

NEPR
INVOICE

Received:

Jun 15, 2021

Submitted To: Puerto Rico Public-Private Partnerships Authority PO Box 42001 San Juan, Puerto Rico 00940-2001 To Be Paid By: Puerto Rico Electric Power Authority PO Box 364267 San Juan, Puerto Rico 00936-4267	Address: LUMA Energy, LLC 644 Av. Manuel Fernández Juncos, Suite 301 San Juan, Puerto Rico 00907 Tax Registration No. 66-0940278	
Invoice Date: June 10, 2021	Invoice #: FETS-0521-01	
Contract Ref: Puerto Rico Transmission and Distribution System Operation and Maintenance Agreement		TERMS: Net 30
(i) and (ii) Labor (Please see attached breakdowns for further detail)		AMOUNT
	Sub-Total Labor for the month of May 2021	\$ 10,767,630.00
(iii) Front-End Transition Service Fixed Fee		
	Monthly Installment of the FETS Fixed Fee for the month of May 2021	\$ 8,500,000.00
(iv) Pass-through Costs and Expenses		
1086470 Alberta LTD - 1 Invoices		\$ 65,185.12
Aerotek Professional Services - 37 Invoices		\$ 204,871.66
Alumbra LLC - 25 invoices		\$ 1,401,600.06
Alvarez & Marsal Corporate Performance Improvement, LLC - 8 Invoices		\$ 331,004.42
American Relocation Connections, LLC - 20 invoices		\$ 117,204.01
AT&T Mobility Puerto Rico - 1 invoices		\$ 1,119.39
ATCO Infrastructure Solutions Ltd - 2 invoices		\$ 248,880.45
Bennett Jones LLP - 1 invoices		\$ 522.00
BH Centro Internacional, LLC - 1 Invoices		\$ 57,264.27
BMA Group - 5 Invoices		\$ 181,932.03
BridgeSource Utilities Solutions, LLC - 1 invoices		\$ 189,036.92
Carimus Consulting - 1 invoices		\$ 14,782.50
Carlos D Torres - 4 Invoices		\$ 102,752.94
CCHPR Hospitality - 3 Invoices		\$ 51,446.25
Covington & Burling LLP - 6 Invoices		\$ 186,020.00
CSS International, Inc - 5 invoices		\$ 155,268.05
District View Office Center - 1 Invoices		\$ 27.40
DLA Piper LLP (US) - 4 invoices		\$ 709,839.72
ERM-PR, Inc. - 2 Invoices		\$ 200,850.00
Factory108, LLC - 7 Invoices		\$ 102,390.59
Fidelity Investments Institutional Operations Company LLC - 2 Invoices		\$ 53,225.56
Flagship Resort Properties, S.E. DBA Verdanza Hotel - 1 Invoices		\$ 28,354.17
Focus Cloud Americas LLC - 2 Invoices		\$ 75,105.00
Global Project Solutions, LLC - 1 invoices		\$ 5,912.50
Grey Puerto Rico - 1 invoices		\$ 15,275.00
HI Mayaguez, Inc. DBA Holiday Inn Mayaguez - 1 Invoices		\$ 39,627.00
High End Security Locks, LLC - 1 Invoices		\$ 33,120.00
Innovative Emergency Management, Inc. (IEM) - 8 Invoices		\$ 697,957.37
International Business Machines Corporation (IBM) - 2 invoices		\$ 1,646,182.63
Iris Vargas - 6 Invoices		\$ 21,984.07
J&M Depot, INC - 3 Invoices		\$ 5,909.79
Jones Lang LaSalle Puerto Rico, Inc. - 4 Invoices		\$ 35,637.52
Laboratorio Clinico El Morro, Inc. - 1 Invoices		\$ 18,026.00
Lockton - 1 Invoices		\$ 1,085.00
LUMA Employee Expenses- LESAO - 1 Invoices		\$ 279.80
Martel, Inc - 1 Invoices		\$ 13,673.40
NexTec Operating Corp - 1 Invoices		\$ 211.09
Office Depot - 19 Invoices		\$ 23,177.58
OGMA Language Studio - 1 Invoices		\$ 1,476.80
Oracle America, Inc. - 6 Invoices		\$ 22,860.00
People 2.0 North America - 8 Invoices		\$ 68,930.10
Quanta Workforce Solutions, LLC - 2 Invoices		\$ 284,275.77
Resources Global Professionals (RGP) - 4 Invoices		\$ 31,925.57
Richard Wayne & Roberts, Inc. - 1 Invoices		\$ 9,597.79
Ricoh Puerto Rico, Inc. - 2 Invoices		\$ 877,647.72
Rondapro - 1 Invoices		\$ 16,683.13



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Remittance Information: Wire to: Bank of America, NA, 222 Broadway, New York, NY 10038 Account #: 488074008867 Wire Routing #: 026009593 ACH Routing #: 11100025																									

Invoicing Month	Invoice No.	FETS Fee	FETS Fixed Fee	Additional C&E	Total Invoiced
June 2020	FETS-0620-01 Rev1	\$ 828,770.00	\$ 1,500,000.00	\$ -	\$ 2,328,770.00
July 2020	FETS-0720-01 Rev1	\$ 3,993,190.00	\$ 5,000,000.00	\$ 2,131,326.79	\$ 11,124,516.79
August 2020	FETS-0820-01	\$ 4,137,780.00	\$ 5,000,000.00	\$ 3,105,082.28	\$ 12,242,862.28
September 2020	FETS-0920-01	\$ 4,284,035.00	\$ 5,000,000.00	\$ 5,189,724.68	\$ 14,473,759.68
October 2020	FETS-1020-01	\$ 4,656,765.00	\$ 5,000,000.00	\$ 4,285,320.92	\$ 13,942,085.92
November 2020	FETS-1120-01	\$ 3,488,327.50	\$ 5,000,000.00	\$ 4,645,366.37	\$ 13,133,693.87
December 2020	FETS-1220-01	\$ 3,094,947.50	\$ 5,000,000.00	\$ 3,558,063.55	\$ 11,653,011.05
January 2021	FETS-0121-01	\$ 3,051,837.50	\$ 5,000,000.00	\$ 2,303,811.91	\$ 10,355,649.41
February 2021	FETS-0221-01	\$ 3,832,742.50	\$ 5,000,000.00	\$ 4,034,694.04	\$ 12,867,436.54
March 2021	FETS-0321-01	\$ 4,761,437.50	\$ 5,000,000.00	\$ 5,064,442.48	\$ 14,825,879.98
April 2021	FETS-0421-01	\$ 5,713,487.50	\$ 5,000,000.00	\$ 3,032,933.37	\$ 13,746,420.87
		\$ 41,843,320.00	\$ 51,500,000.00	\$ 37,350,766.39	\$ 130,694,086.39

	Front End Transition Hourly Costs	Additional Costs & Expenses	Sub-Total	Front End Transition Fixed Fee	Total
Previously invoiced	\$ 41,843,320	\$ 37,350,766	\$ 79,194,086	\$ 51,500,000	\$ 130,694,086
Current invoice	\$ 10,767,630	\$ 9,100,508	\$ 19,868,138	\$ 8,500,000	\$ 28,368,138
Total invoiced to date	\$ 52,610,950	\$ 46,451,275	\$ 99,062,225	\$ 60,000,000	\$ 159,062,225
Forecast to complete			\$ 4,887,775	\$ -	\$ 4,887,775
Proposal			\$ 76,351,931	\$ 60,000,000	\$ 136,351,931
Variance					\$ 27,598,069

20.2%

SUMMARY

Employee Category	(i) Hourly Rate	(ii) Hours Worked	Monthly Total
Vice President	\$ 325.00	3806.5	\$ 1,237,112.50
Senior Director	\$ 300.00	1245.5	\$ 373,650.00
Director	\$ 275.00	7043.0	\$ 1,936,825.00
Senior Manager	\$ 210.00	2168.5	\$ 455,385.00
Field Crew Leader	\$ 205.00	0.0	\$ -
Trainer	\$ 200.00	347.5	\$ 69,500.00
Manager	\$ 200.00	5806.5	\$ 1,161,300.00
Field Technician	\$ 195.00	337.0	\$ 65,715.00
Senior Analyst	\$ 160.00	26368.0	\$ 4,218,880.00
Engineer	\$ 160.00	2314.5	\$ 370,320.00
Field Supervisor	\$ 160.00	1653.0	\$ 264,480.00
Analyst	\$ 125.00	4010.5	\$ 501,312.50
Administrative Support	\$ 50.00	2263.0	\$ 113,150.00
		57363.5	\$ 10,767,630.00

Executives

Employee Category	(i) Hourly Rate	(ii) Hours Worked	Monthly Total
Vice President	\$ 325.00	212.5	\$ 69,062.50
Senior Director	\$ 300.00	0.0	\$ -
Director	\$ 275.00	0.0	\$ -
Senior Manager	\$ 210.00	0.0	\$ -
Field Crew Leader	\$ 205.00	0.0	\$ -
Trainer	\$ 200.00	0.0	\$ -
Manager	\$ 200.00	0.0	\$ -
Field Technician	\$ 195.00	0.0	\$ -
Senior Analyst	\$ 160.00	0.0	\$ -
Engineer	\$ 160.00	0.0	\$ -
Field Supervisor	\$ 160.00	0.0	\$ -
Analyst	\$ 125.00	0.0	\$ -
Administrative Support	\$ 50.00	198.0	\$ 9,900.00
		410.5	\$ 78,962.50

Capital Programs

Employee Category	(i) Hourly Rate	(ii) Hours Worked	Monthly Total
Vice President	\$ 325.00	197.0	\$ 64,025.00
Senior Director	\$ 300.00	0.0	\$ -
Director	\$ 275.00	0.0	\$ -
Senior Manager	\$ 210.00	0.0	\$ -
Field Crew Leader	\$ 205.00	0.0	\$ -
Trainer	\$ 200.00	41.5	\$ 8,300.00
Manager	\$ 200.00	285.0	\$ 57,000.00
Field Technician	\$ 195.00	0.0	\$ -
Senior Analyst	\$ 160.00	0.0	\$ -
Engineer	\$ 160.00	0.0	\$ -
Field Supervisor	\$ 160.00	0.0	\$ -
Analyst	\$ 125.00	0.0	\$ -
Administrative Support	\$ 50.00	0.0	\$ -
		523.5	\$ 129,325.00

Communications

Employee Category	(i) Hourly Rate	(ii) Hours Worked	Monthly Total
Vice President	\$ 325.00	20.0	\$ 6,500.00
Senior Director	\$ 300.00	0.0	\$ -
Director	\$ 275.00	274.0	\$ 75,350.00
Senior Manager	\$ 210.00	0.0	\$ -
Field Crew Leader	\$ 205.00	0.0	\$ -
Trainer	\$ 200.00	0.0	\$ -
Manager	\$ 200.00	0.0	\$ -
Field Technician	\$ 195.00	0.0	\$ -
Senior Analyst	\$ 160.00	0.0	\$ -
Engineer	\$ 160.00	0.0	\$ -
Field Supervisor	\$ 160.00	0.0	\$ -
Analyst	\$ 125.00	0.0	\$ -
Administrative Support	\$ 50.00	0.0	\$ -
		294	\$ 81,850.00

Corporate Services

Employee Category	(i) Hourly Rate	(ii) Hours Worked	Monthly Total
Vice President	\$ 325.00	234.0	\$ 76,050.00
Senior Director	\$ 300.00	0.0	\$ -
Director	\$ 275.00	472.5	\$ 129,937.50
Senior Manager	\$ 210.00	498.0	\$ 104,580.00
Field Crew Leader	\$ 205.00	0.0	\$ -
Trainer	\$ 200.00	0.0	\$ -
Manager	\$ 200.00	168.0	\$ 33,600.00
Field Technician	\$ 195.00	0.0	\$ -
Senior Analyst	\$ 160.00	1384.0	\$ 221,440.00
Engineer	\$ 160.00	0.0	\$ -
Field Supervisor	\$ 160.00	0.0	\$ -
Analyst	\$ 125.00	676.0	\$ 84,500.00
Administrative Support	\$ 50.00	0.0	\$ -
		3432.5	\$ 650,107.50

Customer Service

Employee Category	(i) Hourly Rate	(ii) Hours Worked	Monthly Total
Vice President	\$ 325.00	0.0	\$ -
Senior Director	\$ 300.00	0.0	\$ -
Director	\$ 275.00	240.0	\$ 66,000.00
Senior Manager	\$ 210.00	90.0	\$ 18,900.00
Field Crew Leader	\$ 205.00	0.0	\$ -
Trainer	\$ 200.00	0.0	\$ -
Manager	\$ 200.00	448.0	\$ 89,600.00
Field Technician	\$ 195.00	0.0	\$ -
Senior Analyst	\$ 160.00	17926.5	\$ 2,868,240.00
Engineer	\$ 160.00	0.0	\$ -
Field Supervisor	\$ 160.00	317.5	\$ 50,800.00
Analyst	\$ 125.00	1712.0	\$ 214,000.00
Administrative Support	\$ 50.00	339.0	\$ 16,950.00
		21073	\$ 3,324,490.00

Financial Mgmt.

Employee Category	(i) Hourly Rate	(ii) Hours Worked	Monthly Total
Vice President	\$ 325.00	358.0	\$ 116,350.00
Senior Director	\$ 300.00	0.0	\$ -
Director	\$ 275.00	1180.0	\$ 324,500.00
Senior Manager	\$ 210.00	181.0	\$ 38,010.00
Field Crew Leader	\$ 205.00	0.0	\$ -
Trainer	\$ 200.00	0.0	\$ -
Manager	\$ 200.00	1611.0	\$ 322,200.00
Field Technician	\$ 195.00	0.0	\$ -
Senior Analyst	\$ 160.00	713.0	\$ 114,080.00
Engineer	\$ 160.00	0.0	\$ -
Field Supervisor	\$ 160.00	0.0	\$ -
Analyst	\$ 125.00	1.0	\$ 125.00
Administrative Support	\$ 50.00	0.0	\$ -
		4044	\$ 915,265.00

HSE & Quality

Employee Category	(i) Hourly Rate	(ii) Hours Worked	Monthly Total
Vice President	\$ 325.00	210.0	\$ 68,250.00
Senior Director	\$ 300.00	59.0	\$ 17,700.00
Director	\$ 275.00	559.5	\$ 153,862.50
Senior Manager	\$ 210.00	0.0	\$ -
Field Crew Leader	\$ 205.00	0.0	\$ -
Trainer	\$ 200.00	176.0	\$ 35,200.00
Manager	\$ 200.00	195.0	\$ 39,000.00
Field Technician	\$ 195.00	337.0	\$ 65,715.00
Senior Analyst	\$ 160.00	302.0	\$ 48,320.00
Engineer	\$ 160.00	0.0	\$ -
Field Supervisor	\$ 160.00	0.0	\$ -
Analyst	\$ 125.00	331.5	\$ 41,437.50
Administrative Support	\$ 50.00	160.0	\$ 8,000.00
		2330	\$ 477,485.00

Human Resources

Employee Category	(i) Hourly Rate	(ii) Hours Worked	Monthly Total
Vice President	\$ 325.00	123.0	\$ 39,975.00
Senior Director	\$ 300.00	0.0	\$ -
Director	\$ 275.00	275.0	\$ 75,625.00
Senior Manager	\$ 210.00	80.0	\$ 16,800.00
Field Crew Leader	\$ 205.00	0.0	\$ -
Trainer	\$ 200.00	0.0	\$ -
Manager	\$ 200.00	16.0	\$ 3,200.00
Field Technician	\$ 195.00	0.0	\$ -
Senior Analyst	\$ 160.00	743.0	\$ 118,880.00
Engineer	\$ 160.00	0.0	\$ -
Field Supervisor	\$ 160.00	0.0	\$ -
Analyst	\$ 125.00	0.0	\$ -
Administrative Support	\$ 50.00	85.0	\$ 4,250.00
		1322	\$ 258,730.00

Integration Management Office

Employee Category	(i) Hourly Rate	(ii) Hours Worked	Monthly Total
Vice President	\$ 325.00	471.5	\$ 153,237.50
Senior Director	\$ 300.00	0.0	\$ -
Director	\$ 275.00	0.0	\$ -
Senior Manager	\$ 210.00	212.0	\$ 44,520.00
Field Crew Leader	\$ 205.00	0.0	\$ -
Trainer	\$ 200.00	0.0	\$ -
Manager	\$ 200.00	336.5	\$ 67,300.00
Field Technician	\$ 195.00	0.0	\$ -
Senior Analyst	\$ 160.00	100.0	\$ 16,000.00
Engineer	\$ 160.00	0.0	\$ -
Field Supervisor	\$ 160.00	0.0	\$ -
Analyst	\$ 125.00	289.0	\$ 36,125.00
Administrative Support	\$ 50.00	319.5	\$ 15,975.00
		1728.5	\$ 333,157.50

IT / OT

Employee Category	(i) Hourly Rate	(ii) Hours Worked	Monthly Total
Vice President	\$ 325.00	365.0	\$ 118,625.00
Senior Director	\$ 300.00	0.0	\$ -
Director	\$ 275.00	258.0	\$ 70,950.00
Senior Manager	\$ 210.00	0.0	\$ -
Field Crew Leader	\$ 205.00	0.0	\$ -
Trainer	\$ 200.00	0.0	\$ -
Manager	\$ 200.00	457.0	\$ 91,400.00
Field Technician	\$ 195.00	0.0	\$ -
Senior Analyst	\$ 160.00	1107.0	\$ 177,120.00
Engineer	\$ 160.00	0.0	\$ -
Field Supervisor	\$ 160.00	0.0	\$ -
Analyst	\$ 125.00	152.5	\$ 19,062.50
Administrative Support	\$ 50.00	1121.5	\$ 56,075.00
		3461	\$ 533,232.50

Legal

Employee Category	(i) Hourly Rate	(ii) Hours Worked	Monthly Total
Vice President	\$ 325.00	368.5	\$ 119,762.50
Senior Director	\$ 300.00	0.0	\$ -
Director	\$ 275.00	0.0	\$ -
Senior Manager	\$ 210.00	0.0	\$ -
Field Crew Leader	\$ 205.00	0.0	\$ -
Trainer	\$ 200.00	0.0	\$ -
Manager	\$ 200.00	0.0	\$ -
Field Technician	\$ 195.00	0.0	\$ -
Senior Analyst	\$ 160.00	40.0	\$ 6,400.00
Engineer	\$ 160.00	0.0	\$ -
Field Supervisor	\$ 160.00	0.0	\$ -
Analyst	\$ 125.00	0.0	\$ -
Administrative Support	\$ 50.00	9.0	\$ 450.00
		417.5	\$ 126,612.50

Operations

Employee Category	(i) Hourly Rate	(ii) Hours Worked	Monthly Total
Vice President	\$ 325.00	216.0	\$ 70,200.00
Senior Director	\$ 300.00	0.0	\$ -
Director	\$ 275.00	415.5	\$ 114,262.50
Senior Manager	\$ 210.00	426.5	\$ 89,565.00
Field Crew Leader	\$ 205.00	0.0	\$ -
Trainer	\$ 200.00	0.0	\$ -
Manager	\$ 200.00	310.0	\$ 62,000.00
Field Technician	\$ 195.00	0.0	\$ -
Senior Analyst	\$ 160.00	3105.5	\$ 496,880.00
Engineer	\$ 160.00	120.0	\$ 19,200.00
Field Supervisor	\$ 160.00	1212.0	\$ 193,920.00
Analyst	\$ 125.00	0.0	\$ -
Administrative Support	\$ 50.00	0.0	\$ -
		5805.5	\$ 1,046,027.50

Regulatory

Employee Category	(i) Hourly Rate	(ii) Hours Worked	Monthly Total
Vice President	\$ 325.00	181.5	\$ 58,987.50
Senior Director	\$ 300.00	80.0	\$ 24,000.00
Director	\$ 275.00	838.0	\$ 230,450.00
Senior Manager	\$ 210.00	174.0	\$ 36,540.00
Field Crew Leader	\$ 205.00	0.0	\$ -
Trainer	\$ 200.00	0.0	\$ -
Manager	\$ 200.00	567.5	\$ 113,500.00
Field Technician	\$ 195.00	0.0	\$ -
Senior Analyst	\$ 160.00	0.0	\$ -
Engineer	\$ 160.00	319.0	\$ 51,040.00
Field Supervisor	\$ 160.00	0.0	\$ -
Analyst	\$ 125.00	391.5	\$ 48,937.50
Administrative Support	\$ 50.00	0.0	\$ -
		2551.5	\$ 563,455.00

Utility Transformation

Employee Category	(i) Hourly Rate	(ii) Hours Worked	Monthly Total
Vice President	\$ 325.00	849.5	\$ 276,087.50
Senior Director	\$ 300.00	1106.5	\$ 331,950.00
Director	\$ 275.00	2530.5	\$ 695,887.50
Senior Manager	\$ 210.00	507.0	\$ 106,470.00
Field Crew Leader	\$ 205.00	0.0	\$ -
Trainer	\$ 200.00	130.0	\$ 26,000.00
Manager	\$ 200.00	1412.5	\$ 282,500.00
Field Technician	\$ 195.00	0.0	\$ -
Senior Analyst	\$ 160.00	947.0	\$ 151,520.00
Engineer	\$ 160.00	1875.5	\$ 300,080.00
Field Supervisor	\$ 160.00	123.5	\$ 19,760.00
Analyst	\$ 125.00	457.0	\$ 57,125.00
Administrative Support	\$ 50.00	31.0	\$ 1,550.00
		9970	\$ 2,248,930.00

Summary of Hours by Department and Employee Category

Employee Category	Capital Programs & Back End Transition	Communications	Corporate Services	Customer Service	Executive	Financial Management	HSE & Quality	Human Resources	Integration Management Office	IT / OT	Legal	Operations	Regulatory	Utility Transformation	Total Hours by Employee Category
Vice President	197.0	20.0	234.0	0.0	212.5	358.0	210.0	123.0	471.5	365.0	368.5	216.0	181.5	849.5	3806.5
Senior Director	0.0	0.0	0.0	0.0	0.0	0.0	59.0	0.0	0.0	0.0	0.0	0.0	80.0	1106.5	1245.5
Director	0.0	274.0	472.5	240.0	0.0	1180.0	559.5	275.0	0.0	258.0	0.0	415.5	838.0	2530.5	7043
Senior Manager	0.0	0.0	498.0	90.0	0.0	181.0	0.0	80.0	212.0	0.0	0.0	426.5	174.0	507.0	2168.5
Field Crew Leader	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0
Trainer	41.5	0.0	0.0	0.0	0.0	0.0	176.0	0.0	0.0	0.0	0.0	0.0	0.0	130.0	347.5
Manager	285.0	0.0	168.0	448.0	0.0	1611.0	195.0	16.0	336.5	457.0	0.0	310.0	567.5	1412.5	5806.5
Field Technician	0.0	0.0	0.0	0.0	0.0	0.0	337.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	337
Senior Analyst	0.0	0.0	1384.0	17926.5	0.0	713.0	302.0	743.0	100.0	1107.0	40.0	3105.5	0.0	947.0	26368
Engineer	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	120.0	319.0	1875.5	2314.5
Field Supervisor	0.0	0.0	0.0	317.5	0.0	0.0	0.0	0.0	0.0	0.0	0.0	1212.0	0.0	123.5	1653
Analyst	0.0	0.0	676.0	1712.0	0.0	1.0	331.5	0.0	289.0	152.5	0.0	0.0	391.5	457.0	4010.5
Administrative Support	0.0	0.0	0.0	339.0	198.0	0.0	160.0	85.0	319.5	1121.5	9.0	0.0	0.0	31.0	2263
Total	523.5	294	3432.5	21073	410.5	4044	2330	1322	1728.5	3461	417.5	5805.5	2551.5	9970	57363.5

Summary of Hours by HOC Item

HOC Item	Annex II Definition	Functional Team - Department	Project job code	Employee ID #	Sum of Time (Hours)
1	General & Transition Management	Capital Programs and Back End Transition	Vice President	AT004051	59.0
1		Corporate Services	Director	TEMP375	176.0
1		Corporate Services	Senior Analyst	TEMP139	166.0
1		Corporate Services	Senior Analyst	TEMP090	172.0
1		Corporate Services	Senior Manager	MC900008	158.0
1		Corporate Services	Senior Manager	MC900009	43.0
1		Corporate Services	Vice President	MC900003	34.0
1		Customer Service	Analyst	TEMP372	120.0
1		Customer Service	Analyst	TEMP296	80.0
1		Customer Service	Director	MC900027	4.0
1		Customer Service	Field Supervisor	AT022731	15.0
1		Customer Service	Manager	AT015858	15.0
1		Customer Service	Senior Analyst	AT102970	9.5
1		Customer Service	Senior Analyst	TEMP255	80.0
1		Customer Service	Senior Analyst	TEMP213	40.0
1		Customer Service	Senior Analyst	TEMP063	120.0
1		Customer Service	Senior Analyst	TEMP075	120.0
1		Customer Service	Senior Analyst	TEMP313	120.0
1		Customer Service	Senior Analyst	TEMP131	120.0
1		Customer Service	Senior Analyst	TEMP314	72.0
1		Customer Service	Senior Analyst	TEMP350	36.0
1		Customer Service	Senior Analyst	TEMP272	36.0
1		Customer Service	Senior Analyst	TEMP293	9.0
1		Executive	Administrative Support	AT114368	151.0
1		Executive	Vice President	AT003196	181.0
1		Executive	Vice President	QS037890	18.0
1		Financial Management	Manager	QS061408	3.0
1		Financial Management	Senior Manager	AT114365	18.5
1		Financial Management	Vice President	QS017171	4.5
1		HSE and Quality	Director	NWjphel29	52.0
1		HSE and Quality	Field Tech	MC900017	131.0
1		HSE and Quality	Senior Director	NWmpepi02	59.0
1		HSE and Quality	Vice President	MC900001	72.0
1		Integration Management Office	Administrative Support	AT016798	156.0
1		Integration Management Office	Administrative Support	AT018495	3.5
1		Integration Management Office	Administrative Support	AT105397	141.5
1		Integration Management Office	Administrative Support	AT116075	18.5
1		Integration Management Office	Analyst	AT105533	9.0
1		Integration Management Office	Analyst	AT109687	120.0
1		Integration Management Office	Manager	AT004852	122.0
1		Integration Management Office	Manager	AT103480	98.0
1		Integration Management Office	Senior Analyst	AT109252	100.0
1		Integration Management Office	Senior Manager	AT017167	212.0
1		Integration Management Office	Vice President	AT014535	220.0
1		Integration Management Office	Vice President	AT017346	99.0
1		ITOT	Senior Analyst	AT102751	5.0
1		ITOT	Vice President	QS071472	32.0
1		Operations	Director	MC900012	123.0
1		Operations	Director	MC900015	1.0
1		Operations	Director	QS116459	4.0
1		Operations	Engineer	AT112360	15.0
1		Operations	Field Supervisor	AT020449	8.0
1		Operations	Field Supervisor	AT021005	17.0
1		Operations	Field Supervisor	AT021565	1.0
1		Operations	Field Supervisor	QS179065	91.0
1		Operations	Manager	AT014817	21.5

HOC Item	Annex II Definition	Functional Team - Department	Project job code	Employee ID #	Sum of Time (Hours)
1		Operations	Senior Analyst	TEMP395	8.0
1		Operations	Senior Analyst	TEMP140	40.0
1		Operations	Senior Manager	AT003498	10.0
1		Operations	Senior Manager	AT019843	10.0
1		Operations	Vice President	AT022129	35.0
1		Regulatory	Senior Manager	AT108770	4.5
1		Regulatory	Vice President	QS146648	4.5
1		Utility Transformation	Administrative Support	QT088060	25.0
1		Utility Transformation	Analyst	QT088167	44.5
1		Utility Transformation	Director	MC900002	105.0
1		Utility Transformation	Director	QT088213	90.5
1		Utility Transformation	Director	QT088326	49.0
1		Utility Transformation	Engineer	AT103813	15.0
1		Utility Transformation	Engineer	AT110040	1.5
1		Utility Transformation	Engineer	QT088329	1.0
1		Utility Transformation	Manager	AT002033	150.0
1		Utility Transformation	Manager	AT021428	71.5
1		Utility Transformation	Manager	AT108042	52.5
1		Utility Transformation	Vice President	QT088015	10.0
1		Utility Transformation	Vice President	QT088048	4.0
1	General & Transition Management Total				4,844.0
1.01	Government Approvals	Regulatory	Manager	AT208674	82.0
1.01		Regulatory	Vice President	QS146648	3.0
1.01	Government Approvals Total				85.0
1.02	Plan to Address Gaps in Assets, Technology, Processes, etc. (plan to include cost estimates)	Customer Service	Administrative Support	TEMP087	3.0
1.02		Regulatory	Manager	AT208674	79.0
1.02		Utility Transformation	Manager	AT022686	2.0
1.02		Utility Transformation	Vice President	QT088356	32.0
1.02	Plan to Address Gaps in Assets, Technology, Processes, etc. (plan to include cost estimates) Total				116.0
1.03	PREB Rate Order Filing (Initial Budgets and Liability Waiver approvals)	Regulatory	Analyst	AT111542	68.0
1.03		Regulatory	Analyst	AT112548	72.0
1.03		Regulatory	Director	AT201990	80.0
1.03		Regulatory	Senior Manager	AT108770	66.0
1.03		Regulatory	Vice President	QS146648	65.0
1.03	PREB Rate Order Filing (Initial Budgets and Liability Waiver approvals) Total				351.0
2.01	Development and Implementation of an Operations Takeover Plan for Transmission and Sub-Transm	Operations	Engineer	AT112360	15.0
2.01		Operations	Senior Manager	AT005226	12.0
2.01		Utility Transformation	Engineer	TEMP097	64.0
2.01	Development and Implementation of an Operations Takeover Plan for Transmission and Sub-Trans				91.0
2.02	Development and Implementation of an Operational Takeover Plan for the Electric Distribution System	Operations	Engineer	AT112360	4.0
2.02		Utility Transformation	Director	QT088262	25.0
2.02		Utility Transformation	Senior Analyst	TEMP109	80.0
2.02		Utility Transformation	Vice President	QT088356	4.0
2.02	Development and Implementation of an Operational Takeover Plan for the Electric Distribution Sy				113.0
2.0301	Transition Plan for T&D Control Centers	Utility Transformation	Director	QT088358	131.0
2.0301		Utility Transformation	Engineer	TEMP171	23.0
2.0301		Utility Transformation	Engineer	TEMP137	36.0
2.0301		Utility Transformation	Manager	AT009474	157.5
2.0301		Utility Transformation	Manager	AT108042	20.0
2.0301		Utility Transformation	Manager	TEMP025	168.0
2.0301		Utility Transformation	Senior Analyst	TEMP277	40.0
2.0301		Utility Transformation	Senior Director	QT088130	14.0
2.0301		Utility Transformation	Senior Director	QT088285	40.0
2.0301		Utility Transformation	Senior Director	QT088359	73.0
2.0301		Utility Transformation	Vice President	QT088208	60.0
2.0301	Transition Plan for T&D Control Centers Total				762.5
2.0302	Transition Plan for Operations and Maintenance (O&M) Activities	Operations	Director	MC900015	11.5
2.0302		Operations	Director	QS116459	68.0

HOC Item	Annex II Definition	Functional Team - Department	Project job code	Employee ID #	Sum of Time (Hours)
2.0302		Operations	Field Supervisor	AT005130	42.0
2.0302		Operations	Field Supervisor	AT020434	2.0
2.0302		Operations	Field Supervisor	AT111882	111.0
2.0302		Operations	Manager	AT014495	150.0
2.0302		Operations	Manager	AT014817	111.5
2.0302		Operations	Senior Manager	AT005226	58.0
2.0302		Operations	Senior Manager	AT019843	3.5
2.0302		Operations	Vice President	AT022129	103.0
2.0302	Transition Plan for Operations and Maintenance (O&M) Activities Total				660.5
2.0303	Emergency Response/Disaster Recovery/Business Continuity Plans	HSE and Quality	Vice President	MC900001	57.0
2.0303		Integration Management Office	Manager	AT103480	91.5
2.0303		Integration Management Office	Vice President	AT017346	4.0
2.0303		Operations	Senior Manager	AT003498	39.0
2.0303		Operations	Senior Manager	AT005226	4.0
2.0303		Operations	Vice President	AT022129	33.0
2.0303	Emergency Response/Disaster Recovery/Business Continuity Plans Total				228.5
2.0304	Fleet Management Plan	Operations	Field Supervisor	AT021005	8.0
2.0304		Operations	Field Supervisor	AT021565	26.0
2.0304		Operations	Vice President	QS0DU100	16.0
2.0304	Fleet Management Plan Total				50.0
2.0305	Asset Management	Utility Transformation	Director	QT088113	1.0
2.0305		Utility Transformation	Engineer	AT019026	1.0
2.0305		Utility Transformation	Field Supervisor	AT103914	17.5
2.0305		Utility Transformation	Manager	AT021428	11.5
2.0305		Utility Transformation	Manager	TEMP399	128.5
2.0305		Utility Transformation	Senior Analyst	TEMP303	80.0
2.0305		Utility Transformation	Senior Analyst	TEMP341	80.0
2.0305		Utility Transformation	Senior Analyst	TEMP177	80.0
2.0305		Utility Transformation	Senior Analyst	TEMP332	80.0
2.0305		Utility Transformation	Senior Analyst	TEMP150	80.0
2.0305		Utility Transformation	Senior Analyst	TEMP319	40.0
2.0305		Utility Transformation	Senior Analyst	TEMP260	80.0
2.0305		Utility Transformation	Senior Analyst	TEMP277	40.0
2.0305		Utility Transformation	Senior Director	QT088041	33.0
2.0305		Utility Transformation	Senior Director	QT088095	3.0
2.0305		Utility Transformation	Senior Director	QT088252	13.0
2.0305		Utility Transformation	Senior Manager	QT089031	35.0
2.0305		Utility Transformation	Vice President	QS085708	1.0
2.0305	Asset Management Total				804.5
2.0306	Workforce Management & Training Plan	HSE and Quality	Director	NWjphel29	15.0
2.0306		HSE and Quality	Director	NWjwies77	4.0
2.0306		HSE and Quality	Manager	NWjwats22	91.0
2.0306		HSE and Quality	Senior Analyst	NWpwarn58	9.5
2.0306		HSE and Quality	Trainer	NWjlope28	176.0
2.0306		HSE and Quality	Vice President	MC900001	3.0
2.0306	Workforce Management & Training Plan Total				298.5
2.0307	Safety Management Plan	HSE and Quality	Administrative Support	MC900036	120.0
2.0307		HSE and Quality	Analyst	MC900020	171.0
2.0307		HSE and Quality	Analyst	TEMP033	160.0
2.0307		HSE and Quality	Director	QS080701	160.0
2.0307		HSE and Quality	Field Tech	AT104629	135.0
2.0307		HSE and Quality	Field Tech	MC900017	48.0
2.0307		HSE and Quality	Senior Analyst	TEMP093	121.5
2.0307		HSE and Quality	Senior Analyst	TEMP076	120.0
2.0307		HSE and Quality	Vice President	MC900001	22.0
2.0307		HSE and Quality	Vice President	QS145447	48.0
2.0307		Operations	Field Supervisor	AT020449	3.0
2.0307	Safety Management Plan Total				1,108.5

HOC Item	Annex II Definition	Functional Team - Department	Project job code	Employee ID #	Sum of Time (Hours)
2.0308	Engineering and Asset Management	Utility Transformation	Analyst	QT088290	31.5
2.0308		Utility Transformation	Analyst	TEMP247	27.0
2.0308		Utility Transformation	Director	QT088231	86.0
2.0308		Utility Transformation	Director	QT088243	24.0
2.0308		Utility Transformation	Director	QT088251	96.5
2.0308		Utility Transformation	Director	QT088254	68.0
2.0308		Utility Transformation	Director	QT088279	109.5
2.0308		Utility Transformation	Director	QT088315	174.0
2.0308		Utility Transformation	Director	QT088339	49.0
2.0308		Utility Transformation	Director	QT088344	167.0
2.0308		Utility Transformation	Director	QT088346	156.0
2.0308		Utility Transformation	Director	TEMP028	30.5
2.0308		Utility Transformation	Engineer	AT018880	125.0
2.0308		Utility Transformation	Engineer	AT103813	90.5
2.0308		Utility Transformation	Engineer	AT108079	134.0
2.0308		Utility Transformation	Engineer	QT088194	53.0
2.0308		Utility Transformation	Engineer	QT088258	56.0
2.0308		Utility Transformation	Engineer	QT088296	76.0
2.0308		Utility Transformation	Engineer	QT088307	141.0
2.0308		Utility Transformation	Engineer	QT088330	148.0
2.0308		Utility Transformation	Engineer	QT089077	17.5
2.0308		Utility Transformation	Engineer	TEMP010	9.5
2.0308		Utility Transformation	Engineer	TEMP052	19.0
2.0308		Utility Transformation	Engineer	TEMP338	136.0
2.0308		Utility Transformation	Engineer	TEMP356	22.5
2.0308		Utility Transformation	Field Supervisor	QT088227	78.0
2.0308		Utility Transformation	Manager	AT010451	88.0
2.0308		Utility Transformation	Manager	TEMP042	24.5
2.0308		Utility Transformation	Senior Analyst	TEMP379	72.0
2.0308		Utility Transformation	Senior Analyst	TEMP060	72.0
2.0308		Utility Transformation	Senior Analyst	TEMP185	80.0
2.0308		Utility Transformation	Senior Director	QT088083	38.0
2.0308		Utility Transformation	Senior Director	QT088095	94.5
2.0308		Utility Transformation	Senior Director	QT088130	29.0
2.0308		Utility Transformation	Senior Director	QT088160	43.0
2.0308		Utility Transformation	Senior Director	QT088289	97.0
2.0308		Utility Transformation	Senior Director	QT088341	19.5
2.0308		Utility Transformation	Senior Director	QT088342	144.0
2.0308		Utility Transformation	Senior Director	QT088347	84.5
2.0308		Utility Transformation	Senior Director	QT088357	96.0
2.0308		Utility Transformation	Senior Director	QT088382	78.0
2.0308		Utility Transformation	Senior Director	TEMP024	13.5
2.0308		Utility Transformation	Senior Director	TEMP027	49.0
2.0308		Utility Transformation	Senior Manager	QT088360	144.0
2.0308		Utility Transformation	Senior Manager	QT089048	47.5
2.0308		Utility Transformation	Senior Manager	TEMP032	47.5
2.0308		Utility Transformation	Senior Manager	TEMP040	121.0
2.0308		Utility Transformation	Senior Manager	TEMP043	22.0
2.0308		Utility Transformation	Vice President	QT088017	4.0
2.0308		Utility Transformation	Vice President	QT088247	81.0
2.0308		Utility Transformation	Vice President	QT088305	27.0
2.0308		Utility Transformation	Vice President	QT088356	48.0
2.0308		Utility Transformation	Vice President	TEMP035	16.0
2.0308	Engineering and Asset Management Total				3,805.5
2.0309	Identification of Real Estate	Financial Management	Manager	AT019946	6.0
2.0309		Financial Management	Vice President	QS017171	2.0
2.0309	Identification of Real Estate Total				8.0
2.0311	System Operations Plan	Operations	Director	QS116459	4.0

HOC Item	Annex II Definition	Functional Team - Department	Project job code	Employee ID #	Sum of Time (Hours)
2.0311		Operations	Engineer	AT112360	52.0
2.0311		Operations	Field Supervisor	AT020449	65.5
2.0311		Operations	Field Supervisor	AT021005	96.0
2.0311		Operations	Field Supervisor	AT104787	93.5
2.0311		Operations	Senior Analyst	TEMP141	95.0
2.0311		Operations	Senior Manager	AT003498	30.5
2.0311		Operations	Senior Manager	AT005226	12.0
2.0311		Operations	Senior Manager	AT019843	78.0
2.0311	System Operations Plan Total				526.5
2.0312	Vegetation Management Plan	Operations	Director	MC900012	0.5
2.0312		Operations	Field Supervisor	AT021565	67.0
2.0312		Operations	Field Supervisor	AT103914	3.0
2.0312	Vegetation Management Plan Total				70.5
2.05	Environmental Exposure Management Plan	HSE and Quality	Administrative Support	MC900036	40.0
2.05		HSE and Quality	Director	AT022534	250.5
2.05		HSE and Quality	Manager	QS157251	104.0
2.05		HSE and Quality	Vice President	MC900001	8.0
2.05	Environmental Exposure Management Plan Total				402.5
3.02	Development of Improvement Initiatives	Utility Transformation	Director	TEMP028	34.0
3.02	Development of Improvement Initiatives Total				34.0
3.04	Development of System Remediation Plan	Operations	Director	QS116459	4.0
3.04		Operations	Engineer	AT112360	16.0
3.04		Operations	Senior Manager	AT003498	9.0
3.04	Development of System Remediation Plan Total				29.0
3.05	Approval of System Remediation Plan	Regulatory	Analyst	AT111542	52.5
3.05		Regulatory	Analyst	AT112548	54.0
3.05		Regulatory	Director	AT201990	71.0
3.05		Regulatory	Manager	AT006055	127.5
3.05		Regulatory	Senior Manager	AT108770	16.0
3.05		Regulatory	Vice President	QS146648	30.0
3.05		Utility Transformation	Manager	AT010451	50.0
3.05	Approval of System Remediation Plan Total				401.0
4.01	Evaluating Customer Service Facilities and Assets	Customer Service	Director	MC900027	1.0
4.01	Evaluating Customer Service Facilities and Assets Total				1.0
4.02	Evaluating and Updating Customer Service Policies and Procedures	Customer Service	Analyst	AT019859	5.0
4.02		Customer Service	Analyst	TEMP002	112.5
4.02		Customer Service	Director	MC900027	21.0
4.02		Customer Service	Manager	AT015858	30.0
4.02		Customer Service	Senior Analyst	AT102970	109.5
4.02	Evaluating and Updating Customer Service Policies and Procedures Total				278.0
4.03	Development of a Meter Reading Plan	Utility Transformation	Analyst	QT088290	2.0
4.03		Utility Transformation	Director	QT088337	62.5
4.03		Utility Transformation	Director	TEMP034	134.0
4.03		Utility Transformation	Engineer	QT088309	76.0
4.03	Development of a Meter Reading Plan Total				274.5
4.04	Development of a Customer Service Transition Plan	Customer Service	Administrative Support	TEMP321	112.0
4.04		Customer Service	Administrative Support	TEMP207	112.0
4.04		Customer Service	Administrative Support	TEMP223	112.0
4.04		Customer Service	Analyst	AT019859	152.5
4.04		Customer Service	Analyst	AT101610	45.0
4.04		Customer Service	Analyst	MC900023	168.0
4.04		Customer Service	Analyst	MC900037	160.0
4.04		Customer Service	Analyst	MC900039	160.5
4.04		Customer Service	Analyst	TEMP285	160.0
4.04		Customer Service	Analyst	TEMP149	183.0
4.04		Customer Service	Analyst	TEMP148	120.0
4.04		Customer Service	Analyst	TEMP296	40.0
4.04		Customer Service	Director	MC900027	25.0

HOC Item	Annex II Definition	Functional Team - Department	Project job code	Employee ID #	Sum of Time (Hours)
4.04		Customer Service	Director	TEMP045	160.0
4.04		Customer Service	Field Supervisor	MC900026	160.0
4.04		Customer Service	Manager	AT015858	75.0
4.04		Customer Service	Manager	MC900035	127.0
4.04		Customer Service	Manager	MC900040	171.0
4.04		Customer Service	Senior Analyst	AT102970	19.0
4.04		Customer Service	Senior Analyst	TEMP205	160.0
4.04		Customer Service	Senior Analyst	TEMP261	160.0
4.04		Customer Service	Senior Analyst	TEMP172	156.5
4.04		Customer Service	Senior Analyst	TEMP222	152.0
4.04		Customer Service	Senior Analyst	TEMP255	40.0
4.04		Customer Service	Senior Analyst	TEMP111	120.0
4.04		Customer Service	Senior Analyst	TEMP311	216.0
4.04		Customer Service	Senior Analyst	TEMP219	120.0
4.04		Customer Service	Senior Analyst	TEMP120	116.0
4.04		Customer Service	Senior Analyst	TEMP069	80.0
4.04		Customer Service	Senior Analyst	TEMP165	120.0
4.04		Customer Service	Senior Analyst	TEMP237	120.0
4.04		Customer Service	Senior Analyst	TEMP213	80.0
4.04		Customer Service	Senior Analyst	TEMP117	120.0
4.04		Customer Service	Senior Analyst	TEMP266	120.0
4.04		Customer Service	Senior Analyst	TEMP198	120.0
4.04		Customer Service	Senior Analyst	TEMP096	120.0
4.04		Customer Service	Senior Analyst	TEMP086	120.0
4.04		Customer Service	Senior Analyst	TEMP315	120.0
4.04		Customer Service	Senior Analyst	TEMP348	120.0
4.04		Customer Service	Senior Analyst	TEMP385	80.0
4.04		Customer Service	Senior Analyst	TEMP147	120.0
4.04		Customer Service	Senior Analyst	TEMP328	88.0
4.04		Customer Service	Senior Analyst	TEMP298	120.0
4.04		Customer Service	Senior Analyst	TEMP349	112.0
4.04		Customer Service	Senior Analyst	TEMP263	120.0
4.04		Customer Service	Senior Analyst	TEMP243	112.0
4.04		Customer Service	Senior Analyst	TEMP066	120.0
4.04		Customer Service	Senior Analyst	TEMP351	120.0
4.04		Customer Service	Senior Analyst	TEMP241	104.0
4.04		Customer Service	Senior Analyst	TEMP331	100.0
4.04		Customer Service	Senior Analyst	TEMP269	120.0
4.04		Customer Service	Senior Analyst	TEMP244	100.5
4.04		Customer Service	Senior Analyst	TEMP371	120.0
4.04		Customer Service	Senior Analyst	TEMP134	120.0
4.04		Customer Service	Senior Analyst	TEMP276	120.0
4.04		Customer Service	Senior Analyst	TEMP153	117.0
4.04		Customer Service	Senior Analyst	TEMP326	120.0
4.04		Customer Service	Senior Analyst	TEMP290	118.0
4.04		Customer Service	Senior Analyst	TEMP064	120.0
4.04		Customer Service	Senior Analyst	TEMP126	120.0
4.04		Customer Service	Senior Analyst	TEMP360	120.0
4.04		Customer Service	Senior Analyst	TEMP327	120.0
4.04		Customer Service	Senior Analyst	TEMP170	80.0
4.04		Customer Service	Senior Analyst	TEMP073	117.0
4.04		Customer Service	Senior Analyst	TEMP146	120.0
4.04		Customer Service	Senior Analyst	TEMP098	120.0
4.04		Customer Service	Senior Analyst	TEMP344	120.0
4.04		Customer Service	Senior Analyst	TEMP305	128.0
4.04		Customer Service	Senior Analyst	TEMP211	120.0
4.04		Customer Service	Senior Analyst	TEMP292	120.0
4.04		Customer Service	Senior Analyst	TEMP157	120.0

HOC Item	Annex II Definition	Functional Team - Department	Project job code	Employee ID #	Sum of Time (Hours)
4.04		Customer Service	Senior Analyst	TEMP318	120.0
4.04		Customer Service	Senior Analyst	TEMP354	120.0
4.04		Customer Service	Senior Analyst	TEMP291	120.0
4.04		Customer Service	Senior Analyst	TEMP080	120.0
4.04		Customer Service	Senior Analyst	TEMP308	110.0
4.04		Customer Service	Senior Analyst	TEMP393	120.0
4.04		Customer Service	Senior Analyst	TEMP175	112.0
4.04		Customer Service	Senior Analyst	TEMP145	120.0
4.04		Customer Service	Senior Analyst	TEMP361	120.0
4.04		Customer Service	Senior Analyst	TEMP136	120.0
4.04		Customer Service	Senior Analyst	TEMP248	128.0
4.04		Customer Service	Senior Analyst	TEMP088	119.0
4.04		Customer Service	Senior Analyst	TEMP268	160.0
4.04		Customer Service	Senior Analyst	TEMP138	120.0
4.04		Customer Service	Senior Analyst	TEMP382	120.0
4.04		Customer Service	Senior Analyst	TEMP358	120.0
4.04		Customer Service	Senior Analyst	TEMP077	118.0
4.04		Customer Service	Senior Analyst	TEMP191	120.0
4.04		Customer Service	Senior Analyst	TEMP166	120.0
4.04		Customer Service	Senior Analyst	TEMP347	120.0
4.04		Customer Service	Senior Analyst	TEMP074	120.0
4.04		Customer Service	Senior Analyst	TEMP275	120.0
4.04		Customer Service	Senior Analyst	TEMP335	120.0
4.04		Customer Service	Senior Analyst	TEMP082	120.0
4.04		Customer Service	Senior Analyst	TEMP091	120.0
4.04		Customer Service	Senior Analyst	TEMP391	118.0
4.04		Customer Service	Senior Analyst	TEMP388	120.0
4.04		Customer Service	Senior Analyst	TEMP099	112.0
4.04		Customer Service	Senior Analyst	TEMP384	160.0
4.04		Customer Service	Senior Analyst	TEMP176	120.0
4.04		Customer Service	Senior Analyst	TEMP155	117.0
4.04		Customer Service	Senior Analyst	TEMP133	112.0
4.04		Customer Service	Senior Analyst	TEMP316	98.0
4.04		Customer Service	Senior Analyst	TEMP339	120.0
4.04		Customer Service	Senior Analyst	TEMP143	119.0
4.04		Customer Service	Senior Analyst	TEMP167	120.0
4.04		Customer Service	Senior Analyst	TEMP121	104.0
4.04		Customer Service	Senior Analyst	TEMP320	80.0
4.04		Customer Service	Senior Analyst	TEMP373	120.0
4.04		Customer Service	Senior Analyst	TEMP390	88.0
4.04		Customer Service	Senior Analyst	TEMP299	120.0
4.04		Customer Service	Senior Analyst	TEMP355	110.0
4.04		Customer Service	Senior Analyst	TEMP089	120.0
4.04		Customer Service	Senior Analyst	TEMP127	103.5
4.04		Customer Service	Senior Analyst	TEMP374	118.0
4.04		Customer Service	Senior Analyst	TEMP333	160.0
4.04		Customer Service	Senior Analyst	TEMP352	112.0
4.04		Customer Service	Senior Analyst	TEMP236	152.0
4.04		Customer Service	Senior Analyst	TEMP314	40.0
4.04		Customer Service	Senior Analyst	TEMP206	120.0
4.04		Customer Service	Senior Analyst	TEMP336	120.0
4.04		Customer Service	Senior Analyst	TEMP370	104.0
4.04		Customer Service	Senior Analyst	TEMP083	120.0
4.04		Customer Service	Senior Analyst	TEMP304	120.0
4.04		Customer Service	Senior Analyst	TEMP101	120.0
4.04		Customer Service	Senior Analyst	TEMP343	120.0
4.04		Customer Service	Senior Analyst	TEMP234	120.0
4.04		Customer Service	Senior Analyst	TEMP123	120.0

HOC Item	Annex II Definition	Functional Team - Department	Project job code	Employee ID #	Sum of Time (Hours)
4.04		Customer Service	Senior Analyst	TEMP283	115.5
4.04		Customer Service	Senior Analyst	TEMP274	110.0
4.04		Customer Service	Senior Analyst	TEMP387	116.0
4.04		Customer Service	Senior Analyst	TEMP342	120.0
4.04		Customer Service	Senior Analyst	TEMP182	120.0
4.04		Customer Service	Senior Analyst	TEMP116	120.0
4.04		Customer Service	Senior Analyst	TEMP221	120.0
4.04		Customer Service	Senior Analyst	TEMP218	120.0
4.04		Customer Service	Senior Analyst	TEMP119	120.0
4.04		Customer Service	Senior Analyst	TEMP284	74.0
4.04		Customer Service	Senior Analyst	TEMP196	111.0
4.04		Customer Service	Senior Analyst	TEMP195	120.0
4.04		Customer Service	Senior Analyst	TEMP103	120.0
4.04		Customer Service	Senior Analyst	TEMP181	116.0
4.04		Customer Service	Senior Analyst	TEMP215	120.0
4.04		Customer Service	Senior Analyst	TEMP249	112.0
4.04		Customer Service	Senior Analyst	TEMP106	116.0
4.04		Customer Service	Senior Analyst	TEMP350	76.0
4.04		Customer Service	Senior Analyst	TEMP159	40.0
4.04		Customer Service	Senior Analyst	TEMP324	120.0
4.04		Customer Service	Senior Analyst	TEMP293	71.0
4.04		Customer Service	Senior Analyst	TEMP362	80.0
4.04		Customer Service	Senior Analyst	TEMP226	112.0
4.04		Customer Service	Senior Analyst	TEMP256	80.0
4.04		Customer Service	Senior Analyst	TEMP330	79.0
4.04		Customer Service	Senior Analyst	TEMP161	40.0
4.04		Customer Service	Senior Analyst	TEMP288	115.0
4.04		Customer Service	Senior Analyst	TEMP210	117.0
4.04		Customer Service	Senior Analyst	TEMP317	112.0
4.04		Customer Service	Senior Analyst	TEMP280	64.0
4.04		Customer Service	Senior Analyst	TEMP070	104.0
4.04		Customer Service	Senior Analyst	TEMP169	80.0
4.04		Customer Service	Senior Analyst	TEMP201	116.0
4.04		Customer Service	Senior Analyst	TEMP365	43.0
4.04		Customer Service	Senior Analyst	TEMP072	43.0
4.04		Customer Service	Senior Analyst	TEMP216	43.0
4.04		Customer Service	Senior Analyst	TEMP158	40.0
4.04		Customer Service	Senior Analyst	TEMP212	43.0
4.04		Customer Service	Senior Analyst	TEMP071	43.0
4.04		Customer Service	Senior Analyst	TEMP250	38.0
4.04		Customer Service	Senior Analyst	TEMP337	43.0
4.04		Customer Service	Senior Analyst	TEMP294	40.0
4.04		Customer Service	Senior Analyst	TEMP267	40.0
4.04		Customer Service	Senior Analyst	TEMP346	40.0
4.04		Customer Service	Senior Analyst	TEMP307	43.0
4.04		Customer Service	Senior Analyst	TEMP203	40.0
4.04		Customer Service	Senior Analyst	TEMP323	43.0
4.04		Customer Service	Senior Manager	AT015517	60.0
4.04	Development of a Customer Service Transition Plan Total				19,232.0
4.07	Development and Implementation of a Customer Service Technology	Customer Service	Analyst	AT019654	157.5
4.07		Customer Service	Director	MC900027	27.0
4.07		Customer Service	Senior Manager	AT015517	30.0
4.07	Development and Implementation of a Customer Service Technology Total				214.5
4.08	Develop and Implement a Non-Technical Energy Loss Reduction Plan	Utility Transformation	Senior Analyst	TEMP319	40.0
4.08	Develop and Implement a Non-Technical Energy Loss Reduction Plan Total				40.0
4.09	Establish Integration Between Customer Services & T&D Ops	Customer Service	Director	MC900027	2.0
4.09		Customer Service	Field Supervisor	AT022731	142.5
4.09		Customer Service	Manager	AT015858	30.0

HOC Item	Annex II Definition	Functional Team - Department	Project job code	Employee ID #	Sum of Time (Hours)
4.09		Customer Service	Senior Analyst	AT102970	5.5
4.09	Establish Integration Between Customer Services & T&D Ops Total				180.0
5.04	Development of Cyber Security and Business Continuity Plan	ITOT	Senior Analyst	AT102751	70.5
5.04	Development of Cyber Security and Business Continuity Plan Total				70.5
5.05	Development of an IT Asset Management Program	Operations	Field Supervisor	AT005130	48.0
5.05		Operations	Senior Analyst	TEMP364	48.0
5.05		Operations	Senior Analyst	TEMP115	8.0
5.05		Operations	Senior Analyst	TEMP302	48.0
5.05		Operations	Senior Analyst	TEMP233	48.0
5.05		Operations	Senior Analyst	TEMP278	48.0
5.05		Operations	Senior Analyst	TEMP144	88.0
5.05		Operations	Senior Analyst	TEMP369	72.0
5.05		Operations	Senior Analyst	TEMP242	80.0
5.05		Operations	Senior Analyst	TEMP129	48.0
5.05		Operations	Senior Analyst	TEMP394	64.0
5.05		Operations	Senior Analyst	TEMP202	72.0
5.05		Operations	Senior Analyst	TEMP262	64.0
5.05		Operations	Senior Analyst	TEMP108	64.0
5.05		Operations	Senior Analyst	TEMP395	16.0
5.05		Operations	Senior Analyst	TEMP188	64.0
5.05		Operations	Senior Analyst	TEMP200	64.0
5.05		Operations	Senior Analyst	TEMP197	64.0
5.05		Operations	Senior Analyst	TEMP306	72.0
5.05		Operations	Senior Analyst	TEMP224	72.0
5.05		Operations	Senior Analyst	TEMP353	64.0
5.05		Operations	Senior Analyst	TEMP279	64.0
5.05		Operations	Senior Analyst	TEMP254	24.0
5.05		Operations	Senior Analyst	TEMP235	72.0
5.05		Operations	Senior Analyst	TEMP104	64.0
5.05		Operations	Senior Analyst	TEMP154	64.0
5.05		Operations	Senior Analyst	TEMP273	64.0
5.05		Operations	Senior Analyst	TEMP378	80.0
5.05		Operations	Senior Analyst	TEMP312	80.0
5.05		Operations	Senior Analyst	TEMP231	80.0
5.05		Operations	Senior Analyst	TEMP204	88.0
5.05		Operations	Senior Analyst	TEMP322	40.0
5.05		Operations	Senior Analyst	TEMP128	80.0
5.05		Operations	Senior Analyst	TEMP180	88.0
5.05		Operations	Senior Analyst	TEMP067	88.0
5.05		Operations	Senior Analyst	TEMP334	88.0
5.05		Operations	Senior Analyst	TEMP113	80.0
5.05		Operations	Senior Analyst	TEMP140	40.0
5.05		Operations	Senior Analyst	TEMP253	88.0
5.05	Development of an IT Asset Management Program Total				2,488.0
5.07	Commencement Cutover Planning	ITOT	Administrative Support	MC900024	80.0
5.07		ITOT	Administrative Support	MC900029	190.5
5.07		ITOT	Administrative Support	MC900030	199.0
5.07		ITOT	Administrative Support	MC900031	193.0
5.07		ITOT	Administrative Support	MC900032	216.5
5.07		ITOT	Analyst	TEMP029	152.5
5.07		ITOT	Director	QS017868	189.0
5.07		ITOT	Manager	AT015685	251.0
5.07		ITOT	Senior Analyst	AT102751	25.5
5.07		ITOT	Senior Analyst	AT201680	374.0
5.07		ITOT	Senior Analyst	TEMP030	156.0
5.07		ITOT	Vice President	MC900005	209.0
5.07	Commencement Cutover Planning Total				2,236.0
6.04	Establishing a Financial Accounting System and Account Structure	Financial Management	Director	AT017148	223.0

HOC Item	Annex II Definition	Functional Team - Department	Project job code	Employee ID #	Sum of Time (Hours)
6.04		Financial Management	Director	QS017250	190.5
6.04		Financial Management	Senior Analyst	AT014994	148.0
6.04		Financial Management	Senior Analyst	TEMP006	12.0
6.04		Financial Management	Vice President	QS017171	8.0
6.04	Establishing a Financial Accounting System and Account Structure Total				581.5
6.05	Preparing Initial Budgets and Other Financial Forecasts	Financial Management	Manager	AT103739	179.0
6.05		Financial Management	Senior Analyst	AT014994	36.0
6.05		Integration Management Office	Manager	AT004852	2.5
6.05		Operations	Director	QS116459	4.0
6.05		Utility Transformation	Vice President	TEMP046	44.5
6.05	Preparing Initial Budgets and Other Financial Forecasts Total				266.0
6.06	Establishing Bank Accounts	Financial Management	Director	QS183719	17.0
6.06	Establishing Bank Accounts Total				17.0
6.07	Evaluating and Updating Payroll and Labor Cost Reporting systems	Financial Management	Director	QS183719	75.0
6.07		Financial Management	Manager	TEMP036	206.0
6.07		Financial Management	Manager	TEMP044	211.0
6.07		Financial Management	Manager	TEMP049	222.0
6.07		Financial Management	Manager	TEMP050	212.0
6.07		Financial Management	Manager	TEMP051	219.0
6.07		Financial Management	Senior Analyst	TEMP173	54.0
6.07		Financial Management	Senior Analyst	TEMP389	53.0
6.07		Financial Management	Senior Analyst	TEMP265	53.0
6.07		Financial Management	Senior Analyst	TEMP122	53.0
6.07		Financial Management	Vice President	QS017171	8.0
6.07	Evaluating and Updating Payroll and Labor Cost Reporting systems Total				1,366.0
6.09	Processes & Procedures and Overall Internal Controls	Financial Management	Manager	AT204090	2.5
6.09		Regulatory	Engineer	QT088325	12.0
6.09		Regulatory	Manager	AT208674	52.0
6.09	Processes & Procedures and Overall Internal Controls Total				66.5
7.02	Policies and Procedures	Regulatory	Engineer	QT088325	102.0
7.02	Policies and Procedures Total				102.0
7.05	Project Worksheet Assessment (also covered under Section 4.3)	Regulatory	Vice President	QS146648	2.0
7.05	Project Worksheet Assessment (also covered under Section 4.3) Total				2.0
7.08	Drafting, Revising and Finalizing Federal Funding Procurement Manual	Regulatory	Vice President	QS146648	12.0
7.08	Drafting, Revising and Finalizing Federal Funding Procurement Manual Total				12.0
8.02	Recruiting and Staffing	Capital Programs and Back End Transition	Manager	AT104560	2.0
8.02		Financial Management	Manager	AT103739	6.0
8.02		Financial Management	Manager	QS061408	1.5
8.02		Financial Management	Senior Manager	AT114365	80.5
8.02		Financial Management	Vice President	QS017171	5.5
8.02		Human Resources	Director	QS080837	95.0
8.02		Human Resources	Senior Analyst	AT103026	105.0
8.02		Human Resources	Senior Analyst	TEMP163	59.0
8.02		Human Resources	Senior Analyst	TEMP189	99.0
8.02		Human Resources	Senior Analyst	TEMP258	48.0
8.02		Integration Management Office	Analyst	QS191328	160.0
8.02		ITOT	Senior Analyst	AT102751	11.0
8.02		Operations	Director	MC900012	37.0
8.02		Operations	Director	QAGR100	8.0
8.02		Operations	Director	QS116459	68.0
8.02		Operations	Engineer	AT112360	18.0
8.02		Operations	Field Supervisor	AT005130	16.0
8.02		Operations	Field Supervisor	AT020434	6.0
8.02		Operations	Field Supervisor	AT020449	66.5
8.02		Operations	Field Supervisor	AT021005	41.0
8.02		Operations	Field Supervisor	AT021565	63.0
8.02		Operations	Field Supervisor	AT104787	26.5
8.02		Operations	Field Supervisor	AT111882	52.0

HOC Item	Annex II Definition	Functional Team - Department	Project job code	Employee ID #	Sum of Time (Hours)
8.02		Operations	Field Supervisor	QS179065	69.5
8.02		Operations	Manager	AT014817	27.0
8.02		Operations	Senior Manager	AT003498	32.0
8.02		Operations	Senior Manager	AT005226	10.0
8.02		Operations	Senior Manager	AT019843	70.5
8.02		Operations	Vice President	AT022129	28.5
8.02		Regulatory	Vice President	QS146648	7.0
8.02		Utility Transformation	Director	QT088212	119.0
8.02		Utility Transformation	Director	QT088213	16.0
8.02		Utility Transformation	Director	TEMP031	163.0
8.02		Utility Transformation	Engineer	AT018880	25.0
8.02		Utility Transformation	Engineer	AT103813	14.0
8.02		Utility Transformation	Engineer	AT108079	16.0
8.02		Utility Transformation	Engineer	QT088329	0.5
8.02		Utility Transformation	Manager	AT004353	75.0
8.02		Utility Transformation	Manager	AT009474	37.0
8.02		Utility Transformation	Manager	AT010451	38.0
8.02		Utility Transformation	Manager	AT108042	31.5
8.02		Utility Transformation	Senior Analyst	TEMP060	3.0
8.02		Utility Transformation	Senior Director	QT088083	2.5
8.02		Utility Transformation	Vice President	QS085708	136.0
8.02		Utility Transformation	Vice President	QT088015	13.0
8.02		Utility Transformation	Vice President	QT088305	53.0
8.02		Utility Transformation	Vice President	QT088356	44.0
8.02		Human Resources	Vice President	QS055786	31.0
8.02	Recruiting and Staffing Total				2,136.5
8.05	Stand Up Human Capital Management (HCM) System	Human Resources	Director	QS080837	60.0
8.05		Human Resources	Senior Analyst	TEMP102	120.0
8.05		Human Resources	Senior Analyst	TEMP366	120.0
8.05		Human Resources	Senior Manager	MC900006	80.0
8.05	Stand Up Human Capital Management (HCM) System Total				380.0
8.06	Communication Plan	Communications	Director	MC900007	205.0
8.06		Communications	Director	QS145369	5.0
8.06		Communications	Vice President	MC900003	20.0
8.06		Corporate Services	Senior Manager	MC900010	128.0
8.06		Corporate Services	Vice President	MC900003	87.0
8.06	Communication Plan Total				445.0
8.07	Training (Workforce Development) Plan	Operations	Director	MC900015	7.5
8.07		Operations	Director	QS116459	4.0
8.07		Operations	Field Supervisor	AT005130	62.0
8.07		Operations	Field Supervisor	AT020449	17.0
8.07		Operations	Field Supervisor	AT104787	22.5
8.07		Operations	Senior Analyst	TEMP364	40.0
8.07		Operations	Senior Analyst	TEMP115	78.5
8.07		Operations	Senior Analyst	TEMP302	40.0
8.07		Operations	Senior Analyst	TEMP233	36.0
8.07		Operations	Senior Analyst	TEMP278	40.0
8.07		Operations	Senior Analyst	TEMP369	16.0
8.07		Operations	Senior Analyst	TEMP394	16.0
8.07		Operations	Senior Analyst	TEMP202	16.0
8.07		Operations	Senior Analyst	TEMP262	16.0
8.07		Operations	Senior Analyst	TEMP108	16.0
8.07		Operations	Senior Analyst	TEMP395	16.0
8.07		Operations	Senior Analyst	TEMP188	16.0
8.07		Operations	Senior Analyst	TEMP200	16.0
8.07		Operations	Senior Analyst	TEMP197	16.0
8.07		Operations	Senior Analyst	TEMP306	16.0
8.07		Operations	Senior Analyst	TEMP224	16.0

HOC Item	Annex II Definition	Functional Team - Department	Project job code	Employee ID #	Sum of Time (Hours)
8.07		Operations	Senior Analyst	TEMP353	16.0
8.07		Operations	Senior Analyst	TEMP279	16.0
8.07		Operations	Senior Analyst	TEMP254	16.0
8.07		Operations	Senior Analyst	TEMP235	16.0
8.07		Operations	Senior Analyst	TEMP104	16.0
8.07		Operations	Senior Analyst	TEMP154	16.0
8.07		Operations	Senior Analyst	TEMP273	16.0
8.07		Operations	Senior Manager	AT005226	48.0
8.07	Training (Workforce Development) Plan Total				683.5
8.08	Develop Employee Retirement Plan	Human Resources	Director	QS080837	70.0
8.08		Human Resources	Senior Analyst	TEMP271	94.0
8.08		Human Resources	Senior Analyst	TEMP225	98.0
8.08	Develop Employee Retirement Plan Total				262.0
8.12	Develop a Community Investment Plan	Corporate Services	Director	AT099584	19.5
8.12	Develop a Community Investment Plan Total				19.5
9.01	Genco Shared Services Agreement Approval	Regulatory	Engineer	QT088325	8.0
9.01		Regulatory	Vice President	QS146648	4.5
9.01	Genco Shared Services Agreement Approval Total				12.5
9.02	Emergency Response Plan Approval	Regulatory	Vice President	QS146648	5.0
9.02	Emergency Response Plan Approval Total				5.0
9.03	Non-Federal Funding Procurement Manual Approval	Financial Management	Director	AT104919	112.0
9.03		Financial Management	Vice President	QS017171	23.0
9.03	Non-Federal Funding Procurement Manual Approval Total				135.0
9.04	Physical Security Plan Approval	Utility Transformation	Manager	AT108042	9.0
9.04		Utility Transformation	Manager	AT114978	1.0
9.04	Physical Security Plan Approval Total				10.0
9.05	Data Security Plan Approval	ITOT	Senior Analyst	AT102751	18.0
9.05	Data Security Plan Approval Total				18.0
9.07	System Operation Principles Regulatory Approval	Regulatory	Analyst	AT111542	41.5
9.07		Regulatory	Analyst	AT112548	55.5
9.07		Regulatory	Director	AT201990	43.0
9.07		Regulatory	Engineer	QT088325	17.0
9.07		Regulatory	Senior Manager	AT108770	29.5
9.07		Regulatory	Vice President	QS146648	34.5
9.07	System Operation Principles Regulatory Approval Total				221.0
10.02	Assuming Responsibility for Securing Use of Assets, Facilities, IT / OT, etc.	Financial Management	Manager	AT019946	5.0
10.02		Financial Management	Manager	QS061408	6.0
10.02		Financial Management	Senior Manager	AT114365	50.0
10.02		Financial Management	Vice President	QS017171	40.5
10.02	Assuming Responsibility for Securing Use of Assets, Facilities, IT / OT, etc. Total				101.5
10.03	Assuming Existing Subcontracts	Financial Management	Senior Analyst	AT102871	15.0
10.03		Financial Management	Senior Analyst	AT103807	13.0
10.03		Financial Management	Senior Analyst	TEMP003	15.5
10.03		Financial Management	Vice President	AT115657	150.0
10.03		Financial Management	Vice President	QS017171	3.0
10.03	Assuming Existing Subcontracts Total				196.5
12.02	Required Insurance	Financial Management	Manager	AT204090	7.0
12.02		Financial Management	Manager	QS017134	45.0
12.02		Financial Management	Manager	QS061408	153.5
12.02		Financial Management	Vice President	QS017171	12.5
12.02	Required Insurance Total				218.0
12.03	Baseline Performance Levels	Utility Transformation	Senior Director	QT088289	48.0
12.03		Utility Transformation	Vice President	QS085708	2.0
12.03	Baseline Performance Levels Total				50.0
12.1	Section 4.5: Conditions Precedent to Service Commencement Date	Corporate Services	Senior Analyst	TEMP139	17.5
12.1		Corporate Services	Senior Manager	MC900008	32.0
12.1		Corporate Services	Senior Manager	MC900009	39.0
12.1		Corporate Services	Vice President	MC900003	33.0

HOC Item	Annex II Definition	Functional Team - Department	Project job code	Employee ID #	Sum of Time (Hours)
12.1		Legal	Vice President	QS045177	317.0
12.1	Section 4.5: Conditions Precedent to Service Commencement Date Total				438.5
Non HOC 01	ManagementCo IT Systems	ITOT	Administrative Support	MC900024	40.0
Non HOC 01	ManagementCo IT Systems Total				40.0
Non HOC 02	ServCo IT Systems	ITOT	Administrative Support	MC900034	202.5
Non HOC 02		ITOT	Director	QS017868	69.0
Non HOC 02		ITOT	Manager	QS055642	206.0
Non HOC 02		ITOT	Senior Analyst	AT022305	236.5
Non HOC 02		ITOT	Senior Analyst	AT102751	19.5
Non HOC 02		ITOT	Senior Analyst	QS017104	165.5
Non HOC 02		ITOT	Senior Analyst	TEMP005	25.5
Non HOC 02		ITOT	Vice President	MC900005	106.0
Non HOC 02	ServCo IT Systems Total				1,030.5
Non HOC 03	Open Claims Review	Corporate Services	Senior Manager	MC900009	9.5
Non HOC 03	Open Claims Review Total				9.5
Non HOC 04	Stand Up Capital Program Organization	Capital Programs and Back End Transition	Manager	AT104560	140.5
Non HOC 04		Capital Programs and Back End Transition	Manager	AT110285	142.5
Non HOC 04		Capital Programs and Back End Transition	Trainer	TEMP208	41.5
Non HOC 04		Capital Programs and Back End Transition	Vice President	AT004051	138.0
Non HOC 04		Integration Management Office	Manager	AT004852	22.5
Non HOC 04		Integration Management Office	Vice President	AT017346	24.0
Non HOC 04	Stand Up Capital Program Organization Total				509.0
Non HOC 06	Regulatory Support of Handover Checklist Items	Regulatory	Analyst	AT111542	48.0
Non HOC 06		Regulatory	Director	AT201990	71.0
Non HOC 06		Regulatory	Senior Manager	AT108770	14.0
Non HOC 06		Regulatory	Vice President	QS146648	3.0
Non HOC 06	Regulatory Support of Handover Checklist Items Total				136.0
Non HOC 07	Front-End Transition Legal support and advice	Corporate Services	Senior Manager	MC900009	88.5
Non HOC 07		Legal	Administrative Support	QS100254	7.5
Non HOC 07		Legal	Senior Analyst	TEMP300	40.0
Non HOC 07	Front-End Transition Legal support and advice Total				136.0
Non HOC 10	Interconnection Agreements	Utility Transformation	Analyst	TEMP038	136.0
Non HOC 10		Utility Transformation	Analyst	TEMP037	32.0
Non HOC 10		Utility Transformation	Director	QT088010	91.0
Non HOC 10		Utility Transformation	Director	QT088243	80.0
Non HOC 10		Utility Transformation	Engineer	QT088173	97.0
Non HOC 10		Utility Transformation	Engineer	QT088318	160.0
Non HOC 10		Utility Transformation	Manager	AT108042	1.0
Non HOC 10		Utility Transformation	Senior Director	QT088095	3.0
Non HOC 10		Utility Transformation	Senior Manager	QT088360	20.0
Non HOC 10		Utility Transformation	Senior Manager	TEMP039	29.0
Non HOC 10		Utility Transformation	Vice President	QT088015	2.0
Non HOC 10	Interconnection Agreements Total				651.0
Non HOC 11	Development of System Operations Principles	Regulatory	Senior Director	QT088313	4.0
Non HOC 11	Development of System Operations Principles Total				4.0
Non HOC 13	IRP Coordination	Regulatory	Director	QT088262	49.0
Non HOC 13	IRP Coordination Total				49.0
Non HOC 14	GenCo-GridCo integration	Regulatory	Engineer	QT088325	17.0
Non HOC 14		Regulatory	Senior Director	QT088313	76.0
Non HOC 14		Regulatory	Vice President	QS146648	7.0
Non HOC 14	GenCo-GridCo integration Total				100.0
Non HOC 15	LUMA MC Ongoing Back Office Support	Financial Management	Analyst	QS130160	1.0
Non HOC 15		Financial Management	Director	QS183719	88.5
Non HOC 15		Financial Management	Senior Analyst	QS178869	148.0
Non HOC 15		Financial Management	Vice President	QS017171	31.0
Non HOC 15	LUMA MC Ongoing Back Office Support Total				268.5
Non HOC 16	PREB Resolutions and Orders	Financial Management	Vice President	QS017171	24.0
Non HOC 16		Integration Management Office	Vice President	AT017346	71.0

HOC Item	Annex II Definition	Functional Team - Department	Project job code	Employee ID #	Sum of Time (Hours)
Non HOC 16		ITOT	Vice President	MC900005	18.0
Non HOC 16		Regulatory	Director	AT201990	21.5
Non HOC 16		Regulatory	Vice President	QS146648	1.0
Non HOC 16		Utility Transformation	Analyst	QT088290	40.0
Non HOC 16		Utility Transformation	Analyst	TEMP247	84.0
Non HOC 16		Utility Transformation	Director	MC900002	106.0
Non HOC 16		Utility Transformation	Director	QT088254	51.0
Non HOC 16		Utility Transformation	Director	QT088262	45.0
Non HOC 16		Utility Transformation	Engineer	AT018880	1.0
Non HOC 16		Utility Transformation	Engineer	AT103813	15.5
Non HOC 16		Utility Transformation	Engineer	QT088320	73.0
Non HOC 16		Utility Transformation	Engineer	QT088329	132.5
Non HOC 16		Utility Transformation	Manager	AT010451	53.0
Non HOC 16		Utility Transformation	Manager	AT021428	65.0
Non HOC 16		Utility Transformation	Manager	AT108042	124.5
Non HOC 16		Utility Transformation	Senior Director	QT088338	61.5
Non HOC 16		Utility Transformation	Senior Manager	QT088143	24.0
Non HOC 16		Utility Transformation	Vice President	QS085708	72.0
Non HOC 16		Utility Transformation	Vice President	QT088208	2.0
Non HOC 16		Utility Transformation	Vice President	QT088356	55.0
Non HOC 16	PREB Resolutions and Orders Total				1,140.5
Non Hoc 17	Corporate Services – Security	Corporate Services	Analyst	MC900022	168.0
Non Hoc 17		Corporate Services	Analyst	MC900025	168.0
Non Hoc 17		Corporate Services	Analyst	MC900028	168.0
Non Hoc 17		Corporate Services	Analyst	MC900033	172.0
Non Hoc 17		Corporate Services	Director	MC900013	257.0
Non Hoc 17		Corporate Services	Manager	MC900021	168.0
Non Hoc 17		Corporate Services	Senior Analyst	TEMP214	169.0
Non Hoc 17		Corporate Services	Senior Analyst	TEMP270	171.0
Non Hoc 17		Corporate Services	Senior Analyst	TEMP114	168.0
Non Hoc 17		Corporate Services	Senior Analyst	TEMP264	88.0
Non Hoc 17		Corporate Services	Senior Analyst	TEMP220	88.0
Non Hoc 17		Corporate Services	Senior Analyst	TEMP295	88.0
Non Hoc 17		Corporate Services	Senior Analyst	TEMP392	88.0
Non Hoc 17		Corporate Services	Senior Analyst	TEMP230	88.5
Non Hoc 17		Corporate Services	Senior Analyst	TEMP168	80.0
Non Hoc 17		Corporate Services	Vice President	MC900003	80.0
Non Hoc 17	Corporate Services – Security Total				2,209.5
Non HOC 18	FOMB Fiscal Plan and Protocol Agreement	Financial Management	Manager	AT103739	35.5
Non HOC 18		Financial Management	Vice President	QS017171	8.5
Non HOC 18		Regulatory	Director	AT201990	5.0
Non HOC 18		Regulatory	Senior Manager	AT108770	21.5
Non HOC 18		Regulatory	Vice President	QS146648	3.0
Non HOC 18	FOMB Fiscal Plan and Protocol Agreement Total				73.5
Total					53907

Summary of Hours by HOC Item (previous months)

HOC Item	Annex II Definition	Functional Team - Department	Project job code	Employee ID #	Sum of Time (Hours)
1	General & Transition Management	Executive	Administrative Support	AT114368	47
1		Executive	Vice President	QS082634	13.5
1		Financial Management	Director	MC900016	84.5
1		HSE and Quality	Field Tech	AT104629	6
1		Human Resources	Manager	QS017211	16
1		Integration Management Office	Vice President	AT014535	53.5
1		Operations	Director	MC900015	2
1		Operations	Director	QS116459	1
1		Operations	Field Supervisor	AT020434	0.5
1		Operations	Vice President	AT022129	0.5
1		Regulatory	Director	AT201990	3
1		Utility Transformation	Administrative Support	QT088060	6
1		Utility Transformation	Analyst	QT088167	12
1		Utility Transformation	Manager	AT009474	20
1		Utility Transformation	Vice President	QT088048	40
1	General & Transition Management Total				305.5
1.01	Government Approvals	Regulatory	Manager	AT208674	139
1.01	Government Approvals Total				139
1.02	Plan to Address Gaps in Assets, Technology, Processes, etc. (plan to include cost estimates)	Regulatory	Manager	AT208674	51
1.02		Utility Transformation	Vice President	QT088356	12
1.02	Plan to Address Gaps in Assets, Technology, Processes, etc. (plan to include cost estimates) Total				63
1.03	PREB Rate Order Filing (Initial Budgets and Liability Waiver approvals)	Regulatory	Director	AT201990	94
1.03		Regulatory	Senior Manager	AT108770	22.5
1.03	PREB Rate Order Filing (Initial Budgets and Liability Waiver approvals) Total				116.5
2.01	Development and Implementation of an Operations Takeover Plan for Transmission and Sub-Transm	Utility Transformation	Vice President	QT088356	7
2.01	Development and Implementation of an Operations Takeover Plan for Transmission and Sub-Trans				7
2.0301	Transition Plan for T&D Control Centers	Utility Transformation	Vice President	QT088208	18
2.0301	Transition Plan for T&D Control Centers Total				18
2.0302	Transition Plan for Operations and Maintenance (O&M) Activities	Operations	Director	MC900015	6.5
2.0302		Operations	Director	QS116459	1
2.0302		Operations	Field Supervisor	AT111882	72
2.0302	Transition Plan for Operations and Maintenance (O&M) Activities Total				79.5
2.0303	Emergency Response/Disaster Recovery/Business Continuity Plans	Operations	Field Supervisor	AT111882	8
2.0303	Emergency Response/Disaster Recovery/Business Continuity Plans Total				8
2.0305	Asset Management	Utility Transformation	Director	QT088262	2
2.0305		Utility Transformation	Manager	AT010451	23.5
2.0305		Utility Transformation	Vice President	QT088356	3
2.0305	Asset Management Total				28.5
2.0306	Workforce Management & Training Plan	HSE and Quality	Analyst	QSPEREZJ10	0.5
2.0306		HSE and Quality	Director	NWjphel29	36
2.0306		HSE and Quality	Director	NWjwies77	2
2.0306		HSE and Quality	Senior Analyst	NWpwarn58	51
2.0306	Workforce Management & Training Plan Total				89.5
2.0307	Safety Management Plan	HSE and Quality	Director	QS080701	40
2.0307		HSE and Quality	Field Tech	AT104629	17
2.0307	Safety Management Plan Total				57
2.0308	Engineering and Asset Management	Utility Transformation	Director	QT088251	14.5
2.0308		Utility Transformation	Director	QT088262	15
2.0308		Utility Transformation	Director	QT088279	37
2.0308		Utility Transformation	Engineer	QT088194	18
2.0308		Utility Transformation	Engineer	QT088258	17
2.0308		Utility Transformation	Engineer	TEMP356	15
2.0308		Utility Transformation	Field Supervisor	QT088227	28
2.0308		Utility Transformation	Senior Manager	TEMP032	17
2.0308		Utility Transformation	Trainer	TEMP026	130
2.0308		Utility Transformation	Vice President	QT088017	15

HOC Item	Annex II Definition	Functional Team - Department	Project job code	Employee ID #	Sum of Time (Hours)
2.0308		Utility Transformation	Vice President	QT088356	4
2.0308	Engineering and Asset Management Total				310.5
2.031	Materials Management & Warehouse Plan	Operations	Field Supervisor	AT020434	3
2.031	Materials Management & Warehouse Plan Total				3
2.0311	System Operations Plan	Operations	Director	QS116459	1
2.0311	System Operations Plan Total				1
3.04	Development of System Remediation Plan	Operations	Director	QS116459	1
3.04		Operations	Field Supervisor	AT020434	0.5
3.04		Utility Transformation	Engineer	TEMP401	9
3.04		Utility Transformation	Manager	AT003668	10
3.04	Development of System Remediation Plan Total				20.5
3.05	Approval of System Remediation Plan	Regulatory	Director	AT201990	31
3.05		Utility Transformation	Vice President	QT088208	-7
3.05	Approval of System Remediation Plan Total				24
4.04	Development of a Customer Service Transition Plan	Customer Service	Analyst	AT101610	32
4.04		Customer Service	Analyst	TEMP285	16
4.04		Customer Service	Senior Analyst	TEMP069	40
4.04		Customer Service	Senior Analyst	TEMP385	40
4.04		Customer Service	Senior Analyst	TEMP320	40
4.04	Development of a Customer Service Transition Plan Total				168
6.04	Establishing a Financial Accounting System and Account Structure	Financial Management	Director	AT017148	32
6.04		Financial Management	Director	QS017250	30
6.04	Establishing a Financial Accounting System and Account Structure Total				62
6.05	Preparing Initial Budgets and Other Financial Forecasts	Financial Management	Manager	AT103739	43
6.05		Financial Management	Manager	QS061408	5
6.05		Operations	Director	QS116459	1
6.05		Operations	Field Supervisor	AT020434	2
6.05	Preparing Initial Budgets and Other Financial Forecasts Total				51
6.07	Evaluating and Updating Payroll and Labor Cost Reporting systems	Financial Management	Director	QS183719	150
6.07	Evaluating and Updating Payroll and Labor Cost Reporting systems Total				150
6.09	Processes & Procedures and Overall Internal Controls	Regulatory	Manager	AT208674	19
6.09	Processes & Procedures and Overall Internal Controls Total				19
7.02	Policies and Procedures	Regulatory	Engineer	QT088325	115
7.02		Regulatory	Manager	AT208674	18
7.02	Policies and Procedures Total				133
8.02	Recruiting and Staffing	Financial Management	Director	MC900016	43
8.02		Financial Management	Manager	QS061408	1.5
8.02		Financial Management	Senior Analyst	AT017528	4.5
8.02		Financial Management	Senior Manager	AT114365	22
8.02		Human Resources	Administrative Support	AT115913	36
8.02		Human Resources	Administrative Support	AT115398	49
8.02		Human Resources	Director	AT003336	34
8.02		Human Resources	Director	QS080837	16
8.02		Human Resources	Vice President	MC900004	26.5
8.02		Operations	Director	MC900015	10
8.02		Operations	Director	QS116459	33
8.02		Operations	Field Supervisor	AT020434	2
8.02		Utility Transformation	Analyst	AT011487	48
8.02		Utility Transformation	Director	QT088212	40
8.02		Utility Transformation	Director	TEMP031	45.5
8.02		Utility Transformation	Vice President	QT088015	20
8.02		Utility Transformation	Vice President	QT088356	8
8.02	Recruiting and Staffing Total				439
8.05	Stand Up Human Capital Management (HCM) System	Human Resources	Vice President	MC900004	7
8.05	Stand Up Human Capital Management (HCM) System Total				7
8.06	Communication Plan	Communications	Director	MC900007	52
8.06	Communication Plan Total				52
8.07	Training (Workforce Development) Plan	Operations	Director	MC900015	13.5

HOC Item	Annex II Definition	Functional Team - Department	Project job code	Employee ID #	Sum of Time (Hours)
8.07		Operations	Director	QS116459	1
8.07	Training (Workforce Development) Plan Total				14.5
8.08	Develop Employee Retirement Plan	Human Resources	Vice President	MC900004	40.5
8.08	Develop Employee Retirement Plan Total				40.5
8.09	Occupational Health and Wellness	Human Resources	Vice President	MC900004	18
8.09	Occupational Health and Wellness Total				18
8.12	Develop a Community Investment Plan	Communications	Director	MC900007	12
8.12		Corporate Services	Director	AT099584	20
8.12	Develop a Community Investment Plan Total				32
9.03	Non-Federal Funding Procurement Manual Approval	Financial Management	Director	AT104919	80
9.03	Non-Federal Funding Procurement Manual Approval Total				80
9.07	System Operation Principles Regulatory Approval	Regulatory	Director	AT201990	17.5
9.07	System Operation Principles Regulatory Approval Total				17.5
10.02	Assuming Responsibility for Securing Use of Assets, Facilities, IT / OT, etc.	Financial Management	Director	MC900016	49.5
10.02		Financial Management	Director	QS017186	1
10.02		Financial Management	Senior Analyst	AT017528	26
10.02		Financial Management	Senior Manager	AT114365	10
10.02	Assuming Responsibility for Securing Use of Assets, Facilities, IT / OT, etc. Total				86.5
10.03	Assuming Existing Subcontracts	Financial Management	Senior Analyst	AT017528	82
10.03		Financial Management	Vice President	AT115657	37.5
10.03	Assuming Existing Subcontracts Total				119.5
12.02	Required Insurance	Financial Management	Manager	QS017134	2
12.02		Financial Management	Manager	QS061408	33.5
12.02	Required Insurance Total				35.5
12.03	Baseline Performance Levels	Regulatory	Director	AT201990	16
12.03		Utility Transformation	Senior Director	QT088289	29.5
12.03	Baseline Performance Levels Total				45.5
12.1	Section 4.5: Conditions Precedent to Service Commencement Date	Legal	Vice President	QS045177	51.5
12.1	Section 4.5: Conditions Precedent to Service Commencement Date Total				51.5
Non HOC 06	Regulatory Support of Handover Checklist Items	Regulatory	Director	AT201990	123.5
Non HOC 06	Regulatory Support of Handover Checklist Items Total				123.5
Non HOC 07	Front-End Transition Legal support and advice	Legal	Administrative Support	QS100254	1.5
Non HOC 07	Front-End Transition Legal support and advice Total				1.5
Non HOC 10	Interconnection Agreements	Utility Transformation	Vice President	QT088015	4
Non HOC 10	Interconnection Agreements Total				4
Non HOC 13	IRP Coordination	Regulatory	Director	QT088262	39
Non HOC 13	IRP Coordination Total				39
Non HOC 14	GenCo-GridCo integration	Regulatory	Engineer	QT088325	48
Non HOC 14	GenCo-GridCo integration Total				48
Non HOC 15	LUMA MC Ongoing Back Office Support	Financial Management	Director	QS183719	4
Non HOC 15	LUMA MC Ongoing Back Office Support Total				4
Non HOC 16	PREB Resolutions and Orders	Regulatory	Director	AT201990	118.5
Non HOC 16		Utility Transformation	Director	QT088262	113
Non HOC 16		Utility Transformation	Engineer	QT088329	36.5
Non HOC 16		Utility Transformation	Vice President	QT088208	7
Non HOC 16		Utility Transformation	Vice President	QT088356	8
Non HOC 16	PREB Resolutions and Orders Total				283
Non HOC 18	FOMB Fiscal Plan and Protocol Agreement	Financial Management	Manager	AT103739	6
Non HOC 18		Regulatory	Director	AT201990	55
Non HOC 18	FOMB Fiscal Plan and Protocol Agreement Total				61
Total					3456.5

Note: Hours in the table above were not included in previous invoices.

Vendor	Count of Invoice #	Sum of Total (USD)
1086470 Alberta LTD	1	\$ 65,185.12
Aerotek Professional Services	37	\$ 204,871.66
Alumbra LLC	25	\$ 1,401,600.06
Alvarez & Marsal Corporate Performance Improvement, LLC	8	\$ 331,004.42
American Relocation Connections, LLC	20	\$ 117,204.01
AT&T Mobility Puerto Rico	1	\$ 1,119.39
ATCO Infrastructure Solutions Ltd	2	\$ 248,880.45
Bennett Jones LLP	1	\$ 522.00
BH Centro Internacional, LLC	1	\$ 57,264.27
BMA Group	5	\$ 181,932.03
BridgeSource Utilities Solutions, LLC	1	\$ 189,036.92
Carimus Consulting	1	\$ 14,782.50
Carlos D Torres	4	\$ 102,752.94
CCHPR Hospitality	3	\$ 51,446.25
Covington & Burling LLP	6	\$ 186,020.00
CSS International, Inc	5	\$ 155,268.05
District View Office Center	1	\$ 27.40
DLA Piper LLP (US)	4	\$ 709,839.72
ERM-PR, Inc.	2	\$ 200,850.00
Factory108, LLC	7	\$ 102,390.59
Fidelity Investments Institutional Operations Company LLC	2	\$ 53,225.56
Flagship Resort Properties, S.E. DBA Verdanza Hotel	1	\$ 28,354.17
Focus Cloud Americas LLC	2	\$ 75,105.00
Global Project Solutions, LLC	1	\$ 5,912.50
Grey Puerto Rico	1	\$ 15,275.00
HI Mayaguez, Inc. DBA Holiday Inn Mayaguez	1	\$ 39,627.00
High End Security Locks, LLC	1	\$ 33,120.00
Innovative Emergency Management, Inc. (IEM)	8	\$ 697,957.37
International Business Machines Corporation (IBM)	2	\$ 1,646,182.63
Iris Vargas	6	\$ 21,984.07
J&M Depot, INC	3	\$ 5,909.79
Jones Lang LaSalle Puerto Rico, Inc.	4	\$ 35,637.52
Laboratorio Clinico El Morro, Inc.	1	\$ 18,026.00
Lockton	1	\$ 1,085.00
LUMA Employee Expenses- LESAO	1	\$ 279.80
Martel, Inc	1	\$ 13,673.40
NexTec Operating Corp	1	\$ 211.09
Office Depot	19	\$ 23,177.58
OGMA Language Studio	1	\$ 1,476.80
Oracle America, Inc.	6	\$ 22,860.00
People 2.0 North America	8	\$ 68,930.10
Quanta Workforce Solutions, LLC	2	\$ 284,275.77
Resources Global Professionals (RGP)	4	\$ 31,925.57
Richard Wayne & Roberts, Inc.	1	\$ 9,597.79
Ricoh Puerto Rico, Inc.	2	\$ 877,647.72
Rondapro	1	\$ 16,683.13
Smartbridge	11	\$ 265,101.85
Trans4mative	8	\$ 170,090.04
Universal Medical Option, INC	1	\$ 3,570.00
Voxai Solutions, Inc	1	\$ 78,120.00
Winkom Systems, Inc.	1	\$ 6,312.32
Workday, Inc.	2	\$ 222,356.95
WorldNet Telecommunications, LLC	1	\$ 4,819.12
Total	241	\$ 9,100,508.42

List of All Third Party Invoices by Type In This Invoice

Expense Type	MCL Code	Annex II Definition	Vendor	Invoice #	Sum of Total (USD)
Equipment	1	General & Transition Management	ATCO Infrastructure Solutions Ltd	042021-2LB	\$ 321.36
Equipment Total					\$ 321.36
Legal	1	General & Transition Management	DLA Piper LLP (US)	4104129	\$ 27,784.00
Legal Total					\$ 27,784.00
License and Fees	1	General & Transition Management	CSS International, Inc	19821	\$ 450.00
License and Fees	1	General & Transition Management	Quanta Workforce Solutions, LLC	QWS-042021-2B	\$ 7,067.19
License and Fees	8.06	Communication Plan	Factory108, LLC	20210037	\$ 10,363.28
License and Fees	8.06	Communication Plan	Factory108, LLC	20210045	\$ 1,250.00
License and Fees	8.06	Communication Plan	Factory108, LLC	20210046	\$ 350.00
License and Fees	8.06	Communication Plan	Factory108, LLC	20210038	\$ 1,386.00
License and Fees	Non HOC 02	ServCo IT Systems	Oracle America, Inc.	1080514	\$ 9,800.00
License and Fees	Non HOC 02	ServCo IT Systems	Oracle America, Inc.	1082420	\$ 980.00
License and Fees	Non HOC 02	ServCo IT Systems	Oracle America, Inc.	1083041	\$ 8,650.00
License and Fees	Non HOC 02	ServCo IT Systems	Oracle America, Inc.	1089324	\$ 490.00
License and Fees	Non HOC 02	ServCo IT Systems	Oracle America, Inc.	1090783	\$ 490.00
License and Fees	Non HOC 02	ServCo IT Systems	Oracle America, Inc.	1094935	\$ 2,450.00
License and Fees Total					\$ 43,726.47
Miscellaneous	1	General & Transition Management	Aerotek Professional Services	OP10090050	\$ 10.27
Miscellaneous	1	General & Transition Management	Aerotek Professional Services	OP10106159	\$ 9.90
Miscellaneous	1	General & Transition Management	Aerotek Professional Services	OP10139539	\$ 10.73
Miscellaneous	1	General & Transition Management	Aerotek Professional Services	OP10154395	\$ 9.11
Miscellaneous	1	General & Transition Management	Aerotek Professional Services	OP10185311	\$ 9.42
Miscellaneous	1	General & Transition Management	Alumbra LLC	166	\$ (0.05)
Miscellaneous	1	General & Transition Management	Alvarez & Marsal Corporate Performance Improvement, LLC	826788-11A	\$ 1,405.80
Miscellaneous	1	General & Transition Management	Alvarez & Marsal Corporate Performance Improvement, LLC	826788-11E	\$ 970.20
Miscellaneous	1	General & Transition Management	ATCO Infrastructure Solutions Ltd	042021-2LB	\$ (0.00)
Miscellaneous	1	General & Transition Management	ATCO Infrastructure Solutions Ltd	052021-2LB	\$ (0.01)
Miscellaneous	1	General & Transition Management	Bennett Jones LLP	1392512	\$ (78.00)
Miscellaneous	1	General & Transition Management	Covington & Burling LLP	60925487	\$ (2,500.00)
Miscellaneous	1	General & Transition Management	District View Office Center	INV-2019-2211	\$ 27.40
Miscellaneous	1	General & Transition Management	DLA Piper LLP (US)	4105202	\$ 76.00
Miscellaneous	1	General & Transition Management	Martel, Inc	21-05-0144	\$ 525.90
Miscellaneous	1	General & Transition Management	Office Depot	169948651001	\$ 359.94
Miscellaneous	1	General & Transition Management	Office Depot	169207551001	\$ 35.99
Miscellaneous	1	General & Transition Management	Office Depot	169204871001	\$ 160.99
Miscellaneous	1	General & Transition Management	Office Depot	168787779001	\$ (15.29)
Miscellaneous	1	General & Transition Management	Office Depot	167155241001	\$ 5.62
Miscellaneous	1	General & Transition Management	Office Depot	167155240001	\$ 48.58
Miscellaneous	1	General & Transition Management	Office Depot	167142829001	\$ 67.64
Miscellaneous	1	General & Transition Management	Office Depot	171410060001	\$ 183.41
Miscellaneous	1	General & Transition Management	Office Depot	170747881001	\$ 2.30
Miscellaneous	1	General & Transition Management	Office Depot	168812904001	\$ 11.47
Miscellaneous	1	General & Transition Management	Office Depot	168699168001	\$ 23.86
Miscellaneous	1	General & Transition Management	Office Depot	172555573001	\$ 47.32
Miscellaneous	1	General & Transition Management	Office Depot	172155562001	\$ 509.43
Miscellaneous	1	General & Transition Management	Office Depot	17192190001	\$ 1.43
Miscellaneous	1	General & Transition Management	Office Depot	169122470001	\$ 7.37
Miscellaneous	1	General & Transition Management	Office Depot	168812283001	\$ 11.47
Miscellaneous	1	General & Transition Management	Office Depot	168729819001	\$ 5.64
Miscellaneous	1	General & Transition Management	Quanta Workforce Solutions, LLC	QWS-042021-2B	\$ 4,910.15
Miscellaneous	1	General & Transition Management	J&M Depot, INC	157434	\$ 83.09
Miscellaneous	1	General & Transition Management	J&M Depot, INC	157323	\$ 406.93
Miscellaneous	1	General & Transition Management	J&M Depot, INC	158020	\$ 119.51
Miscellaneous	1	General & Transition Management	Ricoh Puerto Rico, Inc.	183969	\$ 34,290.24
Miscellaneous	1	General & Transition Management	Ricoh Puerto Rico, Inc.	184024	\$ 56,229.48
Miscellaneous	2.05	Environmental Exposure Management Plan	ERM-PR, Inc.	18203	\$ 7,389.00
Miscellaneous	2.05	Environmental Exposure Management Plan	ERM-PR, Inc.	18206	\$ 336.00
Miscellaneous	4.02	Evaluating and Updating Customer Service Policies and Procedures	Alumbra LLC	161	\$ 0.38
Miscellaneous	4.02	Evaluating and Updating Customer Service Policies and Procedures	Alumbra LLC	162	\$ 2,500.99

Expense Type	MCL Code	Annex II Definition	Vendor	Invoice #	Sum of Total (USD)
Miscellaneous	4.04	Development of a Customer Service Transition Plan	Alumbra LLC	163	\$ 0.05
Miscellaneous	4.04	Development of a Customer Service Transition Plan	Alumbra LLC	164	\$ 967.20
Miscellaneous	4.04	Development of a Customer Service Transition Plan	AT&T Mobility Puerto Rico	12766002	\$ 243.21
Miscellaneous	4.04	Development of a Customer Service Transition Plan	BridgeSource Utilities Solutions, LLC	1012	\$ 7,046.94
Miscellaneous	5.07	Commencement Cutover Planning	1086470 Alberta LTD	4	\$ 2,507.12
Miscellaneous	5.07	Commencement Cutover Planning	Alvarez & Marsal Corporate Performance Improvement, LLC	826788-11F	\$ (16,077.60)
Miscellaneous	5.07	Commencement Cutover Planning	International Business Machines Corporation (IBM)	C218W9N	\$ 26,964.74
Miscellaneous	5.07	Commencement Cutover Planning	International Business Machines Corporation (IBM)	C218191	\$ 35,615.72
Miscellaneous	6.05	Preparing Initial Budgets and Other Financial Forecasts	Alvarez & Marsal Corporate Performance Improvement, LLC	826788-11D	\$ (19,415.00)
Miscellaneous	7.01	Set Up Governance Framework	Innovative Emergency Management, Inc. (IEM)	20342-W04-007	\$ 40.80
Miscellaneous	7.02	Policies and Procedures	Alumbra LLC	138	\$ (0.57)
Miscellaneous	7.02	Policies and Procedures	Alumbra LLC	139	\$ 4,745.50
Miscellaneous	7.02	Policies and Procedures	Alumbra LLC	155	\$ (0.35)
Miscellaneous	7.02	Policies and Procedures	Alumbra LLC	156	\$ 3,725.64
Miscellaneous	7.02	Policies and Procedures	Innovative Emergency Management, Inc. (IEM)	20342-W04-006	\$ 34.68
Miscellaneous	7.05	Project Worksheet Assessment (also covered under Section 4.3)	Innovative Emergency Management, Inc. (IEM)	20342-W01-010	\$ 1,276.40
Miscellaneous	7.05	Project Worksheet Assessment (also covered under Section 4.3)	Innovative Emergency Management, Inc. (IEM)	20342-W01-011	\$ 3,544.76
Miscellaneous	7.08	Drafting, Revising and Finalizing Federal Funding Procurement Manual	Innovative Emergency Management, Inc. (IEM)	20342-W03-008	\$ 890.14
Miscellaneous	7.08	Drafting, Revising and Finalizing Federal Funding Procurement Manual	Innovative Emergency Management, Inc. (IEM)	20342-W03-009	\$ 2,878.88
Miscellaneous	8.02	Recruiting and Staffing	Aerotek Professional Services	OP10090050	\$ 10.26
Miscellaneous	8.02	Recruiting and Staffing	Aerotek Professional Services	OP10106159	\$ 9.91
Miscellaneous	8.02	Recruiting and Staffing	Aerotek Professional Services	OP10139539	\$ 10.73
Miscellaneous	8.02	Recruiting and Staffing	Aerotek Professional Services	OP10154395	\$ 9.12
Miscellaneous	8.02	Recruiting and Staffing	Aerotek Professional Services	OP10169959	\$ 9.42
Miscellaneous	8.02	Recruiting and Staffing	Aerotek Professional Services	OP10169961	\$ 14.88
Miscellaneous	8.02	Recruiting and Staffing	Aerotek Professional Services	OP10169962	\$ 198.88
Miscellaneous	8.02	Recruiting and Staffing	Aerotek Professional Services	OP10169964	\$ 8.13
Miscellaneous	8.02	Recruiting and Staffing	Aerotek Professional Services	OP10169965	\$ 66.73
Miscellaneous	8.02	Recruiting and Staffing	Aerotek Professional Services	OP10169966	\$ 12.75
Miscellaneous	8.02	Recruiting and Staffing	Aerotek Professional Services	OP10185310	\$ 23.06
Miscellaneous	8.02	Recruiting and Staffing	Aerotek Professional Services	OP10185306	\$ 18.11
Miscellaneous	8.02	Recruiting and Staffing	Aerotek Professional Services	OP10185305	\$ 70.62
Miscellaneous	8.02	Recruiting and Staffing	Aerotek Professional Services	OP10185304	\$ 237.25
Miscellaneous	8.02	Recruiting and Staffing	Aerotek Professional Services	OP10200777	\$ 178.78
Miscellaneous	8.02	Recruiting and Staffing	Aerotek Professional Services	OP10200778	\$ 56.32
Miscellaneous	8.02	Recruiting and Staffing	Aerotek Professional Services	OP10200783	\$ 25.30
Miscellaneous	8.02	Recruiting and Staffing	Aerotek Professional Services	OP10216025	\$ 180.26
Miscellaneous	8.02	Recruiting and Staffing	Aerotek Professional Services	OP10216026	\$ 57.20
Miscellaneous	8.02	Recruiting and Staffing	Aerotek Professional Services	OP10216027	\$ 8.93
Miscellaneous	8.02	Recruiting and Staffing	Aerotek Professional Services	OP10231480	\$ 160.12
Miscellaneous	8.02	Recruiting and Staffing	BMA Group	2021-159	\$ 576.00
Miscellaneous	8.02	Recruiting and Staffing	BMA Group	21-1904	\$ 234.32
Miscellaneous	8.02	Recruiting and Staffing	BMA Group	21-1903	\$ 228.00
Miscellaneous	8.02	Recruiting and Staffing	BMA Group	2021-195	\$ 3,818.10
Miscellaneous	8.02	Recruiting and Staffing	BMA Group	2021-211	\$ 2,399.16
Miscellaneous	8.02	Recruiting and Staffing	Iris Vargas	1E 2021-14	\$ 301.06
Miscellaneous	8.06	Communication Plan	Aerotek Professional Services	OP10169960	\$ 78.58
Miscellaneous	8.06	Communication Plan	Aerotek Professional Services	OP10185308	\$ 85.96
Miscellaneous	8.06	Communication Plan	Aerotek Professional Services	OP10200781	\$ 88.33
Miscellaneous	8.06	Communication Plan	Aerotek Professional Services	OP10216029	\$ 100.19
Miscellaneous	8.06	Communication Plan	Factory108, LLC	20210028	\$ 100.03
Miscellaneous	8.06	Communication Plan	Factory108, LLC	20210031	\$ 20.60
Miscellaneous	8.06	Communication Plan	Factory108, LLC	20210037	\$ 414.53
Miscellaneous	8.06	Communication Plan	Factory108, LLC	20210042	\$ 611.99
Miscellaneous	8.06	Communication Plan	Factory108, LLC	20210045	\$ 50.00
Miscellaneous	8.06	Communication Plan	Factory108, LLC	20210046	\$ 14.00
Miscellaneous	8.06	Communication Plan	Factory108, LLC	20210038	\$ 55.44
Miscellaneous	8.06	Communication Plan	OGMA Language Studio	8Q-043021-1	\$ 56.80
Miscellaneous	8.1	Compliance Plan	BMA Group	21-1903	\$ 228.00
Miscellaneous	9.01	Genco Shared Services Agreement Approval	Alumbra LLC	140	\$ 0.04
Miscellaneous	9.01	Genco Shared Services Agreement Approval	Alumbra LLC	141	\$ 1,131.12

Expense Type	MCL Code	Annex II Definition	Vendor	Invoice #	Sum of Total (USD)
Miscellaneous		9.01 Genco Shared Services Agreement Approval	Alumbra LLC	157	\$ (0.04)
Miscellaneous		9.01 Genco Shared Services Agreement Approval	Alumbra LLC	158	\$ 2,034.05
Miscellaneous		9.02 Emergency Response Plan Approval	Innovative Emergency Management, Inc. (IEM)	20342-WO2-009	\$ 601.76
Miscellaneous		9.02 Emergency Response Plan Approval	Innovative Emergency Management, Inc. (IEM)	20342-WO2-010	\$ 2,022.36
Miscellaneous		10.02 Assuming Responsibility for Securing Use of Assets, Facilities, IT / OT, etc.	Aerotek Professional Services	OP10090050	\$ 10.27
Miscellaneous		10.02 Assuming Responsibility for Securing Use of Assets, Facilities, IT / OT, etc.	Aerotek Professional Services	OP10106159	\$ 9.90
Miscellaneous		10.02 Assuming Responsibility for Securing Use of Assets, Facilities, IT / OT, etc.	Aerotek Professional Services	OP10139539	\$ 10.72
Miscellaneous		10.02 Assuming Responsibility for Securing Use of Assets, Facilities, IT / OT, etc.	Aerotek Professional Services	OP10154395	\$ 9.12
Miscellaneous		10.02 Assuming Responsibility for Securing Use of Assets, Facilities, IT / OT, etc.	Aerotek Professional Services	CE06232182	\$ 19.56
Miscellaneous		10.02 Assuming Responsibility for Securing Use of Assets, Facilities, IT / OT, etc.	Aerotek Professional Services	OP10169964	\$ 8.14
Miscellaneous		10.02 Assuming Responsibility for Securing Use of Assets, Facilities, IT / OT, etc.	Aerotek Professional Services	OP10185307	\$ 11.06
Miscellaneous		10.02 Assuming Responsibility for Securing Use of Assets, Facilities, IT / OT, etc.	Aerotek Professional Services	CE06242854	\$ 18.85
Miscellaneous		10.02 Assuming Responsibility for Securing Use of Assets, Facilities, IT / OT, etc.	Aerotek Professional Services	CE06252842	\$ 20.03
Miscellaneous		10.02 Assuming Responsibility for Securing Use of Assets, Facilities, IT / OT, etc.	Aerotek Professional Services	OP10200780	\$ 10.29
Miscellaneous		10.02 Assuming Responsibility for Securing Use of Assets, Facilities, IT / OT, etc.	Jones Lang LaSalle Puerto Rico, Inc.	PR002MES001244	\$ 1,031.32
Miscellaneous		10.02 Assuming Responsibility for Securing Use of Assets, Facilities, IT / OT, etc.	Jones Lang LaSalle Puerto Rico, Inc.	PR002MES001243	\$ 159.54
Miscellaneous		10.02 Assuming Responsibility for Securing Use of Assets, Facilities, IT / OT, etc.	Jones Lang LaSalle Puerto Rico, Inc.	PR002MES001242	\$ 59.81
Miscellaneous		10.02 Assuming Responsibility for Securing Use of Assets, Facilities, IT / OT, etc.	Jones Lang LaSalle Puerto Rico, Inc.	PR003RE000237	\$ 120.00
Miscellaneous	Non HOC 02	ServCo IT Systems	CSS International, Inc	19824	\$ 422.40
Miscellaneous	Non HOC 06	Regulatory Support of Handover Checklist Items	Aerotek Professional Services	OP10090050	\$ 10.27
Miscellaneous	Non HOC 06	Regulatory Support of Handover Checklist Items	Aerotek Professional Services	OP10106159	\$ 9.90
Miscellaneous	Non HOC 06	Regulatory Support of Handover Checklist Items	Aerotek Professional Services	OP10139539	\$ 10.73
Miscellaneous	Non HOC 06	Regulatory Support of Handover Checklist Items	Aerotek Professional Services	OP10154395	\$ 9.12
Miscellaneous	Non HOC 06	Regulatory Support of Handover Checklist Items	Aerotek Professional Services	OP10169964	\$ 8.13
Miscellaneous	Non HOC 06	Regulatory Support of Handover Checklist Items	Aerotek Professional Services	OP10185307	\$ 11.06
Miscellaneous	Non HOC 06	Regulatory Support of Handover Checklist Items	Aerotek Professional Services	OP10200780	\$ 10.29
Miscellaneous	Non HOC 06	Regulatory Support of Handover Checklist Items	Alumbra LLC	149	\$ (0.40)
Miscellaneous	Non HOC 06	Regulatory Support of Handover Checklist Items	Alumbra LLC	150	\$ 2,178.86
Miscellaneous	Non HOC 06	Regulatory Support of Handover Checklist Items	Alumbra LLC	165	\$ 0.22
Miscellaneous	Non HOC 06	Regulatory Support of Handover Checklist Items	Alumbra LLC	166	\$ 2,421.20
Miscellaneous	Non HOC 11	Development of System Operations Principles	Alumbra LLC	137	\$ 832.50
Miscellaneous	Non HOC 11	Development of System Operations Principles	Alumbra LLC	154	\$ 1,252.50
Miscellaneous	Non HOC 14	GenCo-GridCo integration	Alumbra LLC	135	\$ 367.50
Miscellaneous	Non HOC 14	GenCo-GridCo integration	Alumbra LLC	152	\$ 585.00
Miscellaneous	Non HOC 15	LUMA MC Ongoing Back Office Support	Aerotek Professional Services	OP10169963	\$ 15.91
Miscellaneous	Non HOC 15	LUMA MC Ongoing Back Office Support	Aerotek Professional Services	OP10185309	\$ 17.74
Miscellaneous	Non HOC 15	LUMA MC Ongoing Back Office Support	Aerotek Professional Services	OP10200782	\$ 17.15
Miscellaneous	Non HOC 15	LUMA MC Ongoing Back Office Support	NexTec Operating Corp	165816	\$ 16.09
Miscellaneous	Non HOC 16	PREB Resolutions and Orders	Alvarez & Marsal Corporate Performance Improvement, LLC	826788-10B	\$ (2,807.20)
Miscellaneous	Non HOC 16	PREB Resolutions and Orders	Alvarez & Marsal Corporate Performance Improvement, LLC	826788-10H	\$ (4,083.20)
Miscellaneous	Non HOC 16	PREB Resolutions and Orders	Alvarez & Marsal Corporate Performance Improvement, LLC	826788-11B	\$ (7,273.20)
Miscellaneous	Non-Billable 02	LUMA non FETS work	Office Depot	18331777	\$ 846.11
Miscellaneous Total					\$ 176,192.30
Phone	1	General & Transition Management	ATCO Infrastructure Solutions Ltd	042021-2LB	\$ 9,803.22
Phone	1	General & Transition Management	ATCO Infrastructure Solutions Ltd	052021-2LB	\$ 4,636.48
Phone	1	General & Transition Management	Quanta Workforce Solutions, LLC	QWS-042021-2B	\$ 6,031.93
Phone	4.04	Development of a Customer Service Transition Plan	AT&T Mobility Puerto Rico	12766002	\$ 876.18
Phone Total					\$ 21,347.81
Rental Equipment	1	General & Transition Management	American Relocation Connections, LLC	97427	\$ 350.00
Rental Equipment	1	General & Transition Management	BH Centro Internacional, LLC	2021.06.01	\$ 57,264.27
Rental Equipment Total					\$ 57,614.27
Seminars & Training	1	General & Transition Management	ATCO Infrastructure Solutions Ltd	042021-2LB	\$ 7,138.72
Seminars & Training	1	General & Transition Management	ATCO Infrastructure Solutions Ltd	052021-2LB	\$ 25,693.88
Seminars & Training Total					\$ 32,832.60
Supplies	1	General & Transition Management	Alumbra LLC	156	\$ 189.59
Supplies	1	General & Transition Management	ATCO Infrastructure Solutions Ltd	042021-2LB	\$ 1,992.64
Supplies	1	General & Transition Management	ATCO Infrastructure Solutions Ltd	052021-2LB	\$ 24,830.81
Supplies	1	General & Transition Management	CSS International, Inc	19821	\$ 166.00
Supplies	1	General & Transition Management	Innovative Emergency Management, Inc. (IEM)	20342-WO3-009	\$ 323.40
Supplies	1	General & Transition Management	Innovative Emergency Management, Inc. (IEM)	20342-WO1-011	\$ 19.80
Supplies	1	General & Transition Management	Office Depot	169948651001	\$ 3,129.90

Expense Type	MCL Code	Annex II Definition	Vendor	Invoice #	Sum of Total (USD)
Supplies		1 General & Transition Management	Office Depot	169207551001	\$ 312.99
Supplies		1 General & Transition Management	Office Depot	169204871001	\$ 1,399.90
Supplies		1 General & Transition Management	Office Depot	168787779001	\$ (132.99)
Supplies		1 General & Transition Management	Office Depot	167155241001	\$ 48.84
Supplies		1 General & Transition Management	Office Depot	167155240001	\$ 422.44
Supplies		1 General & Transition Management	Office Depot	167142829001	\$ 908.53
Supplies		1 General & Transition Management	Office Depot	171410060001	\$ 2,004.38
Supplies		1 General & Transition Management	Office Depot	170747881001	\$ 19.99
Supplies		1 General & Transition Management	Office Depot	168812904001	\$ 99.75
Supplies		1 General & Transition Management	Office Depot	168699168001	\$ 207.48
Supplies		1 General & Transition Management	Office Depot	172555573001	\$ 411.49
Supplies		1 General & Transition Management	Office Depot	172155562001	\$ 4,429.80
Supplies		1 General & Transition Management	Office Depot	17192190001	\$ 12.47
Supplies		1 General & Transition Management	Office Depot	169122470001	\$ 64.09
Supplies		1 General & Transition Management	Office Depot	168812283001	\$ 99.75
Supplies		1 General & Transition Management	Office Depot	168729877001	\$ 18.87
Supplies		1 General & Transition Management	Office Depot	168729819001	\$ 49.07
Supplies		1 General & Transition Management	Office Depot	18331777	\$ 7,357.55
Supplies		1 General & Transition Management	Quanta Workforce Solutions, LLC	QWS-032021-2B	\$ 1,685.79
Supplies		1 General & Transition Management	Quanta Workforce Solutions, LLC	QWS-042021-2B	\$ 28,777.81
Supplies		1 General & Transition Management	J&M Depot, INC	157434	\$ 722.50
Supplies		1 General & Transition Management	J&M Depot, INC	157323	\$ 3,538.50
Supplies		1 General & Transition Management	J&M Depot, INC	158020	\$ 1,039.26
Supplies		1 General & Transition Management	Ricoh Puerto Rico, Inc.	183969	\$ 298,176.00
Supplies		1 General & Transition Management	Ricoh Puerto Rico, Inc.	184024	\$ 488,952.00
Supplies		1 General & Transition Management	Rondapro	157466	\$ 16,683.13
Supplies	7.02	Policies and Procedures	Alumbra LLC	139	\$ 257.60
Supplies	Non HOC 11	Development of System Operations Principles	Alumbra LLC	154	\$ 77.69
Supplies	Non HOC 14	GenCo-GridCo integration	Alumbra LLC	135	\$ 30.00
Supplies Total					\$ 888,326.82
Third Party Labor		1 General & Transition Management	Aerotek Professional Services	OP10090050	\$ 918.75
Third Party Labor		1 General & Transition Management	Aerotek Professional Services	OP10106159	\$ 918.75
Third Party Labor		1 General & Transition Management	Aerotek Professional Services	OP10139539	\$ 1,281.00
Third Party Labor		1 General & Transition Management	Aerotek Professional Services	OP10154395	\$ 693.00
Third Party Labor		1 General & Transition Management	Aerotek Professional Services	OP10185311	\$ 942.40
Third Party Labor		1 General & Transition Management	Alumbra LLC	164	\$ 3,493.20
Third Party Labor		1 General & Transition Management	Alvarez & Marsal Corporate Performance Improvement, LLC	826788-11A	\$ 46,860.00
Third Party Labor		1 General & Transition Management	Alvarez & Marsal Corporate Performance Improvement, LLC	826788-11E	\$ 32,340.00
Third Party Labor		1 General & Transition Management	Bennett Jones LLP	1392512	\$ 600.00
Third Party Labor		1 General & Transition Management	Covington & Burling LLP	60925487	\$ 40,896.00
Third Party Labor		1 General & Transition Management	Covington & Burling LLP	60930204	\$ 32,832.00
Third Party Labor		1 General & Transition Management	Covington & Burling LLP	60932798	\$ 60,240.00
Third Party Labor		1 General & Transition Management	Covington & Burling LLP	60936922	\$ 43,032.00
Third Party Labor		1 General & Transition Management	Covington & Burling LLP	60936920	\$ 6,720.00
Third Party Labor		1 General & Transition Management	Covington & Burling LLP	60942158	\$ 4,800.00
Third Party Labor		1 General & Transition Management	DLA Piper LLP (US)	4104129	\$ 307,914.50
Third Party Labor		1 General & Transition Management	DLA Piper LLP (US)	4104138	\$ 138,451.00
Third Party Labor		1 General & Transition Management	DLA Piper LLP (US)	4104135	\$ 161,380.72
Third Party Labor		1 General & Transition Management	DLA Piper LLP (US)	4105202	\$ 74,233.50
Third Party Labor		1 General & Transition Management	Global Project Solutions, LLC	21-1012	\$ 5,912.50
Third Party Labor		1 General & Transition Management	Quanta Workforce Solutions, LLC	QWS-042021-2B	\$ 5,356.65
Third Party Labor		1 General & Transition Management	Trans4mative	1581	\$ 14,760.00
Third Party Labor		1 General & Transition Management	Trans4mative	1592	\$ 19,270.00
Third Party Labor		1 General & Transition Management	WinKom Systems, Inc.	LUMA-20210430	\$ 6,312.32
Third Party Labor	1.03	PREB Rate Order Filing (Initial Budgets and Liability Waiver approvals)	Alumbra LLC	149	\$ 2,380.00
Third Party Labor	1.03	PREB Rate Order Filing (Initial Budgets and Liability Waiver approvals)	Alumbra LLC	150	\$ 12,410.00
Third Party Labor	1.03	PREB Rate Order Filing (Initial Budgets and Liability Waiver approvals)	Alumbra LLC	165	\$ 4,250.00
Third Party Labor	1.03	PREB Rate Order Filing (Initial Budgets and Liability Waiver approvals)	Alumbra LLC	166	\$ 10,370.00
Third Party Labor	2.0303	Emergency Response/Disaster Recovery/Business Continuity Plans	Carlos D Torres	A001	\$ 39,639.43
Third Party Labor	2.0303	Emergency Response/Disaster Recovery/Business Continuity Plans	Carlos D Torres	A003	\$ 60,132.39
Third Party Labor	2.0312	Vegetation Management Plan	Alumbra LLC	148	\$ 4,350.00

Expense Type	MCL Code	Annex II Definition	Vendor	Invoice #	Sum of Total (USD)
Third Party Labor	2.05	Environmental Exposure Management Plan	ERM-PR, Inc.	18206	\$ 8,400.00
Third Party Labor	3.05	Approval of System Remediation Plan	Alumbra LLC	149	\$ 1,530.00
Third Party Labor	3.05	Approval of System Remediation Plan	Alumbra LLC	165	\$ 5,780.00
Third Party Labor	3.05	Approval of System Remediation Plan	Alumbra LLC	166	\$ 19,040.00
Third Party Labor	4.02	Evaluating and Updating Customer Service Policies and Procedures	Alumbra LLC	161	\$ 46,549.96
Third Party Labor	4.02	Evaluating and Updating Customer Service Policies and Procedures	Alumbra LLC	162	\$ 46,274.79
Third Party Labor	4.02	Evaluating and Updating Customer Service Policies and Procedures	Alumbra LLC	163	\$ 39,370.00
Third Party Labor	4.02	Evaluating and Updating Customer Service Policies and Procedures	Alumbra LLC	164	\$ 13,020.00
Third Party Labor	4.04	Development of a Customer Service Transition Plan	Alumbra LLC	161	\$ 27,799.66
Third Party Labor	4.04	Development of a Customer Service Transition Plan	Alumbra LLC	162	\$ 16,250.22
Third Party Labor	4.04	Development of a Customer Service Transition Plan	Alumbra LLC	163	\$ 55,904.95
Third Party Labor	4.04	Development of a Customer Service Transition Plan	Alumbra LLC	164	\$ 11,160.00
Third Party Labor	4.04	Development of a Customer Service Transition Plan	BridgeSource Utilities Solutions, LLC	1012	\$ 171,880.00
Third Party Labor	5.07	Commencement Cutover Planning	1086470 Alberta LTD	4	\$ 62,678.00
Third Party Labor	5.07	Commencement Cutover Planning	Alvarez & Marsal Corporate Performance Improvement, LLC	826788-11F	\$ 91,350.00
Third Party Labor	5.07	Commencement Cutover Planning	International Business Machines Corporation (IBM)	C218W9N	\$ 674,118.50
Third Party Labor	5.07	Commencement Cutover Planning	International Business Machines Corporation (IBM)	C21B191	\$ 890,393.00
Third Party Labor	5.07	Commencement Cutover Planning	Smartbridge	INV_9983	\$ 45,805.00
Third Party Labor	5.07	Commencement Cutover Planning	Smartbridge	INV_9976	\$ 19,530.00
Third Party Labor	5.07	Commencement Cutover Planning	Smartbridge	INV_10023	\$ 11,760.00
Third Party Labor	5.07	Commencement Cutover Planning	Smartbridge	INV_10025	\$ 27,772.50
Third Party Labor	5.07	Commencement Cutover Planning	Smartbridge	INV_10024	\$ 30,880.00
Third Party Labor	5.07	Commencement Cutover Planning	Smartbridge	INV_10021	\$ 8,140.00
Third Party Labor	5.07	Commencement Cutover Planning	Smartbridge	INV_10069	\$ 38,090.00
Third Party Labor	5.07	Commencement Cutover Planning	Smartbridge	INV_10066	\$ 18,900.00
Third Party Labor	5.07	Commencement Cutover Planning	Smartbridge	INV_10068	\$ 11,215.00
Third Party Labor	6.05	Preparing Initial Budgets and Other Financial Forecasts	Alvarez & Marsal Corporate Performance Improvement, LLC	826788-11D	\$ 110,312.50
Third Party Labor	6.05	Preparing Initial Budgets and Other Financial Forecasts	Richard Wayne & Roberts, Inc.	10053	\$ 6,344.00
Third Party Labor	6.07	Evaluating and Updating Payroll and Labor Cost Reporting systems	People 2.0 North America	RL509403648	\$ 10,237.50
Third Party Labor	6.07	Evaluating and Updating Payroll and Labor Cost Reporting systems	People 2.0 North America	RL509407253	\$ 12,411.00
Third Party Labor	6.07	Evaluating and Updating Payroll and Labor Cost Reporting systems	Resources Global Professionals (RGP)	RGP1073741	\$ 7,680.00
Third Party Labor	6.07	Evaluating and Updating Payroll and Labor Cost Reporting systems	Resources Global Professionals (RGP)	RGP1076396	\$ 7,360.00
Third Party Labor	6.07	Evaluating and Updating Payroll and Labor Cost Reporting systems	Resources Global Professionals (RGP)	RGP1076397	\$ 8,120.00
Third Party Labor	6.07	Evaluating and Updating Payroll and Labor Cost Reporting systems	Resources Global Professionals (RGP)	RGP1077514	\$ 8,480.00
Third Party Labor	6.07	Evaluating and Updating Payroll and Labor Cost Reporting systems	Trans4mative	1583	\$ 33,575.00
Third Party Labor	6.07	Evaluating and Updating Payroll and Labor Cost Reporting systems	Trans4mative	1593	\$ 18,220.00
Third Party Labor	7.01	Set Up Governance Framework	Innovative Emergency Management, Inc. (IEM)	20342-WO4-007	\$ 22,008.00
Third Party Labor	7.02	Policies and Procedures	Alumbra LLC	138	\$ 151,848.07
Third Party Labor	7.02	Policies and Procedures	Alumbra LLC	139	\$ 118,619.60
Third Party Labor	7.02	Policies and Procedures	Alumbra LLC	155	\$ 141,262.89
Third Party Labor	7.02	Policies and Procedures	Alumbra LLC	156	\$ 93,142.56
Third Party Labor	7.02	Policies and Procedures	Innovative Emergency Management, Inc. (IEM)	20342-WO4-006	\$ 49,596.50
Third Party Labor	7.05	Project Worksheet Assessment (also covered under Section 4.3)	Innovative Emergency Management, Inc. (IEM)	20342-WO1-010	\$ 82,886.00
Third Party Labor	7.05	Project Worksheet Assessment (also covered under Section 4.3)	Innovative Emergency Management, Inc. (IEM)	20342-WO1-011	\$ 107,133.00
Third Party Labor	7.08	Drafting, Revising and Finalizing Federal Funding Procurement Manual	Innovative Emergency Management, Inc. (IEM)	20342-WO3-008	\$ 38,286.50
Third Party Labor	7.08	Drafting, Revising and Finalizing Federal Funding Procurement Manual	Innovative Emergency Management, Inc. (IEM)	20342-WO3-009	\$ 145,671.50
Third Party Labor	8.02	Recruiting and Staffing	Aerotek Professional Services	OP10090050	\$ 784.00
Third Party Labor	8.02	Recruiting and Staffing	Aerotek Professional Services	OP10106159	\$ 784.00
Third Party Labor	8.02	Recruiting and Staffing	Aerotek Professional Services	OP10139539	\$ 627.20
Third Party Labor	8.02	Recruiting and Staffing	Aerotek Professional Services	OP10154395	\$ 627.20
Third Party Labor	8.02	Recruiting and Staffing	Aerotek Professional Services	OP10169959	\$ 942.40
Third Party Labor	8.02	Recruiting and Staffing	Aerotek Professional Services	OP10169961	\$ 1,488.00
Third Party Labor	8.02	Recruiting and Staffing	Aerotek Professional Services	OP10169962	\$ 19,889.36
Third Party Labor	8.02	Recruiting and Staffing	Aerotek Professional Services	OP10169965	\$ 6,672.76
Third Party Labor	8.02	Recruiting and Staffing	Aerotek Professional Services	OP10169966	\$ 1,274.72
Third Party Labor	8.02	Recruiting and Staffing	Aerotek Professional Services	OP10185310	\$ 2,306.40
Third Party Labor	8.02	Recruiting and Staffing	Aerotek Professional Services	OP10185306	\$ 1,810.40
Third Party Labor	8.02	Recruiting and Staffing	Aerotek Professional Services	OP10185305	\$ 7,060.37
Third Party Labor	8.02	Recruiting and Staffing	Aerotek Professional Services	OP10185304	\$ 23,724.52
Third Party Labor	8.02	Recruiting and Staffing	Aerotek Professional Services	OP10200777	\$ 17,878.15
Third Party Labor	8.02	Recruiting and Staffing	Aerotek Professional Services	OP10200778	\$ 5,632.45

Expense Type	MCL Code	Annex II Definition	Vendor	Invoice #	Sum of Total (USD)
Third Party Labor		8.02 Recruiting and Staffing	Aerotek Professional Services	OP10200779	\$ 901.73
Third Party Labor		8.02 Recruiting and Staffing	Aerotek Professional Services	OP10200783	\$ 2,529.60
Third Party Labor		8.02 Recruiting and Staffing	Aerotek Professional Services	OP10216025	\$ 18,026.04
Third Party Labor		8.02 Recruiting and Staffing	Aerotek Professional Services	OP10216026	\$ 5,719.50
Third Party Labor		8.02 Recruiting and Staffing	Aerotek Professional Services	OP10216027	\$ 892.80
Third Party Labor		8.02 Recruiting and Staffing	Aerotek Professional Services	OP10231480	\$ 16,012.21
Third Party Labor		8.02 Recruiting and Staffing	BMA Group	21-1904	\$ 20,503.20
Third Party Labor		8.02 Recruiting and Staffing	BMA Group	21-1903	\$ 7,600.00
Third Party Labor		8.02 Recruiting and Staffing	Iris Vargas	LE 2021-12	\$ 7,040.00
Third Party Labor		8.02 Recruiting and Staffing	Iris Vargas	LE 2021-13	\$ 6,400.00
Third Party Labor		8.02 Recruiting and Staffing	Iris Vargas	LE 2021-18	\$ 6,960.00
Third Party Labor		8.05 Stand Up Human Capital Management (HCM) System	Trans4mative	1582	\$ 8,140.00
Third Party Labor		8.05 Stand Up Human Capital Management (HCM) System	Trans4mative	1588	\$ 35,150.00
Third Party Labor		8.05 Stand Up Human Capital Management (HCM) System	Trans4mative	1591	\$ 5,550.00
Third Party Labor		8.05 Stand Up Human Capital Management (HCM) System	Trans4mative	1590	\$ 25,715.00
Third Party Labor		8.06 Communication Plan	Aerotek Professional Services	OP10169960	\$ 7,858.50
Third Party Labor		8.06 Communication Plan	Aerotek Professional Services	OP10185308	\$ 8,596.30
Third Party Labor		8.06 Communication Plan	Aerotek Professional Services	OP10200781	\$ 8,833.45
Third Party Labor		8.06 Communication Plan	Aerotek Professional Services	OP10216029	\$ 10,019.20
Third Party Labor		8.1 Compliance Plan	BMA Group	21-1903	\$ 7,600.00
Third Party Labor		9.01 Genco Shared Services Agreement Approval	Alumbra LLC	140	\$ 26,344.96
Third Party Labor		9.01 Genco Shared Services Agreement Approval	Alumbra LLC	141	\$ 28,272.28
Third Party Labor		9.01 Genco Shared Services Agreement Approval	Alumbra LLC	157	\$ 16,938.79
Third Party Labor		9.01 Genco Shared Services Agreement Approval	Alumbra LLC	158	\$ 50,849.95
Third Party Labor		9.02 Emergency Response Plan Approval	Alumbra LLC	155	\$ 6,118.06
Third Party Labor		9.02 Emergency Response Plan Approval	Innovative Emergency Management, Inc. (IEM)	20342-WO2-009	\$ 80,001.00
Third Party Labor		9.02 Emergency Response Plan Approval	Innovative Emergency Management, Inc. (IEM)	20342-WO2-010	\$ 108,881.00
Third Party Labor		9.07 System Operation Principles Regulatory Approval	Alumbra LLC	153	\$ 17,625.00
Third Party Labor		10.02 Assuming Responsibility for Securing Use of Assets, Facilities, IT / OT, etc.	Aerotek Professional Services	OP10090050	\$ 840.00
Third Party Labor		10.02 Assuming Responsibility for Securing Use of Assets, Facilities, IT / OT, etc.	Aerotek Professional Services	OP10106159	\$ 840.00
Third Party Labor		10.02 Assuming Responsibility for Securing Use of Assets, Facilities, IT / OT, etc.	Aerotek Professional Services	OP10139539	\$ 840.00
Third Party Labor		10.02 Assuming Responsibility for Securing Use of Assets, Facilities, IT / OT, etc.	Aerotek Professional Services	OP10154395	\$ 840.00
Third Party Labor		10.02 Assuming Responsibility for Securing Use of Assets, Facilities, IT / OT, etc.	Aerotek Professional Services	CE06232182	\$ 1,955.48
Third Party Labor		10.02 Assuming Responsibility for Securing Use of Assets, Facilities, IT / OT, etc.	Aerotek Professional Services	OP10169964	\$ 871.50
Third Party Labor		10.02 Assuming Responsibility for Securing Use of Assets, Facilities, IT / OT, etc.	Aerotek Professional Services	OP10185307	\$ 840.00
Third Party Labor		10.02 Assuming Responsibility for Securing Use of Assets, Facilities, IT / OT, etc.	Aerotek Professional Services	CE06242854	\$ 1,884.80
Third Party Labor		10.02 Assuming Responsibility for Securing Use of Assets, Facilities, IT / OT, etc.	Aerotek Professional Services	CE06252842	\$ 2,002.60
Third Party Labor		10.02 Assuming Responsibility for Securing Use of Assets, Facilities, IT / OT, etc.	Aerotek Professional Services	OP10200780	\$ 1,092.00
Third Party Labor		10.02 Assuming Responsibility for Securing Use of Assets, Facilities, IT / OT, etc.	Jones Lang LaSalle Puerto Rico, Inc.	PR002MES001244	\$ 25,375.00
Third Party Labor		10.02 Assuming Responsibility for Securing Use of Assets, Facilities, IT / OT, etc.	Jones Lang LaSalle Puerto Rico, Inc.	PR002MES001243	\$ 3,850.00
Third Party Labor		10.02 Assuming Responsibility for Securing Use of Assets, Facilities, IT / OT, etc.	Jones Lang LaSalle Puerto Rico, Inc.	PR002MES001242	\$ 1,400.00
Third Party Labor		10.02 Assuming Responsibility for Securing Use of Assets, Facilities, IT / OT, etc.	Jones Lang LaSalle Puerto Rico, Inc.	PR003RE000237	\$ 3,000.00
Third Party Labor	Non HOC 02	ServCo IT Systems	CSS International, Inc	19825	\$ 30,450.00
Third Party Labor	Non HOC 02	ServCo IT Systems	CSS International, Inc	19824	\$ 10,560.00
Third Party Labor	Non HOC 02	ServCo IT Systems	CSS International, Inc	19823	\$ 27,830.00
Third Party Labor	Non HOC 02	ServCo IT Systems	CSS International, Inc	19822	\$ 41,790.00
Third Party Labor	Non HOC 02	ServCo IT Systems	CSS International, Inc	19821	\$ 36,800.00
Third Party Labor	Non HOC 02	ServCo IT Systems	Smartbridge	INV_9978	\$ 20,587.50
Third Party Labor	Non HOC 02	ServCo IT Systems	Smartbridge	INV_10027	\$ 24,750.00
Third Party Labor	Non HOC 02	ServCo IT Systems	Trans4mative	1581	\$ 4,715.00
Third Party Labor	Non HOC 02	ServCo IT Systems	Focus Cloud Americas LLC	INV-0409	\$ 37,125.00
Third Party Labor	Non HOC 02	ServCo IT Systems	Focus Cloud Americas LLC	INV-0431	\$ 37,980.00
Third Party Labor	Non HOC 06	Regulatory Support of Handover Checklist Items	Aerotek Professional Services	OP10090050	\$ 1,563.45
Third Party Labor	Non HOC 06	Regulatory Support of Handover Checklist Items	Aerotek Professional Services	OP10106159	\$ 1,418.21
Third Party Labor	Non HOC 06	Regulatory Support of Handover Checklist Items	Aerotek Professional Services	OP10139539	\$ 1,543.35
Third Party Labor	Non HOC 06	Regulatory Support of Handover Checklist Items	Aerotek Professional Services	OP10154395	\$ 1,486.10
Third Party Labor	Non HOC 06	Regulatory Support of Handover Checklist Items	Aerotek Professional Services	OP10169964	\$ 1,568.00
Third Party Labor	Non HOC 06	Regulatory Support of Handover Checklist Items	Aerotek Professional Services	OP10185307	\$ 1,371.30
Third Party Labor	Non HOC 06	Regulatory Support of Handover Checklist Items	Aerotek Professional Services	OP10200780	\$ 966.00
Third Party Labor	Non HOC 06	Regulatory Support of Handover Checklist Items	Alumbra LLC	149	\$ 36,700.40
Third Party Labor	Non HOC 06	Regulatory Support of Handover Checklist Items	Alumbra LLC	150	\$ 36,109.94

Expense Type	MCL Code	Annex II Definition	Vendor	Invoice #	Sum of Total (USD)
Third Party Labor	Non HOC 06	Regulatory Support of Handover Checklist Items	Alumbra LLC	165	\$ 61,577.28
Third Party Labor	Non HOC 06	Regulatory Support of Handover Checklist Items	Alumbra LLC	166	\$ 31,120.05
Third Party Labor	Non HOC 11	Development of System Operations Principles	Alumbra LLC	136	\$ 5,625.00
Third Party Labor	Non HOC 11	Development of System Operations Principles	Alumbra LLC	137	\$ 20,812.50
Third Party Labor	Non HOC 11	Development of System Operations Principles	Alumbra LLC	149	\$ 5,100.00
Third Party Labor	Non HOC 11	Development of System Operations Principles	Alumbra LLC	150	\$ 5,950.00
Third Party Labor	Non HOC 11	Development of System Operations Principles	Alumbra LLC	154	\$ 31,312.50
Third Party Labor	Non HOC 14	GenCo-GridCo integration	Alumbra LLC	134	\$ 24,843.75
Third Party Labor	Non HOC 14	GenCo-GridCo integration	Alumbra LLC	135	\$ 9,187.50
Third Party Labor	Non HOC 14	GenCo-GridCo integration	Alumbra LLC	151	\$ 14,625.00
Third Party Labor	Non HOC 14	GenCo-GridCo integration	Alumbra LLC	152	\$ 14,625.00
Third Party Labor	Non HOC 15	LUMA MC Ongoing Back Office Support	Aerotek Professional Services	OP10169963	\$ 1,590.40
Third Party Labor	Non HOC 15	LUMA MC Ongoing Back Office Support	Aerotek Professional Services	OP10185309	\$ 1,773.80
Third Party Labor	Non HOC 15	LUMA MC Ongoing Back Office Support	Aerotek Professional Services	OP10200782	\$ 1,715.00
Third Party Labor	Non HOC 15	LUMA MC Ongoing Back Office Support	NexTec Operating Corp	165816	\$ 195.00
Third Party Labor	Non HOC 15	LUMA MC Ongoing Back Office Support	People 2.0 North America	RL509403650	\$ 10,304.00
Third Party Labor	Non HOC 15	LUMA MC Ongoing Back Office Support	People 2.0 North America	RL509403649	\$ 7,165.60
Third Party Labor	Non HOC 15	LUMA MC Ongoing Back Office Support	People 2.0 North America	RL509403647	\$ 4,816.00
Third Party Labor	Non HOC 15	LUMA MC Ongoing Back Office Support	People 2.0 North America	RL509407255	\$ 11,256.00
Third Party Labor	Non HOC 15	LUMA MC Ongoing Back Office Support	People 2.0 North America	RL509407254	\$ 7,420.00
Third Party Labor	Non HOC 15	LUMA MC Ongoing Back Office Support	People 2.0 North America	RL509407252	\$ 5,320.00
Third Party Labor	Non HOC 16	PREB Resolutions and Orders	Alvarez & Marsal Corporate Performance Improvement, LLC	826788-10B	\$ 15,950.00
Third Party Labor	Non HOC 16	PREB Resolutions and Orders	Alvarez & Marsal Corporate Performance Improvement, LLC	826788-10H	\$ 23,200.00
Third Party Labor	Non HOC 16	PREB Resolutions and Orders	Alvarez & Marsal Corporate Performance Improvement, LLC	826788-11B	\$ 41,325.00
Third Party Labor Total					\$ 6,104,811.82
Third Party Services	1	General & Transition Management	American Relocation Connections, LLC	31210	\$ 10,851.45
Third Party Services	1	General & Transition Management	American Relocation Connections, LLC	31339	\$ 8,250.00
Third Party Services	1	General & Transition Management	American Relocation Connections, LLC	97428	\$ 350.00
Third Party Services	1	General & Transition Management	American Relocation Connections, LLC	31423	\$ 8,901.97
Third Party Services	1	General & Transition Management	American Relocation Connections, LLC	31439	\$ 15,250.00
Third Party Services	1	General & Transition Management	American Relocation Connections, LLC	97505	\$ 350.00
Third Party Services	1	General & Transition Management	American Relocation Connections, LLC	97506	\$ 350.00
Third Party Services	1	General & Transition Management	American Relocation Connections, LLC	97507	\$ 350.00
Third Party Services	1	General & Transition Management	American Relocation Connections, LLC	97508	\$ 350.00
Third Party Services	1	General & Transition Management	American Relocation Connections, LLC	97509	\$ 350.00
Third Party Services	1	General & Transition Management	American Relocation Connections, LLC	97510	\$ 350.00
Third Party Services	1	General & Transition Management	American Relocation Connections, LLC	97511	\$ 350.00
Third Party Services	1	General & Transition Management	American Relocation Connections, LLC	97512	\$ 350.00
Third Party Services	1	General & Transition Management	American Relocation Connections, LLC	97513	\$ 350.00
Third Party Services	1	General & Transition Management	American Relocation Connections, LLC	97515	\$ 350.00
Third Party Services	1	General & Transition Management	American Relocation Connections, LLC	97516	\$ 350.00
Third Party Services	1	General & Transition Management	ATCO Infrastructure Solutions Ltd	042021-2LB	\$ 75,660.61
Third Party Services	1	General & Transition Management	ATCO Infrastructure Solutions Ltd	052021-2LB	\$ 72,570.02
Third Party Services	1	General & Transition Management	Martel, Inc	21-05-0144	\$ 13,147.50
Third Party Services	1	General & Transition Management	Quanta Workforce Solutions, LLC	QWS-032021-2B	\$ 1,547.98
Third Party Services	1	General & Transition Management	Quanta Workforce Solutions, LLC	QWS-042021-2B	\$ 107,429.76
Third Party Services	1	General & Transition Management	Fidelity Investments Institutional Operations Company LLC	2677961	\$ 41,886.14
Third Party Services	1	General & Transition Management	Fidelity Investments Institutional Operations Company LLC	2699632	\$ 11,339.42
Third Party Services	1	General & Transition Management	CCHPR Hospitality	M-LCVR1CT	\$ 27,936.97
Third Party Services	1	General & Transition Management	High End Security Locks, LLC	2105	\$ 33,120.00
Third Party Services	2.05	Environmental Exposure Management Plan	ERM-PR, Inc.	18203	\$ 184,725.00
Third Party Services	4.04	Development of a Customer Service Transition Plan	Voxai Solutions, Inc	5956	\$ 78,120.00
Third Party Services	5.07	Commencement Cutover Planning	WorldNet Telecommunications, LLC	704829	\$ 4,819.12
Third Party Services	8.02	Recruiting and Staffing	BMA Group	2021-159	\$ 14,400.00
Third Party Services	8.02	Recruiting and Staffing	BMA Group	2021-195	\$ 76,362.00
Third Party Services	8.02	Recruiting and Staffing	BMA Group	2021-211	\$ 47,983.25
Third Party Services	8.02	Recruiting and Staffing	Universal Medical Option, INC	52079	\$ 3,570.00
Third Party Services	8.06	Communication Plan	Carimus Consulting	4331	\$ 14,782.50
Third Party Services	8.06	Communication Plan	Factory108, LLC	20210028	\$ 12,503.36
Third Party Services	8.06	Communication Plan	Factory108, LLC	20210031	\$ 2,574.41
Third Party Services	8.06	Communication Plan	Factory108, LLC	20210037	\$ 41,453.13

Expense Type	MCL Code	Annex II Definition	Vendor	Invoice #	Sum of Total (USD)
Third Party Services		8.06 Communication Plan	Factory108, LLC	20210042	\$ 19,299.82
Third Party Services		8.06 Communication Plan	Factory108, LLC	20210045	\$ 5,000.00
Third Party Services		8.06 Communication Plan	Factory108, LLC	20210046	\$ 1,400.00
Third Party Services		8.06 Communication Plan	Factory108, LLC	20210038	\$ 5,544.00
Third Party Services		8.06 Communication Plan	OGMA Language Studio	8Q-043021-1	\$ 1,420.00
Third Party Services		8.06 Communication Plan	Grey Puerto Rico	56265	\$ 15,275.00
Third Party Services		8.07 Training (Workforce Development) Plan	Flagship Resort Properties, S.E. DBA Verdanza Hotel	Pro-Forma-05252021	\$ 28,354.17
Third Party Services		12.02 Required Insurance	Lockton	19602633	\$ 1,085.00
Third Party Services	Non HOC 02	ServCo IT Systems	Workday, Inc.	WD-205616	\$ 183,162.88
Third Party Services	Non HOC 02	ServCo IT Systems	Workday, Inc.	WD-207394	\$ 39,194.07
Third Party Services Total					\$ 1,213,119.53
Travel		1 General & Transition Management	Aerotek Professional Services	OP10185303	\$ 11.71
Travel		1 General & Transition Management	Alumbra LLC	139	\$ 139.00
Travel		1 General & Transition Management	Alumbra LLC	150	\$ 14,987.00
Travel		1 General & Transition Management	Alumbra LLC	156	\$ 14,826.99
Travel		1 General & Transition Management	Alumbra LLC	158	\$ 12,114.20
Travel		1 General & Transition Management	Alumbra LLC	162	\$ 14,467.33
Travel		1 General & Transition Management	Alumbra LLC	166	\$ 10,845.40
Travel		1 General & Transition Management	Alvarez & Marsal Corporate Performance Improvement, LLC	826788-11E	\$ 5,550.54
Travel		1 General & Transition Management	Alvarez & Marsal Corporate Performance Improvement, LLC	826788-11D	\$ 7,183.88
Travel		1 General & Transition Management	Alvarez & Marsal Corporate Performance Improvement, LLC	826788-11G	\$ 2,717.36
Travel		1 General & Transition Management	American Relocation Connections, LLC	30548	\$ 54,328.14
Travel		1 General & Transition Management	American Relocation Connections, LLC	30559	\$ 11,421.89
Travel		1 General & Transition Management	American Relocation Connections, LLC	31402	\$ 3,650.56
Travel		1 General & Transition Management	ATCO Infrastructure Solutions Ltd	042021-2LB	\$ 7,955.92
Travel		1 General & Transition Management	ATCO Infrastructure Solutions Ltd	052021-2LB	\$ 18,276.80
Travel		1 General & Transition Management	BridgeSource Utilities Solutions, LLC	1012	\$ 10,109.98
Travel		1 General & Transition Management	CSS International, Inc	19821	\$ 5,109.43
Travel		1 General & Transition Management	Innovative Emergency Management, Inc. (IEM)	20342-WO3-009	\$ 24,341.81
Travel		1 General & Transition Management	Innovative Emergency Management, Inc. (IEM)	20342-WO2-010	\$ 17,151.16
Travel		1 General & Transition Management	Innovative Emergency Management, Inc. (IEM)	20342-WO1-011	\$ 10,367.92
Travel		1 General & Transition Management	International Business Machines Corporation (IBM)	C21BW9N	\$ 19,090.67
Travel		1 General & Transition Management	Iris Vargas	LE 2021-17	\$ 376.51
Travel		1 General & Transition Management	Iris Vargas	LE 2021-15	\$ 906.50
Travel		1 General & Transition Management	Laboratorio Clinico El Morro, Inc.	12	\$ 18,026.00
Travel		1 General & Transition Management	Quanta Workforce Solutions, LLC	QWS-042021-2B	\$ 121,468.51
Travel		1 General & Transition Management	Resources Global Professionals (RGP)	RGP1077514	\$ 285.57
Travel		1 General & Transition Management	Smartbridge	INV_10068	\$ 2,152.10
Travel		1 General & Transition Management	Trans4mative	1588	\$ 4,995.04
Travel		1 General & Transition Management	LUMA Employee Expenses- LESAO	2021.04.26	\$ 279.80
Travel		1 General & Transition Management	CCHPR Hospitality	Quote-05182021	\$ 22,450.88
Travel		1 General & Transition Management	CCHPR Hospitality	Pro-Forma-05242021	\$ 1,058.40
Travel		1 General & Transition Management	Carlos D Torres	A004	\$ 1,754.94
Travel		2.0303 Emergency Response/Disaster Recovery/Business Continuity Plans	Carlos D Torres	A002	\$ 1,226.18
Travel		5.07 Commencement Cutover Planning	Alvarez & Marsal Corporate Performance Improvement, LLC	826788-11E	\$ 1,495.34
Travel		5.07 Commencement Cutover Planning	Smartbridge	INV_10025	\$ 800.17
Travel		5.07 Commencement Cutover Planning	Smartbridge	INV_10024	\$ 3,596.70
Travel		5.07 Commencement Cutover Planning	Smartbridge	INV_10021	\$ 1,122.88
Travel		6.05 Preparing Initial Budgets and Other Financial Forecasts	Richard Wayne & Roberts, Inc.	10053	\$ 3,253.79
Travel		7.02 Policies and Procedures	Alumbra LLC	139	\$ 18,190.38
Travel		8.02 Recruiting and Staffing	Aerotek Professional Services	OP10106159	\$ 73.76
Travel		8.02 Recruiting and Staffing	Aerotek Professional Services	OP10169964	\$ 50.00
Travel		8.02 Recruiting and Staffing	Aerotek Professional Services	OP10169967	\$ 26.65
Travel		8.07 Training (Workforce Development) Plan	HI Mayaguez, Inc. DBA Holiday Inn Mayaguez	1st payment	\$ 39,627.00
Travel		9.01 Genco Shared Services Agreement Approval	Alumbra LLC	141	\$ 8,649.39
Travel		10.02 Assuming Responsibility for Securing Use of Assets, Facilities, IT / OT, etc.	Aerotek Professional Services	CE06232182	\$ 38.76
Travel		10.02 Assuming Responsibility for Securing Use of Assets, Facilities, IT / OT, etc.	Aerotek Professional Services	OP10185307	\$ 6.14
Travel		10.02 Assuming Responsibility for Securing Use of Assets, Facilities, IT / OT, etc.	Jones Lang LaSalle Puerto Rico, Inc.	PR002MES001244	\$ 408.10
Travel		10.02 Assuming Responsibility for Securing Use of Assets, Facilities, IT / OT, etc.	Jones Lang LaSalle Puerto Rico, Inc.	PR002MES001243	\$ 138.60
Travel		10.02 Assuming Responsibility for Securing Use of Assets, Facilities, IT / OT, etc.	Jones Lang LaSalle Puerto Rico, Inc.	PR002MES001242	\$ 95.15
Travel	Non HOC 02	ServCo IT Systems	CSS International, Inc	19824	\$ 1,690.22

Expense Type	MCL Code	Annex II Definition	Vendor	Invoice #	Sum of Total (USD)
Travel	Non HOC 11	Development of System Operations Principles	Alumbra LLC	137	\$ 428.20
Travel	Non HOC 11	Development of System Operations Principles	Alumbra LLC	154	\$ 597.00
Travel	Non HOC 14	GenCo-GridCo integration	Alumbra LLC	135	\$ 6,666.39
Travel	Non HOC 14	GenCo-GridCo integration	Alumbra LLC	152	\$ 7,848.70
Travel Total					\$ 534,431.44
Grand Total					\$ 9,100,508.42

Third Party Labor Summary

HOC Item	Annex II Definition	Vendor	Invoice #	ID Code	Quantity	Price	Total (USD)
1	General & Transition Management	Aerotek Professional Services	OP10090050	AER28	2.5	31.50	\$78.75
1		Aerotek Professional Services	OP10090050	AER28	40	21.00	\$840.00
1		Aerotek Professional Services	OP10106159	AER28	2.5	31.50	\$78.75
1		Aerotek Professional Services	OP10106159	AER28	40	21.00	\$840.00
1		Aerotek Professional Services	OP10139539	AER28	14	31.50	\$441.00
1		Aerotek Professional Services	OP10139539	AER28	40	21.00	\$840.00
1		Aerotek Professional Services	OP10154395	AER28	3	31.50	\$94.50
1		Aerotek Professional Services	OP10154395	AER28	28.5	21.00	\$598.50
1		Aerotek Professional Services	OP10185311	AER39	40	23.56	\$942.40
1		Alumbra LLC	164	ALU26 ALU08	1	1,575.00	\$1,575.00
1		Alumbra LLC	164	ALU26 ALU08	1	599.40	\$599.40
1		Alumbra LLC	164	ALU26 ALU08	1	1,318.80	\$1,318.80
1		Alvarez & Marsal Corporate Performance Improvement, LLC	826788-11A	A&M01	71	660.00	\$46,860.00
1		Alvarez & Marsal Corporate Performance Improvement, LLC	826788-11E	A&M01	49	660.00	\$32,340.00
1		Covington & Burling LLP	60925487	COV01	10.7	720.00	\$7,704.00
1		Covington & Burling LLP	60925487	COV02	24.9	1,200.00	\$29,880.00
1		Covington & Burling LLP	60925487	COV03	3.2	1,035.00	\$3,312.00
1		Covington & Burling LLP	60930204	COV01	19.1	720.00	\$13,752.00
1		Covington & Burling LLP	60930204	COV02	15.9	1,200.00	\$19,080.00
1		Covington & Burling LLP	60932798	COV01	38.5	720.00	\$27,720.00
1		Covington & Burling LLP	60932798	COV02	27.1	1,200.00	\$32,520.00
1		Covington & Burling LLP	60936922	COV01	12.6	720.00	\$9,072.00
1		Covington & Burling LLP	60936922	COV02	28.3	1,200.00	\$33,960.00
1		Covington & Burling LLP	60936920	COV02	5.6	1,200.00	\$6,720.00
1		Covington & Burling LLP	60942158	COV02	4	1,200.00	\$4,800.00
1		DLA Piper LLP (US)	4104129	DLA01	13.3	950.00	\$12,635.00
1		DLA Piper LLP (US)	4104129	DLA02	22.5	275.00	\$6,187.50
1		DLA Piper LLP (US)	4104129	DLA03	24.6	395.00	\$9,717.00
1		DLA Piper LLP (US)	4104129	DLA04	19.1	1,055.00	\$20,150.50
1		DLA Piper LLP (US)	4104129	DLA05	34.9	235.00	\$8,201.50
1		DLA Piper LLP (US)	4104129	DLA06	1.7	395.00	\$671.50
1		DLA Piper LLP (US)	4104129	DLA07	20.8	325.00	\$6,760.00
1		DLA Piper LLP (US)	4104129	DLA09	18.3	450.00	\$8,235.00
1		DLA Piper LLP (US)	4104129	DLA10	5.3	380.00	\$2,014.00
1		DLA Piper LLP (US)	4104129	DLA11	11.4	325.00	\$3,705.00
1		DLA Piper LLP (US)	4104129	DLA12	9.4	245.00	\$2,303.00
1		DLA Piper LLP (US)	4104129	DLA13	27.9	350.00	\$9,765.00
1		DLA Piper LLP (US)	4104129	DLA16	2.6	925.00	\$2,405.00
1		DLA Piper LLP (US)	4104129	DLA17	0.5	485.00	\$242.50
1		DLA Piper LLP (US)	4104129	DLA18	3.8	585.00	\$2,223.00
1		DLA Piper LLP (US)	4104129	DLA19	57.7	350.00	\$20,195.00
1		DLA Piper LLP (US)	4104129	DLA24	10.9	890.00	\$9,701.00
1		DLA Piper LLP (US)	4104129	DLA25	42.6	575.00	\$24,495.00
1		DLA Piper LLP (US)	4104129	DLA26	97.2	1,245.00	\$121,014.00
1		DLA Piper LLP (US)	4104129	DLA27	1	325.00	\$325.00
1		DLA Piper LLP (US)	4104129	DLA28	3.7	990.00	\$3,663.00
1		DLA Piper LLP (US)	4104129	DLA29	36.6	910.00	\$33,306.00
1		DLA Piper LLP (US)	4104138	DLA02	18.3	275.00	\$5,032.50
1		DLA Piper LLP (US)	4104138	DLA03	25.2	395.00	\$9,954.00
1		DLA Piper LLP (US)	4104138	DLA04	61.6	1,055.00	\$64,988.00
1		DLA Piper LLP (US)	4104138	DLA06	49.3	395.00	\$19,473.50
1		DLA Piper LLP (US)	4104138	DLA10	85.3	380.00	\$32,414.00
1		DLA Piper LLP (US)	4104138	DLA11	11.6	325.00	\$3,770.00
1		DLA Piper LLP (US)	4104138	DLA12	6.5	245.00	\$1,592.50
1		DLA Piper LLP (US)	4104138	DLA13	2	350.00	\$700.00
1		DLA Piper LLP (US)	4104138	DLA18	0.9	585.00	\$526.50
1		DLA Piper LLP (US)	4104135	DLA02	2.8	206.25	\$577.51
1		DLA Piper LLP (US)	4104135	DLA03	22	395.00	\$8,690.00
1		DLA Piper LLP (US)	4104135	DLA04	20	1,055.00	\$21,100.00

HOC Item	Annex II Definition	Vendor	Invoice #	ID Code	Quantity	Price	Total (USD)
1		DLA Piper LLP (US)	4104135	DLA06	72.2	395.00	\$28,519.00
1		DLA Piper LLP (US)	4104135	DLA10	111	380.00	\$42,180.00
1		DLA Piper LLP (US)	4104135	DLA11	22.8	244.00	\$5,563.20
1		DLA Piper LLP (US)	4104135	DLA12	12.3	195.00	\$2,398.50
1		DLA Piper LLP (US)	4104135	DLA13	60.3	350.00	\$21,105.00
1		DLA Piper LLP (US)	4104135	DLA16	16.8	925.00	\$15,540.00
1		DLA Piper LLP (US)	4104135	DLA17	15.3	485.00	\$7,420.50
1		DLA Piper LLP (US)	4104135	DLA18	8.6	585.00	\$5,031.00
1		DLA Piper LLP (US)	4104135	DLA22	1.4	395.00	\$553.00
1		DLA Piper LLP (US)	4104135	(blank)	1	0.01	\$0.01
1		DLA Piper LLP (US)	4104135	DLA30	3.4	795.00	\$2,703.00
1		DLA Piper LLP (US)	4105202	DLA02	76.9	275.00	\$21,147.50
1		DLA Piper LLP (US)	4105202	DLA03	44.9	395.00	\$17,735.50
1		DLA Piper LLP (US)	4105202	DLA11	6	325.00	\$1,950.00
1		DLA Piper LLP (US)	4105202	DLA12	121.8	245.00	\$29,841.00
1		DLA Piper LLP (US)	4105202	DLA22	8.6	395.00	\$3,397.00
1		DLA Piper LLP (US)	4105202	DLA31	0.5	325.00	\$162.50
1		Quanta Workforce Solutions, LLC	QWS-042021-2B	(blank)	67	79.95	\$5,356.65
1		Global Project Solutions, LLC	21-1012	GPS01	43	137.50	\$5,912.50
1		Trans4mative	1581	TRA07	72	205.00	\$14,760.00
1		Trans4mative	1592	TRA07	94	205.00	\$19,270.00
1		Bennett Jones LLP	1392512	BJ01	0.8	750.00	\$600.00
1		Winkom Systems, Inc.	LUMA-20210430	WIN01	64	98.63	\$6,312.32
1	General & Transition Management Total						\$1,010,158.29
1.03	PREB Rate Order Filing (Initial Budgets and Liability Waiver app	Alumbra LLC	149	ALU06	7	340.00	\$2,380.00
1.03		Alumbra LLC	150	ALU06	36.5	340.00	\$12,410.00
1.03		Alumbra LLC	165	ALU06	12.5	340.00	\$4,250.00
1.03		Alumbra LLC	166	ALU06	30.5	340.00	\$10,370.00
1.03	PREB Rate Order Filing (Initial Budgets and Liability Waiver app						\$29,410.00
2.0303	Emergency Response/Disaster Recovery/Business Continuity Pl	Carlos D Torres	A001	CAR01	66	400.00	\$26,400.00
2.0303		Carlos D Torres	A001	CAR01	23.5	563.38	\$13,239.43
2.0303		Carlos D Torres	A003	CAR01	103.5	400.00	\$41,400.00
2.0303		Carlos D Torres	A003	CAR01	33.25	563.38	\$18,732.39
2.0303	Emergency Response/Disaster Recovery/Business Continuity						\$99,771.82
2.0312	Vegetation Management Plan	Alumbra LLC	148	ALU11	11.6	375.00	\$4,350.00
2.0312	Vegetation Management Plan Total						\$4,350.00
2.05	Environmental Exposure Management Plan	ERM-PR, Inc.	18206	ERM10	8	150.00	\$1,200.00
2.05		ERM-PR, Inc.	18206	ERM09	48	125.00	\$6,000.00
2.05		ERM-PR, Inc.	18206	ERM04	8	150.00	\$1,200.00
2.05	Environmental Exposure Management Plan Total						\$8,400.00
3.05	Approval of System Remediation Plan	Alumbra LLC	149	ALU06	4.5	340.00	\$1,530.00
3.05		Alumbra LLC	165	ALU06	17	340.00	\$5,780.00
3.05		Alumbra LLC	166	ALU06	56	340.00	\$19,040.00
3.05	Approval of System Remediation Plan Total						\$26,350.00
4.02	Evaluating and Updating Customer Service Policies and Proce	Alumbra LLC	161	ALU01	38	294.62	\$11,195.56
4.02		Alumbra LLC	161	ALU19	31	294.62	\$9,133.22
4.02		Alumbra LLC	161	ALU27	89	294.62	\$26,221.18
4.02		Alumbra LLC	162	ALU19	75	328.19	\$24,614.25
4.02		Alumbra LLC	162	ALU27	66	328.19	\$21,660.54
4.02		Alumbra LLC	163	ALU08	127	310.00	\$39,370.00
4.02		Alumbra LLC	164	ALU08	42	310.00	\$13,020.00
4.02	Evaluating and Updating Customer Service Policies and Proce						\$145,214.75
4.04	Development of a Customer Service Transition Plan	Alumbra LLC	161	ALU01	2	275.00	\$550.00
4.04		Alumbra LLC	161	ALU01	80	289.89	\$23,191.20
4.04		Alumbra LLC	161	ALU19	14	289.89	\$4,058.46
4.04		Alumbra LLC	162	ALU01	40	300.93	\$12,037.20
4.04		Alumbra LLC	162	ALU19	14	300.93	\$4,213.02
4.04		Alumbra LLC	163	ALU15	35	323.15	\$11,310.25
4.04		Alumbra LLC	163	ALU26	138	323.15	\$44,594.70
4.04		Alumbra LLC	164	ALU26	36	310.00	\$11,160.00
4.04		BridgeSource Utilities Solutions, LLC	1012	BRI01	328	150.00	\$49,200.00
4.04		BridgeSource Utilities Solutions, LLC	1012	BRI02	324	200.00	\$64,800.00

HOC Item	Annex II Definition	Vendor	Invoice #	ID Code	Quantity	Price	Total (USD)
4.04		BridgeSource Utilities Solutions, LLC	1012	BRI04	319.5	150.00	\$47,925.00
4.04		BridgeSource Utilities Solutions, LLC	1012	BRI05	25	55.00	\$1,375.00
4.04		BridgeSource Utilities Solutions, LLC	1012	BRI06	45	55.00	\$2,475.00
4.04		BridgeSource Utilities Solutions, LLC	1012	BRI07	26	55.00	\$1,430.00
4.04		BridgeSource Utilities Solutions, LLC	1012	BRI08	71	55.00	\$3,905.00
4.04		BridgeSource Utilities Solutions, LLC	1012	BRI09	14	55.00	\$770.00
4.04	Development of a Customer Service Transition Plan Total						\$282,994.83
5.07	Commencement Cutover Planning	Alvarez & Marsal Corporate Performance Improvement, LLC	826788-11F	A&M05	126	725.00	\$91,350.00
5.07		International Business Machines Corporation (IBM)	C21BW9N	IBM05	90	245.00	\$22,050.00
5.07		International Business Machines Corporation (IBM)	C21BW9N	IBM06	112	90.00	\$10,080.00
5.07		International Business Machines Corporation (IBM)	C21BW9N	IBM09	162	60.00	\$9,720.00
5.07		International Business Machines Corporation (IBM)	C21BW9N	IBM11	222	295.00	\$65,490.00
5.07		International Business Machines Corporation (IBM)	C21BW9N	IBM12	155	295.00	\$45,725.00
5.07		International Business Machines Corporation (IBM)	C21BW9N	IBM14	90	60.00	\$5,400.00
5.07		International Business Machines Corporation (IBM)	C21BW9N	IBM15	11	395.00	\$4,345.00
5.07		International Business Machines Corporation (IBM)	C21BW9N	IBM16	144	60.00	\$8,640.00
5.07		International Business Machines Corporation (IBM)	C21BW9N	IBM17	95	210.00	\$19,950.00
5.07		International Business Machines Corporation (IBM)	C21BW9N	IBM18	80	245.00	\$19,600.00
5.07		International Business Machines Corporation (IBM)	C21BW9N	IBM19	160.2	60.00	\$9,612.00
5.07		International Business Machines Corporation (IBM)	C21BW9N	IBM20	88	150.00	\$13,200.00
5.07		International Business Machines Corporation (IBM)	C21BW9N	IBM22	152	150.00	\$22,800.00
5.07		International Business Machines Corporation (IBM)	C21BW9N	IBM23	19.5	295.00	\$5,752.50
5.07		International Business Machines Corporation (IBM)	C21BW9N	IBM24	132	395.00	\$52,140.00
5.07		International Business Machines Corporation (IBM)	C21BW9N	IBM25	132	395.00	\$52,140.00
5.07		International Business Machines Corporation (IBM)	C21BW9N	IBM26	85.5	60.00	\$5,130.00
5.07		International Business Machines Corporation (IBM)	C21BW9N	IBM28	24	395.00	\$9,480.00
5.07		International Business Machines Corporation (IBM)	C21BW9N	IBM30	89.1	60.00	\$5,346.00
5.07		International Business Machines Corporation (IBM)	C21BW9N	IBM31	86	245.00	\$21,070.00
5.07		International Business Machines Corporation (IBM)	C21BW9N	IBM32	9.5	295.00	\$2,802.50
5.07		International Business Machines Corporation (IBM)	C21BW9N	IBM34	162	60.00	\$9,720.00
5.07		International Business Machines Corporation (IBM)	C21BW9N	IBM35	270	60.00	\$16,200.00
5.07		International Business Machines Corporation (IBM)	C21BW9N	IBM36	49.2	245.00	\$12,054.00
5.07		International Business Machines Corporation (IBM)	C21BW9N	IBM37	132	150.00	\$19,800.00
5.07		International Business Machines Corporation (IBM)	C21BW9N	IBM40	128	245.00	\$31,360.00
5.07		International Business Machines Corporation (IBM)	C21BW9N	IBM42	37	150.00	\$5,550.00
5.07		International Business Machines Corporation (IBM)	C21BW9N	IBM46	4	395.00	\$1,580.00
5.07		International Business Machines Corporation (IBM)	C21BW9N	IBM47	81	60.00	\$4,860.00
5.07		International Business Machines Corporation (IBM)	C21BW9N	IBM03	36	150.00	\$5,400.00
5.07		International Business Machines Corporation (IBM)	C21BW9N	IBM48	146	150.00	\$21,900.00
5.07		International Business Machines Corporation (IBM)	C21BW9N	IBM49	195	150.00	\$29,250.00
5.07		International Business Machines Corporation (IBM)	C21BW9N	IBM08	24	150.00	\$3,600.00
5.07		International Business Machines Corporation (IBM)	C21BW9N	IBM38	67	150.00	\$10,050.00
5.07		International Business Machines Corporation (IBM)	C21BW9N	IBM21	10	150.00	\$1,500.00
5.07		International Business Machines Corporation (IBM)	C21BW9N	IBM50	179	245.00	\$43,855.00
5.07		International Business Machines Corporation (IBM)	C21BW9N	IBM07	5.5	245.00	\$1,347.50
5.07		International Business Machines Corporation (IBM)	C21BW9N	IBM51	185.2	245.00	\$45,374.00
5.07		International Business Machines Corporation (IBM)	C21BW9N	IBM52	1	245.00	\$245.00
5.07		International Business Machines Corporation (IBM)	C21B191	IBM02	216	60.00	\$12,960.00
5.07		International Business Machines Corporation (IBM)	C21B191	IBM05	54	245.00	\$13,230.00
5.07		International Business Machines Corporation (IBM)	C21B191	IBM06	150	90.00	\$13,500.00
5.07		International Business Machines Corporation (IBM)	C21B191	IBM09	220	60.00	\$13,200.00
5.07		International Business Machines Corporation (IBM)	C21B191	IBM11	282	295.00	\$83,190.00
5.07		International Business Machines Corporation (IBM)	C21B191	IBM12	224	295.00	\$66,080.00
5.07		International Business Machines Corporation (IBM)	C21B191	IBM14	112.5	60.00	\$6,750.00
5.07		International Business Machines Corporation (IBM)	C21B191	IBM15	4	395.00	\$1,580.00
5.07		International Business Machines Corporation (IBM)	C21B191	IBM17	126	210.00	\$26,460.00
5.07		International Business Machines Corporation (IBM)	C21B191	IBM18	162	245.00	\$39,690.00
5.07		International Business Machines Corporation (IBM)	C21B191	IBM19	222.8	60.00	\$13,368.00
5.07		International Business Machines Corporation (IBM)	C21B191	IBM20	166	150.00	\$24,900.00
5.07		International Business Machines Corporation (IBM)	C21B191	IBM22	192	150.00	\$28,800.00
5.07		International Business Machines Corporation (IBM)	C21B191	IBM23	2	295.00	\$590.00
5.07		International Business Machines Corporation (IBM)	C21B191	IBM24	243	395.00	\$95,985.00

HOC Item	Annex II Definition	Vendor	Invoice #	ID Code	Quantity	Price	Total (USD)
5.07		International Business Machines Corporation (IBM)	C218191	IBM25	150	395.00	\$59,250.00
5.07		International Business Machines Corporation (IBM)	C218191	IBM26	139.5	60.00	\$8,370.00
5.07		International Business Machines Corporation (IBM)	C218191	IBM28	21	395.00	\$8,295.00
5.07		International Business Machines Corporation (IBM)	C218191	IBM30	103.5	60.00	\$6,210.00
5.07		International Business Machines Corporation (IBM)	C218191	IBM31	150.5	245.00	\$36,872.50
5.07		International Business Machines Corporation (IBM)	C218191	IBM34	215	60.00	\$12,900.00
5.07		International Business Machines Corporation (IBM)	C218191	IBM35	175	60.00	\$10,500.00
5.07		International Business Machines Corporation (IBM)	C218191	IBM36	29.3	245.00	\$7,178.50
5.07		International Business Machines Corporation (IBM)	C218191	IBM37	130	150.00	\$19,500.00
5.07		International Business Machines Corporation (IBM)	C218191	IBM39	112.5	60.00	\$6,750.00
5.07		International Business Machines Corporation (IBM)	C218191	IBM40	112	245.00	\$27,440.00
5.07		International Business Machines Corporation (IBM)	C218191	IBM42	184	150.00	\$27,600.00
5.07		International Business Machines Corporation (IBM)	C218191	IBM48	99	150.00	\$14,850.00
5.07		International Business Machines Corporation (IBM)	C218191	IBM49	174	150.00	\$26,100.00
5.07		International Business Machines Corporation (IBM)	C218191	IBM38	23	150.00	\$3,450.00
5.07		International Business Machines Corporation (IBM)	C218191	IBM50	60	245.00	\$14,700.00
5.07		International Business Machines Corporation (IBM)	C218191	IBM51	106.75	245.00	\$26,153.75
5.07		International Business Machines Corporation (IBM)	C218191	IBM52	60.5	245.00	\$14,822.50
5.07		International Business Machines Corporation (IBM)	C218191	IBM53	207	60.00	\$12,420.00
5.07		International Business Machines Corporation (IBM)	C218191	IBM56	14.5	245.00	\$3,552.50
5.07		International Business Machines Corporation (IBM)	C218191	IBM55	120.5	245.00	\$29,522.50
5.07		International Business Machines Corporation (IBM)	C218191	IBM57	110.5	245.00	\$27,072.50
5.07		International Business Machines Corporation (IBM)	C218191	IBM58	85	150.00	\$12,750.00
5.07		International Business Machines Corporation (IBM)	C218191	IBM59	91	150.00	\$13,650.00
5.07		International Business Machines Corporation (IBM)	C218191	IBM60	82.45	245.00	\$20,200.25
5.07		Smartbridge	INV_9983	SMA01	87.5	200.00	\$17,500.00
5.07		Smartbridge	INV_9983	SMA02	81	225.00	\$18,225.00
5.07		Smartbridge	INV_9983	SMA05	56	180.00	\$10,080.00
5.07		Smartbridge	INV_9976	SMA06	93	210.00	\$19,530.00
5.07		Smartbridge	INV_10023	SMA06	56	210.00	\$11,760.00
5.07		Smartbridge	INV_10025	SMA01	109.5	200.00	\$21,900.00
5.07		Smartbridge	INV_10025	SMA02	16.5	225.00	\$3,712.50
5.07		Smartbridge	INV_10025	SMA05	4	180.00	\$720.00
5.07		Smartbridge	INV_10025	SMA06	8	180.00	\$1,440.00
5.07		Smartbridge	INV_10024	SMA05	74	235.00	\$17,390.00
5.07		Smartbridge	INV_10024	SMA05	71	190.00	\$13,490.00
5.07		Smartbridge	INV_10021	SMA06	37	220.00	\$8,140.00
5.07		Smartbridge	INV_10069	SMA01	109	200.00	\$21,800.00
5.07		Smartbridge	INV_10069	SMA02	58	225.00	\$13,050.00
5.07		Smartbridge	INV_10069	SMA05	16.5	180.00	\$2,970.00
5.07		Smartbridge	INV_10069	SMA07	1.5	180.00	\$270.00
5.07		Smartbridge	INV_10066	SMA06	90	210.00	\$18,900.00
5.07		Smartbridge	INV_10068	SMA02	17	235.00	\$3,995.00
5.07		Smartbridge	INV_10068	SMA05	38	190.00	\$7,220.00
5.07		1086470 Alberta LTD	4	ALB01	242	259.00	\$62,678.00
5.07	Commencement Cutover Planning Total						\$1,930,632.00
6.05	Preparing Initial Budgets and Other Financial Forecasts	Alvarez & Marsal Corporate Performance Improvement, LLC	826788-11D	A&M04	18	575.00	\$10,350.00
6.05		Alvarez & Marsal Corporate Performance Improvement, LLC	826788-11D	A&M06	57	725.00	\$41,325.00
6.05		Alvarez & Marsal Corporate Performance Improvement, LLC	826788-11D	A&M07	31.5	725.00	\$22,837.50
6.05		Alvarez & Marsal Corporate Performance Improvement, LLC	826788-11D	A&M09	24	725.00	\$17,400.00
6.05		Alvarez & Marsal Corporate Performance Improvement, LLC	826788-11D	A&M10	32	575.00	\$18,400.00
6.05		Richard Wayne & Roberts, Inc.	10053	RWR01	40	122.00	\$4,880.00
6.05		Richard Wayne & Roberts, Inc.	10053	RWR01	8	183.00	\$1,464.00
6.05	Preparing Initial Budgets and Other Financial Forecasts Total						\$116,656.50
6.07	Evaluating and Updating Payroll and Labor Cost Reporting system	People 2.0 North America	RL509403648	PEO01	81.25	126.00	\$10,237.50
6.07		People 2.0 North America	RL509407253	PEO01	98.5	126.00	\$12,411.00
6.07		Resources Global Professionals (RGP)	RGP1073741	RGP01	48	160.00	\$7,680.00
6.07		Resources Global Professionals (RGP)	RGP1076396	RGP01	46	160.00	\$7,360.00
6.07		Resources Global Professionals (RGP)	RGP1076397	RGP01	0.5	240.00	\$120.00
6.07		Resources Global Professionals (RGP)	RGP1076397	RGP01	50	160.00	\$8,000.00
6.07		Resources Global Professionals (RGP)	RGP1077514	RGP01	2	240.00	\$480.00
6.07		Resources Global Professionals (RGP)	RGP1077514	RGP01	50	160.00	\$8,000.00

HOC Item	Annex II Definition	Vendor	Invoice #	ID Code	Quantity	Price	Total (USD)
6.07		Trans4mative	1583	TRA01	105	175.00	\$18,375.00
6.07		Trans4mative	1583	TRA06	80	190.00	\$15,200.00
6.07		Trans4mative	1593	TRA01	52	175.00	\$9,100.00
6.07		Trans4mative	1593	TRA06	48	190.00	\$9,120.00
6.07	Evaluating and Updating Payroll and Labor Cost Reporting sys						\$106,083.50
7.01	Set Up Governance Framework	Innovative Emergency Management, Inc. (IEM)	20342-WO4-007	IEM02	38	114.00	\$4,332.00
7.01		Innovative Emergency Management, Inc. (IEM)	20342-WO4-007	IEM06	5	204.00	\$1,020.00
7.01		Innovative Emergency Management, Inc. (IEM)	20342-WO4-007	IEM21	173.5	96.00	\$16,656.00
7.01	Set Up Governance Framework Total						\$22,008.00
7.02	Policies and Procedures	Alumbra LLC	138	ALU02	39.5	262.50	\$10,368.75
7.02		Alumbra LLC	138	ALU04	66	299.18	\$19,745.88
7.02		Alumbra LLC	138	ALU04	21	302.98	\$6,362.58
7.02		Alumbra LLC	138	ALU05	42.5	262.50	\$11,156.25
7.02		Alumbra LLC	138	ALU07	5	302.04	\$1,510.20
7.02		Alumbra LLC	138	ALU07	19.5	286.32	\$5,583.24
7.02		Alumbra LLC	138	ALU07	14	262.50	\$3,675.00
7.02		Alumbra LLC	138	ALU07	3.5	347.78	\$1,217.23
7.02		Alumbra LLC	138	ALU07	12.5	240.17	\$3,002.13
7.02		Alumbra LLC	138	ALU07	21.5	295.19	\$6,346.59
7.02		Alumbra LLC	138	ALU09	25	253.92	\$6,348.00
7.02		Alumbra LLC	138	ALU12	10.75	180.00	\$1,935.00
7.02		Alumbra LLC	138	ALU12	9.5	286.32	\$2,720.04
7.02		Alumbra LLC	138	ALU12	5	328.57	\$1,642.85
7.02		Alumbra LLC	138	ALU12	9.75	295.19	\$2,878.10
7.02		Alumbra LLC	138	ALU17	46.5	253.92	\$11,807.28
7.02		Alumbra LLC	138	ALU17	16	328.57	\$5,257.12
7.02		Alumbra LLC	138	ALU18	1.5	302.04	\$453.06
7.02		Alumbra LLC	138	ALU18	13	299.18	\$3,889.34
7.02		Alumbra LLC	138	ALU18	1.5	302.98	\$454.47
7.02		Alumbra LLC	138	ALU18	2	265.26	\$530.52
7.02		Alumbra LLC	138	ALU24	19	299.18	\$5,684.42
7.02		Alumbra LLC	138	ALU24	1	302.98	\$302.98
7.02		Alumbra LLC	138	ALU24	2	262.50	\$525.00
7.02		Alumbra LLC	138	ALU24	5	350.00	\$1,750.00
7.02		Alumbra LLC	138	ALU24	7	280.80	\$1,965.60
7.02		Alumbra LLC	138	ALU25	1	347.78	\$347.78
7.02		Alumbra LLC	138	ALU25	5	253.92	\$1,269.60
7.02		Alumbra LLC	138	ALU25	1	375.00	\$375.00
7.02		Alumbra LLC	138	ALU25	2	350.00	\$700.00
7.02		Alumbra LLC	138	ALU25	2	295.19	\$590.38
7.02		Alumbra LLC	138	ALU28	5.5	299.18	\$1,645.49
7.02		Alumbra LLC	138	ALU31	0.25	302.04	\$75.51
7.02		Alumbra LLC	138	ALU31	3.25	286.32	\$930.54
7.02		Alumbra LLC	138	ALU30	71.5	280.80	\$20,077.20
7.02		Alumbra LLC	138	ALU30	17	240.17	\$4,082.89
7.02		Alumbra LLC	138	ALU30	17.5	265.26	\$4,642.05
7.02		Alumbra LLC	139	ALU04	34	326.12	\$11,088.08
7.02		Alumbra LLC	139	ALU04	2	310.00	\$620.00
7.02		Alumbra LLC	139	ALU05	70.5	317.31	\$22,370.36
7.02		Alumbra LLC	139	ALU07	2.5	361.21	\$903.03
7.02		Alumbra LLC	139	ALU07	23.5	340.00	\$7,990.00
7.02		Alumbra LLC	139	ALU17	68.5	375.00	\$25,687.50
7.02		Alumbra LLC	139	ALU24	39.5	326.12	\$12,881.74
7.02		Alumbra LLC	139	ALU24	9.5	317.31	\$3,014.45
7.02		Alumbra LLC	139	ALU24	4	361.21	\$1,444.84
7.02		Alumbra LLC	139	ALU24	23	340.00	\$7,820.00
7.02		Alumbra LLC	139	ALU25	10	361.21	\$3,612.10
7.02		Alumbra LLC	139	ALU25	56.5	375.00	\$21,187.50
7.02		Alumbra LLC	155	ALU02	4	180.00	\$720.00
7.02		Alumbra LLC	155	ALU02	9.5	227.67	\$2,162.87
7.02		Alumbra LLC	155	ALU02	44.5	237.08	\$10,550.06
7.02		Alumbra LLC	155	ALU02	10.5	248.16	\$2,605.68

HOC Item	Annex II Definition	Vendor	Invoice #	ID Code	Quantity	Price	Total (USD)
7.02		Alumbra LLC	155	ALU04	25	310.00	\$7,750.00
7.02		Alumbra LLC	155	ALU04	8	255.29	\$2,042.32
7.02		Alumbra LLC	155	ALU04	5.5	221.06	\$1,215.83
7.02		Alumbra LLC	155	ALU05	5.5	227.67	\$1,252.19
7.02		Alumbra LLC	155	ALU07	1	340.00	\$340.00
7.02		Alumbra LLC	155	ALU07	4	262.58	\$1,050.32
7.02		Alumbra LLC	155	ALU07	12.5	263.71	\$3,296.38
7.02		Alumbra LLC	155	ALU07	6	237.08	\$1,422.48
7.02		Alumbra LLC	155	ALU07	7.5	248.16	\$1,861.20
7.02		Alumbra LLC	155	ALU07	8	230.87	\$1,846.96
7.02		Alumbra LLC	155	ALU09	19.92	272.82	\$5,434.57
7.02		Alumbra LLC	155	ALU12	14	180.00	\$2,520.00
7.02		Alumbra LLC	155	ALU12	16.25	258.72	\$4,204.20
7.02		Alumbra LLC	155	ALU12	7.5	262.58	\$1,969.35
7.02		Alumbra LLC	155	ALU12	12	263.71	\$3,164.52
7.02		Alumbra LLC	155	ALU17	51	303.47	\$15,476.97
7.02		Alumbra LLC	155	ALU17	11	258.72	\$2,845.92
7.02		Alumbra LLC	155	ALU17	20	272.82	\$5,456.40
7.02		Alumbra LLC	155	ALU18	12	255.29	\$3,063.48
7.02		Alumbra LLC	155	ALU18	4.5	250.91	\$1,129.10
7.02		Alumbra LLC	155	ALU18	23.5	221.06	\$5,194.91
7.02		Alumbra LLC	155	ALU18	9	274.53	\$2,470.77
7.02		Alumbra LLC	155	ALU18	6.5	272.82	\$1,773.33
7.02		Alumbra LLC	155	ALU21	15	303.47	\$4,552.05
7.02		Alumbra LLC	155	ALU24	5.5	255.29	\$1,404.10
7.02		Alumbra LLC	155	ALU24	13	303.47	\$3,945.11
7.02		Alumbra LLC	155	ALU24	2.5	250.91	\$627.28
7.02		Alumbra LLC	155	ALU24	4	221.06	\$884.24
7.02		Alumbra LLC	155	ALU24	4	262.58	\$1,050.32
7.02		Alumbra LLC	155	ALU24	16	237.08	\$3,793.28
7.02		Alumbra LLC	155	ALU24	12.5	274.53	\$3,431.63
7.02		Alumbra LLC	155	ALU25	6	303.47	\$1,820.82
7.02		Alumbra LLC	155	ALU25	2	237.08	\$474.16
7.02		Alumbra LLC	155	ALU25	4	272.82	\$1,091.28
7.02		Alumbra LLC	155	ALU31	4.5	263.71	\$1,186.70
7.02		Alumbra LLC	155	ALU31	1	248.16	\$248.16
7.02		Alumbra LLC	155	ALU30	15	275.00	\$4,125.00
7.02		Alumbra LLC	155	ALU30	4	250.91	\$1,003.64
7.02		Alumbra LLC	155	ALU30	68.5	274.53	\$18,805.31
7.02		Alumbra LLC	156	ALU04	10.5	326.60	\$3,429.30
7.02		Alumbra LLC	156	ALU04	27.5	314.22	\$8,641.05
7.02		Alumbra LLC	156	ALU04	2	333.68	\$667.36
7.02		Alumbra LLC	156	ALU07	44	340.00	\$14,960.00
7.02		Alumbra LLC	156	ALU07	1.5	333.68	\$500.52
7.02		Alumbra LLC	156	ALU07	8	303.89	\$2,431.12
7.02		Alumbra LLC	156	ALU07	3	289.44	\$868.32
7.02		Alumbra LLC	156	ALU07	15.5	314.51	\$4,874.91
7.02		Alumbra LLC	156	ALU17	54	375.00	\$20,250.00
7.02		Alumbra LLC	156	ALU24	37.5	340.00	\$12,750.00
7.02		Alumbra LLC	156	ALU24	1.5	371.11	\$556.67
7.02		Alumbra LLC	156	ALU24	13	326.60	\$4,245.80
7.02		Alumbra LLC	156	ALU24	4.5	314.22	\$1,413.99
7.02		Alumbra LLC	156	ALU24	6	333.68	\$2,002.08
7.02		Alumbra LLC	156	ALU25	5	375.00	\$1,875.00
7.02		Alumbra LLC	156	ALU25	12	371.11	\$4,453.32
7.02		Alumbra LLC	156	ALU31	10	303.89	\$3,038.90
7.02		Alumbra LLC	156	ALU31	10.5	289.44	\$3,039.12
7.02		Alumbra LLC	156	ALU31	10	314.51	\$3,145.10
7.02		Innovative Emergency Management, Inc. (IEM)	20342-WO4-006	IEM01	1.5	204.00	\$306.00
7.02		Innovative Emergency Management, Inc. (IEM)	20342-WO4-006	IEM02	189	114.00	\$21,546.00
7.02		Innovative Emergency Management, Inc. (IEM)	20342-WO4-006	IEM04	19	152.00	\$2,888.00
7.02		Innovative Emergency Management, Inc. (IEM)	20342-WO4-006	IEM06	19.5	204.00	\$3,978.00

HOC Item	Annex II Definition	Vendor	Invoice #	ID Code	Quantity	Price	Total (USD)
7.02		Innovative Emergency Management, Inc. (IEM)	20342-W04-006	IEM11	42.25	114.00	\$4,816.50
7.02		Innovative Emergency Management, Inc. (IEM)	20342-W04-006	IEM12	43	114.00	\$4,902.00
7.02		Innovative Emergency Management, Inc. (IEM)	20342-W04-006	IEM21	116.25	96.00	\$11,160.00
7.02	Policies and Procedures Total						\$554,469.62
7.05	Project Worksheet Assessment (also covered under Section 4.3)	Innovative Emergency Management, Inc. (IEM)	20342-W01-010	IEM01	10.5	204.00	\$2,142.00
7.05		Innovative Emergency Management, Inc. (IEM)	20342-W01-010	IEM05	87	244.00	\$21,228.00
7.05		Innovative Emergency Management, Inc. (IEM)	20342-W01-010	IEM06	68.75	204.00	\$14,025.00
7.05		Innovative Emergency Management, Inc. (IEM)	20342-W01-010	IEM19	89	114.00	\$10,146.00
7.05		Innovative Emergency Management, Inc. (IEM)	20342-W01-010	IEM20	108.5	204.00	\$22,134.00
7.05		Innovative Emergency Management, Inc. (IEM)	20342-W01-010	IEM22	14	114.00	\$1,596.00
7.05		Innovative Emergency Management, Inc. (IEM)	20342-W01-010	IEM25	20.75	64.00	\$1,328.00
7.05		Innovative Emergency Management, Inc. (IEM)	20342-W01-010	IEM10	5.5	64.00	\$352.00
7.05		Innovative Emergency Management, Inc. (IEM)	20342-W01-010	IEM26	2	114.00	\$228.00
7.05		Innovative Emergency Management, Inc. (IEM)	20342-W01-010	IEM27	41	136.00	\$5,576.00
7.05		Innovative Emergency Management, Inc. (IEM)	20342-W01-010	IEM28	20.25	204.00	\$4,131.00
7.05		Innovative Emergency Management, Inc. (IEM)	20342-W01-011	IEM01	1.5	204.00	\$306.00
7.05		Innovative Emergency Management, Inc. (IEM)	20342-W01-011	IEM02	2	114.00	\$228.00
7.05		Innovative Emergency Management, Inc. (IEM)	20342-W01-011	IEM05	44	244.00	\$10,736.00
7.05		Innovative Emergency Management, Inc. (IEM)	20342-W01-011	IEM06	36	204.00	\$7,344.00
7.05		Innovative Emergency Management, Inc. (IEM)	20342-W01-011	IEM18	1.25	96.00	\$120.00
7.05		Innovative Emergency Management, Inc. (IEM)	20342-W01-011	IEM18	1.25	64.00	\$80.00
7.05		Innovative Emergency Management, Inc. (IEM)	20342-W01-011	IEM19	147.5	114.00	\$16,815.00
7.05		Innovative Emergency Management, Inc. (IEM)	20342-W01-011	IEM20	137	204.00	\$27,948.00
7.05		Innovative Emergency Management, Inc. (IEM)	20342-W01-011	IEM25	40	64.00	\$2,560.00
7.05		Innovative Emergency Management, Inc. (IEM)	20342-W01-011	IEM27	63.5	136.00	\$8,636.00
7.05		Innovative Emergency Management, Inc. (IEM)	20342-W01-011	IEM28	120	204.00	\$24,480.00
7.05		Innovative Emergency Management, Inc. (IEM)	20342-W01-011	IEM38	52.5	96.00	\$5,040.00
7.05		Innovative Emergency Management, Inc. (IEM)	20342-W01-011	IEM43	3.5	152.00	\$532.00
7.05		Innovative Emergency Management, Inc. (IEM)	20342-W01-011	IEM44	23	64.00	\$1,472.00
7.05		Innovative Emergency Management, Inc. (IEM)	20342-W01-011	IEM45	5.5	152.00	\$836.00
7.05	Project Worksheet Assessment (also covered under Section 4.3)						\$190,019.00
7.08	Drafting, Revising and Finalizing Federal Funding Procurement	Innovative Emergency Management, Inc. (IEM)	20342-W03-008	IEM02	3.5	114.00	\$399.00
7.08		Innovative Emergency Management, Inc. (IEM)	20342-W03-008	IEM05	72.5	244.00	\$17,690.00
7.08		Innovative Emergency Management, Inc. (IEM)	20342-W03-008	IEM06	68.75	204.00	\$14,025.00
7.08		Innovative Emergency Management, Inc. (IEM)	20342-W03-008	IEM21	11.75	96.00	\$1,128.00
7.08		Innovative Emergency Management, Inc. (IEM)	20342-W03-008	IEM22	44.25	114.00	\$5,044.50
7.08		Innovative Emergency Management, Inc. (IEM)	20342-W03-009	IEM02	94	114.00	\$10,716.00
7.08		Innovative Emergency Management, Inc. (IEM)	20342-W03-009	IEM05	35	244.00	\$8,540.00
7.08		Innovative Emergency Management, Inc. (IEM)	20342-W03-009	IEM06	213	204.00	\$43,452.00
7.08		Innovative Emergency Management, Inc. (IEM)	20342-W03-009	IEM22	104.75	114.00	\$11,941.50
7.08		Innovative Emergency Management, Inc. (IEM)	20342-W03-009	IEM29	10	136.00	\$1,360.00
7.08		Innovative Emergency Management, Inc. (IEM)	20342-W03-009	IEM30	18.5	136.00	\$2,516.00
7.08		Innovative Emergency Management, Inc. (IEM)	20342-W03-009	IEM31	15	136.00	\$2,040.00
7.08		Innovative Emergency Management, Inc. (IEM)	20342-W03-009	IEM32	41.5	136.00	\$5,644.00
7.08		Innovative Emergency Management, Inc. (IEM)	20342-W03-009	IEM33	19	152.00	\$2,888.00
7.08		Innovative Emergency Management, Inc. (IEM)	20342-W03-009	IEM34	30	152.00	\$4,560.00
7.08		Innovative Emergency Management, Inc. (IEM)	20342-W03-009	IEM35	63	152.00	\$9,576.00
7.08		Innovative Emergency Management, Inc. (IEM)	20342-W03-009	IEM36	85.5	152.00	\$12,996.00
7.08		Innovative Emergency Management, Inc. (IEM)	20342-W03-009	IEM37	20	180.00	\$3,600.00
7.08		Innovative Emergency Management, Inc. (IEM)	20342-W03-009	IEM38	8.25	96.00	\$792.00
7.08		Innovative Emergency Management, Inc. (IEM)	20342-W03-009	IEM39	80	96.00	\$7,680.00
7.08		Innovative Emergency Management, Inc. (IEM)	20342-W03-009	IEM40	96.5	180.00	\$17,370.00
7.08	Drafting, Revising and Finalizing Federal Funding Procurement						\$183,958.00
8.02	Recruiting and Staffing	Aerotek Professional Services	OP10090050	AER25	40	19.60	\$784.00
8.02		Aerotek Professional Services	OP10106159	AER25	40	19.60	\$784.00
8.02		Aerotek Professional Services	OP10139539	AER25	32	19.60	\$627.20
8.02		Aerotek Professional Services	OP10154395	AER25	32	19.60	\$627.20
8.02		Aerotek Professional Services	OP10169959	AER39	40	23.56	\$942.40
8.02		Aerotek Professional Services	OP10169961	AER29	40	37.20	\$1,488.00
8.02		Aerotek Professional Services	OP10169962	AER02	40	37.20	\$1,488.00
8.02		Aerotek Professional Services	OP10169962	AER02	8	55.80	\$446.40
8.02		Aerotek Professional Services	OP10169962	AER05	18.75	46.50	\$871.88

HOC Item	Annex II Definition	Vendor	Invoice #	ID Code	Quantity	Price	Total (USD)
8.02		Aerotek Professional Services	OP10169962	AER05	40	31.00	\$1,240.00
8.02		Aerotek Professional Services	OP10169962	AER08	40	37.20	\$1,488.00
8.02		Aerotek Professional Services	OP10169962	AER08	8.5	55.80	\$474.30
8.02		Aerotek Professional Services	OP10169962	AER09	40	37.20	\$1,488.00
8.02		Aerotek Professional Services	OP10169962	AER09	10	55.80	\$558.00
8.02		Aerotek Professional Services	OP10169962	AER13	32.75	37.20	\$1,218.30
8.02		Aerotek Professional Services	OP10169962	AER13	8	34.50	\$276.00
8.02		Aerotek Professional Services	OP10169962	AER13	3	55.80	\$167.40
8.02		Aerotek Professional Services	OP10169962	AER15	40	37.20	\$1,488.00
8.02		Aerotek Professional Services	OP10169962	AER15	7	55.80	\$390.60
8.02		Aerotek Professional Services	OP10169962	AER16	40	37.20	\$1,488.00
8.02		Aerotek Professional Services	OP10169962	AER16	4.5	55.80	\$251.10
8.02		Aerotek Professional Services	OP10169962	AER17	40	37.20	\$1,488.00
8.02		Aerotek Professional Services	OP10169962	AER17	14.5	55.80	\$809.10
8.02		Aerotek Professional Services	OP10169962	AER22	40	37.20	\$1,488.00
8.02		Aerotek Professional Services	OP10169962	AER22	13	55.80	\$725.40
8.02		Aerotek Professional Services	OP10169962	AER27	40	37.20	\$1,488.00
8.02		Aerotek Professional Services	OP10169962	AER27	9.98	55.80	\$556.88
8.02		Aerotek Professional Services	OP10169965	AER03	40	18.60	\$744.00
8.02		Aerotek Professional Services	OP10169965	AER03	5.5	27.90	\$153.45
8.02		Aerotek Professional Services	OP10169965	AER07	40	18.60	\$744.00
8.02		Aerotek Professional Services	OP10169965	AER11	40	18.60	\$744.00
8.02		Aerotek Professional Services	OP10169965	AER11	8	27.90	\$223.20
8.02		Aerotek Professional Services	OP10169965	AER14	40	18.60	\$744.00
8.02		Aerotek Professional Services	OP10169965	AER14	8.75	27.90	\$244.13
8.02		Aerotek Professional Services	OP10169965	AER19	40	18.60	\$744.00
8.02		Aerotek Professional Services	OP10169965	AER19	8.25	27.90	\$230.18
8.02		Aerotek Professional Services	OP10169965	AER20	40	18.60	\$744.00
8.02		Aerotek Professional Services	OP10169965	AER20	19	27.90	\$530.10
8.02		Aerotek Professional Services	OP10169965	AER31	40	18.60	\$744.00
8.02		Aerotek Professional Services	OP10169965	AER31	3	27.90	\$83.70
8.02		Aerotek Professional Services	OP10169966	AER04	40	22.94	\$917.60
8.02		Aerotek Professional Services	OP10169966	AER06	16	22.32	\$357.12
8.02		Aerotek Professional Services	OP10185310	AER29	62	37.20	\$2,306.40
8.02		Aerotek Professional Services	OP10185306	AER04	40	22.94	\$917.60
8.02		Aerotek Professional Services	OP10185306	AER06	40	22.32	\$892.80
8.02		Aerotek Professional Services	OP10185305	AER03	40	18.60	\$744.00
8.02		Aerotek Professional Services	OP10185305	AER03	17.17	27.90	\$479.04
8.02		Aerotek Professional Services	OP10185305	AER07	40	18.60	\$744.00
8.02		Aerotek Professional Services	OP10185305	AER07	12.5	27.90	\$348.75
8.02		Aerotek Professional Services	OP10185305	AER11	40	18.60	\$744.00
8.02		Aerotek Professional Services	OP10185305	AER11	3	27.90	\$83.70
8.02		Aerotek Professional Services	OP10185305	AER14	40	18.60	\$744.00
8.02		Aerotek Professional Services	OP10185305	AER14	14	27.90	\$390.60
8.02		Aerotek Professional Services	OP10185305	AER19	40	18.60	\$744.00
8.02		Aerotek Professional Services	OP10185305	AER19	12.25	27.90	\$341.78
8.02		Aerotek Professional Services	OP10185305	AER20	4	17.25	\$69.00
8.02		Aerotek Professional Services	OP10185305	AER20	40	18.60	\$744.00
8.02		Aerotek Professional Services	OP10185305	AER20	4	27.90	\$111.60
8.02		Aerotek Professional Services	OP10185305	AER31	40	18.60	\$744.00
8.02		Aerotek Professional Services	OP10185305	AER31	1	27.90	\$27.90
8.02		Aerotek Professional Services	OP10185304	AER02	40	37.20	\$1,488.00
8.02		Aerotek Professional Services	OP10185304	AER02	16	55.80	\$892.80
8.02		Aerotek Professional Services	OP10185304	AER05	20.75	46.50	\$964.88
8.02		Aerotek Professional Services	OP10185304	AER05	40	31.00	\$1,240.00
8.02		Aerotek Professional Services	OP10185304	AER08	40	37.20	\$1,488.00
8.02		Aerotek Professional Services	OP10185304	AER08	5.5	55.80	\$306.90
8.02		Aerotek Professional Services	OP10185304	AER09	40	37.20	\$1,488.00
8.02		Aerotek Professional Services	OP10185304	AER09	8	55.80	\$446.40
8.02		Aerotek Professional Services	OP10185304	AER13	40	37.20	\$1,488.00
8.02		Aerotek Professional Services	OP10185304	AER13	19	55.80	\$1,060.20
8.02		Aerotek Professional Services	OP10185304	AER15	40	37.20	\$1,488.00

HOC Item	Annex II Definition	Vendor	Invoice #	ID Code	Quantity	Price	Total (USD)
8.02		Aerotek Professional Services	OP10185304	AER15	21	55.80	\$1,171.80
8.02		Aerotek Professional Services	OP10185304	AER16	40	37.20	\$1,488.00
8.02		Aerotek Professional Services	OP10185304	AER16	15.92	55.80	\$888.34
8.02		Aerotek Professional Services	OP10185304	AER17	40	37.20	\$1,488.00
8.02		Aerotek Professional Services	OP10185304	AER17	2	34.50	\$69.00
8.02		Aerotek Professional Services	OP10185304	AER17	17.5	55.80	\$976.50
8.02		Aerotek Professional Services	OP10185304	AER22	40	37.20	\$1,488.00
8.02		Aerotek Professional Services	OP10185304	AER22	22.5	55.80	\$1,255.50
8.02		Aerotek Professional Services	OP10185304	AER27	40	37.20	\$1,488.00
8.02		Aerotek Professional Services	OP10185304	AER27	19	55.80	\$1,060.20
8.02		Aerotek Professional Services	OP10200777	AER02	32	37.20	\$1,190.40
8.02		Aerotek Professional Services	OP10200777	AER02	8	34.50	\$276.00
8.02		Aerotek Professional Services	OP10200777	AER05	5.33	46.50	\$247.85
8.02		Aerotek Professional Services	OP10200777	AER05	40	31.00	\$1,240.00
8.02		Aerotek Professional Services	OP10200777	AER08	40	37.20	\$1,488.00
8.02		Aerotek Professional Services	OP10200777	AER08	3.08	55.80	\$171.86
8.02		Aerotek Professional Services	OP10200777	AER09	40	37.20	\$1,488.00
8.02		Aerotek Professional Services	OP10200777	AER09	5	55.80	\$279.00
8.02		Aerotek Professional Services	OP10200777	AER13	40	37.20	\$1,488.00
8.02		Aerotek Professional Services	OP10200777	AER13	21.67	55.80	\$1,209.19
8.02		Aerotek Professional Services	OP10200777	AER15	40	37.20	\$1,488.00
8.02		Aerotek Professional Services	OP10200777	AER15	5.5	55.80	\$306.90
8.02		Aerotek Professional Services	OP10200777	AER16	40	37.20	\$1,488.00
8.02		Aerotek Professional Services	OP10200777	AER16	2.47	55.80	\$137.83
8.02		Aerotek Professional Services	OP10200777	AER17	40	37.20	\$1,488.00
8.02		Aerotek Professional Services	OP10200777	AER22	40	37.20	\$1,488.00
8.02		Aerotek Professional Services	OP10200777	AER22	9	55.80	\$502.20
8.02		Aerotek Professional Services	OP10200777	AER27	40	37.20	\$1,488.00
8.02		Aerotek Professional Services	OP10200777	AER27	7.4	55.80	\$412.92
8.02		Aerotek Professional Services	OP10200778	AER03	40	18.60	\$744.00
8.02		Aerotek Professional Services	OP10200778	AER03	6.85	27.90	\$191.12
8.02		Aerotek Professional Services	OP10200778	AER07	40	18.60	\$744.00
8.02		Aerotek Professional Services	OP10200778	AER11	40	18.60	\$744.00
8.02		Aerotek Professional Services	OP10200778	AER14	40	18.60	\$744.00
8.02		Aerotek Professional Services	OP10200778	AER14	7.25	27.90	\$202.28
8.02		Aerotek Professional Services	OP10200778	AER19	40	18.60	\$744.00
8.02		Aerotek Professional Services	OP10200778	AER19	0.5	27.90	\$13.95
8.02		Aerotek Professional Services	OP10200778	AER20	8	17.25	\$138.00
8.02		Aerotek Professional Services	OP10200778	AER20	32	18.60	\$595.20
8.02		Aerotek Professional Services	OP10200778	AER31	40	18.60	\$744.00
8.02		Aerotek Professional Services	OP10200778	AER31	1	27.90	\$27.90
8.02		Aerotek Professional Services	OP10200779	AER06	40	22.32	\$892.80
8.02		Aerotek Professional Services	OP10200779	AER06	1	8.93	\$8.93
8.02		Aerotek Professional Services	OP10200783	AER29	68	37.20	\$2,529.60
8.02		Aerotek Professional Services	OP10216025	AER02	40	37.20	\$1,488.00
8.02		Aerotek Professional Services	OP10216025	AER02	8	55.80	\$446.40
8.02		Aerotek Professional Services	OP10216025	AER05	8.75	46.50	\$406.88
8.02		Aerotek Professional Services	OP10216025	AER05	40	31.00	\$1,240.00
8.02		Aerotek Professional Services	OP10216025	AER08	40	37.20	\$1,488.00
8.02		Aerotek Professional Services	OP10216025	AER08	3.5	55.80	\$195.30
8.02		Aerotek Professional Services	OP10216025	AER09	40	37.20	\$1,488.00
8.02		Aerotek Professional Services	OP10216025	AER09	10	55.80	\$558.00
8.02		Aerotek Professional Services	OP10216025	AER13	40	37.20	\$1,488.00
8.02		Aerotek Professional Services	OP10216025	AER13	2.25	55.80	\$125.55
8.02		Aerotek Professional Services	OP10216025	AER15	40	37.20	\$1,488.00
8.02		Aerotek Professional Services	OP10216025	AER15	5	55.80	\$279.00
8.02		Aerotek Professional Services	OP10216025	AER16	40	37.20	\$1,488.00
8.02		Aerotek Professional Services	OP10216025	AER17	40	37.20	\$1,488.00
8.02		Aerotek Professional Services	OP10216025	AER22	40	37.20	\$1,488.00
8.02		Aerotek Professional Services	OP10216025	AER22	18	55.80	\$1,004.40
8.02		Aerotek Professional Services	OP10216025	AER27	39.75	37.20	\$1,478.70
8.02		Aerotek Professional Services	OP10216025	AER27	6.95	55.80	\$387.81

HOC Item	Annex II Definition	Vendor	Invoice #	ID Code	Quantity	Price	Total (USD)
8.02		Aerotek Professional Services	OP10216026	AER03	47	18.60	\$874.20
8.02		Aerotek Professional Services	OP10216026	AER03	5.5	27.90	\$153.45
8.02		Aerotek Professional Services	OP10216026	AER07	40	18.60	\$744.00
8.02		Aerotek Professional Services	OP10216026	AER07	4	27.90	\$111.60
8.02		Aerotek Professional Services	OP10216026	AER11	40	18.60	\$744.00
8.02		Aerotek Professional Services	OP10216026	AER14	40	18.60	\$744.00
8.02		Aerotek Professional Services	OP10216026	AER19	32	18.60	\$595.20
8.02		Aerotek Professional Services	OP10216026	AER20	40	18.60	\$744.00
8.02		Aerotek Professional Services	OP10216026	AER20	7	27.90	\$195.30
8.02		Aerotek Professional Services	OP10216026	AER31	40	18.60	\$744.00
8.02		Aerotek Professional Services	OP10216026	AER31	2.5	27.90	\$69.75
8.02		Aerotek Professional Services	OP10216027	AER06	40	22.32	\$892.80
8.02		Aerotek Professional Services	OP10231480	AER02	40	37.20	\$1,488.00
8.02		Aerotek Professional Services	OP10231480	AER05	4.33	46.50	\$201.35
8.02		Aerotek Professional Services	OP10231480	AER05	40	31.00	\$1,240.00
8.02		Aerotek Professional Services	OP10231480	AER08	40	37.20	\$1,488.00
8.02		Aerotek Professional Services	OP10231480	AER08	3.33	55.80	\$185.81
8.02		Aerotek Professional Services	OP10231480	AER09	40	37.20	\$1,488.00
8.02		Aerotek Professional Services	OP10231480	AER09	4	55.80	\$223.20
8.02		Aerotek Professional Services	OP10231480	AER13	40	37.20	\$1,488.00
8.02		Aerotek Professional Services	OP10231480	AER15	40	37.20	\$1,488.00
8.02		Aerotek Professional Services	OP10231480	AER16	40	37.20	\$1,488.00
8.02		Aerotek Professional Services	OP10231480	AER17	40	37.20	\$1,488.00
8.02		Aerotek Professional Services	OP10231480	AER22	40	37.20	\$1,488.00
8.02		Aerotek Professional Services	OP10231480	AER22	10.5	55.80	\$585.90
8.02		Aerotek Professional Services	OP10231480	AER27	39.95	37.20	\$1,486.14
8.02		Aerotek Professional Services	OP10231480	AER27	3.33	55.80	\$185.81
8.02		Iris Vargas	LE 2021-12	IRI01	88	80.00	\$7,040.00
8.02		Iris Vargas	LE 2021-13	IRI01	80	80.00	\$6,400.00
8.02		Iris Vargas	LE 2021-18	IRI01	87	80.00	\$6,960.00
8.02		BMA Group	21-1904	BMA01	72	25.20	\$1,814.40
8.02		BMA Group	21-1904	BMA05	80	25.20	\$2,016.00
8.02		BMA Group	21-1904	BMA09	80	25.20	\$2,016.00
8.02		BMA Group	21-1904	BMA12	80	25.20	\$2,016.00
8.02		BMA Group	21-1904	BMA11	80	25.20	\$2,016.00
8.02		BMA Group	21-1904	BMA13	80	25.20	\$2,016.00
8.02		BMA Group	21-1904	BMA14	64	4.20	\$268.80
8.02		BMA Group	21-1904	BMA14	80	25.20	\$2,016.00
8.02		BMA Group	21-1904	BMA15	80	25.20	\$2,016.00
8.02		BMA Group	21-1904	BMA16	80	53.85	\$4,308.00
8.02		BMA Group	21-1903	BMA07	80	95.00	\$7,600.00
8.02	Recruiting and Staffing Total						\$184,087.01
8.05	Stand Up Human Capital Management (HCM) System	Trans4mative	1582	TRA03	44	185.00	\$8,140.00
8.05		Trans4mative	1588	TRA02	88	185.00	\$16,280.00
8.05		Trans4mative	1588	TRA04	102	185.00	\$18,870.00
8.05		Trans4mative	1591	TRA03	30	185.00	\$5,550.00
8.05		Trans4mative	1590	TRA02	32	185.00	\$5,920.00
8.05		Trans4mative	1590	TRA04	107	185.00	\$19,795.00
8.05	Stand Up Human Capital Management (HCM) System Total						\$74,555.00
8.06	Communication Plan	Aerotek Professional Services	OP10169960	AER21	20	31.00	\$620.00
8.06		Aerotek Professional Services	OP10169960	AER26	31.5	105.40	\$3,320.10
8.06		Aerotek Professional Services	OP10169960	AER33	40	48.36	\$1,934.40
8.06		Aerotek Professional Services	OP10169960	AER34	20	99.20	\$1,984.00
8.06		Aerotek Professional Services	OP10185308	AER21	20	31.00	\$620.00
8.06		Aerotek Professional Services	OP10185308	AER26	38.5	105.40	\$4,057.90
8.06		Aerotek Professional Services	OP10185308	AER33	40	48.36	\$1,934.40
8.06		Aerotek Professional Services	OP10185308	AER34	20	99.20	\$1,984.00
8.06		Aerotek Professional Services	OP10200781	AER21	20	31.00	\$620.00
8.06		Aerotek Professional Services	OP10200781	AER26	37	105.40	\$3,899.80
8.06		Aerotek Professional Services	OP10200781	AER26	2.5	158.10	\$395.25
8.06		Aerotek Professional Services	OP10200781	AER33	40	48.36	\$1,934.40
8.06		Aerotek Professional Services	OP10200781	AER34	20	99.20	\$1,984.00

HOC Item	Annex II Definition	Vendor	Invoice #	ID Code	Quantity	Price	Total (USD)
8.06		Aerotek Professional Services	OP10216029	AER21	20	31.00	\$620.00
8.06		Aerotek Professional Services	OP10216029	AER26	40	105.40	\$4,216.00
8.06		Aerotek Professional Services	OP10216029	AER26	8	158.10	\$1,264.80
8.06		Aerotek Professional Services	OP10216029	AER33	40	48.36	\$1,934.40
8.06		Aerotek Professional Services	OP10216029	AER34	20	99.20	\$1,984.00
8.06	Communication Plan Total						\$35,307.45
8.1	Compliance Plan	BMA Group	21-1903	BMA04	80	95.00	\$7,600.00
8.1	Compliance Plan Total						\$7,600.00
9.01	Genco Shared Services Agreement Approval	Alumbra LLC	140	ALU21	29.5	375.00	\$11,062.50
9.01		Alumbra LLC	140	ALU21	20.5	339.61	\$6,962.01
9.01		Alumbra LLC	140	ALU22	24.5	339.61	\$8,320.45
9.01		Alumbra LLC	141	ALU21	5	375.00	\$1,875.00
9.01		Alumbra LLC	141	ALU21	36.5	340.61	\$12,432.27
9.01		Alumbra LLC	141	ALU22	41	340.61	\$13,965.01
9.01		Alumbra LLC	157	ALU21	13.5	375.00	\$5,062.50
9.01		Alumbra LLC	157	ALU21	21.75	351.89	\$7,653.61
9.01		Alumbra LLC	157	ALU22	12	351.89	\$4,222.68
9.01		Alumbra LLC	158	ALU21	39.5	348.04	\$13,747.58
9.01		Alumbra LLC	158	ALU21	46.5	348.50	\$16,205.25
9.01		Alumbra LLC	158	ALU22	28	348.04	\$9,745.12
9.01		Alumbra LLC	158	ALU22	32	348.50	\$11,152.00
9.01	Genco Shared Services Agreement Approval Total						\$122,405.98
9.02	Emergency Response Plan Approval	Alumbra LLC	155	ALU18	21.5	230.87	\$4,963.71
9.02		Alumbra LLC	155	ALU31	5	230.87	\$1,154.35
9.02		Innovative Emergency Management, Inc. (IEM)	20342-WO2-009	IEM03	158.75	132.00	\$20,955.00
9.02		Innovative Emergency Management, Inc. (IEM)	20342-WO2-009	IEM05	9	244.00	\$2,196.00
9.02		Innovative Emergency Management, Inc. (IEM)	20342-WO2-009	IEM09	207	114.00	\$23,598.00
9.02		Innovative Emergency Management, Inc. (IEM)	20342-WO2-009	IEM14	214	114.00	\$24,396.00
9.02		Innovative Emergency Management, Inc. (IEM)	20342-WO2-009	IEM15	12	96.00	\$1,152.00
9.02		Innovative Emergency Management, Inc. (IEM)	20342-WO2-009	IEM23	34	114.00	\$3,876.00
9.02		Innovative Emergency Management, Inc. (IEM)	20342-WO2-009	IEM24	29	132.00	\$3,828.00
9.02		Innovative Emergency Management, Inc. (IEM)	20342-WO2-010	IEM03	201.75	132.00	\$26,631.00
9.02		Innovative Emergency Management, Inc. (IEM)	20342-WO2-010	IEM05	87	244.00	\$21,228.00
9.02		Innovative Emergency Management, Inc. (IEM)	20342-WO2-010	IEM06	0.25	204.00	\$51.00
9.02		Innovative Emergency Management, Inc. (IEM)	20342-WO2-010	IEM09	162.5	114.00	\$18,525.00
9.02		Innovative Emergency Management, Inc. (IEM)	20342-WO2-010	IEM14	165.75	114.00	\$18,895.50
9.02		Innovative Emergency Management, Inc. (IEM)	20342-WO2-010	IEM15	22	96.00	\$2,112.00
9.02		Innovative Emergency Management, Inc. (IEM)	20342-WO2-010	IEM23	113.25	114.00	\$12,910.50
9.02		Innovative Emergency Management, Inc. (IEM)	20342-WO2-010	IEM24	1.5	132.00	\$198.00
9.02		Innovative Emergency Management, Inc. (IEM)	20342-WO2-010	IEM28	40	204.00	\$8,160.00
9.02		Innovative Emergency Management, Inc. (IEM)	20342-WO2-010	IEM41	1	170.00	\$170.00
9.02	Emergency Response Plan Approval Total						\$195,000.06
9.07	System Operation Principles Regulatory Approval	Alumbra LLC	153	ALU17	21	375.00	\$7,875.00
9.07		Alumbra LLC	153	ALU25	26	375.00	\$9,750.00
9.07	System Operation Principles Regulatory Approval Total						\$17,625.00
10.02	Assuming Responsibility for Securing Use of Assets, Facilities, IT	Aerotek Professional Services	OP10090050	AER18	40	21.00	\$840.00
10.02		Aerotek Professional Services	OP10106159	AER18	40	21.00	\$840.00
10.02		Aerotek Professional Services	OP10139539	AER18	40	21.00	\$840.00
10.02		Aerotek Professional Services	OP10154395	AER18	40	21.00	\$840.00
10.02		Aerotek Professional Services	CE06232182	AER32	41.5	47.12	\$1,955.48
10.02		Aerotek Professional Services	OP10169964	AER18	1	31.50	\$31.50
10.02		Aerotek Professional Services	OP10169964	AER18	40	21.00	\$840.00
10.02		Aerotek Professional Services	OP10185307	AER18	40	21.00	\$840.00
10.02		Aerotek Professional Services	CE06242854	AER32	40	47.12	\$1,884.80
10.02		Aerotek Professional Services	CE06252842	AER32	42.5	47.12	\$2,002.60
10.02		Aerotek Professional Services	OP10200780	AER18	8	31.50	\$252.00
10.02		Aerotek Professional Services	OP10200780	AER18	40	21.00	\$840.00
10.02		Jones Lang LaSalle Puerto Rico, Inc.	PR002MES001244	JLL01	123	175.00	\$21,525.00
10.02		Jones Lang LaSalle Puerto Rico, Inc.	PR002MES001244	JLL02	22	175.00	\$3,850.00
10.02		Jones Lang LaSalle Puerto Rico, Inc.	PR002MES001243	JLL01	10	175.00	\$1,750.00
10.02		Jones Lang LaSalle Puerto Rico, Inc.	PR002MES001243	JLL02	12	175.00	\$2,100.00
10.02		Jones Lang LaSalle Puerto Rico, Inc.	PR002MES001242	JLL01	8	175.00	\$1,400.00

HOC Item	Annex II Definition	Vendor	Invoice #	ID Code	Quantity	Price	Total (USD)
10.02		Jones Lang LaSalle Puerto Rico, Inc.	PR003RE000237	JLL03	60	50.00	\$3,000.00
10.02	Assuming Responsibility for Securing Use of Assets, Facilities,						\$45,631.38
Non HOC 02	ServCo IT Systems	Smartbridge	INV_9978	SMA03	91.5	225.00	\$20,587.50
Non HOC 02		Smartbridge	INV_10027	SMA03	110	225.00	\$24,750.00
Non HOC 02		CSS International, Inc	19825	CSS03	145	210.00	\$30,450.00
Non HOC 02		CSS International, Inc	19824	CSS02	44	240.00	\$10,560.00
Non HOC 02		CSS International, Inc	19823	CSS02	121	230.00	\$27,830.00
Non HOC 02		CSS International, Inc	19822	CSS01	199	210.00	\$41,790.00
Non HOC 02		CSS International, Inc	19821	CSS04	160	230.00	\$36,800.00
Non HOC 02		Trans4mative	1581	TRA05	23	205.00	\$4,715.00
Non HOC 02		Focus Cloud Americas LLC	INV-0409	FOC01	206.25	180.00	\$37,125.00
Non HOC 02		Focus Cloud Americas LLC	INV-0431	FOC01	211	180.00	\$37,980.00
Non HOC 02	ServCo IT Systems Total						\$272,587.50
Non HOC 06	Regulatory Support of Handover Checklist Items	Aerotek Professional Services	OP10090050	AER10	40	21.00	\$840.00
Non HOC 06		Aerotek Professional Services	OP10090050	AER30	39.75	18.20	\$723.45
Non HOC 06		Aerotek Professional Services	OP10106159	AER10	40	21.00	\$840.00
Non HOC 06		Aerotek Professional Services	OP10106159	AER28	31.77	18.20	\$578.21
Non HOC 06		Aerotek Professional Services	OP10139539	AER10	4	17.25	\$69.00
Non HOC 06		Aerotek Professional Services	OP10139539	AER10	36	21.00	\$756.00
Non HOC 06		Aerotek Professional Services	OP10139539	AER30	39.47	18.20	\$718.35
Non HOC 06		Aerotek Professional Services	OP10154395	AER10	40	21.00	\$840.00
Non HOC 06		Aerotek Professional Services	OP10154395	AER30	35.5	18.20	\$646.10
Non HOC 06		Aerotek Professional Services	OP10169964	AER10	40	21.00	\$840.00
Non HOC 06		Aerotek Professional Services	OP10169964	AER30	40	18.20	\$728.00
Non HOC 06		Aerotek Professional Services	OP10185307	AER10	3	31.50	\$94.50
Non HOC 06		Aerotek Professional Services	OP10185307	AER10	40	21.00	\$840.00
Non HOC 06		Aerotek Professional Services	OP10185307	AER30	24	18.20	\$436.80
Non HOC 06		Aerotek Professional Services	OP10200780	AER10	4	31.50	\$126.00
Non HOC 06		Aerotek Professional Services	OP10200780	AER10	40	21.00	\$840.00
Non HOC 06		Alumbra LLC	149	ALU06	38	291.59	\$11,080.42
Non HOC 06		Alumbra LLC	149	ALU13	26.75	191.73	\$5,128.78
Non HOC 06		Alumbra LLC	149	ALU14	17.5	291.59	\$5,102.83
Non HOC 06		Alumbra LLC	149	ALU18	1.5	291.59	\$437.39
Non HOC 06		Alumbra LLC	149	ALU18	3.5	191.73	\$671.06
Non HOC 06		Alumbra LLC	149	ALU20	8	291.59	\$2,332.72
Non HOC 06		Alumbra LLC	149	ALU20	3	191.73	\$575.19
Non HOC 06		Alumbra LLC	149	ALU23	22	291.59	\$6,414.98
Non HOC 06		Alumbra LLC	149	ALU32	17	291.59	\$4,957.03
Non HOC 06		Alumbra LLC	150	ALU06	1.5	340.00	\$510.00
Non HOC 06		Alumbra LLC	150	ALU06	65.5	328.11	\$21,491.21
Non HOC 06		Alumbra LLC	150	ALU14	43	328.11	\$14,108.73
Non HOC 06		Alumbra LLC	165	ALU06	60.5	320.98	\$19,419.29
Non HOC 06		Alumbra LLC	165	ALU14	17	320.98	\$5,456.66
Non HOC 06		Alumbra LLC	165	ALU20	80	320.98	\$25,678.40
Non HOC 06		Alumbra LLC	165	ALU29	5	375.00	\$1,875.00
Non HOC 06		Alumbra LLC	165	ALU29	3.5	320.98	\$1,123.43
Non HOC 06		Alumbra LLC	165	ALU32	25	320.98	\$8,024.50
Non HOC 06		Alumbra LLC	166	ALU06	34.5	347.71	\$11,996.00
Non HOC 06		Alumbra LLC	166	ALU14	19	347.71	\$6,606.49
Non HOC 06		Alumbra LLC	166	ALU29	36	347.71	\$12,517.56
Non HOC 06	Regulatory Support of Handover Checklist Items Total						\$175,424.08
Non HOC 11	Development of System Operations Principles	Alumbra LLC	136	ALU25	15	375.00	\$5,625.00
Non HOC 11		Alumbra LLC	137	ALU17	18	375.00	\$6,750.00
Non HOC 11		Alumbra LLC	137	ALU25	37.5	375.00	\$14,062.50
Non HOC 11		Alumbra LLC	149	ALU06	15	340.00	\$5,100.00
Non HOC 11		Alumbra LLC	150	ALU06	17.5	340.00	\$5,950.00
Non HOC 11		Alumbra LLC	154	ALU17	32	375.00	\$12,000.00
Non HOC 11		Alumbra LLC	154	ALU25	51.5	375.00	\$19,312.50
Non HOC 11	Development of System Operations Principles Total						\$68,800.00
Non HOC 14	GenCo-GridCo integration	Alumbra LLC	134	ALU16	13.25	375.00	\$4,968.75
Non HOC 14		Alumbra LLC	134	ALU25	13	375.00	\$4,875.00
Non HOC 14		Alumbra LLC	134	ALU29	40	375.00	\$15,000.00

HOC Item	Annex II Definition	Vendor	Invoice #	ID Code	Quantity	Price	Total (USD)
Non HOC 14		Alumbra LLC	135	ALU25	24.5	375.00	\$9,187.50
Non HOC 14		Alumbra LLC	151	ALU16	1.5	375.00	\$562.50
Non HOC 14		Alumbra LLC	151	ALU25	25	375.00	\$9,375.00
Non HOC 14		Alumbra LLC	151	ALU29	12.5	375.00	\$4,687.50
Non HOC 14		Alumbra LLC	152	ALU25	30	375.00	\$11,250.00
Non HOC 14		Alumbra LLC	152	ALU29	9	375.00	\$3,375.00
Non HOC 14	GenCo-GridCo integration Total						\$63,281.25
Non HOC 15	LUMA MC Ongoing Back Office Support	Aerotek Professional Services	OP10169963	AER12	8	32.20	\$257.60
Non HOC 15		Aerotek Professional Services	OP10169963	AER12	34	39.20	\$1,332.80
Non HOC 15		Aerotek Professional Services	OP10185309	AER12	3.5	58.80	\$205.80
Non HOC 15		Aerotek Professional Services	OP10185309	AER12	40	39.20	\$1,568.00
Non HOC 15		Aerotek Professional Services	OP10200782	AER12	4.5	58.80	\$264.60
Non HOC 15		Aerotek Professional Services	OP10200782	AER12	37	39.20	\$1,450.40
Non HOC 15		NexTec Operating Corp	165816	NEX06	1	195.00	\$195.00
Non HOC 15		People 2.0 North America	RL509403650	PEO04	92	112.00	\$10,304.00
Non HOC 15		People 2.0 North America	RL509403649	PEO02	84.5	84.80	\$7,165.60
Non HOC 15		People 2.0 North America	RL509403647	PEO03	80	56.00	\$4,480.00
Non HOC 15		People 2.0 North America	RL509403647	PEO03	4	84.00	\$336.00
Non HOC 15		People 2.0 North America	RL509407255	PEO04	100.5	112.00	\$11,256.00
Non HOC 15		People 2.0 North America	RL509407254	PEO02	87.5	84.80	\$7,420.00
Non HOC 15		People 2.0 North America	RL509407252	PEO03	80	56.00	\$4,480.00
Non HOC 15		People 2.0 North America	RL509407252	PEO03	10	84.00	\$840.00
Non HOC 15	LUMA MC Ongoing Back Office Support Total						\$51,555.80
Non HOC 16	PREB Resolutions and Orders	Alvarez & Marsal Corporate Performance Improvement, LLC	826788-10B	A&M02	22	725.00	\$15,950.00
Non HOC 16		Alvarez & Marsal Corporate Performance Improvement, LLC	826788-10H	A&M02	32	725.00	\$23,200.00
Non HOC 16		Alvarez & Marsal Corporate Performance Improvement, LLC	826788-11B	A&M02	57	725.00	\$41,325.00
Non HOC 16	PREB Resolutions and Orders Total						\$80,475.00
Total					32868.07		6,104,811.82

All Other Expense Items

HOC Item	Annex II Definition	Vendor	Invoice #	Total (USD)
1	General & Transition Management	Aerotek Professional Services	OP10090050	\$10.27
1		Aerotek Professional Services	OP10106159	\$9.90
1		Aerotek Professional Services	OP10139539	\$10.73
1		Aerotek Professional Services	OP10154395	\$9.11
1		Aerotek Professional Services	OP10185311	\$9.42
1		Aerotek Professional Services	OP10185303	\$11.71
1		Alumbra LLC	139	\$139.00
1		Alumbra LLC	150	\$14,987.00
1		Alumbra LLC	156	\$15,016.58
1		Alumbra LLC	158	\$12,114.20
1		Alumbra LLC	162	\$14,467.33
1		Alumbra LLC	166	\$10,845.35
1		Alvarez & Marsal Corporate Performance Improvement, LLC	826788-11A	\$1,405.80
1		Alvarez & Marsal Corporate Performance Improvement, LLC	826788-11E	\$6,520.74
1		Alvarez & Marsal Corporate Performance Improvement, LLC	826788-11D	\$7,183.88
1		Alvarez & Marsal Corporate Performance Improvement, LLC	826788-11G	\$2,717.36
1		American Relocation Connections, LLC	30559	\$11,421.89
1		American Relocation Connections, LLC	30548	\$54,328.14
1		American Relocation Connections, LLC	31210	\$10,851.45
1		American Relocation Connections, LLC	97427	\$350.00
1		American Relocation Connections, LLC	31402	\$3,650.56
1		American Relocation Connections, LLC	31339	\$8,250.00
1		American Relocation Connections, LLC	97428	\$350.00
1		American Relocation Connections, LLC	31423	\$8,901.97
1		American Relocation Connections, LLC	31439	\$15,250.00
1		American Relocation Connections, LLC	97505	\$350.00
1		American Relocation Connections, LLC	97506	\$350.00
1		American Relocation Connections, LLC	97507	\$350.00
1		American Relocation Connections, LLC	97508	\$350.00
1		American Relocation Connections, LLC	97509	\$350.00
1		American Relocation Connections, LLC	97510	\$350.00
1		American Relocation Connections, LLC	97511	\$350.00
1		American Relocation Connections, LLC	97512	\$350.00
1		American Relocation Connections, LLC	97513	\$350.00
1		American Relocation Connections, LLC	97515	\$350.00
1		American Relocation Connections, LLC	97516	\$350.00
1		ATCO Infrastructure Solutions Ltd	042021-2LB	\$102,872.47
1		ATCO Infrastructure Solutions Ltd	052021-2LB	\$146,007.98
1		BridgeSource Utilities Solutions, LLC	1012	\$10,109.98
1		Covington & Burling LLP	60925487	(\$2,500.00)
1		District View Office Center	INV-2019-2211	\$27.40
1		DLA Piper LLP (US)	4104129	\$27,784.00
1		DLA Piper LLP (US)	4105202	\$76.00
1		Innovative Emergency Management, Inc. (IEM)	20342-WO3-009	\$24,665.21
1		Innovative Emergency Management, Inc. (IEM)	20342-WO2-010	\$17,151.16
1		Innovative Emergency Management, Inc. (IEM)	20342-WO1-011	\$10,387.72
1		International Business Machines Corporation (IBM)	C21BW9N	\$19,090.67
1		Iris Vargas	LE 2021-17	\$376.51
1		Iris Vargas	LE 2021-15	\$906.50
1		Laboratorio Clinico El Morro, Inc.	12	\$18,026.00
1		Quanta Workforce Solutions, LLC	QWS-032021-2B	\$3,233.77
1		Quanta Workforce Solutions, LLC	QWS-042021-2B	\$275,685.35
1		Smartbridge	INV_10068	\$2,152.10
1		CSS International, Inc	19821	\$5,725.43
1		Resources Global Professionals (RGP)	RGP1077514	\$285.57
1		Office Depot	1.69949E+11	\$3,489.84
1		Office Depot	1.69208E+11	\$348.98
1		Office Depot	1.69205E+11	\$1,560.89
1		Office Depot	1.68788E+11	(\$148.28)

HOC Item	Annex II Definition	Vendor	Invoice #	Total (USD)
1		Office Depot	1.67155E+11	\$54.46
1		Office Depot	1.67155E+11	\$471.02
1		Office Depot	1.67143E+11	\$976.17
1		Office Depot	1.7141E+11	\$2,187.79
1		Office Depot	1.70748E+11	\$22.29
1		Office Depot	1.68813E+11	\$111.22
1		Office Depot	1.68699E+11	\$231.34
1		Office Depot	1.72556E+11	\$458.81
1		Office Depot	1.72156E+11	\$4,939.23
1		Office Depot	17192190001	\$13.90
1		Office Depot	1.69122E+11	\$71.46
1		Office Depot	1.68812E+11	\$111.22
1		Office Depot	1.6873E+11	\$18.87
1		Office Depot	1.6873E+11	\$54.71
1		Office Depot	18331777	\$7,357.55
1		Trans4mative	1588	\$4,995.04
1		Bennett Jones LLP	1392512	(\$78.00)
1		Martel, Inc	21-05-0144	\$13,673.40
1		BH Centro Internacional, LLC	2021.06.01	\$57,264.27
1		Fidelity Investments Institutional Operations Company LLC	2677961	\$41,886.14
1		Fidelity Investments Institutional Operations Company LLC	2699632	\$11,339.42
1		LUMA Employee Expenses- LESAO	2021.04.26	\$279.80
1		J&M Depot, INC	157434	\$805.59
1		J&M Depot, INC	157323	\$3,945.43
1		J&M Depot, INC	158020	\$1,158.77
1		CCHPR Hospitality	M-LCVR1CT	\$27,936.97
1		CCHPR Hospitality	Quote-05182021	\$22,450.88
1		CCHPR Hospitality	Pro-Forma-05242021	\$1,058.40
1		Ricoh Puerto Rico, Inc.	183969	\$332,466.24
1		Ricoh Puerto Rico, Inc.	184024	\$545,181.48
1		Carlos D Torres	A004	\$1,754.94
1		Rondapro	157466	\$16,683.13
1		High End Security Locks, LLC	2105	\$33,120.00
1	General & Transition Management Total			\$2,002,979.58
2.05	Environmental Exposure Management Plan	ERM-PR, Inc.	18203	\$192,114.00
2.05		ERM-PR, Inc.	18206	\$336.00
2.05	Environmental Exposure Management Plan Total			\$192,450.00
4.02	Evaluating and Updating Customer Service Policies and Procedures	Alumbra LLC	161	\$0.38
4.02		Alumbra LLC	162	\$2,500.99
4.02	Evaluating and Updating Customer Service Policies and Procedures Total			\$2,501.37
4.04	Development of a Customer Service Transition Plan	Alumbra LLC	163	\$0.05
4.04		Alumbra LLC	164	\$967.20
4.04		AT&T Mobility Puerto Rico	12766002	\$1,119.39
4.04		BridgeSource Utilities Solutions, LLC	1012	\$7,046.94
4.04		Voxai Solutions, Inc	5956	\$78,120.00
4.04	Development of a Customer Service Transition Plan Total			\$87,253.58
5.07	Commencement Cutover Planning	Alvarez & Marsal Corporate Performance Improvement, LLC	826788-11E	\$1,495.34
5.07		Alvarez & Marsal Corporate Performance Improvement, LLC	826788-11F	(\$16,077.60)
5.07		International Business Machines Corporation (IBM)	C21BW9N	\$26,964.74
5.07		International Business Machines Corporation (IBM)	C21B191	\$35,615.72
5.07		Smartbridge	INV_10025	\$800.17
5.07		Smartbridge	INV_10024	\$3,596.70
5.07		Smartbridge	INV_10021	\$1,122.88
5.07		1086470 Alberta LTD	4	\$2,507.12
5.07		WorldNet Telecommunications, LLC	704829	\$4,819.12
5.07	Commencement Cutover Planning Total			\$60,844.19
6.05	Preparing Initial Budgets and Other Financial Forecasts	Alvarez & Marsal Corporate Performance Improvement, LLC	826788-11D	(\$19,415.00)
6.05		Richard Wayne & Roberts, Inc.	10053	\$3,253.79
6.05	Preparing Initial Budgets and Other Financial Forecasts Total			(\$16,161.21)
7.02	Policies and Procedures	Alumbra LLC	138	(\$0.57)
7.02		Alumbra LLC	139	\$23,193.48
7.02		Alumbra LLC	155	(\$0.35)

HOC Item	Annex II Definition	Vendor	Invoice #	Total (USD)
7.02		Alumbra LLC	156	\$3,725.64
7.02		Innovative Emergency Management, Inc. (IEM)	20342-WO4-006	\$34.68
7.02	Policies and Procedures Total			\$26,952.88
7.05	Project Worksheet Assessment (also covered under Section 4.3)	Innovative Emergency Management, Inc. (IEM)	20342-WO1-010	\$1,276.40
7.05		Innovative Emergency Management, Inc. (IEM)	20342-WO1-011	\$3,544.76
7.05	Project Worksheet Assessment (also covered under Section 4.3) Total			\$4,821.16
7.08	Drafting, Revising and Finalizing Federal Funding Procurement Manual	Innovative Emergency Management, Inc. (IEM)	20342-WO3-008	\$890.14
7.08		Innovative Emergency Management, Inc. (IEM)	20342-WO3-009	\$2,878.88
7.08	Drafting, Revising and Finalizing Federal Funding Procurement Manual Total			\$3,769.02
8.02	Recruiting and Staffing	Aerotek Professional Services	OP10090050	\$10.26
8.02		Aerotek Professional Services	OP10106159	\$83.67
8.02		Aerotek Professional Services	OP10139539	\$10.73
8.02		Aerotek Professional Services	OP10154395	\$9.12
8.02		Aerotek Professional Services	OP10169959	\$9.42
8.02		Aerotek Professional Services	OP10169961	\$14.88
8.02		Aerotek Professional Services	OP10169962	\$198.88
8.02		Aerotek Professional Services	OP10169964	\$58.13
8.02		Aerotek Professional Services	OP10169965	\$66.73
8.02		Aerotek Professional Services	OP10169966	\$12.75
8.02		Aerotek Professional Services	OP10169967	\$26.65
8.02		Aerotek Professional Services	OP10185310	\$23.06
8.02		Aerotek Professional Services	OP10185306	\$18.11
8.02		Aerotek Professional Services	OP10185305	\$70.62
8.02		Aerotek Professional Services	OP10185304	\$237.25
8.02		Aerotek Professional Services	OP10200777	\$178.78
8.02		Aerotek Professional Services	OP10200778	\$56.32
8.02		Aerotek Professional Services	OP10200783	\$25.30
8.02		Aerotek Professional Services	OP10216025	\$180.26
8.02		Aerotek Professional Services	OP10216026	\$57.20
8.02		Aerotek Professional Services	OP10216027	\$8.93
8.02		Aerotek Professional Services	OP10231480	\$160.12
8.02		Iris Vargas	LE 2021-14	\$301.06
8.02		BMA Group	2021-159	\$14,976.00
8.02		BMA Group	21-1904	\$234.32
8.02		BMA Group	21-1903	\$228.00
8.02		BMA Group	2021-195	\$80,180.10
8.02		BMA Group	2021-211	\$50,382.41
8.02		Universal Medical Option, INC	52079	\$3,570.00
8.02	Recruiting and Staffing Total			\$151,389.06
8.06	Communication Plan	Aerotek Professional Services	OP10169960	\$78.58
8.06		Aerotek Professional Services	OP10185308	\$85.96
8.06		Aerotek Professional Services	OP10200781	\$88.33
8.06		Aerotek Professional Services	OP10216029	\$100.19
8.06		OGMA Language Studio	8Q-043021-1	\$1,476.80
8.06		Carimus Consulting	4331	\$14,782.50
8.06		Factory108, LLC	20210028	\$12,603.39
8.06		Factory108, LLC	20210031	\$2,595.01
8.06		Factory108, LLC	20210037	\$52,230.94
8.06		Factory108, LLC	20210042	\$19,911.81
8.06		Factory108, LLC	20210045	\$6,300.00
8.06		Factory108, LLC	20210046	\$1,764.00
8.06		Factory108, LLC	20210038	\$6,985.44
8.06		Grey Puerto Rico	56265	\$15,275.00
8.06	Communication Plan Total			\$134,277.95
8.07	Training (Workforce Development) Plan	Flagship Resort Properties, S.E. DBA Verdanza Hotel	Pro-Forma-05252021	\$28,354.17
8.07		HI Mayaguez, Inc. DBA Holiday Inn Mayaguez	1st payment	\$39,627.00
8.07	Training (Workforce Development) Plan Total			\$67,981.17
8.1	Compliance Plan	BMA Group	21-1903	\$228.00
8.1	Compliance Plan Total			\$228.00
9.01	Genco Shared Services Agreement Approval	Alumbra LLC	140	\$0.04
9.01		Alumbra LLC	141	\$9,780.51
9.01		Alumbra LLC	157	(\$0.04)

HOC Item	Annex II Definition	Vendor	Invoice #	Total (USD)
9.01		Alumbra LLC	158	\$2,034.05
9.01	Genco Shared Services Agreement Approval Total			\$11,814.56
9.02	Emergency Response Plan Approval	Innovative Emergency Management, Inc. (IEM)	20342-WO2-009	\$601.76
9.02		Innovative Emergency Management, Inc. (IEM)	20342-WO2-010	\$2,022.36
9.02	Emergency Response Plan Approval Total			\$2,624.12
10.02	Assuming Responsibility for Securing Use of Assets, Facilities, IT / OT, etc.	Aerotek Professional Services	OP10090050	\$10.27
10.02		Aerotek Professional Services	OP10106159	\$9.90
10.02		Aerotek Professional Services	OP10139539	\$10.72
10.02		Aerotek Professional Services	OP10154395	\$9.12
10.02		Aerotek Professional Services	CE06232182	\$58.32
10.02		Aerotek Professional Services	OP10169964	\$8.14
10.02		Aerotek Professional Services	OP10185307	\$17.20
10.02		Aerotek Professional Services	CE06242854	\$18.85
10.02		Aerotek Professional Services	CE06252842	\$20.03
10.02		Aerotek Professional Services	OP10200780	\$10.29
10.02		Jones Lang LaSalle Puerto Rico, Inc.	PR002MES001244	\$1,439.42
10.02		Jones Lang LaSalle Puerto Rico, Inc.	PR002MES001243	\$298.14
10.02		Jones Lang LaSalle Puerto Rico, Inc.	PR002MES001242	\$154.96
10.02		Jones Lang LaSalle Puerto Rico, Inc.	PR003RE000237	\$120.00
10.02	Assuming Responsibility for Securing Use of Assets, Facilities, IT / OT, etc. Total			\$2,185.36
12.02	Required Insurance	Lockton	19602633	\$1,085.00
12.02	Required Insurance Total			\$1,085.00
Non HOC 15	LUMA MC Ongoing Back Office Support	Aerotek Professional Services	OP10169963	\$15.91
Non HOC 15		Aerotek Professional Services	OP10185309	\$17.74
Non HOC 15		Aerotek Professional Services	OP10200782	\$17.15
Non HOC 15		NexTec Operating Corp	165816	\$16.09
Non HOC 15	LUMA MC Ongoing Back Office Support Total			\$66.89
Non HOC 02	ServCo IT Systems	Oracle America, Inc.	1080514	\$9,800.00
Non HOC 02		Oracle America, Inc.	1082420	\$980.00
Non HOC 02		Oracle America, Inc.	1083041	\$8,650.00
Non HOC 02		Oracle America, Inc.	1089324	\$490.00
Non HOC 02		Oracle America, Inc.	1090783	\$490.00
Non HOC 02		Oracle America, Inc.	1094935	\$2,450.00
Non HOC 02		Workday, Inc.	WD-205616	\$183,162.88
Non HOC 02		Workday, Inc.	WD-207394	\$39,194.07
Non HOC 02		CSS International, Inc	19824	\$2,112.62
Non HOC 02	ServCo IT Systems Total			\$247,329.57
Non-Billable 02	LUMA non FETS work	Office Depot	18331777	\$846.11
Non-Billable 02	LUMA non FETS work Total			\$846.11
Non HOC 14	GenCo-GridCo integration	Alumbra LLC	135	\$7,063.89
Non HOC 14		Alumbra LLC	152	\$8,433.70
Non HOC 14	GenCo-GridCo integration Total			\$15,497.59
Non HOC 11	Development of System Operations Principles	Alumbra LLC	137	\$1,260.70
Non HOC 11		Alumbra LLC	154	\$1,927.19
Non HOC 11	Development of System Operations Principles Total			\$3,187.89
Non HOC 06	Regulatory Support of Handover Checklist Items	Aerotek Professional Services	OP10090050	\$10.27
Non HOC 06		Aerotek Professional Services	OP10106159	\$9.90
Non HOC 06		Aerotek Professional Services	OP10139539	\$10.73
Non HOC 06		Aerotek Professional Services	OP10154395	\$9.12
Non HOC 06		Aerotek Professional Services	OP10169964	\$8.13
Non HOC 06		Aerotek Professional Services	OP10185307	\$11.06
Non HOC 06		Aerotek Professional Services	OP10200780	\$10.29
Non HOC 06		Alumbra LLC	149	(\$0.40)
Non HOC 06		Alumbra LLC	150	\$2,178.86
Non HOC 06		Alumbra LLC	165	\$0.22
Non HOC 06		Alumbra LLC	166	\$2,421.20
Non HOC 06	Regulatory Support of Handover Checklist Items Total			\$4,669.38
Non HOC 16	PREB Resolutions and Orders	Alvarez & Marsal Corporate Performance Improvement, LLC	826788-10B	(\$2,807.20)
Non HOC 16		Alvarez & Marsal Corporate Performance Improvement, LLC	826788-10H	(\$4,083.20)
Non HOC 16		Alvarez & Marsal Corporate Performance Improvement, LLC	826788-11B	(\$7,273.20)
Non HOC 16	PREB Resolutions and Orders Total			(\$14,163.60)
2.0303	Emergency Response/Disaster Recovery/Business Continuity Plans	Carlos D Torres	A002	\$1,226.18

HOC Item	Annex II Definition	Vendor	Invoice #	Total (USD)
2.0303	Emergency Response/Disaster Recovery/Business Continuity Plans Total			\$1,226.18
7.01	Set Up Governance Framework	Innovative Emergency Management, Inc. (IEM)	20342-WO4-007	\$40.80
7.01	Set Up Governance Framework Total			\$40.80
Total				2,995,696.60

Summary of Additional Costs & Expenses by Invoice

Vendor	Invoice #	Total (USD)
1086470 Alberta LTD	4	\$65,185.12
Aerotek Professional Services	OP10090050	\$4,147.27
Aerotek Professional Services	OP10106159	\$4,074.33
Aerotek Professional Services	OP10139539	\$4,334.46
Aerotek Professional Services	OP10154395	\$3,682.77
Aerotek Professional Services	CE06232182	\$2,013.80
Aerotek Professional Services	OP10169959	\$951.82
Aerotek Professional Services	OP10169960	\$7,937.08
Aerotek Professional Services	OP10169961	\$1,502.88
Aerotek Professional Services	OP10169962	\$20,088.24
Aerotek Professional Services	OP10169963	\$1,606.31
Aerotek Professional Services	OP10169964	\$2,513.90
Aerotek Professional Services	OP10169965	\$6,739.49
Aerotek Professional Services	OP10169966	\$1,287.47
Aerotek Professional Services	OP10169967	\$26.65
Aerotek Professional Services	OP10185311	\$951.82
Aerotek Professional Services	OP10185310	\$2,329.46
Aerotek Professional Services	OP10185309	\$1,791.54
Aerotek Professional Services	OP10185308	\$8,682.26
Aerotek Professional Services	OP10185307	\$2,239.56
Aerotek Professional Services	OP10185306	\$1,828.51
Aerotek Professional Services	OP10185305	\$7,130.99
Aerotek Professional Services	OP10185304	\$23,961.77
Aerotek Professional Services	OP10185303	\$11.71
Aerotek Professional Services	CE06242854	\$1,903.65
Aerotek Professional Services	CE06252842	\$2,022.63
Aerotek Professional Services	OP10200777	\$18,056.93
Aerotek Professional Services	OP10200778	\$5,688.77
Aerotek Professional Services	OP10200779	\$901.73
Aerotek Professional Services	OP10200780	\$2,078.58
Aerotek Professional Services	OP10200781	\$8,921.78
Aerotek Professional Services	OP10200782	\$1,732.15
Aerotek Professional Services	OP10200783	\$2,554.90
Aerotek Professional Services	OP10216025	\$18,206.30
Aerotek Professional Services	OP10216026	\$5,776.70
Aerotek Professional Services	OP10216027	\$901.73
Aerotek Professional Services	OP10216029	\$10,119.39
Aerotek Professional Services	OP10231480	\$16,172.33
Alumbra LLC	134	\$24,843.75
Alumbra LLC	135	\$16,251.39
Alumbra LLC	136	\$5,625.00
Alumbra LLC	137	\$22,073.20
Alumbra LLC	138	\$151,847.50
Alumbra LLC	139	\$141,952.08
Alumbra LLC	140	\$26,345.00
Alumbra LLC	141	\$38,052.79
Alumbra LLC	148	\$4,350.00
Alumbra LLC	149	\$45,710.00
Alumbra LLC	150	\$71,635.80
Alumbra LLC	151	\$14,625.00
Alumbra LLC	152	\$23,058.70
Alumbra LLC	153	\$17,625.00
Alumbra LLC	154	\$33,239.69
Alumbra LLC	155	\$147,380.60
Alumbra LLC	156	\$111,884.78
Alumbra LLC	157	\$16,938.75
Alumbra LLC	158	\$64,998.20
Alumbra LLC	161	\$74,350.00
Alumbra LLC	162	\$79,493.33

Vendor	Invoice #	Total (USD)
Alumbra LLC	163	\$95,275.00
Alumbra LLC	164	\$28,640.40
Alumbra LLC	165	\$71,607.50
Alumbra LLC	166	\$73,796.60
Alvarez & Marsal Corporate Performance Improvement, LLC	826788-10B	\$13,142.80
Alvarez & Marsal Corporate Performance Improvement, LLC	826788-10H	\$19,116.80
Alvarez & Marsal Corporate Performance Improvement, LLC	826788-11A	\$48,265.80
Alvarez & Marsal Corporate Performance Improvement, LLC	826788-11E	\$40,356.08
Alvarez & Marsal Corporate Performance Improvement, LLC	826788-11B	\$34,051.80
Alvarez & Marsal Corporate Performance Improvement, LLC	826788-11D	\$98,081.38
Alvarez & Marsal Corporate Performance Improvement, LLC	826788-11F	\$75,272.40
Alvarez & Marsal Corporate Performance Improvement, LLC	826788-11G	\$2,717.36
American Relocation Connections, LLC	30559	\$11,421.89
American Relocation Connections, LLC	30548	\$54,328.14
American Relocation Connections, LLC	31210	\$10,851.45
American Relocation Connections, LLC	97427	\$350.00
American Relocation Connections, LLC	31402	\$3,650.56
American Relocation Connections, LLC	31339	\$8,250.00
American Relocation Connections, LLC	97428	\$350.00
American Relocation Connections, LLC	31423	\$8,901.97
American Relocation Connections, LLC	31439	\$15,250.00
American Relocation Connections, LLC	97505	\$350.00
American Relocation Connections, LLC	97506	\$350.00
American Relocation Connections, LLC	97507	\$350.00
American Relocation Connections, LLC	97508	\$350.00
American Relocation Connections, LLC	97509	\$350.00
American Relocation Connections, LLC	97510	\$350.00
American Relocation Connections, LLC	97511	\$350.00
American Relocation Connections, LLC	97512	\$350.00
American Relocation Connections, LLC	97513	\$350.00
American Relocation Connections, LLC	97515	\$350.00
American Relocation Connections, LLC	97516	\$350.00
AT&T Mobility Puerto Rico	12766002	\$1,119.39
ATCO Infrastructure Solutions Ltd	042021-2LB	\$102,872.47
ATCO Infrastructure Solutions Ltd	052021-2LB	\$146,007.98
Bennett Jones LLP	1392512	\$522.00
BH Centro Internacional, LLC	2021.06.01	\$57,264.27
BMA Group	2021-159	\$14,976.00
BMA Group	21-1904	\$20,737.52
BMA Group	21-1903	\$15,656.00
BMA Group	2021-195	\$80,180.10
BMA Group	2021-211	\$50,382.41
BridgeSource Utilities Solutions, LLC	1012	\$189,036.92
Carimus Consulting	4331	\$14,782.50
Carlos D Torres	A001	\$39,639.43
Carlos D Torres	A002	\$1,226.18
Carlos D Torres	A004	\$1,754.94
Carlos D Torres	A003	\$60,132.39
CCHPR Hospitality	M-LCVR1CT	\$27,936.97
CCHPR Hospitality	Quote-05182021	\$22,450.88
CCHPR Hospitality	Pro-Forma-05242021	\$1,058.40
Covington & Burling LLP	60925487	\$38,396.00
Covington & Burling LLP	60930204	\$32,832.00
Covington & Burling LLP	60932798	\$60,240.00
Covington & Burling LLP	60936922	\$43,032.00
Covington & Burling LLP	60936920	\$6,720.00
Covington & Burling LLP	60942158	\$4,800.00
CSS International, Inc	19825	\$30,450.00
CSS International, Inc	19824	\$12,672.62
CSS International, Inc	19823	\$27,830.00
CSS International, Inc	19822	\$41,790.00
CSS International, Inc	19821	\$42,525.43

Vendor	Invoice #	Total (USD)
District View Office Center	INV-2019-2211	\$27.40
DLA Piper LLP (US)	4104129	\$335,698.50
DLA Piper LLP (US)	4104138	\$138,451.00
DLA Piper LLP (US)	4104135	\$161,380.72
DLA Piper LLP (US)	4105202	\$74,309.50
ERM-PR, Inc.	18203	\$192,114.00
ERM-PR, Inc.	18206	\$8,736.00
Factory108, LLC	20210028	\$12,603.39
Factory108, LLC	20210031	\$2,595.01
Factory108, LLC	20210037	\$52,230.94
Factory108, LLC	20210042	\$19,911.81
Factory108, LLC	20210045	\$6,300.00
Factory108, LLC	20210046	\$1,764.00
Factory108, LLC	20210038	\$6,985.44
Fidelity Investments Institutional Operations Company LLC	2677961	\$41,886.14
Fidelity Investments Institutional Operations Company LLC	2699632	\$11,339.42
Flagship Resort Properties, S.E. DBA Verdanza Hotel	Pro-Forma-05252021	\$28,354.17
Focus Cloud Americas LLC	INV-0409	\$37,125.00
Focus Cloud Americas LLC	INV-0431	\$37,980.00
Global Project Solutions, LLC	21-1012	\$5,912.50
Grey Puerto Rico	56265	\$15,275.00
Hi Mayaguez, Inc. DBA Holiday Inn Mayaguez	1st payment	\$39,627.00
High End Security Locks, LLC	2105	\$33,120.00
Innovative Emergency Management, Inc. (IEM)	20342-WO4-006	\$49,631.18
Innovative Emergency Management, Inc. (IEM)	20342-WO3-008	\$39,176.64
Innovative Emergency Management, Inc. (IEM)	20342-WO2-009	\$80,602.76
Innovative Emergency Management, Inc. (IEM)	20342-WO1-010	\$84,162.40
Innovative Emergency Management, Inc. (IEM)	20342-WO4-007	\$22,048.80
Innovative Emergency Management, Inc. (IEM)	20342-WO3-009	\$173,215.59
Innovative Emergency Management, Inc. (IEM)	20342-WO2-010	\$128,054.52
Innovative Emergency Management, Inc. (IEM)	20342-WO1-011	\$121,065.48
International Business Machines Corporation (IBM)	C218W9N	\$720,173.91
International Business Machines Corporation (IBM)	C218191	\$926,008.72
Iris Vargas	LE 2021-12	\$7,040.00
Iris Vargas	LE 2021-13	\$6,400.00
Iris Vargas	LE 2021-14	\$301.06
Iris Vargas	LE 2021-18	\$6,960.00
Iris Vargas	LE 2021-17	\$376.51
Iris Vargas	LE 2021-15	\$906.50
J&M Depot, INC	157434	\$805.59
J&M Depot, INC	157323	\$3,945.43
J&M Depot, INC	158020	\$1,158.77
Jones Lang LaSalle Puerto Rico, Inc.	PR002MES001244	\$26,814.42
Jones Lang LaSalle Puerto Rico, Inc.	PR002MES001243	\$4,148.14
Jones Lang LaSalle Puerto Rico, Inc.	PR002MES001242	\$1,554.96
Jones Lang LaSalle Puerto Rico, Inc.	PR003RE000237	\$3,120.00
Laboratorio Clinico El Morro, Inc.	12	\$18,026.00
Lockton	19602633	\$1,085.00
LUMA Employee Expenses- LESAO	2021.04.26	\$279.80
Martel, Inc	21-05-0144	\$13,673.40
NexTec Operating Corp	165816	\$211.09
Office Depot	1.69949E+11	\$3,489.84
Office Depot	1.69208E+11	\$348.98
Office Depot	1.69205E+11	\$1,560.89
Office Depot	1.68788E+11	(\$148.28)
Office Depot	1.67155E+11	\$54.46
Office Depot	1.67155E+11	\$471.02
Office Depot	1.67143E+11	\$976.17
Office Depot	1.7141E+11	\$2,187.79
Office Depot	1.70748E+11	\$22.29
Office Depot	1.68813E+11	\$111.22
Office Depot	1.68699E+11	\$231.34

Vendor	Invoice #	Total (USD)
Office Depot	1.72556E+11	\$458.81
Office Depot	1.72156E+11	\$4,939.23
Office Depot	17192190001	\$13.90
Office Depot	1.69122E+11	\$71.46
Office Depot	1.68812E+11	\$111.22
Office Depot	1.6873E+11	\$18.87
Office Depot	1.6873E+11	\$54.71
Office Depot	18331777	\$8,203.66
OGMA Language Studio	8Q-043021-1	\$1,476.80
Oracle America, Inc.	1080514	\$9,800.00
Oracle America, Inc.	1082420	\$980.00
Oracle America, Inc.	1083041	\$8,650.00
Oracle America, Inc.	1089324	\$490.00
Oracle America, Inc.	1090783	\$490.00
Oracle America, Inc.	1094935	\$2,450.00
People 2.0 North America	RL509403650	\$10,304.00
People 2.0 North America	RL509403649	\$7,165.60
People 2.0 North America	RL509403648	\$10,237.50
People 2.0 North America	RL509403647	\$4,816.00
People 2.0 North America	RL509407255	\$11,256.00
People 2.0 North America	RL509407254	\$7,420.00
People 2.0 North America	RL509407252	\$5,320.00
People 2.0 North America	RL509407253	\$12,411.00
Quanta Workforce Solutions, LLC	QWS-032021-2B	\$3,233.77
Quanta Workforce Solutions, LLC	QWS-042021-2B	\$281,042.00
Resources Global Professionals (RGP)	RGP1073741	\$7,680.00
Resources Global Professionals (RGP)	RGP1076396	\$7,360.00
Resources Global Professionals (RGP)	RGP1076397	\$8,120.00
Resources Global Professionals (RGP)	RGP1077514	\$8,765.57
Richard Wayne & Roberts, Inc.	10053	\$9,597.79
Ricoh Puerto Rico, Inc.	183969	\$332,466.24
Ricoh Puerto Rico, Inc.	184024	\$545,181.48
Rondaprio	157466	\$16,683.13
Smartbridge	INV_9983	\$45,805.00
Smartbridge	INV_9976	\$19,530.00
Smartbridge	INV_9978	\$20,587.50
Smartbridge	INV_10023	\$11,760.00
Smartbridge	INV_10025	\$28,572.67
Smartbridge	INV_10024	\$34,476.70
Smartbridge	INV_10027	\$24,750.00
Smartbridge	INV_10021	\$9,262.88
Smartbridge	INV_10069	\$38,090.00
Smartbridge	INV_10066	\$18,900.00
Smartbridge	INV_10068	\$13,367.10
Trans4mative	1582	\$8,140.00
Trans4mative	1581	\$19,475.00
Trans4mative	1588	\$40,145.04
Trans4mative	1583	\$33,575.00
Trans4mative	1593	\$18,220.00
Trans4mative	1592	\$19,270.00
Trans4mative	1591	\$5,550.00
Trans4mative	1590	\$25,715.00
Universal Medical Option, INC	52079	\$3,570.00
Voxai Solutions, Inc	5956	\$78,120.00
WinKom Systems, Inc.	LUMA-20210430	\$6,312.32
Workday, Inc.	WD-205616	\$183,162.88
Workday, Inc.	WD-207394	\$39,194.07
WorldNet Telecommunications, LLC	704829	\$4,819.12
Total		\$9,100,508.42

Deferred Expenses Included In This Invoice

Vendor	Invoice #	Previous Invoice Reference	Notes	Total (USD)
Covington & Burling LLP	60925487	May Deferred - See change log # 4	MAY DEFERRED - Hours for Tato, Joseph A. (Partner)	\$29,880.00
Covington & Burling LLP	60925487	May Deferred - See change log # 4	MAY DEFERRED - Hours for Chambers, Andrea J. (Of Counsel	\$3,312.00
Covington & Burling LLP	60925487	May Deferred - See change log # 4	MAY DEFERRED - Hours for McCormick, Bradford R. (Associa	\$7,704.00
Covington & Burling LLP	60925487	May Deferred - See change log # 4	MAY DEFERRED - Courtesy Discount	(\$2,500.00)
Covington & Burling LLP	60930204	May Deferred - See change log # 4	MAY DEFERRED - Hours for Tato, Joseph A. (Partner)	\$19,080.00
Covington & Burling LLP	60930204	May Deferred - See change log # 4	MAY DEFERRED - Hours for McCormick, Bradford R. (Associa	\$13,752.00
Covington & Burling LLP	60932798	May Deferred - See change log # 1	MAY DEFERRED - Hours for Tato, Joseph A. (Partner)	\$32,520.00
Covington & Burling LLP	60932798	May Deferred - See change log # 1	MAY DEFERRED - Hours for McCormick, Bradford R. (Associa	\$27,720.00
Covington & Burling LLP	60936922	May Deferred - See change log # 2	MAY DEFERRED - Hours for Tato, Joseph A. (Partner)	\$33,960.00
Covington & Burling LLP	60936922	May Deferred - See change log # 2	MAY DEFERRED - Hours for McCormick, Bradford R. (Associa	\$9,072.00
Covington & Burling LLP	60936920	May Deferred - See change log # 3	MAY DEFERRED - Hours for Tato, Joseph A. (Partner)	\$6,720.00
Total				\$181,220.00

Page 70 of 72

MCL Code	Name	Internal May Hrs	Internal Jun-Apr Hrs (Not Prev Inv.)	Labour Adjustments	Sub-Total May Labor	Internal Cum. Hrs. from Prev. Inv. (w/o Allocation)	Internal Cum. Hrs (w/o Allocation)	Internal Reallocations	Internal After Allocation	Internal Cum. Hrs. from Prev. Inv. (with Allocation)	Internal Cum. Hrs (with Allocation)	Third Party May Hrs	Third Party Cum. Hrs. from Prev. Inv. (w/o Allocation)	Third Party Cum. Hrs (w/o Allocation)	Third Part Reallocations	Third Party After Allocation	Third Party Cum. Hrs. from Prev. Inv. (with Allocation)	Third Party Cum. Hrs (with Allocation)	May Hours - Unallocated	May Hours as Allocated	Total Hours (w/o Allocation)	Total Hours (with Allocation)
12.07	Section 4.3: Owner and Administrator Responsibilities	-	-		-	-	-	-	-	18.0	18.0	-	-	-	-	-	-	-	-	-	-	18.0
12.08	Owner Representations and Warranties	-	-		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
12.09	Section 4.4 Governmental Approvals	-	-		-	34.0	34.0	-	-	39.0	39.0	-	-	-	-	-	-	-	-	-	34.0	39.0
12.1	Section 4.6: Conditions Precedent to Service Commencement Date	438.5	51.5		490.0	741.5	1,231.5	-	490.0	899.8	1,389.8	-	8.3	8.3	-	-	8.3	8.3	490.0	490.0	1,239.8	1,398.1
12.11	Section 4.7: Closing the Front-End Transition Period	-	-		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
12.12	Service Commencement Begins	-	-		-	26.5	26.5	-	-	-	-	-	-	-	-	-	-	-	-	-	26.5	-
General 09	Operations Management	-	-		-	3,513.5	3,513.5	-	-	-	-	-	120.5	120.5	-	-	-	-	-	-	3,634.0	-
Non HOC 01	ManagementCo IT Systems	40.0	-		40.0	367.5	407.5	(40.0)	-	354.5	354.5	-	652.5	652.5	-	-	885.0	885.0	40.0	-	1,060.0	1,239.5
Non HOC 02	ServCo IT Systems	1,030.5	-		1,030.5	5,231.5	6,262.0	40.0	1,070.5	5,204.5	6,275.0	1,310.8	14,429.8	15,740.6	-	1,310.8	14,229.8	15,540.6	2,341.3	2,381.3	22,002.6	21,815.6
Non HOC 03	Open Claims Review	9.5	-		9.5	45.5	55.0	-	9.5	78.5	88.0	-	-	-	-	-	-	-	9.5	9.5	55.0	88.0
Non HOC 04	Stand Up Capital Program Organization	509.0	-		509.0	2,981.5	3,490.5	-	509.0	2,981.5	3,490.5	-	-	-	-	-	144.0	144.0	509.0	509.0	3,490.5	3,634.5
Non HOC 05	LUMA MC Setup	-	-		-	2,272.5	2,272.5	-	-	2,262.5	2,262.5	-	1,007.0	1,007.0	-	-	1,007.0	1,007.0	-	-	3,279.5	3,269.5
Non HOC 06	Regulatory Support of Handover Checklist Items	136.0	123.5		259.5	2,299.5	2,559.0	-	259.5	2,296.5	2,556.0	1,025.2	2,194.1	3,219.4	-	1,025.2	2,194.1	3,219.4	1,284.7	1,284.7	5,778.4	5,775.4
Non HOC 07	Front-End Transition Legal support and advice	136.0	1.5		137.5	929.0	1,066.5	-	137.5	1,058.8	1,196.3	-	313.8	313.8	-	-	1,186.8	1,186.8	137.5	137.5	1,380.3	2,383.1
Non HOC 08	PPQAs	-	-		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Non HOC 09	Gridco-Genco	-	-		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Non HOC 10	Interconnection Agreements	651.0	4.0		655.0	336.5	991.5	40.0	695.0	372.5	1,067.5	-	-	-	-	-	-	-	655.0	695.0	991.5	1,067.5
Non HOC 11	Development of System Operations Principles	4.0	-		4.0	12.0	16.0	-	4.0	12.0	16.0	186.5	1,157.8	1,344.3	-	186.5	1,125.3	1,311.8	190.5	190.5	1,360.3	1,327.8
Non HOC 12	Standup GenCo Organization	-	-		-	2.0	2.0	-	-	2.0	2.0	-	-	-	-	-	-	-	-	-	2.0	2.0
Non HOC 13	IRP Coordination	49.0	39.0		88.0	353.5	441.5	-	88.0	403.5	491.5	-	-	-	-	-	-	-	88.0	88.0	441.5	491.5
Non HOC 14	GenCo-GridCo Integration	100.0	48.0		148.0	253.0	401.0	-	148.0	353.0	501.0	168.8	1,617.8	1,786.5	-	168.8	1,617.8	1,786.5	316.8	316.8	2,187.5	2,287.5
Non HOC 15	LUMA MC Ongoing Back Office Support	268.5	4.0		272.5	2,622.5	2,895.0	-	272.5	2,242.5	2,515.0	666.5	3,863.5	4,530.0	-	666.5	3,863.5	4,530.0	939.0	939.0	7,425.0	7,045.0
Non HOC 16	PREB Resolutions and Orders	1,140.5	283.0		1,423.5	1,735.0	3,158.5	-	1,423.5	1,940.0	3,363.5	111.0	239.0	350.0	-	111.0	239.0	350.0	1,534.5	1,534.5	3,508.5	3,713.5
Non HOC 17	Corporate Services – Security	2,209.5	-		2,209.5	996.0	3,205.5	-	2,209.5	996.0	3,205.5	-	-	-	-	-	-	-	2,209.5	2,209.5	3,205.5	3,205.5
Non HOC 18	FOMB Fiscal Plan and Protocol Agreement	73.5	61.0		134.5	186.5	321.0	-	134.5	186.5	321.0	-	-	-	-	-	-	-	134.5	134.5	321.0	321.0
		53,907.0	3,456.5	-	57,363.5	178,418.0	235,781.5		57,363.5	178,418.0	235,781.5	32,868.1	123,229.0	156,097.1	-	32,868.1	123,229.0	156,097.1	90,231.6	90,231.6	391,878.6	391,878.6

Front-End Transition Hourly Fully Allocated Rates
(Table 28: ManagementCo or Affiliate Personnel)

Employee Category	Hourly Rate (\$)
Vice President	325.00
Senior Director	300.00
Director	275.00
Senior Manager	210.00
Field Crew Leader	205.00
Trainer	200.00
Manager	200.00
Field Tech	195.00
Senior Analyst	160.00
Engineer	160.00
Field Supervisor	160.00
Analyst	125.00
Administrative Support	50.00