

**NEPR
INVOICE****Received:****May 18, 2021**

| | | | |
|---|--|--|------------------------|
| Submitted To: Puerto Rico Public-Private Partnerships Authority PO Box 42001 San Juan, Puerto Rico 00940-2001 | | Address: LUMA Energy, LLC 644 Av. Manuel Fernández Juncos, Suite 301 San Juan, Puerto Rico 00907 | |
| To Be Paid By: Puerto Rico Electric Power Authority PO Box 364267 San Juan, Puerto Rico 00936-4267 | | Tax Registration No. 66-0940278 | |
| Invoice Date: May 10, 2021 | | Invoice #: FETS-0421-01 | |
| Contract Ref: Puerto Rico Transmission and Distribution System Operation and Maintenance Agreement | | | TERMS: Net 30 |
| (i) and (ii) Labor (Please see attached breakdowns for further detail) | | | AMOUNT |
| Sub-Total Labor for the month of April 2021 | | | \$ 5,713,487.50 |
| (iii) Front-End Transition Service Fixed Fee | | | |
| Monthly Installment of the FETS Fixed Fee for the month of April 2021 | | | \$ 5,000,000.00 |
| (iv) Pass-through Costs and Expenses | | | |
| Aerotek Professional Services - 36 Invoices | | | \$ 160,587.61 |
| Alumbra LLC - 7 Invoices | | | \$ 383,071.90 |
| Alvarez & Marsal Corporate Performance Improvement, LLC - 6 invoices | | | \$ 167,934.78 |
| American Public Power Association - 1 Invoices | | | \$ 5,900.00 |
| American Relocation Connections, LLC - 10 invoices | | | \$ 85,602.45 |
| AMOWF, LLC - 1 invoices | | | \$ 17,000.00 |
| AT&T Mobility Puerto Rico - 1 invoices | | | \$ 874.99 |
| ATCO Infrastructure Solutions Ltd - 5 invoices | | | \$ (14,702.64) |
| BH Centro Internacional, LLC - 2 Invoices | | | \$ 76,538.56 |
| BMA Group - 9 Invoices | | | \$ 106,565.67 |
| BridgeSource Utilities Solutions, LLC - 1 invoices | | | \$ 124,991.70 |
| Carimus Consulting - 3 invoices | | | \$ 233,170.25 |
| Covington & Burling LLP - 2 Invoices | | | \$ 49,752.00 |
| Deloitte Tax LLP - 4 Invoices | | | \$ 47,148.09 |
| ERM-PR, Inc. - 2 Invoices | | | \$ 54,548.00 |
| Factory108, LLC - 5 invoices | | | \$ 223,818.41 |
| Focus Cloud Americas LLC - 3 Invoices | | | \$ 58,520.66 |
| Global Project Solutions, LLC - 5 invoices | | | \$ 100,415.42 |
| Hyatt Place San Juan City Center - 2 Invoices | | | \$ 317,301.00 |
| Intelix Technologies, ULC - 2 Invoices | | | \$ 98,910.70 |
| Iris Vargas - 5 Invoices | | | \$ 21,532.41 |
| Laboratorio Clinico El Morro, Inc. - 1 Invoices | | | \$ 15,806.00 |
| LUMA Employee Expenses - GGSAH - 1 Invoices | | | \$ 1,824.13 |
| Martel, Inc - 3 invoices | | | \$ 70,523.84 |
| Office Depot - 9 invoices | | | \$ 1,958.44 |
| Ogletree, Deakins, Nash, Smoak & Stewart, P.C. - 1 Invoices | | | \$ 2,592.00 |
| Oracle America, Inc. - 3 Invoices | | | \$ 7,105.00 |
| People 2.0 North America - 8 Invoices | | | \$ 66,763.50 |
| Quanta Services Puerto Rico, LLC - 1 invoices | | | \$ 400.00 |
| Quanta Workforce Solutions, LLC - 6 Invoices | | | \$ 113,443.65 |
| Resources Global Professionals (RGP) - 6 Invoices | | | \$ 32,083.39 |
| Richard Wayne & Roberts, Inc. - 8 Invoices | | | \$ 79,433.64 |
| Smartbridge - 6 Invoices | | | \$ 133,253.88 |
| Trans4mative - 7 Invoices | | | \$ 151,792.39 |
| Troutman Pepper Hamilton Sanders LLP - 1 Invoices | | | \$ 5,352.75 |
| Vidal & Rodriguez, Inc. - 1 Invoices | | | \$ 4,321.00 |
| Voxai Solutions, Inc - 2 Invoices | | | \$ 20,880.00 |
| WinKom Systems, Inc. - 1 Invoices | | | \$ 5,917.80 |



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| To Be Paid By: Puerto Rico Electric Power Authority PO Box 364267 San Juan, Puerto Rico 00936-4267 | | Tax Registration No. 66-0940278 | |
| Invoice Date: May 10, 2021 | | Invoice #: FETS-0421-01 | |
| Sub-Total of Pass-through Costs and Expenses for the month of April 2021 | | | \$ 3,032,933.37 |
| Total | | | \$ 13,746,420.87 |



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| | | | | |
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| Submitted To: Puerto Rico Public-Private Partnerships Authority PO Box 42001 San Juan, Puerto Rico 00940-2001 | | Address: LUMA Energy, LLC 644 Av. Manuel Fernández Juncos, Suite 301 San Juan, Puerto Rico 00907 | | |
| To Be Paid By: Puerto Rico Electric Power Authority PO Box 364267 San Juan, Puerto Rico 00936-4267 | | Tax Registration No. 66-0940278 | | |
| Invoice Date: May 10, 2021 | | Invoice #: FETS-0421-01 | | |
| | FETS Fee | FETS Fixed Fee | Additional C&E | Total |
| Previously invoiced | \$ 35,903,782.50 | \$ 46,500,000.00 | \$ 34,135,635.98 | \$ 116,539,418.48 |
| Current invoice | \$ 5,713,487.50 | \$ 5,000,000.00 | \$ 3,032,933.37 | \$ 13,746,420.87 |
| Total invoiced to date | \$ 41,617,270.00 | \$ 51,500,000.00 | \$ 37,168,569.35 | \$ 130,285,839.35 |
| Remittance Information: Wire to: Bank of America, NA, 222 Broadway, New York, NY 10038 Account #: 488074008867 Wire Routing #: 026009593 ACH Routing #: 11100025 | | | | |

| Invoicing Month | Invoice No. | FETS Fee | FETS Fixed Fee | Additional C&E | Total Invoiced |
|-----------------|-------------------|------------------|------------------|------------------|-------------------|
| June 2020 | FETS-0620-01 Rev1 | \$ 828,770.00 | \$ 1,500,000.00 | \$ - | \$ 2,328,770.00 |
| July 2020 | FETS-0720-01 Rev1 | \$ 3,993,190.00 | \$ 5,000,000.00 | \$ 2,131,326.79 | \$ 11,124,516.79 |
| August 2020 | FETS-0820-01 Rev1 | \$ 3,911,730.00 | \$ 5,000,000.00 | \$ 2,922,885.24 | \$ 11,834,615.24 |
| September 2020 | FETS-0920-01 | \$ 4,284,035.00 | \$ 5,000,000.00 | \$ 5,189,724.68 | \$ 14,473,759.68 |
| October 2020 | FETS-1020-01 | \$ 4,656,765.00 | \$ 5,000,000.00 | \$ 4,285,320.92 | \$ 13,942,085.92 |
| November 2020 | FETS-1120-01 | \$ 3,488,327.50 | \$ 5,000,000.00 | \$ 4,645,366.37 | \$ 13,133,693.87 |
| December 2020 | FETS-1220-01 | \$ 3,094,947.50 | \$ 5,000,000.00 | \$ 3,558,063.55 | \$ 11,653,011.05 |
| January 2021 | FETS-0121-01 | \$ 3,051,837.50 | \$ 5,000,000.00 | \$ 2,303,811.91 | \$ 10,355,649.41 |
| February 2021 | FETS-0221-01 | \$ 3,832,742.50 | \$ 5,000,000.00 | \$ 4,034,694.04 | \$ 12,867,436.54 |
| March 2021 | FETS-0321-01 | \$ 4,761,437.50 | \$ 5,000,000.00 | \$ 5,064,442.48 | \$ 14,825,879.98 |
| | | \$ 35,903,782.50 | \$ 46,500,000.00 | \$ 34,135,635.98 | \$ 116,539,418.48 |

| | Front End Transition Hourly Costs | Additional Costs & Expenses | Sub-Total | Front End Transition Fixed Fee | Total |
|------------------------|--------------------------------------|--------------------------------|---------------|-----------------------------------|----------------|
| Previously invoiced | \$ 35,903,783 | \$ 34,135,636 | \$ 70,039,418 | \$ 46,500,000 | \$ 116,539,418 |
| Current invoice | \$ 5,713,488 | \$ 3,032,933 | \$ 8,746,421 | \$ 5,000,000 | \$ 13,746,421 |
| Total invoiced to date | \$ 41,617,270 | \$ 37,168,569 | \$ 78,785,839 | \$ 51,500,000 | \$ 130,285,839 |
| | | | | | |
| Forecast to complete | | | \$ 24,214,161 | \$ 8,500,000 | \$ 32,714,161 |
| Proposal | | | \$ 76,351,931 | \$ 60,000,000 | \$ 136,351,931 |
| Variance | | | | | \$ 26,648,069 |

19.5%

SUMMARY

| Employee Category | (i) Hourly Rate | (ii) Hours Worked | Monthly Total |
|------------------------|-----------------|-------------------|------------------------|
| Vice President | \$ 325.00 | 3293.0 | \$ 1,070,225.00 |
| Senior Director | \$ 300.00 | 1281.5 | \$ 384,450.00 |
| Director | \$ 275.00 | 4498.5 | \$ 1,237,087.50 |
| Senior Manager | \$ 210.00 | 2584.0 | \$ 542,640.00 |
| Field Crew Leader | \$ 205.00 | 0.0 | \$ - |
| Trainer | \$ 200.00 | 168.0 | \$ 33,600.00 |
| Manager | \$ 200.00 | 5034.5 | \$ 1,006,900.00 |
| Field Technician | \$ 195.00 | 393.5 | \$ 76,732.50 |
| Senior Analyst | \$ 160.00 | 1977.5 | \$ 316,400.00 |
| Engineer | \$ 160.00 | 1991.5 | \$ 318,640.00 |
| Field Supervisor | \$ 160.00 | 1815.0 | \$ 290,400.00 |
| Analyst | \$ 125.00 | 3028.5 | \$ 378,562.50 |
| Administrative Support | \$ 50.00 | 1157.0 | \$ 57,850.00 |
| | | 27222.5 | \$ 5,713,487.50 |

Executives

| Employee Category | (i) Hourly Rate | (ii) Hours Worked | Monthly Total |
|--------------------------|------------------------|--------------------------|----------------------|
| Vice President | \$ 325.00 | 269.0 | \$ 87,425.00 |
| Senior Director | \$ 300.00 | 0.0 | \$ - |
| Director | \$ 275.00 | 0.0 | \$ - |
| Senior Manager | \$ 210.00 | 0.0 | \$ - |
| Field Crew Leader | \$ 205.00 | 0.0 | \$ - |
| Trainer | \$ 200.00 | 0.0 | \$ - |
| Manager | \$ 200.00 | 0.0 | \$ - |
| Field Technician | \$ 195.00 | 0.0 | \$ - |
| Senior Analyst | \$ 160.00 | 0.0 | \$ - |
| Engineer | \$ 160.00 | 0.0 | \$ - |
| Field Supervisor | \$ 160.00 | 0.0 | \$ - |
| Analyst | \$ 125.00 | 0.0 | \$ - |
| Administrative Support | \$ 50.00 | 143.0 | \$ 7,150.00 |
| | | 412 | \$ 94,575.00 |

Capital Programs

| Employee Category | (i) Hourly Rate | (ii) Hours Worked | Monthly Total |
|--------------------------|------------------------|--------------------------|----------------------|
| Vice President | \$ 325.00 | 201.5 | \$ 65,487.50 |
| Senior Director | \$ 300.00 | 0.0 | \$ - |
| Director | \$ 275.00 | 0.0 | \$ - |
| Senior Manager | \$ 210.00 | 0.0 | \$ - |
| Field Crew Leader | \$ 205.00 | 0.0 | \$ - |
| Trainer | \$ 200.00 | 0.0 | \$ - |
| Manager | \$ 200.00 | 307.5 | \$ 61,500.00 |
| Field Technician | \$ 195.00 | 0.0 | \$ - |
| Senior Analyst | \$ 160.00 | 0.0 | \$ - |
| Engineer | \$ 160.00 | 0.0 | \$ - |
| Field Supervisor | \$ 160.00 | 0.0 | \$ - |
| Analyst | \$ 125.00 | 0.0 | \$ - |
| Administrative Support | \$ 50.00 | 0.0 | \$ - |
| | | 509 | \$ 126,987.50 |

Communications

| Employee Category | (i) Hourly Rate | (ii) Hours Worked | Monthly Total |
|--------------------------|------------------------|--------------------------|----------------------|
| Vice President | \$ 325.00 | 12.0 | \$ 3,900.00 |
| Senior Director | \$ 300.00 | 0.0 | \$ - |
| Director | \$ 275.00 | 191.0 | \$ 52,525.00 |
| Senior Manager | \$ 210.00 | 0.0 | \$ - |
| Field Crew Leader | \$ 205.00 | 0.0 | \$ - |
| Trainer | \$ 200.00 | 0.0 | \$ - |
| Manager | \$ 200.00 | 0.0 | \$ - |
| Field Technician | \$ 195.00 | 0.0 | \$ - |
| Senior Analyst | \$ 160.00 | 0.0 | \$ - |
| Engineer | \$ 160.00 | 0.0 | \$ - |
| Field Supervisor | \$ 160.00 | 0.0 | \$ - |
| Analyst | \$ 125.00 | 0.0 | \$ - |
| Administrative Support | \$ 50.00 | 0.0 | \$ - |
| | | 203 | \$ 56,425.00 |

Corporate Services

| Employee Category | (i) Hourly Rate | (ii) Hours Worked | Monthly Total |
|--------------------------|------------------------|--------------------------|----------------------|
| Vice President | \$ 325.00 | 187.0 | \$ 60,775.00 |
| Senior Director | \$ 300.00 | 0.0 | \$ - |
| Director | \$ 275.00 | 297.5 | \$ 81,812.50 |
| Senior Manager | \$ 210.00 | 564.5 | \$ 118,545.00 |
| Field Crew Leader | \$ 205.00 | 0.0 | \$ - |
| Trainer | \$ 200.00 | 0.0 | \$ - |
| Manager | \$ 200.00 | 96.0 | \$ 19,200.00 |
| Field Technician | \$ 195.00 | 0.0 | \$ - |
| Senior Analyst | \$ 160.00 | 0.0 | \$ - |
| Engineer | \$ 160.00 | 0.0 | \$ - |
| Field Supervisor | \$ 160.00 | 0.0 | \$ - |
| Analyst | \$ 125.00 | 384.0 | \$ 48,000.00 |
| Administrative Support | \$ 50.00 | 0.0 | \$ - |
| | | 1529 | \$ 328,332.50 |

Customer Service

| Employee Category | (i) Hourly Rate | (ii) Hours Worked | Monthly Total |
|--------------------------|------------------------|--------------------------|----------------------|
| Vice President | \$ 325.00 | 0.0 | \$ - |
| Senior Director | \$ 300.00 | 0.0 | \$ - |
| Director | \$ 275.00 | 136.0 | \$ 37,400.00 |
| Senior Manager | \$ 210.00 | 192.0 | \$ 40,320.00 |
| Field Crew Leader | \$ 205.00 | 0.0 | \$ - |
| Trainer | \$ 200.00 | 0.0 | \$ - |
| Manager | \$ 200.00 | 310.0 | \$ 62,000.00 |
| Field Technician | \$ 195.00 | 0.0 | \$ - |
| Senior Analyst | \$ 160.00 | 34.5 | \$ 5,520.00 |
| Engineer | \$ 160.00 | 0.0 | \$ - |
| Field Supervisor | \$ 160.00 | 246.0 | \$ 39,360.00 |
| Analyst | \$ 125.00 | 915.5 | \$ 114,437.50 |
| Administrative Support | \$ 50.00 | 0.0 | \$ - |
| | | 1834 | \$ 299,037.50 |

Financial Mgmt.

| Employee Category | (i) Hourly Rate | (ii) Hours Worked | Monthly Total |
|--------------------------|------------------------|--------------------------|----------------------|
| Vice President | \$ 325.00 | 342.5 | \$ 111,312.50 |
| Senior Director | \$ 300.00 | 0.0 | \$ - |
| Director | \$ 275.00 | 452.5 | \$ 124,437.50 |
| Senior Manager | \$ 210.00 | 82.5 | \$ 17,325.00 |
| Field Crew Leader | \$ 205.00 | 0.0 | \$ - |
| Trainer | \$ 200.00 | 0.0 | \$ - |
| Manager | \$ 200.00 | 1219.0 | \$ 243,800.00 |
| Field Technician | \$ 195.00 | 0.0 | \$ - |
| Senior Analyst | \$ 160.00 | 617.0 | \$ 98,720.00 |
| Engineer | \$ 160.00 | 0.0 | \$ - |
| Field Supervisor | \$ 160.00 | 0.0 | \$ - |
| Analyst | \$ 125.00 | 0.5 | \$ 62.50 |
| Administrative Support | \$ 50.00 | 0.0 | \$ - |
| | | 2714 | \$ 595,657.50 |

HSE & Quality

| Employee Category | (i) Hourly Rate | (ii) Hours Worked | Monthly Total |
|--------------------------|------------------------|--------------------------|----------------------|
| Vice President | \$ 325.00 | 356.0 | \$ 115,700.00 |
| Senior Director | \$ 300.00 | 57.5 | \$ 17,250.00 |
| Director | \$ 275.00 | 356.5 | \$ 98,037.50 |
| Senior Manager | \$ 210.00 | 0.0 | \$ - |
| Field Crew Leader | \$ 205.00 | 0.0 | \$ - |
| Trainer | \$ 200.00 | 168.0 | \$ 33,600.00 |
| Manager | \$ 200.00 | 253.0 | \$ 50,600.00 |
| Field Technician | \$ 195.00 | 393.5 | \$ 76,732.50 |
| Senior Analyst | \$ 160.00 | 0.0 | \$ - |
| Engineer | \$ 160.00 | 0.0 | \$ - |
| Field Supervisor | \$ 160.00 | 0.0 | \$ - |
| Analyst | \$ 125.00 | 240.0 | \$ 30,000.00 |
| Administrative Support | \$ 50.00 | 76.0 | \$ 3,800.00 |
| | | 1900.5 | \$ 425,720.00 |

Human Resources

| Employee Category | (i) Hourly Rate | (ii) Hours Worked | Monthly Total |
|--------------------------|------------------------|--------------------------|----------------------|
| Vice President | \$ 325.00 | 43.0 | \$ 13,975.00 |
| Senior Director | \$ 300.00 | 0.0 | \$ - |
| Director | \$ 275.00 | 230.0 | \$ 63,250.00 |
| Senior Manager | \$ 210.00 | 232.0 | \$ 48,720.00 |
| Field Crew Leader | \$ 205.00 | 0.0 | \$ - |
| Trainer | \$ 200.00 | 0.0 | \$ - |
| Manager | \$ 200.00 | 158.0 | \$ 31,600.00 |
| Field Technician | \$ 195.00 | 0.0 | \$ - |
| Senior Analyst | \$ 160.00 | 142.5 | \$ 22,800.00 |
| Engineer | \$ 160.00 | 0.0 | \$ - |
| Field Supervisor | \$ 160.00 | 0.0 | \$ - |
| Analyst | \$ 125.00 | 154.0 | \$ 19,250.00 |
| Administrative Support | \$ 50.00 | 5.0 | \$ 250.00 |
| | | 964.5 | \$ 199,845.00 |

Integration Management Office

| Employee Category | (i) Hourly Rate | (ii) Hours Worked | Monthly Total |
|--------------------------|------------------------|--------------------------|----------------------|
| Vice President | \$ 325.00 | 356.0 | \$ 115,700.00 |
| Senior Director | \$ 300.00 | 0.0 | \$ - |
| Director | \$ 275.00 | 0.0 | \$ - |
| Senior Manager | \$ 210.00 | 342.5 | \$ 71,925.00 |
| Field Crew Leader | \$ 205.00 | 0.0 | \$ - |
| Trainer | \$ 200.00 | 0.0 | \$ - |
| Manager | \$ 200.00 | 508.5 | \$ 101,700.00 |
| Field Technician | \$ 195.00 | 0.0 | \$ - |
| Senior Analyst | \$ 160.00 | 128.0 | \$ 20,480.00 |
| Engineer | \$ 160.00 | 0.0 | \$ - |
| Field Supervisor | \$ 160.00 | 0.0 | \$ - |
| Analyst | \$ 125.00 | 322.5 | \$ 40,312.50 |
| Administrative Support | \$ 50.00 | 314.5 | \$ 15,725.00 |
| | | 1972 | \$ 365,842.50 |

IT / OT

| Employee Category | (i) Hourly Rate | (ii) Hours Worked | Monthly Total |
|--------------------------|------------------------|--------------------------|----------------------|
| Vice President | \$ 325.00 | 281.5 | \$ 91,487.50 |
| Senior Director | \$ 300.00 | 0.0 | \$ - |
| Director | \$ 275.00 | 235.0 | \$ 64,625.00 |
| Senior Manager | \$ 210.00 | 0.0 | \$ - |
| Field Crew Leader | \$ 205.00 | 0.0 | \$ - |
| Trainer | \$ 200.00 | 0.0 | \$ - |
| Manager | \$ 200.00 | 420.0 | \$ 84,000.00 |
| Field Technician | \$ 195.00 | 0.0 | \$ - |
| Senior Analyst | \$ 160.00 | 1055.5 | \$ 168,880.00 |
| Engineer | \$ 160.00 | 0.0 | \$ - |
| Field Supervisor | \$ 160.00 | 0.0 | \$ - |
| Analyst | \$ 125.00 | 99.5 | \$ 12,437.50 |
| Administrative Support | \$ 50.00 | 569.0 | \$ 28,450.00 |
| | | 2660.5 | \$ 449,880.00 |

Legal

| Employee Category | (i) Hourly Rate | (ii) Hours Worked | Monthly Total |
|--------------------------|------------------------|--------------------------|----------------------|
| Vice President | \$ 325.00 | 174.5 | \$ 56,712.50 |
| Senior Director | \$ 300.00 | 0.0 | \$ - |
| Director | \$ 275.00 | 0.0 | \$ - |
| Senior Manager | \$ 210.00 | 0.0 | \$ - |
| Field Crew Leader | \$ 205.00 | 0.0 | \$ - |
| Trainer | \$ 200.00 | 0.0 | \$ - |
| Manager | \$ 200.00 | 0.0 | \$ - |
| Field Technician | \$ 195.00 | 0.0 | \$ - |
| Senior Analyst | \$ 160.00 | 0.0 | \$ - |
| Engineer | \$ 160.00 | 0.0 | \$ - |
| Field Supervisor | \$ 160.00 | 0.0 | \$ - |
| Analyst | \$ 125.00 | 0.0 | \$ - |
| Administrative Support | \$ 50.00 | 5.0 | \$ 250.00 |
| | | 179.5 | \$ 56,962.50 |

Operations

| Employee Category | (i) Hourly Rate | (ii) Hours Worked | Monthly Total |
|--------------------------|------------------------|--------------------------|----------------------|
| Vice President | \$ 325.00 | 227.0 | \$ 73,775.00 |
| Senior Director | \$ 300.00 | 0.0 | \$ - |
| Director | \$ 275.00 | 464.0 | \$ 127,600.00 |
| Senior Manager | \$ 210.00 | 524.0 | \$ 110,040.00 |
| Field Crew Leader | \$ 205.00 | 0.0 | \$ - |
| Trainer | \$ 200.00 | 0.0 | \$ - |
| Manager | \$ 200.00 | 246.0 | \$ 49,200.00 |
| Field Technician | \$ 195.00 | 0.0 | \$ - |
| Senior Analyst | \$ 160.00 | 0.0 | \$ - |
| Engineer | \$ 160.00 | 160.0 | \$ 25,600.00 |
| Field Supervisor | \$ 160.00 | 1483.0 | \$ 237,280.00 |
| Analyst | \$ 125.00 | 0.0 | \$ - |
| Administrative Support | \$ 50.00 | 0.0 | \$ - |
| | | 3104 | \$ 623,495.00 |

Regulatory

| Employee Category | (i) Hourly Rate | (ii) Hours Worked | Monthly Total |
|--------------------------|------------------------|--------------------------|----------------------|
| Vice President | \$ 325.00 | 180.0 | \$ 58,500.00 |
| Senior Director | \$ 300.00 | 104.0 | \$ 31,200.00 |
| Director | \$ 275.00 | 53.0 | \$ 14,575.00 |
| Senior Manager | \$ 210.00 | 249.0 | \$ 52,290.00 |
| Field Crew Leader | \$ 205.00 | 0.0 | \$ - |
| Trainer | \$ 200.00 | 0.0 | \$ - |
| Manager | \$ 200.00 | 371.5 | \$ 74,300.00 |
| Field Technician | \$ 195.00 | 0.0 | \$ - |
| Senior Analyst | \$ 160.00 | 0.0 | \$ - |
| Engineer | \$ 160.00 | 135.0 | \$ 21,600.00 |
| Field Supervisor | \$ 160.00 | 0.0 | \$ - |
| Analyst | \$ 125.00 | 737.0 | \$ 92,125.00 |
| Administrative Support | \$ 50.00 | 0.0 | \$ - |
| | | 1829.5 | \$ 344,590.00 |

Utility Transformation

| Employee Category | (i) Hourly Rate | (ii) Hours Worked | Monthly Total |
|--------------------------|------------------------|--------------------------|------------------------|
| Vice President | \$ 325.00 | 663.0 | \$ 215,475.00 |
| Senior Director | \$ 300.00 | 1120.0 | \$ 336,000.00 |
| Director | \$ 275.00 | 2083.0 | \$ 572,825.00 |
| Senior Manager | \$ 210.00 | 397.5 | \$ 83,475.00 |
| Field Crew Leader | \$ 205.00 | 0.0 | \$ - |
| Trainer | \$ 200.00 | 0.0 | \$ - |
| Manager | \$ 200.00 | 1145.0 | \$ 229,000.00 |
| Field Technician | \$ 195.00 | 0.0 | \$ - |
| Senior Analyst | \$ 160.00 | 0.0 | \$ - |
| Engineer | \$ 160.00 | 1696.5 | \$ 271,440.00 |
| Field Supervisor | \$ 160.00 | 86.0 | \$ 13,760.00 |
| Analyst | \$ 125.00 | 175.5 | \$ 21,937.50 |
| Administrative Support | \$ 50.00 | 44.5 | \$ 2,225.00 |
| | | 7411 | \$ 1,746,137.50 |

Summary of Hours by Department and Employee Category

| Employee Category | Capital Programs & Back End Transition | Communications | Corporate Services | Customer Service | Executive | Financial Management | HSE & Quality | Human Resources | Integration Management Office | IT / OT | Legal | Operations | Regulatory | Utility Transformation | Total Hours by Employee Category |
|------------------------|--|----------------|--------------------|------------------|--------------|----------------------|----------------|-----------------|-------------------------------|----------------|--------------|----------------|----------------|------------------------|----------------------------------|
| Vice President | 201.5 | 12.0 | 187.0 | - | 269.0 | 342.5 | 356.0 | 43.0 | 356.0 | 281.5 | 174.5 | 227.0 | 180.0 | 663.0 | 3,293.0 |
| Senior Director | - | - | - | - | - | - | 57.5 | - | - | - | - | - | 104.0 | 1,120.0 | 1,281.5 |
| Director | - | 191.0 | 297.5 | 136.0 | - | 452.5 | 356.5 | 230.0 | - | 235.0 | - | 464.0 | 53.0 | 2,083.0 | 4,498.5 |
| Senior Manager | - | - | 564.5 | 192.0 | - | 82.5 | - | 232.0 | 342.5 | - | - | 524.0 | 249.0 | 397.5 | 2,584.0 |
| Field Crew Leader | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Trainer | - | - | - | - | - | - | 168.0 | - | - | - | - | - | - | - | 168.0 |
| Manager | 307.5 | - | 96.0 | 310.0 | - | 1,219.0 | 253.0 | 158.0 | 508.5 | 420.0 | - | 246.0 | 371.5 | 1,145.0 | 5,034.5 |
| Field Technician | - | - | - | - | - | - | 393.5 | - | - | - | - | - | - | - | 393.5 |
| Senior Analyst | - | - | - | 34.5 | - | 617.0 | - | 142.5 | 128.0 | 1,055.5 | - | - | - | - | 1,977.5 |
| Engineer | - | - | - | - | - | - | - | - | - | - | - | 160.0 | 135.0 | 1,696.5 | 1,991.5 |
| Field Supervisor | - | - | - | 246.0 | - | - | - | - | - | - | - | 1,483.0 | - | 86.0 | 1,815.0 |
| Analyst | - | - | 384.0 | 915.5 | - | 0.5 | 240.0 | 154.0 | 322.5 | 99.5 | - | - | 737.0 | 175.5 | 3,028.5 |
| Administrative Support | - | - | - | - | 143.0 | - | 76.0 | 5.0 | 314.5 | 569.0 | 5.0 | - | - | 44.5 | 1,157.0 |
| Total | 509.0 | 203.0 | 1,529.0 | 1,834.0 | 412.0 | 2,714.0 | 1,900.5 | 964.5 | 1,972.0 | 2,660.5 | 179.5 | 3,104.0 | 1,829.5 | 7,411.0 | 27,222.5 |

Summary of Hours by HOC Item

| HOC Item | Annex II Definition | Functional Team - Department | Project job code | Employee ID # | Sum of Time (Hours) |
|----------|---------------------------------|--|------------------------|---------------|---------------------|
| 1 | General & Transition Management | Capital Programs and Back End Transition | Vice President | AT004051 | 68.5 |
| 1 | | Communications | Vice President | MC900003 | 12.0 |
| 1 | | Corporate Services | Senior Manager | MC900008 | 162.0 |
| 1 | | Corporate Services | Senior Manager | MC900009 | 71.0 |
| 1 | | Corporate Services | Vice President | MC900003 | 46.0 |
| 1 | | Customer Service | Director | MC900027 | 16.0 |
| 1 | | Customer Service | Senior Analyst | AT102970 | 1.5 |
| 1 | | Customer Service | Senior Manager | AT015517 | 40.0 |
| 1 | | Executive | Administrative Support | AT114368 | 143.0 |
| 1 | | Executive | Vice President | AT003196 | 248.0 |
| 1 | | Executive | Vice President | QS037890 | 21.0 |
| 1 | | Financial Management | Director | MC900016 | 6.0 |
| 1 | | Financial Management | Manager | AT019946 | 82.5 |
| 1 | | Financial Management | Manager | QS061408 | 3.0 |
| 1 | | Financial Management | Senior Manager | AT114365 | 11.5 |
| 1 | | Financial Management | Vice President | QS017171 | 27.0 |
| 1 | | HSE and Quality | Field Tech | MC900017 | 129.0 |
| 1 | | HSE and Quality | Senior Director | NWmpepi02 | 57.5 |
| 1 | | HSE and Quality | Vice President | MC900001 | 107.0 |
| 1 | | Human Resources | Manager | QS017211 | 0.5 |
| 1 | | Integration Management Office | Administrative Support | AT016798 | 161.0 |
| 1 | | Integration Management Office | Administrative Support | AT018495 | 3.5 |
| 1 | | Integration Management Office | Administrative Support | AT105397 | 142.0 |
| 1 | | Integration Management Office | Administrative Support | AT116075 | 8.0 |
| 1 | | Integration Management Office | Analyst | AT105533 | 12.0 |
| 1 | | Integration Management Office | Analyst | AT109687 | 120.0 |
| 1 | | Integration Management Office | Manager | AT004852 | 165.0 |
| 1 | | Integration Management Office | Manager | AT103480 | 98.5 |
| 1 | | Integration Management Office | Senior Analyst | AT109252 | 128.0 |
| 1 | | Integration Management Office | Senior Manager | AT017167 | 200.5 |
| 1 | | Integration Management Office | Vice President | AT014535 | 123.5 |
| 1 | | Integration Management Office | Vice President | AT017346 | 140.5 |
| 1 | | ITOT | Senior Analyst | AT102751 | 5.5 |
| 1 | | ITOT | Vice President | MC900005 | 39.0 |
| 1 | | ITOT | Vice President | QS071472 | 30.5 |
| 1 | | Operations | Director | MC900012 | 44.0 |
| 1 | | Operations | Director | MC900015 | 9.0 |
| 1 | | Operations | Director | QS116459 | 5.0 |
| 1 | | Operations | Engineer | AT112360 | 17.5 |
| 1 | | Operations | Field Supervisor | AT005130 | 4.0 |
| 1 | | Operations | Field Supervisor | AT020434 | 13.5 |
| 1 | | Operations | Field Supervisor | AT020449 | 6.5 |
| 1 | | Operations | Field Supervisor | AT021005 | 17.0 |
| 1 | | Operations | Field Supervisor | AT021565 | 8.0 |
| 1 | | Operations | Field Supervisor | AT104787 | 22.5 |
| 1 | | Operations | Field Supervisor | QS179065 | 100.0 |
| 1 | | Operations | Manager | AT014817 | 8.0 |
| 1 | | Operations | Senior Manager | AT003498 | 32.0 |
| 1 | | Operations | Senior Manager | AT005226 | 6.0 |
| 1 | | Operations | Senior Manager | AT019843 | 46.0 |
| 1 | | Operations | Vice President | AT022129 | 32.0 |
| 1 | | Regulatory | Vice President | MC900003 | 10.0 |
| 1 | | Utility Transformation | Administrative Support | QT088060 | 28.0 |
| 1 | | Utility Transformation | Analyst | QT088167 | 18.0 |
| 1 | | Utility Transformation | Director | MC900002 | 152.0 |
| 1 | | Utility Transformation | Director | QT088213 | 40.0 |

| HOC Item | Annex II Definition | Functional Team - Department | Project job code | Employee ID # | Sum of Time (Hours) |
|----------|--|--|------------------|---------------|---------------------|
| 1 | | Utility Transformation | Director | QT088326 | 6.5 |
| 1 | | Utility Transformation | Engineer | AT103813 | 34.5 |
| 1 | | Utility Transformation | Engineer | AT108079 | 110.0 |
| 1 | | Utility Transformation | Engineer | AT110040 | 11.5 |
| 1 | | Utility Transformation | Engineer | QT088329 | 7.0 |
| 1 | | Utility Transformation | Manager | AT002033 | 157.5 |
| 1 | | Utility Transformation | Manager | AT021428 | 70.0 |
| 1 | | Utility Transformation | Manager | AT108042 | 92.0 |
| 1 | | Utility Transformation | Senior Manager | QT088360 | 2.0 |
| 1 | | Utility Transformation | Vice President | QT088015 | 22.0 |
| 1 | | Utility Transformation | Vice President | QT088048 | 7.0 |
| 1 | General & Transition Management Total | | | | 3,769.5 |
| 1.01 | Government Approvals | Regulatory | Vice President | MC900003 | 24.0 |
| 1.01 | Government Approvals Total | | | | 24.0 |
| 1.02 | Plan to Address Gaps in Assets, Technology, Processes, etc. (plan to include cost estimates) | Capital Programs and Back End Transition | Manager | AT110285 | 2.0 |
| 1.02 | | Utility Transformation | Vice President | QT088356 | 76.0 |
| 1.02 | Plan to Address Gaps in Assets, Technology, Processes, etc. (plan to include cost estimates) Total | | | | 78.0 |
| 1.03 | PREB Rate Order Filing (Initial Budgets and Liability Waiver approvals) | Regulatory | Analyst | AT111542 | 52.5 |
| 1.03 | | Regulatory | Analyst | AT112548 | 104.5 |
| 1.03 | | Regulatory | Senior Manager | AT108770 | 141.0 |
| 1.03 | PREB Rate Order Filing (Initial Budgets and Liability Waiver approvals) Total | | | | 298.0 |
| 2.01 | Development and Implementation of an Operations Takeover Plan for Transmission and Sub-Transm | Operations | Engineer | AT112360 | 16.5 |
| 2.01 | | Operations | Field Supervisor | AT005130 | 24.0 |
| 2.01 | | Operations | Field Supervisor | AT104787 | 2.0 |
| 2.01 | | Operations | Senior Manager | AT005226 | 17.0 |
| 2.01 | | Utility Transformation | Director | QT088010 | 5.0 |
| 2.01 | | Utility Transformation | Director | QT088243 | 4.0 |
| 2.01 | | Utility Transformation | Engineer | QT088173 | 42.0 |
| 2.01 | | Utility Transformation | Engineer | QT088318 | 9.0 |
| 2.01 | | Utility Transformation | Manager | AT021428 | 7.0 |
| 2.01 | Development and Implementation of an Operations Takeover Plan for Transmission and Sub-Trans | | | | 126.5 |
| 2.02 | Development and Implementation of an Operational Takeover Plan for the Electric Distribution System | Operations | Engineer | AT112360 | 4.0 |
| 2.02 | | Utility Transformation | Manager | AT003668 | 6.5 |
| 2.02 | | Utility Transformation | Manager | AT021428 | 7.0 |
| 2.02 | Development and Implementation of an Operational Takeover Plan for the Electric Distribution System | | | | 17.5 |
| 2.0301 | Transition Plan for T&D Control Centers | Utility Transformation | Director | QT088212 | 8.0 |
| 2.0301 | | Utility Transformation | Director | QT088358 | 168.5 |
| 2.0301 | | Utility Transformation | Manager | AT009474 | 122.0 |
| 2.0301 | | Utility Transformation | Manager | AT108042 | 32.0 |
| 2.0301 | | Utility Transformation | Manager | TEMP025 | 40.0 |
| 2.0301 | | Utility Transformation | Senior Director | QT088130 | 16.0 |
| 2.0301 | | Utility Transformation | Senior Director | QT088285 | 44.0 |
| 2.0301 | | Utility Transformation | Senior Director | QT088359 | 95.0 |
| 2.0301 | | Utility Transformation | Vice President | QT088208 | 36.0 |
| 2.0301 | Transition Plan for T&D Control Centers Total | | | | 561.5 |
| 2.0302 | Transition Plan for Operations and Maintenance (O&M) Activities | Operations | Director | MC900015 | 39.5 |
| 2.0302 | | Operations | Director | QS116459 | 17.0 |
| 2.0302 | | Operations | Engineer | AT112360 | 6.0 |
| 2.0302 | | Operations | Field Supervisor | AT005130 | 8.0 |
| 2.0302 | | Operations | Field Supervisor | AT020434 | 75.5 |
| 2.0302 | | Operations | Field Supervisor | AT111882 | 32.0 |
| 2.0302 | | Operations | Manager | AT014495 | 90.0 |
| 2.0302 | | Operations | Manager | AT014817 | 64.0 |
| 2.0302 | | Operations | Senior Manager | AT005226 | 91.0 |
| 2.0302 | | Operations | Senior Manager | AT019843 | 3.5 |
| 2.0302 | | Operations | Vice President | AT022129 | 109.0 |
| 2.0302 | Transition Plan for Operations and Maintenance (O&M) Activities Total | | | | 535.5 |
| 2.0303 | Emergency Response/Disaster Recovery/Business Continuity Plans | HSE and Quality | Vice President | MC900001 | 4.0 |

| HOC Item | Annex II Definition | Functional Team - Department | Project job code | Employee ID # | Sum of Time (Hours) |
|----------|---|-------------------------------|------------------------|---------------|---------------------|
| 2.0303 | | Integration Management Office | Analyst | AT109687 | 7.5 |
| 2.0303 | | Integration Management Office | Manager | AT103480 | 98.0 |
| 2.0303 | | Operations | Senior Manager | AT003498 | 31.0 |
| 2.0303 | | Operations | Senior Manager | AT005226 | 4.0 |
| 2.0303 | | Operations | Vice President | AT022129 | 63.0 |
| 2.0303 | Emergency Response/Disaster Recovery/Business Continuity Plans Total | | | | 207.5 |
| 2.0304 | Fleet Management Plan | Operations | Director | MC900015 | 44.5 |
| 2.0304 | | Operations | Director | QAGR100 | 3.0 |
| 2.0304 | | Operations | Field Supervisor | AT104787 | 2.0 |
| 2.0304 | Fleet Management Plan Total | | | | 49.5 |
| 2.0305 | Asset Management | Utility Transformation | Administrative Support | QT088319 | 9.0 |
| 2.0305 | | Utility Transformation | Director | QT088213 | 5.0 |
| 2.0305 | | Utility Transformation | Director | QT088254 | 45.0 |
| 2.0305 | | Utility Transformation | Director | QT088346 | 4.0 |
| 2.0305 | | Utility Transformation | Engineer | AT019026 | 5.0 |
| 2.0305 | | Utility Transformation | Engineer | QT088296 | 3.0 |
| 2.0305 | | Utility Transformation | Field Supervisor | AT103914 | 11.0 |
| 2.0305 | | Utility Transformation | Manager | AT021428 | 15.5 |
| 2.0305 | | Utility Transformation | Senior Director | QT088041 | 18.0 |
| 2.0305 | | Utility Transformation | Senior Director | QT088095 | 6.0 |
| 2.0305 | | Utility Transformation | Senior Director | QT088252 | 27.0 |
| 2.0305 | | Utility Transformation | Senior Director | TEMP027 | 6.0 |
| 2.0305 | | Utility Transformation | Senior Manager | QT089031 | 22.0 |
| 2.0305 | | Utility Transformation | Senior Manager | TEMP040 | 9.0 |
| 2.0305 | Asset Management Total | | | | 185.5 |
| 2.0306 | Workforce Management & Training Plan | HSE and Quality | Director | NWjphel29 | 5.0 |
| 2.0306 | | HSE and Quality | Manager | NWjwats22 | 149.0 |
| 2.0306 | | HSE and Quality | Trainer | NWjlope28 | 136.0 |
| 2.0306 | | HSE and Quality | Vice President | MC900001 | 45.0 |
| 2.0306 | Workforce Management & Training Plan Total | | | | 335.0 |
| 2.0307 | Safety Management Plan | HSE and Quality | Analyst | MC900020 | 120.0 |
| 2.0307 | | HSE and Quality | Analyst | TEMP033 | 120.0 |
| 2.0307 | | HSE and Quality | Director | AT022534 | 5.0 |
| 2.0307 | | HSE and Quality | Director | QS080701 | 114.0 |
| 2.0307 | | HSE and Quality | Field Tech | AT104629 | 157.5 |
| 2.0307 | | HSE and Quality | Field Tech | MC900017 | 59.0 |
| 2.0307 | | HSE and Quality | Vice President | MC900001 | 40.0 |
| 2.0307 | | HSE and Quality | Vice President | QS145447 | 56.0 |
| 2.0307 | | Operations | Field Supervisor | AT020449 | 5.5 |
| 2.0307 | Safety Management Plan Total | | | | 677.0 |
| 2.0308 | Engineering and Asset Management | Utility Transformation | Administrative Support | QT088245 | 1.5 |
| 2.0308 | | Utility Transformation | Analyst | QT088290 | 8.0 |
| 2.0308 | | Utility Transformation | Director | QT088010 | 26.0 |
| 2.0308 | | Utility Transformation | Director | QT088113 | 1.0 |
| 2.0308 | | Utility Transformation | Director | QT088213 | 3.0 |
| 2.0308 | | Utility Transformation | Director | QT088231 | 132.0 |
| 2.0308 | | Utility Transformation | Director | QT088243 | 78.0 |
| 2.0308 | | Utility Transformation | Director | QT088251 | 88.5 |
| 2.0308 | | Utility Transformation | Director | QT088254 | 47.0 |
| 2.0308 | | Utility Transformation | Director | QT088279 | 119.5 |
| 2.0308 | | Utility Transformation | Director | QT088315 | 132.5 |
| 2.0308 | | Utility Transformation | Director | QT088339 | 51.0 |
| 2.0308 | | Utility Transformation | Director | QT088344 | 190.0 |
| 2.0308 | | Utility Transformation | Director | QT088346 | 125.0 |
| 2.0308 | | Utility Transformation | Director | TEMP028 | 23.5 |
| 2.0308 | | Utility Transformation | Engineer | AT018880 | 83.5 |
| 2.0308 | | Utility Transformation | Engineer | AT103813 | 60.0 |
| 2.0308 | | Utility Transformation | Engineer | AT108079 | 34.5 |

| HOC Item | Annex II Definition | Functional Team - Department | Project job code | Employee ID # | Sum of Time (Hours) |
|----------|--|------------------------------|------------------------|---------------|---------------------|
| 2.0308 | | Utility Transformation | Engineer | QT088194 | 68.0 |
| 2.0308 | | Utility Transformation | Engineer | QT088258 | 99.0 |
| 2.0308 | | Utility Transformation | Engineer | QT088296 | 70.0 |
| 2.0308 | | Utility Transformation | Engineer | QT088307 | 152.0 |
| 2.0308 | | Utility Transformation | Engineer | QT088318 | 78.0 |
| 2.0308 | | Utility Transformation | Engineer | QT088329 | 7.0 |
| 2.0308 | | Utility Transformation | Engineer | QT088330 | 152.0 |
| 2.0308 | | Utility Transformation | Engineer | QT089077 | 15.5 |
| 2.0308 | | Utility Transformation | Engineer | TEMP007 | 2.0 |
| 2.0308 | | Utility Transformation | Engineer | TEMP012 | 32.0 |
| 2.0308 | | Utility Transformation | Engineer | TEMP052 | 38.0 |
| 2.0308 | | Utility Transformation | Field Supervisor | QT088227 | 33.0 |
| 2.0308 | | Utility Transformation | Manager | AT010451 | 183.0 |
| 2.0308 | | Utility Transformation | Manager | AT021428 | 9.0 |
| 2.0308 | | Utility Transformation | Manager | TEMP042 | 31.5 |
| 2.0308 | | Utility Transformation | Senior Director | QT088083 | 130.0 |
| 2.0308 | | Utility Transformation | Senior Director | QT088095 | 73.5 |
| 2.0308 | | Utility Transformation | Senior Director | QT088130 | 28.0 |
| 2.0308 | | Utility Transformation | Senior Director | QT088160 | 46.0 |
| 2.0308 | | Utility Transformation | Senior Director | QT088289 | 39.0 |
| 2.0308 | | Utility Transformation | Senior Director | QT088341 | 38.0 |
| 2.0308 | | Utility Transformation | Senior Director | QT088342 | 172.0 |
| 2.0308 | | Utility Transformation | Senior Director | QT088347 | 40.0 |
| 2.0308 | | Utility Transformation | Senior Director | QT088357 | 111.5 |
| 2.0308 | | Utility Transformation | Senior Director | QT088382 | 63.0 |
| 2.0308 | | Utility Transformation | Senior Director | TEMP024 | 5.0 |
| 2.0308 | | Utility Transformation | Senior Director | TEMP027 | 6.0 |
| 2.0308 | | Utility Transformation | Senior Manager | QT088360 | 143.5 |
| 2.0308 | | Utility Transformation | Senior Manager | QT089048 | 11.0 |
| 2.0308 | | Utility Transformation | Senior Manager | TEMP032 | 5.5 |
| 2.0308 | | Utility Transformation | Senior Manager | TEMP040 | 11.0 |
| 2.0308 | | Utility Transformation | Senior Manager | TEMP043 | 40.0 |
| 2.0308 | | Utility Transformation | Vice President | QT088017 | 34.0 |
| 2.0308 | | Utility Transformation | Vice President | QT088048 | 2.0 |
| 2.0308 | | Utility Transformation | Vice President | QT088247 | 61.0 |
| 2.0308 | | Utility Transformation | Vice President | QT088356 | 20.0 |
| 2.0308 | | Utility Transformation | Vice President | TEMP035 | 23.0 |
| 2.0308 | Engineering and Asset Management Total | | | | 3,277.5 |
| 2.0309 | Identification of Real Estate | Financial Management | Director | QS017186 | 2.0 |
| 2.0309 | | Financial Management | Manager | AT019946 | 91.5 |
| 2.0309 | | Financial Management | Vice President | QS017171 | 6.0 |
| 2.0309 | Identification of Real Estate Total | | | | 99.5 |
| 2.031 | Materials Management & Warehouse Plan | Operations | Field Supervisor | AT020434 | 2.0 |
| 2.031 | | Operations | Field Supervisor | AT104787 | 1.0 |
| 2.031 | Materials Management & Warehouse Plan Total | | | | 3.0 |
| 2.0311 | System Operations Plan | Operations | Director | QS116459 | 5.0 |
| 2.0311 | | Operations | Field Supervisor | AT020449 | 58.0 |
| 2.0311 | | Operations | Field Supervisor | AT021005 | 133.0 |
| 2.0311 | | Operations | Field Supervisor | AT104787 | 71.5 |
| 2.0311 | | Operations | Field Supervisor | AT111882 | 30.0 |
| 2.0311 | | Operations | Senior Manager | AT003498 | 24.0 |
| 2.0311 | | Operations | Senior Manager | AT019843 | 42.0 |
| 2.0311 | System Operations Plan Total | | | | 363.5 |
| 2.0312 | Vegetation Management Plan | Operations | Director | MC900012 | 48.0 |
| 2.0312 | | Operations | Field Supervisor | AT021565 | 90.0 |
| 2.0312 | | Operations | Field Supervisor | AT103914 | 3.0 |
| 2.0312 | Vegetation Management Plan Total | | | | 141.0 |
| 2.05 | Environmental Exposure Management Plan | HSE and Quality | Administrative Support | MC900036 | 76.0 |

| HOC Item | Annex II Definition | Functional Team - Department | Project job code | Employee ID # | Sum of Time (Hours) |
|----------|---|------------------------------|------------------|---------------|---------------------|
| 2.05 | | HSE and Quality | Director | AT022534 | 208.5 |
| 2.05 | | HSE and Quality | Manager | QS157251 | 104.0 |
| 2.05 | Environmental Exposure Management Plan Total | | | | 388.5 |
| 3.02 | Development of Improvement Initiatives | Utility Transformation | Director | QT088213 | 3.0 |
| 3.02 | | Utility Transformation | Director | TEMP028 | 25.0 |
| 3.02 | | Utility Transformation | Vice President | QT088356 | 21.0 |
| 3.02 | Development of Improvement Initiatives Total | | | | 49.0 |
| 3.04 | Development of System Remediation Plan | Operations | Director | QS116459 | 9.0 |
| 3.04 | Development of System Remediation Plan Total | | | | 9.0 |
| 3.05 | Approval of System Remediation Plan | Regulatory | Analyst | AT111542 | 27.5 |
| 3.05 | | Regulatory | Analyst | AT112548 | 70.0 |
| 3.05 | | Regulatory | Manager | AT006055 | 127.5 |
| 3.05 | | Regulatory | Senior Manager | AT108770 | 31.0 |
| 3.05 | | Utility Transformation | Vice President | QT088208 | 7.0 |
| 3.05 | Approval of System Remediation Plan Total | | | | 263.0 |
| 4.01 | Evaluating Customer Service Facilities and Assets | Customer Service | Analyst | AT112851 | 45.0 |
| 4.01 | | Customer Service | Director | MC900027 | 1.0 |
| 4.01 | Evaluating Customer Service Facilities and Assets Total | | | | 46.0 |
| 4.02 | Evaluating and Updating Customer Service Policies and Procedures | Customer Service | Analyst | AT019859 | 45.0 |
| 4.02 | | Customer Service | Analyst | AT112851 | 37.5 |
| 4.02 | | Customer Service | Analyst | TEMP002 | 150.0 |
| 4.02 | | Customer Service | Director | MC900027 | 40.0 |
| 4.02 | | Customer Service | Manager | AT015858 | 45.0 |
| 4.02 | | Customer Service | Senior Analyst | AT102970 | 24.0 |
| 4.02 | | Customer Service | Senior Manager | AT015517 | 5.0 |
| 4.02 | Evaluating and Updating Customer Service Policies and Procedures Total | | | | 346.5 |
| 4.03 | Development of a Meter Reading Plan | Customer Service | Director | MC900027 | 1.0 |
| 4.03 | | Utility Transformation | Analyst | QT088290 | 7.0 |
| 4.03 | | Utility Transformation | Director | QT088213 | 12.0 |
| 4.03 | | Utility Transformation | Director | QT088337 | 19.5 |
| 4.03 | | Utility Transformation | Director | TEMP034 | 120.0 |
| 4.03 | | Utility Transformation | Engineer | QT088309 | 128.0 |
| 4.03 | Development of a Meter Reading Plan Total | | | | 287.5 |
| 4.04 | Development of a Customer Service Transition Plan | Customer Service | Analyst | AT019859 | 112.5 |
| 4.04 | | Customer Service | Analyst | AT101610 | 48.0 |
| 4.04 | | Customer Service | Analyst | AT112851 | 75.0 |
| 4.04 | | Customer Service | Analyst | MC900023 | 88.0 |
| 4.04 | | Customer Service | Analyst | MC900037 | 79.0 |
| 4.04 | | Customer Service | Analyst | MC900039 | 62.0 |
| 4.04 | | Customer Service | Director | MC900027 | 20.0 |
| 4.04 | | Customer Service | Director | TEMP045 | 40.0 |
| 4.04 | | Customer Service | Field Supervisor | MC900026 | 96.0 |
| 4.04 | | Customer Service | Manager | AT015858 | 52.5 |
| 4.04 | | Customer Service | Manager | MC900035 | 95.0 |
| 4.04 | | Customer Service | Manager | MC900040 | 65.0 |
| 4.04 | | Customer Service | Senior Analyst | AT102970 | 9.0 |
| 4.04 | | Customer Service | Senior Manager | AT015517 | 80.0 |
| 4.04 | Development of a Customer Service Transition Plan Total | | | | 922.0 |
| 4.06 | Development of a Meter Asset Management (MAM) Plan | Utility Transformation | Director | QT088337 | 2.5 |
| 4.06 | Development of a Meter Asset Management (MAM) Plan Total | | | | 2.5 |
| 4.07 | Development and Implementation of a Customer Service Technology | Customer Service | Analyst | AT019654 | 157.5 |
| 4.07 | | Customer Service | Director | MC900027 | 18.0 |
| 4.07 | | Customer Service | Senior Manager | AT015517 | 43.0 |
| 4.07 | Development and Implementation of a Customer Service Technology Total | | | | 218.5 |
| 4.08 | Develop and Implement a Non-Technical Energy Loss Reduction Plan | Utility Transformation | Vice President | QS085708 | 23.0 |
| 4.08 | Develop and Implement a Non-Technical Energy Loss Reduction Plan Total | | | | 23.0 |
| 4.09 | Establish Integration Between Customer Services & T&D Ops | Customer Service | Field Supervisor | AT022731 | 150.0 |
| 4.09 | | Customer Service | Manager | AT015858 | 52.5 |

| HOC Item | Annex II Definition | Functional Team - Department | Project job code | Employee ID # | Sum of Time (Hours) |
|----------|--|--|------------------------|---------------|---------------------|
| 4.09 | Establish Integration Between Customer Services & T&D Ops Total | | | | 202.5 |
| 5.04 | Development of Cyber Security and Business Continuity Plan | ITOT | Senior Analyst | AT102751 | 88.0 |
| 5.04 | Development of Cyber Security and Business Continuity Plan Total | | | | 88.0 |
| 5.05 | Development of an IT Asset Management Program | Operations | Engineer | AT112360 | 27.0 |
| 5.05 | Development of an IT Asset Management Program Total | | | | 27.0 |
| 5.07 | Commencement Cutover Planning | ITOT | Administrative Support | MC900024 | 96.0 |
| 5.07 | | ITOT | Administrative Support | MC900029 | 96.0 |
| 5.07 | | ITOT | Administrative Support | MC900030 | 91.0 |
| 5.07 | | ITOT | Administrative Support | MC900031 | 96.5 |
| 5.07 | | ITOT | Administrative Support | MC900032 | 90.5 |
| 5.07 | | ITOT | Analyst | TEMP029 | 99.5 |
| 5.07 | | ITOT | Director | QS017868 | 75.0 |
| 5.07 | | ITOT | Manager | AT015685 | 197.0 |
| 5.07 | | ITOT | Senior Analyst | AT102751 | 22.5 |
| 5.07 | | ITOT | Senior Analyst | AT201680 | 294.0 |
| 5.07 | | ITOT | Senior Analyst | QS017104 | 9.0 |
| 5.07 | | ITOT | Senior Analyst | TEMP030 | 56.0 |
| 5.07 | | ITOT | Vice President | MC900005 | 142.0 |
| 5.07 | Commencement Cutover Planning Total | | | | 1,365.0 |
| 6.04 | Establishing a Financial Accounting System and Account Structure | Financial Management | Director | AT017148 | 164.5 |
| 6.04 | | Financial Management | Director | QS017250 | 137.5 |
| 6.04 | | Financial Management | Senior Analyst | AT014994 | 176.5 |
| 6.04 | | Financial Management | Senior Analyst | TEMP006 | 26.0 |
| 6.04 | | Financial Management | Vice President | QS017171 | 3.0 |
| 6.04 | Establishing a Financial Accounting System and Account Structure Total | | | | 507.5 |
| 6.05 | Preparing Initial Budgets and Other Financial Forecasts | Financial Management | Manager | AT103739 | 78.5 |
| 6.05 | | Financial Management | Manager | QS061408 | 3.0 |
| 6.05 | | Financial Management | Vice President | QS017171 | 1.0 |
| 6.05 | | Operations | Director | QS116459 | 11.0 |
| 6.05 | | Operations | Engineer | AT112360 | 7.0 |
| 6.05 | Preparing Initial Budgets and Other Financial Forecasts Total | | | | 100.5 |
| 6.07 | Evaluating and Updating Payroll and Labor Cost Reporting systems | Financial Management | Manager | TEMP036 | 77.0 |
| 6.07 | | Financial Management | Manager | TEMP044 | 77.0 |
| 6.07 | | Financial Management | Manager | TEMP049 | 77.0 |
| 6.07 | | Financial Management | Manager | TEMP050 | 160.0 |
| 6.07 | | Financial Management | Manager | TEMP051 | 160.0 |
| 6.07 | | Financial Management | Manager | TEMP053 | 40.0 |
| 6.07 | | Financial Management | Vice President | QS017171 | 9.0 |
| 6.07 | Evaluating and Updating Payroll and Labor Cost Reporting systems Total | | | | 600.0 |
| 8.02 | Recruiting and Staffing | Capital Programs and Back End Transition | Manager | AT104560 | 7.0 |
| 8.02 | | Financial Management | Director | MC900016 | 2.0 |
| 8.02 | | Financial Management | Director | QS017186 | 3.0 |
| 8.02 | | Financial Management | Manager | AT019946 | 51.0 |
| 8.02 | | Financial Management | Manager | QS061408 | 11.5 |
| 8.02 | | Financial Management | Senior Analyst | AT017528 | 4.0 |
| 8.02 | | Financial Management | Senior Manager | AT114365 | 71.0 |
| 8.02 | | Financial Management | Vice President | QS017171 | 14.0 |
| 8.02 | | Human Resources | Analyst | QS138277 | 154.0 |
| 8.02 | | Human Resources | Director | QS080837 | 80.0 |
| 8.02 | | Human Resources | Manager | AT109893 | 157.5 |
| 8.02 | | Human Resources | Senior Analyst | AT103026 | 142.5 |
| 8.02 | | Integration Management Office | Analyst | QS191328 | 168.0 |
| 8.02 | | ITOT | Senior Analyst | AT102751 | 13.5 |
| 8.02 | | Operations | Director | MC900012 | 60.0 |
| 8.02 | | Operations | Director | MC900015 | 21.0 |
| 8.02 | | Operations | Director | QAGR100 | 8.0 |
| 8.02 | | Operations | Director | QS116459 | 57.0 |
| 8.02 | | Operations | Engineer | AT112360 | 42.0 |

| HOC Item | Annex II Definition | Functional Team - Department | Project job code | Employee ID # | Sum of Time (Hours) |
|----------|--|------------------------------|------------------------|---------------|---------------------|
| 8.02 | | Operations | Field Supervisor | AT005130 | 88.0 |
| 8.02 | | Operations | Field Supervisor | AT020434 | 69.0 |
| 8.02 | | Operations | Field Supervisor | AT020449 | 62.0 |
| 8.02 | | Operations | Field Supervisor | AT021005 | 34.0 |
| 8.02 | | Operations | Field Supervisor | AT021565 | 54.0 |
| 8.02 | | Operations | Field Supervisor | AT104787 | 50.5 |
| 8.02 | | Operations | Field Supervisor | AT111882 | 10.0 |
| 8.02 | | Operations | Field Supervisor | QS179065 | 76.0 |
| 8.02 | | Operations | Manager | AT014817 | 77.0 |
| 8.02 | | Operations | Senior Manager | AT003498 | 73.0 |
| 8.02 | | Operations | Senior Manager | AT005226 | 10.0 |
| 8.02 | | Operations | Senior Manager | AT019843 | 70.5 |
| 8.02 | | Operations | Vice President | AT022129 | 23.0 |
| 8.02 | | Utility Transformation | Director | QT088212 | 142.0 |
| 8.02 | | Utility Transformation | Director | QT088213 | 22.0 |
| 8.02 | | Utility Transformation | Engineer | AT018880 | 23.5 |
| 8.02 | | Utility Transformation | Engineer | AT103813 | 14.0 |
| 8.02 | | Utility Transformation | Engineer | AT108079 | 13.0 |
| 8.02 | | Utility Transformation | Manager | AT004353 | 101.0 |
| 8.02 | | Utility Transformation | Manager | AT009474 | 30.0 |
| 8.02 | | Utility Transformation | Manager | AT010451 | 44.0 |
| 8.02 | | Utility Transformation | Manager | AT108042 | 45.0 |
| 8.02 | | Utility Transformation | Senior Director | QT088083 | 20.0 |
| 8.02 | | Utility Transformation | Senior Director | QT088095 | 55.5 |
| 8.02 | | Utility Transformation | Vice President | QS085708 | 169.0 |
| 8.02 | | Utility Transformation | Vice President | QT088305 | 39.0 |
| 8.02 | | Human Resources | Administrative Support | QS074027 | 5.0 |
| 8.02 | | Human Resources | Vice President | QS055786 | 43.0 |
| 8.02 | Recruiting and Staffing Total | | | | 2,530.0 |
| 8.05 | Stand Up Human Capital Management (HCM) System | Human Resources | Director | QS080837 | 60.0 |
| 8.05 | | Human Resources | Senior Manager | MC900006 | 168.0 |
| 8.05 | Stand Up Human Capital Management (HCM) System Total | | | | 228.0 |
| 8.06 | Communication Plan | Communications | Director | MC900007 | 136.0 |
| 8.06 | | Communications | Director | QS145369 | 31.0 |
| 8.06 | | Corporate Services | Senior Manager | MC900010 | 184.0 |
| 8.06 | | Corporate Services | Vice President | MC900003 | 90.0 |
| 8.06 | Communication Plan Total | | | | 441.0 |
| 8.07 | Training (Workforce Development) Plan | Operations | Director | MC900015 | 30.0 |
| 8.07 | | Operations | Director | QS116459 | 5.0 |
| 8.07 | | Operations | Engineer | AT112360 | 40.0 |
| 8.07 | | Operations | Field Supervisor | AT005130 | 28.0 |
| 8.07 | | Operations | Field Supervisor | AT020449 | 28.0 |
| 8.07 | | Operations | Manager | AT014817 | 7.0 |
| 8.07 | | Operations | Senior Manager | AT005226 | 32.0 |
| 8.07 | Training (Workforce Development) Plan Total | | | | 170.0 |
| 8.08 | Develop Employee Retirement Plan | Human Resources | Director | QS080837 | 60.0 |
| 8.08 | Develop Employee Retirement Plan Total | | | | 60.0 |
| 8.12 | Develop a Community Investment Plan | Corporate Services | Director | AT099584 | 60.0 |
| 8.12 | Develop a Community Investment Plan Total | | | | 60.0 |
| 9.01 | Genco Shared Services Agreement Approval | Corporate Services | Senior Manager | MC900009 | 1.0 |
| 9.01 | Genco Shared Services Agreement Approval Total | | | | 1.0 |
| 9.03 | Non-Federal Funding Procurement Manual Approval | Financial Management | Director | AT104919 | 60.0 |
| 9.03 | | Financial Management | Vice President | QS017171 | 12.0 |
| 9.03 | Non-Federal Funding Procurement Manual Approval Total | | | | 72.0 |
| 9.04 | Physical Security Plan Approval | Utility Transformation | Manager | AT108042 | 8.0 |
| 9.04 | Physical Security Plan Approval Total | | | | 8.0 |
| 9.05 | Data Security Plan Approval | ITOT | Senior Analyst | AT102751 | 52.5 |
| 9.05 | Data Security Plan Approval Total | | | | 52.5 |

| HOC Item | Annex II Definition | Functional Team - Department | Project job code | Employee ID # | Sum of Time (Hours) |
|------------|--|--|------------------------|---------------|---------------------|
| 9.07 | System Operation Principles Regulatory Approval | Regulatory | Analyst | AT111542 | 24.0 |
| 9.07 | | Regulatory | Analyst | AT112548 | 34.5 |
| 9.07 | | Regulatory | Senior Manager | AT108770 | 6.5 |
| 9.07 | System Operation Principles Regulatory Approval Total | | | | 65.0 |
| 10.02 | Assuming Responsibility for Securing Use of Assets, Facilities, IT / OT, etc. | Financial Management | Director | QS017186 | 0.5 |
| 10.02 | | Financial Management | Manager | AT019946 | 113.0 |
| 10.02 | Assuming Responsibility for Securing Use of Assets, Facilities, IT / OT, etc. Total | | | | 113.5 |
| 10.03 | Assuming Existing Subcontracts | Financial Management | Senior Analyst | AT017528 | 15.5 |
| 10.03 | | Financial Management | Senior Analyst | AT102871 | 20.0 |
| 10.03 | | Financial Management | Senior Analyst | AT103807 | 19.0 |
| 10.03 | | Financial Management | Senior Analyst | TEMP003 | 21.5 |
| 10.03 | | Financial Management | Vice President | AT115657 | 82.5 |
| 10.03 | | Financial Management | Vice President | QS017171 | 2.0 |
| 10.03 | Assuming Existing Subcontracts Total | | | | 160.5 |
| 12.02 | Required Insurance | Financial Management | Manager | AT204090 | 4.5 |
| 12.02 | | Financial Management | Manager | QS017134 | 9.5 |
| 12.02 | | Financial Management | Manager | QS061408 | 79.5 |
| 12.02 | | Financial Management | Vice President | QS017171 | 10.5 |
| 12.02 | Required Insurance Total | | | | 104.0 |
| 12.03 | Baseline Performance Levels | Utility Transformation | Engineer | AT110040 | 1.5 |
| 12.03 | | Utility Transformation | Senior Director | QT088289 | 42.5 |
| 12.03 | Baseline Performance Levels Total | | | | 44.0 |
| 12.1 | Section 4.5: Conditions Precedent to Service Commencement Date | Corporate Services | Senior Manager | MC900008 | 28.0 |
| 12.1 | | Corporate Services | Senior Manager | MC900009 | 34.5 |
| 12.1 | | Corporate Services | Vice President | MC900003 | 8.0 |
| 12.1 | | Legal | Vice President | QS045177 | 149.0 |
| 12.1 | Section 4.5: Conditions Precedent to Service Commencement Date Total | | | | 219.5 |
| Non HOC 02 | ServCo IT Systems | ITOT | Administrative Support | MC900034 | 99.0 |
| Non HOC 02 | | ITOT | Director | QS017868 | 160.0 |
| Non HOC 02 | | ITOT | Manager | QS055642 | 223.0 |
| Non HOC 02 | | ITOT | Senior Analyst | AT022305 | 171.5 |
| Non HOC 02 | | ITOT | Senior Analyst | AT102751 | 13.5 |
| Non HOC 02 | | ITOT | Senior Analyst | QS017104 | 167.5 |
| Non HOC 02 | | ITOT | Senior Analyst | TEMP005 | 68.0 |
| Non HOC 02 | | ITOT | Senior Analyst | TEMP030 | 94.0 |
| Non HOC 02 | | ITOT | Vice President | MC900005 | 70.0 |
| Non HOC 02 | ServCo IT Systems Total | | | | 1,066.5 |
| Non HOC 04 | Stand Up Capital Program Organization | Capital Programs and Back End Transition | Manager | AT104560 | 150.5 |
| Non HOC 04 | | Capital Programs and Back End Transition | Manager | AT110285 | 148.0 |
| Non HOC 04 | | Capital Programs and Back End Transition | Vice President | AT004051 | 133.0 |
| Non HOC 04 | | Integration Management Office | Analyst | AT109687 | 15.0 |
| Non HOC 04 | | Integration Management Office | Vice President | AT017346 | 42.0 |
| Non HOC 04 | Stand Up Capital Program Organization Total | | | | 488.5 |
| Non HOC 06 | Regulatory Support of Handover Checklist Items | Regulatory | Analyst | AT111542 | 118.5 |
| Non HOC 06 | | Regulatory | Senior Manager | AT108770 | 20.5 |
| Non HOC 06 | Regulatory Support of Handover Checklist Items Total | | | | 139.0 |
| Non HOC 07 | Front-End Transition Legal support and advice | Corporate Services | Senior Manager | MC900009 | 60.0 |
| Non HOC 07 | | Corporate Services | Vice President | MC900003 | 3.0 |
| Non HOC 07 | | Legal | Administrative Support | QS100254 | 3.5 |
| Non HOC 07 | Front-End Transition Legal support and advice Total | | | | 66.5 |
| Non HOC 10 | Interconnection Agreements | Utility Transformation | Analyst | TEMP038 | 60.0 |
| Non HOC 10 | | Utility Transformation | Director | QT088010 | 37.0 |
| Non HOC 10 | | Utility Transformation | Director | QT088243 | 40.0 |
| Non HOC 10 | | Utility Transformation | Engineer | QT088173 | 64.0 |
| Non HOC 10 | | Utility Transformation | Engineer | QT088318 | 52.0 |
| Non HOC 10 | | Utility Transformation | Manager | AT108042 | 1.0 |
| Non HOC 10 | | Utility Transformation | Senior Director | QT088083 | 1.0 |
| Non HOC 10 | | Utility Transformation | Senior Director | QT088095 | 2.0 |

| HOC Item | Annex II Definition | Functional Team - Department | Project job code | Employee ID # | Sum of Time (Hours) |
|--------------|--|-------------------------------|------------------|---------------|---------------------|
| Non HOC 10 | | Utility Transformation | Senior Manager | QT088360 | 37.5 |
| Non HOC 10 | | Utility Transformation | Senior Manager | TEMP039 | 18.0 |
| Non HOC 10 | Interconnection Agreements Total | | | | 312.5 |
| Non HOC 14 | GenCo-GridCo integration | Regulatory | Senior Director | QT088313 | 104.0 |
| Non HOC 14 | GenCo-GridCo integration Total | | | | 104.0 |
| Non HOC 15 | LUMA MC Ongoing Back Office Support | Financial Management | Analyst | QS130160 | 0.5 |
| Non HOC 15 | | Financial Management | Senior Analyst | QS178869 | 154.5 |
| Non HOC 15 | | Financial Management | Vice President | QS017171 | 61.0 |
| Non HOC 15 | LUMA MC Ongoing Back Office Support Total | | | | 216.0 |
| Non HOC 16 | PREB Resolutions and Orders | Financial Management | Vice President | QS017171 | 10.5 |
| Non HOC 16 | | Integration Management Office | Vice President | AT017346 | 21.0 |
| Non HOC 16 | | Regulatory | Senior Manager | AT108770 | 8.5 |
| Non HOC 16 | | Utility Transformation | Analyst | QT088290 | 82.5 |
| Non HOC 16 | | Utility Transformation | Director | MC900002 | 45.0 |
| Non HOC 16 | | Utility Transformation | Director | QT088213 | 5.0 |
| Non HOC 16 | | Utility Transformation | Director | QT088254 | 19.0 |
| Non HOC 16 | | Utility Transformation | Director | QT088326 | 37.5 |
| Non HOC 16 | | Utility Transformation | Engineer | AT018880 | 22.5 |
| Non HOC 16 | | Utility Transformation | Engineer | AT103813 | 15.5 |
| Non HOC 16 | | Utility Transformation | Engineer | QT088320 | 87.5 |
| Non HOC 16 | | Utility Transformation | Engineer | QT088329 | 103.5 |
| Non HOC 16 | | Utility Transformation | Field Supervisor | AT103914 | 2.0 |
| Non HOC 16 | | Utility Transformation | Field Supervisor | QT088227 | 40.0 |
| Non HOC 16 | | Utility Transformation | Manager | AT010451 | 7.0 |
| Non HOC 16 | | Utility Transformation | Manager | AT021428 | 35.0 |
| Non HOC 16 | | Utility Transformation | Manager | AT108042 | 14.0 |
| Non HOC 16 | | Utility Transformation | Senior Director | QT088338 | 4.0 |
| Non HOC 16 | | Utility Transformation | Senior Manager | QT088143 | 75.0 |
| Non HOC 16 | | Utility Transformation | Vice President | QT088208 | 15.0 |
| Non HOC 16 | | Utility Transformation | Vice President | QT088356 | 60.0 |
| Non HOC 16 | PREB Resolutions and Orders Total | | | | 710.0 |
| Non HOC 17 | Corporate Services – Security | Corporate Services | Analyst | MC900022 | 96.0 |
| Non HOC 17 | | Corporate Services | Analyst | MC900025 | 96.0 |
| Non HOC 17 | | Corporate Services | Analyst | MC900028 | 96.0 |
| Non HOC 17 | | Corporate Services | Analyst | MC900033 | 96.0 |
| Non HOC 17 | | Corporate Services | Director | MC900013 | 233.0 |
| Non HOC 17 | | Corporate Services | Manager | MC900021 | 96.0 |
| Non HOC 17 | | Corporate Services | Vice President | MC900003 | 40.0 |
| Non HOC 17 | Corporate Services – Security Total | | | | 753.0 |
| Non HOC 18 | FOMB Fiscal Plan and Protocol Agreement | Financial Management | Manager | AT103739 | 17.5 |
| Non HOC 18 | | Financial Management | Vice President | QS017171 | 6.5 |
| Non HOC 18 | | Regulatory | Senior Manager | AT108770 | 17.5 |
| Non HOC 18 | FOMB Fiscal Plan and Protocol Agreement Total | | | | 41.5 |
| Total | | | | | 24422 |

Summary of Hours by HOC Item (previous months)

| HOC Item | Annex II Definition | Functional Team - Department | Project job code | Employee ID # | Sum of Time (Hours) |
|----------|---|-------------------------------|------------------------|---------------|---------------------|
| 1 | General & Transition Management | Financial Management | Director | AT104919 | 2.0 |
| 1 | | Financial Management | Director | QS017186 | 1.0 |
| 1 | | HSE and Quality | Field Tech | MC900017 | 10.5 |
| 1 | | HSE and Quality | Vice President | MC900001 | 4.0 |
| 1 | | Integration Management Office | Manager | AT004852 | 114.0 |
| 1 | | Integration Management Office | Manager | AT103480 | 8.5 |
| 1 | | Integration Management Office | Senior Manager | AT017167 | 142.0 |
| 1 | | Integration Management Office | Vice President | AT014535 | 29.0 |
| 1 | | Legal | Vice President | QS045177 | 4.5 |
| 1 | | Operations | Director | MC900012 | 3.0 |
| 1 | | Operations | Director | MC900015 | 1.5 |
| 1 | | Operations | Field Supervisor | AT020449 | 2.0 |
| 1 | | Operations | Field Supervisor | AT021005 | 9.0 |
| 1 | | Operations | Senior Manager | AT003498 | 1.0 |
| 1 | | Operations | Senior Manager | AT005226 | 3.0 |
| 1 | | Regulatory | Senior Manager | AT108770 | 3.0 |
| 1 | | Regulatory | Vice President | QS146648 | 37.5 |
| 1 | | Utility Transformation | Administrative Support | QT088060 | 6.0 |
| 1 | | Utility Transformation | Manager | AT021428 | 35.5 |
| 1 | | Utility Transformation | Vice President | QT088015 | 3.0 |
| 1 | General & Transition Management Total | | | | 420.0 |
| 1.01 | Government Approvals | Regulatory | Manager | AT208674 | 179.0 |
| 1.01 | | Regulatory | Vice President | QS146648 | 6.0 |
| 1.01 | Government Approvals Total | | | | 185.0 |
| 1.02 | Plan to Address Gaps in Assets, Technology, Processes, etc. (plan to include cost estimates) | Regulatory | Manager | AT208674 | 48.0 |
| 1.02 | | Regulatory | Vice President | QS146648 | 1.0 |
| 1.02 | | Utility Transformation | Vice President | QT088356 | 13.0 |
| 1.02 | Plan to Address Gaps in Assets, Technology, Processes, etc. (plan to include cost estimates) Total | | | | 62.0 |
| 1.03 | PREB Rate Order Filing (Initial Budgets and Liability Waiver approvals) | Regulatory | Analyst | AT112548 | 47.5 |
| 1.03 | | Regulatory | Senior Manager | AT108770 | 9.0 |
| 1.03 | | Regulatory | Vice President | QS146648 | 10.0 |
| 1.03 | PREB Rate Order Filing (Initial Budgets and Liability Waiver approvals) Total | | | | 66.5 |
| 2.0302 | Transition Plan for Operations and Maintenance (O&M) Activities | Operations | Senior Manager | AT005226 | 4.0 |
| 2.0302 | Transition Plan for Operations and Maintenance (O&M) Activities Total | | | | 4.0 |
| 2.0303 | Emergency Response/Disaster Recovery/Business Continuity Plans | Integration Management Office | Manager | AT103480 | 17.0 |
| 2.0303 | | Operations | Senior Manager | AT003498 | 6.0 |
| 2.0303 | Emergency Response/Disaster Recovery/Business Continuity Plans Total | | | | 23.0 |
| 2.0304 | Fleet Management Plan | Operations | Director | MC900015 | 17.5 |
| 2.0304 | Fleet Management Plan Total | | | | 17.5 |
| 2.0305 | Asset Management | Utility Transformation | Director | QT088262 | 7.0 |
| 2.0305 | | Utility Transformation | Manager | AT021428 | 19.0 |
| 2.0305 | Asset Management Total | | | | 26.0 |
| 2.0306 | Workforce Management & Training Plan | HSE and Quality | Trainer | NWjlope28 | 32.0 |
| 2.0306 | | HSE and Quality | Vice President | MC900001 | 100.0 |
| 2.0306 | Workforce Management & Training Plan Total | | | | 132.0 |
| 2.0307 | Safety Management Plan | HSE and Quality | Director | QS080701 | 24.0 |
| 2.0307 | | HSE and Quality | Field Tech | AT104629 | 22.5 |
| 2.0307 | | HSE and Quality | Field Tech | MC900017 | 15.0 |
| 2.0307 | | Operations | Field Supervisor | AT111882 | 10.0 |
| 2.0307 | Safety Management Plan Total | | | | 71.5 |
| 2.0308 | Engineering and Asset Management | Utility Transformation | Engineer | TEMP010 | 22.5 |
| 2.0308 | | Utility Transformation | Engineer | TEMP012 | 35.5 |
| 2.0308 | | Utility Transformation | Manager | AT021428 | 12.0 |
| 2.0308 | | Utility Transformation | Senior Director | QT088342 | 31.0 |
| 2.0308 | | Utility Transformation | Senior Manager | QT088360 | 23.0 |
| 2.0308 | | Utility Transformation | Vice President | QT088017 | 8.0 |

| HOC Item | Annex II Definition | Functional Team - Department | Project job code | Employee ID # | Sum of Time (Hours) |
|----------|---|-------------------------------|------------------|---------------|---------------------|
| 2.0308 | | Utility Transformation | Vice President | QT088356 | 8.0 |
| 2.0308 | Engineering and Asset Management Total | | | | 140.0 |
| 2.0309 | Identification of Real Estate | Financial Management | Director | QS017186 | 1.0 |
| 2.0309 | Identification of Real Estate Total | | | | 1.0 |
| 2.0311 | System Operations Plan | Operations | Field Supervisor | AT020449 | 27.5 |
| 2.0311 | | Operations | Field Supervisor | AT021005 | 46.0 |
| 2.0311 | | Operations | Field Supervisor | AT104787 | 7.5 |
| 2.0311 | | Operations | Senior Manager | AT003498 | 11.0 |
| 2.0311 | System Operations Plan Total | | | | 92.0 |
| 2.0312 | Vegetation Management Plan | Operations | Director | MC900012 | 21.0 |
| 2.0312 | | Operations | Field Supervisor | AT021565 | 42.0 |
| 2.0312 | Vegetation Management Plan Total | | | | 63.0 |
| 3.05 | Approval of System Remediation Plan | Regulatory | Analyst | AT112548 | 48.5 |
| 3.05 | Approval of System Remediation Plan Total | | | | 48.5 |
| 4.04 | Development of a Customer Service Transition Plan | Customer Service | Analyst | MC900023 | 16.0 |
| 4.04 | | Customer Service | Senior Manager | AT015517 | 13.0 |
| 4.04 | Development of a Customer Service Transition Plan Total | | | | 29.0 |
| 4.07 | Development and Implementation of a Customer Service Technology | Customer Service | Senior Manager | AT015517 | 11.0 |
| 4.07 | Development and Implementation of a Customer Service Technology Total | | | | 11.0 |
| 6.04 | Establishing a Financial Accounting System and Account Structure | Financial Management | Director | AT017148 | 40.0 |
| 6.04 | | Financial Management | Director | QS017250 | 26.0 |
| 6.04 | Establishing a Financial Accounting System and Account Structure Total | | | | 66.0 |
| 6.05 | Preparing Initial Budgets and Other Financial Forecasts | Integration Management Office | Manager | AT004852 | 7.5 |
| 6.05 | Preparing Initial Budgets and Other Financial Forecasts Total | | | | 7.5 |
| 6.07 | Evaluating and Updating Payroll and Labor Cost Reporting systems | Financial Management | Manager | TEMP050 | 24.0 |
| 6.07 | | Financial Management | Manager | TEMP051 | 24.0 |
| 6.07 | Evaluating and Updating Payroll and Labor Cost Reporting systems Total | | | | 48.0 |
| 6.08 | Establishing a Delegation of Authority Matrix and Process | Financial Management | Director | AT104919 | 1.0 |
| 6.08 | | Financial Management | Senior Analyst | AT017528 | 5.0 |
| 6.08 | Establishing a Delegation of Authority Matrix and Process Total | | | | 6.0 |
| 6.09 | Processes & Procedures and Overall Internal Controls | Regulatory | Manager | AT208674 | 17.0 |
| 6.09 | Processes & Procedures and Overall Internal Controls Total | | | | 17.0 |
| 7.02 | Policies and Procedures | Regulatory | Engineer | QT088325 | 111.0 |
| 7.02 | Policies and Procedures Total | | | | 111.0 |
| 7.05 | Project Worksheet Assessment (also covered under Section 4.3) | Regulatory | Vice President | QS146648 | 15.0 |
| 7.05 | Project Worksheet Assessment (also covered under Section 4.3) Total | | | | 15.0 |
| 7.08 | Drafting, Revising and Finalizing Federal Funding Procurement Manual | Regulatory | Vice President | QS146648 | 13.0 |
| 7.08 | Drafting, Revising and Finalizing Federal Funding Procurement Manual Total | | | | 13.0 |
| 8.02 | Recruiting and Staffing | Financial Management | Manager | QS061408 | 1.5 |
| 8.02 | | Financial Management | Senior Analyst | AT017528 | 6.0 |
| 8.02 | | Human Resources | Director | QS080837 | 30.0 |
| 8.02 | | Operations | Director | MC900015 | 5.0 |
| 8.02 | | Operations | Field Supervisor | AT020449 | 10.5 |
| 8.02 | | Operations | Field Supervisor | AT021005 | 77.0 |
| 8.02 | | Operations | Field Supervisor | AT021565 | 22.0 |
| 8.02 | | Operations | Field Supervisor | AT104787 | 15.0 |
| 8.02 | | Operations | Field Supervisor | AT111882 | 6.0 |
| 8.02 | | Operations | Senior Manager | AT005226 | 17.0 |
| 8.02 | Recruiting and Staffing Total | | | | 190.0 |
| 8.05 | Stand Up Human Capital Management (HCM) System | Human Resources | Senior Manager | MC900006 | 64.0 |
| 8.05 | Stand Up Human Capital Management (HCM) System Total | | | | 64.0 |
| 8.06 | Communication Plan | Communications | Director | MC900007 | 24.0 |
| 8.06 | | Corporate Services | Senior Manager | MC900010 | 24.0 |
| 8.06 | Communication Plan Total | | | | 48.0 |
| 8.12 | Develop a Community Investment Plan | Corporate Services | Director | AT099584 | 4.5 |
| 8.12 | Develop a Community Investment Plan Total | | | | 4.5 |
| 9.01 | Genco Shared Services Agreement Approval | Regulatory | Vice President | QS146648 | 8.0 |
| 9.01 | Genco Shared Services Agreement Approval Total | | | | 8.0 |

| HOC Item | Annex II Definition | Functional Team - Department | Project job code | Employee ID # | Sum of Time (Hours) |
|--------------|--|------------------------------|------------------------|---------------|---------------------|
| 9.02 | Emergency Response Plan Approval | Regulatory | Vice President | QS146648 | 2.0 |
| 9.02 | Emergency Response Plan Approval Total | | | | 2.0 |
| 9.03 | Non-Federal Funding Procurement Manual Approval | Financial Management | Director | AT104919 | 5.0 |
| 9.03 | | Financial Management | Senior Analyst | AT017528 | 66.0 |
| 9.03 | Non-Federal Funding Procurement Manual Approval Total | | | | 71.0 |
| 9.07 | System Operation Principles Regulatory Approval | Regulatory | Analyst | AT112548 | 2.0 |
| 9.07 | | Regulatory | Vice President | QS146648 | 7.5 |
| 9.07 | System Operation Principles Regulatory Approval Total | | | | 9.5 |
| 10.01 | Evaluating Existing Procurement and Subcontracting Policies, Procedures and Systems | Financial Management | Manager | TEMP014 | 1.0 |
| 10.01 | Evaluating Existing Procurement and Subcontracting Policies, Procedures and Systems Total | | | | 1.0 |
| 10.02 | Assuming Responsibility for Securing Use of Assets, Facilities, IT / OT, etc. | Financial Management | Director | QS017186 | 1.0 |
| 10.02 | Assuming Responsibility for Securing Use of Assets, Facilities, IT / OT, etc. Total | | | | 1.0 |
| 10.03 | Assuming Existing Subcontracts | Financial Management | Manager | QS061408 | 2.0 |
| 10.03 | | Financial Management | Senior Analyst | AT017528 | 89.0 |
| 10.03 | | Financial Management | Vice President | AT115657 | 97.5 |
| 10.03 | Assuming Existing Subcontracts Total | | | | 188.5 |
| 12.02 | Required Insurance | Financial Management | Manager | AT204090 | 8.0 |
| 12.02 | | Financial Management | Manager | QS017134 | 4.0 |
| 12.02 | | Financial Management | Manager | QS061408 | 18.5 |
| 12.02 | Required Insurance Total | | | | 30.5 |
| 12.03 | Baseline Performance Levels | Regulatory | Analyst | AT112548 | 2.0 |
| 12.03 | Baseline Performance Levels Total | | | | 2.0 |
| 12.1 | Section 4.5: Conditions Precedent to Service Commencement Date | Legal | Vice President | QS045177 | 21.0 |
| 12.1 | Section 4.5: Conditions Precedent to Service Commencement Date Total | | | | 21.0 |
| Non HOC 06 | Regulatory Support of Handover Checklist Items | Regulatory | Analyst | AT111542 | 158.5 |
| Non HOC 06 | | Regulatory | Senior Manager | AT108770 | 3.0 |
| Non HOC 06 | | Regulatory | Vice President | QS146648 | 13.0 |
| Non HOC 06 | Regulatory Support of Handover Checklist Items Total | | | | 174.5 |
| Non HOC 07 | Front-End Transition Legal support and advice | Legal | Administrative Support | QS100254 | 1.5 |
| Non HOC 07 | Front-End Transition Legal support and advice Total | | | | 1.5 |
| Non HOC 11 | Development of System Operations Principles | Regulatory | Vice President | QS146648 | 3.0 |
| Non HOC 11 | Development of System Operations Principles Total | | | | 3.0 |
| Non HOC 13 | IRP Coordination | Regulatory | Director | QT088262 | 53.0 |
| Non HOC 13 | | Regulatory | Engineer | QT088325 | 10.0 |
| Non HOC 13 | | Regulatory | Vice President | QS146648 | 2.0 |
| Non HOC 13 | IRP Coordination Total | | | | 65.0 |
| Non HOC 14 | GenCo-GridCo integration | Regulatory | Engineer | QT088325 | 14.0 |
| Non HOC 14 | | Regulatory | Vice President | QS146648 | 2.0 |
| Non HOC 14 | GenCo-GridCo integration Total | | | | 16.0 |
| Non HOC 15 | LUMA MC Ongoing Back Office Support | Financial Management | Senior Analyst | AT017528 | 14.0 |
| Non HOC 15 | LUMA MC Ongoing Back Office Support Total | | | | 14.0 |
| Non HOC 16 | PREB Resolutions and Orders | Regulatory | Analyst | AT112548 | 47.0 |
| Non HOC 16 | | Regulatory | Vice President | QS146648 | 22.5 |
| Non HOC 16 | | Utility Transformation | Director | QT088262 | 90.5 |
| Non HOC 16 | | Utility Transformation | Director | QT088326 | 1.0 |
| Non HOC 16 | | Utility Transformation | Manager | AT021428 | 20.5 |
| Non HOC 16 | | Utility Transformation | Vice President | QT088356 | 16.0 |
| Non HOC 16 | PREB Resolutions and Orders Total | | | | 197.5 |
| Non HOC 18 | FOMB Fiscal Plan and Protocol Agreement | Regulatory | Senior Manager | AT108770 | 9.0 |
| Non HOC 18 | | Regulatory | Vice President | QS146648 | 3.5 |
| Non HOC 18 | FOMB Fiscal Plan and Protocol Agreement Total | | | | 12.5 |
| Total | | | | | 2800.5 |

Note: Hours in the table above were not included in previous invoices.

| Vendor | Count of Invoice # | Sum of Total (USD) |
|---|--------------------|------------------------|
| Aerotek Professional Services | 36 | \$ 160,587.61 |
| Alumbra LLC | 7 | \$ 383,071.90 |
| Alvarez & Marsal Corporate Performance Improvement, LLC | 6 | \$ 167,934.78 |
| American Public Power Association | 1 | \$ 5,900.00 |
| American Relocation Connections, LLC | 10 | \$ 85,602.45 |
| AMOWF, LLC | 1 | \$ 17,000.00 |
| AT&T Mobility Puerto Rico | 1 | \$ 874.99 |
| ATCO Infrastructure Solutions Ltd | 5 | \$ (14,702.64) |
| BH Centro Internacional, LLC | 2 | \$ 76,538.56 |
| BMA Group | 9 | \$ 106,565.67 |
| BridgeSource Utilities Solutions, LLC | 1 | \$ 124,991.70 |
| Carimus Consulting | 3 | \$ 233,170.25 |
| Covington & Burling LLP | 2 | \$ 49,752.00 |
| Deloitte Tax LLP | 4 | \$ 47,148.09 |
| ERM-PR, Inc. | 2 | \$ 54,548.00 |
| Factory108, LLC | 5 | \$ 223,818.41 |
| Focus Cloud Americas LLC | 3 | \$ 58,520.66 |
| Global Project Solutions, LLC | 5 | \$ 100,415.42 |
| Hyatt Place San Juan City Center | 2 | \$ 317,301.00 |
| Intelix Technologies, ULC | 2 | \$ 98,910.70 |
| Iris Vargas | 5 | \$ 21,532.41 |
| Laboratorio Clinico El Morro, Inc. | 1 | \$ 15,806.00 |
| LUMA Employee Expenses - GGSAH | 1 | \$ 1,824.13 |
| Martel, Inc | 3 | \$ 70,523.84 |
| Office Depot | 9 | \$ 1,958.44 |
| Ogletree, Deakins, Nash, Smoak & Stewart, P.C. | 1 | \$ 2,592.00 |
| Oracle America, Inc. | 3 | \$ 7,105.00 |
| People 2.0 North America | 8 | \$ 66,763.50 |
| Quanta Services Puerto Rico, LLC | 1 | \$ 400.00 |
| Quanta Workforce Solutions, LLC | 6 | \$ 113,443.65 |
| Resources Global Professionals (RGP) | 6 | \$ 32,083.39 |
| Richard Wayne & Roberts, Inc. | 8 | \$ 79,433.64 |
| Smartbridge | 6 | \$ 133,253.88 |
| Trans4mative | 7 | \$ 151,792.39 |
| Troutman Pepper Hamilton Sanders LLP | 1 | \$ 5,352.75 |
| Vidal & Rodriguez, Inc. | 1 | \$ 4,321.00 |
| Voxai Solutions, Inc | 2 | \$ 20,880.00 |
| WinKom Systems, Inc. | 1 | \$ 5,917.80 |
| Total | 177 | \$ 3,032,933.37 |

List of All Third Party Invoices by Type In This Invoice

| Expense Type | MCL Code | Annex II Definition | Vendor | Invoice # | Sum of Total (USD) |
|-------------------------------|------------|---|---|--------------------|----------------------|
| License and Fees | | 1 General & Transition Management | Quanta Workforce Solutions, LLC | QWS-032021-2B.2 | \$ 3,802.00 |
| License and Fees | | 1 General & Transition Management | American Public Power Association | 365986 | \$ 5,900.00 |
| License and Fees | | 2.0307 Safety Management Plan | Intelek Technologies, ULC | SIN031820 | \$ 63,055.70 |
| License and Fees | | 4.04 Development of a Customer Service Transition Plan | Voxai Solutions, Inc | 5924 | \$ 17,280.00 |
| License and Fees | | 4.04 Development of a Customer Service Transition Plan | Voxai Solutions, Inc | 5923 | \$ 3,600.00 |
| License and Fees | Non HOC 02 | ServCo IT Systems | Oracle America, Inc. | 1067877 | \$ 3,675.00 |
| License and Fees | Non HOC 02 | ServCo IT Systems | Oracle America, Inc. | 1073668 | \$ 1,470.00 |
| License and Fees | Non HOC 02 | ServCo IT Systems | Oracle America, Inc. | 1074275 | \$ 1,960.00 |
| License and Fees Total | | | | | \$ 100,742.70 |
| Miscellaneous | | 1 General & Transition Management | Alumbra LLC | 145 | \$ 2,073.00 |
| Miscellaneous | | 1 General & Transition Management | Alvarez & Marsal Corporate Performance Improvement, LLC | 826788-10A | \$ 1,287.00 |
| Miscellaneous | | 1 General & Transition Management | ATCO Infrastructure Solutions Ltd | 032021-2LB | \$ 140.88 |
| Miscellaneous | | 1 General & Transition Management | ATCO Infrastructure Solutions Ltd | ATCO 2B/3B CREDITS | \$ (89.43) |
| Miscellaneous | | 1 General & Transition Management | BMA Group | 21-1460 | \$ 452.20 |
| Miscellaneous | | 1 General & Transition Management | Global Project Solutions, LLC | 21-1006 | \$ 729.31 |
| Miscellaneous | | 1 General & Transition Management | Global Project Solutions, LLC | 21-1008 | \$ 729.31 |
| Miscellaneous | | 1 General & Transition Management | Martel, Inc | 21-04-0100 | \$ 748.00 |
| Miscellaneous | | 1 General & Transition Management | Martel, Inc | 21-04-0102 | \$ 859.04 |
| Miscellaneous | | 1 General & Transition Management | Martel, Inc | 21-04-0101 | \$ 2,964.30 |
| Miscellaneous | | 1 General & Transition Management | Office Depot | 161626771001 | \$ 20.70 |
| Miscellaneous | | 1 General & Transition Management | Office Depot | 165313549001 | \$ (16.10) |
| Miscellaneous | | 1 General & Transition Management | Office Depot | 165314208001 | \$ 12.99 |
| Miscellaneous | | 1 General & Transition Management | Office Depot | 163737350001 | \$ (14.95) |
| Miscellaneous | | 1 General & Transition Management | Office Depot | 163706783001 | \$ (0.54) |
| Miscellaneous | | 1 General & Transition Management | Office Depot | 159698650001 | \$ 192.04 |
| Miscellaneous | | 1 General & Transition Management | Office Depot | 158878979001 | \$ 4.83 |
| Miscellaneous | | 1 General & Transition Management | Office Depot | 158873072001 | \$ 2.44 |
| Miscellaneous | | 1 General & Transition Management | Office Depot | 156530093001 | \$ 0.57 |
| Miscellaneous | | 1 General & Transition Management | Quanta Workforce Solutions, LLC | QWS-032021-2B | \$ 502.41 |
| Miscellaneous | | 1 General & Transition Management | Quanta Workforce Solutions, LLC | QWS-072020-2B-02 | \$ 1,820.90 |
| Miscellaneous | | 1.02 Plan to Address Gaps in Assets, Technology, Processes, etc. (plan to include cost estimates) | Alumbra LLC | 143 | \$ 227.80 |
| Miscellaneous | | 1.02 Plan to Address Gaps in Assets, Technology, Processes, etc. (plan to include cost estimates) | Alumbra LLC | 145 | \$ 0.13 |
| Miscellaneous | | 2.0304 Fleet Management Plan | Alumbra LLC | 143 | \$ 227.80 |
| Miscellaneous | | 2.031 Materials Management & Warehouse Plan | Alumbra LLC | 143 | \$ 227.80 |
| Miscellaneous | | 2.0312 Vegetation Management Plan | Alumbra LLC | 143 | \$ 227.80 |
| Miscellaneous | | 2.05 Environmental Exposure Management Plan | ERM-PR, Inc. | 18144 | \$ 430.00 |
| Miscellaneous | | 2.05 Environmental Exposure Management Plan | ERM-PR, Inc. | 18145 | \$ 1,668.00 |
| Miscellaneous | | 4.02 Evaluating and Updating Customer Service Policies and Procedures | Alumbra LLC | 144 | \$ (0.27) |
| Miscellaneous | | 4.04 Development of a Customer Service Transition Plan | Alumbra LLC | 146 | \$ 0.40 |
| Miscellaneous | | 4.04 Development of a Customer Service Transition Plan | Alumbra LLC | 147 | \$ 4,359.76 |
| Miscellaneous | | 4.04 Development of a Customer Service Transition Plan | AT&T Mobility Puerto Rico | 12727809 | \$ 171.02 |
| Miscellaneous | | 4.04 Development of a Customer Service Transition Plan | BridgeSource Utilities Solutions, LLC | 1010 | \$ 4,676.00 |
| Miscellaneous | | 5.07 Commencement Cutover Planning | Alvarez & Marsal Corporate Performance Improvement, LLC | 826788-10F | \$ (5,486.80) |
| Miscellaneous | | 5.07 Commencement Cutover Planning | Alvarez & Marsal Corporate Performance Improvement, LLC | 826788-10G | \$ (4,593.60) |
| Miscellaneous | | 6.05 Preparing Initial Budgets and Other Financial Forecasts | Alvarez & Marsal Corporate Performance Improvement, LLC | 826788-10C | \$ (7,084.00) |
| Miscellaneous | | 6.05 Preparing Initial Budgets and Other Financial Forecasts | Alvarez & Marsal Corporate Performance Improvement, LLC | 826788-10D | \$ (8,905.60) |
| Miscellaneous | | 8.02 Recruiting and Staffing | Aerotek Professional Services | OP10053758 | \$ 18.11 |
| Miscellaneous | | 8.02 Recruiting and Staffing | Aerotek Professional Services | OP10090047 | \$ 11.90 |
| Miscellaneous | | 8.02 Recruiting and Staffing | Aerotek Professional Services | OP10090048 | \$ 189.19 |
| Miscellaneous | | 8.02 Recruiting and Staffing | Aerotek Professional Services | OP10090051 | \$ 68.59 |
| Miscellaneous | | 8.02 Recruiting and Staffing | Aerotek Professional Services | OP10090052 | \$ 12.75 |
| Miscellaneous | | 8.02 Recruiting and Staffing | Aerotek Professional Services | OP10106156 | \$ 10.60 |
| Miscellaneous | | 8.02 Recruiting and Staffing | Aerotek Professional Services | OP10106157 | \$ 220.21 |
| Miscellaneous | | 8.02 Recruiting and Staffing | Aerotek Professional Services | OP10106160 | \$ 72.03 |
| Miscellaneous | | 8.02 Recruiting and Staffing | Aerotek Professional Services | OP10106161 | \$ 14.48 |
| Miscellaneous | | 8.02 Recruiting and Staffing | Aerotek Professional Services | OP10139536 | \$ 13.39 |
| Miscellaneous | | 8.02 Recruiting and Staffing | Aerotek Professional Services | OP10139537 | \$ 147.38 |
| Miscellaneous | | 8.02 Recruiting and Staffing | Aerotek Professional Services | OP10139540 | \$ 59.33 |
| Miscellaneous | | 8.02 Recruiting and Staffing | Aerotek Professional Services | OP10139541 | \$ 9.18 |

| Expense Type | MCL Code | Annex II Definition | Vendor | Invoice # | Sum of Total (USD) |
|--------------------------------------|------------|---|--------------------------------------|--------------------|---------------------|
| Miscellaneous | | 8.02 Recruiting and Staffing | Aerotek Professional Services | OP10154390 | \$ 9.42 |
| Miscellaneous | | 8.02 Recruiting and Staffing | Aerotek Professional Services | OP10154392 | \$ 14.88 |
| Miscellaneous | | 8.02 Recruiting and Staffing | Aerotek Professional Services | OP10154393 | \$ 153.90 |
| Miscellaneous | | 8.02 Recruiting and Staffing | Aerotek Professional Services | OP10154396 | \$ 51.82 |
| Miscellaneous | | 8.02 Recruiting and Staffing | BMA Group | 21-0745 | \$ 96.77 |
| Miscellaneous | | 8.02 Recruiting and Staffing | BMA Group | 21-0964 | \$ 139.96 |
| Miscellaneous | | 8.02 Recruiting and Staffing | BMA Group | 21-1180 | \$ 161.28 |
| Miscellaneous | | 8.02 Recruiting and Staffing | BMA Group | 21-1462 | \$ 165.12 |
| Miscellaneous | | 8.02 Recruiting and Staffing | BMA Group | 21-1460 | \$ 452.20 |
| Miscellaneous | | 8.02 Recruiting and Staffing | BMA Group | 21-1671 | \$ 309.84 |
| Miscellaneous | | 8.02 Recruiting and Staffing | BMA Group | 21-1672 | \$ 184.32 |
| Miscellaneous | | 8.06 Communication Plan | Aerotek Professional Services | OP10072364 | \$ 49.26 |
| Miscellaneous | | 8.06 Communication Plan | Aerotek Professional Services | OP10090046 | \$ 69.28 |
| Miscellaneous | | 8.06 Communication Plan | Aerotek Professional Services | OP10106155 | \$ 68.57 |
| Miscellaneous | | 8.06 Communication Plan | Aerotek Professional Services | OP10139535 | \$ 77.00 |
| Miscellaneous | | 8.06 Communication Plan | Aerotek Professional Services | OP10154391 | \$ 78.05 |
| Miscellaneous | | 8.06 Communication Plan | Factory108, LLC | 20210019 | \$ 1,287.74 |
| Miscellaneous | | 8.06 Communication Plan | Factory108, LLC | 20210020 | \$ 680.00 |
| Miscellaneous | | 8.06 Communication Plan | Factory108, LLC | 20210022 | \$ 0.82 |
| Miscellaneous | | 8.06 Communication Plan | Factory108, LLC | 20210025 | \$ 183.46 |
| Miscellaneous | | 8.06 Communication Plan | Factory108, LLC | 20210024 | \$ 132.26 |
| Miscellaneous | | 8.07 Training (Workforce Development) Plan | BMA Group | 21-1461 | \$ 159.60 |
| Miscellaneous | | 8.1 Compliance Plan | BMA Group | 21-1671 | \$ 309.85 |
| Miscellaneous | | 10.02 Assuming Responsibility for Securing Use of Assets, Facilities, IT / OT, etc. | Aerotek Professional Services | CE06182467 | \$ 18.85 |
| Miscellaneous | | 10.02 Assuming Responsibility for Securing Use of Assets, Facilities, IT / OT, etc. | Aerotek Professional Services | CE06192282 | \$ 19.20 |
| Miscellaneous | | 10.02 Assuming Responsibility for Securing Use of Assets, Facilities, IT / OT, etc. | Aerotek Professional Services | CE06212428 | \$ 18.85 |
| Miscellaneous | | 10.02 Assuming Responsibility for Securing Use of Assets, Facilities, IT / OT, etc. | Aerotek Professional Services | CE06221715 | \$ 19.56 |
| Miscellaneous | Non HOC 15 | LUMA MC Ongoing Back Office Support | Aerotek Professional Services | OP10090049 | \$ 16.86 |
| Miscellaneous | Non HOC 15 | LUMA MC Ongoing Back Office Support | Aerotek Professional Services | OP10106158 | \$ 16.42 |
| Miscellaneous | Non HOC 15 | LUMA MC Ongoing Back Office Support | Aerotek Professional Services | OP10139538 | \$ 17.74 |
| Miscellaneous | Non HOC 15 | LUMA MC Ongoing Back Office Support | Aerotek Professional Services | OP10154394 | \$ 17.44 |
| Miscellaneous | Non HOC 15 | LUMA MC Ongoing Back Office Support | Deloitte Tax LLP | 8001719218 | \$ 44.10 |
| Miscellaneous | Non HOC 15 | LUMA MC Ongoing Back Office Support | Deloitte Tax LLP | 8001719240 | \$ 836.85 |
| Miscellaneous | Non HOC 15 | LUMA MC Ongoing Back Office Support | Deloitte Tax LLP | 8001753577 | \$ 724.52 |
| Miscellaneous | Non HOC 15 | LUMA MC Ongoing Back Office Support | Deloitte Tax LLP | 8001753576 | \$ 207.92 |
| Miscellaneous Total | | | | | \$ 6,205.99 |
| Phone | | 1 General & Transition Management | ATCO Infrastructure Solutions Ltd | 032021-2LB | \$ 2,227.90 |
| Phone | | 1 General & Transition Management | Quanta Workforce Solutions, LLC | QWS-122020-2B | \$ 724.52 |
| Phone | 4.04 | Development of a Customer Service Transition Plan | AT&T Mobility Puerto Rico | 12727809 | \$ 703.97 |
| Phone Total | | | | | \$ 3,656.39 |
| Rental Equipment | | 1 General & Transition Management | BH Centro Internacional, LLC | 2021.04.20 | \$ 19,274.29 |
| Rental Equipment | | 1 General & Transition Management | BH Centro Internacional, LLC | 2021.05.01 | \$ 57,264.27 |
| Rental Equipment | 3.04 | Development of System Remediation Plan | AMOWF, LLC | AMWF-1.0 | \$ 17,000.00 |
| Rental Equipment Total | | | | | \$ 93,538.56 |
| Seminars & Training | | 1 General & Transition Management | American Relocation Connections, LLC | 30946 | \$ 24,749.75 |
| Seminars & Training Total | | | | | \$ 24,749.75 |
| Supplies | | 1 General & Transition Management | ATCO Infrastructure Solutions Ltd | 032021-2LB | \$ 345.71 |
| Supplies | | 1 General & Transition Management | ATCO Infrastructure Solutions Ltd | ATCO 2B/3B CREDITS | \$ (35.94) |
| Supplies | | 1 General & Transition Management | Office Depot | 161626771001 | \$ 179.99 |
| Supplies | | 1 General & Transition Management | Office Depot | 165313549001 | \$ (139.99) |
| Supplies | | 1 General & Transition Management | Office Depot | 165314208001 | \$ 112.97 |
| Supplies | | 1 General & Transition Management | Office Depot | 163737350001 | \$ (129.99) |
| Supplies | | 1 General & Transition Management | Office Depot | 163706783001 | \$ (4.68) |
| Supplies | | 1 General & Transition Management | Office Depot | 159698650001 | \$ 1,669.95 |
| Supplies | | 1 General & Transition Management | Office Depot | 158878979001 | \$ 41.98 |
| Supplies | | 1 General & Transition Management | Office Depot | 158873072001 | \$ 21.24 |
| Supplies | | 1 General & Transition Management | Office Depot | 156530093001 | \$ 4.99 |
| Supplies | | 1 General & Transition Management | Quanta Services Puerto Rico, LLC | QSPR-102020-3B | \$ 400.00 |
| Supplies | | 1 General & Transition Management | Quanta Workforce Solutions, LLC | QWS-032021-2B | \$ 80.00 |
| Supplies | | 1 General & Transition Management | Quanta Workforce Solutions, LLC | QWS-072020-2B-02 | \$ 839.41 |
| Supplies | | 1 General & Transition Management | Quanta Workforce Solutions, LLC | QWS-112020-2B | \$ 1,711.95 |

| Expense Type | MCL Code | Annex II Definition | Vendor | Invoice # | Sum of Total (USD) |
|-------------------|----------|---|---|---------------|--------------------|
| Supplies | | 1 General & Transition Management | Quanta Workforce Solutions, LLC | QWS-122020-2B | \$ 537.42 |
| Supplies Total | | | | | \$ 5,635.01 |
| Third Party Labor | | 1 General & Transition Management | Alvarez & Marsal Corporate Performance Improvement, LLC | 826788-10A | \$ 42,900.00 |
| Third Party Labor | | 1 General & Transition Management | Covington & Burling LLP | 60936922 | \$ 43,032.00 |
| Third Party Labor | | 1 General & Transition Management | Covington & Burling LLP | 60936920 | \$ 6,720.00 |
| Third Party Labor | | 1 General & Transition Management | Global Project Solutions, LLC | 21-1006 | \$ 28,025.00 |
| Third Party Labor | | 1 General & Transition Management | Global Project Solutions, LLC | 21-1007 | \$ 5,500.00 |
| Third Party Labor | | 1 General & Transition Management | Global Project Solutions, LLC | 21-1008 | \$ 26,550.00 |
| Third Party Labor | | 1 General & Transition Management | Global Project Solutions, LLC | 21-1009 | \$ 5,500.00 |
| Third Party Labor | | 1 General & Transition Management | Global Project Solutions, LLC | 21-1010 | \$ 17,850.00 |
| Third Party Labor | | 1 General & Transition Management | Ogletree, Deakins, Nash, Smoak & Stewart, P.C. | 90411730 | \$ 2,592.00 |
| Third Party Labor | | 1 General & Transition Management | Troutman Pepper Hamilton Sanders LLP | 30140020 | \$ 5,352.75 |
| Third Party Labor | | 1 General & Transition Management | WinKom Systems, Inc. | LUMA-20210331 | \$ 5,917.80 |
| Third Party Labor | | 1.02 Plan to Address Gaps in Assets, Technology, Processes, etc. (plan to include cost estimates) | Alumbra LLC | 142 | \$ 1,190.00 |
| Third Party Labor | | 1.02 Plan to Address Gaps in Assets, Technology, Processes, etc. (plan to include cost estimates) | Alumbra LLC | 143 | \$ 15,810.00 |
| Third Party Labor | 2.0304 | Fleet Management Plan | Alumbra LLC | 142 | \$ 340.00 |
| Third Party Labor | 2.0304 | Fleet Management Plan | Alumbra LLC | 143 | \$ 1,700.00 |
| Third Party Labor | 2.031 | Materials Management & Warehouse Plan | Alumbra LLC | 143 | \$ 170.00 |
| Third Party Labor | 2.0312 | Vegetation Management Plan | Alumbra LLC | 142 | \$ 2,550.00 |
| Third Party Labor | 2.0312 | Vegetation Management Plan | Alumbra LLC | 143 | \$ 5,100.00 |
| Third Party Labor | 2.05 | Environmental Exposure Management Plan | ERM-PR, Inc. | 18144 | \$ 10,750.00 |
| Third Party Labor | 4.02 | Evaluating and Updating Customer Service Policies and Procedures | Alumbra LLC | 144 | \$ 59,587.72 |
| Third Party Labor | 4.02 | Evaluating and Updating Customer Service Policies and Procedures | Alumbra LLC | 145 | \$ 22,724.97 |
| Third Party Labor | 4.02 | Evaluating and Updating Customer Service Policies and Procedures | Alumbra LLC | 146 | \$ 26,970.00 |
| Third Party Labor | 4.02 | Evaluating and Updating Customer Service Policies and Procedures | Alumbra LLC | 147 | \$ 21,700.00 |
| Third Party Labor | 4.04 | Development of a Customer Service Transition Plan | Alumbra LLC | 144 | \$ 23,850.08 |
| Third Party Labor | 4.04 | Development of a Customer Service Transition Plan | Alumbra LLC | 145 | \$ 25,224.86 |
| Third Party Labor | 4.04 | Development of a Customer Service Transition Plan | Alumbra LLC | 146 | \$ 44,224.60 |
| Third Party Labor | 4.04 | Development of a Customer Service Transition Plan | Alumbra LLC | 147 | \$ 87,315.84 |
| Third Party Labor | 4.04 | Development of a Customer Service Transition Plan | BridgeSource Utilities Solutions, LLC | 1010 | \$ 113,400.00 |
| Third Party Labor | 4.05 | Development and Implementation of a Service Start and Shut-Off Plan | Alumbra LLC | 144 | \$ 3,674.97 |
| Third Party Labor | 4.05 | Development and Implementation of a Service Start and Shut-Off Plan | Alumbra LLC | 145 | \$ 3,875.04 |
| Third Party Labor | 5.07 | Commencement Cutover Planning | Alvarez & Marsal Corporate Performance Improvement, LLC | 826788-10F | \$ 31,175.00 |
| Third Party Labor | 5.07 | Commencement Cutover Planning | Alvarez & Marsal Corporate Performance Improvement, LLC | 826788-10G | \$ 26,100.00 |
| Third Party Labor | 5.07 | Commencement Cutover Planning | Smartbridge | INV_9895 | \$ 36,135.00 |
| Third Party Labor | 5.07 | Commencement Cutover Planning | Smartbridge | INV_9933 | \$ 39,430.00 |
| Third Party Labor | 5.07 | Commencement Cutover Planning | Smartbridge | INV_9931 | \$ 4,410.00 |
| Third Party Labor | 5.07 | Commencement Cutover Planning | Smartbridge | INV_9930 | \$ 8,800.00 |
| Third Party Labor | 6.05 | Preparing Initial Budgets and Other Financial Forecasts | Alvarez & Marsal Corporate Performance Improvement, LLC | 826788-10C | \$ 40,250.00 |
| Third Party Labor | 6.05 | Preparing Initial Budgets and Other Financial Forecasts | Alvarez & Marsal Corporate Performance Improvement, LLC | 826788-10D | \$ 50,600.00 |
| Third Party Labor | 6.05 | Preparing Initial Budgets and Other Financial Forecasts | Richard Wayne & Roberts, Inc. | 9961 | \$ 4,880.00 |
| Third Party Labor | 6.05 | Preparing Initial Budgets and Other Financial Forecasts | Richard Wayne & Roberts, Inc. | 9948 | \$ 5,612.00 |
| Third Party Labor | 6.05 | Preparing Initial Budgets and Other Financial Forecasts | Richard Wayne & Roberts, Inc. | 9934 | \$ 3,355.00 |
| Third Party Labor | 6.05 | Preparing Initial Budgets and Other Financial Forecasts | Richard Wayne & Roberts, Inc. | 9922 | \$ 16,348.00 |
| Third Party Labor | 6.05 | Preparing Initial Budgets and Other Financial Forecasts | Richard Wayne & Roberts, Inc. | 10043 | \$ 17,737.23 |
| Third Party Labor | 6.05 | Preparing Initial Budgets and Other Financial Forecasts | Richard Wayne & Roberts, Inc. | 10038 | \$ 10,343.82 |
| Third Party Labor | 6.05 | Preparing Initial Budgets and Other Financial Forecasts | Richard Wayne & Roberts, Inc. | 10015 | \$ 3,843.00 |
| Third Party Labor | 6.05 | Preparing Initial Budgets and Other Financial Forecasts | Richard Wayne & Roberts, Inc. | 10063 | \$ 13,600.57 |
| Third Party Labor | 6.07 | Evaluating and Updating Payroll and Labor Cost Reporting systems | People 2.0 North America | RL509397490 | \$ 10,899.00 |
| Third Party Labor | 6.07 | Evaluating and Updating Payroll and Labor Cost Reporting systems | People 2.0 North America | RL509400386 | \$ 14,458.50 |
| Third Party Labor | 6.07 | Evaluating and Updating Payroll and Labor Cost Reporting systems | Resources Global Professionals (RGP) | RGP1069223 | \$ 6,960.00 |
| Third Party Labor | 6.07 | Evaluating and Updating Payroll and Labor Cost Reporting systems | Resources Global Professionals (RGP) | RGP1070304 | \$ 6,400.00 |
| Third Party Labor | 6.07 | Evaluating and Updating Payroll and Labor Cost Reporting systems | Resources Global Professionals (RGP) | RGP1071807 | \$ 8,480.00 |
| Third Party Labor | 6.07 | Evaluating and Updating Payroll and Labor Cost Reporting systems | Resources Global Professionals (RGP) | RGP1072939 | \$ 9,080.00 |
| Third Party Labor | 6.07 | Evaluating and Updating Payroll and Labor Cost Reporting systems | Trans4mative | 1578 | \$ 30,995.00 |
| Third Party Labor | 8.02 | Recruiting and Staffing | Aerotek Professional Services | OP10053758 | \$ 1,810.40 |
| Third Party Labor | 8.02 | Recruiting and Staffing | Aerotek Professional Services | OP10090047 | \$ 1,190.40 |
| Third Party Labor | 8.02 | Recruiting and Staffing | Aerotek Professional Services | OP10090048 | \$ 18,919.68 |
| Third Party Labor | 8.02 | Recruiting and Staffing | Aerotek Professional Services | OP10090051 | \$ 6,858.75 |
| Third Party Labor | 8.02 | Recruiting and Staffing | Aerotek Professional Services | OP10090052 | \$ 1,274.72 |
| Third Party Labor | 8.02 | Recruiting and Staffing | Aerotek Professional Services | OP10106156 | \$ 1,060.20 |

| Expense Type | MCL Code | Annex II Definition | Vendor | Invoice # | Sum of Total (USD) |
|-------------------------|------------|---|--------------------------------------|--------------|--------------------|
| Third Party Labor | 8.02 | Recruiting and Staffing | Aerotek Professional Services | OP10106157 | \$ 22,020.85 |
| Third Party Labor | 8.02 | Recruiting and Staffing | Aerotek Professional Services | OP10106160 | \$ 7,202.10 |
| Third Party Labor | 8.02 | Recruiting and Staffing | Aerotek Professional Services | OP10106161 | \$ 1,448.32 |
| Third Party Labor | 8.02 | Recruiting and Staffing | Aerotek Professional Services | OP10139534 | \$ 951.82 |
| Third Party Labor | 8.02 | Recruiting and Staffing | Aerotek Professional Services | OP10139536 | \$ 1,339.20 |
| Third Party Labor | 8.02 | Recruiting and Staffing | Aerotek Professional Services | OP10139537 | \$ 14,737.45 |
| Third Party Labor | 8.02 | Recruiting and Staffing | Aerotek Professional Services | OP10139540 | \$ 5,933.40 |
| Third Party Labor | 8.02 | Recruiting and Staffing | Aerotek Professional Services | OP10139541 | \$ 917.60 |
| Third Party Labor | 8.02 | Recruiting and Staffing | Aerotek Professional Services | OP10154390 | \$ 942.40 |
| Third Party Labor | 8.02 | Recruiting and Staffing | Aerotek Professional Services | OP10154392 | \$ 1,488.00 |
| Third Party Labor | 8.02 | Recruiting and Staffing | Aerotek Professional Services | OP10154393 | \$ 15,389.39 |
| Third Party Labor | 8.02 | Recruiting and Staffing | Aerotek Professional Services | OP10154396 | \$ 5,181.76 |
| Third Party Labor | 8.02 | Recruiting and Staffing | Aerotek Professional Services | OP10154397 | \$ 1,287.47 |
| Third Party Labor | 8.02 | Recruiting and Staffing | BMA Group | 21-0745 | \$ 8,467.20 |
| Third Party Labor | 8.02 | Recruiting and Staffing | BMA Group | 21-0964 | \$ 12,096.00 |
| Third Party Labor | 8.02 | Recruiting and Staffing | BMA Group | 21-1180 | \$ 14,112.00 |
| Third Party Labor | 8.02 | Recruiting and Staffing | BMA Group | 21-1462 | \$ 14,448.00 |
| Third Party Labor | 8.02 | Recruiting and Staffing | BMA Group | 21-1460 | \$ 7,600.00 |
| Third Party Labor | 8.02 | Recruiting and Staffing | BMA Group | CN-000002554 | \$ (3,466.37) |
| Third Party Labor | 8.02 | Recruiting and Staffing | BMA Group | 21-1671 | \$ 7,600.00 |
| Third Party Labor | 8.02 | Recruiting and Staffing | BMA Group | 21-1672 | \$ 16,128.00 |
| Third Party Labor | 8.02 | Recruiting and Staffing | Iris Vargas | LE 2021-08 | \$ 7,360.00 |
| Third Party Labor | 8.02 | Recruiting and Staffing | Iris Vargas | LE 2021-11 | \$ 7,040.00 |
| Third Party Labor | 8.05 | Stand Up Human Capital Management (HCM) System | Trans4mative | 1557 | \$ 27,010.00 |
| Third Party Labor | 8.05 | Stand Up Human Capital Management (HCM) System | Trans4mative | 1561 | \$ 24,235.00 |
| Third Party Labor | 8.05 | Stand Up Human Capital Management (HCM) System | Trans4mative | 1563 | \$ 7,030.00 |
| Third Party Labor | 8.05 | Stand Up Human Capital Management (HCM) System | Trans4mative | 1577 | \$ 7,862.50 |
| Third Party Labor | 8.05 | Stand Up Human Capital Management (HCM) System | Trans4mative | 1575 | \$ 31,635.00 |
| Third Party Labor | 8.06 | Communication Plan | Aerotek Professional Services | OP10072364 | \$ 4,925.90 |
| Third Party Labor | 8.06 | Communication Plan | Aerotek Professional Services | OP10090046 | \$ 4,942.67 |
| Third Party Labor | 8.06 | Communication Plan | Aerotek Professional Services | OP10106155 | \$ 6,857.20 |
| Third Party Labor | 8.06 | Communication Plan | Aerotek Professional Services | OP10139535 | \$ 7,700.40 |
| Third Party Labor | 8.06 | Communication Plan | Aerotek Professional Services | OP10154391 | \$ 7,805.80 |
| Third Party Labor | 8.07 | Training (Workforce Development) Plan | BMA Group | 21-1461 | \$ 3,990.00 |
| Third Party Labor | 8.08 | Develop Employee Retirement Plan | BMA Group | 21-1460 | \$ 7,600.00 |
| Third Party Labor | 8.1 | Compliance Plan | BMA Group | 21-1460 | \$ 7,410.00 |
| Third Party Labor | 8.1 | Compliance Plan | BMA Group | 21-1671 | \$ 7,600.00 |
| Third Party Labor | 10.02 | Assuming Responsibility for Securing Use of Assets, Facilities, IT / OT, etc. | Aerotek Professional Services | CE06182467 | \$ 1,884.80 |
| Third Party Labor | 10.02 | Assuming Responsibility for Securing Use of Assets, Facilities, IT / OT, etc. | Aerotek Professional Services | CE06192282 | \$ 1,920.14 |
| Third Party Labor | 10.02 | Assuming Responsibility for Securing Use of Assets, Facilities, IT / OT, etc. | Aerotek Professional Services | CE06212428 | \$ 1,884.80 |
| Third Party Labor | 10.02 | Assuming Responsibility for Securing Use of Assets, Facilities, IT / OT, etc. | Aerotek Professional Services | CE06221715 | \$ 1,955.48 |
| Third Party Labor | Non HOC 02 | ServCo IT Systems | Smartbridge | INV_9896 | \$ 17,212.50 |
| Third Party Labor | Non HOC 02 | ServCo IT Systems | Smartbridge | INV_9932 | \$ 24,750.00 |
| Third Party Labor | Non HOC 02 | ServCo IT Systems | Trans4mative | 1576 | \$ 18,860.00 |
| Third Party Labor | Non HOC 02 | ServCo IT Systems | Focus Cloud Americas LLC | INV-0335 | \$ 27,360.00 |
| Third Party Labor | Non HOC 02 | ServCo IT Systems | Focus Cloud Americas LLC | INV-0370 | \$ 29,520.00 |
| Third Party Labor | Non HOC 15 | LUMA MC Ongoing Back Office Support | Aerotek Professional Services | OP10090049 | \$ 1,685.60 |
| Third Party Labor | Non HOC 15 | LUMA MC Ongoing Back Office Support | Aerotek Professional Services | OP10106158 | \$ 1,641.50 |
| Third Party Labor | Non HOC 15 | LUMA MC Ongoing Back Office Support | Aerotek Professional Services | OP10139538 | \$ 1,773.80 |
| Third Party Labor | Non HOC 15 | LUMA MC Ongoing Back Office Support | Aerotek Professional Services | OP10154394 | \$ 1,744.40 |
| Third Party Labor | Non HOC 15 | LUMA MC Ongoing Back Office Support | People 2.0 North America | RL509397492 | \$ 9,100.00 |
| Third Party Labor | Non HOC 15 | LUMA MC Ongoing Back Office Support | People 2.0 North America | RL509397491 | \$ 6,996.00 |
| Third Party Labor | Non HOC 15 | LUMA MC Ongoing Back Office Support | People 2.0 North America | RL509397489 | \$ 4,704.00 |
| Third Party Labor | Non HOC 15 | LUMA MC Ongoing Back Office Support | People 2.0 North America | RL509400388 | \$ 8,568.00 |
| Third Party Labor | Non HOC 15 | LUMA MC Ongoing Back Office Support | People 2.0 North America | RL509400387 | \$ 7,208.00 |
| Third Party Labor | Non HOC 15 | LUMA MC Ongoing Back Office Support | People 2.0 North America | RL509400385 | \$ 4,830.00 |
| Third Party Labor Total | | | | | \$ 1,591,531.98 |
| Third Party Services | 1 | General & Transition Management | American Relocation Connections, LLC | 30983 | \$ 500.00 |
| Third Party Services | 1 | General & Transition Management | American Relocation Connections, LLC | 31212 | \$ 8,624.13 |
| Third Party Services | 1 | General & Transition Management | American Relocation Connections, LLC | 31214 | \$ 3,861.69 |
| Third Party Services | 1 | General & Transition Management | American Relocation Connections, LLC | 97429 | \$ 350.00 |

| Expense Type | MCL Code | Annex II Definition | Vendor | Invoice # | Sum of Total (USD) |
|-----------------------------------|------------|--|---|--------------------|----------------------|
| Third Party Services | | 1 General & Transition Management | American Relocation Connections, LLC | 97427 | \$ 350.00 |
| Third Party Services | | 1 General & Transition Management | ATCO Infrastructure Solutions Ltd | 032021-2LB | \$ (6,846.53) |
| Third Party Services | | 1 General & Transition Management | ATCO Infrastructure Solutions Ltd | ATCO 2B/3B CREDITS | \$ (5,476.16) |
| Third Party Services | | 1 General & Transition Management | Martel, Inc | 21-04-0100 | \$ 18,700.00 |
| Third Party Services | | 1 General & Transition Management | Martel, Inc | 21-04-0102 | \$ 21,476.00 |
| Third Party Services | | 1 General & Transition Management | Martel, Inc | 21-04-0101 | \$ 25,776.50 |
| Third Party Services | | 1 General & Transition Management | Quanta Workforce Solutions, LLC | QWS-072020-2B-02 | \$ 695.00 |
| Third Party Services | 2.0307 | Safety Management Plan | Intelek Technologies, ULC | SIN031821 | \$ 35,855.00 |
| Third Party Services | 2.05 | Environmental Exposure Management Plan | ERM-PR, Inc. | 18145 | \$ 41,700.00 |
| Third Party Services | 8.06 | Communication Plan | Aerotek Professional Services | OP10090046 | \$ 1,984.00 |
| Third Party Services | 8.06 | Communication Plan | Carimus Consulting | 4136 | \$ 12,487.50 |
| Third Party Services | 8.06 | Communication Plan | Carimus Consulting | 4259 | \$ 21,228.75 |
| Third Party Services | 8.06 | Communication Plan | Carimus Consulting | 4258 | \$ 199,454.00 |
| Third Party Services | 8.06 | Communication Plan | Factory108, LLC | 20210019 | \$ 160,966.88 |
| Third Party Services | 8.06 | Communication Plan | Factory108, LLC | 20210020 | \$ 21,000.00 |
| Third Party Services | 8.06 | Communication Plan | Factory108, LLC | 20210022 | \$ 103.00 |
| Third Party Services | 8.06 | Communication Plan | Factory108, LLC | 20210025 | \$ 22,932.00 |
| Third Party Services | 8.06 | Communication Plan | Factory108, LLC | 20210024 | \$ 16,532.25 |
| Third Party Services | 12.02 | Required Insurance | Vidal & Rodriguez, Inc. | 2021-05 | \$ 4,321.00 |
| Third Party Services | Non HOC 15 | LUMA MC Ongoing Back Office Support | Deloitte Tax LLP | 8001719218 | \$ 1,102.50 |
| Third Party Services | Non HOC 15 | LUMA MC Ongoing Back Office Support | Deloitte Tax LLP | 8001719240 | \$ 20,921.20 |
| Third Party Services | Non HOC 15 | LUMA MC Ongoing Back Office Support | Deloitte Tax LLP | 8001753577 | \$ 18,113.00 |
| Third Party Services | Non HOC 15 | LUMA MC Ongoing Back Office Support | Deloitte Tax LLP | 8001753576 | \$ 5,198.00 |
| Third Party Services Total | | | | | \$ 651,909.71 |
| Travel | | 1 General & Transition Management | Aerotek Professional Services | CE06221715 | \$ 17.75 |
| Travel | | 1 General & Transition Management | Alumbra LLC | 133 | \$ (2,039.07) |
| Travel | | 1 General & Transition Management | American Relocation Connections, LLC | 30924 | \$ 835.72 |
| Travel | | 1 General & Transition Management | American Relocation Connections, LLC | 30923 | \$ 5,432.18 |
| Travel | | 1 General & Transition Management | American Relocation Connections, LLC | 30978 | \$ 37,349.08 |
| Travel | | 1 General & Transition Management | American Relocation Connections, LLC | 31268 | \$ 3,549.90 |
| Travel | | 1 General & Transition Management | ATCO Infrastructure Solutions Ltd | 032021-2LB | \$ 7,811.49 |
| Travel | | 1 General & Transition Management | ATCO Infrastructure Solutions Ltd | 012021-2LB CREDIT | \$ (2,219.24) |
| Travel | | 1 General & Transition Management | ATCO Infrastructure Solutions Ltd | ATCO 2B/3B CREDITS | \$ (10,449.17) |
| Travel | | 1 General & Transition Management | ATCO Infrastructure Solutions Ltd | ATCO 2B/3B Credit | \$ (61.93) |
| Travel | | 1 General & Transition Management | ATCO Infrastructure Solutions Ltd | ATCP 2B/3B Credits | \$ (50.22) |
| Travel | | 1 General & Transition Management | Global Project Solutions, LLC | 21-1006 | \$ 7,903.40 |
| Travel | | 1 General & Transition Management | Global Project Solutions, LLC | 21-1008 | \$ 7,628.40 |
| Travel | | 1 General & Transition Management | Laboratorio Clinico El Morro, Inc. | 11 | \$ 15,806.00 |
| Travel | | 1 General & Transition Management | LUMA Employee Expenses - GGSAAH | 2021.04.12 | \$ 1,824.13 |
| Travel | | 1 General & Transition Management | Quanta Workforce Solutions, LLC | QWS-032021-2B | \$ 15,634.82 |
| Travel | | 1 General & Transition Management | Quanta Workforce Solutions, LLC | QWS-072020-2B-02 | \$ 58,146.15 |
| Travel | | 1 General & Transition Management | Quanta Workforce Solutions, LLC | QWS-102020-2B | \$ 15,421.21 |
| Travel | | 1 General & Transition Management | Quanta Workforce Solutions, LLC | QWS-112020-2B | \$ 11,224.05 |
| Travel | | 1 General & Transition Management | Quanta Workforce Solutions, LLC | QWS-122020-2B | \$ 2,303.81 |
| Travel | | 1 General & Transition Management | Resources Global Professionals (RGP) | RGP1070303 | \$ 882.65 |
| Travel | | 1 General & Transition Management | Resources Global Professionals (RGP) | RGP1072938 | \$ 280.74 |
| Travel | | 1 General & Transition Management | Focus Cloud Americas LLC | INV-0359 | \$ 1,640.66 |
| Travel | | 1 General & Transition Management | Hyatt Place San Juan City Center | 050321AHP | \$ 50,331.00 |
| Travel | | 1 General & Transition Management | Hyatt Place San Juan City Center | 050321AHH | \$ 266,970.00 |
| Travel | 1.02 | Plan to Address Gaps in Assets, Technology, Processes, etc. (plan to include cost estimates) | Alumbra LLC | 145 | \$ 5,143.00 |
| Travel | 1.02 | Plan to Address Gaps in Assets, Technology, Processes, etc. (plan to include cost estimates) | Alumbra LLC | 147 | \$ 3,460.40 |
| Travel | 4.02 | Evaluating and Updating Customer Service Policies and Procedures | Alumbra LLC | 145 | \$ 4,155.90 |
| Travel | 4.02 | Evaluating and Updating Customer Service Policies and Procedures | Alumbra LLC | 147 | \$ 3,910.89 |
| Travel | 4.04 | Development of a Customer Service Transition Plan | Alumbra LLC | 145 | \$ 2,517.40 |
| Travel | 4.04 | Development of a Customer Service Transition Plan | Alumbra LLC | 147 | \$ 12,571.08 |
| Travel | 4.04 | Development of a Customer Service Transition Plan | BridgeSource Utilities Solutions, LLC | 1010 | \$ 6,915.70 |
| Travel | 5.07 | Commencement Cutover Planning | Alvarez & Marsal Corporate Performance Improvement, LLC | 826788-10E | \$ 195.74 |
| Travel | 5.07 | Commencement Cutover Planning | Alvarez & Marsal Corporate Performance Improvement, LLC | 826788-10G | \$ 1,497.04 |
| Travel | 5.07 | Commencement Cutover Planning | Smartbridge | INV_9895 | \$ 196.11 |
| Travel | 5.07 | Commencement Cutover Planning | Smartbridge | INV_9930 | \$ 2,320.27 |
| Travel | 6.05 | Preparing Initial Budgets and Other Financial Forecasts | Richard Wayne & Roberts, Inc. | 10038 | \$ 3,714.02 |

| Expense Type | MCL Code | Annex II Definition | Vendor | Invoice # | Sum of Total (USD) |
|---------------------|----------|---|--------------------------------|------------|------------------------|
| Travel | 6.07 | Evaluating and Updating Payroll and Labor Cost Reporting systems | Trans4mative | 1557 | \$ 3,196.13 |
| Travel | 6.07 | Evaluating and Updating Payroll and Labor Cost Reporting systems | Trans4mative | 1575 | \$ 968.76 |
| Travel | 8.02 | Recruiting and Staffing | Aeroteck Professional Services | OP10106162 | \$ 9.74 |
| Travel | 8.02 | Recruiting and Staffing | Aeroteck Professional Services | OP10139542 | \$ 21.07 |
| Travel | 8.02 | Recruiting and Staffing | BMA Group | 21-0964 | \$ 257.38 |
| Travel | 8.02 | Recruiting and Staffing | BMA Group | 21-1671 | \$ 292.32 |
| Travel | 8.02 | Recruiting and Staffing | Iris Vargas | LE 2021-07 | \$ 418.13 |
| Travel | 8.02 | Recruiting and Staffing | Iris Vargas | LE 2021-09 | \$ 5,790.10 |
| Travel | 8.02 | Recruiting and Staffing | Iris Vargas | LE 2021-10 | \$ 924.18 |
| Travel | 10.02 | Assuming Responsibility for Securing Use of Assets, Facilities, IT / OT, etc. | Aeroteck Professional Services | CE06212428 | \$ 55.38 |
| Travel | 10.02 | Assuming Responsibility for Securing Use of Assets, Facilities, IT / OT, etc. | Aeroteck Professional Services | CE06212429 | \$ 252.00 |
| Travel | 10.02 | Assuming Responsibility for Securing Use of Assets, Facilities, IT / OT, etc. | Aeroteck Professional Services | CE06212430 | \$ 7.03 |
| Travel Total | | | | | \$ 554,963.28 |
| Grand Total | | | | | \$ 3,032,933.37 |

Third Party Labor Summary

| HOC Item | Annex II Definition | Vendor | Invoice # | ID Code | Quantity | Price | Total (USD) |
|----------|---|---|---------------|---------|----------|----------|--------------|
| 1 | General & Transition Management | Alvarez & Marsal Corporate Performance Improvement, LLC | 826788-10A | A&M01 | 65 | 660.00 | \$42,900.00 |
| 1 | | Covington & Burling LLP | 60936922 | COV01 | 12.6 | 720.00 | \$9,072.00 |
| 1 | | Covington & Burling LLP | 60936922 | COV02 | 28.3 | 1,200.00 | \$33,960.00 |
| 1 | | Covington & Burling LLP | 60936920 | COV01 | 5.6 | 1,200.00 | \$6,720.00 |
| 1 | | Ogletree, Deakins, Nash, Smoak & Stewart, P.C. | 90411730 | OGL01 | 4.8 | 540.00 | \$2,592.00 |
| 1 | | Global Project Solutions, LLC | 21-1008 | GPS01 | 144 | 184.37 | \$26,549.28 |
| 1 | | Global Project Solutions, LLC | 21-1008 | GPS01 | 1 | 0.72 | \$0.72 |
| 1 | | Global Project Solutions, LLC | 21-1007 | GPS01 | 40 | 137.50 | \$5,500.00 |
| 1 | | Global Project Solutions, LLC | 21-1006 | GPS01 | 1 | 0.76 | \$0.76 |
| 1 | | Global Project Solutions, LLC | 21-1006 | GPS01 | 152 | 184.37 | \$28,024.24 |
| 1 | | Global Project Solutions, LLC | 21-1009 | GPS01 | 40 | 137.50 | \$5,500.00 |
| 1 | | Global Project Solutions, LLC | 21-1010 | GPS02 | 168 | 106.25 | \$17,850.00 |
| 1 | | Troutman Pepper Hamilton Sanders LLP | 30140020 | TPH01 | 6.1 | 877.50 | \$5,352.75 |
| 1 | | WinKom Systems, Inc. | LUMA-20210331 | WIN01 | 60 | 98.63 | \$5,917.80 |
| 1 | General & Transition Management Total | | | | | | \$189,939.55 |
| 1.02 | Plan to Address Gaps in Assets, Technology, Processes, etc. (pl | Alumbra LLC | 142 | ALU06 | 3.5 | 340.00 | \$1,190.00 |
| 1.02 | | Alumbra LLC | 143 | ALU06 | 46.5 | 340.00 | \$15,810.00 |
| 1.02 | Plan to Address Gaps in Assets, Technology, Processes, etc. (p | | | | | | \$17,000.00 |
| 2.0304 | Fleet Management Plan | Alumbra LLC | 142 | ALU06 | 1 | 340.00 | \$340.00 |
| 2.0304 | | Alumbra LLC | 143 | ALU06 | 5 | 340.00 | \$1,700.00 |
| 2.0304 | Fleet Management Plan Total | | | | | | \$2,040.00 |
| 2.031 | Materials Management & Warehouse Plan | Alumbra LLC | 143 | ALU06 | 0.5 | 340.00 | \$170.00 |
| 2.031 | Materials Management & Warehouse Plan Total | | | | | | \$170.00 |
| 2.0312 | Vegetation Management Plan | Alumbra LLC | 142 | ALU06 | 7.5 | 340.00 | \$2,550.00 |
| 2.0312 | | Alumbra LLC | 143 | ALU06 | 15 | 340.00 | \$5,100.00 |
| 2.0312 | Vegetation Management Plan Total | | | | | | \$7,650.00 |
| 2.05 | Environmental Exposure Management Plan | ERM-PR, Inc. | 18144 | ERM10 | 15 | 150.00 | \$2,250.00 |
| 2.05 | | ERM-PR, Inc. | 18144 | ERM09 | 50 | 125.00 | \$6,250.00 |
| 2.05 | | ERM-PR, Inc. | 18144 | ERM04 | 15 | 150.00 | \$2,250.00 |
| 2.05 | Environmental Exposure Management Plan Total | | | | | | \$10,750.00 |
| 4.02 | Evaluating and Updating Customer Service Policies and Proce | Alumbra LLC | 144 | ALU01 | 23 | 300.19 | \$6,904.37 |
| 4.02 | | Alumbra LLC | 144 | ALU19 | 50 | 300.19 | \$15,009.50 |
| 4.02 | | Alumbra LLC | 144 | ALU27 | 125.5 | 300.19 | \$37,673.85 |
| 4.02 | | Alumbra LLC | 145 | ALU01 | 25 | 320.07 | \$8,001.75 |
| 4.02 | | Alumbra LLC | 145 | ALU19 | 32 | 320.07 | \$10,242.24 |
| 4.02 | | Alumbra LLC | 145 | ALU27 | 14 | 320.07 | \$4,480.98 |
| 4.02 | | Alumbra LLC | 146 | ALU08 | 87 | 310.00 | \$26,970.00 |
| 4.02 | | Alumbra LLC | 147 | ALU08 | 70 | 310.00 | \$21,700.00 |
| 4.02 | Evaluating and Updating Customer Service Policies and Proce | | | | | | \$130,982.69 |
| 4.04 | Development of a Customer Service Transition Plan | Alumbra LLC | 144 | ALU01 | 2 | 275.00 | \$550.00 |
| 4.04 | | Alumbra LLC | 144 | ALU01 | 52 | 306.58 | \$15,942.16 |
| 4.04 | | Alumbra LLC | 144 | ALU19 | 24 | 306.58 | \$7,357.92 |
| 4.04 | | Alumbra LLC | 145 | ALU01 | 1 | 275.00 | \$275.00 |
| 4.04 | | Alumbra LLC | 145 | ALU01 | 43 | 319.87 | \$13,754.41 |
| 4.04 | | Alumbra LLC | 145 | ALU19 | 35 | 319.87 | \$11,195.45 |
| 4.04 | | Alumbra LLC | 146 | ALU15 | 58 | 339.45 | \$19,688.10 |
| 4.04 | | Alumbra LLC | 146 | ALU26 | 2.5 | 310.00 | \$775.00 |
| 4.04 | | Alumbra LLC | 146 | ALU26 | 70 | 339.45 | \$23,761.50 |
| 4.04 | | Alumbra LLC | 147 | ALU03 | 125 | 312.96 | \$39,120.00 |
| 4.04 | | Alumbra LLC | 147 | ALU15 | 80 | 312.96 | \$25,036.80 |
| 4.04 | | Alumbra LLC | 147 | ALU26 | 74 | 312.96 | \$23,159.04 |
| 4.04 | | BridgeSource Utilities Solutions, LLC | 1010 | BRI01 | 228 | 150.00 | \$34,200.00 |
| 4.04 | | BridgeSource Utilities Solutions, LLC | 1010 | BRI02 | 222 | 200.00 | \$44,400.00 |
| 4.04 | | BridgeSource Utilities Solutions, LLC | 1010 | BRI04 | 232 | 150.00 | \$34,800.00 |
| 4.04 | Development of a Customer Service Transition Plan Total | | | | | | \$294,015.38 |
| 4.05 | Development and Implementation of a Service Start and Shut-d | Alumbra LLC | 144 | ALU01 | 12 | 282.69 | \$3,392.28 |
| 4.05 | | Alumbra LLC | 144 | ALU19 | 1 | 282.69 | \$282.69 |
| 4.05 | | Alumbra LLC | 145 | ALU01 | 10 | 298.08 | \$2,980.80 |
| 4.05 | | Alumbra LLC | 145 | ALU19 | 3 | 298.08 | \$894.24 |

| HOC Item | Annex II Definition | Vendor | Invoice # | ID Code | Quantity | Price | Total (USD) |
|----------|--|---|-------------|---------|----------|--------|--------------|
| 4.05 | Development and Implementation of a Service Start and Shut | | | | | | \$7,550.01 |
| 5.07 | Commencement Cutover Planning | Alvarez & Marsal Corporate Performance Improvement, LLC | 826788-10F | A&M05 | 43 | 725.00 | \$31,175.00 |
| 5.07 | | Alvarez & Marsal Corporate Performance Improvement, LLC | 826788-10G | A&M05 | 36 | 725.00 | \$26,100.00 |
| 5.07 | | Smartbridge | INV_9895 | SMA01 | 72 | 200.00 | \$14,400.00 |
| 5.07 | | Smartbridge | INV_9895 | SMA02 | 71 | 225.00 | \$15,975.00 |
| 5.07 | | Smartbridge | INV_9895 | SMA05 | 32 | 180.00 | \$5,760.00 |
| 5.07 | | Smartbridge | INV_9933 | SMA01 | 90.5 | 200.00 | \$18,100.00 |
| 5.07 | | Smartbridge | INV_9933 | SMA02 | 74 | 225.00 | \$16,650.00 |
| 5.07 | | Smartbridge | INV_9933 | SMA05 | 26 | 180.00 | \$4,680.00 |
| 5.07 | | Smartbridge | INV_9931 | SMA06 | 21 | 210.00 | \$4,410.00 |
| 5.07 | | Smartbridge | INV_9930 | SMA06 | 40 | 220.00 | \$8,800.00 |
| 5.07 | Commencement Cutover Planning Total | | | | | | \$146,050.00 |
| 6.05 | Preparing Initial Budgets and Other Financial Forecasts | Alvarez & Marsal Corporate Performance Improvement, LLC | 826788-10C | A&M03 | 70 | 575.00 | \$40,250.00 |
| 6.05 | | Alvarez & Marsal Corporate Performance Improvement, LLC | 826788-10D | A&M04 | 88 | 575.00 | \$50,600.00 |
| 6.05 | | Richard Wayne & Roberts, Inc. | 9961 | RWR01 | 40 | 122.00 | \$4,880.00 |
| 6.05 | | Richard Wayne & Roberts, Inc. | 9948 | RWR01 | 40 | 122.00 | \$4,880.00 |
| 6.05 | | Richard Wayne & Roberts, Inc. | 9948 | RWR01 | 4 | 183.00 | \$732.00 |
| 6.05 | | Richard Wayne & Roberts, Inc. | 9934 | RWR01 | 27.5 | 122.00 | \$3,355.00 |
| 6.05 | | Richard Wayne & Roberts, Inc. | 9922 | RWR01 | 134 | 122.00 | \$16,348.00 |
| 6.05 | | Richard Wayne & Roberts, Inc. | 10043 | RWR01 | 40 | 250.70 | \$10,028.00 |
| 6.05 | | Richard Wayne & Roberts, Inc. | 10043 | RWR01 | 20.5 | 376.06 | \$7,709.23 |
| 6.05 | | Richard Wayne & Roberts, Inc. | 10038 | RWR01 | 18 | 122.00 | \$2,196.00 |
| 6.05 | | Richard Wayne & Roberts, Inc. | 10038 | RWR01 | 22 | 250.70 | \$5,515.40 |
| 6.05 | | Richard Wayne & Roberts, Inc. | 10038 | RWR01 | 7 | 376.06 | \$2,632.42 |
| 6.05 | | Richard Wayne & Roberts, Inc. | 10015 | RWR01 | 31.5 | 122.00 | \$3,843.00 |
| 6.05 | | Richard Wayne & Roberts, Inc. | 10063 | RWR01 | 40 | 250.70 | \$10,028.00 |
| 6.05 | | Richard Wayne & Roberts, Inc. | 10063 | RWR01 | 9.5 | 376.06 | \$3,572.57 |
| 6.05 | Preparing Initial Budgets and Other Financial Forecasts Total | | | | | | \$166,569.62 |
| 6.07 | Evaluating and Updating Payroll and Labor Cost Reporting systems | People 2.0 North America | RL509397490 | PEO01 | 86.5 | 126.00 | \$10,899.00 |
| 6.07 | | People 2.0 North America | RL509400386 | PEO01 | 114.75 | 126.00 | \$14,458.50 |
| 6.07 | | Resources Global Professionals (RGP) | RGPI069223 | RGPO1 | 43.5 | 160.00 | \$6,960.00 |
| 6.07 | | Resources Global Professionals (RGP) | RGPI070304 | RGPO1 | 40 | 160.00 | \$6,400.00 |
| 6.07 | | Resources Global Professionals (RGP) | RGPI071807 | RGPO1 | 2 | 240.00 | \$480.00 |
| 6.07 | | Resources Global Professionals (RGP) | RGPI071807 | RGPO1 | 50 | 160.00 | \$8,000.00 |
| 6.07 | | Resources Global Professionals (RGP) | RGPI072939 | RGPO1 | 4.5 | 240.00 | \$1,080.00 |
| 6.07 | | Resources Global Professionals (RGP) | RGPI072939 | RGPO1 | 50 | 160.00 | \$8,000.00 |
| 6.07 | | Trans4mative | 1578 | TRA01 | 125 | 175.00 | \$21,875.00 |
| 6.07 | | Trans4mative | 1578 | TRA06 | 48 | 190.00 | \$9,120.00 |
| 6.07 | Evaluating and Updating Payroll and Labor Cost Reporting systems | | | | | | \$87,272.50 |
| 8.02 | Recruiting and Staffing | Aerotek Professional Services | OP10053758 | AER04 | 40 | 22.94 | \$917.60 |
| 8.02 | | Aerotek Professional Services | OP10053758 | AER06 | 40 | 22.32 | \$892.80 |
| 8.02 | | Aerotek Professional Services | OP10090047 | AER29 | 32 | 37.20 | \$1,190.40 |
| 8.02 | | Aerotek Professional Services | OP10090048 | AER02 | 40 | 37.20 | \$1,488.00 |
| 8.02 | | Aerotek Professional Services | OP10090048 | AER02 | 10 | 55.80 | \$558.00 |
| 8.02 | | Aerotek Professional Services | OP10090048 | AER05 | 40 | 31.00 | \$1,240.00 |
| 8.02 | | Aerotek Professional Services | OP10090048 | AER08 | 40 | 37.20 | \$1,488.00 |
| 8.02 | | Aerotek Professional Services | OP10090048 | AER09 | 40 | 37.20 | \$1,488.00 |
| 8.02 | | Aerotek Professional Services | OP10090048 | AER09 | 9.5 | 55.80 | \$530.10 |
| 8.02 | | Aerotek Professional Services | OP10090048 | AER13 | 40 | 37.20 | \$1,488.00 |
| 8.02 | | Aerotek Professional Services | OP10090048 | AER15 | 40 | 37.20 | \$1,488.00 |
| 8.02 | | Aerotek Professional Services | OP10090048 | AER15 | 13 | 55.80 | \$725.40 |
| 8.02 | | Aerotek Professional Services | OP10090048 | AER16 | 40 | 37.20 | \$1,488.00 |
| 8.02 | | Aerotek Professional Services | OP10090048 | AER16 | 7.92 | 55.80 | \$441.94 |
| 8.02 | | Aerotek Professional Services | OP10090048 | AER17 | 40 | 37.20 | \$1,488.00 |
| 8.02 | | Aerotek Professional Services | OP10090048 | AER17 | 14.5 | 55.80 | \$809.10 |
| 8.02 | | Aerotek Professional Services | OP10090048 | AER22 | 40 | 37.20 | \$1,488.00 |
| 8.02 | | Aerotek Professional Services | OP10090048 | AER22 | 10 | 55.80 | \$558.00 |
| 8.02 | | Aerotek Professional Services | OP10090048 | AER27 | 40 | 37.20 | \$1,488.00 |
| 8.02 | | Aerotek Professional Services | OP10090048 | AER27 | 11.92 | 55.80 | \$665.14 |
| 8.02 | | Aerotek Professional Services | OP10090051 | AER01 | 13.5 | 27.90 | \$376.65 |
| 8.02 | | Aerotek Professional Services | OP10090051 | AER01 | 40 | 18.60 | \$744.00 |
| 8.02 | | Aerotek Professional Services | OP10090051 | AER03 | 40 | 18.60 | \$744.00 |

| HOC Item | Annex II Definition | Vendor | Invoice # | ID Code | Quantity | Price | Total (USD) |
|----------|---------------------|--------------------------------|------------|---------|----------|-------|-------------|
| 8.02 | | Aeroteck Professional Services | OP10090051 | AER07 | 40 | 18.60 | \$744.00 |
| 8.02 | | Aeroteck Professional Services | OP10090051 | AER11 | 8 | 27.90 | \$223.20 |
| 8.02 | | Aeroteck Professional Services | OP10090051 | AER11 | 40 | 18.60 | \$744.00 |
| 8.02 | | Aeroteck Professional Services | OP10090051 | AER14 | 3 | 27.90 | \$83.70 |
| 8.02 | | Aeroteck Professional Services | OP10090051 | AER14 | 40 | 18.60 | \$744.00 |
| 8.02 | | Aeroteck Professional Services | OP10090051 | AER19 | 40 | 18.60 | \$744.00 |
| 8.02 | | Aeroteck Professional Services | OP10090051 | AER20 | 8 | 27.90 | \$223.20 |
| 8.02 | | Aeroteck Professional Services | OP10090051 | AER20 | 40 | 18.60 | \$744.00 |
| 8.02 | | Aeroteck Professional Services | OP10090051 | AER31 | 40 | 18.60 | \$744.00 |
| 8.02 | | Aeroteck Professional Services | OP10090052 | AER04 | 40 | 22.94 | \$917.60 |
| 8.02 | | Aeroteck Professional Services | OP10090052 | AER06 | 16 | 22.32 | \$357.12 |
| 8.02 | | Aeroteck Professional Services | OP10106156 | AER29 | 28.5 | 37.20 | \$1,060.20 |
| 8.02 | | Aeroteck Professional Services | OP10106157 | AER02 | 40 | 37.20 | \$1,488.00 |
| 8.02 | | Aeroteck Professional Services | OP10106157 | AER02 | 6 | 55.80 | \$334.80 |
| 8.02 | | Aeroteck Professional Services | OP10106157 | AER05 | 40 | 31.00 | \$1,240.00 |
| 8.02 | | Aeroteck Professional Services | OP10106157 | AER05 | 6.5 | 46.50 | \$302.25 |
| 8.02 | | Aeroteck Professional Services | OP10106157 | AER08 | 40 | 37.20 | \$1,488.00 |
| 8.02 | | Aeroteck Professional Services | OP10106157 | AER08 | 7 | 55.80 | \$390.60 |
| 8.02 | | Aeroteck Professional Services | OP10106157 | AER09 | 40 | 37.20 | \$1,488.00 |
| 8.02 | | Aeroteck Professional Services | OP10106157 | AER09 | 19 | 55.80 | \$1,060.20 |
| 8.02 | | Aeroteck Professional Services | OP10106157 | AER13 | 40 | 37.20 | \$1,488.00 |
| 8.02 | | Aeroteck Professional Services | OP10106157 | AER13 | 8.5 | 55.80 | \$474.30 |
| 8.02 | | Aeroteck Professional Services | OP10106157 | AER15 | 40 | 37.20 | \$1,488.00 |
| 8.02 | | Aeroteck Professional Services | OP10106157 | AER15 | 8 | 55.80 | \$446.40 |
| 8.02 | | Aeroteck Professional Services | OP10106157 | AER16 | 40 | 37.20 | \$1,488.00 |
| 8.02 | | Aeroteck Professional Services | OP10106157 | AER16 | 6.83 | 55.80 | \$381.11 |
| 8.02 | | Aeroteck Professional Services | OP10106157 | AER17 | 40 | 37.20 | \$1,488.00 |
| 8.02 | | Aeroteck Professional Services | OP10106157 | AER17 | 25 | 55.80 | \$1,395.00 |
| 8.02 | | Aeroteck Professional Services | OP10106157 | AER22 | 40 | 37.20 | \$1,488.00 |
| 8.02 | | Aeroteck Professional Services | OP10106157 | AER22 | 22 | 55.80 | \$1,227.60 |
| 8.02 | | Aeroteck Professional Services | OP10106157 | AER27 | 40 | 37.20 | \$1,488.00 |
| 8.02 | | Aeroteck Professional Services | OP10106157 | AER27 | 24.67 | 55.80 | \$1,376.59 |
| 8.02 | | Aeroteck Professional Services | OP10106160 | AER01 | 4 | 27.90 | \$111.60 |
| 8.02 | | Aeroteck Professional Services | OP10106160 | AER01 | 40 | 18.60 | \$744.00 |
| 8.02 | | Aeroteck Professional Services | OP10106160 | AER03 | 7 | 27.90 | \$195.30 |
| 8.02 | | Aeroteck Professional Services | OP10106160 | AER03 | 40 | 18.60 | \$744.00 |
| 8.02 | | Aeroteck Professional Services | OP10106160 | AER07 | 4 | 17.25 | \$69.00 |
| 8.02 | | Aeroteck Professional Services | OP10106160 | AER07 | 4 | 27.90 | \$111.60 |
| 8.02 | | Aeroteck Professional Services | OP10106160 | AER07 | 36 | 18.60 | \$669.60 |
| 8.02 | | Aeroteck Professional Services | OP10106160 | AER11 | 3.5 | 27.90 | \$97.65 |
| 8.02 | | Aeroteck Professional Services | OP10106160 | AER11 | 40 | 18.60 | \$744.00 |
| 8.02 | | Aeroteck Professional Services | OP10106160 | AER14 | 12.5 | 27.90 | \$348.75 |
| 8.02 | | Aeroteck Professional Services | OP10106160 | AER14 | 40 | 18.60 | \$744.00 |
| 8.02 | | Aeroteck Professional Services | OP10106160 | AER19 | 40 | 18.60 | \$744.00 |
| 8.02 | | Aeroteck Professional Services | OP10106160 | AER20 | 7 | 27.90 | \$195.30 |
| 8.02 | | Aeroteck Professional Services | OP10106160 | AER20 | 40 | 18.60 | \$744.00 |
| 8.02 | | Aeroteck Professional Services | OP10106160 | AER31 | 7 | 27.90 | \$195.30 |
| 8.02 | | Aeroteck Professional Services | OP10106160 | AER31 | 40 | 18.60 | \$744.00 |
| 8.02 | | Aeroteck Professional Services | OP10106161 | AER04 | 32 | 22.94 | \$734.08 |
| 8.02 | | Aeroteck Professional Services | OP10106161 | AER06 | 32 | 22.32 | \$714.24 |
| 8.02 | | Aeroteck Professional Services | OP10139534 | (blank) | 1 | 9.42 | \$9.42 |
| 8.02 | | Aeroteck Professional Services | OP10139534 | AER39 | 40 | 23.56 | \$942.40 |
| 8.02 | | Aeroteck Professional Services | OP10139536 | AER29 | 36 | 37.20 | \$1,339.20 |
| 8.02 | | Aeroteck Professional Services | OP10139537 | AER02 | 40 | 37.20 | \$1,488.00 |
| 8.02 | | Aeroteck Professional Services | OP10139537 | AER05 | 39.25 | 31.00 | \$1,216.75 |
| 8.02 | | Aeroteck Professional Services | OP10139537 | AER08 | 40 | 37.20 | \$1,488.00 |
| 8.02 | | Aeroteck Professional Services | OP10139537 | AER08 | 1 | 55.80 | \$55.80 |
| 8.02 | | Aeroteck Professional Services | OP10139537 | AER09 | 40 | 37.20 | \$1,488.00 |
| 8.02 | | Aeroteck Professional Services | OP10139537 | AER09 | 1 | 55.80 | \$55.80 |
| 8.02 | | Aeroteck Professional Services | OP10139537 | AER13 | 40 | 37.20 | \$1,488.00 |
| 8.02 | | Aeroteck Professional Services | OP10139537 | AER15 | 36 | 37.20 | \$1,339.20 |
| 8.02 | | Aeroteck Professional Services | OP10139537 | AER15 | 4 | 34.50 | \$138.00 |

| HOC Item | Annex II Definition | Vendor | Invoice # | ID Code | Quantity | Price | Total (USD) |
|----------|---------------------|--------------------------------|------------|---------|----------|-------|-------------|
| 8.02 | | Aeroteck Professional Services | OP10139537 | AER16 | 40 | 37.20 | \$1,488.00 |
| 8.02 | | Aeroteck Professional Services | OP10139537 | AER17 | 40 | 37.20 | \$1,488.00 |
| 8.02 | | Aeroteck Professional Services | OP10139537 | AER22 | 40 | 37.20 | \$1,488.00 |
| 8.02 | | Aeroteck Professional Services | OP10139537 | AER22 | 0.5 | 55.80 | \$27.90 |
| 8.02 | | Aeroteck Professional Services | OP10139537 | AER27 | 40 | 37.20 | \$1,488.00 |
| 8.02 | | Aeroteck Professional Services | OP10139540 | AER01 | 39 | 18.60 | \$725.40 |
| 8.02 | | Aeroteck Professional Services | OP10139540 | AER03 | 40 | 18.60 | \$744.00 |
| 8.02 | | Aeroteck Professional Services | OP10139540 | AER07 | 40 | 18.60 | \$744.00 |
| 8.02 | | Aeroteck Professional Services | OP10139540 | AER11 | 40 | 18.60 | \$744.00 |
| 8.02 | | Aeroteck Professional Services | OP10139540 | AER14 | 40 | 18.60 | \$744.00 |
| 8.02 | | Aeroteck Professional Services | OP10139540 | AER19 | 40 | 18.60 | \$744.00 |
| 8.02 | | Aeroteck Professional Services | OP10139540 | AER20 | 40 | 18.60 | \$744.00 |
| 8.02 | | Aeroteck Professional Services | OP10139540 | AER31 | 40 | 18.60 | \$744.00 |
| 8.02 | | Aeroteck Professional Services | OP10139541 | AER04 | 40 | 22.94 | \$917.60 |
| 8.02 | | Aeroteck Professional Services | OP10154390 | AER39 | 40 | 23.56 | \$942.40 |
| 8.02 | | Aeroteck Professional Services | OP10154392 | AER29 | 40 | 37.20 | \$1,488.00 |
| 8.02 | | Aeroteck Professional Services | OP10154393 | AER02 | 40 | 37.20 | \$1,488.00 |
| 8.02 | | Aeroteck Professional Services | OP10154393 | AER05 | 40 | 31.00 | \$1,240.00 |
| 8.02 | | Aeroteck Professional Services | OP10154393 | AER08 | 40 | 37.20 | \$1,488.00 |
| 8.02 | | Aeroteck Professional Services | OP10154393 | AER08 | 1 | 55.80 | \$55.80 |
| 8.02 | | Aeroteck Professional Services | OP10154393 | AER09 | 40 | 37.20 | \$1,488.00 |
| 8.02 | | Aeroteck Professional Services | OP10154393 | AER09 | 5 | 55.80 | \$279.00 |
| 8.02 | | Aeroteck Professional Services | OP10154393 | AER13 | 40 | 37.20 | \$1,488.00 |
| 8.02 | | Aeroteck Professional Services | OP10154393 | AER13 | 3.5 | 55.80 | \$195.30 |
| 8.02 | | Aeroteck Professional Services | OP10154393 | AER15 | 40 | 37.20 | \$1,488.00 |
| 8.02 | | Aeroteck Professional Services | OP10154393 | AER16 | 40 | 37.20 | \$1,488.00 |
| 8.02 | | Aeroteck Professional Services | OP10154393 | AER17 | 40 | 37.20 | \$1,488.00 |
| 8.02 | | Aeroteck Professional Services | OP10154393 | AER22 | 38 | 37.20 | \$1,413.60 |
| 8.02 | | Aeroteck Professional Services | OP10154393 | AER22 | 4.5 | 55.80 | \$251.10 |
| 8.02 | | Aeroteck Professional Services | OP10154393 | AER22 | 2 | 34.50 | \$69.00 |
| 8.02 | | Aeroteck Professional Services | OP10154393 | AER27 | 34 | 37.20 | \$1,264.80 |
| 8.02 | | Aeroteck Professional Services | OP10154393 | AER27 | 3.67 | 55.80 | \$204.79 |
| 8.02 | | Aeroteck Professional Services | OP10154396 | AER03 | 40 | 18.60 | \$744.00 |
| 8.02 | | Aeroteck Professional Services | OP10154396 | AER07 | 38 | 18.60 | \$706.80 |
| 8.02 | | Aeroteck Professional Services | OP10154396 | AER11 | 40 | 18.60 | \$744.00 |
| 8.02 | | Aeroteck Professional Services | OP10154396 | AER14 | 2 | 27.90 | \$55.80 |
| 8.02 | | Aeroteck Professional Services | OP10154396 | AER14 | 40 | 18.60 | \$744.00 |
| 8.02 | | Aeroteck Professional Services | OP10154396 | AER19 | 39.42 | 18.60 | \$733.21 |
| 8.02 | | Aeroteck Professional Services | OP10154396 | AER20 | 40 | 18.60 | \$744.00 |
| 8.02 | | Aeroteck Professional Services | OP10154396 | AER31 | 8 | 17.25 | \$138.00 |
| 8.02 | | Aeroteck Professional Services | OP10154396 | AER31 | 30.75 | 18.60 | \$571.95 |
| 8.02 | | Aeroteck Professional Services | OP10154397 | AER04 | 40 | 22.94 | \$917.60 |
| 8.02 | | Aeroteck Professional Services | OP10154397 | AER06 | 16 | 22.32 | \$357.12 |
| 8.02 | | Aeroteck Professional Services | OP10154397 | (blank) | 1 | 12.75 | \$12.75 |
| 8.02 | | Iris Vargas | LE 2021-08 | IRI01 | 92 | 80.00 | \$7,360.00 |
| 8.02 | | Iris Vargas | LE 2021-11 | IRI01 | 88 | 80.00 | \$7,040.00 |
| 8.02 | | BMA Group | 21-0745 | BMA01 | 80 | 25.20 | \$2,016.00 |
| 8.02 | | BMA Group | 21-0745 | BMA03 | 32 | 25.20 | \$806.40 |
| 8.02 | | BMA Group | 21-0745 | BMA05 | 80 | 25.20 | \$2,016.00 |
| 8.02 | | BMA Group | 21-0745 | BMA06 | 32 | 25.20 | \$806.40 |
| 8.02 | | BMA Group | 21-0745 | BMA08 | 80 | 25.20 | \$2,016.00 |
| 8.02 | | BMA Group | 21-0745 | BMA09 | 32 | 25.20 | \$806.40 |
| 8.02 | | BMA Group | 21-0964 | BMA01 | 80 | 25.20 | \$2,016.00 |
| 8.02 | | BMA Group | 21-0964 | BMA03 | 80 | 25.20 | \$2,016.00 |
| 8.02 | | BMA Group | 21-0964 | BMA05 | 80 | 25.20 | \$2,016.00 |
| 8.02 | | BMA Group | 21-0964 | BMA06 | 80 | 25.20 | \$2,016.00 |
| 8.02 | | BMA Group | 21-0964 | BMA08 | 80 | 25.20 | \$2,016.00 |
| 8.02 | | BMA Group | 21-0964 | BMA09 | 80 | 25.20 | \$2,016.00 |
| 8.02 | | BMA Group | 21-1180 | BMA01 | 80 | 25.20 | \$2,016.00 |
| 8.02 | | BMA Group | 21-1180 | BMA03 | 120 | 25.20 | \$3,024.00 |
| 8.02 | | BMA Group | 21-1180 | BMA05 | 80 | 25.20 | \$2,016.00 |
| 8.02 | | BMA Group | 21-1180 | BMA06 | 80 | 25.20 | \$2,016.00 |

| HOC Item | Annex II Definition | Vendor | Invoice # | ID Code | Quantity | Price | Total (USD) |
|----------|--|-------------------------------|--------------|---------|----------|------------|--------------|
| 8.02 | | BMA Group | 21-1180 | BMA08 | 80 | 25.20 | \$2,016.00 |
| 8.02 | | BMA Group | 21-1180 | BMA09 | 80 | 25.20 | \$2,016.00 |
| 8.02 | | BMA Group | 21-1180 | BMA12 | 40 | 25.20 | \$1,008.00 |
| 8.02 | | BMA Group | 21-1462 | BMA01 | 80 | 25.20 | \$2,016.00 |
| 8.02 | | BMA Group | 21-1462 | BMA05 | 80 | 25.20 | \$2,016.00 |
| 8.02 | | BMA Group | 21-1462 | BMA06 | 32 | 25.20 | \$806.40 |
| 8.02 | | BMA Group | 21-1462 | BMA08 | 24 | 25.20 | \$604.80 |
| 8.02 | | BMA Group | 21-1462 | BMA09 | 80 | 25.20 | \$2,016.00 |
| 8.02 | | BMA Group | 21-1462 | BMA12 | 80 | 25.20 | \$2,016.00 |
| 8.02 | | BMA Group | 21-1462 | BMA11 | 80 | 25.20 | \$2,016.00 |
| 8.02 | | BMA Group | 21-1462 | BMA13 | 64 | 25.20 | \$1,612.80 |
| 8.02 | | BMA Group | 21-1462 | BMA14 | 64 | 21.00 | \$1,344.00 |
| 8.02 | | BMA Group | 21-1460 | BMA07 | 80 | 95.00 | \$7,600.00 |
| 8.02 | | BMA Group | CN-000002554 | (blank) | 1 | (3,466.37) | (\$3,466.37) |
| 8.02 | | BMA Group | 21-1671 | BMA07 | 80 | 95.00 | \$7,600.00 |
| 8.02 | | BMA Group | 21-1672 | BMA01 | 80 | 25.20 | \$2,016.00 |
| 8.02 | | BMA Group | 21-1672 | BMA05 | 80 | 25.20 | \$2,016.00 |
| 8.02 | | BMA Group | 21-1672 | BMA09 | 80 | 25.20 | \$2,016.00 |
| 8.02 | | BMA Group | 21-1672 | BMA12 | 80 | 25.20 | \$2,016.00 |
| 8.02 | | BMA Group | 21-1672 | BMA11 | 80 | 25.20 | \$2,016.00 |
| 8.02 | | BMA Group | 21-1672 | BMA13 | 80 | 25.20 | \$2,016.00 |
| 8.02 | | BMA Group | 21-1672 | BMA14 | 80 | 25.20 | \$2,016.00 |
| 8.02 | | BMA Group | 21-1672 | BMA15 | 80 | 25.20 | \$2,016.00 |
| 8.02 | Recruiting and Staffing Total | | | | | | \$201,338.74 |
| 8.05 | Stand Up Human Capital Management (HCM) System | Trans4mative | 1557 | TRA02 | 64 | 185.00 | \$11,840.00 |
| 8.05 | | Trans4mative | 1557 | TRA04 | 82 | 185.00 | \$15,170.00 |
| 8.05 | | Trans4mative | 1561 | TRA02 | 68 | 185.00 | \$12,580.00 |
| 8.05 | | Trans4mative | 1561 | TRA04 | 63 | 185.00 | \$11,655.00 |
| 8.05 | | Trans4mative | 1563 | TRA03 | 38 | 185.00 | \$7,030.00 |
| 8.05 | | Trans4mative | 1577 | TRA03 | 42.5 | 185.00 | \$7,862.50 |
| 8.05 | | Trans4mative | 1575 | TRA02 | 88 | 185.00 | \$16,280.00 |
| 8.05 | | Trans4mative | 1575 | TRA04 | 83 | 185.00 | \$15,355.00 |
| 8.05 | Stand Up Human Capital Management (HCM) System Total | | | | | | \$97,772.50 |
| 8.06 | Communication Plan | Aerotek Professional Services | OP10072364 | AER21 | 20 | 31.00 | \$620.00 |
| 8.06 | | Aerotek Professional Services | OP10072364 | AER26 | 22.5 | 105.40 | \$2,371.50 |
| 8.06 | | Aerotek Professional Services | OP10072364 | AER33 | 40 | 48.36 | \$1,934.40 |
| 8.06 | | Aerotek Professional Services | OP10090046 | AER21 | 20 | 31.00 | \$620.00 |
| 8.06 | | Aerotek Professional Services | OP10090046 | AER26 | 22.5 | 105.40 | \$2,371.50 |
| 8.06 | | Aerotek Professional Services | OP10090046 | AER33 | 32 | 48.36 | \$1,547.52 |
| 8.06 | | Aerotek Professional Services | OP10090046 | AER33 | 9 | 44.85 | \$403.65 |
| 8.06 | | Aerotek Professional Services | OP10106155 | AER26 | 22 | 105.40 | \$2,318.80 |
| 8.06 | | Aerotek Professional Services | OP10106155 | AER33 | 40 | 48.36 | \$1,934.40 |
| 8.06 | | Aerotek Professional Services | OP10106155 | AER34 | 20 | 99.20 | \$1,984.00 |
| 8.06 | | Aerotek Professional Services | OP10106155 | AER35 | 20 | 31.00 | \$620.00 |
| 8.06 | | Aerotek Professional Services | OP10139535 | AER21 | 20 | 31.00 | \$620.00 |
| 8.06 | | Aerotek Professional Services | OP10139535 | AER26 | 30 | 105.40 | \$3,162.00 |
| 8.06 | | Aerotek Professional Services | OP10139535 | AER33 | 40 | 48.36 | \$1,934.40 |
| 8.06 | | Aerotek Professional Services | OP10139535 | AER34 | 20 | 99.20 | \$1,984.00 |
| 8.06 | | Aerotek Professional Services | OP10154391 | AER21 | 20 | 31.00 | \$620.00 |
| 8.06 | | Aerotek Professional Services | OP10154391 | AER26 | 31 | 105.40 | \$3,267.40 |
| 8.06 | | Aerotek Professional Services | OP10154391 | AER33 | 40 | 48.36 | \$1,934.40 |
| 8.06 | | Aerotek Professional Services | OP10154391 | AER34 | 20 | 99.20 | \$1,984.00 |
| 8.06 | Communication Plan Total | | | | | | \$32,231.97 |
| 8.07 | Training (Workforce Development) Plan | BMA Group | 21-1461 | BMA10 | 42 | 95.00 | \$3,990.00 |
| 8.07 | Training (Workforce Development) Plan Total | | | | | | \$3,990.00 |
| 8.08 | Develop Employee Retirement Plan | BMA Group | 21-1460 | BMA02 | 80 | 95.00 | \$7,600.00 |
| 8.08 | Develop Employee Retirement Plan Total | | | | | | \$7,600.00 |
| 8.1 | Compliance Plan | BMA Group | 21-1460 | BMA04 | 78 | 95.00 | \$7,410.00 |
| 8.1 | | BMA Group | 21-1671 | BMA04 | 80 | 95.00 | \$7,600.00 |
| 8.1 | Compliance Plan Total | | | | | | \$15,010.00 |
| 10.02 | Assuming Responsibility for Securing Use of Assets, Facilities, IT | Aerotek Professional Services | CE06182467 | AER32 | 40 | 47.12 | \$1,884.80 |
| 10.02 | | Aerotek Professional Services | CE06192282 | AER32 | 40.75 | 47.12 | \$1,920.14 |

| HOC Item | Annex II Definition | Vendor | Invoice # | ID Code | Quantity | Price | Total (USD) |
|------------|---|-------------------------------|-------------|---------|----------|--------|--------------|
| 10.02 | | Aerotek Professional Services | CE06212428 | AER32 | 40 | 47.12 | \$1,884.80 |
| 10.02 | | Aerotek Professional Services | CE06221715 | AER32 | 41.5 | 47.12 | \$1,955.48 |
| 10.02 | Assuming Responsibility for Securing Use of Assets, Facilities, | | | | | | \$7,645.22 |
| Non HOC 02 | ServCo IT Systems | Smartbridge | INV_9896 | SMA03 | 76.5 | 225.00 | \$17,212.50 |
| Non HOC 02 | | Smartbridge | INV_9932 | SMA03 | 110 | 225.00 | \$24,750.00 |
| Non HOC 02 | | Trans4mative | 1576 | TRA05 | 92 | 205.00 | \$18,860.00 |
| Non HOC 02 | | Focus Cloud Americas LLC | INV-0335 | FOC01 | 152 | 180.00 | \$27,360.00 |
| Non HOC 02 | | Focus Cloud Americas LLC | INV-0370 | FOC01 | 164 | 180.00 | \$29,520.00 |
| Non HOC 02 | ServCo IT Systems Total | | | | | | \$117,702.50 |
| Non HOC 15 | LUMA MC Ongoing Back Office Support | Aerotek Professional Services | OP10090049 | AER12 | 2 | 58.80 | \$117.60 |
| Non HOC 15 | | Aerotek Professional Services | OP10090049 | AER12 | 40 | 39.20 | \$1,568.00 |
| Non HOC 15 | | Aerotek Professional Services | OP10106158 | AER12 | 1.25 | 58.80 | \$73.50 |
| Non HOC 15 | | Aerotek Professional Services | OP10106158 | AER12 | 40 | 39.20 | \$1,568.00 |
| Non HOC 15 | | Aerotek Professional Services | OP10139538 | AER12 | 3.5 | 58.80 | \$205.80 |
| Non HOC 15 | | Aerotek Professional Services | OP10139538 | AER12 | 40 | 39.20 | \$1,568.00 |
| Non HOC 15 | | Aerotek Professional Services | OP10154394 | AER12 | 3 | 58.80 | \$176.40 |
| Non HOC 15 | | Aerotek Professional Services | OP10154394 | AER12 | 40 | 39.20 | \$1,568.00 |
| Non HOC 15 | | People 2.0 North America | RL509397492 | PEO04 | 81.25 | 112.00 | \$9,100.00 |
| Non HOC 15 | | People 2.0 North America | RL509397491 | PEO02 | 82.5 | 84.80 | \$6,996.00 |
| Non HOC 15 | | People 2.0 North America | RL509397489 | PEO03 | 3 | 84.00 | \$252.00 |
| Non HOC 15 | | People 2.0 North America | RL509397489 | PEO03 | 79.5 | 56.00 | \$4,452.00 |
| Non HOC 15 | | People 2.0 North America | RL509400388 | PEO04 | 76.5 | 112.00 | \$8,568.00 |
| Non HOC 15 | | People 2.0 North America | RL509400387 | PEO02 | 85 | 84.80 | \$7,208.00 |
| Non HOC 15 | | People 2.0 North America | RL509400385 | PEO03 | 4.5 | 84.00 | \$378.00 |
| Non HOC 15 | | People 2.0 North America | RL509400385 | PEO03 | 79.5 | 56.00 | \$4,452.00 |
| Non HOC 15 | LUMA MC Ongoing Back Office Support Total | | | | | | \$48,251.30 |
| Total | | | | | 13559.83 | | 1,591,531.98 |

All Other Expense Items

| HOC Item | Annex II Definition | Vendor | Invoice # | Total (USD) |
|----------|--|---|--------------------|---------------|
| 1 | General & Transition Management | Aerotek Professional Services | CE06221715 | \$17.75 |
| 1 | | Alumbra LLC | 133 | (\$2,039.07) |
| 1 | | Alumbra LLC | 145 | \$2,073.00 |
| 1 | | Alvarez & Marsal Corporate Performance Improvement, LLC | 826788-10A | \$1,287.00 |
| 1 | | American Relocation Connections, LLC | 30983 | \$500.00 |
| 1 | | American Relocation Connections, LLC | 31212 | \$8,624.13 |
| 1 | | American Relocation Connections, LLC | 31214 | \$3,861.69 |
| 1 | | American Relocation Connections, LLC | 31268 | \$3,549.90 |
| 1 | | American Relocation Connections, LLC | 97429 | \$350.00 |
| 1 | | American Relocation Connections, LLC | 97427 | \$350.00 |
| 1 | | American Relocation Connections, LLC | 30946 | \$24,749.75 |
| 1 | | American Relocation Connections, LLC | 30924 | \$835.72 |
| 1 | | American Relocation Connections, LLC | 30923 | \$5,432.18 |
| 1 | | American Relocation Connections, LLC | 30978 | \$37,349.08 |
| 1 | | ATCO Infrastructure Solutions Ltd | 032021-2LB | \$3,679.45 |
| 1 | | ATCO Infrastructure Solutions Ltd | 012021-2LB CREDIT | (\$2,219.24) |
| 1 | | ATCO Infrastructure Solutions Ltd | ATCO 2B/3B CREDITS | (\$16,050.70) |
| 1 | | ATCO Infrastructure Solutions Ltd | ATCO 2B/3B Credit | (\$61.93) |
| 1 | | ATCO Infrastructure Solutions Ltd | ATCP 2B/3B Credits | (\$50.22) |
| 1 | | Laboratorio Clinico El Morro, Inc. | 11 | \$15,806.00 |
| 1 | | Quanta Workforce Solutions, LLC | QWS-072020-2B-02 | \$61,501.46 |
| 1 | | Quanta Workforce Solutions, LLC | QWS-102020-2B | \$15,421.21 |
| 1 | | Quanta Workforce Solutions, LLC | QWS-112020-2B | \$12,936.00 |
| 1 | | Quanta Workforce Solutions, LLC | QWS-122020-2B | \$3,565.75 |
| 1 | | Quanta Workforce Solutions, LLC | QWS-032021-2B | \$16,217.23 |
| 1 | | Quanta Workforce Solutions, LLC | QWS-032021-2B.2 | \$3,802.00 |
| 1 | | Quanta Services Puerto Rico, LLC | QSPR-102020-3B | \$400.00 |
| 1 | | BMA Group | 21-1460 | \$452.20 |
| 1 | | Global Project Solutions, LLC | 21-1008 | \$8,357.71 |
| 1 | | Global Project Solutions, LLC | 21-1006 | \$8,632.71 |
| 1 | | Resources Global Professionals (RGP) | RGP1070303 | \$882.65 |
| 1 | | Resources Global Professionals (RGP) | RGP1072938 | \$280.74 |
| 1 | | Office Depot | 1.61627E+11 | \$200.69 |
| 1 | | Office Depot | 1.65314E+11 | (\$156.09) |
| 1 | | Office Depot | 1.65314E+11 | \$125.96 |
| 1 | | Office Depot | 1.63737E+11 | (\$144.94) |
| 1 | | Office Depot | 1.63707E+11 | (\$5.22) |
| 1 | | Office Depot | 1.59699E+11 | \$1,861.99 |
| 1 | | Office Depot | 1.58879E+11 | \$46.81 |
| 1 | | Office Depot | 1.58873E+11 | \$23.68 |
| 1 | | Office Depot | 1.5653E+11 | \$5.56 |
| 1 | | Martel, Inc | 21-04-0100 | \$19,448.00 |
| 1 | | Martel, Inc | 21-04-0102 | \$22,335.04 |
| 1 | | Martel, Inc | 21-04-0101 | \$28,740.80 |
| 1 | | LUMA Employee Expenses - GGSAAH | 2021.04.12 | \$1,824.13 |
| 1 | | Focus Cloud Americas LLC | INV-0359 | \$1,640.66 |
| 1 | | American Public Power Association | 365986 | \$5,900.00 |
| 1 | | BH Centro Internacional, LLC | 2021.04.20 | \$19,274.29 |
| 1 | | BH Centro Internacional, LLC | 2021.05.01 | \$57,264.27 |
| 1 | | Hyatt Place San Juan City Center | 050321AHP | \$50,331.00 |
| 1 | | Hyatt Place San Juan City Center | 050321AHH | \$266,970.00 |
| 1 | General & Transition Management Total | | | \$696,180.78 |
| 1.02 | Plan to Address Gaps in Assets, Technology, Processes, etc. (plan to include cost estimates) | Alumbra LLC | 143 | \$227.80 |
| 1.02 | | Alumbra LLC | 145 | \$5,143.13 |
| 1.02 | | Alumbra LLC | 147 | \$3,460.40 |
| 1.02 | Plan to Address Gaps in Assets, Technology, Processes, etc. (plan to include cost estimates) Total | | | \$8,831.33 |
| 2.0304 | Fleet Management Plan | Alumbra LLC | 143 | \$227.80 |
| 2.0304 | Fleet Management Plan Total | | | \$227.80 |
| 2.0307 | Safety Management Plan | Intelix Technologies, ULC | SIN031820 | \$63,055.70 |

| HOC Item | Annex II Definition | Vendor | Invoice # | Total (USD) |
|----------|---|---|------------|---------------|
| 2.0307 | | InteleX Technologies, ULC | SIN031821 | \$35,855.00 |
| 2.0307 | Safety Management Plan Total | | | \$98,910.70 |
| 2.0311 | Materials Management & Warehouse Plan | Alumbra LLC | 143 | \$227.80 |
| 2.0311 | Materials Management & Warehouse Plan Total | | | \$227.80 |
| 2.0312 | Vegetation Management Plan | Alumbra LLC | 143 | \$227.80 |
| 2.0312 | Vegetation Management Plan Total | | | \$227.80 |
| 2.05 | Environmental Exposure Management Plan | ERM-PR, Inc. | 18144 | \$430.00 |
| 2.05 | | ERM-PR, Inc. | 18145 | \$43,368.00 |
| 2.05 | Environmental Exposure Management Plan Total | | | \$43,798.00 |
| 3.04 | Development of System Remediation Plan | AMOWF, LLC | AMW-1.0 | \$17,000.00 |
| 3.04 | Development of System Remediation Plan Total | | | \$17,000.00 |
| 4.02 | Evaluating and Updating Customer Service Policies and Procedures | Alumbra LLC | 144 | (\$0.27) |
| 4.02 | | Alumbra LLC | 145 | \$4,155.90 |
| 4.02 | | Alumbra LLC | 147 | \$3,910.89 |
| 4.02 | Evaluating and Updating Customer Service Policies and Procedures Total | | | \$8,066.52 |
| 4.04 | Development of a Customer Service Transition Plan | Alumbra LLC | 145 | \$2,517.40 |
| 4.04 | | Alumbra LLC | 146 | \$0.40 |
| 4.04 | | Alumbra LLC | 147 | \$16,930.84 |
| 4.04 | | AT&T Mobility Puerto Rico | 12727809 | \$874.99 |
| 4.04 | | BridgeSource Utilities Solutions, LLC | 1010 | \$11,591.70 |
| 4.04 | | Voxai Solutions, Inc | 5924 | \$17,280.00 |
| 4.04 | | Voxai Solutions, Inc | 5923 | \$3,600.00 |
| 4.04 | Development of a Customer Service Transition Plan Total | | | \$52,795.33 |
| 5.07 | Commencement Cutover Planning | Alvarez & Marsal Corporate Performance Improvement, LLC | 826788-10E | \$195.74 |
| 5.07 | | Alvarez & Marsal Corporate Performance Improvement, LLC | 826788-10F | (\$5,486.80) |
| 5.07 | | Alvarez & Marsal Corporate Performance Improvement, LLC | 826788-10G | (\$3,096.56) |
| 5.07 | | Smartbridge | INV_9895 | \$196.11 |
| 5.07 | | Smartbridge | INV_9930 | \$2,320.27 |
| 5.07 | Commencement Cutover Planning Total | | | (\$5,871.24) |
| 6.05 | Preparing Initial Budgets and Other Financial Forecasts | Alvarez & Marsal Corporate Performance Improvement, LLC | 826788-10C | (\$7,084.00) |
| 6.05 | | Alvarez & Marsal Corporate Performance Improvement, LLC | 826788-10D | (\$8,905.60) |
| 6.05 | | Richard Wayne & Roberts, Inc. | 10038 | \$3,714.02 |
| 6.05 | Preparing Initial Budgets and Other Financial Forecasts Total | | | (\$12,275.58) |
| 6.07 | Evaluating and Updating Payroll and Labor Cost Reporting systems | Trans4mative | 1557 | \$3,196.13 |
| 6.07 | | Trans4mative | 1575 | \$968.76 |
| 6.07 | Evaluating and Updating Payroll and Labor Cost Reporting systems Total | | | \$4,164.89 |
| 8.02 | Recruiting and Staffing | AeroteK Professional Services | OP10053758 | \$18.11 |
| 8.02 | | AeroteK Professional Services | OP10090047 | \$11.90 |
| 8.02 | | AeroteK Professional Services | OP10090048 | \$189.19 |
| 8.02 | | AeroteK Professional Services | OP10090051 | \$68.59 |
| 8.02 | | AeroteK Professional Services | OP10090052 | \$12.75 |
| 8.02 | | AeroteK Professional Services | OP10106156 | \$10.60 |
| 8.02 | | AeroteK Professional Services | OP10106157 | \$220.21 |
| 8.02 | | AeroteK Professional Services | OP10106160 | \$72.03 |
| 8.02 | | AeroteK Professional Services | OP10106161 | \$14.48 |
| 8.02 | | AeroteK Professional Services | OP10106162 | \$9.74 |
| 8.02 | | AeroteK Professional Services | OP10139536 | \$13.39 |
| 8.02 | | AeroteK Professional Services | OP10139537 | \$147.38 |
| 8.02 | | AeroteK Professional Services | OP10139540 | \$59.33 |
| 8.02 | | AeroteK Professional Services | OP10139541 | \$9.18 |
| 8.02 | | AeroteK Professional Services | OP10139542 | \$21.07 |
| 8.02 | | AeroteK Professional Services | OP10154390 | \$9.42 |
| 8.02 | | AeroteK Professional Services | OP10154392 | \$14.88 |
| 8.02 | | AeroteK Professional Services | OP10154393 | \$153.90 |
| 8.02 | | AeroteK Professional Services | OP10154396 | \$51.82 |
| 8.02 | | Iris Vargas | LE 2021-07 | \$418.13 |
| 8.02 | | Iris Vargas | LE 2021-09 | \$5,790.10 |
| 8.02 | | Iris Vargas | LE 2021-10 | \$924.18 |
| 8.02 | | BMA Group | 21-0745 | \$96.77 |
| 8.02 | | BMA Group | 21-0964 | \$397.34 |
| 8.02 | | BMA Group | 21-1180 | \$161.28 |
| 8.02 | | BMA Group | 21-1462 | \$165.12 |

| HOC Item | Annex II Definition | Vendor | Invoice # | Total (USD) |
|--------------|--|-------------------------------|------------|---------------------|
| 8.02 | | BMA Group | 21-1460 | \$452.20 |
| 8.02 | | BMA Group | 21-1671 | \$602.16 |
| 8.02 | | BMA Group | 21-1672 | \$184.32 |
| 8.02 | Recruiting and Staffing Total | | | \$10,299.57 |
| 8.06 | Communication Plan | Aerotek Professional Services | OP10072364 | \$49.26 |
| 8.06 | | Aerotek Professional Services | OP10090046 | \$2,053.28 |
| 8.06 | | Aerotek Professional Services | OP10106155 | \$68.57 |
| 8.06 | | Aerotek Professional Services | OP10139535 | \$77.00 |
| 8.06 | | Aerotek Professional Services | OP10154391 | \$78.05 |
| 8.06 | | Carimus Consulting | 4136 | \$12,487.50 |
| 8.06 | | Carimus Consulting | 4259 | \$21,228.75 |
| 8.06 | | Carimus Consulting | 4258 | \$199,454.00 |
| 8.06 | | Factory108, LLC | 20210019 | \$162,254.62 |
| 8.06 | | Factory108, LLC | 20210020 | \$21,680.00 |
| 8.06 | | Factory108, LLC | 20210022 | \$103.82 |
| 8.06 | | Factory108, LLC | 20210025 | \$23,115.46 |
| 8.06 | | Factory108, LLC | 20210024 | \$16,664.51 |
| 8.06 | Communication Plan Total | | | \$459,314.82 |
| 8.07 | Training (Workforce Development) Plan | BMA Group | 21-1461 | \$159.60 |
| 8.07 | Training (Workforce Development) Plan Total | | | \$159.60 |
| 8.1 | Compliance Plan | BMA Group | 21-1671 | \$309.85 |
| 8.1 | Compliance Plan Total | | | \$309.85 |
| 10.02 | Assuming Responsibility for Securing Use of Assets, Facilities, IT / OT, etc. | Aerotek Professional Services | CE06182467 | \$18.85 |
| 10.02 | | Aerotek Professional Services | CE06192282 | \$19.20 |
| 10.02 | | Aerotek Professional Services | CE06212428 | \$74.23 |
| 10.02 | | Aerotek Professional Services | CE06212429 | \$252.00 |
| 10.02 | | Aerotek Professional Services | CE06212430 | \$7.03 |
| 10.02 | | Aerotek Professional Services | CE06221715 | \$19.56 |
| 10.02 | Assuming Responsibility for Securing Use of Assets, Facilities, IT / OT, etc. Total | | | \$390.87 |
| 12.02 | Required Insurance | Vidal & Rodriguez, Inc. | 2021-05 | \$4,321.00 |
| 12.02 | Required Insurance Total | | | \$4,321.00 |
| Non HOC 15 | LUMA MC Ongoing Back Office Support | Aerotek Professional Services | OP10090049 | \$16.86 |
| Non HOC 15 | | Aerotek Professional Services | OP10106158 | \$16.42 |
| Non HOC 15 | | Aerotek Professional Services | OP10139538 | \$17.74 |
| Non HOC 15 | | Aerotek Professional Services | OP10154394 | \$17.44 |
| Non HOC 15 | | Deloitte Tax LLP | 8001719218 | \$1,146.60 |
| Non HOC 15 | | Deloitte Tax LLP | 8001719240 | \$21,758.05 |
| Non HOC 15 | | Deloitte Tax LLP | 8001753577 | \$18,837.52 |
| Non HOC 15 | | Deloitte Tax LLP | 8001753576 | \$5,405.92 |
| Non HOC 15 | LUMA MC Ongoing Back Office Support Total | | | \$47,216.55 |
| Non HOC 02 | ServCo IT Systems | Oracle America, Inc. | 1067877 | \$3,675.00 |
| Non HOC 02 | | Oracle America, Inc. | 1073668 | \$1,470.00 |
| Non HOC 02 | | Oracle America, Inc. | 1074275 | \$1,960.00 |
| Non HOC 02 | ServCo IT Systems Total | | | \$7,105.00 |
| Total | | | | 1,441,401.39 |

Summary of Additional Costs & Expenses by Invoice

| Vendor | Invoice # | Total (USD) |
|---|------------|--------------|
| Aerotek Professional Services | OP10053758 | \$1,828.51 |
| Aerotek Professional Services | OP10072364 | \$4,975.16 |
| Aerotek Professional Services | OP10090046 | \$6,995.95 |
| Aerotek Professional Services | OP10090047 | \$1,202.30 |
| Aerotek Professional Services | OP10090048 | \$19,108.87 |
| Aerotek Professional Services | OP10090049 | \$1,702.46 |
| Aerotek Professional Services | OP10090051 | \$6,927.34 |
| Aerotek Professional Services | OP10090052 | \$1,287.47 |
| Aerotek Professional Services | CE06182467 | \$1,903.65 |
| Aerotek Professional Services | CE06192282 | \$1,939.34 |
| Aerotek Professional Services | OP10106155 | \$6,925.77 |
| Aerotek Professional Services | OP10106156 | \$1,070.80 |
| Aerotek Professional Services | OP10106157 | \$22,241.06 |
| Aerotek Professional Services | OP10106158 | \$1,657.92 |
| Aerotek Professional Services | OP10106160 | \$7,274.13 |
| Aerotek Professional Services | OP10106161 | \$1,462.80 |
| Aerotek Professional Services | OP10106162 | \$9.74 |
| Aerotek Professional Services | CE06212428 | \$1,959.03 |
| Aerotek Professional Services | CE06212429 | \$252.00 |
| Aerotek Professional Services | CE06212430 | \$7.03 |
| Aerotek Professional Services | OP10139534 | \$951.82 |
| Aerotek Professional Services | OP10139535 | \$7,777.40 |
| Aerotek Professional Services | OP10139536 | \$1,352.59 |
| Aerotek Professional Services | OP10139537 | \$14,884.83 |
| Aerotek Professional Services | OP10139538 | \$1,791.54 |
| Aerotek Professional Services | OP10139540 | \$5,992.73 |
| Aerotek Professional Services | OP10139541 | \$926.78 |
| Aerotek Professional Services | OP10139542 | \$21.07 |
| Aerotek Professional Services | CE06221715 | \$1,992.79 |
| Aerotek Professional Services | OP10154390 | \$951.82 |
| Aerotek Professional Services | OP10154392 | \$1,502.88 |
| Aerotek Professional Services | OP10154391 | \$7,883.85 |
| Aerotek Professional Services | OP10154393 | \$15,543.29 |
| Aerotek Professional Services | OP10154394 | \$1,761.84 |
| Aerotek Professional Services | OP10154396 | \$5,233.58 |
| Aerotek Professional Services | OP10154397 | \$1,287.47 |
| Alumbra LLC | 133 | (\$2,039.07) |
| Alumbra LLC | 142 | \$4,080.00 |
| Alumbra LLC | 143 | \$23,691.20 |
| Alumbra LLC | 144 | \$87,112.50 |
| Alumbra LLC | 145 | \$65,714.30 |
| Alumbra LLC | 146 | \$71,195.00 |
| Alumbra LLC | 147 | \$133,317.97 |
| Alvarez & Marsal Corporate Performance Improvement, LLC | 826788-10C | \$33,166.00 |
| Alvarez & Marsal Corporate Performance Improvement, LLC | 826788-10D | \$41,694.40 |
| Alvarez & Marsal Corporate Performance Improvement, LLC | 826788-10A | \$44,187.00 |
| Alvarez & Marsal Corporate Performance Improvement, LLC | 826788-10E | \$195.74 |
| Alvarez & Marsal Corporate Performance Improvement, LLC | 826788-10F | \$25,688.20 |
| Alvarez & Marsal Corporate Performance Improvement, LLC | 826788-10G | \$23,003.44 |
| American Public Power Association | 365986 | \$5,900.00 |
| American Relocation Connections, LLC | 30983 | \$500.00 |
| American Relocation Connections, LLC | 31212 | \$8,624.13 |
| American Relocation Connections, LLC | 31214 | \$3,861.69 |
| American Relocation Connections, LLC | 31268 | \$3,549.90 |
| American Relocation Connections, LLC | 97429 | \$350.00 |
| American Relocation Connections, LLC | 97427 | \$350.00 |
| American Relocation Connections, LLC | 30946 | \$24,749.75 |
| American Relocation Connections, LLC | 30924 | \$835.72 |
| American Relocation Connections, LLC | 30923 | \$5,432.18 |

| Vendor | Invoice # | Total (USD) |
|---------------------------------------|--------------------|---------------|
| American Relocation Connections, LLC | 30978 | \$37,349.08 |
| AMOWF, LLC | AMW-1.0 | \$17,000.00 |
| AT&T Mobility Puerto Rico | 12727809 | \$874.99 |
| ATCO Infrastructure Solutions Ltd | 032021-2LB | \$3,679.45 |
| ATCO Infrastructure Solutions Ltd | 012021-2LB CREDIT | (\$2,219.24) |
| ATCO Infrastructure Solutions Ltd | ATCO 2B/3B CREDITS | (\$16,050.70) |
| ATCO Infrastructure Solutions Ltd | ATCO 2B/3B Credit | (\$61.93) |
| ATCO Infrastructure Solutions Ltd | ATCP 2B/3B Credits | (\$50.22) |
| BH Centro Internacional, LLC | 2021.04.20 | \$19,274.29 |
| BH Centro Internacional, LLC | 2021.05.01 | \$57,264.27 |
| BMA Group | 21-0745 | \$8,563.97 |
| BMA Group | 21-0964 | \$12,493.34 |
| BMA Group | 21-1180 | \$14,273.28 |
| BMA Group | 21-1462 | \$14,613.12 |
| BMA Group | 21-1461 | \$4,149.60 |
| BMA Group | 21-1460 | \$23,514.40 |
| BMA Group | CN-000002554 | (\$3,466.37) |
| BMA Group | 21-1671 | \$16,112.01 |
| BMA Group | 21-1672 | \$16,312.32 |
| BridgeSource Utilities Solutions, LLC | 1010 | \$124,991.70 |
| Carimus Consulting | 4136 | \$12,487.50 |
| Carimus Consulting | 4259 | \$21,228.75 |
| Carimus Consulting | 4258 | \$199,454.00 |
| Covington & Burling LLP | 60936922 | \$43,032.00 |
| Covington & Burling LLP | 60936920 | \$6,720.00 |
| Deloitte Tax LLP | 8001719218 | \$1,146.60 |
| Deloitte Tax LLP | 8001719240 | \$21,758.05 |
| Deloitte Tax LLP | 8001753577 | \$18,837.52 |
| Deloitte Tax LLP | 8001753576 | \$5,405.92 |
| ERM-PR, Inc. | 18144 | \$11,180.00 |
| ERM-PR, Inc. | 18145 | \$43,368.00 |
| Factory108, LLC | 20210019 | \$162,254.62 |
| Factory108, LLC | 20210020 | \$21,680.00 |
| Factory108, LLC | 20210022 | \$103.82 |
| Factory108, LLC | 20210025 | \$23,115.46 |
| Factory108, LLC | 20210024 | \$16,664.51 |
| Focus Cloud Americas LLC | INV-0335 | \$27,360.00 |
| Focus Cloud Americas LLC | INV-0359 | \$1,640.66 |
| Focus Cloud Americas LLC | INV-0370 | \$29,520.00 |
| Global Project Solutions, LLC | 21-1008 | \$34,907.71 |
| Global Project Solutions, LLC | 21-1007 | \$5,500.00 |
| Global Project Solutions, LLC | 21-1006 | \$36,657.71 |
| Global Project Solutions, LLC | 21-1009 | \$5,500.00 |
| Global Project Solutions, LLC | 21-1010 | \$17,850.00 |
| Hyatt Place San Juan City Center | 050321AHP | \$50,331.00 |
| Hyatt Place San Juan City Center | 050321AHH | \$266,970.00 |
| Intelix Technologies, ULC | SIN031820 | \$63,055.70 |
| Intelix Technologies, ULC | SIN031821 | \$35,855.00 |
| Iris Vargas | LE 2021-07 | \$418.13 |
| Iris Vargas | LE 2021-08 | \$7,360.00 |
| Iris Vargas | LE 2021-09 | \$5,790.10 |
| Iris Vargas | LE 2021-10 | \$924.18 |
| Iris Vargas | LE 2021-11 | \$7,040.00 |
| Laboratorio Clinico El Morro, Inc. | 11 | \$15,806.00 |
| LUMA Employee Expenses - GGSAAH | 2021.04.12 | \$1,824.13 |
| Martel, Inc | 21-04-0100 | \$19,448.00 |
| Martel, Inc | 21-04-0102 | \$22,335.04 |
| Martel, Inc | 21-04-0101 | \$28,740.80 |
| Office Depot | 1.61627E+11 | \$200.69 |
| Office Depot | 1.65314E+11 | (\$156.09) |
| Office Depot | 1.65314E+11 | \$125.96 |
| Office Depot | 1.63737E+11 | (\$144.94) |

| Vendor | Invoice # | Total (USD) |
|--|------------------|-----------------------|
| Office Depot | 1.63707E+11 | (\$5.22) |
| Office Depot | 159698650001 | \$1,861.99 |
| Office Depot | 158878979001 | \$46.81 |
| Office Depot | 158873072001 | \$23.68 |
| Office Depot | 156530093001 | \$5.56 |
| Ogletree, Deakins, Nash, Smoak & Stewart, P.C. | 90411730 | \$2,592.00 |
| Oracle America, Inc. | 1067877 | \$3,675.00 |
| Oracle America, Inc. | 1073668 | \$1,470.00 |
| Oracle America, Inc. | 1074275 | \$1,960.00 |
| People 2.0 North America | RL509397492 | \$9,100.00 |
| People 2.0 North America | RL509397491 | \$6,996.00 |
| People 2.0 North America | RL509397490 | \$10,899.00 |
| People 2.0 North America | RL509397489 | \$4,704.00 |
| People 2.0 North America | RL509400388 | \$8,568.00 |
| People 2.0 North America | RL509400387 | \$7,208.00 |
| People 2.0 North America | RL509400386 | \$14,458.50 |
| People 2.0 North America | RL509400385 | \$4,830.00 |
| Quanta Services Puerto Rico, LLC | QSPR-102020-3B | \$400.00 |
| Quanta Workforce Solutions, LLC | QWS-072020-2B-02 | \$61,501.46 |
| Quanta Workforce Solutions, LLC | QWS-102020-2B | \$15,421.21 |
| Quanta Workforce Solutions, LLC | QWS-112020-2B | \$12,936.00 |
| Quanta Workforce Solutions, LLC | QWS-122020-2B | \$3,565.75 |
| Quanta Workforce Solutions, LLC | QWS-032021-2B | \$16,217.23 |
| Quanta Workforce Solutions, LLC | QWS-032021-2B.2 | \$3,802.00 |
| Resources Global Professionals (RGP) | RGP1069223 | \$6,960.00 |
| Resources Global Professionals (RGP) | RGP1070304 | \$6,400.00 |
| Resources Global Professionals (RGP) | RGP1070303 | \$882.65 |
| Resources Global Professionals (RGP) | RGP1071807 | \$8,480.00 |
| Resources Global Professionals (RGP) | RGP1072939 | \$9,080.00 |
| Resources Global Professionals (RGP) | RGP1072938 | \$280.74 |
| Richard Wayne & Roberts, Inc. | 9961 | \$4,880.00 |
| Richard Wayne & Roberts, Inc. | 9948 | \$5,612.00 |
| Richard Wayne & Roberts, Inc. | 9934 | \$3,355.00 |
| Richard Wayne & Roberts, Inc. | 9922 | \$16,348.00 |
| Richard Wayne & Roberts, Inc. | 10043 | \$17,737.23 |
| Richard Wayne & Roberts, Inc. | 10038 | \$14,057.84 |
| Richard Wayne & Roberts, Inc. | 10015 | \$3,843.00 |
| Richard Wayne & Roberts, Inc. | 10063 | \$13,600.57 |
| Smartbridge | INV_9896 | \$17,212.50 |
| Smartbridge | INV_9895 | \$36,331.11 |
| Smartbridge | INV_9933 | \$39,430.00 |
| Smartbridge | INV_9931 | \$4,410.00 |
| Smartbridge | INV_9930 | \$11,120.27 |
| Smartbridge | INV_9932 | \$24,750.00 |
| Trans4mative | 1557 | \$30,206.13 |
| Trans4mative | 1561 | \$24,235.00 |
| Trans4mative | 1563 | \$7,030.00 |
| Trans4mative | 1578 | \$30,995.00 |
| Trans4mative | 1577 | \$7,862.50 |
| Trans4mative | 1576 | \$18,860.00 |
| Trans4mative | 1575 | \$32,603.76 |
| Troutman Pepper Hamilton Sanders LLP | 30140020 | \$5,352.75 |
| Vidal & Rodriguez, Inc. | 2021-05 | \$4,321.00 |
| Voxai Solutions, Inc | 5924 | \$17,280.00 |
| Voxai Solutions, Inc | 5923 | \$3,600.00 |
| Winkom Systems, Inc. | LUMA-20210331 | \$5,917.80 |
| Total | | \$3,032,933.37 |

Credits from Previous Invoices Included In This Invoice

| Vendor | Invoice # | Notes | Expense Report No. | Total (USD) |
|-----------------------------------|--------------------|--|--------------------|--------------|
| ATCO Infrastructure Solutions Ltd | ATCO 2B/3B CREDITS | ATCO Relocation Expenses - Credits | 2725 | (\$18.22) |
| ATCO Infrastructure Solutions Ltd | ATCO 2B/3B CREDITS | ATCO Relocation Expenses - Credits | 2726 | (\$10.15) |
| ATCO Infrastructure Solutions Ltd | ATCO 2B/3B CREDITS | ATCO Relocation Expenses - Credits | 2727 | (\$461.03) |
| ATCO Infrastructure Solutions Ltd | ATCO 2B/3B CREDITS | ATCO Relocation Expenses - Credits | 2762 | (\$83.01) |
| ATCO Infrastructure Solutions Ltd | ATCO 2B/3B CREDITS | ATCO Relocation Expenses - Credits | 2768 | (\$34.04) |
| ATCO Infrastructure Solutions Ltd | ATCO 2B/3B CREDITS | ATCO Relocation Expenses - Credits | 2779 | (\$48.93) |
| ATCO Infrastructure Solutions Ltd | ATCO 2B/3B CREDITS | ATCO Relocation Expenses - Credits | 2785 | (\$337.81) |
| ATCO Infrastructure Solutions Ltd | ATCO 2B/3B CREDITS | ATCO Relocation Expenses - Credits | 2787 | (\$143.34) |
| ATCO Infrastructure Solutions Ltd | ATCO 2B/3B CREDITS | ATCO Relocation Expenses - Credits | 2801 | (\$20.63) |
| ATCO Infrastructure Solutions Ltd | ATCO 2B/3B CREDITS | ATCO Relocation Expenses - Credits | 2804 | (\$926.15) |
| ATCO Infrastructure Solutions Ltd | ATCO 2B/3B CREDITS | ATCO Relocation Expenses - Credits | 2807 | (\$53.19) |
| ATCO Infrastructure Solutions Ltd | ATCO 2B/3B CREDITS | ATCO Relocation Expenses - Credits | 2816 | (\$115.82) |
| ATCO Infrastructure Solutions Ltd | ATCO 2B/3B CREDITS | ATCO Relocation Expenses - Credits | 2818 | (\$309.90) |
| ATCO Infrastructure Solutions Ltd | ATCO 2B/3B CREDITS | ATCO Relocation Expenses - Credits | 2825 | (\$517.57) |
| ATCO Infrastructure Solutions Ltd | ATCO 2B/3B CREDITS | ATCO Vehicle Rentals - Credits | 2728 | (\$25.12) |
| ATCO Infrastructure Solutions Ltd | ATCO 2B/3B CREDITS | ATCO Vehicle Rentals - Credits | 2729 | (\$41.31) |
| ATCO Infrastructure Solutions Ltd | ATCO 2B/3B CREDITS | ATCO Vehicle Rentals - Credits | 2730 | (\$16.22) |
| ATCO Infrastructure Solutions Ltd | ATCO 2B/3B CREDITS | ATCO Vehicle Rentals - Credits | 2731 | (\$22.86) |
| ATCO Infrastructure Solutions Ltd | ATCO 2B/3B CREDITS | ATCO Vehicle Rentals - Credits | 2732 | (\$20.15) |
| ATCO Infrastructure Solutions Ltd | ATCO 2B/3B CREDITS | ATCO Vehicle Rentals - Credits | 2733 | (\$25.29) |
| ATCO Infrastructure Solutions Ltd | ATCO 2B/3B CREDITS | ATCO Vehicle Rentals - Credits | 2734 | (\$54.12) |
| ATCO Infrastructure Solutions Ltd | ATCO 2B/3B CREDITS | ATCO Vehicle Rentals - Credits | 2735 | (\$32.83) |
| ATCO Infrastructure Solutions Ltd | ATCO 2B/3B CREDITS | ATCO Vehicle Rentals - Credits | 2736 | (\$31.44) |
| ATCO Infrastructure Solutions Ltd | ATCO 2B/3B CREDITS | ATCO Vehicle Rentals - Credits | 2737 | (\$98.56) |
| ATCO Infrastructure Solutions Ltd | ATCO 2B/3B CREDITS | ATCO Vehicle Rentals - Credits | 2738 | (\$91.26) |
| ATCO Infrastructure Solutions Ltd | ATCO 2B/3B CREDITS | ATCO Vehicle Rentals - Credits | 2739 | (\$26.77) |
| ATCO Infrastructure Solutions Ltd | ATCO 2B/3B CREDITS | ATCO Vehicle Rentals - Credits | 2740 | (\$30.12) |
| ATCO Infrastructure Solutions Ltd | ATCO 2B/3B CREDITS | ATCO Vehicle Rentals - Credits | 2741 | (\$102.63) |
| ATCO Infrastructure Solutions Ltd | ATCO 2B/3B CREDITS | ATCO Vehicle Rentals - Credits | 2742 | (\$82.54) |
| ATCO Infrastructure Solutions Ltd | ATCO 2B/3B CREDITS | ATCO Vehicle Rentals - Credits | 2755 | (\$5.55) |
| ATCO Infrastructure Solutions Ltd | ATCO 2B/3B CREDITS | ATCO Vehicle Rentals - Credits | 2777 | (\$28.92) |
| ATCO Infrastructure Solutions Ltd | ATCO 2B/3B CREDITS | ATCO Vehicle Rentals - Credits | 2796 | (\$22.82) |
| ATCO Infrastructure Solutions Ltd | ATCO 2B/3B CREDITS | ATCO Meals & Entertainment Business - Credits | 2748 | (\$52.88) |
| ATCO Infrastructure Solutions Ltd | ATCO 2B/3B CREDITS | ATCO Meals & Entertainment Business - Credits | 2753 | (\$265.07) |
| ATCO Infrastructure Solutions Ltd | ATCO 2B/3B CREDITS | ATCO Meals & Entertainment Business - Credits | 2754 | (\$680.09) |
| ATCO Infrastructure Solutions Ltd | ATCO 2B/3B CREDITS | ATCO Meals & Entertainment Business - Credits | 2766 | (\$694.35) |
| ATCO Infrastructure Solutions Ltd | ATCO 2B/3B CREDITS | ATCO Meals & Entertainment Business - Credits | 2798 | (\$91.16) |
| ATCO Infrastructure Solutions Ltd | ATCO 2B/3B CREDITS | ATCO Meals & Entertainment Business - Credits | 2803 | (\$95.05) |
| ATCO Infrastructure Solutions Ltd | ATCO 2B/3B CREDITS | ATCO Meals & Entertainment Business - Credits | 2814 | (\$72.38) |
| ATCO Infrastructure Solutions Ltd | ATCO 2B/3B CREDITS | ATCO Meals & Entertainment Business - Credits | 2815 | (\$127.25) |
| ATCO Infrastructure Solutions Ltd | ATCO 2B/3B CREDITS | ATCO Vehicle Rentals - Credits (Aug - Sept 2020) | 2757 | (\$27.44) |
| ATCO Infrastructure Solutions Ltd | ATCO 2B/3B CREDITS | ATCO Vehicle Rentals - Credits (Oct - Nov 2020) | 2758 | (\$139.32) |
| ATCO Infrastructure Solutions Ltd | ATCO 2B/3B CREDITS | ATCO Vehicle Rentals - Credits (Aug 15 - Oct 24, 2020) | 2761 | (\$191.54) |
| ATCO Infrastructure Solutions Ltd | ATCO 2B/3B CREDITS | ATCO Travel & Accommodation Business - Credits (Sept - Nov 2020) | 2763 | (\$281.95) |
| ATCO Infrastructure Solutions Ltd | ATCO 2B/3B CREDITS | ATCO Vehicle Rentals - Credits (July 16 - Aug 26, 2020) | 2764 | (\$127.36) |
| ATCO Infrastructure Solutions Ltd | ATCO 2B/3B CREDITS | ATCO Vehicle Rentals - Credits (Sept 3 - Dec 8, 2020) | 2765 | (\$92.20) |
| ATCO Infrastructure Solutions Ltd | ATCO 2B/3B CREDITS | ATCO Travel & Accommodation Business - Credits | 2770 | (\$24.04) |
| ATCO Infrastructure Solutions Ltd | ATCO 2B/3B CREDITS | ATCO Travel & Accommodation Business - Credits | 2773 | (\$8.28) |
| ATCO Infrastructure Solutions Ltd | ATCO 2B/3B CREDITS | ATCO Travel & Accommodation Business - Credits | 2788 | (\$14.27) |
| ATCO Infrastructure Solutions Ltd | ATCO 2B/3B CREDITS | ATCO Travel & Accommodation Business - Credits | 2791 | (\$19.42) |
| ATCO Infrastructure Solutions Ltd | ATCO 2B/3B CREDITS | ATCO Travel & Accommodation Business - Credits | 2810 | (\$51.11) |
| ATCO Infrastructure Solutions Ltd | ATCO 2B/3B CREDITS | ATCO Travel & Accommodation Business - Credits | 2826 | (\$117.96) |
| ATCO Infrastructure Solutions Ltd | ATCO 2B/3B CREDITS | ATCO Fuel & Oil - Credits | 2771 | (\$24.83) |
| ATCO Infrastructure Solutions Ltd | ATCO 2B/3B CREDITS | ATCO Fuel & Oil - Credits | 2789 | (\$20.02) |
| ATCO Infrastructure Solutions Ltd | ATCO 2B/3B CREDITS | ATCO Fuel & Oil - Credits | 2797 | (\$65.81) |
| ATCO Infrastructure Solutions Ltd | ATCO 2B/3B CREDITS | ATCO Fuel & Oil - Credits | 2824 | (\$26.14) |
| ATCO Infrastructure Solutions Ltd | ATCO 2B/3B CREDITS | ATCO Fuel & Oil - Credits | 2828 | (\$25.36) |
| ATCO Infrastructure Solutions Ltd | ATCO 2B/3B CREDITS | ATCO Relocation Expenses - Credits (July 25 - Aug 10, 2020) | 2772 | (\$1,200.90) |
| ATCO Infrastructure Solutions Ltd | ATCO 2B/3B CREDITS | ATCO Vehicle Rentals - Credits (Oct 2020) | 2774 | (\$15.31) |

| Vendor | Invoice # | Notes | Expense Report No. | Total (USD) |
|-----------------------------------|--------------------|---|--------------------|----------------------|
| ATCO Infrastructure Solutions Ltd | ATCO 2B/3B CREDITS | ATCO Vehicle Rentals - Credits (Oct 23 - Nov 25, 2020) | 2775 | (\$28.03) |
| ATCO Infrastructure Solutions Ltd | ATCO 2B/3B CREDITS | ATCO Materials Purchased - Credits (Fuel/tolls) | 2776 | (\$25.02) |
| ATCO Infrastructure Solutions Ltd | ATCO 2B/3B CREDITS | ATCO Vehicle Rentals - Credits (Aug 28 - Oct 18, 2020) | 2780 | (\$58.76) |
| ATCO Infrastructure Solutions Ltd | ATCO 2B/3B CREDITS | ATCO Memberships Employee - Credits | 2786 | (\$13.59) |
| ATCO Infrastructure Solutions Ltd | ATCO 2B/3B CREDITS | ATCO Relocation Expenses - Credits (July 25 - Nov 16, 2020) | 2790 | (\$291.86) |
| ATCO Infrastructure Solutions Ltd | ATCO 2B/3B CREDITS | ATCO Vehicle Rentals - Credits (Aug 8 - Nov 22, 2020) | 2793 | (\$171.34) |
| ATCO Infrastructure Solutions Ltd | ATCO 2B/3B CREDITS | ATCO Relocation Expenses - Credits (July 25 - Aug 3, 2020) | 2794 | (\$601.72) |
| ATCO Infrastructure Solutions Ltd | ATCO 2B/3B CREDITS | ATCO Vehicle Rentals - Credits (Aug 3 - Dec 1, 2020) | 2795 | (\$471.25) |
| ATCO Infrastructure Solutions Ltd | ATCO 2B/3B CREDITS | ATCO Vehicle Rentals - Credits (July 15 - Nov 21, 2020) | 2805 | (\$2,345.07) |
| ATCO Infrastructure Solutions Ltd | ATCO 2B/3B CREDITS | ATCO Meals & Entertainment Business - Credits (Aug 31 - Nov 19) | 2806 | (\$558.72) |
| ATCO Infrastructure Solutions Ltd | ATCO 2B/3B CREDITS | ATCO Vehicle Rentals - Credits (July 16 - Nov 19) | 2808 | (\$501.58) |
| ATCO Infrastructure Solutions Ltd | ATCO 2B/3B CREDITS | ATCO Materials Purchased - Credits | 2809 | (\$75.84) |
| ATCO Infrastructure Solutions Ltd | ATCO 2B/3B CREDITS | ATCO Materials Purchased - Credits | 2830 | (\$35.94) |
| ATCO Infrastructure Solutions Ltd | ATCO 2B/3B CREDITS | ATCO Vehicle Rentals - Credits (June 27 - Dec 1) | 2812 | (\$372.78) |
| ATCO Infrastructure Solutions Ltd | ATCO 2B/3B CREDITS | ATCO Vehicle Rentals - Credits (Aug 13 - Nov 16) | 2813 | (\$447.25) |
| ATCO Infrastructure Solutions Ltd | ATCO 2B/3B CREDITS | ATCO Relocation Expenses - Credits (Aug 1 - Sept 1) | 2817 | (\$268.62) |
| ATCO Infrastructure Solutions Ltd | ATCO 2B/3B CREDITS | ATCO Vehicle Rentals - Credits (July - Sept) | 2820 | (\$171.79) |
| ATCO Infrastructure Solutions Ltd | ATCO 2B/3B CREDITS | ATCO Meals & Entertainment Business - Credits (July - Sept) | 2821 | (\$245.57) |
| ATCO Infrastructure Solutions Ltd | ATCO 2B/3B CREDITS | ATCO Relocation Expenses - Credits (Aug - Sept) | 2822 | (\$33.27) |
| ATCO Infrastructure Solutions Ltd | ATCO 2B/3B CREDITS | ATCO Vehicle Rentals - Credits (July - Nov) | 2823 | (\$192.03) |
| ATCO Infrastructure Solutions Ltd | ATCO 2B/3B CREDITS | ATCO Vehicle Rentals - Credits (July 25 - Nov 25) | 2827 | (\$68.69) |
| ATCO Infrastructure Solutions Ltd | ATCO 2B/3B CREDITS | ATCO Meals & Entertainment Business - Credits (Aug 7 - Sept 1) | 2829 | (\$682.19) |
| ATCO Infrastructure Solutions Ltd | ATCO 2B/3B Credit | ATCO Vehicle Rentals - Credits (Sept 2020) | 2800 | (\$61.93) |
| ATCO Infrastructure Solutions Ltd | ATCP 2B/3B Credits | ATCO Travel & Accommodation Business - Credits | 2819 | (\$50.22) |
| Total | | | | (\$16,162.85) |

Deferred Expenses Included In This Invoice

| Vendor | Invoice # | Previous Invoice Reference | Notes | Total (USD) |
|----------------------------------|------------------|-------------------------------------|--|--------------------|
| Quanta Services Puerto Rico, LLC | QSPR-102020-3B | Deferred from FETS-1020-01 | APRIL DEFERRED- Trade Shows | \$400.00 |
| Quanta Workforce Solutions, LLC | QWS-072020-2B-02 | Deferred from FETS-0920-01 | APRIL DEFERRED- Flights to and from Puerto Rico (PNC) | \$8,475.19 |
| Quanta Workforce Solutions, LLC | QWS-072020-2B-02 | Deferred from FETS-0920-01 | APRIL DEFERRED- On-island hotels | \$6,185.05 |
| Quanta Workforce Solutions, LLC | QWS-072020-2B-02 | Deferred from FETS-0920-01 | APRIL DEFERRED- Meals (Meals & Ent 50%) (PNC) | \$954.37 |
| Quanta Workforce Solutions, LLC | QWS-072020-2B-02 | Deferred from FETS-0920-01 | APRIL DEFERRED- Multiple office/computer supplies (PNC) | \$839.41 |
| Quanta Workforce Solutions, LLC | QWS-072020-2B-02 | Deferred from FETS-0920-01 | APRIL DEFERRED- Misc expenses (PNC) | \$1,810.91 |
| Quanta Workforce Solutions, LLC | QWS-072020-2B-02 | Deferred from FETS-0920-01 | APRIL DEFERRED- Flights to/from Puerto Rico (PNC) | \$4,532.47 |
| Quanta Workforce Solutions, LLC | QWS-072020-2B-02 | Deferred from FETS-0920-01 | APRIL DEFERRED- Taxi/car rental in Puerto Rico (PNC) | \$4,710.84 |
| Quanta Workforce Solutions, LLC | QWS-072020-2B-02 | Deferred from FETS-0920-01 | APRIL DEFERRED- COVID tests (PNC) | \$5,170.00 |
| Quanta Workforce Solutions, LLC | QWS-072020-2B-02 | Deferred from FETS-0920-01 | APRIL DEFERRED- On-island meals (Meals & Ent 50%) (PNC) | \$1,397.59 |
| Quanta Workforce Solutions, LLC | QWS-072020-2B-02 | Deferred from FETS-0920-01 | APRIL DEFERRED- On-island hotels (PNC) | \$24,870.48 |
| Quanta Workforce Solutions, LLC | QWS-072020-2B-02 | Deferred from FETS-0920-01 | APRIL DEFERRED- on-island meals ((Meals & Ent 50%) (PNC) | \$464.22 |
| Quanta Workforce Solutions, LLC | QWS-072020-2B-02 | Deferred from FETS-0920-01 | APRIL DEFERRED- on-island meals (PNC) | \$1,290.94 |
| Quanta Workforce Solutions, LLC | QWS-072020-2B-02 | Deferred from FETS-0920-01 | APRIL DEFERRED- Levermann PLLC - Relocation Costs (PNC) | \$695.00 |
| Quanta Workforce Solutions, LLC | QWS-072020-2B-02 | Deferred from FETS-0920-01 | APRIL DEFERRED- COVID tests | \$95.00 |
| Quanta Workforce Solutions, LLC | QWS-072020-2B-02 | Deferred from FETS-0920-01 | APRIL DEFERRED- GoGo UA WiFi (PNC) | \$9.99 |
| Quanta Workforce Solutions, LLC | QWS-102020-2B | Deferred from FETS-1020-01 | APRIL DEFERRED- Flights to/from Puerto Rico | \$9,114.79 |
| Quanta Workforce Solutions, LLC | QWS-102020-2B | Deferred from FETS-1020-01 | APRIL DEFERRED- On-island hotels | \$3,732.52 |
| Quanta Workforce Solutions, LLC | QWS-102020-2B | Deferred from FETS-1020-01 | APRIL DEFERRED- Taxi/Car Rental in Puerto Rico | \$2,573.90 |
| Quanta Workforce Solutions, LLC | QWS-112020-2B | Deferred from FETS-1120-01 | APRIL DEFERRED- PNC Bank National Association- Flights to/ | \$6,430.05 |
| Quanta Workforce Solutions, LLC | QWS-112020-2B | Deferred from FETS-1120-01 | APRIL DEFERRED- PNC Bank National Association- Misc. expe | \$1,495.64 |
| Quanta Workforce Solutions, LLC | QWS-112020-2B | Deferred from FETS-1120-01 | APRIL DEFERRED- PNC Bank National Association- Covid test | \$3,484.00 |
| Quanta Workforce Solutions, LLC | QWS-112020-2B | Deferred from FETS-1120-01 | APRIL DEFERRED- PNC Bank National Association- Covid test | \$750.00 |
| Quanta Workforce Solutions, LLC | QWS-112020-2B | Deferred from FETS-1120-01 | APRIL DEFERRED- PNC Bank National Association- Office Sup | \$216.31 |
| Quanta Workforce Solutions, LLC | QWS-112020-2B | Deferred from FETS-1120-01 (see cha | APRIL DEFERRED- QAV-Warren Graham- Flights to/from Pue | \$560.00 |
| Quanta Workforce Solutions, LLC | QWS-122020-2B | Deferred from FETS-1220-01 | APRIL DEFERRED- PNC Bank National Association - Telephon | \$724.52 |
| Quanta Workforce Solutions, LLC | QWS-122020-2B | Deferred from FETS-1220-01 | APRIL DEFERRED- PNC Bank National Association - Taxi/Car F | \$1,353.81 |
| Quanta Workforce Solutions, LLC | QWS-122020-2B | Deferred from FETS-1220-01 | APRIL DEFERRED- PNC Bank National Association -Office Sup | \$537.42 |
| Quanta Workforce Solutions, LLC | QWS-122020-2B | Deferred from FETS-0121-01 | APRIL DEFERRED- PNC Bank National Association -Covid test | \$950.00 |
| Total | | | | \$93,824.42 |

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| MCL Code | Name | Internal April Hrs | Internal Jan-Mar Hrs (Not Prev Inv.) | Labour Adjustments | Sub-Total April Labor | Internal Cum. Hrs. from Prev. Inv. (w/o Allocation) | Internal Cum. Hrs (w/o Allocation) | Internal Reallocations | Internal After Allocation | Internal Cum. Hrs. from Prev. Inv. (with Allocation) | Internal Cum. Hrs (with Allocation) | Third Party April Hrs | Third Party Cum. Hrs. from Prev. Inv. (w/o Allocation) | Third Party Cum. Hrs (w/o Allocation) | Third Party Reallocations | Third Party After Allocation | Third Party Cum. Hrs. from Prev. Inv. (with Allocation) | Third Party Cum. Hrs (with Allocation) | April Hours - Unallocated | April Hours as Allocated | Total Hours (w/o Allocation) | Total Hours (with Allocation) |
|------------|--|--------------------|---|--------------------|-----------------------|---|---------------------------------------|------------------------|------------------------------|--|--|-----------------------|--|--|------------------------------|---------------------------------|---|---|------------------------------|-----------------------------|---------------------------------|----------------------------------|
| 12.07 | Section 4.3: Owner and Administrator Responsibilities | - | - | | - | - | - | - | - | 18.0 | 18.0 | - | - | - | - | - | - | - | - | - | - | 18.0 |
| 12.08 | Owner Representations and Warranties | - | - | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| 12.09 | Section 4.4 Governmental Approvals | - | - | | - | 34.0 | 34.0 | - | - | 39.0 | 39.0 | - | - | - | - | - | - | - | - | - | 34.0 | 39.0 |
| 12.1 | Section 4.6: Conditions Precedent to Service Commencement Date | 219.5 | 21.0 | | 240.5 | 501.0 | 741.5 | - | 240.5 | 659.3 | 899.8 | - | 8.3 | 8.3 | - | - | 8.3 | 8.3 | 240.5 | 240.5 | 749.8 | 908.1 |
| 12.11 | Section 4.7: Closing the Front-End Transition Period | - | - | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| 12.12 | Service Commencement Begins | - | - | | - | 26.5 | 26.5 | - | - | - | - | - | - | - | - | - | - | - | - | - | 26.5 | - |
| General 09 | Operations Management | - | - | | - | 3,513.5 | 3,513.5 | - | - | - | - | - | 120.5 | 120.5 | - | - | - | - | - | - | 3,634.0 | - |
| Non HOC 01 | ManagementCo IT Systems | - | - | | - | 367.5 | 367.5 | - | - | 354.5 | 354.5 | - | 652.5 | 652.5 | - | - | 885.0 | 885.0 | - | - | 1,020.0 | 1,239.5 |
| Non HOC 02 | ServCo IT Systems | 1,066.5 | - | | 1,066.5 | 4,165.0 | 5,231.5 | - | 1,066.5 | 4,138.0 | 5,204.5 | 594.5 | 13,835.3 | 14,429.8 | - | 594.5 | 13,635.3 | 14,229.8 | 1,661.0 | 1,661.0 | 19,661.3 | 19,434.3 |
| Non HOC 03 | Open Claims Review | - | - | | - | 45.5 | 45.5 | 30.0 | 30.0 | 48.5 | 78.5 | - | - | - | - | - | - | - | - | 30.0 | 45.5 | 78.5 |
| Non HOC 04 | Stand Up Capital Program Organization | 488.5 | - | | 488.5 | 2,493.0 | 2,981.5 | - | 488.5 | 2,493.0 | 2,981.5 | - | - | - | - | - | 144.0 | 144.0 | 488.5 | 488.5 | 2,981.5 | 3,125.5 |
| Non HOC 05 | LUMA MC Setup | - | - | | - | 2,272.5 | 2,272.5 | - | - | 2,262.5 | 2,262.5 | - | 1,007.0 | 1,007.0 | - | - | 1,007.0 | 1,007.0 | - | - | 3,279.5 | 3,269.5 |
| Non HOC 06 | Regulatory Support of Handover Checklist Items | 139.0 | 174.5 | | 313.5 | 1,986.0 | 2,299.5 | - | 313.5 | 1,983.0 | 2,296.5 | - | 2,194.1 | 2,194.1 | - | - | 2,194.1 | 2,194.1 | 313.5 | 313.5 | 4,493.6 | 4,490.6 |
| Non HOC 07 | Front-End Transition Legal support and advice | 66.5 | 1.5 | | 68.0 | 861.0 | 929.0 | 109.0 | 177.0 | 881.8 | 1,058.8 | - | 313.8 | 313.8 | - | - | 1,186.8 | 1,186.8 | 68.0 | 177.0 | 1,242.8 | 2,245.6 |
| Non HOC 08 | PPOAs | - | - | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Non HOC 09 | Gridco-Genco | - | - | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Non HOC 10 | Interconnection Agreements | 312.5 | - | | 312.5 | 24.0 | 336.5 | - | 312.5 | 60.0 | 372.5 | - | - | - | - | - | - | - | 312.5 | 312.5 | 336.5 | 372.5 |
| Non HOC 11 | Development of System Operations Principles | - | 3.0 | | 3.0 | 9.0 | 12.0 | - | 3.0 | 9.0 | 12.0 | - | 1,157.8 | 1,157.8 | - | - | 1,125.3 | 1,125.3 | 3.0 | 3.0 | 1,169.8 | 1,137.3 |
| Non HOC 12 | Standup GenCo Organization | - | - | | - | 2.0 | 2.0 | - | - | 2.0 | 2.0 | - | - | - | - | - | - | - | - | - | 2.0 | 2.0 |
| Non HOC 13 | IRP Coordination | - | 65.0 | | 65.0 | 288.5 | 353.5 | - | 65.0 | 338.5 | 403.5 | - | - | - | - | - | - | - | 65.0 | 65.0 | 353.5 | 403.5 |
| Non HOC 14 | GenCo-GridCo integration | 104.0 | 16.0 | | 120.0 | 133.0 | 253.0 | - | 120.0 | 233.0 | 353.0 | - | 1,617.8 | 1,617.8 | - | - | 1,617.8 | 1,617.8 | 120.0 | 120.0 | 1,870.8 | 1,970.8 |
| Non HOC 15 | LUMA MC Ongoing Back Office Support | 216.0 | 14.0 | | 230.0 | 2,392.5 | 2,622.5 | - | 230.0 | 2,012.5 | 2,242.5 | 661.5 | 3,202.0 | 3,863.5 | - | 661.5 | 3,202.0 | 3,863.5 | 891.5 | 891.5 | 6,486.0 | 6,106.0 |
| Non HOC 16 | PREB Resolutions and Orders | 710.0 | 197.5 | | 907.5 | 827.5 | 1,735.0 | - | 907.5 | 1,032.5 | 1,940.0 | - | 239.0 | 239.0 | - | - | 239.0 | 239.0 | 907.5 | 907.5 | 1,974.0 | 2,179.0 |
| Non HOC 17 | Corporate Services – Security | 753.0 | - | | 753.0 | 243.0 | 996.0 | - | 753.0 | 243.0 | 996.0 | - | - | - | - | - | - | - | 753.0 | 753.0 | 996.0 | 996.0 |
| Non HOC 18 | FOMB Fiscal Plan and Protocol Agreement | 41.5 | 12.5 | | 54.0 | 132.5 | 186.5 | - | 54.0 | 132.5 | 186.5 | - | - | - | - | - | - | - | 54.0 | 54.0 | 186.5 | 186.5 |
| | | 24,422.0 | 2,800.5 | 0 | 27222.5 | 151195.5 | 178418 | - | 27222.5 | 151195.5 | 178418 | 13559.83 | 109669.2 | 123229.03 | 0 | 13559.83 | 109669.2 | 123229.03 | 40782.33 | 40782.33 | 301647.03 | 301647.03 |

Front-End Transition Hourly Fully Allocated Rates
(Table 28: ManagementCo or Affiliate Personnel)

| Employee Category | Hourly Rate (\$) |
|------------------------|------------------|
| Vice President | 325.00 |
| Senior Director | 300.00 |
| Director | 275.00 |
| Senior Manager | 210.00 |
| Field Crew Leader | 205.00 |
| Trainer | 200.00 |
| Manager | 200.00 |
| Field Tech | 195.00 |
| Senior Analyst | 160.00 |
| Engineer | 160.00 |
| Field Supervisor | 160.00 |
| Analyst | 125.00 |
| Administrative Support | 50.00 |