

Exhibit C



Government of Puerto Rico
Puerto Rico Electric Power Authority

NEPR

Received:

Jun 30, 2025

10:45 AM

May 11, 2021

VIA EMAIL

jditto@publicpower.org

Miss Joy Ditto
President & CEO
American Public Power Association (APPA)
2451 Crystal Drive, Suite 1000
Arlington, VA 22202-4804

Dear miss Ditto:

Re: APPA – PREPA Membership

For the Puerto Rico Electric Power Authority, (PREPA), it has been an honor and a privilege to be a member of American Public Power Association (APPA) during decades. We have had the great opportunity to share professional experiences and hope to share many more.

For PREPA and the people of Puerto Rico, the help provided by the APPA in the wake of Hurricane María, through the Mutual Aid Agreement (MAA) that has been in effect since the year 2000, was priceless. The 2021 Hurricane Season begins on June 1st and PREPA continues to count on the APPA's help in case another emergency occurs.

This year, LUMA Energy will be responsible for the operation and maintenance of the transmission and distribution system, yet PREPA, as **owner** of all of the Puerto Rico Electrical System's assets and infrastructure, continues to count on the mutual aid of the companies that comprise the APPA.

This is why we would like to know who should request the APPA's assistance in case of an emergency. Should it be PREPA, as owner of the infrastructure or LUMA Energy, as PREPA's agent?

We will greatly appreciate your guidance regarding this matter.

Cordially,


Efran Paredes Maisonet
Executive Director

Executive Director
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