20-5400	68	22.62	$1,538.16
8.08		BMA Group	20-5401	58	22.62	$1,311.96
8.08		BMA Group	21-0115	72	95.00	$6,840.00
8.08		McConnell Valdes LLC	10351351	74.05	325.00	$24,066.25
8.08	Develop Employee Retirement Plan Total					
8.08 Total				408.05		$39,718.77
8.1	Compliance Plan	BMA Group	20-5172	80	95.00	$7,600.00
8.1		BMA Group	21-0115	64	95.00	$6,080.00
8.1	Compliance Plan Total					
8.1 Total				144		$13,680.00
10.02	Assuming Responsibility for Securing Use of Assets, Facilities,	Aerotek Professional Services	OP09907027	40	21.00	$840.00
10.02		Aerotek Professional Services	OC14210411	40	112.00	$4,480.00
10.02		Aerotek Professional Services	OP09922460	40	21.00	$840.00
10.02		Aerotek Professional Services	OC14229035	40	112.00	$4,480.00
10.02		Aerotek Professional Services	OP09938351	40	21.00	$840.00
10.02		Aerotek Professional Services	OC14250524	40	112.00	$4,480.00
10.02		Aerotek Professional Services	OC14270920	40	112.00	$4,480.00
10.02	Assuming Responsibility for Securing Use of Assets, Facilities,					

HOC Item	Annex II Definition	Vendor	Invoice #	Quantity	Price	Total (USD)
10.02 Total				**280**		**$20,440.00**
12.02	**Required Insurance**	Texas Series of Lockton Companies, LLC	18655339	1	325.00	**$325.00**
12.02		Texas Series of Lockton Companies, LLC	18655339	0.5	325.00	**$162.50**
12.02		Texas Series of Lockton Companies, LLC	18655339	0.5	125.00	**$62.50**
12.02		Vidal & Rodriguez, Inc.	43831	1	(40,000.00)	**($40,000.00)**
12.02	**Required Insurance Total**					
12.02 Total				**3**		**($39,450.00)**
Non HOC 15	**LUMA MC Ongoing Back Office Support**	Aerotek Professional Services	OP09907026	24	39.20	**$940.80**
Non HOC 15		Aerotek Professional Services	OP09907026	8	32.20	**$257.60**
Non HOC 15		Aerotek Professional Services	OP09922459	32	39.20	**$1,254.40**
Non HOC 15		Aerotek Professional Services	OP09922459	8	32.20	**$257.60**
Non HOC 15		Aerotek Professional Services	OP09938350	40	39.20	**$1,568.00**
Non HOC 15		Aerotek Professional Services	OP09938350	2.5	58.80	**$147.00**
Non HOC 15		Aerotek Professional Services	OP09954266	40	39.20	**$1,568.00**
Non HOC 15		Aerotek Professional Services	OP09954266	8	58.80	**$470.40**
Non HOC 15		People 2.0 North America	RL509379779	52.25	56.00	**$2,926.00**
Non HOC 15		People 2.0 North America	RL509379781	61.25	84.80	**$5,194.00**
Non HOC 15		People 2.0 North America	RL509379782	74.09	112.00	**$8,298.08**
Non HOC 15		People 2.0 North America	RL509382803	76.75	56.00	**$4,298.00**
Non HOC 15		People 2.0 North America	RL509382805	64.5	84.80	**$5,469.60**
Non HOC 15		People 2.0 North America	RL509382806	87	112.00	**$9,744.00**
Non HOC 15	**LUMA MC Ongoing Back Office Support Total**					
Non HOC 15 Tota				**578.34**		**$42,393.48**
Non HOC 02	**ServCo IT Systems**	Smartbridge	INV_9594	61.5	225.00	**$13,837.50**
Non HOC 02		Smartbridge	INV_9636	87	225.00	**$19,575.00**
Non HOC 02		CSS International, Inc	19517	163	230.00	**$37,490.00**
Non HOC 02		CSS International, Inc	19516	162	210.00	**$34,020.00**
Non HOC 02		CSS International, Inc	19514	9	210.00	**$1,890.00**
Non HOC 02		CSS International, Inc	19515	170	230.00	**$39,100.00**
Non HOC 02		Trans4mative	1532	77	205.00	**$15,785.00**
Non HOC 02		Trans4mative	1518	94	205.00	**$19,270.00**
Non HOC 02		Trans4mative	1536	76	205.00	**$15,580.00**
Non HOC 02	**ServCo IT Systems Total**					
Non HOC 02 Tota				**899.5**		**$196,547.50**
Non HOC 06	**Regulatory Support of Handover Checklist Items**	Aerotek Professional Services	OP09907027	32	21.00	**$672.00**
Non HOC 06		Aerotek Professional Services	OP09907027	30	18.20	**$546.00**
Non HOC 06		Aerotek Professional Services	OP09907027	8	14.95	**$119.60**
Non HOC 06		Aerotek Professional Services	OP09907027	8	17.25	**$138.00**
Non HOC 06		Aerotek Professional Services	OP09922460	30	21.00	**$630.00**
Non HOC 06		Aerotek Professional Services	OP09922460	31.75	18.20	**$577.85**
Non HOC 06		Aerotek Professional Services	OP09922460	8	17.25	**$138.00**
Non HOC 06		Aerotek Professional Services	OP09922460	6	31.50	**$189.00**
Non HOC 06		Aerotek Professional Services	OP09922460	8	14.95	**$119.60**
Non HOC 06		Aerotek Professional Services	OP09938351	35	21.00	**$735.00**
Non HOC 06		Aerotek Professional Services	OP09938351	40	18.20	**$728.00**
Non HOC 06		Aerotek Professional Services	OP09938351	4.5	31.50	**$141.75**
Non HOC 06		Aerotek Professional Services	OP09938351	6	17.25	**$103.50**
Non HOC 06		Aerotek Professional Services	OP09938351	1.03	27.30	**$28.12**
Non HOC 06	**Regulatory Support of Handover Checklist Items Total**					
Non HOC 06 Tota				**248.28**		**$4,866.42**
Grand Total				**14313.35**		**$1,904,135.96**

All Other Expense Items

HOC Item	Annex II Definition	Vendor	Invoice #	Total (USD)
1	**General & Transition Management**	Aerotek Professional Services	OP09907027	**$8.36**
1		Aerotek Professional Services	OP09922460	**$10.30**
1		Aerotek Professional Services	OP09938351	**$11.02**
1		Alvarez & Marsal Corporate Performance Improvement, LLC	826788-07A	**$237.60**
1		American Relocation Connections, LLC	30029	**$25,000.00**
1		American Relocation Connections, LLC	30027	**$25,000.00**
1		American Relocation Connections, LLC	30205	**$850.00**
1		American Relocation Connections, LLC	30205	**$850.00**
1		American Relocation Connections, LLC	30205	**$850.00**
1		American Relocation Connections, LLC	30205	**$575.00**
1		American Relocation Connections, LLC	30205	**$850.00**
1		American Relocation Connections, LLC	30205	**$850.00**
1		American Relocation Connections, LLC	30205	**$1,700.00**
1		American Relocation Connections, LLC	30205	**$1,700.00**
1		American Relocation Connections, LLC	30205	**$850.00**
1		American Relocation Connections, LLC	30251	**$218.61**
1		American Relocation Connections, LLC	30450	**$1,557.39**
1		American Relocation Connections, LLC	30452	**$7,432.94**
1		American Relocation Connections, LLC	30453	**$218.61**
1		American Relocation Connections, LLC	30454	**$1,309.77**
1		American Relocation Connections, LLC	30455	**$1,787.56**
1		American Relocation Connections, LLC	30456	**$1,048.48**
1		American Relocation Connections, LLC	30457	**$971.33**
1		American Relocation Connections, LLC	30458	**$650.00**
1		American Relocation Connections, LLC	30460	**$2,188.47**
1		American Relocation Connections, LLC	30461	**$5,466.14**
1		American Relocation Connections, LLC	30466	**$2,500.00**
1		American Relocation Connections, LLC	30483	**$7,303.44**
1		American Relocation Connections, LLC	30484	**$718.06**
1		ATCO Infrastructure Solutions Ltd	072020-2LB	**$384.14**
1		ATCO Infrastructure Solutions Ltd	122020-2LB	**$1,488.28**
1		ATCO Infrastructure Solutions Ltd	122020-2LB	**$300.48**
1		ATCO Infrastructure Solutions Ltd	122020-2LB	**$28.80**
1		ATCO Infrastructure Solutions Ltd	122020-2LB	**$1,163.07**
1		ATCO Infrastructure Solutions Ltd	122020-2LB	**$1,625.20**
1		ATCO Infrastructure Solutions Ltd	122020-2LB	**$348.20**
1		ATCO Infrastructure Solutions Ltd	122020-2LB	**$271.78**
1		ATCO Infrastructure Solutions Ltd	122020-2LB	**$9,347.55**
1		ATCO Infrastructure Solutions Ltd	122020-2LB	**$15.17**
1		ATCO Infrastructure Solutions Ltd	122020-2LB	**$37.09**
1		ATCO Infrastructure Solutions Ltd	012021-2LB	**($0.05)**
1		ATCO Infrastructure Solutions Ltd	012021-2LB	**$356.13**
1		ATCO Infrastructure Solutions Ltd	012021-2LB	**$47.32**
1		ATCO Infrastructure Solutions Ltd	012021-2LB	**$265.34**
1		ATCO Infrastructure Solutions Ltd	012021-2LB	**$1,051.90**
1		ATCO Infrastructure Solutions Ltd	012021-2LB	**$3,065.21**
1		ATCO Infrastructure Solutions Ltd	012021-2LB	**$3,346.71**
1		ATCO Infrastructure Solutions Ltd	012021-2LB	**$234.41**

HOC Item	Annex II Definition	Vendor	Invoice #	Total (USD)
1		ATCO Infrastructure Solutions Ltd	012021-2LB	($302.00)
1		ATCO Infrastructure Solutions Ltd	012021-2LB	$27.68
1		ATCO Infrastructure Solutions Ltd	012021-2LB	$920.55
1		ATCO Infrastructure Solutions Ltd	012021-2LB	$2,426.52
1		ATCO Infrastructure Solutions Ltd	012021-2LB	$84.54
1		ATCO Infrastructure Solutions Ltd	012021-2LB	$5.09
1		ATCO Infrastructure Solutions Ltd	012021-2LB	$832.03
1		ATCO Infrastructure Solutions Ltd	012021-2LB	$82.15
1		ATCO Infrastructure Solutions Ltd	012021-2LB	$115.40
1		ATCO Infrastructure Solutions Ltd	012021-2LB	$2,636.31
1		ATCO Infrastructure Solutions Ltd	012021-2LB	($1,297.00)
1		ATCO Infrastructure Solutions Ltd	012021-2LB	$50.52
1		ATCO Infrastructure Solutions Ltd	012021-2LB	$688.73
1		ATCO Infrastructure Solutions Ltd	012021-2LB	$1,091.33
1		ATCO Infrastructure Solutions Ltd	012021-2LB	$144.88
1		ATCO Infrastructure Solutions Ltd	012021-2LB	$43.39
1		ATCO Infrastructure Solutions Ltd	012021-2LB	$142.00
1		ATCO Infrastructure Solutions Ltd	012021-2LB	$65.26
1		ATCO Infrastructure Solutions Ltd	012021-2LB	$520.54
1		ATCO Infrastructure Solutions Ltd	012021-2LB	$4.14
1		ATCO Infrastructure Solutions Ltd	012021-2LB	$2,222.80
1		ATCO Infrastructure Solutions Ltd	012021-2LB	$2,211.38
1		ATCO Infrastructure Solutions Ltd	012021-2LB	$0.01
1		ATCO Infrastructure Solutions Ltd	012021-2LB	$1,036.04
1		ATCO Infrastructure Solutions Ltd	012021-2LB	$728.55
1		ATCO Infrastructure Solutions Ltd	012021-2LB	$9,377.63
1		ATCO Infrastructure Solutions Ltd	012021-2LB	$262.81
1		ATCO Infrastructure Solutions Ltd	012021-2LB	$2,282.87
1		ATCO Infrastructure Solutions Ltd	012021-2LB	$505.08
1		ATCO Infrastructure Solutions Ltd	012021-2LB	$924.86
1		ATCO Infrastructure Solutions Ltd	012021-2LB	$25.73
1		ATCO Infrastructure Solutions Ltd	012021-2LB	$649.21
1		ATCO Infrastructure Solutions Ltd	012021-2LB	$38.59
1		ATCO Infrastructure Solutions Ltd	012021-2LB	$48.27
1		ATCO Infrastructure Solutions Ltd	012021-2LB	$483.58
1		ATCO Infrastructure Solutions Ltd	012021-2LB	$357.76
1		ATCO Infrastructure Solutions Ltd	012021-2LB	$503.34
1		ATCO Infrastructure Solutions Ltd	012021-2LB	$170.00
1		ATCO Infrastructure Solutions Ltd	012021-2LB	$41.57
1		ATCO Infrastructure Solutions Ltd	012021-2LB	$41.15
1		ATCO Infrastructure Solutions Ltd	012021-2LB	$31.64
1		ATCO Infrastructure Solutions Ltd	012021-2LB	$62.55
1		ATCO Infrastructure Solutions Ltd	012021-2LB	$663.87
1		ATCO Infrastructure Solutions Ltd	012021-2LB	$298.00
1		ATCO Infrastructure Solutions Ltd	012021-2LB	$46.73
1		ATCO Infrastructure Solutions Ltd	012021-2LB	$99.18
1		ATCO Infrastructure Solutions Ltd	012021-2LB	$166.66
1		ATCO Infrastructure Solutions Ltd	012021-2LB	$1,941.84
1		ATCO Infrastructure Solutions Ltd	012021-2LB	$724.49
1		ATCO Infrastructure Solutions Ltd	012021-2LB	$1,483.19
1		ATCO Infrastructure Solutions Ltd	012021-2LB	$1,070.87

HOC Item	Annex II Definition	Vendor	Invoice #	Total (USD)
1		ATCO Infrastructure Solutions Ltd	012021-2LB	$18.14
1		ATCO Infrastructure Solutions Ltd	012021-2LB	$46.86
1		ATCO Infrastructure Solutions Ltd	012021-2LB	$154.00
1		ATCO Infrastructure Solutions Ltd	012021-2LB	$6,020.80
1		ATCO Infrastructure Solutions Ltd	012021-2LB	$68.94
1		ATCO Infrastructure Solutions Ltd	012021-2LB	($134.06)
1		ATCO Infrastructure Solutions Ltd	012021-2LB	$203.40
1		ATCO Infrastructure Solutions Ltd	012021-2LB	$2,989.13
1		ATCO Infrastructure Solutions Ltd	012021-2LB	$123.98
1		ATCO Infrastructure Solutions Ltd	012021-2LB	$4,238.88
1		ATCO Infrastructure Solutions Ltd	012021-2LB	$531.62
1		ATCO Infrastructure Solutions Ltd	012021-2LB	$8.17
1		ATCO Infrastructure Solutions Ltd	012021-2LB	$2,875.92
1		ATCO Infrastructure Solutions Ltd	012021-2LB	$2,566.05
1		ATCO Infrastructure Solutions Ltd	012021-2LB	$873.64
1		ATCO Infrastructure Solutions Ltd	012021-2LB	$2,910.50
1		ATCO Infrastructure Solutions Ltd	012021-2LB	$277.50
1		ATCO Infrastructure Solutions Ltd	012021-2LB	$68.07
1		ATCO Infrastructure Solutions Ltd	012021-2LB	$2,856.07
1		ATCO Infrastructure Solutions Ltd	012021-2LB	$3,575.85
1		ATCO Infrastructure Solutions Ltd	012021-2LB	$630.51
1		ATCO Infrastructure Solutions Ltd	012021-2LB	$2,079.64
1		ATCO Infrastructure Solutions Ltd	012021-2LB	$564.55
1		ATCO Infrastructure Solutions Ltd	012021-2LB	$403.63
1		ATCO Infrastructure Solutions Ltd	012021-2LB	$39.84
1		ATCO Infrastructure Solutions Ltd	012021-2LB	$1,440.22
1		ATCO Infrastructure Solutions Ltd	012021-2LB	$1,975.10
1		ATCO Infrastructure Solutions Ltd	012021-2LB	$551.83
1		ATCO Infrastructure Solutions Ltd	012021-2LB	$1,555.12
1		ATCO Infrastructure Solutions Ltd	012021-2LB	$1,812.67
1		ATCO Infrastructure Solutions Ltd	012021-2LB	$21,456.46
1		ATCO Infrastructure Solutions Ltd	012021-2LB	$4,786.26
1		ATCO Infrastructure Solutions Ltd	012021-2LB	$62.55
1		ATCO Infrastructure Solutions Ltd	012021-2LB	$120.66
1		ATCO Infrastructure Solutions Ltd	012021-2LB	$40.66
1		ATCO Infrastructure Solutions Ltd	012021-2LB	$51.31
1		ATCO Infrastructure Solutions Ltd	012021-2LB	$112.99
1		ATCO Infrastructure Solutions Ltd	012021-2LB	$239.05
1		ATCO Infrastructure Solutions Ltd	012021-2LB	$84.32
1		ATCO Infrastructure Solutions Ltd	012021-2LB	$239.66
1		ATCO Infrastructure Solutions Ltd	012021-2LB	$451.45
1		ATCO Infrastructure Solutions Ltd	012021-2LB	$401.94
1		ATCO Infrastructure Solutions Ltd	012021-2LB	$60.72
1		ATCO Infrastructure Solutions Ltd	012021-2LB	$439.94
1		ATCO Infrastructure Solutions Ltd	012021-2LB	$25.30
1		ATCO Infrastructure Solutions Ltd	012021-2LB	$1,101.59
1		ATCO Infrastructure Solutions Ltd	012021-2LB	$180.43
1		ATCO Infrastructure Solutions Ltd	012021-2LB	$1,290.16
1		ATCO Infrastructure Solutions Ltd	012021-2LB	$466.86
1		ATCO Infrastructure Solutions Ltd	012021-2LB	$0.01
1		ATCO Infrastructure Solutions Ltd	012021-2LB	$10.04

HOC Item	Annex II Definition	Vendor	Invoice #	Total (USD)
1		ATCO Infrastructure Solutions Ltd	012021-2LB	$600.69
1		ATCO Infrastructure Solutions Ltd	012021-2LB	$812.74
1		ATCO Infrastructure Solutions Ltd	012021-2LB	$635.95
1		ATCO Infrastructure Solutions Ltd	012021-2LB	$1,376.36
1		ATCO Infrastructure Solutions Ltd	012021-2LB	$310.04
1		ATCO Infrastructure Solutions Ltd	012021-2LB	$623.27
1		ATCO Infrastructure Solutions Ltd	012021-2LB	$35.71
1		ATCO Infrastructure Solutions Ltd	012021-2LB	$1,275.26
1		ATCO Infrastructure Solutions Ltd	012021-2LB	$3,666.63
1		ATCO Infrastructure Solutions Ltd	012021-2LB	$27.68
1		ATCO Infrastructure Solutions Ltd	012021-2LB	$134.75
1		ATCO Infrastructure Solutions Ltd	012021-2LB	$1,622.53
1		ATCO Infrastructure Solutions Ltd	012021-2LB	$4.44
1		ATCO Infrastructure Solutions Ltd	012021-2LB	$10.32
1		ATCO Infrastructure Solutions Ltd	012020-2LB	($0.01)
1		ATCO Infrastructure Solutions Ltd	012020-2LB	$1,020.27
1		BridgeSource Utilities Solutions, LLC	1006	$2,875.38
1		BridgeSource Utilities Solutions, LLC	1006	$3,924.00
1		BridgeSource Utilities Solutions, LLC	1006	$2,289.00
1		BridgeSource Utilities Solutions, LLC	1006	$2,625.00
1		BridgeSource Utilities Solutions, LLC	1006	$572.05
1		Covington & Burling LLP	60925487	($2,500.00)
1		District View Office Center	INV-2019-1898	$199.95
1		District View Office Center	INV-2019-1899	$199.95
1		District View Office Center	INV-2019-1899	$44.55
1		District View Office Center	INV-2019-1900	$199.95
1		DLA Piper LLP (US)	431209	$6,127.50
1		DLA Piper LLP (US)	431209	$231.00
1		DLA Piper LLP (US)	431209	$286.00
1		DLA Piper LLP (US)	431209	$2,307.50
1		DLA Piper LLP (US)	431209	$640.50
1		DLA Piper LLP (US)	431209	$1,066.50
1		International Business Machines Corporation (IBM)	CM0C1MM	$139.99
1		Laboratorio Clinico El Morro, Inc.	6	$3,550.00
1		Laboratorio Clinico El Morro, Inc.	7	$1,550.00
1		Ogletree, Deakins, Nash, Smoak & Stewart, P.C.	90313899	$2,070.50
1		Quanta Workforce Solutions, LLC	QWS-072020-2B-02	$595.00
1		Quanta Workforce Solutions, LLC	QWS-072020-2B-02	$408.87
1		Quanta Workforce Solutions, LLC	QWS-072020-2B-02	$1,910.00
1		Quanta Workforce Solutions, LLC	QWS-082020-2B	$1,515.57
1		Quanta Workforce Solutions, LLC	QWS-082020-2B	$107.28
1		Quanta Workforce Solutions, LLC	QWS-082020-2B	$176.61
1		Quanta Workforce Solutions, LLC	QWS-092020-2B	$2,625.00
1		Quanta Workforce Solutions, LLC	QWS-092020-2B	$1,317.00
1		Quanta Workforce Solutions, LLC	QWS-092020-2B	$1,707.75
1		Quanta Workforce Solutions, LLC	QWS-092020-2B	$2,816.02
1		Quanta Workforce Solutions, LLC	QWS-122020-2B	$1,426.38
1		Quanta Workforce Solutions, LLC	QWS-122020-2B	$1,765.90
1		Quanta Workforce Solutions, LLC	QWS-122020-2B	$11.86
1		Quanta Workforce Solutions, LLC	QWS-122020-2B	$17.16
1		Quanta Workforce Solutions, LLC	QWS-122020-2B	$1,197.05

HOC Item	Annex II Definition	Vendor	Invoice #	Total (USD)
1		Quanta Workforce Solutions, LLC	QWS-122020-2B	$6.99
1		Quanta Workforce Solutions, LLC	QWS-122020-2B	$3,000.00
1		Quanta Workforce Solutions, LLC	QWS-122020-2B	$992.09
1		Quanta Workforce Solutions, LLC	QWS-122020-2B	$3,150.00
1		Quanta Workforce Solutions, LLC	QWS-122020-2B	$48.07
1		Quanta Workforce Solutions, LLC	QWS-122020-2B	$276.49
1		Quanta Workforce Solutions, LLC	QWS-122020-2B	$5.45
1		Quanta Workforce Solutions, LLC	QWS-122020-2B	$355.21
1		Quanta Workforce Solutions, LLC	QWS-012021-2B	$1,330.91
1		Quanta Workforce Solutions, LLC	QWS-012021-2B	$1,552.00
1		Quanta Workforce Solutions, LLC	QWS-012021-2B	$540.68
1		Quanta Workforce Solutions, LLC	QWS-012021-2B	$2,786.52
1		Quanta Workforce Solutions, LLC	QWS-012021-2B	$3,144.25
1		Quanta Workforce Solutions, LLC	QWS-012021-2B	$91.87
1		Quanta Workforce Solutions, LLC	QWS-012021-2B	$516.75
1		Quanta Workforce Solutions, LLC	QWS-012021-2B	$894.94
1		Quanta Workforce Solutions, LLC	QWS-012021-2B	$979.40
1		Quanta Workforce Solutions, LLC	QWS-012021-2B	$59.75
1		Quanta Workforce Solutions, LLC	QWS-012021-2B	$921.61
1		Quanta Workforce Solutions, LLC	QWS-012021-2B	$42.36
1		Quanta Workforce Solutions, LLC	QWS-012021-2B	$42.71
1		Quanta Workforce Solutions, LLC	QWS-012021-2B	$754.73
1		Quanta Workforce Solutions, LLC	QWS-012021-2B	$1,060.40
1		Quanta Workforce Solutions, LLC	QWS-012021-2B	$360.00
1		Quanta Workforce Solutions, LLC	QWS-012021-2B	$3,065.28
1		Quanta Workforce Solutions, LLC	QWS-012021-2B	$44.70
1		Quanta Workforce Solutions, LLC	QWS-012021-2B	$100.63
1		Quanta Workforce Solutions, LLC	QWS-012021-2B	$160.00
1		Quanta Workforce Solutions, LLC	QWS-012021-2B	$40.50
1		Quanta Workforce Solutions, LLC	QWS-012021-2B	$71.47
1		Quanta Workforce Solutions, LLC	QWS-012021-2B	$4,214.21
1		Quanta Workforce Solutions, LLC	QWS-012021-2B	$5,340.73
1		Quanta Workforce Solutions, LLC	QWS-012021-2B	$253.82
1		Quanta Workforce Solutions, LLC	QWS-012021-2B	$13.75
1		Quanta Workforce Solutions, LLC	QWS-012021-2B	$135.79
1		Quanta Workforce Solutions, LLC	QWS-012021-2B	$137.74
1		Quanta Workforce Solutions, LLC	QWS-012021-2B	$24.50
1		Quanta Workforce Solutions, LLC	QWS-012021-2B	$28.61
1		Quanta Workforce Solutions, LLC	QWS-012021-2B	$571.33
1		Quanta Workforce Solutions, LLC	QWS-012021-2B	$118.33
1		Quanta Services Puerto Rico, LLC	QSPR-122020-3B	($4,000.00)
1		Global Project Solutions, LLC	21-1003	$95.00
1		Global Project Solutions, LLC	21-1003	$3,100.00
1		Global Project Solutions, LLC	21-1003	$4,550.00
1		Global Project Solutions, LLC	21-1003	$631.61
1		Global Project Solutions, LLC	21-1003	$97.70
1		Global Project Solutions, LLC	21-1003	$494.40
1		Resources Global Professionals (RGP)	RGP1056303	$39.35
1		Greg Sarich	1/8/2021	$236.17
1		Greg Sarich	1/8/2021	$344.60
1		Office Depot	130365663001	($49.99)

HOC Item	Annex II Definition	Vendor	Invoice #	Total (USD)
1		Office Depot	130365663001	($5.75)
1		Office Depot	147985379001	$12.01
1		Office Depot	147985379001	$122.90
1		Office Depot	143432014001	$0.69
1		Office Depot	143432014001	$5.96
1		Office Depot	143432012001	$176.98
1		Office Depot	143432012001	$21.11
1		Office Depot	141046766001	$46.00
1		Office Depot	141046766001	$39.99
1		Office Depot	141046766001	$399.99
1		Office Depot	141045063001	$0.80
1		Office Depot	141045063001	$6.95
1		Office Depot	141045059001	$2.95
1		Office Depot	141044703001	$3.53
1		Office Depot	141044703001	$34.50
1		Office Depot	138875174001	$0.80
1		Office Depot	138875174001	$6.95
1		Office Depot	152157113001	$17.09
1		Office Depot	152157113001	$148.57
1		Office Depot	147988008001	$3.07
1		Office Depot	147988008001	$26.70
1		Office Depot	143432012003	$26.35
1		Office Depot	143432012003	$229.14
1		Martel, Inc	20-10-0189	$416.00
1		Martel, Inc	20-10-0189	$10,400.00
1		Martel, Inc	20-12-0222	$2,587.50
1		Martel, Inc	20-12-0222	$22,500.00
1		Martel, Inc	20-12-0223	$742.40
1		Martel, Inc	20-12-0223	$18,560.00
1		Martel, Inc	20-21-0230	$742.40
1		Martel, Inc	20-21-0230	$18,560.00
1		Martel, Inc	21-01-0003	$492.80
1		Martel, Inc	21-01-0003	$12,320.00
1		Martel, Inc	20-10-0185	$402.50
1		Martel, Inc	20-10-0185	$3,500.00
1		Martel, Inc	20-10-0184	$986.70
1		Martel, Inc	20-10-0184	$8,580.00
1	General & Transition Management Total			
1 Total				$428,865.44
1.02	Plan to Address Gaps in Assets, Technology, Processes, etc. (plan to inc	Alumbra LLC	93	$1,848.20
1.02		Alumbra LLC	93	$875.00
1.02		Alumbra LLC	95	$2,566.00
1.02	Plan to Address Gaps in Assets, Technology, Processes, etc. (plan to inc			
1.02 Total				$5,289.20
2.0304	Fleet Management Plan	Alumbra LLC	91	$142.80
2.0304	Fleet Management Plan Total			
2.0304 Total				$142.80
2.0312	Vegetation Management Plan	Alumbra LLC	91	$142.80
2.0312		Alumbra LLC	96	($0.11)
2.0312	Vegetation Management Plan Total			
2.0312 Total				$142.69

HOC Item	Annex II Definition	Vendor	Invoice #	Total (USD)
2.05	Environmental Exposure Management Plan	ERM-PR, Inc.	17984	$2,619.15
2.05		ERM-PR, Inc.	18038	$750.00
2.05		ERM-PR, Inc.	18038	$450.00
2.05		ERM-PR, Inc.	18038	$1,000.00
2.05		ERM-PR, Inc.	18038	$1,129.60
2.05		ERM-PR, Inc.	18048	$797.55
2.05		ERM-PR, Inc.	18048	$4,880.00
2.05		ERM-PR, Inc.	18049	$795.60
2.05		ERM-PR, Inc.	18049	$15,200.00
2.05	Environmental Exposure Management Plan Total			
2.05 Total				$27,621.90
3.04	Development of System Remediation Plan	Cigna	5244605	($86,652.87)
3.04		Cigna	5226372	($122,183.38)
3.04		AMOWF, LLC	AMW-1.0	$8,500.00
3.04		AMOWF, LLC	AMW-1.0	$8,500.00
3.04	Development of System Remediation Plan Total			
3.04 Total				($191,836.25)
4.02	Evaluating and Updating Customer Service Policies and Procedures	Alumbra LLC	93	$1,499.40
4.02		Alumbra LLC	93	$479.75
4.02		Alumbra LLC	93	$875.00
4.02		Alumbra LLC	95	$899.60
4.02	Evaluating and Updating Customer Service Policies and Procedures Tot			
4.02 Total				$3,753.75
4.04	Development of a Customer Service Transition Plan	Alumbra LLC	92	($0.02)
4.04		Alumbra LLC	93	$479.75
4.04		Alumbra LLC	94	($0.99)
4.04		Alumbra LLC	95	$899.60
4.04		Alumbra LLC	95	$0.37
4.04		Alumbra LLC	95	$4,276.70
4.04		Alumbra LLC	95	$3,325.00
4.04		BridgeSource Utilities Solutions, LLC	1006	$2,508.02
4.04	Development of a Customer Service Transition Plan Total			
4.04 Total				$11,488.43
5.07	Commencement Cutover Planning	International Business Machines Corporation (IBM)	CM0C1MM	$1,189.20
5.07		International Business Machines Corporation (IBM)	C21BFML	$14,223.52
5.07	Commencement Cutover Planning Total			
5.07 Total				$15,412.72
6.01	Detailed Description of Approach to Budgeting and Reporting	Alvarez & Marsal Corporate Performance Improvement, LLC	826788-07C	$4,450.50
6.01		Alvarez & Marsal Corporate Performance Improvement, LLC	826788-07C	($37,087.50)
6.01	Detailed Description of Approach to Budgeting and Reporting Total			
6.01 Total				($32,637.00)
7.05	Project Worksheet Assessment (also covered under Section 4.3)	Innovative Emergency Management, Inc. (IEM)	20342-WO1-004	($167.00)
7.05	Project Worksheet Assessment (also covered under Section 4.3) Total			
7.05 Total				($167.00)
8.02	Recruiting and Staffing	Aerotek Professional Services	OP09826263	$87.62
8.02		Aerotek Professional Services	OP09891238	$84.54
8.02		Aerotek Professional Services	OP09891241	$17.59
8.02		Aerotek Professional Services	OP09907028	$17.59
8.02		Aerotek Professional Services	OP09907027	$8.35
8.02		Aerotek Professional Services	OP09907025	$77.16
8.02		Aerotek Professional Services	OP09907024	$139.91

HOC Item	Annex II Definition	Vendor	Invoice #	Total (USD)
8.02		Aerotek Professional Services	OP09922462	$12.57
8.02		Aerotek Professional Services	OP09922461	$58.48
8.02		Aerotek Professional Services	OP09922460	$10.30
8.02		Aerotek Professional Services	OP09938353	$16.27
8.02		Aerotek Professional Services	OP09938352	$59.15
8.02		Aerotek Professional Services	OP09938351	$11.02
8.02		Aerotek Professional Services	OP09938349	$161.82
8.02		BMA Group	20-5172	$230.66
8.02		BMA Group	20-5343	$238.61
8.02		BMA Group	20-5343	$5,790.40
8.02		BMA Group	20-5402	$71.48
8.02		BMA Group	20-5400	$59.72
8.02		BMA Group	20-5401	$60.62
8.02		BMA Group	21-0115	$273.60
8.02		Foxhound Partners	1209	$10,000.00
8.02	Recruiting and Staffing Total			
8.02 Total				$17,487.46
8.06	Communication Plan	Aerotek Professional Services	OP09907029	$20.13
8.06		Aerotek Professional Services	OP09922463	$19.52
8.06		Aerotek Professional Services	OP09938354	$19.34
8.06		Aerotek Professional Services	OP09954270	$19.34
8.06		Quanta Workforce Solutions, LLC	QWS-072020-2B-02	$1,945.49
8.06		OGMA Language Studio	8Q-012921-1	$56.80
8.06		OGMA Language Studio	8Q-012921-1	$1,420.00
8.06		Carimus Consulting	3982	$10,125.00
8.06		Carimus Consulting	3989	$48,228.75
8.06		Kroma Advertising	2021-0029	$1,872.00
8.06		Kroma Advertising	2021-0029	$15,000.00
8.06	Communication Plan Total			
8.06 Total				$78,726.37
8.08	Develop Employee Retirement Plan	BMA Group	20-5172	$230.65
8.08		BMA Group	20-5343	$238.61
8.08		BMA Group	20-5343	$5,645.64
8.08		BMA Group	20-5402	$71.48
8.08		BMA Group	20-5400	$59.71
8.08		BMA Group	20-5401	$60.62
8.08		BMA Group	21-0115	$273.60
8.08		Cigna	31694_090120	($509.86)
8.08		Cigna	31694_100120	($909.47)
8.08		Cigna	31694_110120	($972.84)
8.08		Cigna	31694-120120	($1,075.72)
8.08	Develop Employee Retirement Plan Total			
8.08 Total				$3,112.42
8.1	Compliance Plan	BMA Group	20-5172	$230.65
8.1		BMA Group	20-5343	$238.61
8.1		BMA Group	20-5343	$6,460.00
8.1		BMA Group	21-0115	$273.60
8.1	Compliance Plan Total			
8.1 Total				$7,202.86
10.02	Assuming Responsibility for Securing Use of Assets, Facilities, IT / OT, e	Aerotek Professional Services	OP09907027	$8.36
10.02		Aerotek Professional Services	OC14210411	$44.80

HOC Item	Annex II Definition	Vendor	Invoice #	Total (USD)
10.02		Aerotek Professional Services	OP09922460	$10.30
10.02		Aerotek Professional Services	OC14229035	$44.80
10.02		Aerotek Professional Services	OP09938351	$11.01
10.02		Aerotek Professional Services	OC14250524	$44.80
10.02		Aerotek Professional Services	OC14270920	$44.80
10.02	Assuming Responsibility for Securing Use of Assets, Facilities, IT / OT, e			
10.02 Total				$208.87
Non HOC 01	ManagementCo IT Systems	Oracle America, Inc.	1023357	$2,205.00
Non HOC 01		Quanta Workforce Solutions, LLC	QWS-082020-2B	$8,151.51
Non HOC 01	ManagementCo IT Systems Total			
Non HOC 01 Tota				$10,356.51
Non HOC 15	LUMA MC Ongoing Back Office Support	Aerotek Professional Services	OP09907026	$11.99
Non HOC 15		Aerotek Professional Services	OP09922459	$15.12
Non HOC 15		Aerotek Professional Services	OP09938350	$17.15
Non HOC 15		Aerotek Professional Services	OP09954266	$20.38
Non HOC 15		ATCO Infrastructure Solutions Ltd	012021-2LB	$50,693.28
Non HOC 15		Office Depot	1.37394E+11	($2.98)
Non HOC 15	LUMA MC Ongoing Back Office Support Total			
Non HOC 15 Tota				$50,754.94
Non HOC 02	ServCo IT Systems	Oracle America, Inc.	990921	$1,470.00
Non HOC 02		Oracle America, Inc.	1020132	$1,874.08
Non HOC 02		CSS International, Inc	19518	$205.00
Non HOC 02		Chubb Insurance Company of Puerto Rico	E-97506	$1,200.00
Non HOC 02	ServCo IT Systems Total			
Non HOC 02 Tota				$4,749.08
Non HOC 07	Front-End Transition Legal support and advice	ATCO Infrastructure Solutions Ltd	072020-2LB	($6,427.83)
Non HOC 07		ATCO Power (2010) Ltd.	082020-2LB	($33,514.25)
Non HOC 07		ATCO Power (2010) Ltd.	092020-2LB	($1,086.82)
Non HOC 07	Front-End Transition Legal support and advice Total			
Non HOC 07 Tota				($41,028.90)
Non HOC 06	Regulatory Support of Handover Checklist Items	Aerotek Professional Services	OP09907027	$8.36
Non HOC 06		Aerotek Professional Services	OP09922460	$10.29
Non HOC 06		Aerotek Professional Services	OP09938351	$11.01
Non HOC 06	Regulatory Support of Handover Checklist Items Total			
Non HOC 06 Tota				$29.66
Grand Total				$399,675.95

Summary of Additional Costs & Expenses by Invoice

Vendor	Invoice #	Total (USD)
Aerotek Professional Services	OP09826263	**$8,854.82**
Aerotek Professional Services	OP09891238	**$8,542.15**
Aerotek Professional Services	OP09891241	**$1,775.51**
Aerotek Professional Services	OP09907028	**$1,775.51**
Aerotek Professional Services	OP09907027	**$3,374.63**
Aerotek Professional Services	OP09907026	**$1,210.39**
Aerotek Professional Services	OP09907025	**$7,793.76**
Aerotek Professional Services	OP09907024	**$14,128.31**
Aerotek Professional Services	OC14210411	**$4,524.80**
Aerotek Professional Services	OP09907029	**$2,032.92**
Aerotek Professional Services	OP09922463	**$1,970.69**
Aerotek Professional Services	OP09922462	**$1,269.11**
Aerotek Professional Services	OP09922461	**$5,907.88**
Aerotek Professional Services	OP09922460	**$4,159.39**
Aerotek Professional Services	OP09922459	**$1,527.12**
Aerotek Professional Services	OP09922458	**$15,574.67**
Aerotek Professional Services	OC14229035	**$4,524.80**
Aerotek Professional Services	OP09938354	**$1,953.74**
Aerotek Professional Services	OP09938353	**$1,643.15**
Aerotek Professional Services	OP09938352	**$5,973.95**
Aerotek Professional Services	OP09938350	**$1,732.15**
Aerotek Professional Services	OP09938351	**$4,449.18**
Aerotek Professional Services	OP09938349	**$16,343.82**
Aerotek Professional Services	OC14250524	**$4,524.80**
Aerotek Professional Services	OP09954270	**$1,953.74**
Aerotek Professional Services	OP09954266	**$2,058.78**
Aerotek Professional Services	OC14270920	**$4,524.80**
Alumbra LLC	90	**$27,030.00**
Alumbra LLC	91	**$7,425.60**
Alumbra LLC	92	**$106,750.00**
Alumbra LLC	93	**$30,044.60**
Alumbra LLC	94	**$112,537.50**
Alumbra LLC	95	**$56,946.90**
Alumbra LLC	96	**$87,173.75**
Alvarez & Marsal Corporate Performance Improvement, LLC	826788-07C	**$152,800.50**
Alvarez & Marsal Corporate Performance Improvement, LLC	826788-07A	**$8,157.60**
American Relocation Connections, LLC	30029	**$25,000.00**
American Relocation Connections, LLC	30027	**$25,000.00**
American Relocation Connections, LLC	30205	**$9,075.00**
American Relocation Connections, LLC	30251	**$218.61**
American Relocation Connections, LLC	30450	**$1,557.39**
American Relocation Connections, LLC	30452	**$7,432.94**
American Relocation Connections, LLC	30453	**$218.61**
American Relocation Connections, LLC	30454	**$1,309.77**
American Relocation Connections, LLC	30455	**$1,787.56**
American Relocation Connections, LLC	30456	**$1,048.48**
American Relocation Connections, LLC	30457	**$971.33**
American Relocation Connections, LLC	30458	**$650.00**

Vendor	Invoice #	Total (USD)
American Relocation Connections, LLC	30460	$2,188.47
American Relocation Connections, LLC	30461	$5,466.14
American Relocation Connections, LLC	30466	$2,500.00
American Relocation Connections, LLC	30483	$7,303.44
American Relocation Connections, LLC	30484	$718.06
ATCO Infrastructure Solutions Ltd	072020-2LB	($6,043.69)
ATCO Infrastructure Solutions Ltd	122020-2LB	$14,625.62
ATCO Infrastructure Solutions Ltd	012021-2LB	$179,927.86
ATCO Infrastructure Solutions Ltd	012020-2LB	$1,020.26
ATCO Power (2010) Ltd.	082020-2LB	($33,514.25)
ATCO Power (2010) Ltd.	092020-2LB	($1,086.82)
BridgeSource Utilities Solutions, LLC	1006	$80,693.45
Covington & Burling LLP	60925487	$38,396.00
District View Office Center	INV-2019-1898	$199.95
District View Office Center	INV-2019-1899	$244.50
District View Office Center	INV-2019-1900	$199.95
DLA Piper LLP (US)	431209	$10,659.00
DLA Piper LLP (US)	4058120	$31,572.00
Innovative Emergency Management, Inc. (IEM)	20342-WO1-004	($167.00)
International Business Machines Corporation (IBM)	CM0C1MM	$31,059.19
International Business Machines Corporation (IBM)	C21BFML	$369,811.52
Iris Vargas	LE 2020-15	$6,080.00
Iris Vargas	LE 2021-01	$5,760.00
Laboratorio Clinico El Morro, Inc.	6	$3,550.00
Laboratorio Clinico El Morro, Inc.	7	$1,550.00
Ogletree, Deakins, Nash, Smoak & Stewart, P.C.	90313899	$2,070.50
Oracle America, Inc.	990921	$1,470.00
Oracle America, Inc.	1020132	$1,874.08
Oracle America, Inc.	1023357	$2,205.00
People 2.0 North America	RL509354085	$1,216.00
People 2.0 North America	RL509351884-R1	$12,882.00
People 2.0 North America	RL509379779	$2,926.00
People 2.0 North America	RL509379780	$5,292.00
People 2.0 North America	RL509379781	$5,194.00
People 2.0 North America	RL509379782	$8,298.08
People 2.0 North America	RL509382803	$4,298.00
People 2.0 North America	RL509382804	$10,080.00
People 2.0 North America	RL509382805	$5,469.60
People 2.0 North America	RL509382806	$9,744.00
Quanta Workforce Solutions, LLC	QWS-072020-2B-02	$19,770.04
Quanta Workforce Solutions, LLC	QWS-082020-2B	$9,950.97
Quanta Workforce Solutions, LLC	QWS-092020-2B	$22,145.77
Quanta Workforce Solutions, LLC	QWS-122020-2B	$12,252.65
Quanta Workforce Solutions, LLC	QWS-012021-2B	$33,892.55
Smartbridge	INV_9598	$19,350.00
Smartbridge	INV_9594	$13,837.50
Smartbridge	INV_9635	$34,537.50
Smartbridge	INV_9636	$19,575.00
Texas Series of Lockton Companies, LLC	18655339	$550.00
Translations & More	190403	$4,610.10
Vidal & Rodriguez, Inc.	43831	($40,000.00)

Vendor	Invoice #	Total (USD)
Quanta Services Puerto Rico, LLC	QSPR-122020-3B	($4,000.00)
MBarrett Consulting LLC	1146	$1,100.00
BMA Group	20-5172	$17,990.88
BMA Group	20-5343	$18,611.87
BMA Group	20-5402	$3,716.92
BMA Group	20-5400	$3,105.27
BMA Group	20-5401	$3,152.32
BMA Group	21-0115	$21,340.80
CSS International, Inc	19518	$205.00
CSS International, Inc	19517	$37,490.00
CSS International, Inc	19516	$34,020.00
CSS International, Inc	19514	$1,890.00
CSS International, Inc	19515	$39,100.00
Global Project Solutions, LLC	21-1003	$39,943.71
Resources Global Professionals (RGP)	RGP1056303	$39.35
Greg Sarich	1/8/2021	$580.77
Cigna	5244605	($86,652.87)
Cigna	5226372	($122,183.38)
Cigna	31694_090120	($509.86)
Cigna	31694_100120	($909.47)
Cigna	31694_110120	($972.84)
Cigna	31694-120120	($1,075.72)
Office Depot	1.30366E+11	($55.74)
Office Depot	137394248001	($2.98)
Office Depot	147985379001	$134.91
Office Depot	143432014001	$6.65
Office Depot	143432012001	$198.09
Office Depot	141046766001	$485.98
Office Depot	141045063001	$7.75
Office Depot	141045059001	$2.95
Office Depot	141044703001	$38.03
Office Depot	138875174001	$7.75
Office Depot	152157113001	$165.66
Office Depot	147988008001	$29.77
Office Depot	143432012003	$255.49
OGMA Language Studio	8Q-012921-1	$1,476.80
Trans4mative	1528	$11,100.00
Trans4mative	1530	$6,105.00
Trans4mative	1532	$15,785.00
Trans4mative	1533	$17,205.00
Trans4mative	1535	$14,175.00
Trans4mative	1518	$19,270.00
Trans4mative	1519	$18,315.00
Trans4mative	1520	$8,140.00
Trans4mative	1521	$15,312.50
Trans4mative	1539	$14,875.00
Trans4mative	1536	$15,580.00
Troutman Pepper Hamilton Sanders LLP	30097282	$18,588.15
ERM-PR, Inc.	17984	$68,097.90
ERM-PR, Inc.	18038	$3,329.60
ERM-PR, Inc.	18048	$25,616.30

Vendor	Invoice #	Total (USD)
ERM-PR, Inc.	18049	**$20,685.60**
Carimus Consulting	3982	**$10,125.00**
Carimus Consulting	3989	**$48,228.75**
Axel Eugenio Colon-Perez	LMC003	**$1,170.00**
Kroma Advertising	2021-0029	**$16,872.00**
Martel, Inc	20-10-0189	**$10,816.00**
Martel, Inc	20-12-0222	**$25,087.50**
Martel, Inc	20-12-0223	**$19,302.40**
Martel, Inc	20-21-0230	**$19,302.40**
Martel, Inc	21-01-0003	**$12,812.80**
Martel, Inc	20-10-0185	**$3,902.50**
Martel, Inc	20-10-0184	**$9,566.70**
Foxhound Partners	1209	**$10,000.00**
McConnell Valdes LLC	10351351	**$24,066.25**
Chubb Insurance Company of Puerto Rico	E-97506	**$1,200.00**
AMOWF, LLC	AMW-1.0	**$17,000.00**
Total		**$2,303,811.91**

Deferred Expenses Included In This Invoice

Vendor	Invoice #	Previous Invoice Reference	Total (USD)
American Relocation Connections, LLC	30029	Deferred - from FETS-1120-01	$25,000.00
American Relocation Connections, LLC	30027	Deferred - from FETS-1120-01	$25,000.00
ATCO Infrastructure Solutions Ltd	072020-2LB	Deferred - never invoiced before	$384.14
People 2.0 North America	RL509354085	Deferred - from FETS-0820-01	$1,216.00
People 2.0 North America	RL509351884-R1	Deferred - from FETS-0820-01	$12,882.00
Quanta Workforce Solutions, LLC	QWS-072020-2B-02	Deferred - from FETS-0920-01	$1,945.49
Quanta Workforce Solutions, LLC	QWS-072020-2B-02	Deferred - from FETS-0920-01	$14,910.68
Quanta Workforce Solutions, LLC	QWS-072020-2B-02	Deferred - from FETS-0920-01	$595.00
Quanta Workforce Solutions, LLC	QWS-072020-2B-02	Deferred - from FETS-0920-01	$408.87
Quanta Workforce Solutions, LLC	QWS-072020-2B-02	Deferred - from FETS-0920-01	$1,910.00
Quanta Workforce Solutions, LLC	QWS-082020-2B	Deferred - from FETS-0820-01	$8,151.51
Quanta Workforce Solutions, LLC	QWS-082020-2B	Deferred - from FETS-0820-01	$1,515.57
Quanta Workforce Solutions, LLC	QWS-082020-2B	Deferred - from FETS-0820-01	$107.28
Quanta Workforce Solutions, LLC	QWS-082020-2B	Deferred - from FETS-0820-01	$176.61
Quanta Workforce Solutions, LLC	QWS-092020-2B	Deferred - from FETS-0920-01	$2,625.00
Quanta Workforce Solutions, LLC	QWS-092020-2B	Deferred - from FETS-0920-01	$13,680.00
Quanta Workforce Solutions, LLC	QWS-092020-2B	Deferred - from FETS-0920-01	$1,707.75
Quanta Workforce Solutions, LLC	QWS-092020-2B	Deferred - from FETS-0920-01	$1,317.00
Quanta Workforce Solutions, LLC	QWS-092020-2B	Deferred - from FETS-0920-01	$2,816.02
Translations & More	190403	Deferred - from FETS-1020-01	$4,610.10
Total			**$120,959.02**

Credits from Previous Invoices Included In This Invoice

Vendor	Invoice #	Previous Invoice Reference	Total (USD)
ATCO Infrastructure Solutions Ltd	072020-2LB	Credit from FETS-0720-01 (ER Tracking # 386)	($6,427.83)
ATCO Power (2010) Ltd.	082020-2LB	Credit from FETS-0920-01 (ER Tracking # 620)	($33,514.25)
ATCO Power (2010) Ltd.	092020-2LB	Credit from FETS-0920-01 (ER Tracking # 811)	($1,086.82)
Cigna	5226372	Credit from FETS-1020-01 (ER Tracking # 930)	($122,183.38)
Cigna	5244605	Credit from FETS-1020-01 (ER Tracking # 929)	($86,652.87)
Cigna	31694_090120	Credit from FETS-1020-01 (ER Tracking # 1001)	($509.86)
Cigna	31694_100120	Credit from FETS-1020-01 (ER Tracking # 1002)	($909.47)
Cigna	31694_110120	Credit from FETS-1120-01 (ER Tracking # 1181)	($972.84)
Cigna	31694-120120	Credit from FETS-1220-01 (ER Tracking # 1470)	($1,075.72)
Quanta Services Puerto Rico, LLC	QSPR-122020-3B	Credit from FETS-0820-01 (ER Tracking # 647)	($4,000.00)
Vidal & Rodriguez, Inc.	43831	Credit from FETS-0720-01 (ER Tracking # 306)	($40,000.00)
Total			**($297,333.04)**

MCL Code	Name	Internal January Hrs	Internal December Hrs (Not Prev Inv.)	Labour Adjustments	Sub-Total January Labor	Internal Cum. Hrs. from Prev. Inv. (w/o Allocation)	Internal Cum. Hrs (w/o Allocation)	Internal Reallocations	Internal After Allocation	Internal Cum. Hrs. from Prev. Inv. (with Allocation)	Internal Cum. Hrs (with Allocation)	Third Party January Hrs	Third Party Cum. Hrs. from Prev. Inv. (w/o Allocation)	Third Party Cum. Hrs (w/o Allocation)	Third Part Reallocations	Third Party After Allocation	Third Party Cum. Hrs. from Prev. Inv. (with Allocation)	Third Party Cum. Hrs (with Allocation)	January Hours - Unallocated	January Hours as Allocated	Total Hours (w/o Allocation)	Total Hours (with Allocation)
		13,828.5	347.0	-	14,175.5	115,213.5	129,389.0	-	14,175.5	115,213.5	129,389.0	14,313.4	75,016.9	89,330.3	-	14,313.4	75,016.9	89,330.3	28,488.9	28,488.9	218,719.3	218,719.3
1	General & Transition Management	2,512.0	92.5		2,604.5	19,186.0	21,790.5	(200.0)	2,404.5	19,523.5	21,928.0	690.5	5,112.4	5,802.9	-	690.5	4,613.9	5,304.4	3,295.0	3,095.0	27,593.4	27,232.4
1.01	Government Approvals	122.0	-		122.0	941.0	1,063.0	22.0	144.0	1,057.0	1,201.0	-	-	-	-	-	-	-	122.0	144.0	1,063.0	1,201.0
1.02	Plan to Address Gaps in Assets, Technology, Processes, etc. (plan to include cost estimates)	88.0	-		88.0	4,452.0	4,540.0	-	88.0	4,304.0	4,392.0	5.0	3,004.3	3,009.3	-	5.0	602.3	607.3	93.0	93.0	7,549.3	4,999.3
1.03	PREB Rate Order Filing (Initial Budgets and Liability Waiver approvals)	-	-		-	2,069.5	2,069.5	20.0	20.0	1,519.5	1,539.5	-	645.8	645.8	-	-	645.8	645.8	-	20.0	2,715.3	2,185.2
2	T&D Services Milestones	-	-		-		-	-	-		-	-		-	-	-		-	-	-	-	-
2.01	Development and Implementation of an Operations Takeover Plan for Transmission and Sub-Transmission Inside and Outside of the Plant	175.5	-		175.5	624.0	799.5	-	175.5	704.0	879.5	-	-	-	-	-	-	-	175.5	175.5	799.5	879.5
2.02	Development and Implementation of an Operational Takeover Plan for the Electric Distribution System	124.0	-		124.0	1,927.0	2,051.0	(49.0)	75.0	3,527.5	3,602.5	-	106.0	106.0	-	-	156.5	156.5	124.0	75.0	2,157.0	3,759.0
2.03	Development and Implementation of Additional Takeover plans	-	-		-		-	-	-		-	-		-	-	-		-	-	-	-	-
2.0301	Transition Plan for T&D Control Centers	169.5	-		169.5	1,103.0	1,272.5	-	169.5	1,103.0	1,272.5	-	-	-	-	-	-	-	169.5	169.5	1,272.5	1,272.5
2.0302	Transition Plan for Operations and Maintenance (O&M) Activities	496.0	8.0		504.0	4,950.0	5,454.0	-	504.0	6,988.0	7,492.0	-	8.0	8.0	-	-	78.0	78.0	504.0	504.0	5,462.0	7,570.0
2.0303	Emergency Response/Disaster Recovery/Business Continuity Plans	139.5	-		139.5	234.5	374.0	-	139.5	240.0	379.5	-	9.5	9.5	-	-	391.5	391.5	139.5	139.5	383.5	771.0
2.0304	Fleet Management Plan	147.0	-		147.0	1,447.0	1,594.0	-	147.0	1,447.0	1,594.0	21.0	233.5	254.5	-	21.0	233.5	254.5	168.0	168.0	1,848.5	1,848.5
2.0305	Asset Management	189.5	-		189.5	1,689.5	1,879.0	-	189.5	1,484.5	1,674.0	-	-	-	-	-	-	-	189.5	189.5	1,879.0	1,674.0
2.0306	Workforce Management & Training Plan	417.0	6.0		423.0	3,010.0	3,433.0	-	423.0	3,010.0	3,433.0	-	2.0	2.0	-	-	2.0	2.0	423.0	423.0	3,435.0	3,435.0
2.0307	Safety Management Plan	285.5	-		285.5	2,505.5	2,791.0	-	285.5	2,505.5	2,791.0	-	2.0	2.0	-	-	2.0	2.0	285.5	285.5	2,793.0	2,793.0
2.0308	Engineering and Asset Management	991.5	94.0		1,085.5	4,582.5	5,668.0	-	1,085.5	4,582.5	5,668.0	-	-	-	-	-	-	-	1,085.5	1,085.5	5,668.0	5,668.0
2.0309	Identification of Real Estate	54.0	-		54.0	824.0	878.0	-	54.0	582.0	636.0	-	-	-	-	-	-	-	54.0	54.0	878.0	636.0
2.031	Materials Management & Warehouse Plan	24.5	-		24.5	1,170.0	1,194.5	-	24.5	1,170.0	1,194.5	3.0	112.0	115.0	-	3.0	112.0	115.0	27.5	27.5	1,309.5	1,309.5
2.0311	System Operations Plan	339.0	-		339.0	1,502.0	1,841.0	-	339.0	1,546.6	1,885.6	-	-	-	-	-	-	-	339.0	339.0	1,841.0	1,885.6
2.0312	Vegetation Management Plan	132.5	-		132.5	849.0	981.5	-	132.5	849.0	981.5	320.9	1,796.2	2,117.1	-	320.9	1,796.2	2,117.1	453.4	453.4	3,098.6	3,098.6
2.04	Update Emergency Operations Manual and Business Continuity/Disaster Recovery Plan	-	-		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
2.05	Environmental Exposure Management Plan	126.5	-		126.5	1,512.5	1,639.0	-	126.5	1,512.5	1,639.0	960.3	602.0	1,562.3	-	960.3	602.0	1,562.3	1,086.8	1,086.8	3,201.3	3,201.3
3	System Remediation Plan Milestones	-	-		-		-	-	-		-	-		-	-	-		-	-	-	-	-
3.01	Remediation Plan Proposal	6.0	-		6.0	182.5	188.5	(6.0)	-	390.7	390.7	-	-	-	-	-	-	-	6.0	-	188.5	390.7
3.02	Development of Improvement Initiatives	-	-		-	352.5	352.5	10.0	10.0	2,455.7	2,465.7	-	-	-	-	-	-	-	-	10.0	352.5	2,465.7
3.03	Consolidate Plans from All Areas	-	-		-	564.5	564.5	10.0	10.0	1,817.3	1,827.3	-	-	-	-	-	-	-	-	10.0	564.5	1,827.3
3.04	Development of System Remediation Plan	348.5	2.0		350.5	6,314.5	6,665.0	(254.0)	96.5	2,965.8	3,062.3	-	1.0	1.0	-	-	1.0	1.0	350.5	96.5	6,666.0	3,063.3
3.05	Approval of System Remediation Plan	2.0	-		2.0	1,316.0	1,318.0	208.0	210.0	1,308.5	1,518.5	-	141.5	141.5	-	-	141.5	141.5	2.0	210.0	1,459.5	1,660.0
4	Customer Services	-	-		-		-	-	-		-	-		-	-	-		-	-	-	-	-
4.01	Evaluating Customer Service Facilities and Assets	2.0	-		2.0	348.0	350.0	-	2.0	378.0	380.0	-	-	-	16.0	16.0	-	16.0	2.0	18.0	350.0	396.0
4.02	Evaluating and Updating Customer Service Policies and Procedures	182.0	-		182.0	782.5	964.5	-	182.0	752.5	934.5	334.0	1,427.0	1,761.0	-	334.0	1,427.0	1,761.0	516.0	516.0	2,725.5	2,695.5
4.03	Development of a Meter Reading Plan	72.0	-		72.0	529.0	601.0	-	72.0	529.0	601.0	-	-	-	-	-	-	-	72.0	72.0	601.0	601.0
4.04	Development of a Customer Service Transition Plan	361.0	15.0		376.0	2,107.0	2,483.0	-	376.0	2,027.0	2,403.0	937.5	4,108.3	5,045.8	(32.0)	905.5	6,475.3	7,380.8	1,313.5	1,281.5	7,528.8	9,783.8
4.05	Development and Implementation of a Service Start and Shut-Off Plan	2.0	-		2.0	27.5	29.5	-	2.0	107.5	109.5	30.0	134.0	164.0	16.0	46.0	134.0	180.0	32.0	48.0	193.5	289.5
4.06	Development of a Meter Asset Management (MAM) Plan	11.0	-		11.0	114.5	125.5	-	11.0	114.5	125.5	-	-	-	-	-	-	-	11.0	11.0	125.5	125.5
4.07	Development and Implementation of a Customer Service Technology	167.0	-		167.0	175.5	342.5	-	167.0	175.5	342.5	-	5.0	5.0	-	-	40.0	40.0	167.0	167.0	347.5	382.5
4.08	Develop and Implement a Non-Technical Energy Loss Reduction Plan	-	-		-	94.0	94.0	16.0	16.0	94.0	110.0	-	-	-	-	-	-	-	-	16.0	94.0	110.0
4.09	Establish Integration Between Customer Services & T&D Ops	160.5	-		160.5	782.5	943.0	-	160.5	782.5	943.0	-	-	-	-	-	-	-	160.5	160.5	943.0	943.0
5	IT	-	-		-		-	-	-		-	-		-	-	-		-	-	-	-	-
5.01	Development of IT/OT Communication Plan and Acceptance Criteria	69.0	-		69.0	77.0	146.0	(65.0)	4.0	67.0	71.0	-	-	-	-	-	-	-	69.0	4.0	146.0	71.0
5.02	Identification and Gap Analysis	-	-		-	2,727.0	2,727.0	-	-	2,323.8	2,323.8	162.5	8,725.9	8,888.4	-	162.5	8,045.0	8,207.5	162.5	162.5	11,615.4	10,531.3
5.03	Evaluating IT/OT Applications and Infrastructure	-	-		-	126.0	126.0	-	-	519.2	519.2	-	-	-	-	-	770.3	770.3	-	-	126.0	1,289.5
5.04	Development of Cyber Security and Business Continuity Plan	83.0	-		83.0	510.0	593.0	-	83.0	432.5	515.5	-	-	-	-	-	-	-	83.0	83.0	593.0	515.5
5.05	Development of an IT Asset Management Program	-	-		-	-	-	20.0	20.0	-	20.0	-	-	-	-	-	220.0	220.0	-	20.0	-	240.0
5.06	Development of an IT/OT Transition Plan and Schedule	-	-		-	5.0	5.0	-	-	250.2	250.2	-	-	-	-	-	0.9	0.9	-	-	5.0	251.1
5.07	Commencement Cutover Planning	542.5	-		542.5	655.0	1,197.5	-	542.5	409.8	952.3	2,785.3	383.4	3,168.7	-	2,785.3	273.1	3,058.4	3,327.8	3,327.8	4,366.2	4,010.7
5.08	Training and Communication Plan	54.5	-		54.5	5.0	59.5	65.0	119.5	15.0	134.5	-	-	-	-	-	-	-	54.5	119.5	59.5	134.5
6	Financial Management	-	-		-		-	-	-		-	-		-	-	-		-	-	-	-	-
6.01	Detailed Description of Approach to Budgeting and Reporting	23.5	-		23.5	221.0	244.5	-	23.5	326.0	349.5	322.5	1,192.0	1,514.5	-	322.5	1,192.5	1,515.0	346.0	346.0	1,759.0	1,864.5
6.02	Description of Approach to Complying with Initial Budget Obligations	23.5	-		23.5	267.0	290.5	-	23.5	453.0	476.5	-	-	-	-	-	1.0	1.0	23.5	23.5	290.5	477.5
6.03	Formalizing/Approach to Changes Control Processes	25.5	17.0		42.5	311.5	354.0	-	42.5	311.5	354.0	-	-	-	-	-	-	-	42.5	42.5	354.0	354.0
6.04	Establishing a Financial Accounting System and Account Structure	306.5	-		306.5	2,586.0	2,892.5	-	306.5	2,586.0	2,892.5	-	686.0	686.0	-	-	686.0	686.0	306.5	306.5	3,578.5	3,578.5
6.05	Preparing Initial Budgets and Other Financial Forecasts	200.5	-		200.5	1,523.5	1,724.0	-	200.5	1,232.5	1,433.0	2.8	164.4	167.1	-	2.8	162.9	165.6	203.3	203.3	1,891.1	1,598.6
6.06	Establishing Bank Accounts	1.0	-		1.0	1.5	2.5	-	1.0	1.5	2.5	-	-	-	-	-	-	-	1.0	1.0	2.5	2.5
6.07	Evaluating and Updating Payroll and Labor Cost Reporting systems	28.5	-		28.5	62.0	90.5	-	28.5	72.0	100.5	468.3	1,598.8	2,067.0	-	468.3	1,598.8	2,067.0	496.8	496.8	2,157.5	2,167.5
6.08	Establishing a Delegation of Authority Matrix and Process	4.0	-		4.0	22.0	26.0	-	4.0	29.5	33.5	-	-	-	-	-	-	-	4.0	4.0	26.0	33.5
6.09	Processes & Procedures and Overall Internal Controls	37.0	-		37.0	1,697.0	1,734.0	-	37.0	1,697.0	1,734.0	-	1,103.2	1,103.2	-	-	1,103.2	1,103.2	37.0	37.0	2,837.2	2,837.2
7	FEMA Funds and Federal Funding Procurement Manual	-	-		-		-	-	-		-	-		-	-	-		-	-	-	-	-
7.01	Set Up Governance Framework	-	-		-	-	-	-	-	5.0	5.0	-	-	-	-	-	51.2	51.2	-	-	-	56.2
7.02	Policies and Procedures	-	-		-	40.0	40.0	-	-	52.0	52.0	-	75.0	75.0	-	-	95.0	95.0	-	-	115.0	147.0
7.03	Staffing Plan	22.0	-		22.0	-	22.0	(22.0)	-	-	-	-	-	-	-	-	103.9	103.9	22.0	-	22.0	103.9
7.04	Surge Staffing	-	-		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
7.05	Project Worksheet Assessment (also covered under Section 4.3)	3.0	-		3.0	65.0	68.0	-	3.0	93.1	96.1	-	1,279.3	1,279.3	-	-	1,393.7	1,393.7	3.0	3.0	1,347.3	1,489.7
7.06	Handoff of Project Worksheet Activity from COR3 and Vendors	-	-		-	47.5	47.5	-	-	10.5	10.5	-	421.3	421.3	-	-	83.9	83.9	-	-	468.8	94.4
7.07	Project Procurement Planning	-	-		-	-	-	-	-	-	-	-	-	-	-	-	28.0	28.0	-	-	-	28.0
7.08	Drafting, Revising and Finalizing Federal Funding Procurement Manual	-	-		-	13.0	13.0	-	-	13.0	13.0	-	297.3	297.3	-	-	317.3	317.3	-	-	310.3	330.3
8	Staffing for Front-End Transition Period	-	-		-		-	-	-		-	-		-	-	-		-	-	-	-	-
8.01	Draft, Revise and Finalize Operator Employment Requirements	-	-		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
8.02	Recruiting and Staffing	1,097.0	10.0		1,107.0	6,227.5	7,334.5	-	1,107.0	3,519.3	4,626.3	4,248.7	15,784.4	20,033.1	-	4,248.7	15,004.1	19,252.7	5,355.7	5,355.7	27,367.6	23,879.0
8.03	Redesign and Staff New Organization	462.0	10.0		472.0	2,544.5	3,016.5	-	472.0	2,544.5	3,016.5	-	176.0	176.0	-	-	176.0	176.0	472.0	472.0	3,192.5	3,192.5
8.04	Proposed Recruitment and Staffing Plan	-	-		-	369.0	369.0	-	-	3,077.3	3,077.3	-	1.0	1.0	-	-	771.3	771.3	-	-	370.0	3,848.6
8.05	Stand Up Human Capital Management (HCM) System	335.5	24.0		359.5	1,991.0	2,350.5	-	359.5	1,986.0	2,345.5	296.0	327.5	623.5	-	296.0	327.5	623.5	655.5	655.5	2,974.0	2,969.0
8.06	Communication Plan	184.0	-		184.0	2,492.5	2,676.5	-	184.0	2,477.5	2,661.5	164.0	570.0	734.0	-	164.0	570.0	734.0	348.0	348.0	3,410.5	3,395.5
8.07	Training (Workforce Development) Plan	22.5	-		22.5	101.5	124.0	-	22.5	106.5	129.0	-	2.0	2.0	-	-	2.0	2.0	22.5	22.5	126.0	131.0
8.08	Develop Employee Retirement Plan	221.0	31.0		252.0	876.0	1,128.0	(200.0)	52.0	876.0	928.0	408.1	68.0	476.1	-	408.1	68.0	476.1	660.1	460.1	1,604.1	1,404.1
8.09	Occupational Health and Wellness	59.5	31.5		91.0	315.0	406.0	(16.0)	75.0	315.0	390.0	-	-	-	-	-	-	-	91.0	75.0	406.0	390.0
8.1	Compliance Plan	-	-		-	31.0	31.0	16.0	16.0	31.0	47.0	144.0	603.0	747.0	-	144.0	603.0	747.0	144.0	160.0	778.0	794.0
8.11	Engagement Plan	-	-		-	60.5	60.5	200.0	200.0	60.5	260.5	-	-	-	-	-	10.0	10.0	-	200.0	60.5	270.5
8.12	Develop a Community Investment Plan	161.0	-		161.0	298.0	459.0	-	161.0	313.0	474.0	-	-	-	-	-	-	-	161.0	161.0	459.0	474.0
9	Additional Front-End Transition Period Activities	-	-		-		-	-	-		-	-		-	-	-		-	-	-	-	-
9.01	Genco Shared Services Agreement Approval	6.5	-		6.5	150.5	157.0	-	6.5	173.5	180.0	-	1,034.3	1,034.3	-	-	1,034.3	1,034.3	6.5	6.5	1,191.3	1,214.3
9.02	Emergency Response Plan Approval	-	-		-	6.5	6.5	-	-	4.0	4.0	-	394.3	394.3	-	-	12.3	12.3	-	-	400.8	16.3
9.03	Non-Federal Funding Procurement Manual Approval	73.5	442.0		73.5	442.0	515.5	(5.0)	68.5	442.0	510.5	-	-	-	-	-	-	-	73.5	68.5	515.5	510.5
9.04	Physical Security Plan Approval	196.5	-		196.5	1,310.5	1,507.0	-	196.5	1,310.5	1,507.0	-	-	-	-	-	-	-	196.5	196.5	1,507.0	1,507.0
9.05	Data Security Plan Approval	39.5	-		39.5	28.0	67.5	-	39.5	105.5	145.0	-	-	-	-	-	-	-	39.5	39.5	67.5	145.0
9.06	Vegetation Management Plan Approval	-	-		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
9.07	System Operation Principles Regulatory Approval	12.0	6.0		18.0	165.5	183.5	-	18.0	396.8	414.8	-	1,588.5	1,588.5	-	-	1,621.0	1,621.0	18.0	18.0	1,772.0	2,035.8
10	Asset Acquisition (Supply Chain)	-	-		-		-	-	-		-	-		-	-	-		-	-	-	-	-
10.01	Evaluating Existing Procurement and Subcontracting Policies, Procedures and Systems	-	-		-	132.5	132.5	5.0	5.0	212.5	217.5	-	-	-	-	-	-	-	-	5.0	132.5	217.5
10.02	Assuming Responsibility for Securing Use of Assets, Facilities, IT / OT, etc.	24.0	-		24.0	326.0	350.0	-	24.0	568.0	592.0	280.0	1,458.5	1,738.5	-	280.0	1,458.5	1,738.5	304.0	304.0	2,088.5	2,330.5
10.03	Assuming Existing Subcontracts	24.5	-		24.5	129.0	153.5	-	24.5	121.5	146.0	-	-	-	-	-	-	-	24.5	24.5	153.5	146.0
11	Back-End Transition Plan	-	-		-		-	-	-		-	-		-	-	-		-	-	-	-	-
11.01	Develop Back-End Transition Plan	-	-		-	14.0	14.0	-	-	31.0	31.0	-	-	-	-	-	-	-	-	-	14.0	31.0
12	Front-End Transition Plan (Additional Requirements)	-	-		-		-	-	-		-	-		-	-	-		-	-	-	-	-
12.01	Confirmation of Acceptable Operator Security	-	-		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
12.02	Required Insurance	11.5	-		11.5	178.5	190.0	(3.0)	8.5	178.5	187.0	3.0	30.3	33.3	-	3.0	30.3	33.3	14.5	11.5	223.3	220.3
12.03	Baseline Performance Levels	220.0	-		220.0	1,714.5	1,934.5	-	220.0	1,834.8	2,054.8	-	84.0	84.0	-	-	84.0	84.0	220.0	220.0	2,018.5	2,138.8
12.04	Back-End Transition Plan	-	-		-	98.0	98.0	-	-	81.0	81.0	-	-	-	-	-	122.0	122.0	-	-	98.0	203.0
12.05	Representations	-	-		-		-	-	-		-	-		-	-	-		-	-	-	-	-
12.06	Operator Representations and Warranties	-	-		-	69.5	69.5	-	-	-	-	-	73.0	73.0	-	-	-	-	-	-	142.5	-
12.07	Section 4.3: Owner and Administrator Responsibilities	-	-		-	-	-	-	-	18.0	18.0	-	-	-	-	-	-	-	-	-	-	18.0
12.08	Owner Representations and Warranties	-	-		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
12.09	Section 4.4 Governmental Approvals	-	-		-	34.0	34.0	-	-	39.0	39.0	-	-	-	-	-	-	-	-	-	34.0	39.0
12.1	~~Section 4.5: Conditions Precedent to Service Commencement Date~~	63.5	-		63.5	251.0	314.5	(6.0)	57.5	415.3	472.8	-	8.3	8.3	-	-	8.3	8.3	63.5	57.5	322.8	481.1

MCL Code	Name	Internal January Hrs	Internal December Hrs (Not Prev Inv.)	Labour Adjustments	Sub-Total January Labor	Internal Cum. Hrs. from Prev. Inv. (w/o Allocation)	Internal Cum. Hrs (w/o Allocation)	Internal Reallocations	Internal After Allocation	Internal Cum. Hrs. from Prev. Inv. (with Allocation)	Internal Cum. Hrs (with Allocation)	Third Party January Hrs	Third Party Cum. Hrs. from Prev. Inv. (w/o Allocation)	Third Party Cum. Hrs (w/o Allocation)	Third Part Reallocations	Third Party After Allocation	Third Party Cum. Hrs. from Prev. Inv. (with Allocation)	Third Party Cum. Hrs (with Allocation)	January Hours - Unallocated	January Hours as Allocated	Total Hours (w/o Allocation)	Total Hours (with Allocation)
12.11	Section 4.7: Closing the Front-End Transition Period	-	-		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
12.12	Service Commencement Begins	-	-		-	26.5	26.5	-	-	-	-	-	-	-	-	-	-	-	-	-	26.5	-
General 09	Operations Management	-	-		-	3,513.5	3,513.5		-	-	-	-	120.5	120.5		-		-	-	-	3,634.0	
Non HOC 01	ManagementCo IT Systems	6.0	-		6.0	361.5	367.5	(6.0)	-	354.5	354.5	-	652.5	652.5	-	-	885.0	885.0	6.0	-	1,020.0	1,239.5
Non HOC 02	ServCo IT Systems	370.0	-		370.0	3,214.0	3,584.0	(14.0)	356.0	3,201.0	3,557.0	899.5	11,705.3	12,604.8	-	899.5	11,505.3	12,404.8	1,269.5	1,255.5	16,188.8	15,961.8
Non HOC 03	Open Claims Review	0.5	-		0.5	39.0	39.5	3.0	3.5	39.0	42.5	-	-	-	-	-	-	-	0.5	3.5	39.5	42.5
Non HOC 04	Stand Up Capital Program Organization	346.5	-		346.5	1,683.0	2,029.5	-	346.5	1,683.0	2,029.5	-	-	-	-	-	144.0	144.0	346.5	346.5	2,029.5	2,173.5
Non HOC 05	LUMA MC Setup	-	-		-	2,272.5	2,272.5	-	-	2,262.5	2,262.5	-	1,007.0	1,007.0	-	-	1,007.0	1,007.0	-	-	3,279.5	3,269.5
Non HOC 06	Regulatory Support of Handover Checklist Items	-	-		-	1,917.5	1,917.5	-	-	1,914.5	1,914.5	248.3	1,320.0	1,568.3	-	248.3	1,320.0	1,568.3	248.3	248.3	3,485.8	3,482.8
Non HOC 07	Front-End Transition Legal support and advice	40.0	-		40.0	762.5	802.5	-	40.0	610.8	650.8	-	313.8	313.8	-	-	386.8	386.8	40.0	40.0	1,116.3	1,037.6
Non HOC 08	PPOAs	-	-		-	-	-		-	-	-	-	-	-		-	-	-	-	-	-	-
Non HOC 09	Gridco-Genco	-	-		-	-	-		-	-	-	-	-	-		-	-	-	-	-	-	-
Non HOC 10	Interconnection Agreements	-	-		-	24.0	24.0	16.0	16.0	24.0	40.0	-	-	-	-	-	-	-	-	16.0	24.0	40.0
Non HOC 11	Development of System Operations Principles	-	-		-	9.0	9.0	-	-	9.0	9.0	-	885.3	885.3	-	-	852.8	852.8	-	-	894.3	861.8
Non HOC 12	Standup GenCo Organization	-	-		-	2.0	2.0	-	-	2.0	2.0	-	-	-	-	-	-	-	-	-	2.0	2.0
Non HOC 13	IRP Coordination	39.0	-		39.0	249.5	288.5	-	39.0	249.5	288.5	-	-	-	-	-	-	-	39.0	39.0	288.5	288.5
Non HOC 14	GenCo-GridCo integration	43.0	-		43.0	14.0	57.0	-	43.0	14.0	57.0	-	1,497.3	1,497.3	-	-	1,497.3	1,497.3	43.0	43.0	1,554.3	1,554.3
Non HOC 15	LUMA MC Ongoing Back Office Support	427.5	-		427.5	1,537.0	1,964.5	-	427.5	1,157.0	1,584.5	578.3	1,935.7	2,514.1	-	578.3	1,935.7	2,514.1	1,005.8	1,005.8	4,478.6	4,098.6
Non HOC 16	PREB Resolutions and Orders	70.5	-		70.5		70.5	235.0	305.5		305.5	-		-	-	-		-	70.5	305.5	70.5	305.5
Non-Billable 01	Vacation	-	-		-	-	-		-	-	-	-	-	-		-	-	-	-	-	-	-
Non-Billable 02	LUMA non FETS work	-	-		-	-	-		-	-	-	-	-	-		-	-	-	-	-	-	-
Non-Billable 03	Sick Time	-	-		-	-	-		-	-	-	-	-	-		-	-	-	-	-	-	-
Non-Billable 04	Holiday	-	-		-	-	-		-	-	-	-	-	-		-	-	-	-	-	-	-
Non-Billable 05	ATCO Project TIme	-	-		-	-	-		-	-	-	-	-	-		-	-	-	-	-	-	-
Non-Billable 06	Quanta Project Time	-	-		-	-	-		-	-	-	-	-	-		-	-	-	-	-	-	-
Non-Billable 07	Bereavement	-	-		-	-	-		-	-	-	-	-	-		-	-	-	-	-	-	-
Non-Billable 08	Flex Time	-	-		-	-	-		-	-	-	-	-	-		-	-	-	-	-	-	-
Non-Billable 09	PTO	-	-		-	-	-		-		-	-	-	-		-	-	-	-	-	-	-
Non-Billable 10	Training	-	-		-	-	-		-		-	-	-	-		-	-	-	-	-	-	-
Non-Billable 11	Jury Duty	-	-		-	-	-		-		-	-	-	-		-	-	-	-	-	-	-
Non-Billable 12	LUMA College	-	-		-	-	-		-		-	-	-	-		-	-	-	-	-	-	-
Non-Billable 13	Corporate matters	-	-		-	-	-		-		-	-	-	-		-	-	-	-	-	-	-
Non-Billable 14		-	-		-		-		-		-	-		-		-		-	-	-	-	-
Quick Win 1	Streetlight Operations Improvement	-	-		-	-	-		-		-	-	-	-		-	-	-	-	-	-	-
Quick Win 2	Repair of Obvious For Visible To Ordinary Person Infrastructure Problems	-	-		-	-	-		-		-	-	-	-		-	-	-	-	-	-	-
Quick Win 3	Reliability Improvement For Quick Hits	-	-		-	-	-		-		-	-	-	-		-	-	-	-	-	-	-
Quick Win 4	Vegetation Management Program Implementation	-	-		-	-	-		-		-	-	-	-		-	-	-	-	-	-	-
Quick Win 5	FEMA Worksheets And Getting FEMA Funding Unstuck	-	-		-	-	-		-		-	-	-	-		-	-	-	-	-	-	-
Quick Win 6	Smart Meter Evaluation And Apps	-	-		-	-	-		-		-	-	-	-		-	-	-	-	-	-	-
Quick Win 7	Develop Quick Win Initiatives Projects	-	-		-	-	-		-		-	-	-	-		-	-	-	-	-	-	-
Quick Win 8	Implement Quick Win Projects	-	-		-	-	-		-		-	-	-	-		-	-	-	-	-	-	-
		13,828.5	347.0	0	14175.5	115213.5	129389	-	14175.5	115213.5	129389	14313.35	75016.91	89330.26	0	14313.35	75016.91	89330.26	28488.85	28488.85	218719.26	218719.26

Front-End Transition Hourly Fully Allocated Rates

(Table 28: ManagementCo or Affiliate Personnel)

Employee Category	Hourly Rate ($)
Vice President	325.00
Senior Director	300.00
Director	275.00
Senior Manager	210.00
Field Crew Leader	205.00
Trainer	200.00
Manager	200.00
Field Tech	195.00
Senior Analyst	160.00
Engineer	160.00
Field Supervisor	160.00
Analyst	125.00
Administrative Support	50.00

INVOICE

Submitted To:	Address:
Puerto Rico Public-Private Partnerships Authority PO Box 42001 San Juan, Puerto Rico 00940-2001	**LUMA Energy, LLC** 644 Av. Manuel Fernández Juncos, Suite 301 San Juan, Puerto Rico 00907
To Be Paid By: **Puerto Rico Electric Power Authority** PO Box 364267 San Juan, Puerto Rico 00936-4267	**Tax Registration No. 66-0940278**
Invoice Date: **March 10, 2021**	Invoice #: **FETS-0221-01**

Contract Ref: **Puerto Rico Transmission and Distribution System Operation and Maintenance Agreement** TERMS: **Net 30**

		AMOUNT
(i) and (ii) Labor (Please see attached breakdowns for further detail**)**		
Sub-Total Labor for the month of February 2021	**$**	**3,832,742.50**
(iii) Front-End Transition Service Fixed Fee		
Monthly Installment of the FETS Fixed Fee for the month of February 2021	**$**	**5,000,000.00**
(iv) Pass-through Costs and Expenses		
Aerotek Professional Services - 32 Invoices	$	158,586.45
Alumbra LLC - 25 Invoices	$	1,277,779.43
Alvarez & Marsal Corporate Performance Improvement, LLC - 7 invoices	$	273,315.33
American Relocation Connections, LLC - 28 Invoices	$	143,147.10
AT&T Mobility Puerto Rico - 1 invoices	$	713.81
ATCO Power (2010) Ltd. - 2 invoices	$	13,995.02
BridgeSource Utilities Solutions, LLC - 2 invoices	$	148,904.40
Covington & Burling LLP - 1 invoices	$	32,832.00
District View Office Center - 2 Invoices	$	195.39
DLA Piper LLP (US) - 1 Invoices	$	127,068.19
Innovative Emergency Management, Inc. (IEM) - 8 invoices	$	185,317.44
International Business Machines Corporation (IBM) - 1 invoices	$	638,339.00
Iris Vargas - 3 Invoices	$	18,640.00
Korn Ferry (US) NW 5854 - 1 Invoices	$	2,400.00
Laboratorio Clinico El Morro, Inc. - 2 Invoices	$	6,316.00
NexTec Operating Corp - 13 invoices	$	(9,293.48)
Nory Sanchez-Alvarez - 1 Invoices	$	91.98
Ogletree, Deakins, Nash, Smoak & Stewart, P.C. - 2 invoices	$	2,322.00
Oracle America, Inc. - 3 Invoices	$	4,410.00
People 2.0 North America - 9 Invoices	$	58,608.99
Quanta Workforce Solutions, LLC - 5 Invoices	$	165,525.12
Smartbridge - 3 Invoices	$	87,520.00
Quanta Services Puerto Rico, LLC - 1 Invoices	$	(4,000.00)
CDW - 2 invoices	$	43,724.30
Vidal & Rodriguez, Inc. - 1 invoices	$	3,762.00
BMA Group - 2 Invoices	$	63,025.02
CSS International, Inc - 7 Invoices	$	147,796.63
Triple-S, Salud - 1 Invoices	$	(26,000.00)
Global Project Solutions, LLC - 2 invoices	$	29,464.21
Resources Global Professionals (RGP) - 5 Invoices	$	19,127.36
OGMA Language Studio - 1 Invoices	$	1,476.80
Trans4mative - 11 Invoices	$	143,352.50
Troutman Pepper Hamilton Sanders LLP - 1 Invoices	$	18,818.10
ATCO Infrastructure Solutions Ltd - 3 Invoices	$	86,347.70
ERM-PR, Inc. - 2 Invoices	$	66,144.00
Carimus Consulting - 3 Invoices	$	18,792.00
Kroma Advertising - 1 Invoices	$	21,872.00
Martel, Inc - 1 Invoices	$	20,800.00
McConnell Valdes LLC - 1 Invoices	$	336.25
WinKom Systems, Inc. - 2 Invoices	$	41,121.00
Jose L. Fuentes - 1 Invoices	$	2,000.00
Sub-Total of Pass-through Costs and Expenses for the month of February 2021	**$**	**4,034,694.04**
Total	**$**	**12,867,436.54**

INVOICE

Submitted To:	Address:
Puerto Rico Public-Private Partnerships Authority PO Box 42001 San Juan, Puerto Rico 00940-2001	**LUMA Energy, LLC** 644 Av. Manuel Fernández Juncos, Suite 301 San Juan, Puerto Rico 00907
To Be Paid By: **Puerto Rico Electric Power Authority** PO Box 364267 San Juan, Puerto Rico 00936-4267	**Tax Registration No. 66-0940278**
Invoice Date: **March 10, 2021**	Invoice #: **FETS-0221-01**

	FETS Fee	FETS Fixed Fee	Additional C&E	Total
Previously invoiced	$ 27,300,562.50	$ 36,500,000.00	$ 25,036,499.46	$ 88,837,061.96
Current invoice	$ 3,832,742.50	$ 5,000,000.00	$ 4,034,694.04	$ 12,867,436.54
Total invoiced to date	**$ 31,133,305.00**	**$ 41,500,000.00**	**$ 29,071,193.50**	**$ 101,704,498.50**

Remittance Information:

Wire to: *Bank of America, NA, 222 Broadway, New York, NY 10038*
Account #: 488074008867 Wire Routing #: 026009593 ACH Routing #: 11100025

Invoicing Month	Invoice No.	FETS Fee	FETS Fixed Fee	Additional C&E	Total Invoiced
June 2020	FETS-0620-01 Rev2	$ 822,770.00	$ 1,500,000.00	$ -	$ 2,322,770.00
July 2020	FETS-0720-01 Rev2	$ 3,990,150.00	$ 5,000,000.00	$ 2,131,326.79	$ 11,121,476.79
August 2020	FETS-0820-01 Rev1	$ 3,911,730.00	$ 5,000,000.00	$ 2,922,885.24	$ 11,834,615.24
September 2020	FETS-0920-01	$ 4,284,035.00	$ 5,000,000.00	$ 5,189,724.68	$ 14,473,759.68
October 2020	FETS-1020-01	$ 4,656,765.00	$ 5,000,000.00	$ 4,285,320.92	$ 13,942,085.92
November 2020	FETS-1120-01	$ 3,488,327.50	$ 5,000,000.00	$ 4,645,366.37	$ 13,133,693.87
December 2020	FETS-1220-01	$ 3,094,947.50	$ 5,000,000.00	$ 3,558,063.55	$ 11,653,011.05
January 2021	FETS-0121-01	$ 3,051,837.50	$ 5,000,000.00	$ 2,303,811.91	$ 10,355,649.41
		$ 27,300,562.50	**$ 36,500,000.00**	**$ 25,036,499.46**	**$ 88,837,061.96**

	Front End Transition Hourly Costs	Additional Costs & Expenses	Sub-Total	Front End Transition Fixed Fee	Total
Previously invoiced	$ 27,300,563	$ 25,036,499	$ 52,337,062	$ 36,500,000	$ 88,837,062
Current invoice	$ 3,832,743	$ 4,034,694	$ 7,867,437	$ 5,000,000	$ 12,867,437
Total invoiced to date	$ 31,133,305	$ 29,071,194	$ 60,204,499	$ 41,500,000	$ 101,704,499
Forecast to complete			$ 31,795,502	$ 18,500,000	$ 50,295,502
Proposal			$ 76,351,931	$ 60,000,000	$ 136,351,931
Variance					$ 15,648,069
					11.5%

SUMMARY

Employee Category		(i) Hourly Rate	*(ii)* Hours Worked		Monthly Total
Vice President	$	325.00	2455.0	$	797,875.00
Senior Director	$	300.00	590.0	$	177,000.00
Director	$	275.00	3451.5	$	949,162.50
Senior Manager	$	210.00	1470.5	$	308,805.00
Field Crew Leader	$	205.00	0.0	$	-
Trainer	$	200.00	326.0	$	65,200.00
Manager	$	200.00	3470.5	$	694,100.00
Field Technician	$	195.00	41.5	$	8,092.50
Senior Analyst	$	160.00	1635.5	$	261,680.00
Engineer	$	160.00	788.5	$	126,160.00
Field Supervisor	$	160.00	1083.0	$	173,280.00
Analyst	$	125.00	1982.5	$	247,812.50
Administrative Support	$	50.00	471.5	$	23,575.00
			17766	**$**	**3,832,742.50**

Executives

Employee Category		(i) Hourly Rate	*(ii)* Hours Worked		Monthly Total
Vice President	$	325.00	256.0	$	83,200.00
Senior Director	$	300.00	0.0	$	-
Director	$	275.00	0.0	$	-
Senior Manager	$	210.00	0.0	$	-
Field Crew Leader	$	205.00	0.0	$	-
Trainer	$	200.00	0.0	$	-
Manager	$	200.00	0.0	$	-
Field Technician	$	195.00	0.0	$	-
Senior Analyst	$	160.00	0.0	$	-
Engineer	$	160.00	0.0	$	-
Field Supervisor	$	160.00	0.0	$	-
Analyst	$	125.00	0.0	$	-
Administrative Support	$	50.00	200.5	$	10,025.00
			456.5	**$**	**93,225.00**

Capital Programs

Employee Category		(i) Hourly Rate	*(ii)* Hours Worked		Monthly Total
Vice President	$	325.00	167.0	$	54,275.00
Senior Director	$	300.00	0.0	$	-
Director	$	275.00	0.0	$	-
Senior Manager	$	210.00	0.0	$	-
Field Crew Leader	$	205.00	0.0	$	-
Trainer	$	200.00	0.0	$	-
Manager	$	200.00	285.0	$	57,000.00
Field Technician	$	195.00	0.0	$	-
Senior Analyst	$	160.00	0.0	$	-
Engineer	$	160.00	0.0	$	-
Field Supervisor	$	160.00	0.0	$	-
Analyst	$	125.00	0.0	$	-
Administrative Support	$	50.00	0.0	$	-
			452	**$**	**111,275.00**

Communications

Employee Category	(i) Hourly Rate	*(ii)* Hours Worked	Monthly Total
Vice President	$ 325.00	17.0	$ 5,525.00
Senior Director	$ 300.00	0.0	$ -
Director	$ 275.00	231.5	$ 63,662.50
Senior Manager	$ 210.00	0.0	$ -
Field Crew Leader	$ 205.00	0.0	$ -
Trainer	$ 200.00	0.0	$ -
Manager	$ 200.00	0.0	$ -
Field Technician	$ 195.00	0.0	$ -
Senior Analyst	$ 160.00	0.0	$ -
Engineer	$ 160.00	0.0	$ -
Field Supervisor	$ 160.00	0.0	$ -
Analyst	$ 125.00	51.5	$ 6,437.50
Administrative Support	$ 50.00	0.0	$ -
		300	**$ 75,625.00**

Corporate Services

Employee Category		(i) Hourly Rate	*(ii)* Hours Worked		Monthly Total
Vice President	$	325.00	109.0	$	35,425.00
Senior Director	$	300.00	0.0	$	-
Director	$	275.00	215.0	$	59,125.00
Senior Manager	$	210.00	528.0	$	110,880.00
Field Crew Leader	$	205.00	0.0	$	-
Trainer	$	200.00	0.0	$	-
Manager	$	200.00	0.0	$	-
Field Technician	$	195.00	0.0	$	-
Senior Analyst	$	160.00	0.0	$	-
Engineer	$	160.00	0.0	$	-
Field Supervisor	$	160.00	0.0	$	-
Analyst	$	125.00	0.0	$	-
Administrative Support	$	50.00	0.0	$	-
			852	**$**	**205,430.00**

Customer Service

Employee Category	(i) Hourly Rate	*(ii)* Hours Worked	Monthly Total
Vice President	$ 325.00	0.0	$ -
Senior Director	$ 300.00	0.0	$ -
Director	$ 275.00	0.0	$ -
Senior Manager	$ 210.00	166.0	$ 34,860.00
Field Crew Leader	$ 205.00	0.0	$ -
Trainer	$ 200.00	0.0	$ -
Manager	$ 200.00	120.0	$ 24,000.00
Field Technician	$ 195.00	0.0	$ -
Senior Analyst	$ 160.00	138.0	$ 22,080.00
Engineer	$ 160.00	0.0	$ -
Field Supervisor	$ 160.00	150.0	$ 24,000.00
Analyst	$ 125.00	520.0	$ 65,000.00
Administrative Support	$ 50.00	0.0	$ -
		1094	**$ 169,940.00**

Financial Mgmt.

Employee Category		(i) Hourly Rate	*(ii)* Hours Worked		Monthly Total
Vice President	$	325.00	162.5	$	52,812.50
Senior Director	$	300.00	0.0	$	-
Director	$	275.00	586.0	$	161,150.00
Senior Manager	$	210.00	107.5	$	22,575.00
Field Crew Leader	$	205.00	0.0	$	-
Trainer	$	200.00	0.0	$	-
Manager	$	200.00	439.0	$	87,800.00
Field Technician	$	195.00	0.0	$	-
Senior Analyst	$	160.00	503.5	$	80,560.00
Engineer	$	160.00	0.0	$	-
Field Supervisor	$	160.00	0.0	$	-
Analyst	$	125.00	0.0	$	-
Administrative Support	$	50.00	0.0	$	-
			1798.5	**$**	**404,897.50**

HSE & Quality

Employee Category		(i) Hourly Rate	*(ii)* Hours Worked		Monthly Total
Vice President	$	325.00	217.0	$	70,525.00
Senior Director	$	300.00	1.0	$	300.00
Director	$	275.00	356.5	$	98,037.50
Senior Manager	$	210.00	-82.0	$	(17,220.00)
Field Crew Leader	$	205.00	0.0	$	-
Trainer	$	200.00	326.0	$	65,200.00
Manager	$	200.00	180.0	$	36,000.00
Field Technician	$	195.00	41.5	$	8,092.50
Senior Analyst	$	160.00	39.0	$	6,240.00
Engineer	$	160.00	0.0	$	-
Field Supervisor	$	160.00	0.0	$	-
Analyst	$	125.00	0.0	$	-
Administrative Support	$	50.00	0.0	$	-
			1079	**$**	**267,175.00**

Human Resources

Employee Category		(i) Hourly Rate	*(ii)* Hours Worked		Monthly Total
Vice President	$	325.00	126.0	$	40,950.00
Senior Director	$	300.00	0.0	$	-
Director	$	275.00	14.0	$	3,850.00
Senior Manager	$	210.00	128.0	$	26,880.00
Field Crew Leader	$	205.00	0.0	$	-
Trainer	$	200.00	0.0	$	-
Manager	$	200.00	269.0	$	53,800.00
Field Technician	$	195.00	0.0	$	-
Senior Analyst	$	160.00	150.0	$	24,000.00
Engineer	$	160.00	0.0	$	-
Field Supervisor	$	160.00	0.0	$	-
Analyst	$	125.00	297.5	$	37,187.50
Administrative Support	$	50.00	-55.0	$	(2,750.00)
			929.5	**$**	**183,917.50**

Integration Management Office

Employee Category		(i) Hourly Rate	*(ii)* Hours Worked		Monthly Total
Vice President	$	325.00	311.5	$	101,237.50
Senior Director	$	300.00	0.0	$	-
Director	$	275.00	0.0	$	-
Senior Manager	$	210.00	0.0	$	-
Field Crew Leader	$	205.00	0.0	$	-
Trainer	$	200.00	0.0	$	-
Manager	$	200.00	190.0	$	38,000.00
Field Technician	$	195.00	0.0	$	-
Senior Analyst	$	160.00	125.0	$	20,000.00
Engineer	$	160.00	0.0	$	-
Field Supervisor	$	160.00	0.0	$	-
Analyst	$	125.00	327.0	$	40,875.00
Administrative Support	$	50.00	307.0	$	15,350.00
			1260.5	**$**	**215,462.50**

IT / OT

Employee Category		(i) Hourly Rate	*(ii)* Hours Worked		Monthly Total
Vice President	$	325.00	168.0	$	54,600.00
Senior Director	$	300.00	0.0	$	-
Director	$	275.00	178.0	$	48,950.00
Senior Manager	$	210.00	0.0	$	-
Field Crew Leader	$	205.00	0.0	$	-
Trainer	$	200.00	0.0	$	-
Manager	$	200.00	338.5	$	67,700.00
Field Technician	$	195.00	0.0	$	-
Senior Analyst	$	160.00	678.0	$	108,480.00
Engineer	$	160.00	0.0	$	-
Field Supervisor	$	160.00	0.0	$	-
Analyst	$	125.00	0.0	$	-
Administrative Support	$	50.00	0.0	$	-
			1362.5	**$**	**279,730.00**

Legal

Employee Category		(i) Hourly Rate	*(ii)* Hours Worked		Monthly Total
Vice President	$	325.00	177.0	$	57,525.00
Senior Director	$	300.00	0.0	$	-
Director	$	275.00	0.0	$	-
Senior Manager	$	210.00	2.5	$	525.00
Field Crew Leader	$	205.00	0.0	$	-
Trainer	$	200.00	0.0	$	-
Manager	$	200.00	0.0	$	-
Field Technician	$	195.00	0.0	$	-
Senior Analyst	$	160.00	2.0	$	320.00
Engineer	$	160.00	0.0	$	-
Field Supervisor	$	160.00	0.0	$	-
Analyst	$	125.00	0.0	$	-
Administrative Support	$	50.00	4.0	$	200.00
			185.5	**$**	**58,570.00**

Operations

Employee Category		(i) Hourly Rate	*(ii)* Hours Worked		Monthly Total
Vice President	$	325.00	198.0	$	64,350.00
Senior Director	$	300.00	0.0	$	-
Director	$	275.00	360.0	$	99,000.00
Senior Manager	$	210.00	446.0	$	93,660.00
Field Crew Leader	$	205.00	0.0	$	-
Trainer	$	200.00	0.0	$	-
Manager	$	200.00	310.0	$	62,000.00
Field Technician	$	195.00	0.0	$	-
Senior Analyst	$	160.00	0.0	$	-
Engineer	$	160.00	155.0	$	24,800.00
Field Supervisor	$	160.00	905.5	$	144,880.00
Analyst	$	125.00	0.0	$	-
Administrative Support	$	50.00	0.0	$	-
			2374.5	**$**	**488,690.00**

Regulatory

Employee Category		(i) Hourly Rate	*(ii)* Hours Worked		Monthly Total
Vice President	$	325.00	57.0	$	18,525.00
Senior Director	$	300.00	72.0	$	21,600.00
Director	$	275.00	455.0	$	125,125.00
Senior Manager	$	210.00	196.0	$	41,160.00
Field Crew Leader	$	205.00	0.0	$	-
Trainer	$	200.00	0.0	$	-
Manager	$	200.00	478.0	$	95,600.00
Field Technician	$	195.00	0.0	$	-
Senior Analyst	$	160.00	0.0	$	-
Engineer	$	160.00	49.0	$	7,840.00
Field Supervisor	$	160.00	0.0	$	-
Analyst	$	125.00	686.5	$	85,812.50
Administrative Support	$	50.00	0.0	$	-
			1993.5	**$**	**395,662.50**

Utility Transformation

Employee Category		(i) Hourly Rate	*(ii)* Hours Worked		Monthly Total
Vice President	$	325.00	489.0	$	158,925.00
Senior Director	$	300.00	517.0	$	155,100.00
Director	$	275.00	1055.5	$	290,262.50
Senior Manager	$	210.00	-21.5	$	(4,515.00)
Field Crew Leader	$	205.00	0.0	$	-
Trainer	$	200.00	0.0	$	-
Manager	$	200.00	861.0	$	172,200.00
Field Technician	$	195.00	0.0	$	-
Senior Analyst	$	160.00	0.0	$	-
Engineer	$	160.00	584.5	$	93,520.00
Field Supervisor	$	160.00	27.5	$	4,400.00
Analyst	$	125.00	100.0	$	12,500.00
Administrative Support	$	50.00	15.0	$	750.00
			3628	**$**	**883,142.50**

Summary of Hours by Department and Employee Category with June and July Adjustments - Billable hours

Employee Category	Capital Programs & Back End Transition (2)	Communications (1)	Corporate Services	Customer Service	Executive	Financial Management	HSE & Quality (3)	Human Resources (1)	Integration Management Office	IT / OT (4)	Legal (3)	Operations	Regulatory (4)	Utility Transformation (3)	Total Hours by Employee Category
Vice President	167	17	109	0	256	162.5	217	126	311.5	168	177	198	57	489	**2455**
Senior Director	0	0	0	0	0	0	1	0	0	0	0	0	72	517	**590**
Director	0	231.5	215	0	0	586	356.5	14	0	178	0	360	455	1055.5	**3451.5**
Senior Manager	0	0	528	166	0	107.5	-82	128	0	0	2.5	446	196	-21.5	**1470.5**
Field Crew Leader	0	0	0	0	0	0	0	0	0	0	0	0	0	0	**0**
Trainer	0	0	0	0	0	0	326	0	0	0	0	0	0	0	**326**
Manager	285	0	0	120	0	439	180	269	190	338.5	0	310	478	861	**3470.5**
Field Technician	0	0	0	0	0	0	41.5	0	0	0	0	0	0	0	**41.5**
Senior Analyst	0	0	0	138	0	503.5	39	150	125	678	2	0	0	0	**1635.5**
Engineer	0	0	0	0	0	0	0	0	0	0	0	155	49	584.5	**788.5**
Field Supervisor	0	0	0	150	0	0	0	0	0	0	0	905.5	0	27.5	**1083**
Analyst	0	51.5	0	520	0	0	0	297.5	327	0	0	0	686.5	100	**1982.5**
Administrative Support	0	0	0	0	200.5	0	0	-55	307	0	4	0	0	15	**471.5**
	452	**300**	**852**	**1094**	**456.5**	**1798.5**	**1079**	**929.5**	**1260.5**	**1362.5**	**185.5**	**2374.5**	**1993.5**	**3628**	**17766**
														Total Change	-16

NOTES:

June Invoice Adjustments

(1) Adjustments related to invoice FETS-0620-01 Rev2 (see page #30 for details):

Note: There is no change in total hours or hours per HOC item (i.e. only Job category adjustments from June invoice)

a) Add 51.5 hours for Analyst and 9.5 hours for Director in the Communications department

b) Subtract 61 hours for Administrative Suppport in the Human Resources department

July Invoice Adjustments

(2) Adjustments related to invoice FETS-0720-01 Rev2 (see page #31 for details):

Note: This adjustment was never included in the HOC tallies (i.e. hours summary adjustment of validation in July invoice)

a) Subtract 16 hours for Vice President in the Capital Programs & Back End Transition department -16

(3) Adjustments related to invoice FETS-0720-01 Rev2 (see page #31 for details):

Note: there is no change for total hours or hours per HOC item (i.e. only Job category adjustments from July invoice)

b) Subtract 74 hours for Manager, 56 hours for Trainer, 8 hours for Senior Analyst and 82 hours for Senior Manager in the HSE & Quality department

c) Add 74 hours for Director, 64 hours for Manager and 82 hours for Vice President in the HSE & Quality department

d) Subtract 2 hours for Senior Manager in the Legal department

e) Add 2 hours for Senior Analyst in the Legal department

f) Subtract 22 hours for Senior Manager in the Utility Transformtion department

g) Add 22 hours for Director in the Utility Transformtion department

(4) Adjustments related to invoice FETS-0720-01 Rev2 (see page #32 for details):

Note: These adjustments are integrated into the HOC tallies as they do change total hours and hours per HOC item (i.e. incorrect tallies of June data in July Invoice)

h) Subtract 56.5 hours for Senior Analyst in the IT/OT department

i) Add 2 hours for Vice President in the Regulatory department

Summary of Hours by Department and Employee Category - Incurred Hours

Employee Category	Capital Programs & Back End Transition	Communications	Corporate Services	Customer Service	Executive	Financial Management	HSE & Quality	Human Resources	Integration Management Office	IT / OT	Legal	Operations	Regulatory	Utility Transformation	Total Hours by Employee Category
Vice President	183	17	109	0	256	162.5	135	126	311.5	168	177	198	57	489	**2389**
Senior Director	0	0	0	0	0	0	1	0	0	0	0	0	72	517	**590**
Director	0	222	215	0	0	586	282.5	14	0	178	0	360	455	1033.5	**3346**
Senior Manager	0	0	528	166	0	107.5	0	128	0	0	4.5	446	196	0.5	**1576.5**
Field Crew Leader	0	0	0	0	0	0	0	0	0	0	0	0	0	0	**0**
Trainer	0	0	0	0	0	0	382	0	0	0	0	0	0	0	**382**
Manager	285	0	0	120	0	439	190	269	190	338.5	0	310	478	861	**3480.5**
Field Technician	0	0	0	0	0	0	41.5	0	0	0	0	0	0	0	**41.5**
Senior Analyst	0	0	0	138	0	503.5	47	150	125	678	0	0	0	0	**1641.5**
Engineer	0	0	0	0	0	0	0	0	0	0	0	155	49	584.5	**788.5**
Field Supervisor	0	0	0	150	0	0	0	0	0	0	0	905.5	0	27.5	**1083**
Analyst	0	0	0	520	0	0	0	297.5	327	0	0	0	686.5	100	**1931**
Administrative Support	0	0	0	0	200.5	0	0	6	307	0	4	0	0	15	**532.5**
Total	**468**	**239**	**852**	**1094**	**456.5**	**1798.5**	**1079**	**990.5**	**1260.5**	**1362.5**	**185.5**	**2374.5**	**1993.5**	**3628**	**17782**

Summary of Hours by HOC Item

HOC Item	Annex II Definition	Functional Team - Department	Project job code	Sum of Time (Hours)
1	General & Transition Management	Capital Programs and Back End Transition	Vice President	29
1		Corporate Services	Director	123
1		Corporate Services	Senior Manager	99.5
1		Corporate Services	Senior Manager	170
1		Customer Service	Senior Analyst	10
1		Executive	Administrative Support	92
1		Executive	Administrative Support	80.5
1		Executive	Vice President	240
1		Executive	Vice President	11
1		Financial Management	Director	8
1		Financial Management	Manager	36.5
1		Financial Management	Vice President	3
1		HSE and Quality	Director	16
1		HSE and Quality	Field Tech	2
1		HSE and Quality	Senior Director	1
1		HSE and Quality	Vice President	9
1		Human Resources	Manager	1.5
1		Human Resources	Manager	2
1		Integration Management Office	Administrative Support	125
1		Integration Management Office	Administrative Support	124.5
1		Integration Management Office	Administrative Support	7.5
1		Integration Management Office	Administrative Support	50
1		Integration Management Office	Analyst	109
1		Integration Management Office	Analyst	11
1		Integration Management Office	Manager	51.5
1		Integration Management Office	Manager	69
1		Integration Management Office	Senior Analyst	125
1		Integration Management Office	Vice President	147
1		Integration Management Office	Vice President	124.5
1		ITOT	Senior Analyst	15
1		ITOT	Vice President	13
1		ITOT	Vice President	155
1		Legal	Senior Manager	0.5
1		Legal	Vice President	62
1		Operations	Director	8.5
1		Operations	Director	20
1		Operations	Director	20
1		Operations	Engineer	22
1		Operations	Field Supervisor	18.5
1		Operations	Field Supervisor	5
1		Operations	Field Supervisor	36
1		Operations	Field Supervisor	11.5
1		Operations	Manager	14
1		Operations	Senior Manager	10
1		Operations	Senior Manager	12
1		Operations	Senior Manager	24
1		Operations	Vice President	37
1		Utility Transformation	Administrative Support	2
1		Utility Transformation	Director	172
1		Utility Transformation	Engineer	17.5
1		Utility Transformation	Manager	24
1		Utility Transformation	Manager	142.5
1		Utility Transformation	Manager	60.5
1	**General & Transition Management Total**			2780.5
1.01	Government Approvals	Regulatory	Manager	106
1.01		Regulatory	Vice President	55
1.01	**Government Approvals Total**			161
1.02	Plan to Address Gaps in Assets, Technology, Processes, etc. (plan to include cost estimates)	Operations	Field Supervisor	1
1.02		Regulatory	Manager	66
1.02		Utility Transformation	Manager	15
1.02	**Plan to Address Gaps in Assets, Technology, Processes, etc. (plan to include cost estimates) Total**			82
1.03	PREB Rate Order Filing (Initial Budgets and Liability Waiver approvals)	Regulatory	Analyst	88.5
1.03		Regulatory	Director	59
1.03		Regulatory	Senior Manager	60.5

HOC Item	Annex II Definition	Functional Team - Department	Project job code	Sum of Time (Hours)
1.03	**PREB Rate Order Filing (Initial Budgets and Liability Waiver approvals) Total**			**208**
2.01	Development and Implementation of an Operations Takeover Plan for Transmission and Sub-Transmission Inside and Outside of the Plant	Operations	Engineer	**50**
2.01		Operations	Field Supervisor	**48**
2.01		Operations	Manager	**20**
2.01		Operations	Senior Manager	**8**
2.01		Utility Transformation	Engineer	**22.5**
2.01		Utility Transformation	Engineer	**1**
2.01		Utility Transformation	Manager	**56**
2.01	**Development and Implementation of an Operations Takeover Plan for Transmission and Sub-Transmission Inside and Outside of the Plant Total**			**205.5**
2.02	Development and Implementation of an Operational Takeover Plan for the Electric Distribution System	Operations	Engineer	**4**
2.02		Utility Transformation	Director	**3**
2.02		Utility Transformation	Engineer	**69**
2.02		Utility Transformation	Engineer	**45.5**
2.02		Utility Transformation	Manager	**24**
2.02		Utility Transformation	Vice President	**14**
2.02	**Development and Implementation of an Operational Takeover Plan for the Electric Distribution System Total**			**159.5**
2.0301	Transition Plan for T&D Control Centers	Utility Transformation	Director	**21**
2.0301		Utility Transformation	Manager	**73.5**
2.0301		Utility Transformation	Manager	**118.5**
2.0301		Utility Transformation	Senior Director	**3**
2.0301		Utility Transformation	Vice President	**8**
2.0301		Utility Transformation	Vice President	**28**
2.0301	**Transition Plan for T&D Control Centers Total**			**252**
2.0302	Transition Plan for Operations and Maintenance (O&M) Activities	Operations	Director	**26**
2.0302		Operations	Engineer	**60**
2.0302		Operations	Field Supervisor	**32**
2.0302		Operations	Field Supervisor	**24**
2.0302		Operations	Field Supervisor	**61.5**
2.0302		Operations	Field Supervisor	**62**
2.0302		Operations	Field Supervisor	**3**
2.0302		Operations	Manager	**150**
2.0302		Operations	Manager	**73**
2.0302		Operations	Senior Manager	**68**
2.0302		Operations	Vice President	**111**
2.0302	**Transition Plan for Operations and Maintenance (O&M) Activities Total**			**670.5**
2.0303	Emergency Response/Disaster Recovery/Business Continuity Plans	Integration Management Office	Analyst	**43**
2.0303		Integration Management Office	Manager	**51**
2.0303		Operations	Senior Manager	**44**
2.0303		Operations	Vice President	**4**
2.0303	**Emergency Response/Disaster Recovery/Business Continuity Plans Total**			**142**
2.0304	Fleet Management Plan	Operations	Director	**9**
2.0304		Operations	Field Supervisor	**103**
2.0304		Operations	Vice President	**6**
2.0304	**Fleet Management Plan Total**			**118**
2.0305	Asset Management	Utility Transformation	Administrative Support	**2**
2.0305		Utility Transformation	Administrative Support	**6**
2.0305		Utility Transformation	Director	**4.5**
2.0305		Utility Transformation	Director	**8**
2.0305		Utility Transformation	Director	**1**
2.0305		Utility Transformation	Director	**45**
2.0305		Utility Transformation	Engineer	**11**
2.0305		Utility Transformation	Engineer	**37.5**
2.0305		Utility Transformation	Field Supervisor	**27.5**
2.0305		Utility Transformation	Manager	**6**
2.0305		Utility Transformation	Manager	**87**
2.0305		Utility Transformation	Manager	**46**
2.0305		Utility Transformation	Senior Director	**21**
2.0305		Utility Transformation	Senior Director	**32.5**
2.0305		Utility Transformation	Senior Director	**9**
2.0305		Utility Transformation	Vice President	**8**
2.0305		Utility Transformation	Vice President	**25.5**
2.0305		Utility Transformation	Vice President	**18**
2.0305	**Asset Management Total**			**395.5**
2.0306	Workforce Management & Training Plan	HSE and Quality	Director	**5.5**
2.0306		HSE and Quality	Manager	**81**
2.0306		HSE and Quality	Manager	**109**

HOC Item	Annex II Definition	Functional Team - Department	Project job code	Sum of Time (Hours)
2.0306		HSE and Quality	Senior Analyst	39
2.0306		HSE and Quality	Trainer	172
2.0306		HSE and Quality	Trainer	62
2.0306		HSE and Quality	Vice President	110
2.0306	**Workforce Management & Training Plan Total**			**578.5**
2.0307	Safety Management Plan	HSE and Quality	Director	86
2.0307		HSE and Quality	Field Tech	39.5
2.0307		HSE and Quality	Vice President	16
2.0307		Operations	Field Supervisor	41
2.0307		Operations	Field Supervisor	3
2.0307		Operations	Field Supervisor	1
2.0307	**Safety Management Plan Total**			**186.5**
2.0308	Engineering and Asset Management	Capital Programs and Back End Transition	Manager	7.5
2.0308		Utility Transformation	Administrative Support	4
2.0308		Utility Transformation	Analyst	60
2.0308		Utility Transformation	Director	78
2.0308		Utility Transformation	Director	80
2.0308		Utility Transformation	Director	134
2.0308		Utility Transformation	Director	15
2.0308		Utility Transformation	Director	0.5
2.0308		Utility Transformation	Director	165
2.0308		Utility Transformation	Director	125
2.0308		Utility Transformation	Engineer	105
2.0308		Utility Transformation	Engineer	56.5
2.0308		Utility Transformation	Engineer	12
2.0308		Utility Transformation	Manager	20
2.0308		Utility Transformation	Senior Director	25
2.0308		Utility Transformation	Senior Director	49
2.0308		Utility Transformation	Senior Director	25
2.0308		Utility Transformation	Senior Director	116
2.0308		Utility Transformation	Senior Director	25
2.0308		Utility Transformation	Senior Director	40.5
2.0308		Utility Transformation	Senior Manager	0.5
2.0308		Utility Transformation	Vice President	10
2.0308		Utility Transformation	Vice President	72.5
2.0308		Utility Transformation	Vice President	21
2.0308		Utility Transformation	Vice President	19
2.0308	**Engineering and Asset Management Total**			**1266**
2.0309	Identification of Real Estate	Financial Management	Manager	74
2.0309		Financial Management	Vice President	4
2.0309	**Identification of Real Estate Total**			**78**
2.031	Materials Management & Warehouse Plan	Operations	Field Supervisor	14.5
2.031		Operations	Vice President	6
2.031	**Materials Management & Warehouse Plan Total**			**20.5**
2.0311	System Operations Plan	Operations	Director	26
2.0311		Operations	Field Supervisor	18.5
2.0311		Operations	Field Supervisor	2
2.0311		Operations	Field Supervisor	11.5
2.0311		Operations	Manager	6
2.0311		Operations	Senior Manager	54
2.0311		Operations	Senior Manager	71
2.0311		Operations	Senior Manager	6
2.0311	**System Operations Plan Total**			**195**
2.0312	Vegetation Management Plan	Operations	Director	140
2.0312		Operations	Field Supervisor	68
2.0312		Operations	Field Supervisor	1
2.0312		Operations	Vice President	13
2.0312	**Vegetation Management Plan Total**			**222**
2.05	Environmental Exposure Management Plan	HSE and Quality	Director	174
2.05	**Environmental Exposure Management Plan Total**			**174**
3.04	Development of System Remediation Plan	Financial Management	Vice President	10.5
3.04		Operations	Director	20
3.04		Operations	Field Supervisor	2
3.04		Utility Transformation	Administrative Support	1
3.04		Utility Transformation	Engineer	15
3.04		Utility Transformation	Manager	15.5

HOC Item	Annex II Definition	Functional Team - Department	Project job code	Sum of Time (Hours)
3.04		Utility Transformation	Manager	4
3.04		Utility Transformation	Senior Director	24
3.04	**Development of System Remediation Plan Total**			**92**
3.05	Approval of System Remediation Plan	Regulatory	Analyst	90
3.05		Regulatory	Analyst	41.5
3.05		Regulatory	Director	37
3.05		Regulatory	Manager	150
3.05		Utility Transformation	Manager	1
3.05	**Approval of System Remediation Plan Total**			**319.5**
4.01	Evaluating Customer Service Facilities and Assets	Customer Service	Analyst	15
4.01		Customer Service	Senior Manager	3
4.01	**Evaluating Customer Service Facilities and Assets Total**			**18**
4.02	Evaluating and Updating Customer Service Policies and Procedures	Customer Service	Analyst	99.5
4.02		Customer Service	Analyst	52.5
4.02		Customer Service	Manager	52.5
4.02		Customer Service	Senior Analyst	126.5
4.02	**Evaluating and Updating Customer Service Policies and Procedures Total**			**331**
4.03	Development of a Meter Reading Plan	Utility Transformation	Analyst	4
4.03		Utility Transformation	Director	26.5
4.03		Utility Transformation	Engineer	87
4.03		Utility Transformation	Vice President	9
4.03	**Development of a Meter Reading Plan Total**			**126.5**
4.04	Development of a Customer Service Transition Plan	Customer Service	Analyst	47
4.04		Customer Service	Analyst	15
4.04		Customer Service	Analyst	82.5
4.04		Customer Service	Analyst	36
4.04		Customer Service	Manager	30
4.04		Customer Service	Senior Manager	116
4.04	**Development of a Customer Service Transition Plan Total**			**326.5**
4.05	Development and Implementation of a Service Start and Shut-Off Plan	Customer Service	Senior Manager	3
4.05	**Development and Implementation of a Service Start and Shut-Off Plan Total**			**3**
4.06	Development of a Meter Asset Management (MAM) Plan	Utility Transformation	Director	10
4.06		Utility Transformation	Director	6
4.06		Utility Transformation	Vice President	10
4.06	**Development of a Meter Asset Management (MAM) Plan Total**			**26**
4.07	Development and Implementation of a Customer Service Technology	Customer Service	Analyst	120
4.07		Customer Service	Senior Analyst	1.5
4.07		Customer Service	Senior Manager	43
4.07	**Development and Implementation of a Customer Service Technology Total**			**164.5**
4.09	Establish Integration Between Customer Services & T&D Ops	Customer Service	Field Supervisor	150
4.09		Customer Service	Manager	37.5
4.09		Customer Service	Senior Manager	1
4.09	**Establish Integration Between Customer Services & T&D Ops Total**			**188.5**
5.01	Development of IT/OT Communication Plan and Acceptance Criteria	ITOT	Senior Analyst	60
5.01	**Development of IT/OT Communication Plan and Acceptance Criteria Total**			**60**
5.04	Development of Cyber Security and Business Continuity Plan	ITOT	Manager	32.5
5.04		ITOT	Senior Analyst	64.5
5.04	**Development of Cyber Security and Business Continuity Plan Total**			**97**
5.07	Commencement Cutover Planning	ITOT	Director	112
5.07		ITOT	Manager	184
5.07		ITOT	Senior Analyst	60
5.07		ITOT	Senior Analyst	213
5.07		ITOT	Senior Analyst	44.5
5.07	**Commencement Cutover Planning Total**			**613.5**
5.08	Training and Communication Plan	ITOT	Director	16
5.08		ITOT	Senior Analyst	55
5.08	**Training and Communication Plan Total**			**71**
6.01	Detailed Description of Approach to Budgeting and Reporting	Financial Management	Manager	22.5
6.01	**Detailed Description of Approach to Budgeting and Reporting Total**			**22.5**
6.02	Description of Approach to Complying with Initial Budget Obligations	Financial Management	Manager	22.5
6.02	**Description of Approach to Complying with Initial Budget Obligations Total**			**22.5**
6.03	Formalizing/Approach to Changes Control Processes	Financial Management	Senior Manager	7
6.03		Financial Management	Senior Manager	48
6.03	**Formalizing/Approach to Changes Control Processes Total**			**55**
6.04	Establishing a Financial Accounting System and Account Structure	Financial Management	Director	155.5
6.04		Financial Management	Director	216

HOC Item	Annex II Definition	Functional Team - Department	Project job code	Sum of Time (Hours)
6.04		Financial Management	Senior Analyst	116.5
6.04		Financial Management	Vice President	4.5
6.04	**Establishing a Financial Accounting System and Account Structure Total**			492.5
6.05	Preparing Initial Budgets and Other Financial Forecasts	Financial Management	Manager	96.5
6.05		Financial Management	Vice President	35.5
6.05		Operations	Director	20
6.05		Operations	Engineer	9
6.05		Operations	Field Supervisor	9
6.05		Operations	Manager	3
6.05		Operations	Senior Manager	3
6.05		Operations	Vice President	8
6.05	**Preparing Initial Budgets and Other Financial Forecasts Total**			184
6.06	Establishing Bank Accounts	Financial Management	Director	3
6.06	**Establishing Bank Accounts Total**			3
6.07	Evaluating and Updating Payroll and Labor Cost Reporting systems	Financial Management	Director	9
6.07		Financial Management	Vice President	1.5
6.07	**Evaluating and Updating Payroll and Labor Cost Reporting systems Total**			10.5
6.08	Establishing a Delegation of Authority Matrix and Process	Financial Management	Senior Analyst	4
6.08	**Establishing a Delegation of Authority Matrix and Process Total**			4
6.09	Processes & Procedures and Overall Internal Controls	Financial Management	Senior Analyst	34.5
6.09		Financial Management	Vice President	1
6.09		Regulatory	Manager	26
6.09	**Processes & Procedures and Overall Internal Controls Total**			61.5
7.02	Policies and Procedures	Regulatory	Manager	6
7.02	**Policies and Procedures Total**			6
8.02	Recruiting and Staffing	Capital Programs and Back End Transition	Manager	23
8.02		Financial Management	Manager	11.5
8.02		Financial Management	Manager	9.5
8.02		Financial Management	Senior Analyst	7
8.02		Financial Management	Senior Manager	45
8.02		Financial Management	Vice President	10.5
8.02		Human Resources	Analyst	6
8.02		Human Resources	Analyst	147.5
8.02		Human Resources	Manager	140.5
8.02		Human Resources	Senior Analyst	150
8.02		ITOT	Senior Analyst	1
8.02		Operations	Director	48
8.02		Operations	Director	11
8.02		Operations	Engineer	10
8.02		Operations	Field Supervisor	20
8.02		Operations	Field Supervisor	53
8.02		Operations	Field Supervisor	42
8.02		Operations	Field Supervisor	60.5
8.02		Operations	Field Supervisor	21
8.02		Operations	Field Supervisor	33
8.02		Operations	Manager	44
8.02		Operations	Senior Manager	96
8.02		Operations	Senior Manager	30
8.02		Operations	Senior Manager	16
8.02		Operations	Vice President	13
8.02		Human Resources	Administrative Support	6
8.02		Human Resources	Vice President	36
8.02	**Recruiting and Staffing Total**			1091
8.03	Redesign and Staff New Organization	Human Resources	Director	10
8.03		Human Resources	Manager	5
8.03		Integration Management Office	Analyst	160
8.03		Utility Transformation	Analyst	36
8.03		Utility Transformation	Director	116
8.03		Utility Transformation	Engineer	7.5
8.03		Utility Transformation	Engineer	9
8.03		Utility Transformation	Manager	28
8.03		Utility Transformation	Manager	22
8.03		Utility Transformation	Manager	18
8.03		Utility Transformation	Manager	62
8.03		Utility Transformation	Senior Director	3
8.03		Utility Transformation	Vice President	5

HOC Item	Annex II Definition	Functional Team - Department	Project job code	Sum of Time (Hours)
8.03		Utility Transformation	Vice President	78
8.03		Utility Transformation	Vice President	20
8.03		Utility Transformation	Vice President	9
8.03	**Redesign and Staff New Organization Total**			**588.5**
8.05	Stand Up Human Capital Management (HCM) System	Human Resources	Director	4
8.05		Human Resources	Manager	1
8.05		Human Resources	Manager	118.5
8.05		Human Resources	Senior Manager	104
8.05		Human Resources	Vice President	26.5
8.05	**Stand Up Human Capital Management (HCM) System Total**			**254**
8.06	Communication Plan	Communications	Director	20
8.06		Communications	Director	144
8.06		Communications	Vice President	6
8.06		Corporate Services	Senior Manager	160
8.06		Corporate Services	Vice President	57
8.06	**Communication Plan Total**			**387**
8.07	Training (Workforce Development) Plan	Human Resources	Senior Manager	24
8.07		Operations	Director	11.5
8.07		Operations	Field Supervisor	60
8.07		Operations	Field Supervisor	3
8.07		Operations	Senior Manager	4
8.07	**Training (Workforce Development) Plan Total**			**102.5**
8.08	Develop Employee Retirement Plan	Human Resources	Analyst	144
8.08		Human Resources	Manager	0.5
8.08		Human Resources	Vice President	43
8.08	**Develop Employee Retirement Plan Total**			**187.5**
8.09	Occupational Health and Wellness	Human Resources	Vice President	20.5
8.09	**Occupational Health and Wellness Total**			**20.5**
8.12	Develop a Community Investment Plan	Communications	Director	16
8.12		Corporate Services	Director	47
8.12	**Develop a Community Investment Plan Total**			**63**
9.03	Non-Federal Funding Procurement Manual Approval	Financial Management	Director	5
9.03		Financial Management	Manager	1.5
9.03		Financial Management	Senior Analyst	38.5
9.03		Financial Management	Vice President	19.5
9.03	**Non-Federal Funding Procurement Manual Approval Total**			**64.5**
9.04	Physical Security Plan Approval	Utility Transformation	Manager	3
9.04		Utility Transformation	Manager	27
9.04	**Physical Security Plan Approval Total**			**30**
9.05	Data Security Plan Approval	ITOT	Senior Analyst	29
9.05	**Data Security Plan Approval Total**			**29**
9.07	System Operation Principles Regulatory Approval	Regulatory	Analyst	2.5
9.07		Regulatory	Director	6.5
9.07		Regulatory	Engineer	19
9.07		Regulatory	Senior Director	20
9.07	**System Operation Principles Regulatory Approval Total**			**48**
10.01	Evaluating Existing Procurement and Subcontracting Policies, Procedures and Systems	Financial Management	Manager	5.5
10.01	**Evaluating Existing Procurement and Subcontracting Policies, Procedures and Systems Total**			**5.5**
10.02	Assuming Responsibility for Securing Use of Assets, Facilities, IT / OT, etc.	Financial Management	Director	10
10.02		Financial Management	Manager	16
10.02		Financial Management	Vice President	4
10.02	**Assuming Responsibility for Securing Use of Assets, Facilities, IT / OT, etc. Total**			**30**
10.03	Assuming Existing Subcontracts	Financial Management	Director	7
10.03		Financial Management	Manager	2
10.03		Financial Management	Senior Analyst	90
10.03	**Assuming Existing Subcontracts Total**			**99**
12.02	Required Insurance	Financial Management	Manager	5.5
12.02		Financial Management	Manager	135
12.02		Financial Management	Vice President	4
12.02	**Required Insurance Total**			**144.5**
12.03	Baseline Performance Levels	Regulatory	Analyst	2
12.03		Regulatory	Analyst	113.5
12.03		Regulatory	Director	60
12.03		Utility Transformation	Engineer	29
12.03		Utility Transformation	Senior Director	139
12.03		Utility Transformation	Vice President	21

HOC Item	Annex II Definition	Functional Team - Department	Project job code	Sum of Time (Hours)
12.03	**Baseline Performance Levels Total**			**364.5**
12.1	Section 4.5: Conditions Precedent to Service Commencement Date	Legal	Vice President	**115**
12.1	**Section 4.5: Conditions Precedent to Service Commencement Date Total**			**115**
Non HOC 02	ServCo IT Systems	ITOT	Director	**49**
Non HOC 02		ITOT	Manager	**110**
Non HOC 02		ITOT	Manager	**6**
Non HOC 02		ITOT	Senior Analyst	**173.5**
Non HOC 02		ITOT	Senior Analyst	**15**
Non HOC 02	**ServCo IT Systems Total**			**353.5**
Non HOC 03	Open Claims Review	Corporate Services	Senior Manager	**1**
Non HOC 03		Financial Management	Manager	**0.5**
Non HOC 03	**Open Claims Review Total**			**1.5**
Non HOC 04	Stand Up Capital Program Organization	Capital Programs and Back End Transition	Manager	**135**
Non HOC 04		Capital Programs and Back End Transition	Manager	**119.5**
Non HOC 04		Capital Programs and Back End Transition	Vice President	**154**
Non HOC 04		Integration Management Office	Analyst	**4**
Non HOC 04		Integration Management Office	Vice President	**40**
Non HOC 04	**Stand Up Capital Program Organization Total**			**452.5**
Non HOC 06	Regulatory Support of Handover Checklist Items	Regulatory	Analyst	**4**
Non HOC 06		Regulatory	Analyst	**82.5**
Non HOC 06		Regulatory	Director	**41.5**
Non HOC 06		Regulatory	Engineer	**25**
Non HOC 06		Regulatory	Senior Manager	**9.5**
Non HOC 06	**Regulatory Support of Handover Checklist Items Total**			**162.5**
Non HOC 07	Front-End Transition Legal support and advice	Corporate Services	Senior Manager	**57.5**
Non HOC 07		Legal	Administrative Support	**3.5**
Non HOC 07		Legal	Senior Manager	**4**
Non HOC 07	**Front-End Transition Legal support and advice Total**			**65**
Non HOC 13	IRP Coordination	Regulatory	Director	**19**
Non HOC 13		Regulatory	Engineer	**5**
Non HOC 13	**IRP Coordination Total**			**24**
Non HOC 14	GenCo-GridCo integration	Regulatory	Senior Director	**52**
Non HOC 14	**GenCo-GridCo integration Total**			**52**
Non HOC 15	LUMA MC Ongoing Back Office Support	Financial Management	Director	**162**
Non HOC 15		Financial Management	Senior Analyst	**23**
Non HOC 15		Financial Management	Senior Analyst	**190**
Non HOC 15		Financial Management	Vice President	**59.5**
Non HOC 15	**LUMA MC Ongoing Back Office Support Total**			**434.5**
Non HOC 16	PREB Resolutions and Orders	Communications	Vice President	**11**
Non HOC 16		Corporate Services	Vice President	**14**
Non HOC 16		Financial Management	Senior Manager	**7.5**
Non HOC 16		Financial Management	Vice President	**5**
Non HOC 16		Integration Management Office	Manager	**18.5**
Non HOC 16		ITOT	Manager	**3**
Non HOC 16		ITOT	Senior Analyst	**2**
Non HOC 16		Regulatory	Director	**11**
Non HOC 16		Regulatory	Director	**28**
Non HOC 16		Utility Transformation	Director	**23**
Non HOC 16		Utility Transformation	Engineer	**6**
Non HOC 16		Utility Transformation	Engineer	**27**
Non HOC 16		Utility Transformation	Engineer	**19**
Non HOC 16		Utility Transformation	Manager	**6**
Non HOC 16		Utility Transformation	Vice President	**112.5**
Non HOC 16	**PREB Resolutions and Orders Total**			**293.5**
Non Hoc 17	Corporate Services – Security	Corporate Services	Director	**45**
Non Hoc 17		Corporate Services	Vice President	**38**
Non Hoc 17	**Corporate Services – Security Total**			**83**
Grand Total				**16739.5**

Summary of Hours by HOC Item (previous months)

HOC Item	Annex II Definition	Functional Team - Department	Project job code	Sum of Time (Hours)
1	General & Transition Management	Executive	Administrative Support	28
1		Executive	Vice President	5
1		Financial Management	Director	3.5
1		HSE and Quality	Senior Analyst	8
1	**General & Transition Management Total**			44.5
1.02	Plan to Address Gaps in Assets, Technology, Processes, etc. (plan to include cost estimates)	Regulatory	Vice President	2
1.02	**Plan to Address Gaps in Assets, Technology, Processes, etc. (plan to include cost estimates) Total**			2
1.03	PREB Rate Order Filing (Initial Budgets and Liability Waiver approvals)	Regulatory	Analyst	57
1.03		Regulatory	Analyst	2
1.03		Regulatory	Director	32
1.03		Regulatory	Senior Manager	73.5
1.03	**PREB Rate Order Filing (Initial Budgets and Liability Waiver approvals) Total**			164.5
2.0301	Transition Plan for T&D Control Centers	Utility Transformation	Manager	0.5
2.0301		Utility Transformation	Senior Director	5
2.0301	**Transition Plan for T&D Control Centers Total**			5.5
2.0305	Asset Management	Utility Transformation	Manager	1
2.0305		Utility Transformation	Vice President	0.5
2.0305	**Asset Management Total**			1.5
2.0306	Workforce Management & Training Plan	HSE and Quality	Trainer	30
2.0306		HSE and Quality	Trainer	70
2.0306		HSE and Quality	Trainer	48
2.0306	**Workforce Management & Training Plan Total**			148
2.0309	Identification of Real Estate	Financial Management	Director	5
2.0309	**Identification of Real Estate Total**			5
2.0312	Vegetation Management Plan	Operations	Field Supervisor	36
2.0312	**Vegetation Management Plan Total**			36
2.05	Environmental Exposure Management Plan	HSE and Quality	Director	1
2.05	**Environmental Exposure Management Plan Total**			1
3.05	Approval of System Remediation Plan	Regulatory	Analyst	59
3.05		Regulatory	Director	17
3.05		Regulatory	Manager	124
3.05	**Approval of System Remediation Plan Total**			200
4.04	Development of a Customer Service Transition Plan	Customer Service	Analyst	52.5
4.04	**Development of a Customer Service Transition Plan Total**			52.5
5.07	Commencement Cutover Planning	ITOT	Manager	1
5.07		ITOT	Senior Analyst	2
5.07	**Commencement Cutover Planning Total**			3
8.06	Communication Plan	Communications	Director	28
8.06		Corporate Services	Senior Manager	40
8.06	**Communication Plan Total**			68
8.12	Develop a Community Investment Plan	Communications	Director	14
8.12	**Develop a Community Investment Plan Total**			14
9.04	Physical Security Plan Approval	Utility Transformation	Engineer	7.5
9.04	**Physical Security Plan Approval Total**			7.5
9.07	System Operation Principles Regulatory Approval	Regulatory	Director	3.5
9.07	**System Operation Principles Regulatory Approval Total**			3.5
12.03	Baseline Performance Levels	Regulatory	Analyst	7.5
12.03		Regulatory	Analyst	47.5
12.03		Regulatory	Director	29
12.03	**Baseline Performance Levels Total**			84
Non HOC 01	ManagementCo IT Systems	ITOT	Senior Analyst	-56.5
Non HOC 01	**ManagementCo IT Systems Total**			-56.5
Non HOC 02	ServCo IT Systems	ITOT	Director	1
Non HOC 02		ITOT	Manager	2
Non HOC 02	**ServCo IT Systems Total**			3
Non HOC 06	Regulatory Support of Handover Checklist Items	Regulatory	Analyst	12
Non HOC 06		Regulatory	Analyst	60.5
Non HOC 06		Regulatory	Director	37.5
Non HOC 06		Regulatory	Senior Manager	18.5
Non HOC 06	**Regulatory Support of Handover Checklist Items Total**			128.5
Non HOC 07	Front-End Transition Legal support and advice	Legal	Administrative Support	0.5
Non HOC 07	**Front-End Transition Legal support and advice Total**			0.5
Non HOC 15	LUMA MC Ongoing Back Office Support	Financial Management	Director	2
Non HOC 15	**LUMA MC Ongoing Back Office Support Total**			2

HOC Item	Annex II Definition	Functional Team - Department	Project job code	Sum of Time (Hours)
Non HOC 16	PREB Resolutions and Orders	Regulatory	Analyst	**16.5**
Non HOC 16		Regulatory	Director	**74**
Non HOC 16		Regulatory	Senior Manager	**34**
Non HOC 16	**PREB Resolutions and Orders Total**			**124.5**
Grand Total				**1042.5**

Note: Hours in the table above were missed on the January invoice # FETS-0121-01

Adjustments Related to Inv. # FETS-0620-01 Rev2
(No change in total hours or hours per HOC item)

			HOURS BY EMPLOYEE CATEGORY ON INV. # FETS-0620-01 Rev2			HOURS BY EMPLOYEE CATEGORY ACCORDING TO TIMESHEETS				
Department	Employee Category	Hourly Rate	User Code	Hours Validated	Amount Charged	User Code.	Hours Timesheet	Hours to Adjust	Corrected Amount	**Amount to Recover ($)**
Communications	Analyst	125.00	1	1	**125.00**	3	52.5	51.5	**6,562.50**	**6,437.50**
Communications	Director	275.00	3	52.5	**14,437.50**	2	62	9.5	**17,050.00**	**2,612.50**
Human Resources	Administrative Support	50.00	2	62	**3,100.00**	1	1	-61	**50.00**	**(3,050.00)**
				115.5	17,662.50		115.5	0	23,662.50	6,000.00

Adjustments Related to Inv. # FETS-0720-01 Rev2

		June Hours with Errors (FETS-0620-01)				Correction (as incl. in July's Inv. # FETS-0720-01)					
Department	User Code	Hours	Charged Employee Category	Rate	Charged	Correct Employee Category	Correct Rate	Correct Charge	Correction Required	HOC tally that changes	Reference to Notes
HSE and Quality	4	74	Manager	$ 200	$14,800.00	Director	$ 275	$20,350.00	$5,550.00	N/A	C.1.a
HSE and Quality	5	50	Trainer	$ 200	$10,000.00	Manager	$ 200	$10,000.00	$0.00	N/A	C.1.b
HSE and Quality	6	6	Trainer	$ 200	$1,200.00	Manager	$ 200	$1,200.00	$0.00	N/A	C.1.b
HSE and Quality	7	8	Senior Analyst	$ 160	$1,280.00	Manager	$ 200	$1,600.00	$320.00	N/A	C.1.c
HSE and Quality	8	82	Senior Manager	$ 210	$17,220.00	Vice President	$ 325	$26,650.00	$9,430.00	N/A	C.1.d
Legal	9	2	Senior Manager	$ 210	$420.00	Senior Analyst	$ 160	$320.00	($100.00)	N/A	C.2.a
Utility Transformation	10	22	Senior Manager	$ 210	$4,620.00	Director	$ 275	$6,050.00	$1,430.00	N/A	C.3.a
ITOT	11	56.5	Senior Analyst	$ 160	$9,040.00		$ -	$0.00	($9,040.00)	Non-HOC 01	C.4.a
Regulatory	12	2		$ -	$0.00	Vice President	$ 325	$650.00	$650.00	1.02	C.5.a
Sub-total					**$58,580.00**			**$66,820.00**	**$8,240.00**		
		July Hours Added During Validation of FETS-0720-01				Correction to Align Hours with Timesheets					
Capital Programs & Back End Transition	13	16	Vice President	$ 325	$5,200.00		$ -	$0.00	($5,200.00)	Never in HOC Tally	B.
Total					**$63,780.00**			**$66,820.00**	**$3,040.00**		

OBSERVATIONS FROM LUMA'S REVIEW OF ECLIPSE'S VALIDATION OF INVOICE # FETS-0720-01

A. *Eclipse did not use the adjustments referred to in the notes that were included with the "**Summary of Hours by Department and Employee Category**" table (see C. below)*

B. *Eclipse miscalculated the number of hours for **QNgu**; table below shows the hours from the copy of Eclipse supporting sheets:*

Page identification from Eclipse file	# of Hrs
File page #5	16
File page #6	46
File page #12	134
Total hours from the file	**196**
Validated number of hours	**212**

C. *Copy of the **NOTES** included with invoice FETS-0720-01 as initially submitted:*

1. HSE & Quality Department adjustments related to June invoice # FETS-0620-01 Rev1:

a) Reduce 74 hrs. Manager and add 74 hrs. @ Director

b) Reduce 56 hrs. @ Trainer and add 56 hrs. @ Manager

c) Reduce 8 hrs. @ Senior Analyst and add 8 hrs. @ Manager

d) Reduce 82 hrs. @ Senior Manager and add 82 hrs. @ Vice President

2. Legal Department adjustments:

a) Reduce 2 hrs. @ Senior Manager and add 2 hrs. @ Senior Analyst

3. Utility Transformation Department adjustment:

a) Reduce 22 hrs. @ Senior Manager and add 22 hrs. @ Director

4. IT/OT Department adjustments:

a) Reduce 56.5 hrs. @ Senior Analyst credited back as incorrect charge

5. Regulatory Department adjustments:

a) Add 2 hrs. @ Vice President missed from June's invoice

Vendor	Count of Invoice #	Sum of Total (USD)
Aerotek Professional Services	32	$ 158,586.45
Alumbra LLC	25	$ 1,277,779.43
Alvarez & Marsal Corporate Performance Improvement, LLC	7	$ 273,315.33
American Relocation Connections, LLC	28	$ 143,147.10
AT&T Mobility Puerto Rico	1	$ 713.81
ATCO Power (2010) Ltd.	2	$ 13,995.02
BridgeSource Utilities Solutions, LLC	2	$ 148,904.40
Covington & Burling LLP	1	$ 32,832.00
District View Office Center	2	$ 195.39
DLA Piper LLP (US)	1	$ 127,068.19
Innovative Emergency Management, Inc. (IEM)	8	$ 185,317.44
International Business Machines Corporation (IBM)	1	$ 638,339.00
Iris Vargas	3	$ 18,640.00
Korn Ferry (US) NW 5854	1	$ 2,400.00
Laboratorio Clinico El Morro, Inc.	2	$ 6,316.00
NexTec Operating Corp	13	$ (9,293.48)
Nory Sanchez-Alvarez	1	$ 91.98
Ogletree, Deakins, Nash, Smoak & Stewart, P.C.	2	$ 2,322.00
Oracle America, Inc.	3	$ 4,410.00
People 2.0 North America	9	$ 58,608.99
Quanta Workforce Solutions, LLC	5	$ 165,525.12
Smartbridge	3	$ 87,520.00
Quanta Services Puerto Rico, LLC	1	$ (4,000.00)
CDW	2	$ 43,724.30
Vidal & Rodriguez, Inc.	1	$ 3,762.00
BMA Group	2	$ 63,025.02
CSS International, Inc	7	$ 147,796.63
Triple-S, Salud	1	$ (26,000.00)
Global Project Solutions, LLC	2	$ 29,464.21
Resources Global Professionals (RGP)	5	$ 19,127.36
OGMA Language Studio	1	$ 1,476.80
Trans4mative	11	$ 143,352.50
Troutman Pepper Hamilton Sanders LLP	1	$ 18,818.10
ATCO Infrastructure Solutions Ltd	3	$ 86,347.70
ERM-PR, Inc.	2	$ 66,144.00
Carimus Consulting	3	$ 18,792.00
Kroma Advertising	1	$ 21,872.00
Martel, Inc	1	$ 20,800.00
McConnell Valdes LLC	1	$ 336.25
WinKom Systems, Inc.	2	$ 41,121.00
Jose L. Fuentes	1	$ 2,000.00
Grand Total	200	$ 4,034,694.04

Third Party Labor Summary

HOC Item	Annex II Definition	Vendor	Invoice #	Quantity	Price	Total (USD)
1	**General & Transition Management**	Aerotek Professional Services	OP09954267	3	31.50	**$94.50**
1		Aerotek Professional Services	OP09954267	40	21.00	**$840.00**
1		Aerotek Professional Services	OP09970357	2.5	31.50	**$78.75**
1		Aerotek Professional Services	OP09970357	40	21.00	**$840.00**
1		Aerotek Professional Services	OP09986641	2.5	31.50	**$78.75**
1		Aerotek Professional Services	OP09986641	40	21.00	**$840.00**
1		Aerotek Professional Services	OP10004170	1	10.18	**$10.18**
1		Aerotek Professional Services	OP10004170	2.5	31.50	**$78.75**
1		Aerotek Professional Services	OP10004170	40	21.00	**$840.00**
1		Alvarez & Marsal Corporate Performance Improvement, LLC	826788-08E	46	660.00	**$30,360.00**
1		Alvarez & Marsal Corporate Performance Improvement, LLC	826788-08A	111	660.00	**$73,260.00**
1		Covington & Burling LLP	60930204	15.9	1,200.00	**$19,080.00**
1		Covington & Burling LLP	60930204	19.1	720.00	**$13,752.00**
1		DLA Piper LLP (US)	4058634	10.4	1,055.00	**$10,972.00**
1		DLA Piper LLP (US)	4058634	4.6	890.00	**$4,094.00**
1		DLA Piper LLP (US)	4058634	6.5	450.00	**$2,925.00**
1		DLA Piper LLP (US)	4058634	16.8	395.00	**$6,636.00**
1		DLA Piper LLP (US)	4058634	4.8	325.00	**$1,560.00**
1		DLA Piper LLP (US)	4058634	7.8	275.00	**$2,145.00**
1		DLA Piper LLP (US)	4058634	132.5	350.00	**$46,375.00**
1		DLA Piper LLP (US)	4058634	13.9	340.00	**$4,726.00**
1		DLA Piper LLP (US)	4058634	1	1,040.00	**$1,040.00**
1		DLA Piper LLP (US)	4058634	17.1	750.00	**$12,825.00**
1		DLA Piper LLP (US)	4058634	3.8	235.00	**$893.00**
1		DLA Piper LLP (US)	4058634	14.9	1,245.00	**$18,550.50**
1		DLA Piper LLP (US)	4058634	26.4	235.00	**$6,204.00**
1		DLA Piper LLP (US)	4058634	2.3	950.00	**$2,185.00**
1		DLA Piper LLP (US)	4058634	2.1	250.00	**$525.00**
1		DLA Piper LLP (US)	4058634	0.3	340.00	**$102.00**
1		Quanta Workforce Solutions, LLC	QWS-022021-2B	1	135.00	**$135.00**
1		Quanta Workforce Solutions, LLC	QWS-022021-2B	67	79.95	**$5,356.65**
1		Global Project Solutions, LLC	21-1005	45	137.50	**$6,187.50**
1		Global Project Solutions, LLC	21-1004	1	0.44	**$0.44**
1		Global Project Solutions, LLC	21-1004	88	184.37	**$16,224.56**
1		WinKom Systems, Inc.	LUMA-20210131	220	97.25	**$21,395.00**
1		WinKom Systems, Inc.	LUMA-20210228	200	98.63	**$19,726.00**
1	**General & Transition Management Total**					
1 Total				**1250.7**		**$330,935.58**
1.02	**Plan to Address Gaps in Assets, Technology, Processes, etc. (plan to include cost estimates)**	Alumbra LLC	108	3	340.00	**$1,020.00**
1.02	**Plan to Address Gaps in Assets, Technology, Processes, etc. (plan to include cost estimates) Total**					
1.02 Total				**3**		**$1,020.00**
1.03	**PREB Rate Order Filing (Initial Budgets and Liability Waiver approvals)**	Alumbra LLC	97	2.5	214.04	**$535.10**
1.03		Alumbra LLC	97	9.25	214.04	**$1,979.87**
1.03		Alumbra LLC	114	3.5	186.26	**$651.91**
1.03		Alumbra LLC	114	34	186.26	**$6,332.84**
1.03		Alumbra LLC	114	52	186.26	**$9,685.52**
1.03		Alumbra LLC	115	9	340.00	**$3,060.00**
1.03	**PREB Rate Order Filing (Initial Budgets and Liability Waiver approvals) Total**					
1.03 Total				**110.25**		**$22,245.24**
2.0304	**Fleet Management Plan**	Alumbra LLC	107	1	340.00	**$340.00**
2.0304		Alumbra LLC	108	2	340.00	**$680.00**
2.0304	**Fleet Management Plan Total**					
2.0304 Total				**3**		**$1,020.00**
2.031	**Materials Management & Warehouse Plan**	Alumbra LLC	107	1	340.00	**$340.00**
2.031		Alumbra LLC	108	1	340.00	**$340.00**
2.031	**Materials Management & Warehouse Plan Total**					

HOC Item	Annex II Definition	Vendor	Invoice #	Quantity	Price	Total (USD)
2.031 Total				**2**		**$680.00**
2.0312	**Vegetation Management Plan**	Alumbra LLC	107	1.5	340.00	**$510.00**
2.0312		Alumbra LLC	108	3	340.00	**$1,020.00**
2.0312		Alumbra LLC	113	100.55	370.77	**$37,280.92**
2.0312		Alumbra LLC	113	7	370.77	**$2,595.39**
2.0312	**Vegetation Management Plan Total**					
2.0312 Total				**112.05**		**$41,406.31**
2.05	**Environmental Exposure Management Plan**	ERM-PR, Inc.	18092	12	150.00	**$1,800.00**
2.05		ERM-PR, Inc.	18092	40	125.00	**$5,000.00**
2.05		ERM-PR, Inc.	18092	12	150.00	**$1,800.00**
2.05	**Environmental Exposure Management Plan Total**					
2.05 Total				**64**		**$8,600.00**
3.05	**Approval of System Remediation Plan**	Alumbra LLC	97	4.75	180.00	**$855.00**
3.05		Alumbra LLC	98	33.5	340.00	**$11,390.00**
3.05		Alumbra LLC	114	25.75	180.00	**$4,635.00**
3.05		Alumbra LLC	114	5	180.00	**$900.00**
3.05		Alumbra LLC	115	2	310.00	**$620.00**
3.05	**Approval of System Remediation Plan Total**					
3.05 Total				**71**		**$18,400.00**
4.02	**Evaluating and Updating Customer Service Policies and Procedures**	Alumbra LLC	109	70	278.97	**$19,527.90**
4.02		Alumbra LLC	109	2.5	278.97	**$697.43**
4.02		Alumbra LLC	109	133.5	290.77	**$38,817.80**
4.02		Alumbra LLC	109	3	278.97	**$836.91**
4.02		Alumbra LLC	109	25	290.77	**$7,269.25**
4.02		Alumbra LLC	110	32	327.24	**$10,471.68**
4.02		Alumbra LLC	110	35	327.24	**$11,453.40**
4.02		Alumbra LLC	111	170.5	314.11	**$53,555.76**
4.02		Alumbra LLC	111	11.5	314.11	**$3,612.27**
4.02		Alumbra LLC	112	2.5	375.00	**$937.50**
4.02		BridgeSource Utilities Solutions, LLC	1007	3	200.00	**$600.00**
4.02	**Evaluating and Updating Customer Service Policies and Procedures Total**					
4.02 Total				**488.5**		**$147,779.90**
4.04	**Development of a Customer Service Transition Plan**	Alumbra LLC	109	4	275.00	**$1,100.00**
4.04		Alumbra LLC	109	40	316.18	**$12,647.20**
4.04		Alumbra LLC	109	42	298.64	**$12,542.88**
4.04		Alumbra LLC	109	13	298.64	**$3,882.32**
4.04		Alumbra LLC	109	28	316.18	**$8,853.04**
4.04		Alumbra LLC	110	26	375.00	**$9,750.00**
4.04		Alumbra LLC	111	5	356.43	**$1,782.15**
4.04		Alumbra LLC	111	109	327.34	**$35,680.06**
4.04		Alumbra LLC	111	61	327.34	**$19,967.74**
4.04		Alumbra LLC	111	2	356.43	**$712.86**
4.04		Alumbra LLC	111	115.5	327.34	**$37,807.77**
4.04		Alumbra LLC	112	35.5	304.22	**$10,799.81**
4.04		Alumbra LLC	112	94	304.22	**$28,596.68**
4.04		Alumbra LLC	112	40.5	304.22	**$12,320.91**
4.04		BridgeSource Utilities Solutions, LLC	1007	160	150.00	**$24,000.00**
4.04		BridgeSource Utilities Solutions, LLC	1007	119	200.00	**$23,800.00**
4.04		BridgeSource Utilities Solutions, LLC	1007	160	150.00	**$24,000.00**
4.04		BridgeSource Utilities Solutions, LLC	1007	12	150.00	**$1,800.00**
4.04	**Development of a Customer Service Transition Plan Total**					
4.04 Total				**1066.5**		**$270,043.42**
4.05	**Development and Implementation of a Service Start and Shut-Off Plan**	Alumbra LLC	109	15	275.00	**$4,125.00**
4.05	**Development and Implementation of a Service Start and Shut-Off Plan Total**					
4.05 Total				**15**		**$4,125.00**
5.07	**Commencement Cutover Planning**	Alvarez & Marsal Corporate Performance Improvement, LLC	826788-08G	36	725.00	**$26,100.00**
5.07		Alvarez & Marsal Corporate Performance Improvement, LLC	826788-08F	5	725.00	**$3,625.00**
5.07		International Business Machines Corporation (IBM)	C21BK7N	171	60.00	**$10,260.00**
5.07		International Business Machines Corporation (IBM)	C21BK7N	156	245.00	**$38,220.00**

HOC Item	Annex II Definition	Vendor	Invoice #	Quantity	Price	Total (USD)
5.07		International Business Machines Corporation (IBM)	C21BK7N	80	395.00	$31,600.00
5.07		International Business Machines Corporation (IBM)	C21BK7N	119	90.00	$10,710.00
5.07		International Business Machines Corporation (IBM)	C21BK7N	18	395.00	$7,110.00
5.07		International Business Machines Corporation (IBM)	C21BK7N	152	295.00	$44,840.00
5.07		International Business Machines Corporation (IBM)	C21BK7N	76	210.00	$15,960.00
5.07		International Business Machines Corporation (IBM)	C21BK7N	160	150.00	$24,000.00
5.07		International Business Machines Corporation (IBM)	C21BK7N	64	395.00	$25,280.00
5.07		International Business Machines Corporation (IBM)	C21BK7N	80	295.00	$23,600.00
5.07		International Business Machines Corporation (IBM)	C21BK7N	22	295.00	$6,490.00
5.07		International Business Machines Corporation (IBM)	C21BK7N	171	60.00	$10,260.00
5.07		International Business Machines Corporation (IBM)	C21BK7N	162	60.00	$9,720.00
5.07		International Business Machines Corporation (IBM)	C21BK7N	45	60.00	$2,700.00
5.07		International Business Machines Corporation (IBM)	C21BK7N	85.5	60.00	$5,130.00
5.07		International Business Machines Corporation (IBM)	C21BK7N	171	60.00	$10,260.00
5.07		International Business Machines Corporation (IBM)	C21BK7N	85.5	60.00	$5,130.00
5.07		International Business Machines Corporation (IBM)	C21BK7N	171	60.00	$10,260.00
5.07		International Business Machines Corporation (IBM)	C21BK7N	171	60.00	$10,260.00
5.07		International Business Machines Corporation (IBM)	C21BK7N	57.6	60.00	$3,456.00
5.07		International Business Machines Corporation (IBM)	C21BK7N	85.5	60.00	$5,130.00
5.07		International Business Machines Corporation (IBM)	C21BK7N	15	395.00	$5,925.00
5.07		International Business Machines Corporation (IBM)	C21BK7N	92.5	245.00	$22,662.50
5.07		International Business Machines Corporation (IBM)	C21BK7N	85.5	90.00	$7,695.00
5.07		International Business Machines Corporation (IBM)	C21BK7N	153	295.00	$45,135.00
5.07		International Business Machines Corporation (IBM)	C21BK7N	120	295.00	$35,400.00
5.07		International Business Machines Corporation (IBM)	C21BK7N	24	395.00	$9,480.00
5.07		International Business Machines Corporation (IBM)	C21BK7N	72	395.00	$28,440.00
5.07		International Business Machines Corporation (IBM)	C21BK7N	145.5	245.00	$35,647.50
5.07		International Business Machines Corporation (IBM)	C21BK7N	48.7	245.00	$11,931.50
5.07		International Business Machines Corporation (IBM)	C21BK7N	4	150.00	$600.00
5.07		International Business Machines Corporation (IBM)	C21BK7N	19	150.00	$2,850.00
5.07		International Business Machines Corporation (IBM)	C21BK7N	5	150.00	$750.00
5.07		International Business Machines Corporation (IBM)	C21BK7N	11	150.00	$1,650.00
5.07		International Business Machines Corporation (IBM)	C21BK7N	26	150.00	$3,900.00
5.07		International Business Machines Corporation (IBM)	C21BK7N	16	150.00	$2,400.00
5.07		International Business Machines Corporation (IBM)	C21BK7N	12	150.00	$1,800.00
5.07		International Business Machines Corporation (IBM)	C21BK7N	24	150.00	$3,600.00
5.07		International Business Machines Corporation (IBM)	C21BK7N	286	245.00	$70,070.00
5.07		International Business Machines Corporation (IBM)	C21BK7N	55	245.00	$13,475.00
5.07		Smartbridge	INV_9712	79	225.00	$17,775.00
5.07		Smartbridge	INV_9712	81	200.00	$16,200.00
5.07		Smartbridge	INV_9712	6.5	180.00	$1,170.00
5.07		Smartbridge	INV_9748	75.5	225.00	$16,987.50
5.07		Smartbridge	INV_9748	87.5	200.00	$17,500.00
5.07	**Commencement Cutover Planning Total**					
5.07 Total				**3887.8**		**$713,145.00**
6.01	**Detailed Description of Approach to Budgeting and Reporting**	Alvarez & Marsal Corporate Performance Improvement, LLC	826788-08D	48	575.00	$27,600.00
6.01		Alvarez & Marsal Corporate Performance Improvement, LLC	826788-08C	81	575.00	$46,575.00
6.01		Alvarez & Marsal Corporate Performance Improvement, LLC	826788-08C	144.5	575.00	$83,087.50
6.01	**Detailed Description of Approach to Budgeting and Reporting Total**					
6.01 Total				**273.5**		**$157,262.50**
6.07	**Evaluating and Updating Payroll and Labor Cost Reporting systems**	People 2.0 North America	RL509385583	84.5	126.00	$10,647.00
6.07		People 2.0 North America	RL509388599	71	126.00	$8,946.00
6.07		Resources Global Professionals (RGP)	RGP1063047	40	160.00	$6,400.00
6.07		Resources Global Professionals (RGP)	RGP1064121	40.5	160.00	$6,480.00
6.07		Resources Global Professionals (RGP)	RGP1064888	41.5	160.00	$6,640.00
6.07		Trans4mative	1547	96	175.00	$16,800.00
6.07		Trans4mative	1552	81.5	175.00	$14,262.50
6.07	**Evaluating and Updating Payroll and Labor Cost Reporting systems Total**					
6.07 Total				**455**		**$70,175.50**

HOC Item	Annex II Definition	Vendor	Invoice #	Quantity	Price	Total (USD)
7.02	Policies and Procedures	Alumbra LLC	103	22	340.00	$7,480.00
7.02		Alumbra LLC	103	1	310.44	$310.44
7.02		Alumbra LLC	103	67.33	310.44	$20,901.93
7.02		Alumbra LLC	103	7	310.00	$2,170.00
7.02		Alumbra LLC	103	20.5	375.00	$7,687.50
7.02		Alumbra LLC	104	90	340.00	$30,600.00
7.02		Alumbra LLC	104	34	322.99	$10,981.66
7.02		Alumbra LLC	104	98	340.00	$33,320.00
7.02		Alumbra LLC	104	44.5	322.99	$14,373.06
7.02		Alumbra LLC	104	59	375.00	$22,125.00
7.02		Innovative Emergency Management, Inc. (IEM)	20342-WO4-003	17.5	204.00	$3,570.00
7.02		Innovative Emergency Management, Inc. (IEM)	20342-WO4-003	2	204.00	$408.00
7.02		Innovative Emergency Management, Inc. (IEM)	20342-WO4-003	24.5	204.00	$4,998.00
7.02		Innovative Emergency Management, Inc. (IEM)	20342-WO4-003	41	114.00	$4,674.00
7.02		Innovative Emergency Management, Inc. (IEM)	20342-WO4-004	17.5	204.00	$3,570.00
7.02		Innovative Emergency Management, Inc. (IEM)	20342-WO4-004	1	244.00	$244.00
7.02		Innovative Emergency Management, Inc. (IEM)	20342-WO4-004	18.5	64.00	$1,184.00
7.02		Innovative Emergency Management, Inc. (IEM)	20342-WO4-004	3.25	114.00	$370.50
7.02	Policies and Procedures Total					
7.02 Total				568.58		$168,968.09
7.05	Project Worksheet Assessment (also covered under Section 4.3)	Innovative Emergency Management, Inc. (IEM)	20342-WO1-007	32.75	204.00	$6,681.00
7.05		Innovative Emergency Management, Inc. (IEM)	20342-WO1-007	19.5	244.00	$4,758.00
7.05		Innovative Emergency Management, Inc. (IEM)	20342-WO1-007	66.25	64.00	$4,240.00
7.05		Innovative Emergency Management, Inc. (IEM)	20342-WO1-007	2	277.00	$554.00
7.05		Innovative Emergency Management, Inc. (IEM)	20342-WO1-008	8	204.00	$1,632.00
7.05		Innovative Emergency Management, Inc. (IEM)	20342-WO1-008	9.5	204.00	$1,938.00
7.05		Innovative Emergency Management, Inc. (IEM)	20342-WO1-008	14.5	244.00	$3,538.00
7.05		Innovative Emergency Management, Inc. (IEM)	20342-WO1-008	32.25	64.00	$2,064.00
7.05	Project Worksheet Assessment (also covered under Section 4.3) Total					
7.05 Total				184.75		$25,405.00
7.08	Drafting, Revising and Finalizing Federal Funding Procurement Manual	Innovative Emergency Management, Inc. (IEM)	20342-WO3-005	25.5	204.00	$5,202.00
7.08		Innovative Emergency Management, Inc. (IEM)	20342-WO3-005	1	204.00	$204.00
7.08		Innovative Emergency Management, Inc. (IEM)	20342-WO3-005	100.75	114.00	$11,485.50
7.08		Innovative Emergency Management, Inc. (IEM)	20342-WO3-005	29	64.00	$1,856.00
7.08		Innovative Emergency Management, Inc. (IEM)	20342-WO3-006	54.25	204.00	$11,067.00
7.08		Innovative Emergency Management, Inc. (IEM)	20342-WO3-006	1.5	244.00	$366.00
7.08		Innovative Emergency Management, Inc. (IEM)	20342-WO3-006	135	114.00	$15,390.00
7.08		Innovative Emergency Management, Inc. (IEM)	20342-WO3-006	9.5	64.00	$608.00
7.08		Innovative Emergency Management, Inc. (IEM)	20342-WO3-006	1	152.00	$152.00
7.08	Drafting, Revising and Finalizing Federal Funding Procurement Manual Total					
7.08 Total				357.5		$46,330.50
8.02	Recruiting and Staffing	Aerotek Professional Services	OP09954269	1	12.60	$12.60
8.02		Aerotek Professional Services	OP09954269	40	22.32	$892.80
8.02		Aerotek Professional Services	OP09954269	16	22.94	$367.04
8.02		Aerotek Professional Services	OP09954268	1	59.47	$59.47
8.02		Aerotek Professional Services	OP09954268	40	18.60	$744.00
8.02		Aerotek Professional Services	OP09954268	40	18.60	$744.00
8.02		Aerotek Professional Services	OP09954268	36	18.60	$669.60
8.02		Aerotek Professional Services	OP09954268	40	18.60	$744.00
8.02		Aerotek Professional Services	OP09954268	40	18.60	$744.00
8.02		Aerotek Professional Services	OP09954268	40	18.60	$744.00
8.02		Aerotek Professional Services	OP09954268	40	18.60	$744.00
8.02		Aerotek Professional Services	OP09954268	40	18.60	$744.00
8.02		Aerotek Professional Services	OP09954268	4	17.25	$69.00
8.02		Aerotek Professional Services	OP09954267	40	19.60	$784.00
8.02		Aerotek Professional Services	OP09954267	1	50.00	$50.00
8.02		Aerotek Professional Services	OP09954265	40	37.20	$1,488.00
8.02		Aerotek Professional Services	OP09954265	39.58	31.00	$1,226.98
8.02		Aerotek Professional Services	OP09954265	40	37.20	$1,488.00

HOC Item	Annex II Definition	Vendor	Invoice #	Quantity	Price	Total (USD)
8.02		Aerotek Professional Services	OP09954265	40	37.20	$1,488.00
8.02		Aerotek Professional Services	OP09954265	40	37.20	$1,488.00
8.02		Aerotek Professional Services	OP09954265	40	43.40	$1,736.00
8.02		Aerotek Professional Services	OP09954265	39.62	37.20	$1,473.86
8.02		Aerotek Professional Services	OP09954265	40	37.20	$1,488.00
8.02		Aerotek Professional Services	OP09954265	40	37.20	$1,488.00
8.02		Aerotek Professional Services	OP09954265	40	37.20	$1,488.00
8.02		Aerotek Professional Services	OP09954265	39.5	37.20	$1,469.40
8.02		Aerotek Professional Services	OP09891237	24	37.20	$892.80
8.02		Aerotek Professional Services	OP09891237	24	31.00	$744.00
8.02		Aerotek Professional Services	OP09891237	24	37.20	$892.80
8.02		Aerotek Professional Services	OP09891237	24	37.20	$892.80
8.02		Aerotek Professional Services	OP09891237	24	37.20	$892.80
8.02		Aerotek Professional Services	OP09891237	24	43.40	$1,041.60
8.02		Aerotek Professional Services	OP09891237	24	37.20	$892.80
8.02		Aerotek Professional Services	OP09891237	24	37.20	$892.80
8.02		Aerotek Professional Services	OP09891237	24	37.20	$892.80
8.02		Aerotek Professional Services	OP09891237	24	37.20	$892.80
8.02		Aerotek Professional Services	OP09891237	24	37.20	$892.80
8.02		Aerotek Professional Services	OP09891237	24	37.20	$892.80
8.02		Aerotek Professional Services	OP09891237	24	37.20	$892.80
8.02		Aerotek Professional Services	OP09891237	8	34.50	$276.00
8.02		Aerotek Professional Services	OP09891237	8	28.75	$230.00
8.02		Aerotek Professional Services	OP09891237	8	34.50	$276.00
8.02		Aerotek Professional Services	OP09891237	8	34.50	$276.00
8.02		Aerotek Professional Services	OP09891237	8	34.50	$276.00
8.02		Aerotek Professional Services	OP09891237	8	34.50	$276.00
8.02		Aerotek Professional Services	OP09891237	8	34.50	$276.00
8.02		Aerotek Professional Services	OP09891237	8	40.25	$322.00
8.02		Aerotek Professional Services	OP09891237	8	34.50	$276.00
8.02		Aerotek Professional Services	OP09891237	8	34.50	$276.00
8.02		Aerotek Professional Services	OP09891237	8	34.50	$276.00
8.02		Aerotek Professional Services	OP09891237	8	34.50	$276.00
8.02		Aerotek Professional Services	OP09891237	8	34.50	$276.00
8.02		Aerotek Professional Services	OP09970359	40	22.32	$892.80
8.02		Aerotek Professional Services	OP09970359	28	22.94	$642.32
8.02		Aerotek Professional Services	OP09970358	40	18.60	$744.00
8.02		Aerotek Professional Services	OP09970358	40	18.60	$744.00
8.02		Aerotek Professional Services	OP09970358	40	18.60	$744.00
8.02		Aerotek Professional Services	OP09970358	39.75	18.60	$739.35
8.02		Aerotek Professional Services	OP09970358	40	18.60	$744.00
8.02		Aerotek Professional Services	OP09970358	40	18.60	$744.00
8.02		Aerotek Professional Services	OP09970358	37.75	18.60	$702.15
8.02		Aerotek Professional Services	OP09970358	40	18.60	$744.00
8.02		Aerotek Professional Services	OP09970357	40	19.60	$784.00
8.02		Aerotek Professional Services	OP09970354	40	37.20	$1,488.00
8.02		Aerotek Professional Services	OP09970354	39.83	31.00	$1,234.73
8.02		Aerotek Professional Services	OP09970354	40	37.20	$1,488.00
8.02		Aerotek Professional Services	OP09970354	40	37.20	$1,488.00
8.02		Aerotek Professional Services	OP09970354	40	37.20	$1,488.00
8.02		Aerotek Professional Services	OP09970354	40	43.40	$1,736.00
8.02		Aerotek Professional Services	OP09970354	28	37.20	$1,041.60
8.02		Aerotek Professional Services	OP09970354	40	37.20	$1,488.00
8.02		Aerotek Professional Services	OP09970354	40	37.20	$1,488.00
8.02		Aerotek Professional Services	OP09970354	40	37.20	$1,488.00
8.02		Aerotek Professional Services	OP09970354	12	34.50	$414.00
8.02		Aerotek Professional Services	OP09986638	40	37.20	$1,488.00
8.02		Aerotek Professional Services	OP09986638	40	31.00	$1,240.00
8.02		Aerotek Professional Services	OP09986638	40	37.20	$1,488.00

HOC Item	Annex II Definition	Vendor	Invoice #	Quantity	Price	Total (USD)
8.02		Aerotek Professional Services	OP09986638	40	37.20	$1,488.00
8.02		Aerotek Professional Services	OP09986638	40	37.20	$1,488.00
8.02		Aerotek Professional Services	OP09986638	40	43.40	$1,736.00
8.02		Aerotek Professional Services	OP09986638	40	37.20	$1,488.00
8.02		Aerotek Professional Services	OP09986638	40	37.20	$1,488.00
8.02		Aerotek Professional Services	OP09986638	40	37.20	$1,488.00
8.02		Aerotek Professional Services	OP09986638	40	37.20	$1,488.00
8.02		Aerotek Professional Services	OP09986641	40	19.60	$784.00
8.02		Aerotek Professional Services	OP09986642	40	18.60	$744.00
8.02		Aerotek Professional Services	OP09986642	40	18.60	$744.00
8.02		Aerotek Professional Services	OP09986642	40	18.60	$744.00
8.02		Aerotek Professional Services	OP09986642	40	18.60	$744.00
8.02		Aerotek Professional Services	OP09986642	40	18.60	$744.00
8.02		Aerotek Professional Services	OP09986642	40	18.60	$744.00
8.02		Aerotek Professional Services	OP09986642	40	18.60	$744.00
8.02		Aerotek Professional Services	OP09986642	40	18.60	$744.00
8.02		Aerotek Professional Services	OP09986643	24	22.32	$535.68
8.02		Aerotek Professional Services	OP09986643	9	22.94	$206.46
8.02		Aerotek Professional Services	OP10004167	40	37.20	$1,488.00
8.02		Aerotek Professional Services	OP10004167	31.88	31.00	$988.28
8.02		Aerotek Professional Services	OP10004167	40	37.20	$1,488.00
8.02		Aerotek Professional Services	OP10004167	40	37.20	$1,488.00
8.02		Aerotek Professional Services	OP10004167	40	37.20	$1,488.00
8.02		Aerotek Professional Services	OP10004167	40	43.40	$1,736.00
8.02		Aerotek Professional Services	OP10004167	40	37.20	$1,488.00
8.02		Aerotek Professional Services	OP10004167	40	37.20	$1,488.00
8.02		Aerotek Professional Services	OP10004167	32	37.20	$1,190.40
8.02		Aerotek Professional Services	OP10004167	40	37.20	$1,488.00
8.02		Aerotek Professional Services	OP10004167	8	34.50	$276.00
8.02		Aerotek Professional Services	OP10004170	40	19.60	$784.00
8.02		Aerotek Professional Services	OP10004171	40	18.60	$744.00
8.02		Aerotek Professional Services	OP10004171	37	18.60	$688.20
8.02		Aerotek Professional Services	OP10004171	40	18.60	$744.00
8.02		Aerotek Professional Services	OP10004171	36	18.60	$669.60
8.02		Aerotek Professional Services	OP10004171	40	18.60	$744.00
8.02		Aerotek Professional Services	OP10004171	40	18.60	$744.00
8.02		Aerotek Professional Services	OP10004171	40	18.60	$744.00
8.02		Aerotek Professional Services	OP10004171	40	18.60	$744.00
8.02		Aerotek Professional Services	OP10004171	4	17.25	$69.00
8.02		Aerotek Professional Services	OP10004172	8	22.32	$178.56
8.02		Aerotek Professional Services	OP10004172	8	22.94	$183.52
8.02		Aerotek Professional Services	OP10020464	40	37.20	$1,488.00
8.02		Aerotek Professional Services	OP10020464	40	31.00	$1,240.00
8.02		Aerotek Professional Services	OP10020464	40	37.20	$1,488.00
8.02		Aerotek Professional Services	OP10020464	40	37.20	$1,488.00
8.02		Aerotek Professional Services	OP10020464	40	37.20	$1,488.00
8.02		Aerotek Professional Services	OP10020464	40	43.40	$1,736.00
8.02		Aerotek Professional Services	OP10020464	40	37.20	$1,488.00
8.02		Aerotek Professional Services	OP10020464	40	37.20	$1,488.00
8.02		Aerotek Professional Services	OP10020464	40	37.20	$1,488.00
8.02		Aerotek Professional Services	OP10020464	32	37.20	$1,190.40
8.02		Aerotek Professional Services	OP10020464	8	34.50	$276.00
8.02		Aerotek Professional Services	OP10020467	32	18.60	$595.20
8.02		Aerotek Professional Services	OP10020467	40	18.60	$744.00
8.02		Aerotek Professional Services	OP10020467	40	18.60	$744.00
8.02		Aerotek Professional Services	OP10020467	40	18.60	$744.00
8.02		Aerotek Professional Services	OP10020467	40	18.60	$744.00
8.02		Aerotek Professional Services	OP10020467	40	18.60	$744.00
8.02		Aerotek Professional Services	OP10020467	40	18.60	$744.00

HOC Item	Annex II Definition	Vendor	Invoice #	Quantity	Price	Total (USD)
8.02		Aerotek Professional Services	OP10020467	40	18.60	$744.00
8.02		Iris Vargas	LE 2021-02	80	80.00	$6,400.00
8.02		Iris Vargas	LE 2021-03	83	80.00	$6,640.00
8.02		Iris Vargas	LE 2021-04	70	80.00	$5,600.00
8.02		BMA Group	21-0338	80	95.00	$7,600.00
8.02		BMA Group	21-0338	80	95.00	$7,600.00
8.02		BMA Group	21-0338	32	25.20	$806.40
8.02		BMA Group	21-0338	32	25.20	$806.40
8.02		BMA Group	21-0338	32	25.20	$806.40
8.02		BMA Group	21-0338	32	25.20	$806.40
8.02		BMA Group	21-0520	80	95.00	$7,600.00
8.02		BMA Group	21-0520	80	95.00	$7,600.00
8.02		BMA Group	21-0520	80	25.20	$2,016.00
8.02		BMA Group	21-0520	80	25.20	$2,016.00
8.02		BMA Group	21-0520	80	25.20	$2,016.00
8.02		BMA Group	21-0520	80	25.20	$2,016.00
8.02	Recruiting and Staffing Total					
8.02 Total				5369.91		$187,689.00
8.05	Stand Up Human Capital Management (HCM) System	Trans4mative	1534	55	185.00	$10,175.00
8.05		Trans4mative	1538	38	185.00	$7,030.00
8.05		Trans4mative	1537	15	185.00	$2,775.00
8.05		Trans4mative	1537	65	185.00	$12,025.00
8.05		Trans4mative	1545	88	185.00	$16,280.00
8.05		Trans4mative	1545	14	185.00	$2,590.00
8.05		Trans4mative	1546	40	185.00	$7,400.00
8.05		Trans4mative	1551	30	185.00	$5,550.00
8.05		Trans4mative	1550	56	185.00	$10,360.00
8.05		Trans4mative	1550	32	185.00	$5,920.00
8.05	Stand Up Human Capital Management (HCM) System Total					
8.05 Total				433		$80,105.00
8.06	Communication Plan	Aerotek Professional Services	OP09970360	40	48.36	$1,934.40
8.06		Aerotek Professional Services	OP09970355	20	31.00	$620.00
8.06		Aerotek Professional Services	OP09986639	20	31.00	$620.00
8.06		Aerotek Professional Services	OP09986644	40	48.36	$1,934.40
8.06		Aerotek Professional Services	OP10004173	40	48.36	$1,934.40
8.06		Aerotek Professional Services	OP10004168	20	31.00	$620.00
8.06	Communication Plan Total					
8.06 Total				180		$7,663.20
8.07	Training (Workforce Development) Plan	BMA Group	21-0520	40	95.00	$3,800.00
8.07	Training (Workforce Development) Plan Total					
8.07 Total				40		$3,800.00
8.08	Develop Employee Retirement Plan	McConnell Valdes LLC	1031883	0.75	325.00	$243.75
8.08		McConnell Valdes LLC	1031883	0.5	185.00	$92.50
8.08	Develop Employee Retirement Plan Total					
8.08 Total				1.25		$336.25
8.1	Compliance Plan	BMA Group	21-0338	80	95.00	$7,600.00
8.1		BMA Group	21-0520	80	95.00	$7,600.00
8.1	Compliance Plan Total					
8.1 Total				160		$15,200.00
9.01	Genco Shared Services Agreement Approval	Alumbra LLC	88	25	364.17	$9,104.25
9.01		Alumbra LLC	88	5	364.17	$1,820.85
9.01		Alumbra LLC	89	39.5	375.00	$14,812.50
9.01		Alumbra LLC	105	19.5	358.75	$6,995.63
9.01		Alumbra LLC	105	2	326.25	$652.50
9.01		Alumbra LLC	105	6.5	358.75	$2,331.88
9.01		Alumbra LLC	105	6	326.25	$1,957.50
9.01		Alumbra LLC	106	17.5	336.76	$5,893.30
9.01		Alumbra LLC	106	53	351.01	$18,603.53
9.01		Alumbra LLC	106	25	336.76	$8,419.00

HOC Item	Annex II Definition	Vendor	Invoice #	Quantity	Price	Total (USD)
9.01		Alumbra LLC	106	31	351.01	$10,881.31
9.01	Genco Shared Services Agreement Approval Total					
9.01 Total				230		$81,472.25
9.02	Emergency Response Plan Approval	Alumbra LLC	97	0.5	181.65	$90.83
9.02		Alumbra LLC	97	14.25	181.65	$2,588.51
9.02		Alumbra LLC	97	44.5	181.65	$8,083.43
9.02		Innovative Emergency Management, Inc. (IEM)	20342-WO2-006	12.25	204.00	$2,499.00
9.02		Innovative Emergency Management, Inc. (IEM)	20342-WO2-006	1.5	204.00	$306.00
9.02		Innovative Emergency Management, Inc. (IEM)	20342-WO2-006	2	244.00	$488.00
9.02		Innovative Emergency Management, Inc. (IEM)	20342-WO2-006	111.5	132.00	$14,718.00
9.02		Innovative Emergency Management, Inc. (IEM)	20342-WO2-006	123	114.00	$14,022.00
9.02		Innovative Emergency Management, Inc. (IEM)	20342-WO2-006	36	277.00	$9,972.00
9.02		Innovative Emergency Management, Inc. (IEM)	20342-WO2-007	6	204.00	$1,224.00
9.02		Innovative Emergency Management, Inc. (IEM)	20342-WO2-007	1.25	204.00	$255.00
9.02		Innovative Emergency Management, Inc. (IEM)	20342-WO2-007	10	244.00	$2,440.00
9.02		Innovative Emergency Management, Inc. (IEM)	20342-WO2-007	166.5	132.00	$21,978.00
9.02		Innovative Emergency Management, Inc. (IEM)	20342-WO2-007	139.5	114.00	$15,903.00
9.02		Innovative Emergency Management, Inc. (IEM)	20342-WO2-007	1	96.00	$96.00
9.02		Innovative Emergency Management, Inc. (IEM)	20342-WO2-007	1.5	64.00	$96.00
9.02		Innovative Emergency Management, Inc. (IEM)	20342-WO2-007	50	132.00	$6,600.00
9.02	Emergency Response Plan Approval Total					
9.02 Total				721.25		$101,359.77
9.07	System Operation Principles Regulatory Approval	Alumbra LLC	86	3.5	340.00	$1,190.00
9.07		Alumbra LLC	86	12	340.00	$4,080.00
9.07		Alumbra LLC	87	9	348.87	$3,139.83
9.07		Alumbra LLC	87	10	340.00	$3,400.00
9.07		Alumbra LLC	87	20	348.87	$6,977.40
9.07		Alumbra LLC	87	29	340.00	$9,860.00
9.07		Alumbra LLC	87	6.5	348.87	$2,267.66
9.07		Alumbra LLC	101	47.5	360.38	$17,118.05
9.07		Alumbra LLC	101	3.5	360.38	$1,261.33
9.07		Alumbra LLC	101	32	360.38	$11,532.16
9.07		Alumbra LLC	101	2	360.38	$720.76
9.07		Alumbra LLC	102	123.5	361.14	$44,600.79
9.07		Alumbra LLC	102	27	361.14	$9,750.78
9.07		Alumbra LLC	102	54	361.14	$19,501.56
9.07		Alumbra LLC	114	7.5	180.00	$1,350.00
9.07		Alumbra LLC	114	35	180.00	$6,300.00
9.07	System Operation Principles Regulatory Approval Total					
9.07 Total				422		$143,050.32
10.02	Assuming Responsibility for Securing Use of Assets, Facilities, IT / OT, etc.	Aerotek Professional Services	OP09954267	40	21.00	$840.00
10.02		Aerotek Professional Services	OP09970357	40	21.00	$840.00
10.02		Aerotek Professional Services	OP09986641	40	21.00	$840.00
10.02		Aerotek Professional Services	CE06134112	40	47.12	$1,884.80
10.02		Aerotek Professional Services	OP10004170	40	21.00	$840.00
10.02	Assuming Responsibility for Securing Use of Assets, Facilities, IT / OT, etc. Total					
10.02 Total				200		$5,244.80
12.03	Baseline Performance Levels	Alumbra LLC	114	4.25	180.00	$765.00
12.03	Baseline Performance Levels Total					
12.03 Total				4.25		$765.00
Non HOC 15	LUMA MC Ongoing Back Office Support	Aerotek Professional Services	OP09970356	40	39.20	$1,568.00
Non HOC 15		Aerotek Professional Services	OP09970356	7	58.80	$411.60
Non HOC 15		Aerotek Professional Services	OP09986640	39.75	39.20	$1,558.20
Non HOC 15		Aerotek Professional Services	OP10004169	40	39.20	$1,568.00
Non HOC 15		Aerotek Professional Services	OP10020465	40	39.20	$1,568.00
Non HOC 15		NexTec Operating Corp	155316	-6	195.00	($1,170.00)
Non HOC 15		NexTec Operating Corp	155556	-4.5	195.00	($877.50)
Non HOC 15		NexTec Operating Corp	154590	-3	195.00	($585.00)
Non HOC 15		NexTec Operating Corp	154826	-0.5	195.00	($97.50)

HOC Item	Annex II Definition	Vendor	Invoice #	Quantity	Price	Total (USD)
Non HOC 15		NexTec Operating Corp	154826	-1	195.00	($195.00)
Non HOC 15		NexTec Operating Corp	155064	-1	195.00	($195.00)
Non HOC 15		NexTec Operating Corp	155064	-5.25	195.00	($1,023.75)
Non HOC 15		NexTec Operating Corp	158172	-1	195.00	($195.00)
Non HOC 15		NexTec Operating Corp	158402	-11.25	195.00	($2,193.75)
Non HOC 15		NexTec Operating Corp	158531	-0.25	195.00	($48.75)
Non HOC 15		NexTec Operating Corp	158658	-0.25	195.00	($48.75)
Non HOC 15		NexTec Operating Corp	159428	-2.5	195.00	($487.50)
Non HOC 15		NexTec Operating Corp	159692	-4.75	195.00	($926.25)
Non HOC 15		NexTec Operating Corp	159927	-1.25	195.00	($243.75)
Non HOC 15		NexTec Operating Corp	159168	-0.25	195.00	($48.75)
Non HOC 15		People 2.0 North America	RL509385582	80	56.00	$4,480.00
Non HOC 15		People 2.0 North America	RL509385582	11	84.00	$924.00
Non HOC 15		People 2.0 North America	RL509385584	87	84.80	$7,377.60
Non HOC 15		People 2.0 North America	RL509385585	82	112.00	$9,184.00
Non HOC 15		People 2.0 North America	RL509388601	73	112.00	$8,176.00
Non HOC 15		People 2.0 North America	RL509388600	59.25	84.80	$5,024.40
Non HOC 15		People 2.0 North America	RL509388598	50	56.00	$2,800.00
Non HOC 15	LUMA MC Ongoing Back Office Support Total					
Non HOC 15 Total				566.25		$36,303.55
Non HOC 02	ServCo IT Systems	Smartbridge	INV_9713	79.5	225.00	$17,887.50
Non HOC 02		CSS International, Inc	19515	104	230.00	$23,920.00
Non HOC 02		CSS International, Inc	19612	127	230.00	$29,210.00
Non HOC 02		CSS International, Inc	19611	128	210.00	$26,880.00
Non HOC 02		CSS International, Inc	19657	64	120.00	$7,680.00
Non HOC 02		CSS International, Inc	19616	42	240.00	$10,080.00
Non HOC 02		CSS International, Inc	19614	160	210.00	$33,600.00
Non HOC 02		CSS International, Inc	19613	40	240.00	$9,600.00
Non HOC 02		Trans4mative	1543	87	205.00	$17,835.00
Non HOC 02		Trans4mative	1549	70	205.00	$14,350.00
Non HOC 02	ServCo IT Systems Total					
Non HOC 02 Total				901.5		$191,042.50
Non HOC 14	GenCo-GridCo integration	Alumbra LLC	100	2	375.00	$750.00
Non HOC 14		Alumbra LLC	84	22	328.98	$7,237.56
Non HOC 14		Alumbra LLC	84	20	328.98	$6,579.60
Non HOC 14		Alumbra LLC	84	4.5	328.98	$1,480.41
Non HOC 14		Alumbra LLC	84	14	328.98	$4,605.72
Non HOC 14		Alumbra LLC	84	0.5	328.98	$164.49
Non HOC 14		Alumbra LLC	84	102	328.98	$33,555.96
Non HOC 14		Alumbra LLC	84	9	328.98	$2,960.82
Non HOC 14		Alumbra LLC	85	59.5	375.00	$22,312.50
Non HOC 14		Alumbra LLC	99	2	313.44	$626.88
Non HOC 14		Alumbra LLC	99	31.83	313.44	$9,976.80
Non HOC 14		Alumbra LLC	99	4	313.44	$1,253.76
Non HOC 14	GenCo-GridCo integration Total					
Non HOC 14 Total				271.33		$91,504.50
Non HOC 11	Development of System Operations Principles	Alumbra LLC	100	2	375.00	$750.00
Non HOC 11		Alumbra LLC	85	2	347.00	$694.00
Non HOC 11		Alumbra LLC	85	8	347.00	$2,776.00
Non HOC 11		Alumbra LLC	97	7.5	180.00	$1,350.00
Non HOC 11		Alumbra LLC	101	9.5	340.00	$3,230.00
Non HOC 11		Alumbra LLC	102	1	375.00	$375.00
Non HOC 11		Alumbra LLC	114	40	340.00	$13,600.00
Non HOC 11		Alumbra LLC	114	10	303.60	$3,036.00
Non HOC 11		Alumbra LLC	114	4.5	303.60	$1,366.20
Non HOC 11		Alumbra LLC	114	30	303.60	$9,108.00
Non HOC 11	Development of System Operations Principles Total					
Non HOC 11 Total				114.5		$36,285.20
Non HOC 06	Regulatory Support of Handover Checklist Items	Aerotek Professional Services	OP09954267	14.5	21.00	$304.50

HOC Item	Annex II Definition	Vendor	Invoice #	Quantity	Price	Total (USD)
Non HOC 06		Aerotek Professional Services	OP09954267	39.33	18.20	**$715.81**
Non HOC 06		Aerotek Professional Services	OP09954267	1.25	27.30	**$34.13**
Non HOC 06		Aerotek Professional Services	OP09954267	24	17.25	**$414.00**
Non HOC 06		Aerotek Professional Services	OP09970357	40	21.00	**$840.00**
Non HOC 06		Aerotek Professional Services	OP09970357	40	18.20	**$728.00**
Non HOC 06		Aerotek Professional Services	OP09986641	39.5	21.00	**$829.50**
Non HOC 06		Aerotek Professional Services	OP09986641	38.6	18.20	**$702.52**
Non HOC 06		Aerotek Professional Services	OP10004170	32	21.00	**$672.00**
Non HOC 06		Aerotek Professional Services	OP10004170	39.5	18.20	**$718.90**
Non HOC 06		Aerotek Professional Services	OP10004170	8	17.25	**$138.00**
Non HOC 06		Alumbra LLC	97	17.5	202.66	**$3,546.55**
Non HOC 06		Alumbra LLC	97	7	202.66	**$1,418.62**
Non HOC 06		Alumbra LLC	97	1.5	202.66	**$303.99**
Non HOC 06		Alumbra LLC	97	3.25	300.00	**$975.00**
Non HOC 06		Alumbra LLC	97	111.75	202.66	**$22,647.26**
Non HOC 06		Alumbra LLC	97	39	300.00	**$11,700.00**
Non HOC 06		Alumbra LLC	97	3	202.66	**$607.98**
Non HOC 06		Alumbra LLC	97	17.75	180.00	**$3,195.00**
Non HOC 06		Alumbra LLC	98	23	340.00	**$7,820.00**
Non HOC 06		Alumbra LLC	114	21	206.60	**$4,338.60**
Non HOC 06		Alumbra LLC	114	97.5	301.61	**$29,406.98**
Non HOC 06		Alumbra LLC	114	33.5	206.60	**$6,921.10**
Non HOC 06		Alumbra LLC	114	0.5	206.60	**$103.30**
Non HOC 06		Alumbra LLC	114	28	206.60	**$5,784.80**
Non HOC 06		Alumbra LLC	114	83	206.60	**$17,147.80**
Non HOC 06		Alumbra LLC	114	56	301.61	**$16,890.16**
Non HOC 06		Alumbra LLC	114	89.5	206.60	**$18,490.70**
Non HOC 06		Alumbra LLC	114	36.5	301.61	**$11,008.77**
Non HOC 06		Alumbra LLC	114	43	206.60	**$8,883.80**
Non HOC 06		Alumbra LLC	114	27	301.61	**$8,143.47**
Non HOC 06		Alumbra LLC	114	38	206.60	**$7,850.80**
Non HOC 06		Alumbra LLC	115	7	340.00	**$2,380.00**
Non HOC 06		Alumbra LLC	115	68	324.89	**$22,092.52**
Non HOC 06		Alumbra LLC	115	69	324.89	**$22,417.41**
Non HOC 06	**Regulatory Support of Handover Checklist Items Total**					
Non HOC 06 Total				**1237.93**		**$240,171.97**
Non HOC 16	**PREB Resolutions and Orders**	Alvarez & Marsal Corporate Performance Improvement, LLC	826788-07B	22	575.00	**$12,650.00**
Non HOC 16	**PREB Resolutions and Orders Total**					
Non HOC 16 Total				**22**		**$12,650.00**
Grand Total				**19788.3**		**$3,262,185.35**

All Other Expense Items

HOC Item	Annex II Definition	Vendor	Invoice #	Total (USD)
1	**General & Transition Management**	Aerotek Professional Services	OP09954267	$10.07
1		Aerotek Professional Services	OP09970357	$10.28
1		Aerotek Professional Services	OP09986641	$10.19
1		Alumbra LLC	100	$45.00
1		Alumbra LLC	98	$573.40
1		Alumbra LLC	98	$1,400.00
1		Alumbra LLC	109	$0.27
1		Alumbra LLC	110	$1,266.92
1		Alumbra LLC	111	($1.11)
1		Alumbra LLC	112	$0.10
1		Alumbra LLC	114	($0.75)
1		Alumbra LLC	115	$0.07
1		Alumbra LLC	115	$125.00
1		Alvarez & Marsal Corporate Performance Improvement, LLC	826788-08E	$910.00
1		Alvarez & Marsal Corporate Performance Improvement, LLC	826788-08A	$2,197.80
1		American Relocation Connections, LLC	30325	$250.00
1		American Relocation Connections, LLC	30325	$25,000.00
1		American Relocation Connections, LLC	30449	$463.68
1		American Relocation Connections, LLC	30365	$50.00
1		American Relocation Connections, LLC	30561	$1,515.15
1		American Relocation Connections, LLC	30561	$432.90
1		American Relocation Connections, LLC	30561	$649.36
1		American Relocation Connections, LLC	30561	$3,463.20
1		American Relocation Connections, LLC	30612	($4,667.55)
1		American Relocation Connections, LLC	30546	$390.00
1		American Relocation Connections, LLC	30665	$8,000.00
1		American Relocation Connections, LLC	30260	$5,167.58
1		American Relocation Connections, LLC	30261	$756.00
1		American Relocation Connections, LLC	30384	$264.40
1		American Relocation Connections, LLC	30387	$971.33
1		American Relocation Connections, LLC	30388	$1,309.77
1		American Relocation Connections, LLC	30389	$1,048.48
1		American Relocation Connections, LLC	30390	$218.61
1		American Relocation Connections, LLC	30443	$931.02
1		American Relocation Connections, LLC	30445	$2,188.47
1		American Relocation Connections, LLC	30446	$463.68
1		American Relocation Connections, LLC	30462	$222.39
1		American Relocation Connections, LLC	30505	$5,750.00
1		American Relocation Connections, LLC	30506	$6,512.99
1		American Relocation Connections, LLC	30539	$16,918.80
1		American Relocation Connections, LLC	30540	$12,973.00
1		American Relocation Connections, LLC	30541	$10,250.00
1		American Relocation Connections, LLC	30678	$12,359.00
1		American Relocation Connections, LLC	30772	$18,174.19
1		American Relocation Connections, LLC	30680	$6,110.65
1		American Relocation Connections, LLC	30395	$4,960.00
1		ATCO Infrastructure Solutions Ltd	122020-2LB	$232.76
1		ATCO Infrastructure Solutions Ltd	012021-2LB	($0.02)
1		ATCO Infrastructure Solutions Ltd	012021-2LB	$213.80
1		ATCO Infrastructure Solutions Ltd	012021-2LB	$68.47
1		ATCO Infrastructure Solutions Ltd	012021-2LB	$389.67
1		ATCO Infrastructure Solutions Ltd	012021-2LB	$899.93
1		ATCO Infrastructure Solutions Ltd	012021-2LB	$1,141.57
1		ATCO Infrastructure Solutions Ltd	012021-2LB	$6.56
1		ATCO Infrastructure Solutions Ltd	012021-2LB	($0.04)
1		ATCO Infrastructure Solutions Ltd	012021-2LB	$27.68

HOC Item	Annex II Definition	Vendor	Invoice #	Total (USD)
1		ATCO Infrastructure Solutions Ltd	012021-2LB	$13.96
1		ATCO Infrastructure Solutions Ltd	012021-2LB	$2,323.22
1		ATCO Infrastructure Solutions Ltd	012021-2LB	$6,136.29
1		ATCO Infrastructure Solutions Ltd	012021-2LB	$2,219.24
1		ATCO Infrastructure Solutions Ltd	012021-2LB	$4.29
1		ATCO Infrastructure Solutions Ltd	012021-2LB	$1,431.42
1		ATCO Infrastructure Solutions Ltd	012021-2LB	$252.13
1		ATCO Infrastructure Solutions Ltd	012021-2LB	$3,065.27
1		ATCO Infrastructure Solutions Ltd	012021-2LB	$8,944.02
1		ATCO Infrastructure Solutions Ltd	012021-2LB	$1,440.55
1		ATCO Infrastructure Solutions Ltd	012021-2LB	$1,451.13
1		ATCO Infrastructure Solutions Ltd	012021-2LB	$844.44
1		ATCO Infrastructure Solutions Ltd	012021-2LB	$112.99
1		ATCO Infrastructure Solutions Ltd	012021-2LB	$729.31
1		ATCO Infrastructure Solutions Ltd	012021-2LB	$57.50
1		ATCO Infrastructure Solutions Ltd	012021-2LB	$197.73
1		ATCO Infrastructure Solutions Ltd	012021-2LB	$197.73
1		ATCO Infrastructure Solutions Ltd	012021-2LB	$28.23
1		ATCO Infrastructure Solutions Ltd	022021-2LB	$264.68
1		ATCO Infrastructure Solutions Ltd	022021-2LB	$0.05
1		ATCO Infrastructure Solutions Ltd	022021-2LB	$1,586.20
1		ATCO Infrastructure Solutions Ltd	022021-2LB	$137.93
1		ATCO Infrastructure Solutions Ltd	022021-2LB	$2,558.14
1		ATCO Infrastructure Solutions Ltd	022021-2LB	$9.15
1		ATCO Infrastructure Solutions Ltd	022021-2LB	$765.70
1		ATCO Infrastructure Solutions Ltd	022021-2LB	$357.22
1		ATCO Infrastructure Solutions Ltd	022021-2LB	($1,334.89)
1		ATCO Infrastructure Solutions Ltd	022021-2LB	$7,543.25
1		ATCO Infrastructure Solutions Ltd	022021-2LB	$363.70
1		ATCO Infrastructure Solutions Ltd	022021-2LB	$31.16
1		ATCO Infrastructure Solutions Ltd	022021-2LB	$569.34
1		ATCO Infrastructure Solutions Ltd	022021-2LB	($38.80)
1		ATCO Infrastructure Solutions Ltd	022021-2LB	$463.00
1		ATCO Infrastructure Solutions Ltd	022021-2LB	$4,489.17
1		ATCO Infrastructure Solutions Ltd	022021-2LB	$264.37
1		ATCO Infrastructure Solutions Ltd	022021-2LB	$243.82
1		ATCO Infrastructure Solutions Ltd	022021-2LB	($374.94)
1		ATCO Infrastructure Solutions Ltd	022021-2LB	($13.21)
1		ATCO Infrastructure Solutions Ltd	022021-2LB	$223.87
1		ATCO Infrastructure Solutions Ltd	022021-2LB	$127.43
1		ATCO Infrastructure Solutions Ltd	022021-2LB	$555.24
1		ATCO Infrastructure Solutions Ltd	022021-2LB	$99.41
1		ATCO Infrastructure Solutions Ltd	022021-2LB	($343.62)
1		ATCO Infrastructure Solutions Ltd	022021-2LB	($362.87)
1		ATCO Infrastructure Solutions Ltd	022021-2LB	$220.26
1		ATCO Infrastructure Solutions Ltd	022021-2LB	$141.27
1		ATCO Infrastructure Solutions Ltd	022021-2LB	$85.97
1		ATCO Infrastructure Solutions Ltd	022021-2LB	$239.82
1		ATCO Infrastructure Solutions Ltd	022021-2LB	$393.80
1		ATCO Infrastructure Solutions Ltd	022021-2LB	$109.03
1		ATCO Infrastructure Solutions Ltd	022021-2LB	$18,120.36
1		ATCO Infrastructure Solutions Ltd	022021-2LB	$113.30
1		ATCO Infrastructure Solutions Ltd	022021-2LB	$526.16
1		ATCO Infrastructure Solutions Ltd	022021-2LB	$61.35
1		ATCO Infrastructure Solutions Ltd	022021-2LB	$208.85
1		ATCO Infrastructure Solutions Ltd	022021-2LB	$22.85
1		ATCO Infrastructure Solutions Ltd	022021-2LB	$105.02
1		ATCO Infrastructure Solutions Ltd	022021-2LB	$27.76
1		ATCO Infrastructure Solutions Ltd	022021-2LB	$5.95

HOC Item	Annex II Definition	Vendor	Invoice #	Total (USD)
1		ATCO Infrastructure Solutions Ltd	022021-2LB	$152.87
1		ATCO Infrastructure Solutions Ltd	022021-2LB	$81.76
1		ATCO Infrastructure Solutions Ltd	022021-2LB	$27.76
1		ATCO Infrastructure Solutions Ltd	022021-2LB	$1,382.96
1		ATCO Infrastructure Solutions Ltd	022021-2LB	$179.86
1		ATCO Infrastructure Solutions Ltd	022021-2LB	$34.60
1		ATCO Infrastructure Solutions Ltd	022021-2LB	($25.98)
1		ATCO Infrastructure Solutions Ltd	022021-2LB	$2,286.85
1		ATCO Infrastructure Solutions Ltd	022021-2LB	$39.66
1		ATCO Infrastructure Solutions Ltd	022021-2LB	$561.48
1		ATCO Infrastructure Solutions Ltd	022021-2LB	$8,419.30
1		ATCO Infrastructure Solutions Ltd	022021-2LB	$292.60
1		ATCO Infrastructure Solutions Ltd	022021-2LB	$27.76
1		ATCO Infrastructure Solutions Ltd	022021-2LB	$70.13
1		ATCO Infrastructure Solutions Ltd	022021-2LB	$1,586.20
1		ATCO Infrastructure Solutions Ltd	022021-2LB	$233.81
1		ATCO Power (2010) Ltd.	112020-3LB	$157.77
1		ATCO Power (2010) Ltd.	112020-2LB	$1,319.28
1		ATCO Power (2010) Ltd.	112020-2LB	$12,026.00
1		ATCO Power (2010) Ltd.	112020-2LB	$491.97
1		BridgeSource Utilities Solutions, LLC	1008	$2,440.00
1		BridgeSource Utilities Solutions, LLC	1008	$32,000.00
1		BridgeSource Utilities Solutions, LLC	1008	$29,000.00
1		District View Office Center	INV-2019-18991	$44.55
1		District View Office Center	INV-2019-2021	$150.84
1		DLA Piper LLP (US)	4058634	$67.74
1		DLA Piper LLP (US)	4058634	$5,242.95
1		Laboratorio Clinico El Morro, Inc.	9	$3,266.00
1		Laboratorio Clinico El Morro, Inc.	8	$3,050.00
1		Ogletree, Deakins, Nash, Smoak & Stewart, P.C.	90284283	$864.00
1		Ogletree, Deakins, Nash, Smoak & Stewart, P.C.	90245879	$1,458.00
1		Quanta Workforce Solutions, LLC	QWS-072020-2B-02	$684.25
1		Quanta Workforce Solutions, LLC	QWS-072020-2B-02	$20.00
1		Quanta Workforce Solutions, LLC	QWS-072020-2B-02	$639.05
1		Quanta Workforce Solutions, LLC	QWS-072020-2B-02	$130.72
1		Quanta Workforce Solutions, LLC	QWS-072020-2B-02	$136.73
1		Quanta Workforce Solutions, LLC	QWS-072020-2B-02	$10.73
1		Quanta Workforce Solutions, LLC	QWS-072020-2B-02	$148.24
1		Quanta Workforce Solutions, LLC	QWS-072020-2B-02	$830.93
1		Quanta Workforce Solutions, LLC	QWS-072020-2B-02	$1,897.74
1		Quanta Workforce Solutions, LLC	QWS-072020-2B-02	$5,078.01
1		Quanta Workforce Solutions, LLC	QWS-072020-2B-02	$22.52
1		Quanta Workforce Solutions, LLC	QWS-072020-2B-02	$2,264.70
1		Quanta Workforce Solutions, LLC	QWS-082020-2B	$63.68
1		Quanta Workforce Solutions, LLC	QWS-082020-2B	$1,921.65
1		Quanta Workforce Solutions, LLC	QWS-092020-2B	$360.84
1		Quanta Workforce Solutions, LLC	QWS-012021-2B	$62.10
1		Quanta Workforce Solutions, LLC	QWS-012021-2B	$350.00
1		Quanta Workforce Solutions, LLC	QWS-012021-2B	$1,911.95
1		Quanta Workforce Solutions, LLC	QWS-012021-2B	$2.60
1		Quanta Workforce Solutions, LLC	QWS-012021-2B	$12.00
1		Quanta Workforce Solutions, LLC	QWS-012021-2B	$1,261.45
1		Quanta Workforce Solutions, LLC	QWS-012021-2B	$172.00
1		Quanta Workforce Solutions, LLC	QWS-012021-2B	$9,232.00
1		Quanta Workforce Solutions, LLC	QWS-012021-2B	$2,900.00
1		Quanta Workforce Solutions, LLC	QWS-012021-2B	$486.36
1		Quanta Workforce Solutions, LLC	QWS-012021-2B	$154.37
1		Quanta Workforce Solutions, LLC	QWS-022021-2B	$156.19
1		Quanta Workforce Solutions, LLC	QWS-022021-2B	$390.22

HOC Item	Annex II Definition	Vendor	Invoice #	Total (USD)
1		Quanta Workforce Solutions, LLC	QWS-022021-2B	$450.55
1		Quanta Workforce Solutions, LLC	QWS-022021-2B	$145.00
1		Quanta Workforce Solutions, LLC	QWS-022021-2B	$4,276.22
1		Quanta Workforce Solutions, LLC	QWS-022021-2B	$2,129.49
1		Quanta Workforce Solutions, LLC	QWS-022021-2B	$2,000.00
1		Quanta Workforce Solutions, LLC	QWS-022021-2B	$753.92
1		Quanta Workforce Solutions, LLC	QWS-022021-2B	$1,243.48
1		Quanta Workforce Solutions, LLC	QWS-022021-2B	$365.32
1		Quanta Workforce Solutions, LLC	QWS-022021-2B	$50,195.00
1		Quanta Workforce Solutions, LLC	QWS-022021-2B	$5,932.03
1		Quanta Workforce Solutions, LLC	QWS-022021-2B	$15.00
1		Quanta Workforce Solutions, LLC	QWS-022021-2B	$12.00
1		Quanta Workforce Solutions, LLC	QWS-022021-2B	$319.67
1		Quanta Workforce Solutions, LLC	QWS-022021-2B	$835.01
1		Quanta Workforce Solutions, LLC	QWS-022021-2B	$412.32
1		Quanta Workforce Solutions, LLC	QWS-022021-2B	$894.94
1		Quanta Workforce Solutions, LLC	QWS-022021-2B	$1,999.92
1		Quanta Workforce Solutions, LLC	QWS-022021-2B	$74.92
1		Quanta Workforce Solutions, LLC	QWS-022021-2B	$1,413.30
1		Quanta Workforce Solutions, LLC	QWS-022021-2B	$386.37
1		Quanta Workforce Solutions, LLC	QWS-022021-2B	$882.65
1		Quanta Workforce Solutions, LLC	QWS-022021-2B	$868.60
1		Quanta Workforce Solutions, LLC	QWS-022021-2B	$1,638.08
1		Quanta Workforce Solutions, LLC	QWS-022021-2B	$1,017.59
1		Quanta Workforce Solutions, LLC	QWS-022021-2B	$3,259.59
1		Quanta Workforce Solutions, LLC	QWS-022021-2B	$905.91
1		Quanta Workforce Solutions, LLC	QWS-022021-2B	$2,475.27
1		Quanta Workforce Solutions, LLC	QWS-022021-2B	$844.64
1		Quanta Workforce Solutions, LLC	QWS-022021-2B	$12.00
1		Quanta Workforce Solutions, LLC	QWS-022021-2B	$30.81
1		Quanta Workforce Solutions, LLC	QWS-022021-2B	$882.80
1		Quanta Workforce Solutions, LLC	QWS-022021-2B	$454.55
1		Quanta Workforce Solutions, LLC	QWS-022021-2B	$2,038.36
1		Quanta Workforce Solutions, LLC	QWS-022021-2B	$1,127.83
1		Quanta Workforce Solutions, LLC	QWS-022021-2B	$1,184.07
1		Quanta Workforce Solutions, LLC	QWS-022021-2B	$15,767.09
1		Quanta Workforce Solutions, LLC	QWS-022021-2B	$392.56
1		Quanta Workforce Solutions, LLC	QWS-022021-2B	$875.25
1		Quanta Workforce Solutions, LLC	QWS-022021-2B	$13.90
1		Quanta Workforce Solutions, LLC	QWS-022021-2B	$1,082.90
1		Quanta Workforce Solutions, LLC	QWS-022021-2B	$141.25
1		Quanta Workforce Solutions, LLC	QWS-022021-2B	$35.87
1		Quanta Workforce Solutions, LLC	QWS-022021-2B	$143.90
1		Quanta Workforce Solutions, LLC	QWS-022021-2B	$18.38
1		Quanta Workforce Solutions, LLC	QWS-022021-2B	$1,552.00
1		Quanta Workforce Solutions, LLC	QWS-022021-2B	$7,530.15
1		Quanta Workforce Solutions, LLC	QWS-022021-2B	$4,495.63
1		Quanta Workforce Solutions, LLC	QWS-022021-2B	$75.00
1		Quanta Workforce Solutions, LLC	QWS-022021-2B	$87.38
1		Quanta Workforce Solutions, LLC	QWS-022021-2B	$279.00
1		Quanta Workforce Solutions, LLC	QWS-022021-2B	$46.39
1		Quanta Workforce Solutions, LLC	QWS-022021-2B	$618.71
1		Quanta Workforce Solutions, LLC	QWS-022021-2B	$879.52
1		Quanta Workforce Solutions, LLC	QWS-022021-2B	$26.82
1		Quanta Workforce Solutions, LLC	QWS-022021-2B	$108.80
1		Quanta Workforce Solutions, LLC	QWS-022021-2B	$853.76
1		Quanta Workforce Solutions, LLC	QWS-022021-2B	$147.85
1		Quanta Workforce Solutions, LLC	QWS-022021-2B	$540.19
1		Quanta Workforce Solutions, LLC	QWS-022021-2B	$100.25

HOC Item	Annex II Definition	Vendor	Invoice #	Total (USD)
1		Quanta Workforce Solutions, LLC	QWS-022021-2B	$452.64
1		Quanta Workforce Solutions, LLC	QWS-022021-2B	$14.44
1		Quanta Workforce Solutions, LLC	QWS-022021-2B	$455.30
1		Quanta Workforce Solutions, LLC	QWS-022021-2B	$46.40
1		Quanta Workforce Solutions, LLC	QWS-022021-2B	$473.90
1		Quanta Services Puerto Rico, LLC	QWS-072020-3B	($4,000.00)
1		Global Project Solutions, LLC	21-1004	$100.00
1		Global Project Solutions, LLC	21-1004	$2,800.00
1		Global Project Solutions, LLC	21-1004	$631.61
1		Global Project Solutions, LLC	21-1004	$97.70
1		Global Project Solutions, LLC	21-1004	$2,625.00
1		Global Project Solutions, LLC	21-1004	$797.40
1		Resources Global Professionals (RGP)	RGP1063046	$116.60
1		Resources Global Professionals (RGP)	RGP1063046	$241.27
1		Resources Global Professionals (RGP)	RGP1063046	$96.90
1		Resources Global Professionals (RGP)	RGP1063046	$506.79
1		Troutman Pepper Hamilton Sanders LLP	30113521	$3,948.75
1		Troutman Pepper Hamilton Sanders LLP	30113521	$14,869.35
1		Martel, Inc	21-03-0049	$800.00
1		Martel, Inc	21-03-0049	$20,000.00
1	General & Transition Management Total			
1 Total				$531,235.98
1.02	Plan to Address Gaps in Assets, Technology, Processes, etc. (plan to include cost estimates)	Alumbra LLC	108	$30.60
1.02		Alumbra LLC	110	$5,178.20
1.02		Alumbra LLC	112	$999.00
1.02		Alumbra LLC	112	$700.00
1.02	Plan to Address Gaps in Assets, Technology, Processes, etc. (plan to include cost estimates) Total			
1.02 Total				$6,907.80
2.0304	Fleet Management Plan	Alumbra LLC	108	$30.60
2.0304	Fleet Management Plan Total			
2.0304 Total				$30.60
2.0306	Workforce Management & Training Plan	Nory Sanchez-Alvarez	LUMA 2021-0001	$91.98
2.0306	Workforce Management & Training Plan Total			
2.0306 Total				$91.98
2.031	Materials Management & Warehouse Plan	Alumbra LLC	108	$30.60
2.031	Materials Management & Warehouse Plan Total			
2.031 Total				$30.60
2.0312	Vegetation Management Plan	Alumbra LLC	108	$30.60
2.0312		Alumbra LLC	113	($0.06)
2.0312	Vegetation Management Plan Total			
2.0312 Total				$30.54
2.05	Environmental Exposure Management Plan	ERM-PR, Inc.	18092	$344.00
2.05		ERM-PR, Inc.	18091	$2,200.00
2.05		ERM-PR, Inc.	18091	$55,000.00
2.05	Environmental Exposure Management Plan Total			
2.05 Total				$57,544.00
4.02	Evaluating and Updating Customer Service Policies and Procedures	Alumbra LLC	110	$2,449.30
4.02	Evaluating and Updating Customer Service Policies and Procedures Total			
4.02 Total				$2,449.30
4.04	Development of a Customer Service Transition Plan	Alumbra LLC	112	$2,106.20
4.04		Alumbra LLC	112	$801.18
4.04		Alumbra LLC	112	$3,772.01
4.04		Alumbra LLC	112	$3,850.00
4.04		AT&T Mobility Puerto Rico	12659917	$593.12
4.04		**AT&T Mobility Puerto Rico**	**12659917**	$120.69
4.04		BridgeSource Utilities Solutions, LLC	1007	$3,111.02
4.04		BridgeSource Utilities Solutions, LLC	1007	$3,575.38
4.04		BridgeSource Utilities Solutions, LLC	1007	$4,578.00
4.04	Development of a Customer Service Transition Plan Total			

HOC Item	Annex II Definition	Vendor	Invoice #	Total (USD)
4.04 Total				**$22,507.60**
4.07	**Development and Implementation of a Customer Service Technology**	Carimus Consulting	4025	**$2,025.00**
4.07	**Development and Implementation of a Customer Service Technology Total**			
4.07 Total				**$2,025.00**
5.07	**Commencement Cutover Planning**	Alvarez & Marsal Corporate Performance Improvement, LLC	826788-08G	**$626.40**
5.07		**Alvarez & Marsal Corporate Performance Improvement, LLC**	**826788-08G**	**($5,220.00)**
5.07		Alvarez & Marsal Corporate Performance Improvement, LLC	826788-08G	**$2,086.23**
5.07		Alvarez & Marsal Corporate Performance Improvement, LLC	826788-08F	**$87.00**
5.07		**Alvarez & Marsal Corporate Performance Improvement, LLC**	**826788-08F**	**($725.00)**
5.07		International Business Machines Corporation (IBM)	C21BK7N	**$24,551.50**
5.07	**Commencement Cutover Planning Total**			
5.07 Total				**$21,406.13**
6.01	**Detailed Description of Approach to Budgeting and Reporting**	Alvarez & Marsal Corporate Performance Improvement, LLC	826788-08D	**$662.40**
6.01		Alvarez & Marsal Corporate Performance Improvement, LLC	826788-08D	**($5,520.00)**
6.01		Alvarez & Marsal Corporate Performance Improvement, LLC	826788-08C	**$3,111.90**
6.01		**Alvarez & Marsal Corporate Performance Improvement, LLC**	**826788-08C**	**($25,932.50)**
6.01	**Detailed Description of Approach to Budgeting and Reporting Total**			
6.01 Total				**($27,678.20)**
6.07	**Evaluating and Updating Payroll and Labor Cost Reporting systems**	People 2.0 North America	RL509356104	**$405.20**
6.07		People 2.0 North America	RL509356104	**$166.37**
6.07		**People 2.0 North America**	**RL509356104**	**$478.42**
6.07	**Evaluating and Updating Payroll and Labor Cost Reporting systems Total**			
6.07 Total				**$1,049.99**
6.09	**Processes & Procedures and Overall Internal Controls**	Resources Global Professionals (RGP)	CREDT009703	**($1,354.20)**
6.09	**Processes & Procedures and Overall Internal Controls Total**			
6.09 Total				**($1,354.20)**
7.02	**Policies and Procedures**	Alumbra LLC	103	**($0.07)**
7.02		Alumbra LLC	104	**$2,686.54**
7.02		Alumbra LLC	104	**$4,456.00**
7.02		Alumbra LLC	104	**$2,275.00**
7.02		Alumbra LLC	104	**$0.28**
7.02		Alumbra LLC	104	**$628.40**
7.02		Alumbra LLC	104	**$2,597.40**
7.02		Alumbra LLC	104	**$2,275.00**
7.02		Innovative Emergency Management, Inc. (IEM)	20342-WO4-004	**$138.80**
7.02	**Policies and Procedures Total**			
7.02 Total				**$15,057.35**
7.05	**Project Worksheet Assessment (also covered under Section 4.3)**	Innovative Emergency Management, Inc. (IEM)	20342-WO1-008	**$138.72**
7.05	**Project Worksheet Assessment (also covered under Section 4.3) Total**			
7.05 Total				**$138.72**
7.08	**Drafting, Revising and Finalizing Federal Funding Procurement Manual**	Innovative Emergency Management, Inc. (IEM)	20342-WO3-006	**$16.32**
7.08	**Drafting, Revising and Finalizing Federal Funding Procurement Manual Total**			
7.08 Total				**$16.32**
8.02	**Recruiting and Staffing**	Aerotek Professional Services	OP09954267	**$10.07**
8.02		Aerotek Professional Services	OP09954265	**$163.22**
8.02		Aerotek Professional Services	OP09891237	**$151.97**
8.02		**Aerotek Professional Services**	**OP09970359**	**$15.35**
8.02		Aerotek Professional Services	OP09970358	**$59.05**
8.02		Aerotek Professional Services	OP09970357	**$10.27**
8.02		Aerotek Professional Services	OP09970354	**$148.43**
8.02		Aerotek Professional Services	OP09986638	**$148.80**
8.02		Aerotek Professional Services	OP09986638	**$8.06**
8.02		**Aerotek Professional Services**	**OP09986641**	**$10.19**
8.02		Aerotek Professional Services	OP09986642	**$59.52**
8.02		Aerotek Professional Services	OP09986642	**$18.14**
8.02		Aerotek Professional Services	OP09986643	**$7.43**
8.02		Aerotek Professional Services	OP09986645	**$20.94**
8.02		**Aerotek Professional Services**	**OP09986645**	**$170.02**
8.02		Aerotek Professional Services	OP09986646	**$136.00**

HOC Item	Annex II Definition	Vendor	Invoice #	Total (USD)
8.02		Aerotek Professional Services	OP10004167	$146.06
8.02		**Aerotek Professional Services**	**OP10004167**	$8.06
8.02		Aerotek Professional Services	OP10004170	$10.18
8.02		Aerotek Professional Services	OP10004171	$58.91
8.02		Aerotek Professional Services	OP10004172	$3.63
8.02		Aerotek Professional Services	OP10020464	$148.58
8.02		Aerotek Professional Services	OP10020464	$8.06
8.02		Aerotek Professional Services	OP10020467	$58.03
8.02		Korn Ferry (US) NW 5854	90387660	$2,400.00
8.02		BMA Group	21-0338	$948.86
8.02		BMA Group	21-0520	$1,386.56
8.02	**Recruiting and Staffing Total**			
8.02 Total				$6,314.39
8.06	**Communication Plan**	Aerotek Professional Services	OP09970360	$19.34
8.06		Aerotek Professional Services	OP09986639	$6.20
8.06		**Aerotek Professional Services**	**OP09986644**	$19.34
8.06		Aerotek Professional Services	OP10004173	$19.34
8.06		Aerotek Professional Services	OP10004168	$6.20
8.06		**OGMA Language Studio**	**8Q-022621-1**	$56.80
8.06		OGMA Language Studio	8Q-022621-1	$1,420.00
8.06		Carimus Consulting	4074	$3,537.00
8.06		Carimus Consulting	4092	$13,230.00
8.06		Kroma Advertising	2020-0605	$21,872.00
8.06		Jose L. Fuentes	0001LEPR	$2,000.00
8.06	**Communication Plan Total**			
8.06 Total				$42,186.22
8.08	**Develop Employee Retirement Plan**	Triple-S, Salud	SP6906-WF-8-20	($26,000.00)
8.08	**Develop Employee Retirement Plan Total**			
8.08 Total				($26,000.00)
9.01	**Genco Shared Services Agreement Approval**	Alumbra LLC	88	($0.10)
9.01		Alumbra LLC	89	$150.20
9.01		Alumbra LLC	89	$592.50
9.01		Alumbra LLC	89	$1,398.60
9.01		Alumbra LLC	89	$1,575.00
9.01		Alumbra LLC	105	($0.01)
9.01		Alumbra LLC	106	$3,389.40
9.01		Alumbra LLC	106	$1,751.90
9.01		Alumbra LLC	106	$0.36
9.01		Alumbra LLC	106	$2,975.00
9.01		Alumbra LLC	106	$1,798.20
9.01		Alumbra LLC	106	$553.40
9.01		Alumbra LLC	106	$1,750.00
9.01		Alumbra LLC	106	$885.80
9.01	**Genco Shared Services Agreement Approval Total**			
9.01 Total				$16,820.25
9.02	**Emergency Response Plan Approval**	Innovative Emergency Management, Inc. (IEM)	20342-WO2-006	$567.84
9.02		Innovative Emergency Management, Inc. (IEM)	20342-WO2-006	$1,147.63
9.02		Innovative Emergency Management, Inc. (IEM)	20342-WO2-006	$214.06
9.02		Innovative Emergency Management, Inc. (IEM)	20342-WO2-006	$962.46
9.02		Innovative Emergency Management, Inc. (IEM)	20342-WO2-006	$569.25
9.02		Innovative Emergency Management, Inc. (IEM)	20342-WO2-006	$18.00
9.02		Innovative Emergency Management, Inc. (IEM)	20342-WO2-007	$193.36
9.02	**Emergency Response Plan Approval Total**			
9.02 Total				$3,672.60
9.07	**System Operation Principles Regulatory Approval**	Alumbra LLC	87	$314.20
9.07		Alumbra LLC	87	$1,025.80
9.07		Alumbra LLC	87	$0.11
9.07		Alumbra LLC	87	$700.00
9.07		Alumbra LLC	101	$0.20

HOC Item	Annex II Definition	Vendor	Invoice #	Total (USD)
9.07		Alumbra LLC	102	$2,969.10
9.07		Alumbra LLC	102	($0.63)
9.07		Alumbra LLC	102	$2,382.10
9.07		Alumbra LLC	102	$7,992.00
9.07		Alumbra LLC	102	$6,300.00
9.07	System Operation Principles Regulatory Approval Total			
9.07 Total				$21,682.88
10.02	Assuming Responsibility for Securing Use of Assets, Facilities, IT / OT, etc.	Aerotek Professional Services	OP09954267	$10.07
10.02		Aerotek Professional Services	OP09970357	$10.28
10.02		Aerotek Professional Services	OP09986641	$10.19
10.02		Aerotek Professional Services	CE06134112	$18.85
10.02		Aerotek Professional Services	OP10004170	$10.18
10.02	Assuming Responsibility for Securing Use of Assets, Facilities, IT / OT, etc. Total			
10.02 Total				$59.57
12.02	Required Insurance	Vidal & Rodriguez, Inc.	44197	$3,762.00
12.02	Required Insurance Total			
12.02 Total				$3,762.00
Non HOC 01	ManagementCo IT Systems	CDW	LXPG593	$3,201.47
Non HOC 01		CDW	LXPG593	$38,805.60
Non HOC 01		CDW	LXQV823	$130.87
Non HOC 01		CDW	LXQV823	$1,586.36
Non HOC 01	ManagementCo IT Systems Total			
Non HOC 01 Total				$43,724.30
Non HOC 15	LUMA MC Ongoing Back Office Support	Aerotek Professional Services	OP09970356	$19.80
Non HOC 15		Aerotek Professional Services	OP09986640	$15.58
Non HOC 15		Aerotek Professional Services	OP10004169	$15.68
Non HOC 15		Aerotek Professional Services	OP10020465	$15.68
Non HOC 15		NexTec Operating Corp	155316	($136.75)
Non HOC 15		NexTec Operating Corp	154590	($100.55)
Non HOC 15		NexTec Operating Corp	154826	($24.14)
Non HOC 15		**NexTec Operating Corp**	**155064**	($148.81)
Non HOC 15		NexTec Operating Corp	158172	($16.09)
Non HOC 15		NexTec Operating Corp	158402	($213.16)
Non HOC 15		NexTec Operating Corp	158531	($20.11)
Non HOC 15		NexTec Operating Corp	158658	($60.32)
Non HOC 15		NexTec Operating Corp	159428	($40.23)
Non HOC 15		NexTec Operating Corp	159692	($84.46)
Non HOC 15		NexTec Operating Corp	159927	($20.11)
Non HOC 15		NexTec Operating Corp	159168	($92.50)
Non HOC 15	LUMA MC Ongoing Back Office Support Total			
Non HOC 15 Total				($890.49)
Non HOC 02	ServCo IT Systems	Oracle America, Inc.	1031166	$1,470.00
Non HOC 02		**Oracle America, Inc.**	**1038480**	$1,470.00
Non HOC 02		Oracle America, Inc.	1037067	$1,470.00
Non HOC 02		CSS International, Inc	19657	$307.20
Non HOC 02		CSS International, Inc	19616	$1,656.68
Non HOC 02		CSS International, Inc	19616	$1,035.00
Non HOC 02		CSS International, Inc	19616	$17.00
Non HOC 02		CSS International, Inc	19616	$403.20
Non HOC 02		**CSS International, Inc**	**19614**	$304.70
Non HOC 02		CSS International, Inc	19613	$527.40
Non HOC 02		CSS International, Inc	19613	$1,298.70
Non HOC 02		**CSS International, Inc**	**19613**	$805.00
Non HOC 02		CSS International, Inc	19613	$384.00
Non HOC 02		CSS International, Inc	19613	$87.75
Non HOC 02	ServCo IT Systems Total			
Non HOC 02 Total				$11,236.63
Non-Billable 02	LUMA non FETS work	American Relocation Connections, LLC	30294	$50.00
Non-Billable 02	LUMA non FETS work Total			

HOC Item	Annex II Definition	Vendor	Invoice #	Total (USD)
Non-Billable 02 Tota				**$50.00**
Non HOC 14	**GenCo-GridCo integration**	Alumbra LLC	100	**$60.00**
Non HOC 14		Alumbra LLC	100	**$349.75**
Non HOC 14		Alumbra LLC	100	**$4,795.20**
Non HOC 14		Alumbra LLC	100	**$300.00**
Non HOC 14		Alumbra LLC	100	**$1,400.00**
Non HOC 14		Alumbra LLC	84	**$0.44**
Non HOC 14		Alumbra LLC	85	**$313.70**
Non HOC 14		Alumbra LLC	85	**$1,031.30**
Non HOC 14		Alumbra LLC	85	**$2,275.00**
Non HOC 14		Alumbra LLC	99	**($0.14)**
Non HOC 14	**GenCo-GridCo integration Total**			
Non HOC 14 Total				**$10,525.25**
Non HOC 06	**Regulatory Support of Handover Checklist Items**	Aerotek Professional Services	OP09954267	**$10.07**
Non HOC 06		Aerotek Professional Services	OP09970357	**$10.28**
Non HOC 06		Aerotek Professional Services	OP09986641	**$10.19**
Non HOC 06		Aerotek Professional Services	OP10004170	**$10.18**
Non HOC 06		**Alumbra LLC**	**97**	**$0.36**
Non HOC 06		Alumbra LLC	98	**$768.40**
Non HOC 06		Alumbra LLC	115	**$2,022.80**
Non HOC 06		Alumbra LLC	115	**$798.90**
Non HOC 06		Alumbra LLC	115	**$4,195.80**
Non HOC 06		Alumbra LLC	115	**$2,275.00**
Non HOC 06	**Regulatory Support of Handover Checklist Items Total**			
Non HOC 06 Total				**$10,101.98**
Non HOC 16	**PREB Resolutions and Orders**	Alvarez & Marsal Corporate Performance Improvement, LLC	826788-07B	**$303.60**
Non HOC 16		Alvarez & Marsal Corporate Performance Improvement, LLC	826788-07B	**($2,530.00)**
Non HOC 16	**PREB Resolutions and Orders Total**			
Non HOC 16 Total				**($2,226.40)**
Grand Total				**$772,508.69**

Summary of Additional Costs & Expenses by Invoice

Vendor	Invoice #	Total (USD)
Aerotek Professional Services	OP09954269	**$1,272.44**
Aerotek Professional Services	OP09954268	**$6,006.07**
Aerotek Professional Services	OP09954267	**$4,117.22**
Aerotek Professional Services	OP09954265	**$16,485.46**
Aerotek Professional Services	OP09891237	**$15,346.37**
Aerotek Professional Services	OP09970360	**$1,953.74**
Aerotek Professional Services	OP09970359	**$1,550.47**
Aerotek Professional Services	OP09970358	**$5,964.55**
Aerotek Professional Services	OP09970357	**$4,151.86**
Aerotek Professional Services	OP09970356	**$1,999.40**
Aerotek Professional Services	OP09970355	**$620.00**
Aerotek Professional Services	OP09970354	**$14,990.76**
Aerotek Professional Services	OP09986638	**$15,036.86**
Aerotek Professional Services	OP09986639	**$626.20**
Aerotek Professional Services	OP09986640	**$1,573.78**
Aerotek Professional Services	OP09986641	**$4,115.53**
Aerotek Professional Services	OP09986642	**$6,029.66**
Aerotek Professional Services	OP09986643	**$749.57**
Aerotek Professional Services	OP09986644	**$1,953.74**
Aerotek Professional Services	OP09986645	**$190.96**
Aerotek Professional Services	OP09986646	**$136.00**
Aerotek Professional Services	CE06134112	**$1,903.65**
Aerotek Professional Services	OP10004167	**$14,760.80**
Aerotek Professional Services	OP10004169	**$1,583.68**
Aerotek Professional Services	OP10004170	**$4,112.37**
Aerotek Professional Services	OP10004171	**$5,949.71**
Aerotek Professional Services	OP10004172	**$365.71**
Aerotek Professional Services	OP10004173	**$1,953.74**
Aerotek Professional Services	OP10004168	**$626.20**
Aerotek Professional Services	OP10020464	**$15,015.04**
Aerotek Professional Services	OP10020467	**$5,861.23**
Aerotek Professional Services	OP10020465	**$1,583.68**
Alumbra LLC	100	**$8,449.95**
Alumbra LLC	84	**$56,585.00**
Alumbra LLC	85	**$29,402.50**
Alumbra LLC	86	**$5,270.00**
Alumbra LLC	87	**$27,685.00**
Alumbra LLC	88	**$10,925.00**
Alumbra LLC	89	**$18,528.80**
Alumbra LLC	97	**$59,877.50**
Alumbra LLC	98	**$21,951.80**
Alumbra LLC	99	**$11,857.30**
Alumbra LLC	101	**$33,862.50**
Alumbra LLC	102	**$93,870.70**
Alumbra LLC	103	**$38,549.80**
Alumbra LLC	104	**$126,318.34**
Alumbra LLC	105	**$11,937.50**
Alumbra LLC	106	**$56,901.20**
Alumbra LLC	107	**$1,190.00**
Alumbra LLC	108	**$3,182.40**
Alumbra LLC	109	**$110,300.00**
Alumbra LLC	110	**$40,569.50**
Alumbra LLC	111	**$153,117.50**
Alumbra LLC	112	**$64,883.39**
Alumbra LLC	113	**$39,876.25**
Alumbra LLC	114	**$192,700.00**

Vendor	Invoice #	Total (USD)
Alumbra LLC	115	$59,987.50
Alvarez & Marsal Corporate Performance Improvement, LLC	826788-07B	$10,423.60
Alvarez & Marsal Corporate Performance Improvement, LLC	826788-08G	$23,592.63
Alvarez & Marsal Corporate Performance Improvement, LLC	826788-08F	$2,987.00
Alvarez & Marsal Corporate Performance Improvement, LLC	826788-08D	$22,742.40
Alvarez & Marsal Corporate Performance Improvement, LLC	826788-08C	$106,841.90
Alvarez & Marsal Corporate Performance Improvement, LLC	826788-08E	$31,270.00
Alvarez & Marsal Corporate Performance Improvement, LLC	826788-08A	$75,457.80
American Relocation Connections, LLC	30325	$25,250.00
American Relocation Connections, LLC	30449	$463.68
American Relocation Connections, LLC	30365	$50.00
American Relocation Connections, LLC	30294	$50.00
American Relocation Connections, LLC	30561	$6,060.61
American Relocation Connections, LLC	30612	($4,667.55)
American Relocation Connections, LLC	30546	$390.00
American Relocation Connections, LLC	30665	$8,000.00
American Relocation Connections, LLC	30260	$5,167.58
American Relocation Connections, LLC	30261	$756.00
American Relocation Connections, LLC	30384	$264.40
American Relocation Connections, LLC	30387	$971.33
American Relocation Connections, LLC	30388	$1,309.77
American Relocation Connections, LLC	30389	$1,048.48
American Relocation Connections, LLC	30390	$218.61
American Relocation Connections, LLC	30443	$931.02
American Relocation Connections, LLC	30445	$2,188.47
American Relocation Connections, LLC	30446	$463.68
American Relocation Connections, LLC	30462	$222.39
American Relocation Connections, LLC	30505	$5,750.00
American Relocation Connections, LLC	30506	$6,512.99
American Relocation Connections, LLC	30539	$16,918.80
American Relocation Connections, LLC	30540	$12,973.00
American Relocation Connections, LLC	30541	$10,250.00
American Relocation Connections, LLC	30678	$12,359.00
American Relocation Connections, LLC	30772	$18,174.19
American Relocation Connections, LLC	30680	$6,110.65
American Relocation Connections, LLC	30395	$4,960.00
AT&T Mobility Puerto Rico	12659917	$713.81
ATCO Infrastructure Solutions Ltd	122020-2LB	$232.76
ATCO Infrastructure Solutions Ltd	012021-2LB	$32,197.07
ATCO Infrastructure Solutions Ltd	022021-2LB	$53,917.87
ATCO Power (2010) Ltd.	112020-3LB	$157.77
ATCO Power (2010) Ltd.	112020-2LB	$13,837.25
BridgeSource Utilities Solutions, LLC	1007	$85,464.40
BridgeSource Utilities Solutions, LLC	1008	$63,440.00
CDW	LXPG593	$42,007.07
CDW	LXQV823	$1,717.23
Covington & Burling LLP	60930204	$32,832.00
District View Office Center	INV-2019-18991	$44.55
District View Office Center	INV-2019-2021	$150.84
DLA Piper LLP (US)	4058634	$127,068.19
Innovative Emergency Management, Inc. (IEM)	20342-WO1-007	$16,233.00
Innovative Emergency Management, Inc. (IEM)	20342-WO3-005	$18,747.50
Innovative Emergency Management, Inc. (IEM)	20342-WO4-003	$13,650.00
Innovative Emergency Management, Inc. (IEM)	20342-WO2-006	$45,484.24
Innovative Emergency Management, Inc. (IEM)	20342-WO1-008	$9,310.72
Innovative Emergency Management, Inc. (IEM)	20342-WO2-007	$48,785.36
Innovative Emergency Management, Inc. (IEM)	20342-WO3-006	$27,599.32
Innovative Emergency Management, Inc. (IEM)	20342-WO4-004	$5,507.30
International Business Machines Corporation (IBM)	C21BK7N	$638,339.00

Vendor	Invoice #	Total (USD)
Iris Vargas	LE 2021-02	$6,400.00
Iris Vargas	LE 2021-03	$6,640.00
Iris Vargas	LE 2021-04	$5,600.00
Korn Ferry (US) NW 5854	90387660	$2,400.00
Laboratorio Clinico El Morro, Inc.	9	$3,266.00
Laboratorio Clinico El Morro, Inc.	8	$3,050.00
NexTec Operating Corp	155316	($1,306.75)
NexTec Operating Corp	155556	($877.50)
NexTec Operating Corp	154590	($685.55)
NexTec Operating Corp	154826	($316.64)
NexTec Operating Corp	155064	($1,367.56)
NexTec Operating Corp	158172	($211.09)
NexTec Operating Corp	158402	($2,406.91)
NexTec Operating Corp	158531	($68.86)
NexTec Operating Corp	158658	($109.07)
NexTec Operating Corp	159428	($527.73)
NexTec Operating Corp	159692	($1,010.71)
NexTec Operating Corp	159927	($263.86)
NexTec Operating Corp	159168	($141.25)
Nory Sanchez-Alvarez	LUMA 2021-0001	$91.98
Ogletree, Deakins, Nash, Smoak & Stewart, P.C.	90284283	$864.00
Ogletree, Deakins, Nash, Smoak & Stewart, P.C.	90245879	$1,458.00
Oracle America, Inc.	1031166	$1,470.00
Oracle America, Inc.	1038480	$1,470.00
Oracle America, Inc.	1037067	$1,470.00
People 2.0 North America	RL509356104	$1,049.99
People 2.0 North America	RL509385582	$5,404.00
People 2.0 North America	RL509385583	$10,647.00
People 2.0 North America	RL509385584	$7,377.60
People 2.0 North America	RL509385585	$9,184.00
People 2.0 North America	RL509388601	$8,176.00
People 2.0 North America	RL509388600	$5,024.40
People 2.0 North America	RL509388599	$8,946.00
People 2.0 North America	RL509388598	$2,800.00
Quanta Workforce Solutions, LLC	QWS-072020-2B-02	$11,863.62
Quanta Workforce Solutions, LLC	QWS-082020-2B	$1,985.33
Quanta Workforce Solutions, LLC	QWS-092020-2B	$360.84
Quanta Workforce Solutions, LLC	QWS-012021-2B	$16,544.83
Quanta Workforce Solutions, LLC	QWS-022021-2B	$134,770.50
Smartbridge	INV_9712	$35,145.00
Smartbridge	INV_9713	$17,887.50
Smartbridge	INV_9748	$34,487.50
Vidal & Rodriguez, Inc.	44197	$3,762.00
Quanta Services Puerto Rico, LLC	QWS-072020-3B	($4,000.00)
BMA Group	21-0338	$26,974.46
BMA Group	21-0520	$36,050.56
CSS International, Inc	19515	$23,920.00
CSS International, Inc	19612	$29,210.00
CSS International, Inc	19611	$26,880.00
CSS International, Inc	19657	$7,987.20
CSS International, Inc	19616	$13,191.88
CSS International, Inc	19614	$33,904.70
CSS International, Inc	19613	$12,702.85
Triple-S, Salud	SP6906-WF-8-20	($26,000.00)
Global Project Solutions, LLC	21-1005	$6,187.50
Global Project Solutions, LLC	21-1004	$23,276.71
Resources Global Professionals (RGP)	CREDT009703	($1,354.20)
Resources Global Professionals (RGP)	RGP1063047	$6,400.00
Resources Global Professionals (RGP)	RGP1064121	$6,480.00

Vendor	Invoice #	Total (USD)
Resources Global Professionals (RGP)	RGP1063046	**$961.56**
Resources Global Professionals (RGP)	RGP1064888	**$6,640.00**
OGMA Language Studio	8Q-022621-1	**$1,476.80**
Trans4mative	1534	**$10,175.00**
Trans4mative	1538	**$7,030.00**
Trans4mative	1537	**$14,800.00**
Trans4mative	1543	**$17,835.00**
Trans4mative	1545	**$18,870.00**
Trans4mative	1546	**$7,400.00**
Trans4mative	1547	**$16,800.00**
Trans4mative	1552	**$14,262.50**
Trans4mative	1551	**$5,550.00**
Trans4mative	1550	**$16,280.00**
Trans4mative	1549	**$14,350.00**
Troutman Pepper Hamilton Sanders LLP	30113521	**$18,818.10**
ERM-PR, Inc.	18092	**$8,944.00**
ERM-PR, Inc.	18091	**$57,200.00**
Carimus Consulting	4025	**$2,025.00**
Carimus Consulting	4074	**$3,537.00**
Carimus Consulting	4092	**$13,230.00**
Kroma Advertising	2020-0605	**$21,872.00**
Martel, Inc	21-03-0049	**$20,800.00**
McConnell Valdes LLC	1031883	**$336.25**
WinKom Systems, Inc.	LUMA-20210131	**$21,395.00**
WinKom Systems, Inc.	LUMA-20210228	**$19,726.00**
Jose L. Fuentes	0001LEPR	**$2,000.00**
Total		**$4,034,694.04**

Deferred Expenses Included In This Invoice

Vendor	Invoice #	Previous Invoice Reference	Total (USD)
ATCO Power (2010) Ltd.	112020-3LB	Deferred - from FETS-1120-01	$157.77
ATCO Power (2010) Ltd.	112020-2LB	Deferred - from FETS-1120-01	$1,319.28
ATCO Power (2010) Ltd.	112020-2LB	Deferred - from FETS-1120-01	$12,026.00
ATCO Power (2010) Ltd.	112020-2LB	Deferred - from FETS-1120-01	$491.97
Kroma Advertising	2020-0605	Deferred - from FETS-1120-01	$21,872.00
People 2.0 North America	RL509356104	Deferred - from FETS-0920-01	$405.20
People 2.0 North America	RL509356104	Deferred - from FETS-0920-01	$166.37
People 2.0 North America	RL509356104	Deferred - from FETS-0920-01	$478.42
Quanta Workforce Solutions, LLC	QWS-072020-2B-02	Deferred - from FETS-0920-01	$684.25
Quanta Workforce Solutions, LLC	QWS-072020-2B-02	Deferred - from FETS-0920-01	$20.00
Quanta Workforce Solutions, LLC	QWS-072020-2B-02	Deferred - from FETS-0920-01	$639.05
Quanta Workforce Solutions, LLC	QWS-072020-2B-02	Deferred - from FETS-0920-01	$130.72
Quanta Workforce Solutions, LLC	QWS-072020-2B-02	Deferred - from FETS-0920-01	$136.73
Quanta Workforce Solutions, LLC	QWS-072020-2B-02	Deferred - from FETS-0920-01	$10.73
Quanta Workforce Solutions, LLC	QWS-072020-2B-02	Deferred - from FETS-0920-01	$148.24
Quanta Workforce Solutions, LLC	QWS-072020-2B-02	Deferred - from FETS-0920-01	$830.93
Quanta Workforce Solutions, LLC	QWS-072020-2B-02	Deferred - from FETS-0920-01	$1,897.74
Quanta Workforce Solutions, LLC	QWS-072020-2B-02	Deferred - from FETS-0920-01	$5,078.01
Quanta Workforce Solutions, LLC	QWS-072020-2B-02	Deferred - from FETS-0920-01	$22.52
Quanta Workforce Solutions, LLC	QWS-072020-2B-02	Deferred - from FETS-0920-01	$2,264.70
Quanta Workforce Solutions, LLC	QWS-082020-2B	Deferred - from FETS-0820-01	$63.68
Quanta Workforce Solutions, LLC	QWS-082020-2B	Deferred - from FETS-0820-01	$1,921.65
Quanta Workforce Solutions, LLC	QWS-092020-2B	Deferred - from FETS-0920-01	$360.84
Total			**$51,126.80**

Credits from Previous Invoices Included In This Invoice

Vendor	Invoice #	Previous Invoice Reference	Total (USD)
NexTec Operating Corp	154590	PREPA Credit (See ER Tracking # 377)	($585.00)
NexTec Operating Corp	154590	PREPA Credit (See ER Tracking # 377)	($100.55)
NexTec Operating Corp	154826	PREPA Credit (See ER Tracking # 390)	($97.50)
NexTec Operating Corp	154826	PREPA Credit (See ER Tracking # 390)	($195.00)
NexTec Operating Corp	154826	PREPA Credit (See ER Tracking # 390)	($24.14)
NexTec Operating Corp	155064	PREPA Credit (See ER Tracking # 786)	($148.81)
NexTec Operating Corp	155064	PREPA Credit (See ER Tracking # 786)	($195.00)
NexTec Operating Corp	155064	PREPA Credit (See ER Tracking # 786)	($1,023.75)
NexTec Operating Corp	155316	PREPA Credit (See ER Tracking # 304)	($1,170.00)
NexTec Operating Corp	155316	PREPA Credit (See ER Tracking # 304)	($136.75)
NexTec Operating Corp	155556	PREPA Credit (See ER Tracking # 326)	($877.50)
NexTec Operating Corp	158172	PREPA Credit (See ER Tracking # 889)	($16.09)
NexTec Operating Corp	158172	PREPA Credit (See ER Tracking # 889)	($195.00)
NexTec Operating Corp	158402	PREPA Credit (See ER Tracking # 928)	($213.16)
NexTec Operating Corp	158402	PREPA Credit (See ER Tracking # 928)	($2,193.75)
NexTec Operating Corp	158531	PREPA Credit (See ER Tracking # 1003)	($20.11)
NexTec Operating Corp	158531	PREPA Credit (See ER Tracking # 1003)	($48.75)
NexTec Operating Corp	158658	PREPA Credit (See ER Tracking # 1004)	($60.32)
NexTec Operating Corp	158658	PREPA Credit (See ER Tracking # 1004)	($48.75)
NexTec Operating Corp	159168	PREPA Credit (See ER Tracking # 1463)	($92.50)
NexTec Operating Corp	159168	PREPA Credit (See ER Tracking # 1463)	($48.75)
NexTec Operating Corp	159428	PREPA Credit (See ER Tracking # 1182)	($40.23)
NexTec Operating Corp	159428	PREPA Credit (See ER Tracking # 1182)	($487.50)
NexTec Operating Corp	159692	PREPA Credit (See ER Tracking # 1242)	($84.46)
NexTec Operating Corp	159692	PREPA Credit (See ER Tracking # 1242)	($926.25)
NexTec Operating Corp	159927	PREPA Credit (See ER Tracking # 1257)	($20.11)
NexTec Operating Corp	159927	PREPA Credit (See ER Tracking # 1257)	($243.75)
Quanta Services Puerto Rico, LLC	QWS-072020-3B	PREPA Credit (See ER Tracking # 422)	($4,000.00)
Triple-S, Salud	SP6906-WF-8-20	PREPA Credit (See ER Tracking # 722)	($26,000.00)
Total			**($39,293.48)**

MCL Code	Name	Internal February Hrs	Internal January Hrs (Not Prev Inv.)	Labour Adjustments	Sub-Total February Labor	Internal Cum. Hrs. from Prev. Inv. (w/o Allocation)	Internal Cum. Hrs (w/o Allocation)	Internal Reallocations	Internal After Allocation	Internal Cum. Hrs. from Prev. Inv. (with Allocation)	Internal Cum. Hrs (with Allocation)	Third Party February Hrs	Third Party Cum. Hrs. from Prev. Inv. (w/o Allocation)	Third Party Cum. Hrs (w/o Allocation)	Third Part Reallocations	Third Party After Allocation	Third Party Cum. Hrs. from Prev. Inv. (with Allocation)	Third Party Cum. Hrs (with Allocation)	February Hours - Unallocated	February Hours as Allocated	Total Hours (w/o Allocation)	Total Hours (with Allocation)
		16,739.5	1,042.5	-	17,782.0	129,389.0	147,171.0	-	17,782.0	129,389.0	147,171.0	19,788.3	89,330.3	109,118.6	-	19,788.3	89,330.3	109,118.6	37,570.3	37,570.3	256,289.6	256,289.6
1	General & Transition Management	2,780.5	44.5		2,825.0	21,790.5	24,615.5	(95.5)	2,729.5	21,928.0	24,657.5	1,250.7	5,802.9	7,053.6	-	1,250.7	5,304.4	6,555.1	4,075.7	3,980.2	31,669.1	31,212.6
1.01	Government Approvals	161.0	-		161.0	1,063.0	1,224.0	-	161.0	1,201.0	1,362.0	-	-	-	-	-	-	-	161.0	161.0	1,224.0	1,362.0
1.02	Plan to Address Gaps in Assets, Technology, Processes, etc. (plan to include cost estimates)	82.0	2.0		84.0	4,540.0	4,624.0	-	84.0	4,392.0	4,476.0	3.0	3,009.3	3,012.3	-	3.0	607.3	610.3	87.0	87.0	7,636.3	5,086.3
1.03	PREB Rate Order Filing (Initial Budgets and Liability Waiver approvals)	208.0	164.5		372.5	2,069.5	2,442.0	-	372.5	1,539.5	1,912.0	110.3	645.8	756.0	80.0	190.3	645.8	836.0	482.8	562.8	3,198.0	2,748.0
2	T&D Services Milestones	-	-		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
2.01	Development and Implementation of an Operations Takeover Plan for Transmission and Sub-Transmission Inside and Outside of the Plant	205.5	-		205.5	799.5	1,005.0	-	205.5	879.5	1,085.0	-	-	-	-	-	-	-	205.5	205.5	1,005.0	1,085.0
2.02	Development and Implementation of an Operational Takeover Plan for the Electric Distribution System	159.5	-		159.5	2,051.0	2,210.5	-	159.5	3,602.5	3,762.0	-	106.0	106.0	-	-	156.5	156.5	159.5	159.5	2,316.5	3,918.5
2.03	Development and Implementation of Additional Takeover plans	-	-		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
2.0301	Transition Plan for T&D Control Centers	252.0	5.5		257.5	1,272.5	1,530.0	-	257.5	1,272.5	1,530.0	-	-	-	-	-	-	-	257.5	257.5	1,530.0	1,530.0
2.0302	Transition Plan for Operations and Maintenance (O&M) Activities	670.5	-		670.5	5,454.0	6,124.5	-	670.5	7,492.0	8,162.5	-	8.0	8.0	-	-	78.0	78.0	670.5	670.5	6,132.5	8,240.5
2.0303	Emergency Response/Disaster Recovery/Business Continuity Plans	142.0	-		142.0	374.0	516.0	-	142.0	379.5	521.5	-	9.5	9.5	721.3	721.3	391.5	1,112.8	142.0	863.3	525.5	1,634.3
2.0304	Fleet Management Plan	118.0	-		118.0	1,594.0	1,712.0	-	118.0	1,594.0	1,712.0	3.0	254.5	257.5	-	3.0	254.5	257.5	121.0	121.0	1,969.5	1,969.5
2.0305	Asset Management	395.5	1.5		397.0	1,879.0	2,276.0	-	397.0	1,674.0	2,071.0	-	-	-	-	-	-	-	397.0	397.0	2,276.0	2,071.0
2.0306	Workforce Management & Training Plan	578.5	148.0		726.5	3,433.0	4,159.5	-	726.5	3,433.0	4,159.5	-	2.0	2.0	-	-	2.0	2.0	726.5	726.5	4,161.5	4,161.5
2.0307	Safety Management Plan	186.5	-		186.5	2,791.0	2,977.5	-	186.5	2,791.0	2,977.5	-	2.0	2.0	-	-	2.0	2.0	186.5	186.5	2,979.5	2,979.5
2.0308	Engineering and Asset Management	1,266.0	-		1,266.0	5,668.0	6,934.0	-	1,266.0	5,668.0	6,934.0	-	-	-	-	-	-	-	1,266.0	1,266.0	6,934.0	6,934.0
2.0309	Identification of Real Estate	78.0	5.0		83.0	878.0	961.0	-	83.0	636.0	719.0	-	-	-	-	-	-	-	83.0	83.0	961.0	719.0
2.031	Materials Management & Warehouse Plan	20.5	-		20.5	1,194.5	1,215.0	-	20.5	1,194.5	1,215.0	2.0	115.0	117.0	-	2.0	115.0	117.0	22.5	22.5	1,332.0	1,332.0
2.0311	System Operations Plan	195.0	-		195.0	1,841.0	2,036.0	-	195.0	1,885.6	2,080.6	-	-	-	-	-	-	-	195.0	195.0	2,036.0	2,080.6
2.0312	Vegetation Management Plan	222.0	36.0		258.0	981.5	1,239.5	-	258.0	981.5	1,239.5	112.1	2,117.1	2,229.2	-	112.1	2,117.1	2,229.2	370.1	370.1	3,468.7	3,468.7
2.04	Update Emergency Operations Manual and Business Continuity/Disaster Recovery Plan	-	-		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
2.05	Environmental Exposure Management Plan	174.0	1.0		175.0	1,639.0	1,814.0	-	175.0	1,639.0	1,814.0	64.0	1,562.3	1,626.3	-	64.0	1,562.3	1,626.3	239.0	239.0	3,440.3	3,440.3
3	System Remediation Plan Milestones	-	-		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
3.01	Remediation Plan Proposal	-	-		-	188.5	188.5	-	-	390.7	390.7	-	-	-	-	-	-	-	-	-	188.5	390.7
3.02	Development of Improvement Initiatives	-	-		-	352.5	352.5	-	-	2,465.7	2,465.7	-	-	-	-	-	-	-	-	-	352.5	2,465.7
3.03	Consolidate Plans from All Areas	-	-		-	564.5	564.5	-	-	1,827.3	1,827.3	-	-	-	-	-	-	-	-	-	564.5	1,827.3
3.04	Development of System Remediation Plan	92.0	-		92.0	6,665.0	6,757.0	-	92.0	3,062.3	3,154.3	-	1.0	1.0	-	-	1.0	1.0	92.0	92.0	6,758.0	3,155.3
3.05	Approval of System Remediation Plan	319.5	200.0		519.5	1,318.0	1,837.5	-	519.5	1,518.5	2,038.0	71.0	141.5	212.5	-	71.0	141.5	212.5	590.5	590.5	2,050.0	2,250.5
4	Customer Services	-	-		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
4.01	Evaluating Customer Service Facilities and Assets	18.0	-		18.0	350.0	368.0	-	18.0	380.0	398.0	-	-	-	-	-	16.0	16.0	18.0	18.0	368.0	414.0
4.02	Evaluating and Updating Customer Service Policies and Procedures	331.0	-		331.0	964.5	1,295.5	-	331.0	934.5	1,265.5	488.5	1,761.0	2,249.5	-	488.5	1,761.0	2,249.5	819.5	819.5	3,545.0	3,515.0
4.03	Development of a Meter Reading Plan	126.5	-		126.5	601.0	727.5	-	126.5	601.0	727.5	-	-	-	-	-	-	-	126.5	126.5	727.5	727.5
4.04	Development of a Customer Service Transition Plan	326.5	52.5		379.0	2,483.0	2,862.0	-	379.0	2,403.0	2,782.0	1,066.5	5,045.8	6,112.3	-	1,066.5	7,380.8	8,447.3	1,445.5	1,445.5	8,974.3	11,229.3
4.05	Development and Implementation of a Service Start and Shut-Off Plan	3.0	-		3.0	29.5	32.5	-	3.0	109.5	112.5	15.0	164.0	179.0	-	15.0	180.0	195.0	18.0	18.0	211.5	307.5
4.06	Development of a Meter Asset Management (MAM) Plan	26.0	-		26.0	125.5	151.5	-	26.0	125.5	151.5	-	-	-	-	-	-	-	26.0	26.0	151.5	151.5
4.07	Development and Implementation of a Customer Service Technology	164.5	-		164.5	342.5	507.0	-	164.5	342.5	507.0	-	5.0	5.0	-	-	40.0	40.0	164.5	164.5	512.0	547.0
4.08	Develop and Implement a Non-Technical Energy Loss Reduction Plan	-	-		-	94.0	94.0	-	-	110.0	110.0	-	-	-	-	-	-	-	-	-	94.0	110.0
4.09	Establish Integration Between Customer Services & T&D Ops	188.5	-		188.5	943.0	1,131.5	-	188.5	943.0	1,131.5	-	-	-	-	-	-	-	188.5	188.5	1,131.5	1,131.5
5	IT	-	-		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
5.01	Development of IT/OT Communication Plan and Acceptance Criteria	60.0	-		60.0	146.0	206.0	(60.0)	-	71.0	71.0	-	-	-	-	-	-	-	60.0	-	206.0	71.0
5.02	Identification and Gap Analysis	-	-		-	2,727.0	2,727.0	-	-	2,323.8	2,323.8	-	8,888.4	8,888.4	-	-	8,207.5	8,207.5	-	-	11,615.4	10,531.3
5.03	Evaluating IT/OT Applications and Infrastructure	-	-		-	126.0	126.0	-	-	519.2	519.2	-	-	-	-	-	770.3	770.3	-	-	126.0	1,289.5
5.04	Development of Cyber Security and Business Continuity Plan	97.0	-		97.0	593.0	690.0	-	97.0	515.5	612.5	-	-	-	-	-	-	-	97.0	97.0	690.0	612.5
5.05	Development of an IT Asset Management Program	-	-		-	-	-	10.0	10.0	20.0	30.0	-	-	-	-	-	220.0	220.0	-	10.0	-	250.0
5.06	Development of an IT/OT Transition Plan and Schedule	-	-		-	5.0	5.0	-	-	250.2	250.2	-	-	-	-	-	0.9	0.9	-	-	5.0	251.1
5.07	Commencement Cutover Planning	613.5	3.0		616.5	1,197.5	1,814.0	50.0	666.5	952.3	1,618.8	3,887.8	3,168.7	7,056.5	-	3,887.8	3,058.4	6,946.2	4,504.3	4,554.3	8,870.5	8,565.0
5.08	Training and Communication Plan	71.0	-		71.0	59.5	130.5	-	71.0	134.5	205.5	-	-	-	-	-	-	-	71.0	71.0	130.5	205.5
6	Financial Management	-	-		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
6.01	Detailed Description of Approach to Budgeting and Reporting	22.5	-		22.5	244.5	267.0	-	22.5	349.5	372.0	273.5	1,514.5	1,788.0	-	273.5	1,515.0	1,788.5	296.0	296.0	2,055.0	2,160.5
6.02	Description of Approach to Complying with Initial Budget Obligations	22.5	-		22.5	290.5	313.0	-	22.5	476.5	499.0	-	-	-	-	-	1.0	1.0	22.5	22.5	313.0	500.0
6.03	Formalizing/Approach to Changes Control Processes	55.0	-		55.0	354.0	409.0	-	55.0	354.0	409.0	-	-	-	-	-	-	-	55.0	55.0	409.0	409.0
6.04	Establishing a Financial Accounting System and Account Structure	492.5	-		492.5	2,892.5	3,385.0	-	492.5	2,892.5	3,385.0	-	686.0	686.0	-	-	686.0	686.0	492.5	492.5	4,071.0	4,071.0
6.05	Preparing Initial Budgets and Other Financial Forecasts	184.0	-		184.0	1,724.0	1,908.0	-	184.0	1,433.0	1,617.0	-	167.1	167.1	-	-	165.6	165.6	184.0	184.0	2,075.1	1,782.6
6.06	Establishing Bank Accounts	3.0	-		3.0	2.5	5.5	-	3.0	2.5	5.5	-	-	-	-	-	-	-	3.0	3.0	5.5	5.5
6.07	Evaluating and Updating Payroll and Labor Cost Reporting systems	10.5	-		10.5	90.5	101.0	-	10.5	100.5	111.0	455.0	2,067.0	2,522.0	-	455.0	2,067.0	2,522.0	465.5	465.5	2,623.0	2,633.0
6.08	Establishing a Delegation of Authority Matrix and Process	4.0	-		4.0	26.0	30.0	-	4.0	33.5	37.5	-	-	-	-	-	-	-	4.0	4.0	30.0	37.5
6.09	Processes & Procedures and Overall Internal Controls	61.5	-		61.5	1,734.0	1,795.5	-	61.5	1,734.0	1,795.5	-	1,103.2	1,103.2	-	-	1,103.2	1,103.2	61.5	61.5	2,898.7	2,898.7
7	FEMA Funds and Federal Funding Procurement Manual	-	-		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
7.01	Set Up Governance Framework	-	-		-	-	-	-	-	5.0	5.0	-	-	-	50.0	50.0	51.2	101.2	-	50.0	-	106.2
7.02	Policies and Procedures	6.0	-		6.0	40.0	46.0	-	6.0	52.0	58.0	568.6	75.0	643.6	(50.0)	518.6	95.0	613.5	574.6	524.6	689.6	671.5
7.03	Staffing Plan	-	-		-	22.0	22.0	-	-	-	-	-	-	-	-	-	103.9	103.9	-	-	22.0	103.9
7.04	Surge Staffing	-	-		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
7.05	Project Worksheet Assessment (also covered under Section 4.3)	-	-		-	68.0	68.0	-	-	96.1	96.1	184.8	1,279.3	1,464.0	-	184.8	1,393.7	1,578.4	184.8	184.8	1,532.0	1,674.5
7.06	Handoff of Project Worksheet Activity from COR3 and Vendors	-	-		-	47.5	47.5	-	-	10.5	10.5	-	421.3	421.3	-	-	83.9	83.9	-	-	468.8	94.4
7.07	Project Procurement Planning	-	-		-	-	-	-	-	-	-	-	-	-	-	-	28.0	28.0	-	-	-	28.0
7.08	Drafting, Revising and Finalizing Federal Funding Procurement Manual	-	-		-	13.0	13.0	-	-	13.0	13.0	357.5	297.3	654.8	-	357.5	317.3	674.8	357.5	357.5	667.8	687.8
8	Staffing for Front-End Transition Period	-	-		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
8.01	Draft, Revise and Finalize Operator Employment Requirements	-	-		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
8.02	Recruiting and Staffing	1,091.0	-		1,091.0	7,334.5	8,425.5	-	1,091.0	4,626.3	5,717.3	5,369.9	20,033.1	25,403.0	-	5,369.9	19,252.7	24,622.6	6,460.9	6,460.9	33,828.5	30,339.9
8.03	Redesign and Staff New Organization	588.5	-		588.5	3,016.5	3,605.0	-	588.5	3,016.5	3,605.0	-	176.0	176.0	-	-	176.0	176.0	588.5	588.5	3,781.0	3,781.0
8.04	Proposed Recruitment and Staffing Plan	-	-		-	369.0	369.0	-	-	3,077.3	3,077.3	-	1.0	1.0	-	-	771.3	771.3	-	-	370.0	3,848.6
8.05	Stand Up Human Capital Management (HCM) System	254.0	-		254.0	2,350.5	2,604.5	-	254.0	2,345.5	2,599.5	433.0	623.5	1,056.5	-	433.0	623.5	1,056.5	687.0	687.0	3,661.0	3,656.0
8.06	Communication Plan	387.0	68.0		455.0	2,676.5	3,131.5	-	455.0	2,661.5	3,116.5	180.0	734.0	914.0	-	180.0	734.0	914.0	635.0	635.0	4,045.5	4,030.5
8.07	Training (Workforce Development) Plan	102.5	-		102.5	124.0	226.5	-	102.5	129.0	231.5	40.0	2.0	42.0	-	40.0	2.0	42.0	142.5	142.5	268.5	273.5
8.08	Develop Employee Retirement Plan	187.5	-		187.5	1,128.0	1,315.5	(187.5)	-	928.0	928.0	1.3	476.1	477.3	-	1.3	476.1	477.3	188.8	1.3	1,792.8	1,405.3
8.09	Occupational Health and Wellness	20.5	-		20.5	406.0	426.5	-	20.5	390.0	410.5	-	-	-	-	-	-	-	20.5	20.5	426.5	410.5
8.1	Compliance Plan	-	-		-	31.0	31.0	-	-	47.0	47.0	160.0	747.0	907.0	-	160.0	747.0	907.0	160.0	160.0	938.0	954.0
8.11	Engagement Plan	-	-		-	60.5	60.5	187.5	187.5	260.5	448.0	-	-	-	-	-	10.0	10.0	-	187.5	60.5	458.0
8.12	Develop a Community Investment Plan	63.0	14.0		77.0	459.0	536.0	-	77.0	474.0	551.0	-	-	-	-	-	-	-	77.0	77.0	536.0	551.0
9	Additional Front-End Transition Period Activities	-	-		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
9.01	Genco Shared Services Agreement Approval	-	-		-	157.0	157.0	-	-	180.0	180.0	230.0	1,034.3	1,264.3	-	230.0	1,034.3	1,264.3	230.0	230.0	1,421.3	1,444.3
9.02	Emergency Response Plan Approval	-	-		-	6.5	6.5	-	-	4.0	4.0	721.3	394.3	1,115.5	(721.3)	-	12.3	12.3	721.3	-	1,122.0	16.3
9.03	Non-Federal Funding Procurement Manual Approval	64.5	-		64.5	515.5	580.0	50.0	114.5	510.5	625.0	-	-	-	-	-	-	-	64.5	114.5	580.0	625.0
9.04	Physical Security Plan Approval	30.0	7.5		37.5	1,507.0	1,544.5	-	37.5	1,507.0	1,544.5	-	-	-	-	-	-	-	37.5	37.5	1,544.5	1,544.5
9.05	Data Security Plan Approval	29.0	-		29.0	67.5	96.5	-	29.0	145.0	174.0	-	-	-	-	-	-	-	29.0	29.0	96.5	174.0
9.06	Vegetation Management Plan Approval	-	-		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
9.07	System Operation Principles Regulatory Approval	48.0	3.5		51.5	183.5	235.0	-	51.5	414.8	466.3	422.0	1,588.5	2,010.5	-	422.0	1,621.0	2,043.0	473.5	473.5	2,245.5	2,509.3
10	Asset Acquisition (Supply Chain)	-	-		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
10.01	Evaluating Existing Procurement and Subcontracting Policies, Procedures and Systems	5.5	-		5.5	132.5	138.0	-	5.5	217.5	223.0	-	-	-	-	-	-	-	5.5	5.5	138.0	223.0
10.02	Assuming Responsibility for Securing Use of Assets, Facilities, IT / OT, etc.	30.0	-		30.0	350.0	380.0	-	30.0	592.0	622.0	200.0	1,738.5	1,938.5	-	200.0	1,738.5	1,938.5	230.0	230.0	2,318.5	2,560.5
10.03	Assuming Existing Subcontracts	99.0	-		99.0	153.5	252.5	(50.0)	49.0	146.0	195.0	-	-	-	-	-	-	-	99.0	49.0	252.5	195.0
11	Back-End Transition Plan	-	-		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
11.01	Develop Back-End Transition Plan	-	-		-	14.0	14.0	-	-	31.0	31.0	-	-	-	-	-	-	-	-	-	14.0	31.0
12	Front-End Transition Plan (Additional Requirements)	-	-		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
12.01	Confirmation of Acceptable Operator Security	-	-		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
12.02	Required Insurance	144.5	-		144.5	190.0	334.5	-	144.5	187.0	331.5	-	33.3	33.3	-	-	33.3	33.3	144.5	144.5	367.8	364.8
12.03	Baseline Performance Levels	364.5	84.0		448.5	1,934.5	2,383.0	-	448.5	2,054.8	2,503.3	4.3	84.0	88.3	-	4.3	84.0	88.3	452.8	452.8	2,471.3	2,591.5
12.04	Back-End Transition Plan	-	-		-	98.0	98.0	-	-	81.0	81.0	-	-	-	-	-	122.0	122.0	-	-	98.0	203.0
12.05	Representations	-	-		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
12.06	Operator Representations and Warranties	-	-		-	69.5	69.5	-	-	-	-	-	73.0	73.0	-	-	-	-	-	-	142.5	-
12.07	Section 4.3: Owner and Administrator Responsibilities	-	-		-	-	-	-	-	18.0	18.0	-	-	-	-	-	-	-	-	-	-	18.0
12.08	Owner Representations and Warranties	-	-		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
12.09	Section 4.4 Governmental Approvals	-	-		-	34.0	34.0	-	-	39.0	39.0	-	-	-	-	-	-	-	-	-	34.0	39.0
12.1	~~Section 4.5: Conditions Precedent to Service Commencement Date~~	115.0	-		115.0	314.5	429.5	-	115.0	472.8	587.8	-	8.3	8.3	-	-	8.3	8.3	115.0	115.0	437.8	596.1

MCL Code	Name	Internal February Hrs	Internal January Hrs (Not Prev Inv.)	Labour Adjustments	Sub-Total February Labor	Internal Cum. Hrs. from Prev. Inv. (w/o Allocation)	Internal Cum. Hrs (w/o Allocation)	Internal Reallocations	Internal After Allocation	Internal Cum. Hrs. from Prev. Inv. (with Allocation)	Internal Cum. Hrs (with Allocation)	Third Party February Hrs	Third Party Cum. Hrs. from Prev. Inv. (w/o Allocation)	Third Party Cum. Hrs (w/o Allocation)	Third Part Reallocations	Third Party After Allocation	Third Party Cum. Hrs. from Prev. Inv. (with Allocation)	Third Party Cum. Hrs (with Allocation)	February Hours - Unallocated	February Hours as Allocated	Total Hours (w/o Allocation)	Total Hours (with Allocation)
12.11	Section 4.7: Closing the Front-End Transition Period	-	-		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
12.12	Service Commencement Begins	-	-		-	26.5	26.5	-	-	-	-	-	-	-	-	-	-	-	-	-	26.5	-
General 09	Operations Management	-	-		-	3,513.5	3,513.5		-	-		-	120.5	120.5		-		-	-		3,634.0	
Non HOC 01	ManagementCo IT Systems	-	(56.5)		(56.5)	367.5	311.0	-	(56.5)	354.5	298.0	-	652.5	652.5	-	-	885.0	885.0	(56.5)	(56.5)	963.5	1,183.0
Non HOC 02	ServCo IT Systems	353.5	3.0		356.5	3,584.0	3,940.5	-	356.5	3,557.0	3,913.5	901.5	12,604.8	13,506.3	-	901.5	12,404.8	13,306.3	1,258.0	1,258.0	17,446.8	17,219.8
Non HOC 03	Open Claims Review	1.5	-		1.5	39.5	41.0	-	1.5	42.5	44.0	-	-	-	-	-	-	-	1.5	1.5	41.0	44.0
Non HOC 04	Stand Up Capital Program Organization	452.5	-		452.5	2,029.5	2,482.0	-	452.5	2,029.5	2,482.0	-	-	-	-	-	144.0	144.0	452.5	452.5	2,482.0	2,626.0
Non HOC 05	LUMA MC Setup	-	-		-	2,272.5	2,272.5	-	-	2,262.5	2,262.5	-	1,007.0	1,007.0	-	-	1,007.0	1,007.0	-	-	3,279.5	3,269.5
Non HOC 06	Regulatory Support of Handover Checklist Items	162.5	128.5		291.0	1,917.5	2,208.5	-	291.0	1,914.5	2,205.5	1,237.9	1,568.3	2,806.2	(80.0)	1,157.9	1,568.3	2,726.2	1,528.9	1,448.9	5,014.7	4,931.7
Non HOC 07	Front-End Transition Legal support and advice	65.0	0.5		65.5	802.5	868.0	95.5	161.0	650.8	811.8	-	313.8	313.8	-	-	386.8	386.8	65.5	161.0	1,181.8	1,198.6
Non HOC 08	PPOAs	-	-		-	-	-		-	-	-	-	-	-		-	-	-	-	-	-	-
Non HOC 09	Gridco-Genco	-	-		-	-	-		-	-	-	-	-	-		-	-	-	-	-	-	-
Non HOC 10	Interconnection Agreements	-	-		-	24.0	24.0	(24.0)	(24.0)	40.0	16.0	-	-	-	-	-	-	-	-	(24.0)	24.0	16.0
Non HOC 11	Development of System Operations Principles	-	-		-	9.0	9.0	-	-	9.0	9.0	114.5	885.3	999.8	-	114.5	852.8	967.3	114.5	114.5	1,008.8	976.3
Non HOC 12	Standup GenCo Organization	-	-		-	2.0	2.0		-	2.0	2.0	-	-	-		-	-	-	-	-	2.0	2.0
Non HOC 13	IRP Coordination	24.0	-		24.0	288.5	312.5	-	24.0	288.5	312.5	-	-	-	-	-	-	-	24.0	24.0	312.5	312.5
Non HOC 14	GenCo-GridCo integration	52.0	-		52.0	57.0	109.0	-	52.0	57.0	109.0	271.3	1,497.3	1,768.6	-	271.3	1,497.3	1,768.6	323.3	323.3	1,877.6	1,877.6
Non HOC 15	LUMA MC Ongoing Back Office Support	434.5	2.0		436.5	1,964.5	2,401.0	-	436.5	1,584.5	2,021.0	566.3	2,514.1	3,080.3	-	566.3	2,514.1	3,080.3	1,002.8	1,002.8	5,481.3	5,101.3
Non HOC 16	PREB Resolutions and Orders	293.5	124.5		418.0	70.5	488.5	24.0	442.0	305.5	747.5	22.0	-	22.0	-	22.0	-	22.0	440.0	464.0	510.5	769.5
Non HOC 17	Corporate Services – Security	83.0	-		83.0		83.0	-	83.0		83.0	-		-	-	-		-	83.0	83.0	83.0	83.0
		16,739.5	1,042.5	0	17782	129389	147171	-	17782	129389	147171	19788.3	89330.26	109118.56	0	19788.3	89330.26	109118.56	37570.3	37570.3	256289.56	256289.56

Front-End Transition Hourly Fully Allocated Rates

(Table 28: ManagementCo or Affiliate Personnel)

Employee Category	Hourly Rate ($)
Vice President	325.00
Senior Director	300.00
Director	275.00
Senior Manager	210.00
Field Crew Leader	205.00
Trainer	200.00
Manager	200.00
Field Tech	195.00
Senior Analyst	160.00
Engineer	160.00
Field Supervisor	160.00
Analyst	125.00
Administrative Support	50.00