



NEPR
INVOICE

Received:

Apr 14, 2021

12:54 PM

Submitted To: Puerto Rico Public-Private Partnerships Authority PO Box 42001 San Juan, Puerto Rico 00940-2001	Address: LUMA Energy, LLC 644 Av. Manuel Fernández Juncos, Suite 301 San Juan, Puerto Rico 00907
To Be Paid By: Puerto Rico Electric Power Authority PO Box 364267 San Juan, Puerto Rico 00936-4267	Tax Registration No. 66-0940278

Invoice Date: April 10, 2021	Invoice #: FETS-0321-01
-------------------------------------	--------------------------------

Contract Ref: Puerto Rico Transmission and Distribution System Operation and Maintenance Agreement	TERMS: Net 30
---	----------------------

(i) and (ii) Labor (Please see attached breakdowns for further detail)	AMOUNT
Sub-Total Labor for the month of March 2021	\$ 4,761,437.50
(iii) Front-End Transition Service Fixed Fee	
Monthly Installment of the FETS Fixed Fee for the month of March 2021	\$ 5,000,000.00
(iv) Pass-through Costs and Expenses	
1086470 Alberta LTD - 3 Invoices	\$ 279,730.36
Aerotek Professional Services - 30 Invoices	\$ 118,817.76
Alumbra LLC - 17 invoices	\$ 1,151,239.31
Alvarez & Marsal Corporate Performance Improvement, LLC - 9 Invoices	\$ 490,074.00
American Relocation Connections, LLC - 11 invoices	\$ (9,994.32)
AMOWF, LLC - 1 invoices	\$ 17,000.00
AT&T Mobility Puerto Rico - 1 invoices	\$ 625.30
ATCO Infrastructure Solutions Ltd - 2 invoices	\$ 123,250.65
Bennett Jones LLP - 2 Invoices	\$ 6,278.35
BMA Group - 5 Invoices	\$ 96,555.04
BridgeSource Utilities Solutions, LLC - 1 invoices	\$ 130,316.49
Carimus Consulting - 2 invoices	\$ 105,637.50
Covington & Burling LLP - 1 Invoices	\$ 60,240.00
CSS International, Inc - 5 Invoices	\$ 180,353.05
Deloitte Tax LLP - 8 Invoices	\$ 39,249.60
DLA Piper LLP (US) - 4 invoices	\$ 638,275.01
Factory108, LLC - 2 Invoices	\$ 60,203.14
Innovative Emergency Management, Inc. (IEM) - 4 invoices	\$ 144,249.31
International Business Machines Corporation (IBM) - 1 Invoices	\$ 711,123.71
Iris Vargas - 2 Invoices	\$ 7,787.62
J.D. Power - 2 Invoices	\$ 45,049.00
Laboratorio Clinico El Morro, Inc. - 1 Invoices	\$ 5,464.00
Martel, Inc - 1 Invoices	\$ 20,800.00
McConnell Valdes LLC - 2 invoices	\$ 3,848.75
Nory Sanchez-Alvarez - 1 invoices	\$ 297.08
Office Depot - 5 Invoices	\$ 508.45
OGMA Language Studio - 1 Invoices	\$ 1,476.80
Oracle America, Inc. - 2 Invoices	\$ 28,848.75
People 2.0 North America - 8 invoices	\$ 63,773.20
Quanta Services Puerto Rico, LLC - 1 Invoices	\$ (208.20)
Quanta Workforce Solutions, LLC - 9 Invoices	\$ 79,199.53
Resources Global Professionals (RGP) - 3 Invoices	\$ 21,977.87
Richard Wayne & Roberts, Inc. - 3 Invoices	\$ 30,922.49
Smartbridge - 5 Invoices	\$ 133,361.58
Trans4mative - 5 Invoices	\$ 87,485.00
Troutman Pepper Hamilton Sanders LLP - 1 Invoices	\$ 1,996.65
Vidal & Rodriguez, Inc. - 2 Invoices	\$ 5,466.75
Workday, Inc. - 1 Invoices	\$ 183,162.90
Sub-Total of Pass-through Costs and Expenses for the month of March 2021	\$ 5,064,442.48
Total	\$ 14,825,879.98



INVOICE

Submitted To: Puerto Rico Public-Private Partnerships Authority PO Box 42001 San Juan, Puerto Rico 00940-2001	Address: LUMA Energy, LLC 644 Av. Manuel Fernández Juncos, Suite 301 San Juan, Puerto Rico 00907
To Be Paid By: Puerto Rico Electric Power Authority PO Box 364267 San Juan, Puerto Rico 00936-4267	Tax Registration No. 66-0940278

Invoice Date: April 10, 2021	Invoice #: FETS-0321-01
-------------------------------------	--------------------------------

	FETS Fee	FETS Fixed Fee	Additional C&E	Total
Previously invoiced	\$ 31,142,345.00	\$ 41,500,000.00	\$ 29,071,193.50	\$ 101,713,538.50
Current invoice	\$ 4,761,437.50	\$ 5,000,000.00	\$ 5,064,442.48	\$ 14,825,879.98
Total invoiced to date	\$ 35,903,782.50	\$ 46,500,000.00	\$ 34,135,635.98	\$ 116,539,418.48

Remittance Information:
Wire to: Bank of America, NA, 222 Broadway, New York, NY 10038
 Account #: 488074008867 Wire Routing #: 026009593 ACH Routing #: 11100025

Invoicing Month	Invoice No.	FETS Fee	FETS Fixed Fee	Additional C&E	Total Invoiced
June 2020	FETS-0620-01 Rev1	\$ 828,770.00	\$ 1,500,000.00	\$ -	\$ 2,328,770.00
July 2020	FETS-0720-01 Rev1	\$ 3,993,190.00	\$ 5,000,000.00	\$ 2,131,326.79	\$ 11,124,516.79
August 2020	FETS-0820-01 Rev1	\$ 3,911,730.00	\$ 5,000,000.00	\$ 2,922,885.24	\$ 11,834,615.24
September 2020	FETS-0920-01	\$ 4,284,035.00	\$ 5,000,000.00	\$ 5,189,724.68	\$ 14,473,759.68
October 2020	FETS-1020-01	\$ 4,656,765.00	\$ 5,000,000.00	\$ 4,285,320.92	\$ 13,942,085.92
November 2020	FETS-1120-01	\$ 3,488,327.50	\$ 5,000,000.00	\$ 4,645,366.37	\$ 13,133,693.87
December 2020	FETS-1220-01	\$ 3,094,947.50	\$ 5,000,000.00	\$ 3,558,063.55	\$ 11,653,011.05
January 2021	FETS-0121-01	\$ 3,051,837.50	\$ 5,000,000.00	\$ 2,303,811.91	\$ 10,355,649.41
February 2021	FETS-0221-01	\$ 3,832,742.50	\$ 5,000,000.00	\$ 4,034,694.04	\$ 12,867,436.54
		\$ 31,142,345.00	\$ 41,500,000.00	\$ 29,071,193.50	\$ 101,713,538.50

	Front End Transition Hourly Costs	Additional Costs & Expenses	Sub-Total	Front End Transition Fixed Fee	Total
Previously invoiced	\$ 31,142,345	\$ 29,071,194	\$ 60,213,539	\$ 41,500,000	\$ 101,713,539
Current invoice	\$ 4,761,438	\$ 5,064,442	\$ 9,825,880	\$ 5,000,000	\$ 14,825,880
Total invoiced to date	\$ 35,903,783	\$ 34,135,636	\$ 70,039,418	\$ 46,500,000	\$ 116,539,418
Forecast to complete			\$ 21,960,582	\$ 13,500,000	\$ 35,460,582
Proposal			\$ 76,351,931	\$ 60,000,000	\$ 136,351,931
Variance					\$ 15,648,069

11%

SUMMARY

Employee Category	(i) Hourly Rate	(ii) Hours Worked	Monthly Total
Vice President	\$ 325.00	3142.0	\$ 1,021,150.00
Senior Director	\$ 300.00	1084.5	\$ 325,350.00
Director	\$ 275.00	4198.0	\$ 1,154,450.00
Senior Manager	\$ 210.00	2073.5	\$ 435,435.00
Field Crew Leader	\$ 205.00	0.0	\$ -
Trainer	\$ 200.00	80.0	\$ 16,000.00
Manager	\$ 200.00	3817.0	\$ 763,400.00
Field Technician	\$ 195.00	329.0	\$ 64,155.00
Senior Analyst	\$ 160.00	1829.5	\$ 292,720.00
Engineer	\$ 160.00	1455.5	\$ 232,880.00
Field Supervisor	\$ 160.00	1471.0	\$ 235,360.00
Analyst	\$ 125.00	1389.5	\$ 173,687.50
Administrative Support	\$ 50.00	937.0	\$ 46,850.00
		21806.5	\$ 4,761,437.50

Executives

Employee Category	(i) Hourly Rate	(ii) Hours Worked	Monthly Total
Vice President	\$ 325.00	303.0	\$ 98,475.00
Senior Director	\$ 300.00	0.0	\$ -
Director	\$ 275.00	0.0	\$ -
Senior Manager	\$ 210.00	0.0	\$ -
Field Crew Leader	\$ 205.00	0.0	\$ -
Trainer	\$ 200.00	0.0	\$ -
Manager	\$ 200.00	0.0	\$ -
Field Technician	\$ 195.00	0.0	\$ -
Senior Analyst	\$ 160.00	0.0	\$ -
Engineer	\$ 160.00	0.0	\$ -
Field Supervisor	\$ 160.00	0.0	\$ -
Analyst	\$ 125.00	0.0	\$ -
Administrative Support	\$ 50.00	525.0	\$ 26,250.00
		828	\$ 124,725.00

Capital Programs

Employee Category	(i) Hourly Rate	(ii) Hours Worked	Monthly Total
Vice President	\$ 325.00	157.0	\$ 51,025.00
Senior Director	\$ 300.00	0.0	\$ -
Director	\$ 275.00	0.0	\$ -
Senior Manager	\$ 210.00	0.0	\$ -
Field Crew Leader	\$ 205.00	0.0	\$ -
Trainer	\$ 200.00	0.0	\$ -
Manager	\$ 200.00	300.0	\$ 60,000.00
Field Technician	\$ 195.00	0.0	\$ -
Senior Analyst	\$ 160.00	0.0	\$ -
Engineer	\$ 160.00	0.0	\$ -
Field Supervisor	\$ 160.00	0.0	\$ -
Analyst	\$ 125.00	0.0	\$ -
Administrative Support	\$ 50.00	0.0	\$ -
		457	\$ 111,025.00

Communications

Employee Category	(i) Hourly Rate	(ii) Hours Worked	Monthly Total
Vice President	\$ 325.00	158.0	\$ 51,350.00
Senior Director	\$ 300.00	0.0	\$ -
Director	\$ 275.00	225.0	\$ 61,875.00
Senior Manager	\$ 210.00	0.0	\$ -
Field Crew Leader	\$ 205.00	0.0	\$ -
Trainer	\$ 200.00	0.0	\$ -
Manager	\$ 200.00	0.0	\$ -
Field Technician	\$ 195.00	0.0	\$ -
Senior Analyst	\$ 160.00	0.0	\$ -
Engineer	\$ 160.00	0.0	\$ -
Field Supervisor	\$ 160.00	0.0	\$ -
Analyst	\$ 125.00	17.5	\$ 2,187.50
Administrative Support	\$ 50.00	0.0	\$ -
		400.5	\$ 115,412.50

Corporate Services

Employee Category	(i) Hourly Rate	(ii) Hours Worked	Monthly Total
Vice President	\$ 325.00	58.0	\$ 18,850.00
Senior Director	\$ 300.00	0.0	\$ -
Director	\$ 275.00	280.0	\$ 77,000.00
Senior Manager	\$ 210.00	550.0	\$ 115,500.00
Field Crew Leader	\$ 205.00	0.0	\$ -
Trainer	\$ 200.00	0.0	\$ -
Manager	\$ 200.00	0.0	\$ -
Field Technician	\$ 195.00	0.0	\$ -
Senior Analyst	\$ 160.00	0.0	\$ -
Engineer	\$ 160.00	0.0	\$ -
Field Supervisor	\$ 160.00	0.0	\$ -
Analyst	\$ 125.00	0.0	\$ -
Administrative Support	\$ 50.00	0.0	\$ -
		888	\$ 211,350.00

Customer Service

Employee Category	(i) Hourly Rate	(ii) Hours Worked	Monthly Total
Vice President	\$ 325.00	0.0	\$ -
Senior Director	\$ 300.00	0.0	\$ -
Director	\$ 275.00	0.0	\$ -
Senior Manager	\$ 210.00	152.0	\$ 31,920.00
Field Crew Leader	\$ 205.00	0.0	\$ -
Trainer	\$ 200.00	0.0	\$ -
Manager	\$ 200.00	165.0	\$ 33,000.00
Field Technician	\$ 195.00	0.0	\$ -
Senior Analyst	\$ 160.00	136.0	\$ 21,760.00
Engineer	\$ 160.00	0.0	\$ -
Field Supervisor	\$ 160.00	135.0	\$ 21,600.00
Analyst	\$ 125.00	615.5	\$ 76,937.50
Administrative Support	\$ 50.00	0.0	\$ -
		1203.5	\$ 185,217.50

Financial Mgmt.

Employee Category	(i) Hourly Rate	(ii) Hours Worked	Monthly Total
Vice President	\$ 325.00	169.5	\$ 55,087.50
Senior Director	\$ 300.00	0.0	\$ -
Director	\$ 275.00	999.5	\$ 274,862.50
Senior Manager	\$ 210.00	263.0	\$ 55,230.00
Field Crew Leader	\$ 205.00	0.0	\$ -
Trainer	\$ 200.00	0.0	\$ -
Manager	\$ 200.00	654.0	\$ 130,800.00
Field Technician	\$ 195.00	0.0	\$ -
Senior Analyst	\$ 160.00	475.0	\$ 76,000.00
Engineer	\$ 160.00	0.0	\$ -
Field Supervisor	\$ 160.00	0.0	\$ -
Analyst	\$ 125.00	2.5	\$ 312.50
Administrative Support	\$ 50.00	0.0	\$ -
		2563.5	\$ 592,292.50

HSE & Quality

Employee Category	(i) Hourly Rate	(ii) Hours Worked	Monthly Total
Vice President	\$ 325.00	232.0	\$ 75,400.00
Senior Director	\$ 300.00	18.0	\$ 5,400.00
Director	\$ 275.00	416.0	\$ 114,400.00
Senior Manager	\$ 210.00	0.0	\$ -
Field Crew Leader	\$ 205.00	0.0	\$ -
Trainer	\$ 200.00	80.0	\$ 16,000.00
Manager	\$ 200.00	180.0	\$ 36,000.00
Field Technician	\$ 195.00	329.0	\$ 64,155.00
Senior Analyst	\$ 160.00	39.5	\$ 6,320.00
Engineer	\$ 160.00	0.0	\$ -
Field Supervisor	\$ 160.00	0.0	\$ -
Analyst	\$ 125.00	0.0	\$ -
Administrative Support	\$ 50.00	0.0	\$ -
		1294.5	\$ 317,675.00

Human Resources

Employee Category	(i) Hourly Rate	(ii) Hours Worked	Monthly Total
Vice President	\$ 325.00	89.5	\$ 29,087.50
Senior Director	\$ 300.00	0.0	\$ -
Director	\$ 275.00	0.0	\$ -
Senior Manager	\$ 210.00	120.0	\$ 25,200.00
Field Crew Leader	\$ 205.00	0.0	\$ -
Trainer	\$ 200.00	0.0	\$ -
Manager	\$ 200.00	174.5	\$ 34,900.00
Field Technician	\$ 195.00	0.0	\$ -
Senior Analyst	\$ 160.00	172.5	\$ 27,600.00
Engineer	\$ 160.00	0.0	\$ -
Field Supervisor	\$ 160.00	0.0	\$ -
Analyst	\$ 125.00	172.0	\$ 21,500.00
Administrative Support	\$ 50.00	5.0	\$ 250.00
		733.5	\$ 138,537.50

Integration Management Office

Employee Category	(i) Hourly Rate	(ii) Hours Worked	Monthly Total
Vice President	\$ 325.00	393.0	\$ 127,725.00
Senior Director	\$ 300.00	0.0	\$ -
Director	\$ 275.00	0.0	\$ -
Senior Manager	\$ 210.00	219.0	\$ 45,990.00
Field Crew Leader	\$ 205.00	0.0	\$ -
Trainer	\$ 200.00	0.0	\$ -
Manager	\$ 200.00	358.5	\$ 71,700.00
Field Technician	\$ 195.00	0.0	\$ -
Senior Analyst	\$ 160.00	105.5	\$ 16,880.00
Engineer	\$ 160.00	0.0	\$ -
Field Supervisor	\$ 160.00	0.0	\$ -
Analyst	\$ 125.00	366.5	\$ 45,812.50
Administrative Support	\$ 50.00	371.5	\$ 18,575.00
		1814	\$ 326,682.50

IT / OT

Employee Category	(i) Hourly Rate	(ii) Hours Worked	Monthly Total
Vice President	\$ 325.00	322.0	\$ 104,650.00
Senior Director	\$ 300.00	0.0	\$ -
Director	\$ 275.00	204.0	\$ 56,100.00
Senior Manager	\$ 210.00	0.0	\$ -
Field Crew Leader	\$ 205.00	0.0	\$ -
Trainer	\$ 200.00	0.0	\$ -
Manager	\$ 200.00	480.0	\$ 96,000.00
Field Technician	\$ 195.00	0.0	\$ -
Senior Analyst	\$ 160.00	901.0	\$ 144,160.00
Engineer	\$ 160.00	0.0	\$ -
Field Supervisor	\$ 160.00	0.0	\$ -
Analyst	\$ 125.00	0.0	\$ -
Administrative Support	\$ 50.00	0.0	\$ -
		1907	\$ 400,910.00

Legal

Employee Category	(i) Hourly Rate	(ii) Hours Worked	Monthly Total
Vice President	\$ 325.00	135.5	\$ 44,037.50
Senior Director	\$ 300.00	0.0	\$ -
Director	\$ 275.00	0.0	\$ -
Senior Manager	\$ 210.00	3.5	\$ 735.00
Field Crew Leader	\$ 205.00	0.0	\$ -
Trainer	\$ 200.00	0.0	\$ -
Manager	\$ 200.00	6.0	\$ 1,200.00
Field Technician	\$ 195.00	0.0	\$ -
Senior Analyst	\$ 160.00	0.0	\$ -
Engineer	\$ 160.00	0.0	\$ -
Field Supervisor	\$ 160.00	0.0	\$ -
Analyst	\$ 125.00	0.0	\$ -
Administrative Support	\$ 50.00	4.0	\$ 200.00
		149	\$ 46,172.50

Operations

Employee Category	(i) Hourly Rate	(ii) Hours Worked	Monthly Total
Vice President	\$ 325.00	281.0	\$ 91,325.00
Senior Director	\$ 300.00	0.0	\$ -
Director	\$ 275.00	494.0	\$ 135,850.00
Senior Manager	\$ 210.00	454.0	\$ 95,340.00
Field Crew Leader	\$ 205.00	0.0	\$ -
Trainer	\$ 200.00	0.0	\$ -
Manager	\$ 200.00	298.5	\$ 59,700.00
Field Technician	\$ 195.00	0.0	\$ -
Senior Analyst	\$ 160.00	0.0	\$ -
Engineer	\$ 160.00	176.0	\$ 28,160.00
Field Supervisor	\$ 160.00	1275.0	\$ 204,000.00
Analyst	\$ 125.00	0.0	\$ -
Administrative Support	\$ 50.00	0.0	\$ -
		2978.5	\$ 614,375.00

Regulatory

Employee Category	(i) Hourly Rate	(ii) Hours Worked	Monthly Total
Vice President	\$ 325.00	144.5	\$ 46,962.50
Senior Director	\$ 300.00	76.0	\$ 22,800.00
Director	\$ 275.00	0.0	\$ -
Senior Manager	\$ 210.00	177.0	\$ 37,170.00
Field Crew Leader	\$ 205.00	0.0	\$ -
Trainer	\$ 200.00	0.0	\$ -
Manager	\$ 200.00	157.5	\$ 31,500.00
Field Technician	\$ 195.00	0.0	\$ -
Senior Analyst	\$ 160.00	0.0	\$ -
Engineer	\$ 160.00	0.0	\$ -
Field Supervisor	\$ 160.00	0.0	\$ -
Analyst	\$ 125.00	67.5	\$ 8,437.50
Administrative Support	\$ 50.00	0.0	\$ -
		622.5	\$ 146,870.00

Utility Transformation

Employee Category	(i) Hourly Rate	(ii) Hours Worked	Monthly Total
Vice President	\$ 325.00	699.0	\$ 227,175.00
Senior Director	\$ 300.00	990.5	\$ 297,150.00
Director	\$ 275.00	1579.5	\$ 434,362.50
Senior Manager	\$ 210.00	135.0	\$ 28,350.00
Field Crew Leader	\$ 205.00	0.0	\$ -
Trainer	\$ 200.00	0.0	\$ -
Manager	\$ 200.00	1043.0	\$ 208,600.00
Field Technician	\$ 195.00	0.0	\$ -
Senior Analyst	\$ 160.00	0.0	\$ -
Engineer	\$ 160.00	1279.5	\$ 204,720.00
Field Supervisor	\$ 160.00	61.0	\$ 9,760.00
Analyst	\$ 125.00	148.0	\$ 18,500.00
Administrative Support	\$ 50.00	31.5	\$ 1,575.00
		5967	\$ 1,430,192.50

Summary of Hours by Department and Employee Category

Employee Category	Capital Programs & Back-End Transition	Communications	Corporate Services	Customer Service	Executive	Financial Management	HSE & Quality	Human Resources	Integration Management Office	IT / OT	Legal	Operations	Regulatory	Utility Transformation	Total Hours by Employee Category
Vice President	157	158	58	0	303	169.5	232	89.5	393	322	135.5	281	144.5	699	3142
Senior Director	0	0	0	0	0	0	18	0	0	0	0	0	76	990.5	1084.5
Director	0	225	280	0	0	999.5	416	0	0	204	0	494	0	1579.5	4198
Senior Manager	0	0	550	152	0	263	0	120	219	0	3.5	454	177	135	2073.5
Field Crew Leader	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Trainer	0	0	0	0	0	0	80	0	0	0	0	0	0	0	80
Manager	300	0	0	165	0	654	180	174.5	358.5	480	6	298.5	157.5	1043	3817
Field Technician	0	0	0	0	0	0	329	0	0	0	0	0	0	0	329
Senior Analyst	0	0	0	136	0	475	39.5	172.5	105.5	901	0	0	0	0	1829.5
Engineer	0	0	0	0	0	0	0	0	0	0	0	176	0	1279.5	1455.5
Field Supervisor	0	0	0	135	0	0	0	0	0	0	0	1275	0	61	1471
Analyst	0	17.5	0	615.5	0	2.5	0	172	366.5	0	0	0	67.5	148	1389.5
Administrative Support	0	0	0	0	525	0	0	5	371.5	0	4	0	0	31.5	937
Total	457	400.5	888	1203.5	828	2563.5	1294.5	733.5	1814	1907	149	2978.5	622.5	5967	21806.5

Summary of Hours by HOC Item

HOC Item	Annex II Definition	Functional Team - Department	Project job code	Employee ID #	Sum of Time (Hours)
1	General & Transition Management	Capital Programs and Back End Transition	Vice President	AT004051	37
1		Communications	Vice President	MC900003	26
1		Corporate Services	Senior Manager	MC900009	96
1		Corporate Services	Senior Manager	MC900008	128
1		Corporate Services	Vice President	MC900003	28
1		Customer Service	Manager	AT015858	15
1		Customer Service	Senior Analyst	AT102970	5.5
1		Executive	Administrative Support	AT114368	206
1		Executive	Administrative Support	MC900011	158
1		Executive	Vice President	AT003196	274
1		Executive	Vice President	QS037890	25
1		Financial Management	Director	AT104919	12
1		Financial Management	Director	900016	21.5
1		Financial Management	Manager	AT019946	20.5
1		Financial Management	Senior Manager	AT114365	10
1		Financial Management	Vice President	QS017171	1.5
1		HSE and Quality	Director	NWjphel29	1
1		HSE and Quality	Director	QS080701	4
1		HSE and Quality	Field Tech	900017	32
1		HSE and Quality	Senior Director	NWmpepi02	3.5
1		HSE and Quality	Vice President	MC900001	4
1		Human Resources	Manager	QS017211	2
1		Integration Management Office	Administrative Support	AT016798	169.5
1		Integration Management Office	Administrative Support	AT105397	164.5
1		Integration Management Office	Administrative Support	AT116075	7.5
1		Integration Management Office	Administrative Support	AT018495	30
1		Integration Management Office	Analyst	AT109687	103
1		Integration Management Office	Analyst	AT105533	19
1		Integration Management Office	Manager	AT004852	35.5
1		Integration Management Office	Manager	AT103480	87
1		Integration Management Office	Senior Analyst	AT109252	105.5
1		Integration Management Office	Senior Manager	AT017167	105
1		Integration Management Office	Vice President	AT017346	168.5
1		Integration Management Office	Vice President	AT014535	182
1		ITOT	Senior Analyst	AT102751	8
1		ITOT	Vice President	QS071472	28
1		ITOT	Vice President	MC900005	254
1		Legal	Manager	QS078693	6
1		Legal	Vice President	QS045177	22.5
1		Operations	Director	QS116459	8
1		Operations	Director	MC900012	20
1		Operations	Director	900015	6.5
1		Operations	Engineer	AT112360	27
1		Operations	Field Supervisor	AT020434	9
1		Operations	Field Supervisor	AT020449	7.5
1		Operations	Field Supervisor	QS179065	118.5
1		Operations	Field Supervisor	AT104787	3
1		Operations	Manager	AT014817	12
1		Operations	Senior Manager	AT019843	9.5
1		Operations	Senior Manager	AT003498	8
1		Operations	Senior Manager	AT005226	5
1		Operations	Vice President	AT022129	32
1		Regulatory	Senior Manager	AT108770	15.5
1		Utility Transformation	Administrative Support	QT088060	20
1		Utility Transformation	Analyst	QT088167	43
1		Utility Transformation	Director	QT088213	2

HOC Item	Annex II Definition	Functional Team - Department	Project job code	Employee ID #	Sum of Time (Hours)
1		Utility Transformation	Director	QT088326	8.5
1		Utility Transformation	Director	MC900002	97.5
1		Utility Transformation	Engineer	QT088329	9.5
1		Utility Transformation	Engineer	AT108079	69.5
1		Utility Transformation	Engineer	AT103813	15
1		Utility Transformation	Engineer	AT110040	9.5
1		Utility Transformation	Manager	AT108042	45
1		Utility Transformation	Manager	AT002033	135
1		Utility Transformation	Manager	AT010451	11
1		Utility Transformation	Manager	AT021428	23.5
1		Utility Transformation	Vice President	QT088015	20
1	General & Transition Management Total				3396.5
1.02	Plan to Address Gaps in Assets, Technology, Processes, etc. (plan to include cost estimates)	Financial Management	Manager	AT019946	2
1.02		Financial Management	Senior Manager	AT114365	19
1.02		Utility Transformation	Manager	AT114978	0.5
1.02		Utility Transformation	Vice President	QT088356	24.5
1.02	Plan to Address Gaps in Assets, Technology, Processes, etc. (plan to include cost estimates) Total				46
1.03	PREB Rate Order Filing (Initial Budgets and Liability Waiver approvals)	Regulatory	Senior Manager	AT108770	27
1.03	PREB Rate Order Filing (Initial Budgets and Liability Waiver approvals) Total				27
2.01	Development and Implementation of an Operations Takeover Plan for Transmission and Sub-Trans	Operations	Engineer	AT112360	16
2.01		Operations	Field Supervisor	AT005130	40
2.01		Operations	Senior Manager	AT003498	5
2.01		Utility Transformation	Director	QT088243	15
2.01		Utility Transformation	Director	QT088010	13
2.01		Utility Transformation	Engineer	QT088318	39
2.01		Utility Transformation	Engineer	QT088173	1
2.01		Utility Transformation	Senior Director	QT088095	9
2.01		Utility Transformation	Senior Director	QT088342	52
2.01	Development and Implementation of an Operations Takeover Plan for Transmission and Sub-Trans				190
2.02	Development and Implementation of an Operational Takeover Plan for the Electric Distribution Sys	Operations	Engineer	AT112360	2
2.02		Operations	Field Supervisor	AT104787	1
2.02		Utility Transformation	Engineer	AT018880	26
2.02		Utility Transformation	Engineer	AT103813	26
2.02		Utility Transformation	Manager	AT003668	9
2.02	Development and Implementation of an Operational Takeover Plan for the Electric Distribution Sys				64
2.0301	Transition Plan for T&D Control Centers	Utility Transformation	Director	QT088212	31
2.0301		Utility Transformation	Director	QT088358	73
2.0301		Utility Transformation	Manager	AT108042	39.5
2.0301		Utility Transformation	Manager	AT009474	123
2.0301		Utility Transformation	Senior Director	QT088130	14
2.0301		Utility Transformation	Senior Director	QT088285	46
2.0301		Utility Transformation	Senior Director	QT088359	86
2.0301		Utility Transformation	Vice President	QT088208	30
2.0301	Transition Plan for T&D Control Centers Total				442.5
2.0302	Transition Plan for Operations and Maintenance (O&M) Activities	Operations	Director	QS116459	44
2.0302		Operations	Engineer	AT112360	84
2.0302		Operations	Field Supervisor	AT005130	68
2.0302		Operations	Field Supervisor	AT111882	18
2.0302		Operations	Field Supervisor	AT020434	58
2.0302		Operations	Field Supervisor	AT104787	3
2.0302		Operations	Manager	AT014495	142.5
2.0302		Operations	Manager	AT014817	58
2.0302		Operations	Senior Manager	AT005226	97
2.0302		Operations	Vice President	AT022129	153
2.0302	Transition Plan for Operations and Maintenance (O&M) Activities Total				725.5
2.0303	Emergency Response/Disaster Recovery/Business Continuity Plans	Integration Management Office	Analyst	AT109687	48.5
2.0303		Integration Management Office	Manager	AT103480	91
2.0303		Integration Management Office	Vice President	AT017346	6

HOC Item	Annex II Definition	Functional Team - Department	Project job code	Employee ID #	Sum of Time (Hours)
2.0303		Operations	Manager	AT014817	5
2.0303		Operations	Senior Manager	AT003498	45
2.0303		Operations	Vice President	AT022129	7
2.0303	Emergency Response/Disaster Recovery/Business Continuity Plans Total				202.5
2.0304	Fleet Management Plan	Operations	Director	QAGR100	8
2.0304		Operations	Director	900015	117.5
2.0304		Operations	Field Supervisor	QS179065	2
2.0304		Operations	Field Supervisor	AT104787	2
2.0304		Operations	Vice President	QS0DU100	40
2.0304	Fleet Management Plan Total				169.5
2.0305	Asset Management	Utility Transformation	Administrative Support	QT088319	3
2.0305		Utility Transformation	Director	QT088113	1
2.0305		Utility Transformation	Director	QT088251	4
2.0305		Utility Transformation	Director	QT088346	141
2.0305		Utility Transformation	Director	QT088254	82
2.0305		Utility Transformation	Engineer	QT088329	7
2.0305		Utility Transformation	Engineer	AT018880	10.5
2.0305		Utility Transformation	Engineer	AT019026	24.5
2.0305		Utility Transformation	Engineer	QT088296	85
2.0305		Utility Transformation	Engineer	QT089027	12
2.0305		Utility Transformation	Engineer	QT089077	65
2.0305		Utility Transformation	Field Supervisor	AT103914	6.5
2.0305		Utility Transformation	Manager	AT022686	16
2.0305		Utility Transformation	Manager	AT002033	30
2.0305		Utility Transformation	Manager	AT021428	14
2.0305		Utility Transformation	Senior Director	QT088095	12
2.0305		Utility Transformation	Senior Director	QT088382	83
2.0305		Utility Transformation	Senior Director	QT088341	10
2.0305		Utility Transformation	Senior Director	QT088252	29
2.0305		Utility Transformation	Senior Director	QT088041	37
2.0305		Utility Transformation	Senior Manager	QT089048	61
2.0305		Utility Transformation	Senior Manager	QT089031	48
2.0305		Utility Transformation	Vice President	QT088017	6
2.0305		Utility Transformation	Vice President	QT088208	7
2.0305		Utility Transformation	Vice President	QT088356	19
2.0305	Asset Management Total				813.5
2.0306	Workforce Management & Training Plan	HSE and Quality	Director	NWjwies77	12
2.0306		HSE and Quality	Manager	NWjwats22	68
2.0306		HSE and Quality	Trainer	NWjlope28	80
2.0306		HSE and Quality	Vice President	MC900001	116
2.0306	Workforce Management & Training Plan Total				276
2.0307	Safety Management Plan	HSE and Quality	Director	QS080701	156
2.0307		HSE and Quality	Field Tech	AT104629	150
2.0307		HSE and Quality	Field Tech	900017	147
2.0307		HSE and Quality	Vice President	QS145447	32
2.0307		Operations	Field Supervisor	AT111882	61
2.0307		Operations	Field Supervisor	AT020449	4
2.0307	Safety Management Plan Total				550
2.0308	Engineering and Asset Management	Utility Transformation	Administrative Support	QT088245	2.5
2.0308		Utility Transformation	Analyst	QT088290	58
2.0308		Utility Transformation	Director	QT088231	120
2.0308		Utility Transformation	Director	QT088279	134
2.0308		Utility Transformation	Director	QT088339	49
2.0308		Utility Transformation	Director	QT088251	35.5
2.0308		Utility Transformation	Director	QT088344	188
2.0308		Utility Transformation	Director	QT088346	80
2.0308		Utility Transformation	Director	QT088315	109
2.0308		Utility Transformation	Director	QT088243	34

HOC Item	Annex II Definition	Functional Team - Department	Project job code	Employee ID #	Sum of Time (Hours)
2.0308		Utility Transformation	Engineer	AT108079	79
2.0308		Utility Transformation	Engineer	AT103813	45
2.0308		Utility Transformation	Engineer	QT088258	84.5
2.0308		Utility Transformation	Engineer	QT088194	68
2.0308		Utility Transformation	Engineer	QT088307	50
2.0308		Utility Transformation	Engineer	QT088330	42
2.0308		Utility Transformation	Field Supervisor	QT088227	7
2.0308		Utility Transformation	Manager	AT010451	166
2.0308		Utility Transformation	Manager	AT021428	12.5
2.0308		Utility Transformation	Senior Director	QT088160	52
2.0308		Utility Transformation	Senior Director	QT088095	66.5
2.0308		Utility Transformation	Senior Director	QT088130	29
2.0308		Utility Transformation	Senior Director	QT088083	122.5
2.0308		Utility Transformation	Senior Director	QT088341	58.5
2.0308		Utility Transformation	Senior Director	QT088347	13
2.0308		Utility Transformation	Senior Director	QT088357	22
2.0308		Utility Transformation	Vice President	QT088048	9
2.0308		Utility Transformation	Vice President	QT088247	75.5
2.0308		Utility Transformation	Vice President	QT088017	26
2.0308		Utility Transformation	Vice President	QT088356	32
2.0308	Engineering and Asset Management Total				1870
2.0309	Identification of Real Estate	Financial Management	Director	QS017186	3
2.0309		Financial Management	Manager	AT019946	69
2.0309		Financial Management	Manager	QS061408	3
2.0309		Financial Management	Vice President	QS017171	5.5
2.0309	Identification of Real Estate Total				80.5
2.031	Materials Management & Warehouse Plan	Operations	Field Supervisor	AT020434	6.5
2.031		Operations	Vice President	AT022129	4
2.031	Materials Management & Warehouse Plan Total				10.5
2.0311	System Operations Plan	Operations	Director	QS116459	8
2.0311		Operations	Field Supervisor	AT020449	49
2.0311		Operations	Field Supervisor	AT104787	76
2.0311		Operations	Senior Manager	AT019843	87
2.0311		Operations	Senior Manager	AT003498	62
2.0311		Operations	Senior Manager	AT005226	10
2.0311	System Operations Plan Total				292
2.0312	Vegetation Management Plan	Operations	Director	MC900012	140
2.0312		Operations	Field Supervisor	AT021565	108
2.0312	Vegetation Management Plan Total				248
2.05	Environmental Exposure Management Plan	HSE and Quality	Director	AT022534	196.5
2.05		HSE and Quality	Manager	QS157251	112
2.05	Environmental Exposure Management Plan Total				308.5
3.02	Development of Improvement Initiatives	Utility Transformation	Senior Director	QT088083	3
3.02		Utility Transformation	Vice President	QT088356	31.5
3.02	Development of Improvement Initiatives Total				34.5
3.04	Development of System Remediation Plan	Operations	Director	QS116459	16
3.04		Operations	Field Supervisor	AT020449	19
3.04	Development of System Remediation Plan Total				35
3.05	Approval of System Remediation Plan	Regulatory	Manager	AT006055	157.5
3.05		Utility Transformation	Vice President	QT088208	5
3.05	Approval of System Remediation Plan Total				162.5
4.01	Evaluating Customer Service Facilities and Assets	Customer Service	Analyst	AT112851	82.5
4.01	Evaluating Customer Service Facilities and Assets Total				82.5
4.02	Evaluating and Updating Customer Service Policies and Procedures	Customer Service	Analyst	AT019859	32
4.02		Customer Service	Analyst	AT112851	22.5
4.02		Customer Service	Analyst	TEMP002	49
4.02		Customer Service	Manager	AT015858	30
4.02		Customer Service	Senior Analyst	AT102970	111

HOC Item	Annex II Definition	Functional Team - Department	Project job code	Employee ID #	Sum of Time (Hours)
4.02		Customer Service	Senior Manager	AT015517	6
4.02	Evaluating and Updating Customer Service Policies and Procedures Total				250.5
4.03	Development of a Meter Reading Plan	Utility Transformation	Analyst	QT088290	8
4.03		Utility Transformation	Director	QT088213	22
4.03		Utility Transformation	Director	QT088337	12.5
4.03		Utility Transformation	Engineer	QT088309	123
4.03		Utility Transformation	Vice President	QS085708	10
4.03	Development of a Meter Reading Plan Total				175.5
4.04	Development of a Customer Service Transition Plan	Customer Service	Analyst	AT019859	140.5
4.04		Customer Service	Analyst	AT019654	7.5
4.04		Customer Service	Analyst	AT112851	67.5
4.04		Customer Service	Analyst	AT101610	49
4.04		Customer Service	Manager	AT015858	67.5
4.04		Customer Service	Senior Analyst	AT102970	19.5
4.04		Customer Service	Senior Manager	AT015517	104
4.04	Development of a Customer Service Transition Plan Total				455.5
4.05	Development and Implementation of a Service Start and Shut-Off Plan	Customer Service	Senior Manager	AT015517	2
4.05	Development and Implementation of a Service Start and Shut-Off Plan Total				2
4.06	Development of a Meter Asset Management (MAM) Plan	Utility Transformation	Director	QT088213	22
4.06		Utility Transformation	Director	QT088337	18
4.06	Development of a Meter Asset Management (MAM) Plan Total				40
4.07	Development and Implementation of a Customer Service Technology	Customer Service	Analyst	AT019654	165
4.07		Customer Service	Senior Manager	AT015517	38
4.07	Development and Implementation of a Customer Service Technology Total				203
4.09	Establish Integration Between Customer Services & T&D Ops	Customer Service	Field Supervisor	AT022731	135
4.09		Customer Service	Manager	AT015858	52.5
4.09		Customer Service	Senior Manager	AT015517	2
4.09	Establish Integration Between Customer Services & T&D Ops Total				189.5
5.01	Development of IT/OT Communication Plan and Acceptance Criteria	ITOT	Senior Analyst	QS017104	64
5.01	Development of IT/OT Communication Plan and Acceptance Criteria Total				64
5.04	Development of Cyber Security and Business Continuity Plan	ITOT	Senior Analyst	AT102751	59.5
5.04	Development of Cyber Security and Business Continuity Plan Total				59.5
5.05	Development of an IT Asset Management Program	Operations	Engineer	AT112360	30
5.05	Development of an IT Asset Management Program Total				30
5.07	Commencement Cutover Planning	ITOT	Director	QS017868	114
5.07		ITOT	Manager	AT015685	215
5.07		ITOT	Senior Analyst	QS017104	68
5.07		ITOT	Senior Analyst	AT201680	260
5.07		ITOT	Senior Analyst	AT102751	32
5.07	Commencement Cutover Planning Total				689
5.08	Training and Communication Plan	ITOT	Director	QS017868	11
5.08		ITOT	Senior Analyst	QS017104	72
5.08	Training and Communication Plan Total				83
6.03	Formalizing/Approach to Changes Control Processes	Financial Management	Senior Manager	AT114365	2.5
6.03		Financial Management	Senior Manager	QS135815	19
6.03	Formalizing/Approach to Changes Control Processes Total				21.5
6.04	Establishing a Financial Accounting System and Account Structure	Financial Management	Director	QS017250	170.5
6.04		Financial Management	Director	AT017148	251.5
6.04		Financial Management	Senior Analyst	AT014994	190
6.04		Financial Management	Senior Analyst	TEMP006	22.5
6.04		Financial Management	Vice President	QS017171	10
6.04	Establishing a Financial Accounting System and Account Structure Total				644.5
6.05	Preparing Initial Budgets and Other Financial Forecasts	Financial Management	Manager	AT103739	110.5
6.05		Operations	Director	QS116459	32
6.05		Operations	Engineer	AT112360	2
6.05		Operations	Field Supervisor	AT020434	8
6.05	Preparing Initial Budgets and Other Financial Forecasts Total				152.5
6.06	Establishing Bank Accounts	Financial Management	Director	QS183719	1.5

HOC Item	Annex II Definition	Functional Team - Department	Project job code	Employee ID #	Sum of Time (Hours)
6.06		Financial Management	Vice President	QS017171	3
6.06	Establishing Bank Accounts Total				4.5
6.07	Evaluating and Updating Payroll and Labor Cost Reporting systems	Financial Management	Director	QS183719	26
6.07		Financial Management	Vice President	QS017171	1
6.07	Evaluating and Updating Payroll and Labor Cost Reporting systems Total				27
6.08	Establishing a Delegation of Authority Matrix and Process	Financial Management	Vice President	QS017171	2
6.08	Establishing a Delegation of Authority Matrix and Process Total				2
6.09	Processes & Procedures and Overall Internal Controls	Financial Management	Manager	QS061408	1.5
6.09	Processes & Procedures and Overall Internal Controls Total				1.5
7.02	Policies and Procedures	Regulatory	Analyst	AT111542	36.5
7.02		Regulatory	Senior Manager	AT108770	21
7.02	Policies and Procedures Total				57.5
8.02	Recruiting and Staffing	Capital Programs and Back End Transition	Manager	AT104560	7
8.02		Financial Management	Director	QS017186	4.5
8.02		Financial Management	Director	900016	32.5
8.02		Financial Management	Manager	AT019946	13.5
8.02		Financial Management	Manager	QS061408	13.5
8.02		Financial Management	Senior Manager	AT114365	134
8.02		Financial Management	Vice President	QS017171	24
8.02		Human Resources	Analyst	QS138277	172
8.02		Human Resources	Manager	AT109893	171
8.02		Human Resources	Senior Analyst	AT103026	172.5
8.02		Integration Management Office	Analyst	QS191328	184
8.02		ITOT	Senior Analyst	AT102751	1
8.02		Operations	Director	QAGR100	2
8.02		Operations	Director	QS116459	48
8.02		Operations	Director	900015	36
8.02		Operations	Engineer	AT112360	15
8.02		Operations	Field Supervisor	AT005130	50
8.02		Operations	Field Supervisor	AT111882	67
8.02		Operations	Field Supervisor	AT020434	36
8.02		Operations	Field Supervisor	AT020449	37
8.02		Operations	Field Supervisor	QS179065	63.5
8.02		Operations	Field Supervisor	AT021565	12
8.02		Operations	Field Supervisor	AT104787	60.5
8.02		Operations	Manager	AT014817	81
8.02		Operations	Senior Manager	AT019843	55.5
8.02		Operations	Senior Manager	AT003498	40
8.02		Operations	Senior Manager	AT005226	24
8.02		Operations	Vice President	AT022129	45
8.02		Utility Transformation	Director	QT088213	23
8.02		Utility Transformation	Director	QT088212	158
8.02		Utility Transformation	Engineer	AT108079	20
8.02		Utility Transformation	Engineer	AT018880	54.5
8.02		Utility Transformation	Engineer	AT103813	34
8.02		Utility Transformation	Engineer	AT110040	2
8.02		Utility Transformation	Manager	AT108042	100.5
8.02		Utility Transformation	Manager	AT004353	59.5
8.02		Utility Transformation	Manager	AT009474	57
8.02		Utility Transformation	Manager	AT010451	39
8.02		Utility Transformation	Senior Director	QT088083	50
8.02		Utility Transformation	Vice President	QT088048	3
8.02		Utility Transformation	Vice President	QS085708	204
8.02		Utility Transformation	Vice President	QT088305	44
8.02		Human Resources	Administrative Support	QS074027	5
8.02		Human Resources	Vice President	QS055786	54
8.02	Recruiting and Staffing Total				2509.5
8.05	Stand Up Human Capital Management (HCM) System	Human Resources	Manager	AT109893	1.5

HOC Item	Annex II Definition	Functional Team - Department	Project job code	Employee ID #	Sum of Time (Hours)
8.05		Human Resources	Senior Manager	MC900006	120
8.05	Stand Up Human Capital Management (HCM) System Total				121.5
8.06	Communication Plan	Communications	Director	QS145369	23
8.06		Communications	Director	MC900007	162
8.06		Communications	Vice President	MC900003	128
8.06		Corporate Services	Senior Manager	900010	160
8.06		Corporate Services	Vice President	MC900003	24
8.06	Communication Plan Total				497
8.07	Training (Workforce Development) Plan	Operations	Director	QS116459	8
8.07		Operations	Field Supervisor	AT005130	6
8.07		Operations	Senior Manager	AT005226	6
8.07	Training (Workforce Development) Plan Total				20
8.12	Develop a Community Investment Plan	Communications	Vice President	MC900003	4
8.12		Corporate Services	Director	AT099584	43
8.12	Develop a Community Investment Plan Total				47
9.01	Genco Shared Services Agreement Approval	Legal	Vice President	QS045177	2
9.01	Genco Shared Services Agreement Approval Total				2
9.03	Non-Federal Funding Procurement Manual Approval	Financial Management	Director	AT104919	40
9.03		Financial Management	Manager	QS061408	5.5
9.03		Financial Management	Senior Analyst	AT017528	24.5
9.03		Financial Management	Vice President	QS017171	9.5
9.03	Non-Federal Funding Procurement Manual Approval Total				79.5
9.04	Physical Security Plan Approval	Utility Transformation	Manager	AT114978	79.5
9.04		Utility Transformation	Manager	AT108042	9
9.04	Physical Security Plan Approval Total				88.5
9.05	Data Security Plan Approval	ITOT	Senior Analyst	AT102751	93
9.05	Data Security Plan Approval Total				93
10.02	Assuming Responsibility for Securing Use of Assets, Facilities, IT / OT, etc.	Financial Management	Director	QS017186	1
10.02		Financial Management	Director	QS183719	16
10.02		Financial Management	Director	900016	132.5
10.02		Financial Management	Manager	AT019946	111
10.02		Financial Management	Manager	QS061408	8.5
10.02		Financial Management	Vice President	QS017171	18
10.02	Assuming Responsibility for Securing Use of Assets, Facilities, IT / OT, etc. Total				287
10.03	Assuming Existing Subcontracts	Financial Management	Senior Analyst	AT017528	9
10.03		Financial Management	Senior Analyst	AT103807	23
10.03		Financial Management	Senior Analyst	AT102871	22
10.03		Financial Management	Vice President	QS017171	3
10.03	Assuming Existing Subcontracts Total				57
12.02	Required Insurance	Financial Management	Manager	QS017134	3
12.02		Financial Management	Manager	QS061408	121.5
12.02		Financial Management	Manager	AT204090	13.5
12.02		Financial Management	Vice President	QS017171	9
12.02	Required Insurance Total				147
12.03	Baseline Performance Levels	Utility Transformation	Director	QT088251	1.5
12.03		Utility Transformation	Senior Director	QT088289	83
12.03	Baseline Performance Levels Total				84.5
12.1	Section 4.5: Conditions Precedent to Service Commencement Date	Corporate Services	Senior Manager	MC900009	45
12.1		Corporate Services	Senior Manager	MC900008	63
12.1		Legal	Vice President	QS045177	69.5
12.1	Section 4.5: Conditions Precedent to Service Commencement Date Total				177.5
Non HOC 02	ServCo IT Systems	ITOT	Director	QS017868	79
Non HOC 02		ITOT	Manager	QS055642	217
Non HOC 02		ITOT	Senior Analyst	AT022305	209.5
Non HOC 02		ITOT	Senior Analyst	AT102751	5.5
Non HOC 02		ITOT	Senior Analyst	TEMP005	23
Non HOC 02	ServCo IT Systems Total				534
Non HOC 03	Open Claims Review	Corporate Services	Senior Manager	MC900009	2.5

HOC Item	Annex II Definition	Functional Team - Department	Project job code	Employee ID #	Sum of Time (Hours)
Non HOC 03		Financial Management	Manager	QS061408	2.5
Non HOC 03		Legal	Senior Manager	MC900009	1
Non HOC 03	Open Claims Review Total				6
Non HOC 04	Stand Up Capital Program Organization	Capital Programs and Back End Transition	Manager	AT110285	157.5
Non HOC 04		Capital Programs and Back End Transition	Manager	AT104560	135.5
Non HOC 04		Capital Programs and Back End Transition	Vice President	AT004051	120
Non HOC 04		Integration Management Office	Analyst	AT109687	12
Non HOC 04		Integration Management Office	Manager	AT004852	5
Non HOC 04		Integration Management Office	Vice President	AT017346	33.5
Non HOC 04	Stand Up Capital Program Organization Total				463.5
Non HOC 06	Regulatory Support of Handover Checklist Items	Regulatory	Analyst	AT106602	31
Non HOC 06		Regulatory	Senior Manager	AT108770	17.5
Non HOC 06	Regulatory Support of Handover Checklist Items Total				48.5
Non HOC 07	Front-End Transition Legal support and advice	Corporate Services	Senior Manager	MC900009	51.5
Non HOC 07		Legal	Administrative Support	QS100254	4
Non HOC 07	Front-End Transition Legal support and advice Total				55.5
Non HOC 14	GenCo-GridCo integration	Regulatory	Senior Director	QT088313	76
Non HOC 14	GenCo-GridCo integration Total				76
Non HOC 15	LUMA MC Ongoing Back Office Support	Financial Management	Analyst	QS130160	2.5
Non HOC 15		Financial Management	Director	QS183719	168.5
Non HOC 15		Financial Management	Senior Analyst	AT017528	5
Non HOC 15		Financial Management	Senior Analyst	QS178869	179
Non HOC 15		Financial Management	Vice President	QS017171	70
Non HOC 15	LUMA MC Ongoing Back Office Support Total				425
Non HOC 16	PREB Resolutions and Orders	ITOT	Senior Analyst	AT102751	1.5
Non HOC 16		Legal	Senior Manager	MC900009	2.5
Non HOC 16		Regulatory	Senior Manager	AT108770	5
Non HOC 16		Utility Transformation	Analyst	QT088290	39
Non HOC 16		Utility Transformation	Director	QT088326	25.5
Non HOC 16		Utility Transformation	Director	MC900002	71.5
Non HOC 16		Utility Transformation	Director	QT088254	3
Non HOC 16		Utility Transformation	Engineer	QT088329	136
Non HOC 16		Utility Transformation	Engineer	AT108079	4
Non HOC 16		Utility Transformation	Engineer	AT018880	46
Non HOC 16		Utility Transformation	Engineer	AT103813	22.5
Non HOC 16		Utility Transformation	Engineer	QT088261	36
Non HOC 16		Utility Transformation	Field Supervisor	QT088227	30
Non HOC 16		Utility Transformation	Field Supervisor	AT103914	17.5
Non HOC 16		Utility Transformation	Manager	AT108042	6
Non HOC 16		Utility Transformation	Manager	AT010451	46
Non HOC 16		Utility Transformation	Manager	AT021428	13.5
Non HOC 16		Utility Transformation	Senior Director	QT088338	32
Non HOC 16		Utility Transformation	Senior Director	QT088252	6
Non HOC 16		Utility Transformation	Senior Director	QT088357	20.5
Non HOC 16		Utility Transformation	Senior Manager	QT088143	14
Non HOC 16		Utility Transformation	Senior Manager	QT089031	12
Non HOC 16		Utility Transformation	Vice President	QT088208	10
Non HOC 16		Utility Transformation	Vice President	QT088356	129.5
Non HOC 16	PREB Resolutions and Orders Total				729.5
Non HOC 17	Corporate Services – Security	Corporate Services	Director	900013	235
Non HOC 17		Corporate Services	Vice President	MC900003	6
Non HOC 17	Corporate Services – Security Total				241
Non HOC 18	FOMB Fiscal Plan and Protocol Agreement	Financial Management	Manager	AT103739	90.5
Non HOC 18		Financial Management	Vice President	QS017171	13
Non HOC 18		Regulatory	Senior Manager	AT108770	29
Non HOC 18	FOMB Fiscal Plan and Protocol Agreement Total				132.5
Total					20102

Summary of Hours by HOC Item (previous months)

HOC Item	Annex II Definition	Functional Team - Department	Project job code	Employee ID #	Sum of Time (Hours)
1	General & Transition Management	Corporate Services	Senior Manager	MC900008	1
1		Executive	Administrative Support	AT114368	80
1		Executive	Administrative Support	MC900011	81
1		Executive	Vice President	QS037890	4
1		Financial Management	Director	QS017186	1.5
1		Financial Management	Director	900016	56
1		Financial Management	Manager	AT019946	3
1		Financial Management	Senior Manager	AT114365	5.5
1		HSE and Quality	Director	QS080701	4
1		HSE and Quality	Senior Director	NWmpepi02	14.5
1		HSE and Quality	Vice President	MC900001	6
1		Integration Management Office	Manager	AT004852	114.5
1		Integration Management Office	Manager	AT103480	14
1		Integration Management Office	Senior Manager	AT017167	114
1		Integration Management Office	Vice President	AT014535	3
1		ITOT	Vice President	MC900005	40
1		Legal	Vice President	QS017212	5.5
1		Operations	Field Supervisor	AT021005	22
1		Regulatory	Vice President	QS146648	23.5
1		Utility Transformation	Administrative Support	QT088060	6
1		Utility Transformation	Vice President	QT088015	2
1	General & Transition Management Total				601
1.01	Government Approvals	Regulatory	Vice President	QS146648	3
1.01	Government Approvals Total				3
1.02	Plan to Address Gaps in Assets, Technology, Processes, etc. (plan to include cost estimates)	Financial Management	Senior Manager	AT114365	1
1.02		Integration Management Office	Manager	AT004852	1
1.02	Plan to Address Gaps in Assets, Technology, Processes, etc. (plan to include cost estimates) Total				2
1.03	PREB Rate Order Filing (Initial Budgets and Liability Waiver approvals)	Regulatory	Senior Manager	AT108770	46
1.03		Regulatory	Vice President	QS146648	26.5
1.03	PREB Rate Order Filing (Initial Budgets and Liability Waiver approvals) Total				72.5
2.02	Development and Implementation of an Operational Takeover Plan for the Electric Distribution Sys	Operations	Field Supervisor	AT021005	37
2.02		Utility Transformation	Engineer	AT018880	25
2.02		Utility Transformation	Manager	AT003668	8
2.02	Development and Implementation of an Operational Takeover Plan for the Electric Distribution Sys				70
2.0301	Transition Plan for T&D Control Centers	Utility Transformation	Senior Director	QT088285	40
2.0301		Utility Transformation	Vice President	QT088208	11
2.0301	Transition Plan for T&D Control Centers Total				51
2.0303	Emergency Response/Disaster Recovery/Business Continuity Plans	Integration Management Office	Manager	AT103480	7.5
2.0303	Emergency Response/Disaster Recovery/Business Continuity Plans Total				7.5
2.0304	Fleet Management Plan	Operations	Field Supervisor	AT021005	1
2.0304	Fleet Management Plan Total				1
2.0305	Asset Management	Utility Transformation	Engineer	AT110040	0.5
2.0305	Asset Management Total				0.5
2.0306	Workforce Management & Training Plan	HSE and Quality	Director	NWjwies77	6
2.0306		HSE and Quality	Senior Analyst	NWpwarn58	39.5
2.0306		HSE and Quality	Vice President	MC900001	74
2.0306	Workforce Management & Training Plan Total				119.5
2.0307	Safety Management Plan	HSE and Quality	Director	QS080701	36.5
2.0307		Operations	Field Supervisor	AT111882	20
2.0307	Safety Management Plan Total				56.5
2.0308	Engineering and Asset Management	Utility Transformation	Director	QT088339	5
2.0308		Utility Transformation	Senior Director	QT088160	8
2.0308		Utility Transformation	Senior Director	QT088347	6.5
2.0308	Engineering and Asset Management Total				19.5
2.0309	Identification of Real Estate	Financial Management	Director	QS017186	21
2.0309		Financial Management	Manager	AT019946	35

HOC Item	Annex II Definition	Functional Team - Department	Project job code	Employee ID #	Sum of Time (Hours)
2.0309	Identification of Real Estate Total				56
2.0311	System Operations Plan	Operations	Field Supervisor	AT021005	51
2.0311	System Operations Plan Total				51
2.0312	Vegetation Management Plan	Operations	Field Supervisor	AT021565	72
2.0312	Vegetation Management Plan Total				72
3.05	Approval of System Remediation Plan	Regulatory	Vice President	QS146648	18
3.05	Approval of System Remediation Plan Total				18
5.07	Commencement Cutover Planning	ITOT	Manager	AT015685	1
5.07		ITOT	Senior Analyst	AT201680	4
5.07	Commencement Cutover Planning Total				5
6.03	Formalizing/Approach to Changes Control Processes	Financial Management	Senior Manager	AT114365	1.5
6.03	Formalizing/Approach to Changes Control Processes Total				1.5
6.05	Preparing Initial Budgets and Other Financial Forecasts	Financial Management	Manager	AT103739	1
6.05		Integration Management Office	Manager	AT004852	3
6.05	Preparing Initial Budgets and Other Financial Forecasts Total				4
7.05	Project Worksheet Assessment (also covered under Section 4.3)	Regulatory	Vice President	QS146648	7
7.05	Project Worksheet Assessment (also covered under Section 4.3) Total				7
7.08	Drafting, Revising and Finalizing Federal Funding Procurement Manual	Regulatory	Vice President	QS146648	0.5
7.08	Drafting, Revising and Finalizing Federal Funding Procurement Manual Total				0.5
8.02	Recruiting and Staffing	Financial Management	Director	900016	1
8.02		Financial Management	Manager	AT019946	10
8.02		Financial Management	Senior Manager	AT114365	70.5
8.02		Operations	Field Supervisor	AT111882	20
8.02		Operations	Field Supervisor	AT021005	58
8.02		Operations	Field Supervisor	QS179065	0.5
8.02		Regulatory	Vice President	QS146648	2
8.02		Utility Transformation	Engineer	AT018880	2
8.02	Recruiting and Staffing Total				164
8.05	Stand Up Human Capital Management (HCM) System	Human Resources	Vice President	MC900004	11.5
8.05	Stand Up Human Capital Management (HCM) System Total				11.5
8.06	Communication Plan	Communications	Analyst	AT108761	17.5
8.06		Communications	Director	MC900007	40
8.06	Communication Plan Total				57.5
8.07	Training (Workforce Development) Plan	Human Resources	Vice President	MC900004	8
8.07	Training (Workforce Development) Plan Total				8
8.08	Develop Employee Retirement Plan	Human Resources	Vice President	MC900004	8
8.08	Develop Employee Retirement Plan Total				8
8.09	Occupational Health and Wellness	Human Resources	Vice President	MC900004	8
8.09	Occupational Health and Wellness Total				8
9.01	Genco Shared Services Agreement Approval	Legal	Vice President	QS017212	27
9.01		Regulatory	Vice President	QS146648	1
9.01	Genco Shared Services Agreement Approval Total				28
9.02	Emergency Response Plan Approval	Regulatory	Vice President	QS146648	2
9.02	Emergency Response Plan Approval Total				2
9.07	System Operation Principles Regulatory Approval	Regulatory	Vice President	QS146648	5
9.07	System Operation Principles Regulatory Approval Total				5
10.02	Assuming Responsibility for Securing Use of Assets, Facilities, IT / OT, etc.	Financial Management	Director	QS017186	2
10.02		Financial Management	Director	900016	24
10.02		Financial Management	Manager	AT019946	12.5
10.02	Assuming Responsibility for Securing Use of Assets, Facilities, IT / OT, etc. Total				38.5
10.03	Assuming Existing Subcontracts	Financial Management	Director	AT104919	10
10.03	Assuming Existing Subcontracts Total				10
12.02	Required Insurance	Financial Management	Manager	AT204090	3
12.02	Required Insurance Total				3
12.03	Baseline Performance Levels	Regulatory	Vice President	QS146648	30.5
12.03	Baseline Performance Levels Total				30.5
12.1	Section 4.5: Conditions Precedent to Service Commencement Date	Legal	Vice President	QS017212	9
12.1	Section 4.5: Conditions Precedent to Service Commencement Date Total				9

HOC Item	Annex II Definition	Functional Team - Department	Project job code	Employee ID #	Sum of Time (Hours)
Non HOC 02	ServCo IT Systems	ITOT	Manager	QS055642	47
Non HOC 02	ServCo IT Systems Total				47
Non HOC 06	Regulatory Support of Handover Checklist Items	Regulatory	Senior Manager	AT108770	16
Non HOC 06		Regulatory	Vice President	QS146648	4
Non HOC 06	Regulatory Support of Handover Checklist Items Total				20
Non HOC 07	Front-End Transition Legal support and advice	Corporate Services	Senior Manager	MC900009	3
Non HOC 07	Front-End Transition Legal support and advice Total				3
Non HOC 15	LUMA MC Ongoing Back Office Support	Financial Management	Director	QS183719	3
Non HOC 15	LUMA MC Ongoing Back Office Support Total				3
Non HOC 16	PREB Resolutions and Orders	Regulatory	Vice President	QS146648	21.5
Non HOC 16		Utility Transformation	Engineer	AT018880	6
Non HOC 16	PREB Resolutions and Orders Total				27.5
Non Hoc 17	Corporate Services – Security	Corporate Services	Director	900013	2
Non Hoc 17	Corporate Services – Security Total				2
Total					1704.5

Note: Hours in the table above were not included in previous invoices.

Vendor	Count of Invoice #	Sum of Total (USD)
1086470 Alberta LTD	3	\$ 279,730.36
Aerotek Professional Services	30	\$ 118,817.76
Alumbra LLC	17	\$ 1,151,239.31
Alvarez & Marsal Corporate Performance Improvement, LLC	9	\$ 490,074.00
American Relocation Connections, LLC	11	\$ (9,994.32)
AMOWF, LLC	1	\$ 17,000.00
AT&T Mobility Puerto Rico	1	\$ 625.30
ATCO Infrastructure Solutions Ltd	2	\$ 123,250.65
Bennett Jones LLP	2	\$ 6,278.35
BMA Group	5	\$ 96,555.04
BridgeSource Utilities Solutions, LLC	1	\$ 130,316.49
Carimus Consulting	2	\$ 105,637.50
Covington & Burling LLP	1	\$ 60,240.00
CSS International, Inc	5	\$ 180,353.05
Deloitte Tax LLP	8	\$ 39,249.60
DLA Piper LLP (US)	4	\$ 638,275.01
Factory108, LLC	2	\$ 60,203.14
Innovative Emergency Management, Inc. (IEM)	4	\$ 144,249.31
International Business Machines Corporation (IBM)	1	\$ 711,123.71
Iris Vargas	2	\$ 7,787.62
J.D. Power	2	\$ 45,049.00
Laboratorio Clinico El Morro, Inc.	1	\$ 5,464.00
Martel, Inc	1	\$ 20,800.00
McConnell Valdes LLC	2	\$ 3,848.75
Nory Sanchez-Alvarez	1	\$ 297.08
Office Depot	5	\$ 508.45
OGMA Language Studio	1	\$ 1,476.80
Oracle America, Inc.	2	\$ 28,848.75
People 2.0 North America	8	\$ 63,773.20
Quanta Services Puerto Rico, LLC	1	\$ (208.20)
Quanta Workforce Solutions, LLC	9	\$ 79,199.53
Resources Global Professionals (RGP)	3	\$ 21,977.87
Richard Wayne & Roberts, Inc.	3	\$ 30,922.49
Smartbridge	5	\$ 133,361.58
Trans4mative	5	\$ 87,485.00
Troutman Pepper Hamilton Sanders LLP	1	\$ 1,996.65
Vidal & Rodriguez, Inc.	2	\$ 5,466.75
Workday, Inc.	1	\$ 183,162.90
Total	164	\$ 5,064,442.48

List of All Third Party Invoices by Type In This Invoice

Expense Type	MCL Code	Annex II Definition	Vendor	Invoice #	Sum of Total (USD)
Equipment		1 General & Transition Management	ATCO Infrastructure Solutions Ltd	032021-2LB	\$ 4,050.08
Equipment Total					\$ 4,050.08
License and Fees		1 General & Transition Management	DLA Piper LLP (US)	4076811	\$ 3,414.00
License and Fees		1 General & Transition Management	DLA Piper LLP (US)	4086831	\$ 2,762.50
License and Fees		1 General & Transition Management	Quanta Workforce Solutions, LLC	QWS-032021-2B	\$ 6,858.22
License and Fees	Non HOC 02	ServCo IT Systems	CSS International, Inc	19702	\$ 605.00
License and Fees	Non HOC 02	ServCo IT Systems	Oracle America, Inc.	1061604	\$ 3,675.00
License and Fees Total					\$ 17,314.72
Miscellaneous		1 General & Transition Management	Aerotek Professional Services	OP10020466	\$ 9.31
Miscellaneous		1 General & Transition Management	Aerotek Professional Services	OP10036839	\$ 10.47
Miscellaneous		1 General & Transition Management	Aerotek Professional Services	OP10053756	\$ 10.28
Miscellaneous		1 General & Transition Management	Aerotek Professional Services	OP10072368	\$ 10.16
Miscellaneous		1 General & Transition Management	Alumbra LLC	127	\$ 1,105.00
Miscellaneous		1 General & Transition Management	Alvarez & Marsal Corporate Performance Improvement, LLC	826788-09A	\$ 2,336.40
Miscellaneous		1 General & Transition Management	Alvarez & Marsal Corporate Performance Improvement, LLC	826788-09E	\$ 871.20
Miscellaneous		1 General & Transition Management	American Relocation Connections, LLC	28731	\$ (25.00)
Miscellaneous		1 General & Transition Management	ATCO Infrastructure Solutions Ltd	022021-2LB	\$ (0.02)
Miscellaneous		1 General & Transition Management	ATCO Infrastructure Solutions Ltd	032021-2LB	\$ 0.10
Miscellaneous		1 General & Transition Management	Bennett Jones LLP	1384179	\$ (243.75)
Miscellaneous		1 General & Transition Management	Bennett Jones LLP	1386545	\$ (694.40)
Miscellaneous		1 General & Transition Management	BMA Group	21-0963	\$ 924.46
Miscellaneous		1 General & Transition Management	BMA Group	21-1177	\$ 965.20
Miscellaneous		1 General & Transition Management	DLA Piper LLP (US)	4076813	\$ 304.31
Miscellaneous		1 General & Transition Management	Martel, Inc	21-03-0058	\$ 800.00
Miscellaneous		1 General & Transition Management	Office Depot	156022560001	\$ 15.77
Miscellaneous		1 General & Transition Management	Office Depot	157843856001	\$ 12.08
Miscellaneous		1 General & Transition Management	Office Depot	161636099001	\$ 15.49
Miscellaneous		1 General & Transition Management	Office Depot	163427562001	\$ 4.46
Miscellaneous		1 General & Transition Management	Office Depot	163440978001	\$ 4.65
Miscellaneous		1 General & Transition Management	Quanta Workforce Solutions, LLC	QWS-032021-2B	\$ 180.00
Miscellaneous		1 General & Transition Management	Quanta Workforce Solutions, LLC	QWS-112020-2B	\$ (122.65)
Miscellaneous		1.02 Plan to Address Gaps in Assets, Technology, Processes, etc. (plan to include cost estimates)	Alumbra LLC	125	\$ 22.67
Miscellaneous		1.02 Plan to Address Gaps in Assets, Technology, Processes, etc. (plan to include cost estimates)	Alumbra LLC	128	\$ (2.04)
Miscellaneous		2.0304 Fleet Management Plan	Alumbra LLC	125	\$ 22.66
Miscellaneous		2.0312 Vegetation Management Plan	Alumbra LLC	125	\$ 22.67
Miscellaneous		2.0312 Vegetation Management Plan	Alumbra LLC	130	\$ 0.39
Miscellaneous		4.02 Evaluating and Updating Customer Service Policies and Procedures	Alumbra LLC	126	\$ (0.80)
Miscellaneous		4.02 Evaluating and Updating Customer Service Policies and Procedures	Alumbra LLC	127	\$ 0.12
Miscellaneous		4.04 Development of a Customer Service Transition Plan	Alumbra LLC	129	\$ 3,273.93
Miscellaneous		4.04 Development of a Customer Service Transition Plan	AT&T Mobility Puerto Rico	12689710	\$ 150.80
Miscellaneous		4.04 Development of a Customer Service Transition Plan	BridgeSource Utilities Solutions, LLC	1009	\$ 4,837.61
Miscellaneous		5.02 Identification and Gap Analysis	1086470 Alberta LTD	1	\$ 4,066.30
Miscellaneous		5.02 Identification and Gap Analysis	1086470 Alberta LTD	2	\$ 4,237.24
Miscellaneous		5.02 Identification and Gap Analysis	1086470 Alberta LTD	3	\$ 2,455.32
Miscellaneous		5.07 Commencement Cutover Planning	Alvarez & Marsal Corporate Performance Improvement, LLC	826788-09F	\$ (6,124.80)
Miscellaneous		5.07 Commencement Cutover Planning	Alvarez & Marsal Corporate Performance Improvement, LLC	826788-09G	\$ (15,184.40)
Miscellaneous		5.07 Commencement Cutover Planning	International Business Machines Corporation (IBM)	C21BQ9D	\$ 26,648.02
Miscellaneous		6.05 Preparing Initial Budgets and Other Financial Forecasts	Alvarez & Marsal Corporate Performance Improvement, LLC	826788-09C	\$ (23,680.80)
Miscellaneous		6.05 Preparing Initial Budgets and Other Financial Forecasts	Alvarez & Marsal Corporate Performance Improvement, LLC	826788-09D	\$ (5,667.20)
Miscellaneous		7.02 Policies and Procedures	Alumbra LLC	120	\$ 0.22
Miscellaneous		7.02 Policies and Procedures	Alumbra LLC	121	\$ 4,986.86
Miscellaneous		7.02 Policies and Procedures	Innovative Emergency Management, Inc. (IEM)	20342-W04-005	\$ 26.52
Miscellaneous		7.05 Project Worksheet Assessment (also covered under Section 4.3)	Innovative Emergency Management, Inc. (IEM)	20342-W01-009	\$ 46.00
Miscellaneous		8.02 Recruiting and Staffing	Aerotek Professional Services	OP10020463	\$ 6.13
Miscellaneous		8.02 Recruiting and Staffing	Aerotek Professional Services	OP10020466	\$ 9.31
Miscellaneous		8.02 Recruiting and Staffing	Aerotek Professional Services	OP10020468	\$ 8.21
Miscellaneous		8.02 Recruiting and Staffing	Aerotek Professional Services	OP10036836	\$ 10.54

Expense Type	MCL Code	Annex II Definition	Vendor	Invoice #	Sum of Total (USD)
Miscellaneous	8.02	Recruiting and Staffing	Aerotek Professional Services	OP10036837	\$ 148.69
Miscellaneous	8.02	Recruiting and Staffing	Aerotek Professional Services	OP10036839	\$ 60.47
Miscellaneous	8.02	Recruiting and Staffing	Aerotek Professional Services	OP10036840	\$ 59.50
Miscellaneous	8.02	Recruiting and Staffing	Aerotek Professional Services	OP10036841	\$ 13.45
Miscellaneous	8.02	Recruiting and Staffing	Aerotek Professional Services	OP10053753	\$ 145.24
Miscellaneous	8.02	Recruiting and Staffing	Aerotek Professional Services	OP10053756	\$ 10.28
Miscellaneous	8.02	Recruiting and Staffing	Aerotek Professional Services	OP10053757	\$ 58.78
Miscellaneous	8.02	Recruiting and Staffing	Aerotek Professional Services	OP10072365	\$ 14.88
Miscellaneous	8.02	Recruiting and Staffing	Aerotek Professional Services	OP10072366	\$ 137.43
Miscellaneous	8.02	Recruiting and Staffing	Aerotek Professional Services	OP10072368	\$ 10.15
Miscellaneous	8.02	Recruiting and Staffing	Aerotek Professional Services	OP10072369	\$ 57.75
Miscellaneous	8.02	Recruiting and Staffing	Aerotek Professional Services	OP10072370	\$ 18.11
Miscellaneous	8.02	Recruiting and Staffing	BMA Group	21-0744	\$ 304.00
Miscellaneous	8.02	Recruiting and Staffing	BMA Group	21-0963	\$ 311.38
Miscellaneous	8.05	Stand Up Human Capital Management (HCM) System	Aerotek Professional Services	OP10053752	\$ 14.88
Miscellaneous	8.06	Communication Plan	Aerotek Professional Services	OP10020463	\$ 6.12
Miscellaneous	8.06	Communication Plan	Aerotek Professional Services	OP10020469	\$ 19.34
Miscellaneous	8.06	Communication Plan	Aerotek Professional Services	OP10036836	\$ 10.54
Miscellaneous	8.06	Communication Plan	Aerotek Professional Services	OP10036842	\$ 19.34
Miscellaneous	8.06	Communication Plan	Aerotek Professional Services	OP10053751	\$ 53.04
Miscellaneous	8.06	Communication Plan	Aerotek Professional Services	OP10053754	\$ 25.54
Miscellaneous	8.06	Communication Plan	Aerotek Professional Services	OP10072363	\$ 19.84
Miscellaneous	8.06	Communication Plan	Factory108, LLC	20210017	\$ 680.00
Miscellaneous	8.06	Communication Plan	Factory108, LLC	20210018	\$ 8,774.62
Miscellaneous	8.06	Communication Plan	OGMA Language Studio	8Q-033121-1	\$ 56.80
Miscellaneous	8.07	Training (Workforce Development) Plan	BMA Group	21-0744	\$ 304.00
Miscellaneous	8.07	Training (Workforce Development) Plan	BMA Group	21-1008	\$ 304.00
Miscellaneous	8.07	Training (Workforce Development) Plan	BMA Group	21-1178	\$ 304.00
Miscellaneous	8.08	Develop Employee Retirement Plan	BMA Group	21-0744	\$ 304.00
Miscellaneous	8.1	Compliance Plan	BMA Group	21-0744	\$ 304.00
Miscellaneous	9.01	Genco Shared Services Agreement Approval	Alumbra LLC	122	\$ (0.15)
Miscellaneous	9.01	Genco Shared Services Agreement Approval	Alumbra LLC	123	\$ 1,049.34
Miscellaneous	9.02	Emergency Response Plan Approval	Innovative Emergency Management, Inc. (IEM)	20342-WO2-008	\$ 485.52
Miscellaneous	10.02	Assuming Responsibility for Securing Use of Assets, Facilities, IT / OT, etc.	Aerotek Professional Services	CE06143015	\$ 19.90
Miscellaneous	10.02	Assuming Responsibility for Securing Use of Assets, Facilities, IT / OT, etc.	Aerotek Professional Services	CE06152378	\$ 18.85
Miscellaneous	10.02	Assuming Responsibility for Securing Use of Assets, Facilities, IT / OT, etc.	Aerotek Professional Services	CE06162384	\$ 20.26
Miscellaneous	10.02	Assuming Responsibility for Securing Use of Assets, Facilities, IT / OT, etc.	Aerotek Professional Services	CE06172288	\$ 18.85
Miscellaneous	10.02	Assuming Responsibility for Securing Use of Assets, Facilities, IT / OT, etc.	Aerotek Professional Services	OP10020466	\$ 9.31
Miscellaneous	10.02	Assuming Responsibility for Securing Use of Assets, Facilities, IT / OT, etc.	Aerotek Professional Services	OP10036839	\$ 10.47
Miscellaneous	10.02	Assuming Responsibility for Securing Use of Assets, Facilities, IT / OT, etc.	Aerotek Professional Services	OP10053756	\$ 10.28
Miscellaneous	10.02	Assuming Responsibility for Securing Use of Assets, Facilities, IT / OT, etc.	Aerotek Professional Services	OP10072368	\$ 10.15
Miscellaneous	Non HOC 02	ServCo IT Systems	CSS International, Inc	19700	\$ 902.40
Miscellaneous	Non HOC 06	Regulatory Support of Handover Checklist Items	Aerotek Professional Services	OP10020466	\$ 9.31
Miscellaneous	Non HOC 06	Regulatory Support of Handover Checklist Items	Aerotek Professional Services	OP10036839	\$ 10.47
Miscellaneous	Non HOC 06	Regulatory Support of Handover Checklist Items	Aerotek Professional Services	OP10053756	\$ 10.28
Miscellaneous	Non HOC 06	Regulatory Support of Handover Checklist Items	Aerotek Professional Services	OP10072368	\$ 10.15
Miscellaneous	Non HOC 06	Regulatory Support of Handover Checklist Items	Alumbra LLC	131	\$ 1.06
Miscellaneous	Non HOC 06	Regulatory Support of Handover Checklist Items	Alumbra LLC	132	\$ 782.00
Miscellaneous	Non HOC 11	Development of System Operations Principles	Alumbra LLC	119	\$ 907.50
Miscellaneous	Non HOC 14	GenCo-GridCo integration	Alumbra LLC	116	\$ (0.10)
Miscellaneous	Non HOC 14	GenCo-GridCo integration	Alumbra LLC	117	\$ 997.50
Miscellaneous	Non HOC 15	LUMA MC Ongoing Back Office Support	Aerotek Professional Services	OP10036838	\$ 18.18
Miscellaneous	Non HOC 15	LUMA MC Ongoing Back Office Support	Aerotek Professional Services	OP10053755	\$ 19.36
Miscellaneous	Non HOC 15	LUMA MC Ongoing Back Office Support	Aerotek Professional Services	OP10072367	\$ 17.59
Miscellaneous	Non HOC 15	LUMA MC Ongoing Back Office Support	Deloitte Tax LLP	8001678894	\$ 88.20
Miscellaneous	Non HOC 15	LUMA MC Ongoing Back Office Support	Deloitte Tax LLP	8001678896	\$ 88.20
Miscellaneous	Non HOC 15	LUMA MC Ongoing Back Office Support	Deloitte Tax LLP	8001678901	\$ 704.00
Miscellaneous	Non HOC 15	LUMA MC Ongoing Back Office Support	Deloitte Tax LLP	8001678908	\$ 136.23
Miscellaneous	Non HOC 15	LUMA MC Ongoing Back Office Support	Deloitte Tax LLP	8001678910	\$ 118.77

Expense Type	MCL Code	Annex II Definition	Vendor	Invoice #	Sum of Total (USD)
Miscellaneous	Non HOC 15	LUMA MC Ongoing Back Office Support	Deloitte Tax LLP	8001683356	\$ 938.40
Miscellaneous	Non HOC 15	LUMA MC Ongoing Back Office Support	Deloitte Tax LLP	8001692957	\$ 819.20
Miscellaneous	Non HOC 15	LUMA MC Ongoing Back Office Support	Deloitte Tax LLP	8001692958	\$ 203.74
Miscellaneous	Non HOC 16	PREB Resolutions and Orders	Alvarez & Marsal Corporate Performance Improvement, LLC	826788-08B	\$ (16,077.60)
Miscellaneous	Non HOC 16	PREB Resolutions and Orders	Alvarez & Marsal Corporate Performance Improvement, LLC	826788-09B	\$ (9,059.60)
Miscellaneous	Non HOC 16	PREB Resolutions and Orders	Alvarez & Marsal Corporate Performance Improvement, LLC	826788-09H	\$ (5,359.20)
Miscellaneous Total					\$ (2,846.01)
Phone		1 General & Transition Management	ATCO Infrastructure Solutions Ltd	022021-2LB	\$ 1,435.89
Phone		1 General & Transition Management	ATCO Infrastructure Solutions Ltd	032021-2LB	\$ 6,191.27
Phone		1 General & Transition Management	Quanta Workforce Solutions, LLC	QWS-032021-2B	\$ 5,749.47
Phone		4.04 Development of a Customer Service Transition Plan	AT&T Mobility Puerto Rico	12689710	\$ 474.50
Phone Total					\$ 13,851.13
Rental Equipment		3.04 Development of System Remediation Plan	AMOWF, LLC	AMW-1.0	\$ 17,000.00
Rental Equipment Total					\$ 17,000.00
Supplies		1 General & Transition Management	ATCO Infrastructure Solutions Ltd	022021-2LB	\$ 7,722.13
Supplies		1 General & Transition Management	ATCO Infrastructure Solutions Ltd	032021-2LB	\$ 6,660.06
Supplies		1 General & Transition Management	Office Depot	156022560001	\$ 137.12
Supplies		1 General & Transition Management	Office Depot	161636099001	\$ 134.67
Supplies		1 General & Transition Management	Office Depot	163427562001	\$ 38.74
Supplies		1 General & Transition Management	Office Depot	163440978001	\$ 40.47
Supplies		1 General & Transition Management	Quanta Workforce Solutions, LLC	QWS-032021-2B	\$ 531.21
Supplies		7.02 Policies and Procedures	Alumbra LLC	121	\$ 152.01
Supplies		8.06 Communication Plan	Factory108, LLC	20210018	\$ 33,748.52
Supplies	Non HOC 11	Development of System Operations Principles	Alumbra LLC	119	\$ 135.84
Supplies Total					\$ 49,300.77
Third Party Labor		1 General & Transition Management	Aerrotek Professional Services	OP10020466	\$ 918.75
Third Party Labor		1 General & Transition Management	Aerrotek Professional Services	OP10036839	\$ 950.25
Third Party Labor		1 General & Transition Management	Aerrotek Professional Services	OP10053756	\$ 918.75
Third Party Labor		1 General & Transition Management	Aerrotek Professional Services	OP10072368	\$ 918.75
Third Party Labor		1 General & Transition Management	Alumbra LLC	131	\$ 6,970.00
Third Party Labor		1 General & Transition Management	Alumbra LLC	132	\$ 510.00
Third Party Labor		1 General & Transition Management	Alvarez & Marsal Corporate Performance Improvement, LLC	826788-09A	\$ 77,880.00
Third Party Labor		1 General & Transition Management	Alvarez & Marsal Corporate Performance Improvement, LLC	826788-09E	\$ 29,040.00
Third Party Labor		1 General & Transition Management	Bennett Jones LLP	1384179	\$ 1,875.00
Third Party Labor		1 General & Transition Management	Bennett Jones LLP	1386545	\$ 5,341.50
Third Party Labor		1 General & Transition Management	Covington & Burling LLP	60932798	\$ 60,240.00
Third Party Labor		1 General & Transition Management	DLA Piper LLP (US)	4076811	\$ 23,163.00
Third Party Labor		1 General & Transition Management	DLA Piper LLP (US)	4076813	\$ 132,443.70
Third Party Labor		1 General & Transition Management	DLA Piper LLP (US)	4086831	\$ 223,321.00
Third Party Labor		1 General & Transition Management	DLA Piper LLP (US)	4086833	\$ 252,866.50
Third Party Labor		1 General & Transition Management	Quanta Workforce Solutions, LLC	QWS-032021-2B	\$ 2,998.13
Third Party Labor		1 General & Transition Management	Troutman Pepper Hamilton Sanders LLP	30123109	\$ 1,996.65
Third Party Labor		1.02 Plan to Address Gaps in Assets, Technology, Processes, etc. (plan to include cost estimates)	Alumbra LLC	124	\$ 4,420.00
Third Party Labor		1.02 Plan to Address Gaps in Assets, Technology, Processes, etc. (plan to include cost estimates)	Alumbra LLC	125	\$ 850.00
Third Party Labor		1.02 Plan to Address Gaps in Assets, Technology, Processes, etc. (plan to include cost estimates)	Alumbra LLC	126	\$ 3,987.50
Third Party Labor		1.02 Plan to Address Gaps in Assets, Technology, Processes, etc. (plan to include cost estimates)	Alumbra LLC	128	\$ 3,292.52
Third Party Labor		1.03 PREB Rate Order Filing (Initial Budgets and Liability Waiver approvals)	Alumbra LLC	131	\$ 510.00
Third Party Labor		2.0303 Emergency Response/Disaster Recovery/Business Continuity Plans	Alumbra LLC	124	\$ 1,360.00
Third Party Labor		2.0304 Fleet Management Plan	Alumbra LLC	124	\$ 510.00
Third Party Labor		2.0304 Fleet Management Plan	Alumbra LLC	125	\$ 340.00
Third Party Labor		2.031 Materials Management & Warehouse Plan	Alumbra LLC	124	\$ 510.00
Third Party Labor		2.0312 Vegetation Management Plan	Alumbra LLC	124	\$ 340.00
Third Party Labor		2.0312 Vegetation Management Plan	Alumbra LLC	125	\$ 510.00
Third Party Labor		2.0312 Vegetation Management Plan	Alumbra LLC	130	\$ 30,184.61
Third Party Labor		3.05 Approval of System Remediation Plan	Alumbra LLC	131	\$ 680.00
Third Party Labor		4.02 Evaluating and Updating Customer Service Policies and Procedures	Alumbra LLC	126	\$ 91,863.30
Third Party Labor		4.02 Evaluating and Updating Customer Service Policies and Procedures	Alumbra LLC	127	\$ 19,924.86
Third Party Labor		4.02 Evaluating and Updating Customer Service Policies and Procedures	Alumbra LLC	128	\$ 38,405.60
Third Party Labor		4.02 Evaluating and Updating Customer Service Policies and Procedures	Alumbra LLC	129	\$ 23,272.31

Expense Type	MCL Code	Annex II Definition	Vendor	Invoice #	Sum of Total (USD)
Third Party Labor	4.04	Development of a Customer Service Transition Plan	Alumbra LLC	126	\$ 19,937.48
Third Party Labor	4.04	Development of a Customer Service Transition Plan	Alumbra LLC	127	\$ 5,950.00
Third Party Labor	4.04	Development of a Customer Service Transition Plan	Alumbra LLC	128	\$ 113,406.42
Third Party Labor	4.04	Development of a Customer Service Transition Plan	Alumbra LLC	129	\$ 58,575.16
Third Party Labor	4.04	Development of a Customer Service Transition Plan	BridgeSource Utilities Solutions, LLC	1009	\$ 116,850.00
Third Party Labor	4.05	Development and Implementation of a Service Start and Shut-Off Plan	Alumbra LLC	126	\$ 16,625.02
Third Party Labor	4.05	Development and Implementation of a Service Start and Shut-Off Plan	Alumbra LLC	127	\$ 1,750.02
Third Party Labor	5.02	Identification and Gap Analysis	1086470 Alberta LTD	1	\$ 101,657.50
Third Party Labor	5.02	Identification and Gap Analysis	1086470 Alberta LTD	2	\$ 105,931.00
Third Party Labor	5.02	Identification and Gap Analysis	1086470 Alberta LTD	3	\$ 61,383.00
Third Party Labor	5.02	Identification and Gap Analysis	International Business Machines Corporation (IBM)	C21BQ9D	\$ 4,968.00
Third Party Labor	5.07	Commencement Cutover Planning	Alvarez & Marsal Corporate Performance Improvement, LLC	826788-09F	\$ 34,800.00
Third Party Labor	5.07	Commencement Cutover Planning	Alvarez & Marsal Corporate Performance Improvement, LLC	826788-09G	\$ 86,275.00
Third Party Labor	5.07	Commencement Cutover Planning	International Business Machines Corporation (IBM)	C21BQ9D	\$ 661,232.50
Third Party Labor	5.07	Commencement Cutover Planning	Smartbridge	INV_9807	\$ 40,760.00
Third Party Labor	5.07	Commencement Cutover Planning	Smartbridge	INV_9844	\$ 34,965.00
Third Party Labor	6.05	Preparing Initial Budgets and Other Financial Forecasts	Alvarez & Marsal Corporate Performance Improvement, LLC	826788-09C	\$ 134,550.00
Third Party Labor	6.05	Preparing Initial Budgets and Other Financial Forecasts	Alvarez & Marsal Corporate Performance Improvement, LLC	826788-09D	\$ 32,200.00
Third Party Labor	6.05	Preparing Initial Budgets and Other Financial Forecasts	Richard Wayne & Roberts, Inc.	9973	\$ 4,849.50
Third Party Labor	6.05	Preparing Initial Budgets and Other Financial Forecasts	Richard Wayne & Roberts, Inc.	9986	\$ 11,908.30
Third Party Labor	6.05	Preparing Initial Budgets and Other Financial Forecasts	Richard Wayne & Roberts, Inc.	10007	\$ 14,164.69
Third Party Labor	6.07	Evaluating and Updating Payroll and Labor Cost Reporting systems	People 2.0 North America	RL509391255	\$ 11,529.00
Third Party Labor	6.07	Evaluating and Updating Payroll and Labor Cost Reporting systems	People 2.0 North America	RL509394609	\$ 11,214.00
Third Party Labor	6.07	Evaluating and Updating Payroll and Labor Cost Reporting systems	Resources Global Professionals (RGP)	RGP1066640	\$ 7,120.00
Third Party Labor	6.07	Evaluating and Updating Payroll and Labor Cost Reporting systems	Resources Global Professionals (RGP)	RGP1067392	\$ 6,400.00
Third Party Labor	6.07	Evaluating and Updating Payroll and Labor Cost Reporting systems	Resources Global Professionals (RGP)	RGP1068455	\$ 6,400.00
Third Party Labor	6.07	Evaluating and Updating Payroll and Labor Cost Reporting systems	Trans4mative	1560	\$ 16,450.00
Third Party Labor	6.07	Evaluating and Updating Payroll and Labor Cost Reporting systems	Trans4mative	1564	\$ 22,225.00
Third Party Labor	7.01	Set Up Governance Framework	Innovative Emergency Management, Inc. (IEM)	20342-W04-005	\$ 663.00
Third Party Labor	7.02	Policies and Procedures	Alumbra LLC	120	\$ 191,793.03
Third Party Labor	7.02	Policies and Procedures	Alumbra LLC	121	\$ 124,675.14
Third Party Labor	7.02	Policies and Procedures	Innovative Emergency Management, Inc. (IEM)	20342-W04-005	\$ 49,532.00
Third Party Labor	7.05	Project Worksheet Assessment (also covered under Section 4.3)	Alumbra LLC	131	\$ 45,375.00
Third Party Labor	7.05	Project Worksheet Assessment (also covered under Section 4.3)	Alumbra LLC	132	\$ 14,280.00
Third Party Labor	7.05	Project Worksheet Assessment (also covered under Section 4.3)	Innovative Emergency Management, Inc. (IEM)	20342- W01-009	\$ 15,063.00
Third Party Labor	7.08	Drafting, Revising and Finalizing Federal Funding Procurement Manual	Innovative Emergency Management, Inc. (IEM)	20342-W03-007	\$ 15,841.00
Third Party Labor	8.02	Recruiting and Staffing	Aeroteck Professional Services	OP10020463	\$ 902.40
Third Party Labor	8.02	Recruiting and Staffing	Aeroteck Professional Services	OP10020466	\$ 470.40
Third Party Labor	8.02	Recruiting and Staffing	Aeroteck Professional Services	OP10020468	\$ 820.88
Third Party Labor	8.02	Recruiting and Staffing	Aeroteck Professional Services	OP10036836	\$ 1,488.00
Third Party Labor	8.02	Recruiting and Staffing	Aeroteck Professional Services	OP10036837	\$ 14,869.20
Third Party Labor	8.02	Recruiting and Staffing	Aeroteck Professional Services	OP10036839	\$ 784.00
Third Party Labor	8.02	Recruiting and Staffing	Aeroteck Professional Services	OP10036840	\$ 5,949.30
Third Party Labor	8.02	Recruiting and Staffing	Aeroteck Professional Services	OP10036841	\$ 1,345.09
Third Party Labor	8.02	Recruiting and Staffing	Aeroteck Professional Services	OP10053753	\$ 14,524.00
Third Party Labor	8.02	Recruiting and Staffing	Aeroteck Professional Services	OP10053756	\$ 784.00
Third Party Labor	8.02	Recruiting and Staffing	Aeroteck Professional Services	OP10053757	\$ 5,877.60
Third Party Labor	8.02	Recruiting and Staffing	Aeroteck Professional Services	OP10072365	\$ 1,488.00
Third Party Labor	8.02	Recruiting and Staffing	Aeroteck Professional Services	OP10072366	\$ 13,744.00
Third Party Labor	8.02	Recruiting and Staffing	Aeroteck Professional Services	OP10072368	\$ 784.00
Third Party Labor	8.02	Recruiting and Staffing	Aeroteck Professional Services	OP10072369	\$ 5,775.30
Third Party Labor	8.02	Recruiting and Staffing	Aeroteck Professional Services	OP10072370	\$ 1,810.40
Third Party Labor	8.02	Recruiting and Staffing	BMA Group	21-0744	\$ 7,600.00
Third Party Labor	8.02	Recruiting and Staffing	BMA Group	21-0963	\$ 7,600.00
Third Party Labor	8.02	Recruiting and Staffing	BMA Group	21-1177	\$ 7,600.00
Third Party Labor	8.02	Recruiting and Staffing	Iris Vargas	LE 2021-06	\$ 6,560.00
Third Party Labor	8.05	Stand Up Human Capital Management (HCM) System	Aeroteck Professional Services	OP10053752	\$ 1,488.00
Third Party Labor	8.05	Stand Up Human Capital Management (HCM) System	Trans4mative	1559	\$ 7,400.00
Third Party Labor	8.06	Communication Plan	Aeroteck Professional Services	OP10020463	\$ 620.00

Expense Type	MCL Code	Annex II Definition	Vendor	Invoice #	Sum of Total (USD)
Third Party Labor	8.06	Communication Plan	Aerotek Professional Services	OP10020469	\$ 1,934.40
Third Party Labor	8.06	Communication Plan	Aerotek Professional Services	OP10036836	\$ 3,149.60
Third Party Labor	8.06	Communication Plan	Aerotek Professional Services	OP10036842	\$ 1,934.40
Third Party Labor	8.06	Communication Plan	Aerotek Professional Services	OP10053751	\$ 5,304.10
Third Party Labor	8.06	Communication Plan	Aerotek Professional Services	OP10053754	\$ 2,554.40
Third Party Labor	8.06	Communication Plan	Aerotek Professional Services	OP10072363	\$ 1,984.00
Third Party Labor	8.07	Training (Workforce Development) Plan	BMA Group	21-0744	\$ 7,600.00
Third Party Labor	8.07	Training (Workforce Development) Plan	BMA Group	21-1008	\$ 7,600.00
Third Party Labor	8.07	Training (Workforce Development) Plan	BMA Group	21-1178	\$ 7,600.00
Third Party Labor	8.08	Develop Employee Retirement Plan	BMA Group	21-0744	\$ 7,600.00
Third Party Labor	8.08	Develop Employee Retirement Plan	BMA Group	21-0963	\$ 7,600.00
Third Party Labor	8.08	Develop Employee Retirement Plan	BMA Group	21-1177	\$ 7,600.00
Third Party Labor	8.08	Develop Employee Retirement Plan	McConnell Valdes LLC	10351883	\$ 336.25
Third Party Labor	8.08	Develop Employee Retirement Plan	McConnell Valdes LLC	10354016	\$ 3,512.50
Third Party Labor	8.1	Compliance Plan	BMA Group	21-0744	\$ 7,600.00
Third Party Labor	8.1	Compliance Plan	BMA Group	21-0963	\$ 7,600.00
Third Party Labor	8.1	Compliance Plan	BMA Group	21-1177	\$ 8,930.00
Third Party Labor	9.01	Genco Shared Services Agreement Approval	Alumbra LLC	122	\$ 26,968.90
Third Party Labor	9.01	Genco Shared Services Agreement Approval	Alumbra LLC	123	\$ 26,240.26
Third Party Labor	9.02	Emergency Response Plan Approval	Innovative Emergency Management, Inc. (IEM)	20342-WO2-008	\$ 55,681.50
Third Party Labor	10.02	Assuming Responsibility for Securing Use of Assets, Facilities, IT / OT, etc.	Aerotek Professional Services	CE06143015	\$ 1,908.36
Third Party Labor	10.02	Assuming Responsibility for Securing Use of Assets, Facilities, IT / OT, etc.	Aerotek Professional Services	CE06152378	\$ 1,884.80
Third Party Labor	10.02	Assuming Responsibility for Securing Use of Assets, Facilities, IT / OT, etc.	Aerotek Professional Services	CE06162384	\$ 2,026.16
Third Party Labor	10.02	Assuming Responsibility for Securing Use of Assets, Facilities, IT / OT, etc.	Aerotek Professional Services	CE06172288	\$ 1,884.80
Third Party Labor	10.02	Assuming Responsibility for Securing Use of Assets, Facilities, IT / OT, etc.	Aerotek Professional Services	OP10020466	\$ 840.00
Third Party Labor	10.02	Assuming Responsibility for Securing Use of Assets, Facilities, IT / OT, etc.	Aerotek Professional Services	OP10036839	\$ 840.00
Third Party Labor	10.02	Assuming Responsibility for Securing Use of Assets, Facilities, IT / OT, etc.	Aerotek Professional Services	OP10053756	\$ 840.00
Third Party Labor	10.02	Assuming Responsibility for Securing Use of Assets, Facilities, IT / OT, etc.	Aerotek Professional Services	OP10072368	\$ 840.00
Third Party Labor	Non HOC 02	ServCo IT Systems	CSS International, Inc	19698	\$ 35,385.00
Third Party Labor	Non HOC 02	ServCo IT Systems	CSS International, Inc	19699	\$ 29,210.00
Third Party Labor	Non HOC 02	ServCo IT Systems	CSS International, Inc	19700	\$ 22,560.00
Third Party Labor	Non HOC 02	ServCo IT Systems	CSS International, Inc	19701	\$ 43,890.00
Third Party Labor	Non HOC 02	ServCo IT Systems	CSS International, Inc	19702	\$ 41,400.00
Third Party Labor	Non HOC 02	ServCo IT Systems	Smartbridge	INV_9754	\$ 17,437.50
Third Party Labor	Non HOC 02	ServCo IT Systems	Smartbridge	INV_9805	\$ 19,687.50
Third Party Labor	Non HOC 02	ServCo IT Systems	Smartbridge	INV_9845	\$ 19,125.00
Third Party Labor	Non HOC 02	ServCo IT Systems	Trans4mative	1558	\$ 17,015.00
Third Party Labor	Non HOC 02	ServCo IT Systems	Trans4mative	1562	\$ 24,395.00
Third Party Labor	Non HOC 06	Regulatory Support of Handover Checklist Items	Aerotek Professional Services	OP10020466	\$ 1,494.21
Third Party Labor	Non HOC 06	Regulatory Support of Handover Checklist Items	Aerotek Professional Services	OP10036839	\$ 1,613.98
Third Party Labor	Non HOC 06	Regulatory Support of Handover Checklist Items	Aerotek Professional Services	OP10053756	\$ 1,568.82
Third Party Labor	Non HOC 06	Regulatory Support of Handover Checklist Items	Aerotek Professional Services	OP10072368	\$ 1,518.17
Third Party Labor	Non HOC 06	Regulatory Support of Handover Checklist Items	Alumbra LLC	131	\$ 57,218.94
Third Party Labor	Non HOC 11	Development of System Operations Principles	Alumbra LLC	118	\$ 30,937.50
Third Party Labor	Non HOC 11	Development of System Operations Principles	Alumbra LLC	119	\$ 22,687.50
Third Party Labor	Non HOC 11	Development of System Operations Principles	Alumbra LLC	131	\$ 38,950.00
Third Party Labor	Non HOC 11	Development of System Operations Principles	Alumbra LLC	132	\$ 4,760.00
Third Party Labor	Non HOC 14	GenCo-GridCo integration	Alumbra LLC	116	\$ 20,217.60
Third Party Labor	Non HOC 14	GenCo-GridCo integration	Alumbra LLC	117	\$ 24,937.50
Third Party Labor	Non HOC 15	LUMA MC Ongoing Back Office Support	Aerotek Professional Services	OP10036838	\$ 1,817.90
Third Party Labor	Non HOC 15	LUMA MC Ongoing Back Office Support	Aerotek Professional Services	OP10053755	\$ 1,935.50
Third Party Labor	Non HOC 15	LUMA MC Ongoing Back Office Support	Aerotek Professional Services	OP10072367	\$ 1,759.10
Third Party Labor	Non HOC 15	LUMA MC Ongoing Back Office Support	Deloitte Tax LLP	8001678901	\$ 7,652.25
Third Party Labor	Non HOC 15	LUMA MC Ongoing Back Office Support	Deloitte Tax LLP	8001678908	\$ 1,480.80
Third Party Labor	Non HOC 15	LUMA MC Ongoing Back Office Support	Deloitte Tax LLP	8001678910	\$ 1,290.90
Third Party Labor	Non HOC 15	LUMA MC Ongoing Back Office Support	Deloitte Tax LLP	8001683356	\$ 10,200.01
Third Party Labor	Non HOC 15	LUMA MC Ongoing Back Office Support	Deloitte Tax LLP	8001692957	\$ 8,904.30
Third Party Labor	Non HOC 15	LUMA MC Ongoing Back Office Support	Deloitte Tax LLP	8001692958	\$ 2,214.60
Third Party Labor	Non HOC 15	LUMA MC Ongoing Back Office Support	People 2.0 North America	RL509391254	\$ 5,425.00

Expense Type	MCL Code	Annex II Definition	Vendor	Invoice #	Sum of Total (USD)
Third Party Labor	Non HOC 15	LUMA MC Ongoing Back Office Support	People 2.0 North America	RL509391256	\$ 7,123.20
Third Party Labor	Non HOC 15	LUMA MC Ongoing Back Office Support	People 2.0 North America	RL509391257	\$ 8,568.00
Third Party Labor	Non HOC 15	LUMA MC Ongoing Back Office Support	People 2.0 North America	RL509394608	\$ 4,522.00
Third Party Labor	Non HOC 15	LUMA MC Ongoing Back Office Support	People 2.0 North America	RL509394610	\$ 6,572.00
Third Party Labor	Non HOC 15	LUMA MC Ongoing Back Office Support	People 2.0 North America	RL509394611	\$ 8,820.00
Third Party Labor	Non HOC 16	PREB Resolutions and Orders	Alvarez & Marsal Corporate Performance Improvement, LLC	826788-08B	\$ 91,350.00
Third Party Labor	Non HOC 16	PREB Resolutions and Orders	Alvarez & Marsal Corporate Performance Improvement, LLC	826788-09B	\$ 51,475.00
Third Party Labor	Non HOC 16	PREB Resolutions and Orders	Alvarez & Marsal Corporate Performance Improvement, LLC	826788-09H	\$ 30,450.00
Third Party Labor Total					\$ 4,292,860.22
Third Party Services		1 General & Transition Management	American Relocation Connections, LLC	28731	\$ (50,000.00)
Third Party Services		1 General & Transition Management	American Relocation Connections, LLC	30442	\$ 1,787.56
Third Party Services		1 General & Transition Management	American Relocation Connections, LLC	30444	\$ 218.61
Third Party Services		1 General & Transition Management	American Relocation Connections, LLC	30465	\$ 2,150.00
Third Party Services		1 General & Transition Management	American Relocation Connections, LLC	30467	\$ 2,500.00
Third Party Services		1 General & Transition Management	American Relocation Connections, LLC	30845	\$ 8,038.39
Third Party Services		1 General & Transition Management	American Relocation Connections, LLC	30981	\$ 7,240.00
Third Party Services		1 General & Transition Management	American Relocation Connections, LLC	31003	\$ 3,076.67
Third Party Services		1 General & Transition Management	American Relocation Connections, LLC	31027	\$ 3,290.52
Third Party Services		1 General & Transition Management	ATCO Infrastructure Solutions Ltd	022021-2LB	\$ 23,600.04
Third Party Services		1 General & Transition Management	ATCO Infrastructure Solutions Ltd	032021-2LB	\$ 49,498.60
Third Party Services		1 General & Transition Management	Martel, Inc	21-03-0058	\$ 20,000.00
Third Party Services		1 General & Transition Management	Office Depot	157843856001	\$ 105.00
Third Party Services		1 General & Transition Management	Quanta Workforce Solutions, LLC	QWS-032021-2B	\$ 1,552.00
Third Party Services		2.0306 Workforce Management & Training Plan	Nory Sanchez-Alvarez	LUMA 2021-0002	\$ 297.08
Third Party Services		4.04 Development of a Customer Service Transition Plan	Carimus Consulting	4080	\$ 47,823.75
Third Party Services		4.04 Development of a Customer Service Transition Plan	Carimus Consulting	4138	\$ 57,813.75
Third Party Services		4.04 Development of a Customer Service Transition Plan	J.D. Power	INV-US75729	\$ 23,879.00
Third Party Services		4.04 Development of a Customer Service Transition Plan	J.D. Power	INV-US75730	\$ 21,170.00
Third Party Services		8.06 Communication Plan	Factory108, LLC	20210017	\$ 17,000.00
Third Party Services		8.06 Communication Plan	OGMA Language Studio	8Q-033121-1	\$ 1,420.00
Third Party Services		12.02 Required Insurance	Vidal & Rodriguez, Inc.	44228	\$ 4,557.75
Third Party Services		12.02 Required Insurance	Vidal & Rodriguez, Inc.	44287	\$ 909.00
Third Party Services	Non HOC 02	ServCo IT Systems	Oracle America, Inc.	1053873	\$ 25,173.75
Third Party Services	Non HOC 02	ServCo IT Systems	Workday, Inc.	WD-202075	\$ 183,162.90
Third Party Services	Non HOC 15	LUMA MC Ongoing Back Office Support	Deloitte Tax LLP	8001678894	\$ 2,205.00
Third Party Services	Non HOC 15	LUMA MC Ongoing Back Office Support	Deloitte Tax LLP	8001678896	\$ 2,205.00
Third Party Services	Non HOC 15	LUMA MC Ongoing Back Office Support	Quanta Workforce Solutions, LLC	QWS-032021-2B	\$ 40,238.00
Third Party Services Total					\$ 500,912.37
Travel		1 General & Transition Management	Aerotek Professional Services	CE06172288	\$ 325.38
Travel		1 General & Transition Management	Aerotek Professional Services	OP10053757	\$ 147.28
Travel		1 General & Transition Management	Aerotek Professional Services	OP10072366	\$ 109.76
Travel		1 General & Transition Management	Alumbra LLC	121	\$ 139.00
Travel		1 General & Transition Management	Alumbra LLC	132	\$ 3,622.60
Travel		1 General & Transition Management	American Relocation Connections, LLC	30560	\$ 10,060.60
Travel		1 General & Transition Management	American Relocation Connections, LLC	30891	\$ 1,668.33
Travel		1 General & Transition Management	ATCO Infrastructure Solutions Ltd	022021-2LB	\$ (76.94)
Travel		1 General & Transition Management	ATCO Infrastructure Solutions Ltd	032021-2LB	\$ 23,904.24
Travel		1 General & Transition Management	CSS International, Inc	19700	\$ 6,151.45
Travel		1 General & Transition Management	CSS International, Inc	19701	\$ 249.20
Travel		1 General & Transition Management	International Business Machines Corporation (IBM)	C21BQ9D	\$ 18,275.19
Travel		1 General & Transition Management	Laboratorio Clinico El Morro, Inc.	10	\$ 5,464.00
Travel		1 General & Transition Management	Quanta Services Puerto Rico, LLC	QSPR-092020-3B	\$ (208.20)
Travel		1 General & Transition Management	Quanta Workforce Solutions, LLC	QWS-032021-2B	\$ 39,659.43
Travel		1 General & Transition Management	Quanta Workforce Solutions, LLC	QWS-072020-2B	\$ (11,336.03)
Travel		1 General & Transition Management	Quanta Workforce Solutions, LLC	QWS-072020-3B	\$ (2,588.41)
Travel		1 General & Transition Management	Quanta Workforce Solutions, LLC	QWS-082020-2B	\$ (1,005.70)
Travel		1 General & Transition Management	Quanta Workforce Solutions, LLC	QWS-082020-3B	\$ (577.20)
Travel		1 General & Transition Management	Quanta Workforce Solutions, LLC	QWS-092020-2B	\$ (2,376.44)
Travel		1 General & Transition Management	Quanta Workforce Solutions, LLC	QWS-102020-2B	\$ (365.20)

Expense Type	MCL Code	Annex II Definition	Vendor	Invoice #	Sum of Total (USD)
Travel		1 General & Transition Management	Quanta Workforce Solutions, LLC	QWS-102020-3B	\$ (62.05)
Travel		1 General & Transition Management	Quanta Workforce Solutions, LLC	QWS-112020-2B	\$ (133.25)
Travel		1 General & Transition Management	Resources Global Professionals (RGP)	RGP1067392	\$ 1,161.15
Travel		1 General & Transition Management	Resources Global Professionals (RGP)	RGP1068455	\$ 896.72
Travel		1.02 Plan to Address Gaps in Assets, Technology, Processes, etc. (plan to include cost estimates)	Alumbra LLC	127	\$ 2,436.60
Travel		1.02 Plan to Address Gaps in Assets, Technology, Processes, etc. (plan to include cost estimates)	Alumbra LLC	129	\$ 4,053.40
Travel		4.02 Evaluating and Updating Customer Service Policies and Procedures	Alumbra LLC	127	\$ 6,112.27
Travel		4.02 Evaluating and Updating Customer Service Policies and Procedures	Alumbra LLC	129	\$ 5,022.92
Travel		4.04 Development of a Customer Service Transition Plan	Alumbra LLC	127	\$ 175.00
Travel		4.04 Development of a Customer Service Transition Plan	Alumbra LLC	129	\$ 9,741.40
Travel		4.04 Development of a Customer Service Transition Plan	BridgeSource Utilities Solutions, LLC	1009	\$ 8,628.88
Travel		7.02 Policies and Procedures	Alumbra LLC	121	\$ 15,759.87
Travel		7.05 Project Worksheet Assessment (also covered under Section 4.3)	Innovative Emergency Management, Inc. (IEM)	20342- WO1-009	\$ 1,915.33
Travel		8.02 Recruiting and Staffing	Aerotek Professional Services	OP10020470	\$ 8.06
Travel		8.02 Recruiting and Staffing	Aerotek Professional Services	OP10053757	\$ 172.32
Travel		8.02 Recruiting and Staffing	Iris Vargas	LE 2021-05	\$ 1,227.62
Travel		9.01 Genco Shared Services Agreement Approval	Alumbra LLC	123	\$ 8,320.30
Travel		9.02 Emergency Response Plan Approval	Innovative Emergency Management, Inc. (IEM)	20342-WO2-008	\$ 4,995.44
Travel	Non HOC 02	ServCo IT Systems	Smartbridge	INV_9754	\$ 355.85
Travel	Non HOC 02	ServCo IT Systems	Smartbridge	INV_9805	\$ 1,030.73
Travel	Non HOC 11	Development of System Operations Principles	Alumbra LLC	117	\$ 2,805.20
Travel	Non HOC 11	Development of System Operations Principles	Alumbra LLC	119	\$ 1,989.20
Travel	Non HOC 14	GenCo-GridCo integration	Alumbra LLC	117	\$ 3,878.70
Travel	Non-Billable 02	LUMA non FETS work	ATCO Infrastructure Solutions Ltd	032021-2LB	\$ 265.20
Travel Total					\$ 171,999.20
Grand Total					\$ 5,064,442.48

Third Party Labor Summary

HOC Item	Annex II Definition	Vendor	Invoice #	ID Code	Quantity	Price	Total (USD)
1	General & Transition Management	Aerotek Professional Services	OP10020466	AER28	2.5	31.50	\$78.75
1		Aerotek Professional Services	OP10020466	AER28	40	21.00	\$840.00
1		Aerotek Professional Services	OP10036839	AER28	3.5	31.50	\$110.25
1		Aerotek Professional Services	OP10036839	AER28	40	21.00	\$840.00
1		Aerotek Professional Services	OP10053756	AER28	2.5	31.50	\$78.75
1		Aerotek Professional Services	OP10053756	AER28	40	21.00	\$840.00
1		Aerotek Professional Services	OP10072368	AER28	2.5	31.50	\$78.75
1		Aerotek Professional Services	OP10072368	AER28	40	21.00	\$840.00
1		Alumbra LLC	131	ALU06	20.5	340.00	\$6,970.00
1		Alumbra LLC	132	ALU06	1.5	340.00	\$510.00
1		Alvarez & Marsal Corporate Performance Improvement, LLC	826788-09E	A&M01	44	660.00	\$29,040.00
1		Alvarez & Marsal Corporate Performance Improvement, LLC	826788-09A	A&M01	118	660.00	\$77,880.00
1		Covington & Burling LLP	60932798	COV01	27.1	1,200.00	\$32,520.00
1		Covington & Burling LLP	60932798	COV02	38.5	720.00	\$27,720.00
1		DLA Piper LLP (US)	4076811	DLA01	4.6	950.00	\$4,370.00
1		DLA Piper LLP (US)	4076811	DLA02	1	275.00	\$275.00
1		DLA Piper LLP (US)	4076811	DLA03	13.4	395.00	\$5,293.00
1		DLA Piper LLP (US)	4076811	DLA07	8.3	325.00	\$2,697.50
1		DLA Piper LLP (US)	4076811	DLA09	6.5	450.00	\$2,925.00
1		DLA Piper LLP (US)	4076811	DLA11	9.6	325.00	\$3,120.00
1		DLA Piper LLP (US)	4076811	DLA12	4.5	245.00	\$1,102.50
1		DLA Piper LLP (US)	4076811	DLA13	8.8	350.00	\$3,080.00
1		DLA Piper LLP (US)	4076811	DLA14	2	150.00	\$300.00
1		DLA Piper LLP (US)	4076813	DLA02	0.4	206.25	\$82.50
1		DLA Piper LLP (US)	4076813	DLA03	4.2	395.00	\$1,659.00
1		DLA Piper LLP (US)	4076813	DLA04	15.7	1,055.00	\$16,563.50
1		DLA Piper LLP (US)	4076813	DLA06	101.3	395.00	\$40,013.50
1		DLA Piper LLP (US)	4076813	DLA08	7	750.00	\$5,250.00
1		DLA Piper LLP (US)	4076813	DLA10	99.8	380.00	\$37,924.00
1		DLA Piper LLP (US)	4076813	DLA11	1.8	244.00	\$439.20
1		DLA Piper LLP (US)	4076813	DLA12	13.6	195.00	\$2,652.00
1		DLA Piper LLP (US)	4076813	DLA13	79.6	350.00	\$27,860.00
1		DLA Piper LLP (US)	4086833	DLA02	8.3	206.25	\$1,711.88
1		DLA Piper LLP (US)	4086833	DLA02	1	0.02	\$0.02
1		DLA Piper LLP (US)	4086833	DLA03	21.8	395.00	\$8,611.00
1		DLA Piper LLP (US)	4086833	DLA04	32.6	1,055.00	\$34,393.00
1		DLA Piper LLP (US)	4086833	DLA06	159.2	395.00	\$62,884.00
1		DLA Piper LLP (US)	4086833	DLA08	12.9	750.00	\$9,675.00
1		DLA Piper LLP (US)	4086833	DLA10	207.5	380.00	\$78,850.00
1		DLA Piper LLP (US)	4086833	DLA11	17.9	244.00	\$4,367.60
1		DLA Piper LLP (US)	4086833	DLA13	102.2	350.00	\$35,770.00
1		DLA Piper LLP (US)	4086833	DLA15	0.2	1,050.00	\$210.00
1		DLA Piper LLP (US)	4086833	DLA16	6.5	925.00	\$6,012.50
1		DLA Piper LLP (US)	4086833	DLA17	8.8	485.00	\$4,268.00
1		DLA Piper LLP (US)	4086833	DLA18	2.7	585.00	\$1,579.50
1		DLA Piper LLP (US)	4086833	DLA19	12.7	350.00	\$4,445.00
1		DLA Piper LLP (US)	4086833	DLA20	0.2	445.00	\$89.00
1		DLA Piper LLP (US)	4086831	DLA01	15.9	950.00	\$15,105.00
1		DLA Piper LLP (US)	4086831	DLA02	8.3	275.00	\$2,282.50
1		DLA Piper LLP (US)	4086831	DLA03	32.3	395.00	\$12,758.50
1		DLA Piper LLP (US)	4086831	DLA04	29.8	1,055.00	\$31,439.00
1		DLA Piper LLP (US)	4086831	DLA05	14	235.00	\$3,290.00
1		DLA Piper LLP (US)	4086831	DLA06	6.1	355.00	\$2,165.50
1		DLA Piper LLP (US)	4086831	DLA09	5	450.00	\$2,250.00
1		DLA Piper LLP (US)	4086831	DLA10	0.4	380.00	\$152.00
1		DLA Piper LLP (US)	4086831	DLA11	14.9	325.00	\$4,842.50
1		DLA Piper LLP (US)	4086831	DLA12	6.2	245.00	\$1,519.00
1		DLA Piper LLP (US)	4086831	DLA13	8.3	350.00	\$2,905.00

HOC Item	Annex II Definition	Vendor	Invoice #	ID Code	Quantity	Price	Total (USD)
1		DLA Piper LLP (US)	4086831	DLA14	1	150.00	\$150.00
1		DLA Piper LLP (US)	4086831	DLA16	4.1	925.00	\$3,792.50
1		DLA Piper LLP (US)	4086831	DLA18	5.6	585.00	\$3,276.00
1		DLA Piper LLP (US)	4086831	DLA19	36.8	350.00	\$12,880.00
1		DLA Piper LLP (US)	4086831	DLA21	1	950.00	\$950.00
1		DLA Piper LLP (US)	4086831	DLA22	10	395.00	\$3,950.00
1		DLA Piper LLP (US)	4086831	DLA23	15.8	250.00	\$3,950.00
1		DLA Piper LLP (US)	4086831	DLA24	26.1	890.00	\$23,229.00
1		DLA Piper LLP (US)	4086831	DLA25	19.8	575.00	\$11,385.00
1		DLA Piper LLP (US)	4086831	DLA26	65.1	1,245.00	\$81,049.50
1		Quanta Workforce Solutions, LLC	QWS-032021-2B	(blank)	37.5	79.95	\$2,998.13
1		Troutman Pepper Hamilton Sanders LLP	30123109	TPH01	1.1	877.50	\$965.25
1		Troutman Pepper Hamilton Sanders LLP	30123109	TPH02	1.2	859.50	\$1,031.40
1		Bennett Jones LLP	1384179	BJ01	2.5	750.00	\$1,875.00
1		Bennett Jones LLP	1386545	BJ01	1.3	705.00	\$916.50
1		Bennett Jones LLP	1386545	BJ01	5.9	750.00	\$4,425.00
1 General & Transition Management Total							\$822,351.98
1.02	Plan to Address Gaps in Assets, Technology, Processes, etc. (p	Alumbra LLC	124	ALU06	13	340.00	\$4,420.00
1.02		Alumbra LLC	125	ALU06	2.5	340.00	\$850.00
1.02		Alumbra LLC	126	ALU01	7	275.00	\$1,925.00
1.02		Alumbra LLC	126	ALU27	7.5	275.00	\$2,062.50
1.02		Alumbra LLC	128	ALU03	8	299.32	\$2,394.56
1.02		Alumbra LLC	128	ALU15	2.5	299.32	\$748.30
1.02		Alumbra LLC	128	ALU26	0.5	299.32	\$149.66
1.02 Plan to Address Gaps in Assets, Technology, Processes, etc. (p							\$12,550.02
1.03	PREB Rate Order Filing (Initial Budgets and Liability Waiver app	Alumbra LLC	131	ALU06	1.5	340.00	\$510.00
1.03 PREB Rate Order Filing (Initial Budgets and Liability Waiver ap							\$510.00
2.0303	Emergency Response/Disaster Recovery/Business Continuity P	Alumbra LLC	124	ALU06	4	340.00	\$1,360.00
2.0303 Emergency Response/Disaster Recovery/Business Continuity							\$1,360.00
2.0304	Fleet Management Plan	Alumbra LLC	124	ALU06	1.5	340.00	\$510.00
2.0304		Alumbra LLC	125	ALU06	1	340.00	\$340.00
2.0304 Fleet Management Plan Total							\$850.00
2.031	Materials Management & Warehouse Plan	Alumbra LLC	124	ALU06	1.5	340.00	\$510.00
2.031 Materials Management & Warehouse Plan Total							\$510.00
2.0312	Vegetation Management Plan	Alumbra LLC	124	ALU06	1	340.00	\$340.00
2.0312		Alumbra LLC	125	ALU06	1.5	340.00	\$510.00
2.0312		Alumbra LLC	130	ALU10	3.5	372.19	\$1,302.67
2.0312		Alumbra LLC	130	ALU11	77.6	372.19	\$28,881.94
2.0312 Vegetation Management Plan Total							\$31,034.61
3.05	Approval of System Remediation Plan	Alumbra LLC	131	ALU06	2	340.00	\$680.00
3.05 Approval of System Remediation Plan Total							\$680.00
4.02	Evaluating and Updating Customer Service Policies and Proced	Alumbra LLC	126	ALU01	72.5	308.60	\$22,373.50
4.02		Alumbra LLC	126	ALU19	42	308.60	\$12,961.20
4.02		Alumbra LLC	126	ALU19	42	298.60	\$12,541.20
4.02		Alumbra LLC	126	ALU27	0.5	275.00	\$137.50
4.02		Alumbra LLC	126	ALU27	10.5	308.60	\$3,240.30
4.02		Alumbra LLC	126	ALU27	136	298.60	\$40,609.60
4.02		Alumbra LLC	127	ALU01	23	307.35	\$7,069.05
4.02		Alumbra LLC	127	ALU19	11	307.35	\$3,380.85
4.02		Alumbra LLC	127	ALU19	4	287.12	\$1,148.48
4.02		Alumbra LLC	127	ALU27	29	287.12	\$8,326.48
4.02		Alumbra LLC	128	ALU08	113	314.80	\$35,572.40
4.02		Alumbra LLC	128	ALU15	9	314.80	\$2,833.20
4.02		Alumbra LLC	129	ALU08	66	316.63	\$20,897.58
4.02		Alumbra LLC	129	ALU15	7.5	316.63	\$2,374.73
4.02 Evaluating and Updating Customer Service Policies and Proce							\$173,466.07
4.04	Development of a Customer Service Transition Plan	Alumbra LLC	126	ALU01	6	275.00	\$1,650.00
4.04		Alumbra LLC	126	ALU01	32	300.58	\$9,618.56
4.04		Alumbra LLC	126	ALU01	4.5	345.97	\$1,556.87
4.04		Alumbra LLC	126	ALU19	11	300.58	\$3,306.38
4.04		Alumbra LLC	126	ALU19	11	345.97	\$3,805.67

HOC Item	Annex II Definition	Vendor	Invoice #	ID Code	Quantity	Price	Total (USD)
4.04		Alumbra LLC	127	ALU01	1	362.50	\$362.50
4.04		Alumbra LLC	127	ALU01	7	305.00	\$2,135.00
4.04		Alumbra LLC	127	ALU19	7	362.50	\$2,537.50
4.04		Alumbra LLC	127	ALU19	3	305.00	\$915.00
4.04		Alumbra LLC	128	ALU03	210	319.37	\$67,067.70
4.04		Alumbra LLC	128	ALU15	4	344.67	\$1,378.68
4.04		Alumbra LLC	128	ALU26	137	319.37	\$43,753.69
4.04		Alumbra LLC	128	ALU26	3.5	344.67	\$1,206.35
4.04		Alumbra LLC	129	ALU03	77	311.57	\$23,990.89
4.04		Alumbra LLC	129	ALU15	46	311.57	\$14,332.22
4.04		Alumbra LLC	129	ALU26	65	311.57	\$20,252.05
4.04		BridgeSource Utilities Solutions, LLC	1009	BRI01	228	150.00	\$34,200.00
4.04		BridgeSource Utilities Solutions, LLC	1009	BRI02	246	200.00	\$49,200.00
4.04		BridgeSource Utilities Solutions, LLC	1009	BRI04	223	150.00	\$33,450.00
4.04	Development of a Customer Service Transition Plan Total						\$314,719.06
4.05	Development and Implementation of a Service Start and Shut-	Alumbra LLC	126	ALU01	55	281.78	\$15,497.90
4.05		Alumbra LLC	126	ALU19	4	281.78	\$1,127.12
4.05		Alumbra LLC	127	ALU01	5	291.67	\$1,458.35
4.05		Alumbra LLC	127	ALU19	1	291.67	\$291.67
4.05	Development and Implementation of a Service Start and Shut						\$18,375.04
5.02	Identification and Gap Analysis	International Business Machines Corporation (IBM)	C21BQ9D	IBM30	82.8	60.00	\$4,968.00
5.02		1086470 Alberta LTD	3	ALB01	237	259.00	\$61,383.00
5.02		1086470 Alberta LTD	1	ALB01	392.5	259.00	\$101,657.50
5.02		1086470 Alberta LTD	2	ALB01	409	259.00	\$105,931.00
5.02	Identification and Gap Analysis Total						\$273,939.50
5.07	Commencement Cutover Planning	Alvarez & Marsal Corporate Performance Improvement, LLC	826788-09F	A&M05	48	725.00	\$34,800.00
5.07		Alvarez & Marsal Corporate Performance Improvement, LLC	826788-09G	A&M05	119	725.00	\$86,275.00
5.07		International Business Machines Corporation (IBM)	C21BQ9D	IBM02	231	60.00	\$13,860.00
5.07		International Business Machines Corporation (IBM)	C21BQ9D	IBM05	88	245.00	\$21,560.00
5.07		International Business Machines Corporation (IBM)	C21BQ9D	IBM06	153	90.00	\$13,770.00
5.07		International Business Machines Corporation (IBM)	C21BQ9D	IBM09	235	60.00	\$14,100.00
5.07		International Business Machines Corporation (IBM)	C21BQ9D	IBM10	124	150.00	\$18,600.00
5.07		International Business Machines Corporation (IBM)	C21BQ9D	IBM10	98	245.00	\$24,010.00
5.07		International Business Machines Corporation (IBM)	C21BQ9D	IBM11	248	295.00	\$73,160.00
5.07		International Business Machines Corporation (IBM)	C21BQ9D	IBM12	200	295.00	\$59,000.00
5.07		International Business Machines Corporation (IBM)	C21BQ9D	IBM13	22.5	60.00	\$1,350.00
5.07		International Business Machines Corporation (IBM)	C21BQ9D	IBM14	118	60.00	\$7,080.00
5.07		International Business Machines Corporation (IBM)	C21BQ9D	IBM15	15	395.00	\$5,925.00
5.07		International Business Machines Corporation (IBM)	C21BQ9D	IBM16	233	60.00	\$13,980.00
5.07		International Business Machines Corporation (IBM)	C21BQ9D	IBM17	100	210.00	\$21,000.00
5.07		International Business Machines Corporation (IBM)	C21BQ9D	IBM18	157	245.00	\$38,465.00
5.07		International Business Machines Corporation (IBM)	C21BQ9D	IBM19	225	60.00	\$13,500.00
5.07		International Business Machines Corporation (IBM)	C21BQ9D	IBM20	76	150.00	\$11,400.00
5.07		International Business Machines Corporation (IBM)	C21BQ9D	IBM22	189.5	150.00	\$28,425.00
5.07		International Business Machines Corporation (IBM)	C21BQ9D	IBM23	20	295.00	\$5,900.00
5.07		International Business Machines Corporation (IBM)	C21BQ9D	IBM24	170	395.00	\$67,150.00
5.07		International Business Machines Corporation (IBM)	C21BQ9D	IBM25	100	395.00	\$39,500.00
5.07		International Business Machines Corporation (IBM)	C21BQ9D	IBM26	130.5	60.00	\$7,830.00
5.07		International Business Machines Corporation (IBM)	C21BQ9D	IBM27	96	395.00	\$37,920.00
5.07		International Business Machines Corporation (IBM)	C21BQ9D	IBM28	23	395.00	\$9,085.00
5.07		International Business Machines Corporation (IBM)	C21BQ9D	IBM29	22.5	90.00	\$2,025.00
5.07		International Business Machines Corporation (IBM)	C21BQ9D	IBM31	97.5	245.00	\$23,887.50
5.07		International Business Machines Corporation (IBM)	C21BQ9D	IBM32	37.5	295.00	\$11,062.50
5.07		International Business Machines Corporation (IBM)	C21BQ9D	IBM34	214	60.00	\$12,840.00
5.07		International Business Machines Corporation (IBM)	C21BQ9D	IBM35	207	60.00	\$12,420.00
5.07		International Business Machines Corporation (IBM)	C21BQ9D	IBM36	14.5	245.00	\$3,552.50
5.07		International Business Machines Corporation (IBM)	C21BQ9D	IBM37	42	150.00	\$6,300.00
5.07		International Business Machines Corporation (IBM)	C21BQ9D	IBM39	90	60.00	\$5,400.00
5.07		International Business Machines Corporation (IBM)	C21BQ9D	IBM40	40	245.00	\$9,800.00
5.07		International Business Machines Corporation (IBM)	C21BQ9D	IBM42	53.5	150.00	\$8,025.00
5.07		International Business Machines Corporation (IBM)	C21BQ9D	IBM44	22	150.00	\$3,300.00

HOC Item	Annex II Definition	Vendor	Invoice #	ID Code	Quantity	Price	Total (USD)
5.07		International Business Machines Corporation (IBM)	C21BQ9D	IBM45	107	150.00	\$16,050.00
5.07		Smartbridge	INV_9807	SMA01	89.5	200.00	\$17,900.00
5.07		Smartbridge	INV_9807	SMA02	76	225.00	\$17,100.00
5.07		Smartbridge	INV_9807	SMA04	32	180.00	\$5,760.00
5.07		Smartbridge	INV_9844	SMA01	81	200.00	\$16,200.00
5.07		Smartbridge	INV_9844	SMA02	73	225.00	\$16,425.00
5.07		Smartbridge	INV_9844	SMA04	4	180.00	\$720.00
5.07		Smartbridge	INV_9844	SMA05	9	180.00	\$1,620.00
5.07	Commencement Cutover Planning Total						\$858,032.50
6.05	Preparing Initial Budgets and Other Financial Forecasts	Alvarez & Marsal Corporate Performance Improvement, LLC	826788-09C	A&M03	89.5	575.00	\$51,462.50
6.05		Alvarez & Marsal Corporate Performance Improvement, LLC	826788-09C	A&M04	144.5	575.00	\$83,087.50
6.05		Alvarez & Marsal Corporate Performance Improvement, LLC	826788-09D	A&M03	56	575.00	\$32,200.00
6.05		Richard Wayne & Roberts, Inc.	9973	RWR01	39.75	122.00	\$4,849.50
6.05		Richard Wayne & Roberts, Inc.	9986	RWR01	40	250.70	\$10,028.00
6.05		Richard Wayne & Roberts, Inc.	9986	RWR01	5	376.06	\$1,880.30
6.05		Richard Wayne & Roberts, Inc.	10007	RWR01	40	250.70	\$10,028.00
6.05		Richard Wayne & Roberts, Inc.	10007	RWR01	11	376.06	\$4,136.69
6.05	Preparing Initial Budgets and Other Financial Forecasts Total						\$197,672.49
6.07	Evaluating and Updating Payroll and Labor Cost Reporting sys	People 2.0 North America	RL509391255	PEO01	91.5	126.00	\$11,529.00
6.07		People 2.0 North America	RL509394609	PEO01	89	126.00	\$11,214.00
6.07		Resources Global Professionals (RGP)	RGP1066640	RGP01	44.5	160.00	\$7,120.00
6.07		Resources Global Professionals (RGP)	RGP1067392	RGP01	40	160.00	\$6,400.00
6.07		Resources Global Professionals (RGP)	RGP1068455	RGP01	40	160.00	\$6,400.00
6.07		Trans4mative	1560	TRA01	94	175.00	\$16,450.00
6.07		Trans4mative	1564	TRA01	127	175.00	\$22,225.00
6.07	Evaluating and Updating Payroll and Labor Cost Reporting sys						\$81,338.00
7.01	Set Up Governance Framework	Innovative Emergency Management, Inc. (IEM)	20342-W04-005	IEM06	3.25	204.00	\$663.00
7.01	Set Up Governance Framework Total						\$663.00
7.02	Policies and Procedures	Alumbra LLC	120	ALU02	11	267.28	\$2,940.08
7.02		Alumbra LLC	120	ALU02	11	303.30	\$3,336.30
7.02		Alumbra LLC	120	ALU04	4	313.33	\$1,253.32
7.02		Alumbra LLC	120	ALU04	50.5	307.48	\$15,527.74
7.02		Alumbra LLC	120	ALU04	62.5	298.04	\$18,627.50
7.02		Alumbra LLC	120	ALU05	112	303.30	\$33,969.60
7.02		Alumbra LLC	120	ALU07	2.5	340.00	\$850.00
7.02		Alumbra LLC	120	ALU07	5	309.21	\$1,546.05
7.02		Alumbra LLC	120	ALU07	18	258.31	\$4,649.58
7.02		Alumbra LLC	120	ALU07	2	281.82	\$563.64
7.02		Alumbra LLC	120	ALU07	3.5	267.28	\$935.48
7.02		Alumbra LLC	120	ALU07	7	298.04	\$2,086.28
7.02		Alumbra LLC	120	ALU07	15	303.30	\$4,549.50
7.02		Alumbra LLC	120	ALU09	17	312.48	\$5,312.16
7.02		Alumbra LLC	120	ALU12	1.75	348.24	\$609.42
7.02		Alumbra LLC	120	ALU12	118.75	281.82	\$33,466.13
7.02		Alumbra LLC	120	ALU12	17.5	298.04	\$5,215.70
7.02		Alumbra LLC	120	ALU17	43	312.48	\$13,436.64
7.02		Alumbra LLC	120	ALU17	11	348.24	\$3,830.64
7.02		Alumbra LLC	120	ALU18	1	307.48	\$307.48
7.02		Alumbra LLC	120	ALU18	29.5	258.31	\$7,620.15
7.02		Alumbra LLC	120	ALU18	4	312.48	\$1,249.92
7.02		Alumbra LLC	120	ALU24	4.5	340.00	\$1,530.00
7.02		Alumbra LLC	120	ALU24	0.5	313.33	\$156.67
7.02		Alumbra LLC	120	ALU24	20.5	281.82	\$5,777.31
7.02		Alumbra LLC	120	ALU24	6	267.28	\$1,603.68
7.02		Alumbra LLC	120	ALU24	18	298.04	\$5,364.72
7.02		Alumbra LLC	120	ALU24	1.5	303.30	\$454.95
7.02		Alumbra LLC	120	ALU25	1	258.31	\$258.31
7.02		Alumbra LLC	120	ALU25	1.5	312.48	\$468.72
7.02		Alumbra LLC	120	ALU25	2.5	267.28	\$668.20
7.02		Alumbra LLC	120	ALU25	3.5	298.04	\$1,043.14
7.02		Alumbra LLC	120	ALU31	4.5	309.21	\$1,391.45

HOC Item	Annex II Definition	Vendor	Invoice #	ID Code	Quantity	Price	Total (USD)
7.02		Alumbra LLC	120	ALU31	43.33	258.31	\$11,192.57
7.02		Alumbra LLC	121	ALU04	29	327.52	\$9,498.08
7.02		Alumbra LLC	121	ALU05	49.5	323.64	\$16,020.18
7.02		Alumbra LLC	121	ALU05	11	316.43	\$3,480.73
7.02		Alumbra LLC	121	ALU07	17	323.64	\$5,501.88
7.02		Alumbra LLC	121	ALU07	1	327.52	\$327.52
7.02		Alumbra LLC	121	ALU07	15.5	347.20	\$5,381.60
7.02		Alumbra LLC	121	ALU07	2	316.43	\$632.86
7.02		Alumbra LLC	121	ALU07	30	344.67	\$10,340.10
7.02		Alumbra LLC	121	ALU17	4	341.00	\$1,364.00
7.02		Alumbra LLC	121	ALU17	74	375.00	\$27,750.00
7.02		Alumbra LLC	121	ALU24	2.5	340.00	\$850.00
7.02		Alumbra LLC	121	ALU24	18	323.64	\$5,825.52
7.02		Alumbra LLC	121	ALU24	2	351.67	\$703.34
7.02		Alumbra LLC	121	ALU24	30	341.00	\$10,230.00
7.02		Alumbra LLC	121	ALU24	24.5	327.52	\$8,024.24
7.02		Alumbra LLC	121	ALU24	27	347.20	\$9,374.40
7.02		Alumbra LLC	121	ALU24	1	316.43	\$316.43
7.02		Alumbra LLC	121	ALU24	2.5	344.67	\$861.68
7.02		Alumbra LLC	121	ALU25	2	323.64	\$647.28
7.02		Alumbra LLC	121	ALU25	1	351.67	\$351.67
7.02		Alumbra LLC	121	ALU25	1	341.00	\$341.00
7.02		Alumbra LLC	121	ALU25	4	327.52	\$1,310.08
7.02		Alumbra LLC	121	ALU25	11	347.20	\$3,819.20
7.02		Alumbra LLC	121	ALU25	5	344.67	\$1,723.35
7.02		Innovative Emergency Management, Inc. (IEM)	20342-W04-005	IEM02	150.5	114.00	\$17,157.00
7.02		Innovative Emergency Management, Inc. (IEM)	20342-W04-005	IEM05	1	244.00	\$244.00
7.02		Innovative Emergency Management, Inc. (IEM)	20342-W04-005	IEM06	6.25	204.00	\$1,275.00
7.02		Innovative Emergency Management, Inc. (IEM)	20342-W04-005	IEM11	129	114.00	\$14,706.00
7.02		Innovative Emergency Management, Inc. (IEM)	20342-W04-005	IEM12	99	114.00	\$11,286.00
7.02		Innovative Emergency Management, Inc. (IEM)	20342-W04-005	IEM13	32	152.00	\$4,864.00
7.02	Policies and Procedures Total						\$366,000.17
7.05	Project Worksheet Assessment (also covered under Section 4.3)	Alumbra LLC	131	ALU06	41.5	275.00	\$11,412.50
7.05		Alumbra LLC	131	ALU14	47.5	275.00	\$13,062.50
7.05		Alumbra LLC	131	ALU20	7	275.00	\$1,925.00
7.05		Alumbra LLC	131	ALU23	59	275.00	\$16,225.00
7.05		Alumbra LLC	131	ALU29	10	275.00	\$2,750.00
7.05		Alumbra LLC	132	ALU06	42	340.00	\$14,280.00
7.05		Innovative Emergency Management, Inc. (IEM)	20342- W01-009	IEM01	19.25	204.00	\$3,927.00
7.05		Innovative Emergency Management, Inc. (IEM)	20342- W01-009	IEM05	19	244.00	\$4,636.00
7.05		Innovative Emergency Management, Inc. (IEM)	20342- W01-009	IEM06	19.75	204.00	\$4,029.00
7.05		Innovative Emergency Management, Inc. (IEM)	20342- W01-009	IEM13	3.75	152.00	\$570.00
7.05		Innovative Emergency Management, Inc. (IEM)	20342- W01-009	IEM18	2	277.00	\$554.00
7.05		Innovative Emergency Management, Inc. (IEM)	20342- W01-009	IEM19	6	114.00	\$684.00
7.05		Innovative Emergency Management, Inc. (IEM)	20342- W01-009	IEM20	3.25	204.00	\$663.00
7.05	Project Worksheet Assessment (also covered under Section 4.3)						\$74,718.00
7.08	Drafting, Revising and Finalizing Federal Funding Procurement	Innovative Emergency Management, Inc. (IEM)	20342-W03-007	IEM02	1	114.00	\$114.00
7.08		Innovative Emergency Management, Inc. (IEM)	20342-W03-007	IEM04	3	152.00	\$456.00
7.08		Innovative Emergency Management, Inc. (IEM)	20342-W03-007	IEM05	4	244.00	\$976.00
7.08		Innovative Emergency Management, Inc. (IEM)	20342-W03-007	IEM06	33.75	204.00	\$6,885.00
7.08		Innovative Emergency Management, Inc. (IEM)	20342-W03-007	IEM13	48.75	152.00	\$7,410.00
7.08	Drafting, Revising and Finalizing Federal Funding Procurement						\$15,841.00
8.02	Recruiting and Staffing	Aerrotek Professional Services	OP10020463	AER24	24	25.20	\$604.80
8.02		Aerrotek Professional Services	OP10020463	AER29	8	37.20	\$297.60
8.02		Aerrotek Professional Services	OP10020466	AER25	24	19.60	\$470.40
8.02		Aerrotek Professional Services	OP10020468	AER04	28	22.94	\$642.32
8.02		Aerrotek Professional Services	OP10020468	AER06	8	22.32	\$178.56
8.02		Aerrotek Professional Services	OP10036836	AER29	40	37.20	\$1,488.00
8.02		Aerrotek Professional Services	OP10036837	AER02	40	37.20	\$1,488.00
8.02		Aerrotek Professional Services	OP10036837	AER05	40	31.00	\$1,240.00
8.02		Aerrotek Professional Services	OP10036837	AER08	40	37.20	\$1,488.00

HOC Item	Annex II Definition	Vendor	Invoice #	ID Code	Quantity	Price	Total (USD)
8.02		Aerotek Professional Services	OP10036837	AER09	40	37.20	\$1,488.00
8.02		Aerotek Professional Services	OP10036837	AER13	40	37.20	\$1,488.00
8.02		Aerotek Professional Services	OP10036837	AER15	36	37.20	\$1,339.20
8.02		Aerotek Professional Services	OP10036837	AER15	4	34.50	\$138.00
8.02		Aerotek Professional Services	OP10036837	AER16	40	37.20	\$1,488.00
8.02		Aerotek Professional Services	OP10036837	AER17	40	37.20	\$1,488.00
8.02		Aerotek Professional Services	OP10036837	AER22	40	43.40	\$1,736.00
8.02		Aerotek Professional Services	OP10036837	AER27	40	37.20	\$1,488.00
8.02		Aerotek Professional Services	OP10036839	AER25	40	19.60	\$784.00
8.02		Aerotek Professional Services	OP10036840	AER01	2	17.25	\$34.50
8.02		Aerotek Professional Services	OP10036840	AER01	38	18.60	\$706.80
8.02		Aerotek Professional Services	OP10036840	AER03	40	18.60	\$744.00
8.02		Aerotek Professional Services	OP10036840	AER07	40	18.60	\$744.00
8.02		Aerotek Professional Services	OP10036840	AER11	40	18.60	\$744.00
8.02		Aerotek Professional Services	OP10036840	AER14	40	18.60	\$744.00
8.02		Aerotek Professional Services	OP10036840	AER19	40	18.60	\$744.00
8.02		Aerotek Professional Services	OP10036840	AER20	40	18.60	\$744.00
8.02		Aerotek Professional Services	OP10036840	AER31	40	18.60	\$744.00
8.02		Aerotek Professional Services	OP10036841	AER04	27.5	22.94	\$630.85
8.02		Aerotek Professional Services	OP10036841	AER06	32	22.32	\$714.24
8.02		Aerotek Professional Services	OP10053757	AER01	40	18.60	\$744.00
8.02		Aerotek Professional Services	OP10053757	AER03	40	18.60	\$744.00
8.02		Aerotek Professional Services	OP10053757	AER07	40	18.60	\$744.00
8.02		Aerotek Professional Services	OP10053757	AER11	40	18.60	\$744.00
8.02		Aerotek Professional Services	OP10053757	AER14	40	18.60	\$744.00
8.02		Aerotek Professional Services	OP10053757	AER19	40	18.60	\$744.00
8.02		Aerotek Professional Services	OP10053757	AER20	40	18.60	\$744.00
8.02		Aerotek Professional Services	OP10053757	AER31	36	18.60	\$669.60
8.02		Aerotek Professional Services	OP10053756	AER25	40	19.60	\$784.00
8.02		Aerotek Professional Services	OP10053753	AER02	40	37.20	\$1,488.00
8.02		Aerotek Professional Services	OP10053753	AER05	40	31.00	\$1,240.00
8.02		Aerotek Professional Services	OP10053753	AER08	40	37.20	\$1,488.00
8.02		Aerotek Professional Services	OP10053753	AER09	40	37.20	\$1,488.00
8.02		Aerotek Professional Services	OP10053753	AER13	40	37.20	\$1,488.00
8.02		Aerotek Professional Services	OP10053753	AER15	40	37.20	\$1,488.00
8.02		Aerotek Professional Services	OP10053753	AER16	40	37.20	\$1,488.00
8.02		Aerotek Professional Services	OP10053753	AER17	40	37.20	\$1,488.00
8.02		Aerotek Professional Services	OP10053753	AER22	40	34.50	\$1,380.00
8.02		Aerotek Professional Services	OP10053753	AER27	40	37.20	\$1,488.00
8.02		Aerotek Professional Services	OP10072365	AER29	40	37.20	\$1,488.00
8.02		Aerotek Professional Services	OP10072366	AER02	40	37.20	\$1,488.00
8.02		Aerotek Professional Services	OP10072366	AER05	40	31.00	\$1,240.00
8.02		Aerotek Professional Services	OP10072366	AER08	40	37.20	\$1,488.00
8.02		Aerotek Professional Services	OP10072366	AER09	40	37.20	\$1,488.00
8.02		Aerotek Professional Services	OP10072366	AER13	29	37.20	\$1,078.80
8.02		Aerotek Professional Services	OP10072366	AER15	32	37.20	\$1,190.40
8.02		Aerotek Professional Services	OP10072366	AER15	8	34.50	\$276.00
8.02		Aerotek Professional Services	OP10072366	AER16	32	37.20	\$1,190.40
8.02		Aerotek Professional Services	OP10072366	AER17	40	37.20	\$1,488.00
8.02		Aerotek Professional Services	OP10072366	AER22	32	37.20	\$1,190.40
8.02		Aerotek Professional Services	OP10072366	AER22	4	34.50	\$138.00
8.02		Aerotek Professional Services	OP10072366	AER27	40	37.20	\$1,488.00
8.02		Aerotek Professional Services	OP10072368	AER25	40	19.60	\$784.00
8.02		Aerotek Professional Services	OP10072369	AER01	38.5	18.60	\$716.10
8.02		Aerotek Professional Services	OP10072369	AER03	40	18.60	\$744.00
8.02		Aerotek Professional Services	OP10072369	AER07	40	18.60	\$744.00
8.02		Aerotek Professional Services	OP10072369	AER11	40	18.60	\$744.00
8.02		Aerotek Professional Services	OP10072369	AER14	40	18.60	\$744.00
8.02		Aerotek Professional Services	OP10072369	AER19	40	18.60	\$744.00
8.02		Aerotek Professional Services	OP10072369	AER20	40	18.60	\$744.00
8.02		Aerotek Professional Services	OP10072369	AER31	32	18.60	\$595.20

HOC Item	Annex II Definition	Vendor	Invoice #	ID Code	Quantity	Price	Total (USD)
8.02		Aeroteck Professional Services	OP10072370	AER04	40	22.94	\$917.60
8.02		Aeroteck Professional Services	OP10072370	AER06	40	22.32	\$892.80
8.02		Iris Vargas	LE 2021-06	IRI01	82	80.00	\$6,560.00
8.02		BMA Group	21-0744	BMA07	80	95.00	\$7,600.00
8.02		BMA Group	21-0963	BMA07	80	95.00	\$7,600.00
8.02		BMA Group	21-1177	BMA07	80	95.00	\$7,600.00
8.02	Recruiting and Staffing Total						\$100,776.57
8.05	Stand Up Human Capital Management (HCM) System	Aeroteck Professional Services	OP10053752	AER29	40	37.20	\$1,488.00
8.05		Trans4mative	1559	TRA03	40	185.00	\$7,400.00
8.05	Stand Up Human Capital Management (HCM) System Total						\$8,888.00
8.06	Communication Plan	Aeroteck Professional Services	OP10020463	AER21	20	31.00	\$620.00
8.06		Aeroteck Professional Services	OP10020469	AER33	40	48.36	\$1,934.40
8.06		Aeroteck Professional Services	OP10036836	AER21	20	31.00	\$620.00
8.06		Aeroteck Professional Services	OP10036836	AER26	24	105.40	\$2,529.60
8.06		Aeroteck Professional Services	OP10036842	AER33	40	48.36	\$1,934.40
8.06		Aeroteck Professional Services	OP10053754	AER21	20	31.00	\$620.00
8.06		Aeroteck Professional Services	OP10053754	AER33	40	48.36	\$1,934.40
8.06		Aeroteck Professional Services	OP10053751	AER26	31.5	105.40	\$3,320.10
8.06		Aeroteck Professional Services	OP10053751	AER34	20	99.20	\$1,984.00
8.06		Aeroteck Professional Services	OP10072363	AER34	20	99.20	\$1,984.00
8.06	Communication Plan Total						\$17,480.90
8.07	Training (Workforce Development) Plan	BMA Group	21-0744	BMA10	80	95.00	\$7,600.00
8.07		BMA Group	21-1008	BMA10	80	95.00	\$7,600.00
8.07		BMA Group	21-1178	BMA10	80	95.00	\$7,600.00
8.07	Training (Workforce Development) Plan Total						\$22,800.00
8.08	Develop Employee Retirement Plan	BMA Group	21-0744	BMA02	80	95.00	\$7,600.00
8.08		BMA Group	21-0963	BMA02	80	95.00	\$7,600.00
8.08		BMA Group	21-1177	BMA02	80	95.00	\$7,600.00
8.08		McConnell Valdes LLC	10351883	(blank)	0.75	325.00	\$243.75
8.08		McConnell Valdes LLC	10351883	(blank)	0.5	185.00	\$92.50
8.08		McConnell Valdes LLC	10354016	MCC01	6.25	185.00	\$1,156.25
8.08		McConnell Valdes LLC	10354016	MCC02	7.25	325.00	\$2,356.25
8.08	Develop Employee Retirement Plan Total						\$26,648.75
8.1	Compliance Plan	BMA Group	21-0744	BMA04	80	95.00	\$7,600.00
8.1		BMA Group	21-0963	BMA04	80	95.00	\$7,600.00
8.1		BMA Group	21-1177	BMA04	94	95.00	\$8,930.00
8.1	Compliance Plan Total						\$24,130.00
9.01	Genco Shared Services Agreement Approval	Alumbra LLC	122	ALU21	27.25	366.68	\$9,992.03
9.01		Alumbra LLC	122	ALU21	24	344.67	\$8,272.08
9.01		Alumbra LLC	122	ALU22	4	366.68	\$1,466.72
9.01		Alumbra LLC	122	ALU22	21	344.67	\$7,238.07
9.01		Alumbra LLC	123	ALU21	3.5	375.00	\$1,312.50
9.01		Alumbra LLC	123	ALU21	42.5	348.64	\$14,817.20
9.01		Alumbra LLC	123	ALU22	29	348.64	\$10,110.56
9.01	Genco Shared Services Agreement Approval Total						\$53,209.16
9.02	Emergency Response Plan Approval	Innovative Emergency Management, Inc. (IEM)	20342-WO2-008	IEM01	3.5	204.00	\$714.00
9.02		Innovative Emergency Management, Inc. (IEM)	20342-WO2-008	IEM03	106.75	132.00	\$14,091.00
9.02		Innovative Emergency Management, Inc. (IEM)	20342-WO2-008	IEM05	13	244.00	\$3,172.00
9.02		Innovative Emergency Management, Inc. (IEM)	20342-WO2-008	IEM06	4.5	204.00	\$918.00
9.02		Innovative Emergency Management, Inc. (IEM)	20342-WO2-008	IEM09	138.25	114.00	\$15,760.50
9.02		Innovative Emergency Management, Inc. (IEM)	20342-WO2-008	IEM14	130	114.00	\$14,820.00
9.02		Innovative Emergency Management, Inc. (IEM)	20342-WO2-008	IEM15	5	96.00	\$480.00
9.02		Innovative Emergency Management, Inc. (IEM)	20342-WO2-008	IEM16	14	277.00	\$3,878.00
9.02		Innovative Emergency Management, Inc. (IEM)	20342-WO2-008	IEM17	14	132.00	\$1,848.00
9.02	Emergency Response Plan Approval Total						\$55,681.50
10.02	Assuming Responsibility for Securing Use of Assets, Facilities,	Aeroteck Professional Services	CE06143015	AER32	40.5	47.12	\$1,908.36
10.02		Aeroteck Professional Services	OP10020466	AER18	40	21.00	\$840.00
10.02		Aeroteck Professional Services	CE06152378	AER32	40	47.12	\$1,884.80
10.02		Aeroteck Professional Services	OP10036839	AER18	40	21.00	\$840.00
10.02		Aeroteck Professional Services	CE06162384	AER32	43	47.12	\$2,026.16
10.02		Aeroteck Professional Services	OP10053756	AER18	40	21.00	\$840.00

HOC Item	Annex II Definition	Vendor	Invoice #	ID Code	Quantity	Price	Total (USD)
10.02		Aerrotek Professional Services	CE06172288	AER32	40	47.12	\$1,884.80
10.02		Aerrotek Professional Services	OP10072368	AER18	40	21.00	\$840.00
10.02	Assuming Responsibility for Securing Use of Assets, Facilities,						\$11,064.12
Non HOC 02	ServCo IT Systems	Smartbridge	INV_9754	SMA03	77.5	225.00	\$17,437.50
Non HOC 02		Smartbridge	INV_9805	SMA03	87.5	225.00	\$19,687.50
Non HOC 02		Smartbridge	INV_9845	SMA03	85	225.00	\$19,125.00
Non HOC 02		CSS International, Inc	19698	CSS03	168.5	210.00	\$35,385.00
Non HOC 02		CSS International, Inc	19699	CSS02	127	230.00	\$29,210.00
Non HOC 02		CSS International, Inc	19700	CSS02	94	240.00	\$22,560.00
Non HOC 02		CSS International, Inc	19701	CSS01	209	210.00	\$43,890.00
Non HOC 02		CSS International, Inc	19702	CSS04	180	230.00	\$41,400.00
Non HOC 02		Trans4mative	1558	TRA05	83	205.00	\$17,015.00
Non HOC 02		Trans4mative	1562	TRA05	119	205.00	\$24,395.00
Non HOC 02	ServCo IT Systems Total						\$270,105.00
Non HOC 06	Regulatory Support of Handover Checklist Items	Aerrotek Professional Services	OP10020466	AER10	37.5	21.00	\$787.50
Non HOC 06		Aerrotek Professional Services	OP10020466	AER30	38.83	18.20	\$706.71
Non HOC 06		Aerrotek Professional Services	OP10036839	AER10	1.5	31.50	\$47.25
Non HOC 06		Aerrotek Professional Services	OP10036839	AER10	40	21.00	\$840.00
Non HOC 06		Aerrotek Professional Services	OP10036839	AER30	39.93	18.20	\$726.73
Non HOC 06		Aerrotek Professional Services	OP10053756	AER10	40	21.00	\$840.00
Non HOC 06		Aerrotek Professional Services	OP10053756	AER30	40	18.20	\$728.00
Non HOC 06		Aerrotek Professional Services	OP10053756	AER30	0.03	27.30	\$0.82
Non HOC 06		Aerrotek Professional Services	OP10072368	AER10	38	21.00	\$798.00
Non HOC 06		Aerrotek Professional Services	OP10072368	AER30	39.57	18.20	\$720.17
Non HOC 06		Alumbra LLC	131	ALU02	38.5	184.28	\$7,094.78
Non HOC 06		Alumbra LLC	131	ALU06	7.5	184.28	\$1,382.10
Non HOC 06		Alumbra LLC	131	ALU13	198.5	184.28	\$36,579.58
Non HOC 06		Alumbra LLC	131	ALU18	23	184.28	\$4,238.44
Non HOC 06		Alumbra LLC	131	ALU20	1	184.28	\$184.28
Non HOC 06		Alumbra LLC	131	ALU23	42	184.28	\$7,739.76
Non HOC 06	Regulatory Support of Handover Checklist Items Total						\$63,414.12
Non HOC 11	Development of System Operations Principles	Alumbra LLC	118	ALU17	35	375.00	\$13,125.00
Non HOC 11		Alumbra LLC	118	ALU25	47.5	375.00	\$17,812.50
Non HOC 11		Alumbra LLC	119	ALU17	30	375.00	\$11,250.00
Non HOC 11		Alumbra LLC	119	ALU25	30.5	375.00	\$11,437.50
Non HOC 11		Alumbra LLC	131	ALU02	2	180.00	\$360.00
Non HOC 11		Alumbra LLC	131	ALU06	113.5	340.00	\$38,590.00
Non HOC 11		Alumbra LLC	132	ALU06	14	340.00	\$4,760.00
Non HOC 11	Development of System Operations Principles Total						\$97,335.00
Non HOC 14	GenCo-GridCo integration	Alumbra LLC	116	ALU16	5	374.40	\$1,872.00
Non HOC 14		Alumbra LLC	116	ALU25	36	374.40	\$13,478.40
Non HOC 14		Alumbra LLC	116	ALU28	0.5	374.40	\$187.20
Non HOC 14		Alumbra LLC	116	ALU29	12.5	374.40	\$4,680.00
Non HOC 14		Alumbra LLC	117	ALU25	66.5	375.00	\$24,937.50
Non HOC 14	GenCo-GridCo integration Total						\$45,155.10
Non HOC 15	LUMA MC Ongoing Back Office Support	Aerrotek Professional Services	OP10036838	AER12	4.25	58.80	\$249.90
Non HOC 15		Aerrotek Professional Services	OP10036838	AER12	40	39.20	\$1,568.00
Non HOC 15		Aerrotek Professional Services	OP10053755	AER12	6.25	58.80	\$367.50
Non HOC 15		Aerrotek Professional Services	OP10053755	AER12	40	39.20	\$1,568.00
Non HOC 15		Aerrotek Professional Services	OP10072367	AER12	3.25	58.80	\$191.10
Non HOC 15		Aerrotek Professional Services	OP10072367	AER12	40	39.20	\$1,568.00
Non HOC 15		People 2.0 North America	RL509391254	PEO03	11.25	84.00	\$945.00
Non HOC 15		People 2.0 North America	RL509391254	PEO03	80	56.00	\$4,480.00
Non HOC 15		People 2.0 North America	RL509391256	PEO02	84	84.80	\$7,123.20
Non HOC 15		People 2.0 North America	RL509391257	PEO04	76.5	112.00	\$8,568.00
Non HOC 15		People 2.0 North America	RL509394611	PEO04	78.75	112.00	\$8,820.00
Non HOC 15		People 2.0 North America	RL509394610	PEO02	77.5	84.80	\$6,572.00
Non HOC 15		People 2.0 North America	RL509394608	PEO03	0.5	84.00	\$42.00
Non HOC 15		People 2.0 North America	RL509394608	PEO03	80	56.00	\$4,480.00
Non HOC 15		Deloitte Tax LLP	8001692957	DEL01 and DEL02	17.7	503.07	\$8,904.30
Non HOC 15		Deloitte Tax LLP	8001692958	DEL01 and DEL02	4.4	503.32	\$2,214.60

HOC Item	Annex II Definition	Vendor	Invoice #	ID Code	Quantity	Price	Total (USD)
Non HOC 15		Deloitte Tax LLP	8001683356	DEL03	21.5	474.42	\$10,200.01
Non HOC 15		Deloitte Tax LLP	8001678901	DEL01 DEL02 DEL03 DEL04	15.75	485.86	\$7,652.25
Non HOC 15		Deloitte Tax LLP	8001678908	DEL02 and DEL04	3.7	400.22	\$1,480.80
Non HOC 15		Deloitte Tax LLP	8001678910	DEL01 and DEL02	2.6	496.50	\$1,290.90
Non HOC 15	LUMA MC Ongoing Back Office Support Total						\$78,285.56
Non HOC 16	PREB Resolutions and Orders	Alvarez & Marsal Corporate Performance Improvement, LLC	826788-08B	A&M02	126	725.00	\$91,350.00
Non HOC 16		Alvarez & Marsal Corporate Performance Improvement, LLC	826788-09B	A&M02	71	725.00	\$51,475.00
Non HOC 16		Alvarez & Marsal Corporate Performance Improvement, LLC	826788-09H	A&M02	42	725.00	\$30,450.00
Non HOC 16	PREB Resolutions and Orders Total						\$173,275.00
Total					20338.94		4,292,860.22

All Other Expense Items

HOC Item	Annex II Definition	Vendor	Invoice #	Total (USD)
1	General & Transition Management	Aerotek Professional Services	OP10020466	\$9.31
1		Aerotek Professional Services	OP10036839	\$10.47
1		Aerotek Professional Services	OP10053757	\$147.28
1		Aerotek Professional Services	OP10053756	\$10.28
1		Aerotek Professional Services	CE06172288	\$325.38
1		Aerotek Professional Services	OP10072366	\$109.76
1		Aerotek Professional Services	OP10072368	\$10.16
1		Alumbra LLC	121	\$139.00
1		Alumbra LLC	127	\$1,105.00
1		Alumbra LLC	132	\$3,622.60
1		Alvarez & Marsal Corporate Performance Improvement, LLC	826788-09E	\$871.20
1		Alvarez & Marsal Corporate Performance Improvement, LLC	826788-09A	\$2,336.40
1		American Relocation Connections, LLC	28731	(\$50,025.00)
1		American Relocation Connections, LLC	30465	\$2,150.00
1		American Relocation Connections, LLC	30560	\$10,060.60
1		American Relocation Connections, LLC	30442	\$1,787.56
1		American Relocation Connections, LLC	30444	\$218.61
1		American Relocation Connections, LLC	30467	\$2,500.00
1		American Relocation Connections, LLC	30891	\$1,668.33
1		American Relocation Connections, LLC	30845	\$8,038.39
1		American Relocation Connections, LLC	30981	\$7,240.00
1		American Relocation Connections, LLC	31003	\$3,076.67
1		American Relocation Connections, LLC	31027	\$3,290.52
1		ATCO Infrastructure Solutions Ltd	022021-2LB	\$32,681.10
1		ATCO Infrastructure Solutions Ltd	032021-2LB	\$90,304.35
1		DLA Piper LLP (US)	4076811	\$3,414.00
1		DLA Piper LLP (US)	4076813	\$304.31
1		DLA Piper LLP (US)	4086831	\$2,762.50
1		International Business Machines Corporation (IBM)	C21BQ9D	\$18,275.19
1		Laboratorio Clinico El Morro, Inc.	10	\$5,464.00
1		Quanta Workforce Solutions, LLC	QWS-072020-2B	(\$11,336.03)
1		Quanta Workforce Solutions, LLC	QWS-072020-3B	(\$2,588.41)
1		Quanta Workforce Solutions, LLC	QWS-082020-2B	(\$1,005.70)
1		Quanta Workforce Solutions, LLC	QWS-092020-2B	(\$2,376.44)
1		Quanta Workforce Solutions, LLC	QWS-102020-2B	(\$365.20)
1		Quanta Workforce Solutions, LLC	QWS-112020-2B	(\$255.90)
1		Quanta Workforce Solutions, LLC	QWS-032021-2B	\$54,530.33
1		Quanta Workforce Solutions, LLC	QWS-082020-3B	(\$577.20)
1		Quanta Workforce Solutions, LLC	QWS-102020-3B	(\$62.05)
1		Quanta Services Puerto Rico, LLC	QSPR-092020-3B	(\$208.20)
1		BMA Group	21-0963	\$924.46
1		BMA Group	21-1177	\$965.20
1		CSS International, Inc	19700	\$6,151.45
1		CSS International, Inc	19701	\$249.20
1		Resources Global Professionals (RGP)	RGP1067392	\$1,161.15
1		Resources Global Professionals (RGP)	RGP1068455	\$896.72
1		Office Depot	1.56023E+11	\$152.89
1		Office Depot	1.61636E+11	\$150.16
1		Office Depot	1.57844E+11	\$117.08
1		Office Depot	1.63428E+11	\$43.20
1		Office Depot	1.63441E+11	\$45.12
1		Bennett Jones LLP	1384179	(\$243.75)
1		Bennett Jones LLP	1386545	(\$694.40)
1		Martel, Inc	21-03-0058	\$20,800.00
1	General & Transition Management Total			\$218,381.65
1.02	Plan to Address Gaps in Assets, Technology, Processes, etc. (plan to include cost estimates)	Alumbra LLC	125	\$22.67
1.02		Alumbra LLC	127	\$2,436.60
1.02		Alumbra LLC	128	(\$2.04)

HOC Item	Annex II Definition	Vendor	Invoice #	Total (USD)
1.02		Alumbra LLC	129	\$4,053.40
1.02	Plan to Address Gaps in Assets, Technology, Processes, etc. (plan to include cost estimates) Total			\$6,510.63
2.0304	Fleet Management Plan	Alumbra LLC	125	\$22.66
2.0304	Fleet Management Plan Total			\$22.66
2.0306	Workforce Management & Training Plan	Nory Sanchez-Alvarez	LUMA 2021-0002	\$297.08
2.0306	Workforce Management & Training Plan Total			\$297.08
2.0312	Vegetation Management Plan	Alumbra LLC	125	\$22.67
2.0312		Alumbra LLC	130	\$0.39
2.0312	Vegetation Management Plan Total			\$23.06
3.04	Development of System Remediation Plan	AMOWF, LLC	AMW-1.0	\$17,000.00
3.04	Development of System Remediation Plan Total			\$17,000.00
4.02	Evaluating and Updating Customer Service Policies and Procedures	Alumbra LLC	126	(\$0.80)
4.02		Alumbra LLC	127	\$6,112.39
4.02		Alumbra LLC	129	\$5,022.92
4.02	Evaluating and Updating Customer Service Policies and Procedures Total			\$11,134.51
4.04	Development of a Customer Service Transition Plan	Alumbra LLC	127	\$175.00
4.04		Alumbra LLC	129	\$13,015.33
4.04		AT&T Mobility Puerto Rico	12689710	\$625.30
4.04		BridgeSource Utilities Solutions, LLC	1009	\$13,466.49
4.04		Carimus Consulting	4080	\$47,823.75
4.04		Carimus Consulting	4138	\$57,813.75
4.04		J.D. Power	INV-US75729	\$23,879.00
4.04		J.D. Power	INV-US75730	\$21,170.00
4.04	Development of a Customer Service Transition Plan Total			\$177,968.62
5.02	Identification and Gap Analysis	1086470 Alberta LTD	3	\$2,455.32
5.02		1086470 Alberta LTD	1	\$4,066.30
5.02		1086470 Alberta LTD	2	\$4,237.24
5.02	Identification and Gap Analysis Total			\$10,758.86
5.07	Commencement Cutover Planning	Alvarez & Marsal Corporate Performance Improvement, LLC	826788-09F	(\$6,124.80)
5.07		Alvarez & Marsal Corporate Performance Improvement, LLC	826788-09G	(\$15,184.40)
5.07		International Business Machines Corporation (IBM)	C21BQ9D	\$26,648.02
5.07	Commencement Cutover Planning Total			\$5,338.82
6.05	Preparing Initial Budgets and Other Financial Forecasts	Alvarez & Marsal Corporate Performance Improvement, LLC	826788-09C	(\$23,680.80)
6.05		Alvarez & Marsal Corporate Performance Improvement, LLC	826788-09D	(\$5,667.20)
6.05	Preparing Initial Budgets and Other Financial Forecasts Total			(\$29,348.00)
7.02	Policies and Procedures	Alumbra LLC	120	\$0.22
7.02		Alumbra LLC	121	\$20,898.74
7.02		Innovative Emergency Management, Inc. (IEM)	20342-W04-005	\$26.52
7.02	Policies and Procedures Total			\$20,925.48
7.05	Project Worksheet Assessment (also covered under Section 4.3)	Innovative Emergency Management, Inc. (IEM)	20342- W01-009	\$1,961.33
7.05	Project Worksheet Assessment (also covered under Section 4.3) Total			\$1,961.33
8.02	Recruiting and Staffing	Aeroteq Professional Services	OP10020463	\$6.13
8.02		Aeroteq Professional Services	OP10020466	\$9.31
8.02		Aeroteq Professional Services	OP10020468	\$8.21
8.02		Aeroteq Professional Services	OP10020470	\$8.06
8.02		Aeroteq Professional Services	OP10036836	\$10.54
8.02		Aeroteq Professional Services	OP10036837	\$148.69
8.02		Aeroteq Professional Services	OP10036839	\$60.47
8.02		Aeroteq Professional Services	OP10036840	\$59.50
8.02		Aeroteq Professional Services	OP10036841	\$13.45
8.02		Aeroteq Professional Services	OP10053757	\$231.10
8.02		Aeroteq Professional Services	OP10053756	\$10.28
8.02		Aeroteq Professional Services	OP10053753	\$145.24
8.02		Aeroteq Professional Services	OP10072365	\$14.88
8.02		Aeroteq Professional Services	OP10072366	\$137.43
8.02		Aeroteq Professional Services	OP10072368	\$10.15
8.02		Aeroteq Professional Services	OP10072369	\$57.75
8.02		Aeroteq Professional Services	OP10072370	\$18.11
8.02		Iris Vargas	LE 2021-05	\$1,227.62
8.02		BMA Group	21-0744	\$304.00
8.02		BMA Group	21-0963	\$311.38

HOC Item	Annex II Definition	Vendor	Invoice #	Total (USD)
8.02	Recruiting and Staffing Total			\$2,792.30
8.05	Stand Up Human Capital Management (HCM) System	Aerotek Professional Services	OP10053752	\$14.88
8.05	Stand Up Human Capital Management (HCM) System Total			\$14.88
8.06	Communication Plan	Aerotek Professional Services	OP10020463	\$6.12
8.06		Aerotek Professional Services	OP10020469	\$19.34
8.06		Aerotek Professional Services	OP10036836	\$10.54
8.06		Aerotek Professional Services	OP10036842	\$19.34
8.06		Aerotek Professional Services	OP10053754	\$25.54
8.06		Aerotek Professional Services	OP10053751	\$53.04
8.06		Aerotek Professional Services	OP10072363	\$19.84
8.06		OGMA Language Studio	8Q-033121-1	\$1,476.80
8.06		Factory108, LLC	20210017	\$17,680.00
8.06		Factory108, LLC	20210018	\$42,523.14
8.06	Communication Plan Total			\$61,833.70
8.07	Training (Workforce Development) Plan	BMA Group	21-0744	\$304.00
8.07		BMA Group	21-1008	\$304.00
8.07		BMA Group	21-1178	\$304.00
8.07	Training (Workforce Development) Plan Total			\$912.00
8.08	Develop Employee Retirement Plan	BMA Group	21-0744	\$304.00
8.08	Develop Employee Retirement Plan Total			\$304.00
8.1	Compliance Plan	BMA Group	21-0744	\$304.00
8.1	Compliance Plan Total			\$304.00
9.01	Genco Shared Services Agreement Approval	Alumbra LLC	122	(\$0.15)
9.01		Alumbra LLC	123	\$9,369.64
9.01	Genco Shared Services Agreement Approval Total			\$9,369.49
9.02	Emergency Response Plan Approval	Innovative Emergency Management, Inc. (IEM)	20342-WO2-008	\$5,480.96
9.02	Emergency Response Plan Approval Total			\$5,480.96
10.02	Assuming Responsibility for Securing Use of Assets, Facilities, IT / OT, etc.	Aerotek Professional Services	CE06143015	\$19.90
10.02		Aerotek Professional Services	OP10020466	\$9.31
10.02		Aerotek Professional Services	CE06152378	\$18.85
10.02		Aerotek Professional Services	OP10036839	\$10.47
10.02		Aerotek Professional Services	CE06162384	\$20.26
10.02		Aerotek Professional Services	OP10053756	\$10.28
10.02		Aerotek Professional Services	CE06172288	\$18.85
10.02		Aerotek Professional Services	OP10072368	\$10.15
10.02	Assuming Responsibility for Securing Use of Assets, Facilities, IT / OT, etc. Total			\$118.07
12.02	Required Insurance	Vidal & Rodriguez, Inc.	44228	\$4,557.75
12.02		Vidal & Rodriguez, Inc.	44287	\$909.00
12.02	Required Insurance Total			\$5,466.75
Non HOC 15	LUMA MC Ongoing Back Office Support	Aerotek Professional Services	OP10036838	\$18.18
Non HOC 15		Aerotek Professional Services	OP10053755	\$19.36
Non HOC 15		Aerotek Professional Services	OP10072367	\$17.59
Non HOC 15		Quanta Workforce Solutions, LLC	QWS-032021-2B	\$40,238.00
Non HOC 15		Deloitte Tax LLP	8001692957	\$819.20
Non HOC 15		Deloitte Tax LLP	8001692958	\$203.74
Non HOC 15		Deloitte Tax LLP	8001683356	\$938.40
Non HOC 15		Deloitte Tax LLP	8001678894	\$2,293.20
Non HOC 15		Deloitte Tax LLP	8001678896	\$2,293.20
Non HOC 15		Deloitte Tax LLP	8001678901	\$704.00
Non HOC 15		Deloitte Tax LLP	8001678908	\$136.23
Non HOC 15		Deloitte Tax LLP	8001678910	\$118.77
Non HOC 15	LUMA MC Ongoing Back Office Support Total			\$47,799.87
Non HOC 02	ServCo IT Systems	Oracle America, Inc.	1053873	\$25,173.75
Non HOC 02		Oracle America, Inc.	1061604	\$3,675.00
Non HOC 02		Smartbridge	INV_9754	\$355.85
Non HOC 02		Smartbridge	INV_9805	\$1,030.73
Non HOC 02		Workday, Inc.	WD-202075	\$183,162.90
Non HOC 02		CSS International, Inc	19700	\$902.40
Non HOC 02		CSS International, Inc	19702	\$605.00
Non HOC 02	ServCo IT Systems Total			\$214,905.63
Non-Billable 02	LUMA non FETS work	ATCO Infrastructure Solutions Ltd	032021-2LB	\$265.20

HOC Item	Annex II Definition	Vendor	Invoice #	Total (USD)
Non-Billable 02	LUMA non FETS work Total			\$265.20
Non HOC 14	GenCo-GridCo integration	Alumbra LLC	116	(\$0.10)
Non HOC 14		Alumbra LLC	117	\$4,876.20
Non HOC 14	GenCo-GridCo integration Total			\$4,876.10
Non HOC 11	Development of System Operations Principles	Alumbra LLC	117	\$2,805.20
Non HOC 11		Alumbra LLC	119	\$3,032.54
Non HOC 11	Development of System Operations Principles Total			\$5,837.74
Non HOC 06	Regulatory Support of Handover Checklist Items	Aerotek Professional Services	OP10020466	\$9.31
Non HOC 06		Aerotek Professional Services	OP10036839	\$10.47
Non HOC 06		Aerotek Professional Services	OP10053756	\$10.28
Non HOC 06		Aerotek Professional Services	OP10072368	\$10.15
Non HOC 06		Alumbra LLC	131	\$1.06
Non HOC 06		Alumbra LLC	132	\$782.00
Non HOC 06	Regulatory Support of Handover Checklist Items Total			\$823.27
Non HOC 16	PREB Resolutions and Orders	Alvarez & Marsal Corporate Performance Improvement, LLC	826788-08B	(\$16,077.60)
Non HOC 16		Alvarez & Marsal Corporate Performance Improvement, LLC	826788-09B	(\$9,059.60)
Non HOC 16		Alvarez & Marsal Corporate Performance Improvement, LLC	826788-09H	(\$5,359.20)
Non HOC 16	PREB Resolutions and Orders Total			(\$30,496.40)
Total				771,582.26

Summary of Additional Costs & Expenses by Invoice

Vendor	Invoice #	Total (USD)
1086470 Alberta LTD	3	\$63,838.32
1086470 Alberta LTD	1	\$105,723.80
1086470 Alberta LTD	2	\$110,168.24
Aerotek Professional Services	CE06143015	\$1,928.26
Aerotek Professional Services	OP10020463	\$1,534.65
Aerotek Professional Services	OP10020466	\$3,760.60
Aerotek Professional Services	OP10020468	\$829.09
Aerotek Professional Services	OP10020469	\$1,953.74
Aerotek Professional Services	OP10020470	\$8.06
Aerotek Professional Services	CE06152378	\$1,903.65
Aerotek Professional Services	OP10036836	\$4,658.68
Aerotek Professional Services	OP10036837	\$15,017.89
Aerotek Professional Services	OP10036838	\$1,836.08
Aerotek Professional Services	OP10036839	\$4,280.11
Aerotek Professional Services	OP10036840	\$6,008.80
Aerotek Professional Services	OP10036841	\$1,358.54
Aerotek Professional Services	OP10036842	\$1,953.74
Aerotek Professional Services	CE06162384	\$2,046.42
Aerotek Professional Services	OP10053757	\$6,255.98
Aerotek Professional Services	OP10053756	\$4,152.69
Aerotek Professional Services	OP10053755	\$1,954.86
Aerotek Professional Services	OP10053754	\$2,579.94
Aerotek Professional Services	OP10053753	\$14,669.24
Aerotek Professional Services	OP10053752	\$1,502.88
Aerotek Professional Services	OP10053751	\$5,357.14
Aerotek Professional Services	CE06172288	\$2,229.03
Aerotek Professional Services	OP10072363	\$2,003.84
Aerotek Professional Services	OP10072365	\$1,502.88
Aerotek Professional Services	OP10072366	\$13,991.19
Aerotek Professional Services	OP10072367	\$1,776.69
Aerotek Professional Services	OP10072368	\$4,101.53
Aerotek Professional Services	OP10072369	\$5,833.05
Aerotek Professional Services	OP10072370	\$1,828.51
Alumbra LLC	116	\$20,217.50
Alumbra LLC	117	\$32,618.90
Alumbra LLC	118	\$30,937.50
Alumbra LLC	119	\$25,720.04
Alumbra LLC	120	\$191,793.25
Alumbra LLC	121	\$145,712.88
Alumbra LLC	122	\$26,968.75
Alumbra LLC	123	\$35,609.90
Alumbra LLC	124	\$7,140.00
Alumbra LLC	125	\$1,768.00
Alumbra LLC	126	\$132,412.50
Alumbra LLC	127	\$37,453.87
Alumbra LLC	128	\$155,102.50
Alumbra LLC	129	\$103,939.12
Alumbra LLC	130	\$30,185.00
Alumbra LLC	131	\$149,705.00
Alumbra LLC	132	\$23,954.60
Alvarez & Marsal Corporate Performance Improvement, LLC	826788-08B	\$75,272.40
Alvarez & Marsal Corporate Performance Improvement, LLC	826788-09B	\$42,415.40
Alvarez & Marsal Corporate Performance Improvement, LLC	826788-09E	\$29,911.20
Alvarez & Marsal Corporate Performance Improvement, LLC	826788-09A	\$80,216.40
Alvarez & Marsal Corporate Performance Improvement, LLC	826788-09C	\$110,869.20
Alvarez & Marsal Corporate Performance Improvement, LLC	826788-09D	\$26,532.80
Alvarez & Marsal Corporate Performance Improvement, LLC	826788-09F	\$28,675.20
Alvarez & Marsal Corporate Performance Improvement, LLC	826788-09G	\$71,090.60

Vendor	Invoice #	Total (USD)
Alvarez & Marsal Corporate Performance Improvement, LLC	826788-09H	\$25,090.80
American Relocation Connections, LLC	28731	(\$50,025.00)
American Relocation Connections, LLC	30465	\$2,150.00
American Relocation Connections, LLC	30560	\$10,060.60
American Relocation Connections, LLC	30442	\$1,787.56
American Relocation Connections, LLC	30444	\$218.61
American Relocation Connections, LLC	30467	\$2,500.00
American Relocation Connections, LLC	30891	\$1,668.33
American Relocation Connections, LLC	30845	\$8,038.39
American Relocation Connections, LLC	30981	\$7,240.00
American Relocation Connections, LLC	31003	\$3,076.67
American Relocation Connections, LLC	31027	\$3,290.52
AMOWF, LLC	AMW-1.0	\$17,000.00
AT&T Mobility Puerto Rico	12689710	\$625.30
ATCO Infrastructure Solutions Ltd	022021-2LB	\$32,681.10
ATCO Infrastructure Solutions Ltd	032021-2LB	\$90,569.55
Bennett Jones LLP	1384179	\$1,631.25
Bennett Jones LLP	1386545	\$4,647.10
BMA Group	21-0744	\$31,616.00
BMA Group	21-1008	\$7,904.00
BMA Group	21-0963	\$24,035.84
BMA Group	21-1177	\$25,095.20
BMA Group	21-1178	\$7,904.00
BridgeSource Utilities Solutions, LLC	1009	\$130,316.49
Carimus Consulting	4080	\$47,823.75
Carimus Consulting	4138	\$57,813.75
Covington & Burling LLP	60932798	\$60,240.00
CSS International, Inc	19698	\$35,385.00
CSS International, Inc	19699	\$29,210.00
CSS International, Inc	19700	\$29,613.85
CSS International, Inc	19701	\$44,139.20
CSS International, Inc	19702	\$42,005.00
Deloitte Tax LLP	8001692957	\$9,723.50
Deloitte Tax LLP	8001692958	\$2,418.34
Deloitte Tax LLP	8001683356	\$11,138.41
Deloitte Tax LLP	8001678894	\$2,293.20
Deloitte Tax LLP	8001678896	\$2,293.20
Deloitte Tax LLP	8001678901	\$8,356.25
Deloitte Tax LLP	8001678908	\$1,617.03
Deloitte Tax LLP	8001678910	\$1,409.67
DLA Piper LLP (US)	4076811	\$26,577.00
DLA Piper LLP (US)	4076813	\$132,748.01
DLA Piper LLP (US)	4086833	\$252,866.50
DLA Piper LLP (US)	4086831	\$226,083.50
Factory108, LLC	20210017	\$17,680.00
Factory108, LLC	20210018	\$42,523.14
Innovative Emergency Management, Inc. (IEM)	20342-W04-005	\$50,221.52
Innovative Emergency Management, Inc. (IEM)	20342-W03-007	\$15,841.00
Innovative Emergency Management, Inc. (IEM)	20342-W02-008	\$61,162.46
Innovative Emergency Management, Inc. (IEM)	20342-W01-009	\$17,024.33
International Business Machines Corporation (IBM)	C21BQ9D	\$711,123.71
Iris Vargas	LE 2021-05	\$1,227.62
Iris Vargas	LE 2021-06	\$6,560.00
J.D. Power	INV-US75729	\$23,879.00
J.D. Power	INV-US75730	\$21,170.00
Laboratorio Clinico El Morro, Inc.	10	\$5,464.00
Martel, Inc	21-03-0058	\$20,800.00
McConnell Valdes LLC	10351883	\$336.25
McConnell Valdes LLC	10354016	\$3,512.50
Nory Sanchez-Alvarez	LUMA 2021-0002	\$297.08
Office Depot	1.56023E+11	\$152.89

Vendor	Invoice #	Total (USD)
Office Depot	1.61636E+11	\$150.16
Office Depot	1.57844E+11	\$117.08
Office Depot	1.63428E+11	\$43.20
Office Depot	163440978001	\$45.12
OGMA Language Studio	8Q-033121-1	\$1,476.80
Oracle America, Inc.	1053873	\$25,173.75
Oracle America, Inc.	1061604	\$3,675.00
People 2.0 North America	RL509391254	\$5,425.00
People 2.0 North America	RL509391255	\$11,529.00
People 2.0 North America	RL509391256	\$7,123.20
People 2.0 North America	RL509391257	\$8,568.00
People 2.0 North America	RL509394611	\$8,820.00
People 2.0 North America	RL509394610	\$6,572.00
People 2.0 North America	RL509394609	\$11,214.00
People 2.0 North America	RL509394608	\$4,522.00
Quanta Services Puerto Rico, LLC	QSPR-092020-3B	(\$208.20)
Quanta Workforce Solutions, LLC	QWS-072020-2B	(\$11,336.03)
Quanta Workforce Solutions, LLC	QWS-072020-3B	(\$2,588.41)
Quanta Workforce Solutions, LLC	QWS-082020-2B	(\$1,005.70)
Quanta Workforce Solutions, LLC	QWS-092020-2B	(\$2,376.44)
Quanta Workforce Solutions, LLC	QWS-102020-2B	(\$365.20)
Quanta Workforce Solutions, LLC	QWS-112020-2B	(\$255.90)
Quanta Workforce Solutions, LLC	QWS-032021-2B	\$97,766.46
Quanta Workforce Solutions, LLC	QWS-082020-3B	(\$577.20)
Quanta Workforce Solutions, LLC	QWS-102020-3B	(\$62.05)
Resources Global Professionals (RGP)	RGP1066640	\$7,120.00
Resources Global Professionals (RGP)	RGP1067392	\$7,561.15
Resources Global Professionals (RGP)	RGP1068455	\$7,296.72
Richard Wayne & Roberts, Inc.	9973	\$4,849.50
Richard Wayne & Roberts, Inc.	9986	\$11,908.30
Richard Wayne & Roberts, Inc.	10007	\$14,164.69
Smartbridge	INV_9754	\$17,793.35
Smartbridge	INV_9805	\$20,718.23
Smartbridge	INV_9807	\$40,760.00
Smartbridge	INV_9845	\$19,125.00
Smartbridge	INV_9844	\$34,965.00
Trans4mative	1558	\$17,015.00
Trans4mative	1559	\$7,400.00
Trans4mative	1560	\$16,450.00
Trans4mative	1562	\$24,395.00
Trans4mative	1564	\$22,225.00
Troutman Pepper Hamilton Sanders LLP	30123109	\$1,996.65
Vidal & Rodriguez, Inc.	44228	\$4,557.75
Vidal & Rodriguez, Inc.	44287	\$909.00
Workday, Inc.	WD-202075	\$183,162.90
Total		\$5,064,442.48

Credits from Previous Invoices Included In This Invoice

Vendor	Invoice #	Notes	Total (USD)
American Relocation Connections, LLC	28731	Credit to PREPA for Lump sum	(\$50,000.00)
American Relocation Connections, LLC	28731	Credit to PREPA for wire fee	(\$25.00)
Quanta Services Puerto Rico, LLC	QSPR-092020-3B	Credit to PREPA for car rental	(\$37.10)
Quanta Services Puerto Rico, LLC	QSPR-092020-3B	Credit to PREPA for airfare	(\$171.10)
Quanta Workforce Solutions, LLC	QWS-072020-2B	Credit to PREPA for car rental	(\$7,125.00)
Quanta Workforce Solutions, LLC	QWS-072020-2B	Credit to PREPA for hotel	(\$3,499.74)
Quanta Workforce Solutions, LLC	QWS-072020-2B	Credit to PREPA for lodging	(\$711.29)
Quanta Workforce Solutions, LLC	QWS-072020-3B	Credit to PREPA for car rental	(\$7.55)
Quanta Workforce Solutions, LLC	QWS-072020-3B	Credit to PREPA for hotel	(\$2,127.49)
Quanta Workforce Solutions, LLC	QWS-072020-3B	Credit to PREPA for meals	(\$453.37)
Quanta Workforce Solutions, LLC	QWS-082020-2B	Credit to PREPA for car rental	(\$12.10)
Quanta Workforce Solutions, LLC	QWS-082020-2B	Credit to PREPA for airfare	(\$399.20)
Quanta Workforce Solutions, LLC	QWS-082020-2B	Credit to PREPA for hotel	(\$241.04)
Quanta Workforce Solutions, LLC	QWS-082020-2B	Credit to PREPA for meals	(\$211.66)
Quanta Workforce Solutions, LLC	QWS-082020-2B	Credit to PREPA for car expenses	(\$141.70)
Quanta Workforce Solutions, LLC	QWS-092020-2B	Credit to PREPA for airfare	(\$1,303.46)
Quanta Workforce Solutions, LLC	QWS-092020-2B	Credit to PREPA for hotel	(\$268.25)
Quanta Workforce Solutions, LLC	QWS-092020-2B	Credit to PREPA for meals	(\$274.47)
Quanta Workforce Solutions, LLC	QWS-092020-2B	Credit to PREPA for car expense	(\$530.26)
Quanta Workforce Solutions, LLC	QWS-102020-2B	Credit to PREPA for car expense	(\$365.20)
Quanta Workforce Solutions, LLC	QWS-112020-2B	Credit to PREPA for car expense	(\$133.25)
Quanta Workforce Solutions, LLC	QWS-112020-2B	Credit to PREPA for Travel Other	(\$122.65)
Quanta Workforce Solutions, LLC	QWS-082020-3B	Credit to PREPA for hotel	(\$383.00)
Quanta Workforce Solutions, LLC	QWS-082020-3B	Credit to PREPA for meals	(\$18.00)
Quanta Workforce Solutions, LLC	QWS-082020-3B	Credit to PREPA for car expenses	(\$4.70)
Quanta Workforce Solutions, LLC	QWS-082020-3B	Credit to PREPA for car expense	(\$171.50)
Quanta Workforce Solutions, LLC	QWS-102020-3B	Credit to PREPA for car expense	(\$62.05)
Total			(\$68,800.13)

MCL Code	Name	20,102.0	1,704.5	-	21,806.5	129,389.0	151,195.5	-	21,806.5	129,389.0	151,195.5	20,338.9	89,330.3	109,669.2	-	20,338.9	89,330.3	109,669.2	42,145.4	42,145.4	260,864.7	260,864.7
		Internal March Hrs	Internal February Hrs (Not Prev Inv.)	Labour Adjustments	Sub-Total March Labor	Internal Cum. Hrs from Prev. Inv. (w/o Allocation)	Internal Cum. Hrs (w/o Allocation)	Internal Reallocations	Internal After Allocation	Internal Cum. Hrs from Prev. Inv. (with Allocation)	Internal Cum. Hrs (with Allocation)	Third Party March Hrs	Third Party Cum. Hrs from Prev. Inv. (w/o Allocation)	Third Party Cum. Hrs (w/o Allocation)	Third Party Reallocations	Third Party After Allocation	Third Party Cum. Hrs from Prev. Inv. (with Allocation)	Third Party Cum. Hrs (with Allocation)	March Hours - Unallocated	March Hours as Allocated	Total Hours (w/o Allocation)	Total Hours (with Allocation)
1	General & Transition Management	3,396.5	601.0	-	3,997.5	21,790.5	25,788.0	(392.5)	3,605.0	21,928.0	25,533.0	1,773.2	5,802.9	7,576.1	(800.0)	973.2	5,304.4	6,277.6	5,770.7	4,578.2	33,364.1	31,810.6
1.01	Government Approvals	-	3.0	-	3.0	1,063.0	1,066.0	173.0	173.0	1,201.0	1,374.0	-	-	-	-	-	-	-	3.0	173.0	1,066.0	1,374.0
1.02	Plan to Address Gaps in Assets, Technology, Processes, etc. (plan to include cost estimates)	46.0	2.0	-	48.0	4,540.0	4,588.0	(24.5)	23.5	4,392.0	4,415.5	41.0	3,009.3	3,050.3	-	41.0	607.3	648.3	89.0	64.5	7,638.3	5,063.8
1.03	PREB Rate Order Filing (Initial Budgets and Liability Waiver approvals)	27.0	72.5	-	99.5	2,069.5	2,169.0	-	99.5	1,539.5	1,639.0	1.5	645.8	647.3	-	1.5	645.8	647.3	101.0	101.0	2,816.3	2,286.2
2	T&D Services Milestones	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
2.01	Development and Implementation of an Operations Takeover Plan for Transmission and Sub-Transmission Inside and Outside of the Plant	190.0	-	-	190.0	799.5	989.5	-	190.0	879.5	1,069.5	-	-	-	-	-	-	-	190.0	190.0	989.5	1,069.5
2.02	Development and Implementation of an Operational Takeover Plan for the Electric Distribution System	64.0	70.0	-	134.0	2,051.0	2,185.0	-	134.0	3,602.5	3,736.5	-	106.0	106.0	-	-	156.5	156.5	134.0	134.0	2,291.0	3,893.0
2.03	Development and Implementation of Additional Takeover plans	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
2.0301	Transition Plan for T&D Control Centers	442.5	51.0	-	493.5	1,772.5	1,766.0	-	493.5	1,272.5	1,766.0	-	-	-	-	-	-	-	493.5	493.5	1,766.0	1,766.0
2.0302	Transition Plan for Operations and Maintenance (O&M) Activities	725.5	-	-	725.5	5,454.0	6,179.5	-	725.5	7,492.0	8,217.5	-	8.0	8.0	-	-	78.0	78.0	725.5	725.5	6,187.5	8,295.5
2.0303	Emergency Response/Disaster Recovery/Business Continuity Plans	202.5	7.5	-	210.0	374.0	584.0	-	210.0	379.5	589.5	4.0	9.5	13.5	429.0	433.0	391.5	824.5	214.0	643.0	597.5	1,414.0
2.0304	Fleet Management Plan	169.5	1.0	-	170.5	1,594.0	1,764.5	-	170.5	1,594.0	1,764.5	2.5	254.5	257.0	-	2.5	254.5	257.0	173.0	173.0	2,021.5	2,021.5
2.0305	Asset Management	813.5	0.5	-	814.0	1,879.0	2,693.0	24.5	838.5	1,674.0	2,512.5	-	-	-	-	-	-	-	814.0	838.5	2,693.0	2,512.5
2.0306	Workforce Management & Training Plan	395.5	119.5	-	515.0	3,433.0	3,828.5	-	395.5	3,433.0	3,828.5	-	2.0	2.0	-	-	2.0	2.0	395.5	395.5	3,830.5	3,830.5
2.0307	Safety Management Plan	550.0	56.5	-	606.5	2,791.0	3,397.5	-	606.5	2,791.0	3,397.5	-	2.0	2.0	-	-	2.0	2.0	606.5	606.5	3,399.5	3,399.5
2.0308	Engineering and Asset Management	1,870.0	19.5	-	1,889.5	5,668.0	7,277.5	(280.0)	1,609.5	5,668.0	7,277.5	-	-	-	-	-	-	-	1,889.5	1,609.5	7,557.5	7,277.5
2.0309	Identification of Real Estate	80.5	56.0	-	136.5	878.0	1,014.5	-	136.5	636.0	772.5	-	-	-	-	-	-	-	136.5	136.5	1,014.5	772.5
2.031	Materials Management & Warehouse Plan	10.5	-	-	10.5	1,194.5	1,205.0	-	10.5	1,205.0	1,205.0	1.5	115.0	116.5	-	1.5	115.0	116.5	12.0	12.0	1,321.5	1,321.5
2.0311	System Operations Plan	292.0	51.0	-	343.0	1,841.0	2,184.0	-	343.0	1,885.6	2,228.6	-	-	-	-	-	-	-	343.0	343.0	2,184.0	2,228.6
2.0312	Vegetation Management Plan	248.0	72.0	-	320.0	981.5	1,301.5	-	320.0	981.5	1,301.5	83.6	2,117.1	2,200.7	-	83.6	2,117.1	2,200.7	403.6	403.6	3,502.2	3,502.2
2.04	Update Emergency Operations Manual and Business Continuity/Disaster Recovery Plan	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
2.05	Environmental Exposure Management Plan	308.5	-	-	308.5	1,639.0	1,947.5	-	308.5	1,639.0	1,947.5	-	1,562.3	1,562.3	-	-	1,562.3	1,562.3	308.5	308.5	3,509.8	3,509.8
3	System Remediation Plan Milestones	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
3.01	Remediation Plan Proposal	-	-	-	-	188.5	188.5	-	-	390.7	390.7	-	-	-	-	-	-	-	-	-	188.5	390.7
3.02	Development of Improvement Initiatives	34.5	-	-	34.5	352.5	387.0	(34.5)	-	2,465.7	2,465.7	-	-	-	-	-	-	-	34.5	-	387.0	2,465.7
3.03	Consolidate Plans from All Areas	-	-	-	-	564.5	564.5	-	-	1,827.3	1,827.3	-	-	-	-	-	-	-	-	-	564.5	1,827.3
3.04	Development of System Remediation Plan	35.0	-	-	35.0	6,665.0	6,700.0	(35.0)	-	3,062.3	3,062.3	-	1.0	1.0	-	-	1.0	1.0	35.0	-	6,701.0	3,063.3
3.05	Approval of System Remediation Plan	162.5	18.0	-	180.5	1,318.0	1,498.5	69.5	250.0	1,518.5	1,768.5	2.0	143.5	143.5	-	2.0	143.5	143.5	182.5	252.0	1,642.0	1,912.0
4	Customer Services	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
4.01	Evaluating Customer Service Facilities and Assets	82.5	-	-	82.5	350.0	432.5	-	82.5	380.0	462.5	-	-	-	-	-	16.0	16.0	82.5	82.5	432.5	478.5
4.02	Evaluating and Updating Customer Service Policies and Procedures	250.5	-	-	250.5	964.5	1,215.0	-	250.5	934.5	1,185.0	566.0	1,761.0	2,327.0	-	566.0	1,761.0	2,327.0	816.5	816.5	3,542.0	3,512.0
4.03	Development of a Meter Reading Plan	175.5	-	-	175.5	601.0	776.5	-	175.5	601.0	776.5	-	-	-	-	-	-	-	175.5	175.5	776.5	776.5
4.04	Development of a Customer Service Transition Plan	455.5	-	-	455.5	2,483.0	2,938.5	-	455.5	2,403.0	2,858.5	1,322.0	5,045.8	6,367.8	-	1,322.0	7,380.8	8,702.8	1,777.5	1,777.5	9,306.3	11,561.3
4.05	Development and Implementation of a Service Start and Shut-Off Plan	2.0	-	-	2.0	29.5	31.5	-	2.0	109.5	111.5	65.0	180.0	229.0	-	65.0	180.0	229.0	67.0	67.0	260.5	356.5
4.06	Development of a Meter Asset Management (MAM) Plan	40.0	-	-	40.0	125.5	165.5	-	40.0	125.5	165.5	-	-	-	-	-	-	-	40.0	40.0	165.5	165.5
4.07	Development and Implementation of a Customer Service Technology	203.0	-	-	203.0	342.5	545.5	-	203.0	342.5	545.5	-	5.0	5.0	-	-	40.0	40.0	203.0	203.0	550.5	585.5
4.08	Develop and Implement a Non-Technical Energy Loss Reduction Plan	-	-	-	-	94.0	94.0	160.0	160.0	110.0	270.0	-	-	-	-	-	-	-	-	-	160.0	270.0
4.09	Establish Integration Between Customer Services & T&D Ops	189.5	-	-	189.5	943.0	1,132.5	-	189.5	943.0	1,132.5	-	-	-	-	-	-	-	189.5	189.5	1,132.5	1,132.5
5	IT	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
5.01	Development of IT/OT Communication Plan and Acceptance Criteria	64.0	-	-	64.0	146.0	210.0	(64.0)	-	71.0	71.0	-	-	-	-	-	-	-	64.0	-	210.0	71.0
5.02	Identification and Gap Analysis	-	-	-	-	2,727.0	2,727.0	-	-	2,323.8	2,323.8	1,121.3	8,888.4	10,009.7	(1,121.3)	-	8,207.5	8,207.5	1,121.3	-	12,736.7	10,531.3
5.03	Evaluating IT/OT Applications and Infrastructure	-	-	-	-	126.0	126.0	-	-	519.2	519.2	-	-	-	-	-	770.3	770.3	-	-	126.0	1,289.5
5.04	Development of Cyber Security and Business Continuity Plan	59.5	-	-	59.5	593.0	652.5	93.0	152.5	515.5	668.0	-	-	-	-	-	-	-	59.5	152.5	652.5	668.0
5.05	Development of an IT Asset Management Program	30.0	-	-	30.0	30.0	30.0	(30.0)	-	20.0	20.0	-	-	-	-	-	220.0	220.0	30.0	-	30.0	240.0
5.06	Development of an IT/OT Transition Plan and Schedule	-	-	-	-	5.0	5.0	-	-	250.2	250.2	-	-	-	-	-	0.9	0.9	-	-	5.0	251.1
5.07	Commencement Cutover Planning	689.0	5.0	-	694.0	1,197.5	1,891.5	154.0	848.0	952.3	1,800.3	4,531.5	3,168.7	7,700.2	1,121.3	5,652.8	3,058.4	8,711.2	5,225.5	6,500.8	9,591.7	10,511.5
5.08	Training and Communication Plan	83.0	-	-	83.0	59.5	142.5	(60.0)	23.0	134.5	175.5	-	-	-	-	-	-	-	83.0	23.0	142.5	157.5
6	Financial Management	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
6.01	Detailed Description of Approach to Budgeting and Reporting	-	-	-	-	244.5	244.5	-	-	349.5	349.5	-	1,514.5	1,514.5	-	-	1,515.0	1,515.0	-	-	1,759.0	1,864.5
6.02	Description of Approach to Complying with Initial Budget Obligations	-	-	-	-	290.5	290.5	-	-	476.5	476.5	-	-	-	-	-	1.0	1.0	-	-	290.5	477.5
6.03	Formalizing/Approach to Changes Control Processes	21.5	1.5	-	23.0	354.0	377.0	-	23.0	377.0	377.0	-	-	-	-	-	-	-	23.0	23.0	377.0	377.0
6.04	Establishing a Financial Accounting System and Account Structure	644.5	-	-	644.5	2,892.5	3,537.0	-	644.5	2,892.5	3,537.0	-	686.0	686.0	-	686.0	686.0	644.5	644.5	4,223.0	4,223.0	
6.05	Preparing Initial Budgets and Other Financial Forecasts	152.5	4.0	-	156.5	1,724.0	1,880.5	-	156.5	1,433.0	1,589.5	425.8	167.1	592.9	-	425.8	16					

MCL Code	Name	Internal March Hrs	Internal February Hrs (Not Prev Inv.)	Labour Adjustments	Sub-Total March Labor	Internal Cum. Hrs. from Prev. Inv. (w/o Allocation)	Internal Cum. Hrs (w/o Allocation)	Internal Reallocations	Internal After Allocation	Internal Cum. Hrs. from Prev. Inv. (with Allocation)	Internal Cum. Hrs (with Allocation)	Third Party March Hrs	Third Party Cum. Hrs. from Prev. Inv. (w/o Allocation)	Third Party Cum. Hrs (w/o Allocation)	Third Part Reallocations	Third Party After Allocation	Third Party Cum. Hrs. from Prev. Inv. (with Allocation)	Third Party Cum. Hrs (with Allocation)	March Hours - Unallocated	March Hours as Allocated	Total Hours (w/o Allocation)	Total Hours (with Allocation)
12.11	Section 4.7: Closing the Front-End Transition Period	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
12.12	Service Commencement Begins	-	-	-	-	26.5	26.5	-	-	-	-	-	-	-	-	-	-	-	-	-	26.5	-
General 09	Operations Management	-	-	-	-	3,513.5	3,513.5	-	-	-	-	-	120.5	120.5	-	-	-	-	-	-	3,634.0	-
Non HOC 01	ManagementCo IT Systems	-	-	-	-	367.5	367.5	-	-	354.5	354.5	-	652.5	652.5	-	-	885.0	885.0	-	-	1,020.0	1,239.5
Non HOC 02	ServCo IT Systems	534.0	47.0	-	581.0	3,584.0	4,165.0	-	581.0	3,557.0	4,138.0	1,230.5	12,604.8	13,835.3	-	1,230.5	12,404.8	13,635.3	1,811.5	1,811.5	18,000.3	17,773.3
Non HOC 03	Open Claims Review	6.0	-	-	6.0	39.5	45.5	-	6.0	42.5	48.5	-	-	-	-	-	-	-	6.0	6.0	45.5	48.5
Non HOC 04	Stand Up Capital Program Organization	463.5	-	-	463.5	2,029.5	2,493.0	-	463.5	2,029.5	2,493.0	-	-	-	-	-	144.0	144.0	463.5	463.5	2,493.0	2,637.0
Non HOC 05	LUMA MC Setup	-	-	-	-	2,272.5	2,272.5	-	-	2,262.5	2,262.5	-	1,007.0	1,007.0	-	-	1,007.0	1,007.0	-	-	3,279.5	3,269.5
Non HOC 06	Regulatory Support of Handover Checklist Items	48.5	20.0	-	68.5	1,917.5	1,986.0	-	68.5	1,914.5	1,983.0	625.9	1,568.3	2,194.1	-	625.9	1,568.3	2,194.1	694.4	694.4	4,180.1	4,177.1
Non HOC 07	Front-End Transition Legal support and advice	55.5	3.0	-	58.5	802.5	861.0	172.5	231.0	650.8	881.8	-	313.8	313.8	800.0	800.0	386.8	1,186.8	58.5	1,031.0	1,174.8	2,068.6
Non HOC 08	PPOAs	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Non HOC 09	Gridco-Genco	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Non HOC 10	Interconnection Agreements	-	-	-	-	24.0	24.0	20.0	20.0	40.0	60.0	-	-	-	-	-	-	-	-	20.0	24.0	60.0
Non HOC 11	Development of System Operations Principles	-	-	-	-	9.0	9.0	-	-	9.0	9.0	272.5	885.3	1,157.8	-	272.5	852.8	1,125.3	272.5	272.5	1,166.8	1,134.3
Non HOC 12	Standup GenCo Organization	-	-	-	-	2.0	2.0	-	-	2.0	2.0	-	-	-	-	-	-	-	-	-	2.0	2.0
Non HOC 13	IRP Coordination	-	-	-	-	288.5	288.5	50.0	50.0	288.5	338.5	-	-	-	-	-	-	-	-	-	50.0	338.5
Non HOC 14	GenCo-GridCo Integration	76.0	-	-	76.0	57.0	133.0	100.0	176.0	57.0	233.0	120.5	1,497.3	1,617.8	-	120.5	1,497.3	1,617.8	196.5	296.5	1,750.8	1,850.8
Non HOC 15	LUMA MC Ongoing Back Office Support	425.0	3.0	-	428.0	1,964.5	2,392.5	-	428.0	1,584.5	2,012.5	687.9	2,514.1	3,202.0	-	687.9	2,514.1	3,202.0	1,115.9	1,115.9	5,594.5	5,214.5
Non HOC 16	PREB Resolutions and Orders	729.5	27.5	-	757.0	70.5	827.5	(30.0)	727.0	305.5	1,032.5	239.0	-	239.0	-	239.0	-	239.0	996.0	966.0	1,066.5	1,271.5
Non HOC 17	Corporate Services – Security	241.0	2.0	-	243.0	132.5	132.5	-	243.0	-	243.0	-	-	-	-	-	-	-	243.0	243.0	243.0	243.0
Non HOC 18	FOMB Fiscal Plan and Protocol Agreement	132.5	-	-	132.5	-	-	-	132.5	-	132.5	-	-	-	-	-	-	-	132.5	132.5	132.5	132.5
		20,102.0	1,704.5	0	21806.5	129389	151195.5	-	21806.5	129389	151195.5	20338.94	89330.26	109669.2	0	20338.94	89330.26	109669.2	42145.44	42145.44	260864.7	260864.7

Front-End Transition Hourly Fully Allocated Rates
(Table 28: ManagementCo or Affiliate Personnel)

Employee Category	Hourly Rate (\$)
Vice President	325.00
Senior Director	300.00
Director	275.00
Senior Manager	210.00
Field Crew Leader	205.00
Trainer	200.00
Manager	200.00
Field Tech	195.00
Senior Analyst	160.00
Engineer	160.00
Field Supervisor	160.00
Analyst	125.00
Administrative Support	50.00