



FEMA

June 3, 2025

Mr. Eduardo Soria
Executive Director
Central Recovery, Reconstruction and
Resilience Office of Puerto Rico
Governor's Authorized Representative
Commonwealth of Puerto Rico
PO Box 195014
San Juan, PR, 00918-5014

Ms. Mary Carmen Zapata
Executive Director
Puerto Rico Electric Power Authority
PO Box 364267
San Juan, PR 00936-4267

Re: FEMA-4339-DR-PR
Puerto Rico Electric Power Authority
Federal Emergency Management Agency Accelerated Award Strategy
Request for Information
PACU ID: 34575

Dear Mr. Soria and Ms. Zapata:

At the Federal Emergency Management Agency (FEMA), we remain committed to supporting the Puerto Rico Electric Power Authority (Subrecipient; PREPA) in the reconstruction of its energy recovery projects. This letter requests the Government of Puerto Rico (Recipient) and the PREPA to submit a list of recovery projects that will utilize the total remaining balance of PREPA FEMA Accelerated Award Strategy (FAASt) funds. This list should include facility, asset, funding allocation and an estimated timeframe for scope of work submission.

On September 23, 2020, FEMA awarded a fixed-cost award in the amount \$9,459,885,412.39 to PREPA through the FAASt project in response to the significant damages sustained by Puerto Rico's electrical grid system. To date, FEMA has approved a total of 210 PREPA sub-FAASt projects, amounting to \$5,840,186,176.98 in Section 428 funding for costs related to architectural and engineering, equipment, generation, buildings, telecommunications, information technology, substations, vegetation removal, transmission and distribution systems. Additionally, FEMA has approved Section 406 Hazard Mitigation Proposals in the amount of \$660,414,512.02. The total obligated amount to date stands at \$6,500,600,689, of which the Recipient has disbursed

Mr. Soria and Ms. Zapata
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\$2,129,458,553. There is a remaining available budget of \$3,619,699,235.41 in the PREPA FAASt donor project that has not been allocated. Consistent with the intent and scope of the FAASt, FEMA requests for a list of projects that will make use of these remaining funds be submitted within 30 days of the date of this letter.

Should you have any questions or require assistance, please contact Carlos Lefranc García, Infrastructure Section Chief (Acting), at (202) 856-2009 or carlos.lefrancgarcia@fema.dhs.gov.

Sincerely,

Andrés R. García Martínó
Director
Puerto Rico Recovery Office
FEMA-4339-DR-PR/FEMA-4473-DR-PR/
FEMA-4671-DR-PR



AUTORIDAD DE
ENERGÍA ELÉCTRICA

AEE

GOBIERNO DE PUERTO RICO

Mary C. Zapata Acosta
Directora Ejecutiva

30 de junio de 2025

VÍA CORREO ELECTRÓNICO
josue.colon@energyczar.pr.gov

Ing. Josué A. Colón Ortiz
Czar de Energía
San Juan, Puerto Rico

**Re.: Plan Consolidado de Proyectos mediante los Fondos FAASt de la
Autoridad de Energía Eléctrica, Genera PR y LUMA**

Estimado ingeniero Colón:

En respuesta a su solicitud, la Autoridad de Energía Eléctrica (Autoridad) presenta el Plan Consolidado de Proyectos de la Autoridad, Genera PR y LUMA al 30 de junio de 2025, los cuales se proponen para financiamiento mediante los Fondos FAASt (Sección 428) de la Agencia Federal para el Manejo de Emergencias (FEMA, por sus siglas en inglés). Esta propuesta responde al objetivo de maximizar el impacto positivo en la resiliencia y estabilización del sistema eléctrico de Puerto Rico.

El plan consolidado se organiza en cuatro secciones:

- **Proyectos obligados por FEMA para la Autoridad, Genera y LUMA.**
- **Proyectos de la Autoridad** – proyectos que todavía no han sido obligados por FEMA, para recursos de agua e instalaciones hidroeléctricas bajo la administración de la Autoridad.
- **Proyectos de Genera PR** – proyectos que todavía no han sido obligados por FEMA para la reconstrucción y reparación de las plantas generatrices.
- **Proyectos de LUMA** – aquellos proyectos que todavía no han sido obligados por FEMA para el sistema de transmisión y distribución.

Para la selección de los proyectos no obligados, se utilizó como base el archivo de FEMA en Excel sobre proyectos en proceso de formulación ante esa agencia, así como la lista de prioridades presentada por LUMA a la Autoridad para las Alianzas Público-Privadas (P3) el 13 de junio de 2025.

Los proyectos en el plan consolidado se identificaron a través de los siguientes documentos entregados por LUMA:

Título	Fecha
• Lista de proyectos prioritarios	mayo 2025
• FEMA Projects Portfolio	mayo 2025
• Non-Federal Capital (NFC) Projects Portfolio	mayo 2025
• Informe “6-Month Work Accomplished & Forecast”	mayo 2025
• Total Project List – Investment Strategy	abril 2025
• System Improvement Preliminary Plan	19 de julio de 2025
• Initial Out of Service Equipment Planning Assessment – Transmission Planning	20 de noviembre de 2024
• Informes mensuales del Plan de Estabilización presentados en conjunto por AEE, LUMA y Genera ante el Negociado de Energía	abril, mayo y junio de 2024

Luego de evaluada la información y considerando la prioridad de las necesidades del sistema eléctrico, presentamos la lista de proyectos del plan consolidado con el fin de lograr la utilización de los fondos disponibles de la forma más eficiente, estratégica, con el mayor impacto en la confiabilidad y estabilidad del sistema eléctrico de Puerto Rico.

Estamos a sus órdenes de necesitar alguna información adicional sobre los proyectos y el proceso de evaluación.

Cordialmente,



Mary C. Zapata Acosta
Directora Ejecutiva

Anejo

Mary C Zapata-Acosta

From: John Rosado <jrosado@arigroupllc.com>
Sent: Thursday, July 3, 2025 5:39 PM
To: al.gomez@fema.dhs.gov; Estrada Cora Sr, Alexis; 'Lefranc Garcia, Carlos'
Cc: Noel Mulero; Carlos Echegaray; Ivelisse Riefkohl-Pena; Javier E. Pietri; Blanche Gonzalez Hodge; Mary C Zapata-Acosta; Marilyn Roman-Morales; Suzzette Diaz
Subject: Response to FEMA Request 6/3/2025 – Utilization of Remaining Obligated Balance Under PREPA FAASSt Donor Project
Attachments: AEE-Plan Consolidado de Proyectos Fondos FAASSt.pdf; Final REV- Consolidated Projects Summary.xlsx; RFI-FEMA 6-3-25.pdf

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Hello Al!

In response to FEMA’s formal request dated June 3, 2025, regarding the utilization of the remaining obligated balance under the Puerto Rico Electric Power Authority (PREPA) FEMA Accelerated Award Strategy (FAASSt) donor project, we respectfully submit the following information. As requested, PREPA has prepared and submitted a consolidated list of prioritized recovery projects for consideration under the remaining FAASSt Program balance, currently estimated at approximately \$3.9 billion. The list was also submitted to the Puerto Rico Energy Policy Office (“Energy Czar”) on Monday June 30th.

The list is aimed to outline the remaining FAASSt balance by entity—specifically under Sections 428—to preliminarily allocate budgets for projects that are still pending final scope and cost development. This list was developed following a comprehensive review of all projects under FEMA formulation in the Grants Portal.

PREPA evaluated each project’s scope of work, estimated costs, and its impact on the reliability and urgent operational needs of Puerto Rico’s electrical grid. Additionally, the priority project lists submitted by both LUMA and Genera to the Public-Private Partnerships Authority (P3) were taken into consideration. Funding allocations have been properly categorized under FEMA Sections 428 and 406, as well as within PW 9510 and PW 10710, in accordance with the Scope of Work (SOW) or cost estimate documentation currently available in the Grants Portal. PREPA acknowledges that these costs remain subject to adjustment, pending FEMA’s validation and cost reasonableness review processes.

We further clarify that there are additional projects currently under formulation that may be added to the prioritized list once ongoing projects are obligated, actual costs are confirmed, and further information and coordination occurs among the relevant stakeholders to evaluate the inclusion of additional projects

As part of this effort, we urge the prompt 406 funds reconciliation of PWs that, in order to expedite the obligation process, were fully obligated under Section 428. This combined effort will facilitate the release of committed funds, enhance visibility into the remaining FAAS balance, and allow PREPA to fully leverage the available funding.

We appreciate FEMA's ongoing collaboration and support throughout this process.

Should you have any questions or require additional information, please do not hesitate to contact us.



John G. Rosado
Project Manager
PREPA Grants Management

Mobile: 939-292-4610
Email:
jrosado@arigroupllc.com

A certified Women-Owned Small Business (WOSB)



PUERTO RICO
ELECTRIC POWER AUTHORITY

PREPA

GOVERNMENT OF PUERTO RICO

Mary C. Zapata Acosta
Executive Director

July 7, 2025

Via Electronic Mail
andres.garciamartino@fema.dhs.gov
esoria@cor3.pr.gov

Andrés R. García Martínó
Director
Puerto Rico Recovery Office
U.S. Department of Homeland Security Region 2
FEMA-4339/4671/4493/4473/4805/4850-DR-PR
#50 165 Suite 3
Parque Industrial Buchanan
Guaynabo, PR 00968

Eduardo A. Soria Rivera, CPA, ESQ
Executive Director
Central Office for Recovery, Reconstruction, and Resiliency (COR3)
PO Box 195014
San Juan, PR 00918-5014

**Re: Response to FEMA Request – Utilization of Remaining Obligated Balance Under
PREPA FAASt Donor Project**

Dear Mr. García and Mr. Soria:

MAC
In response to the Federal Emergency Management Agency (FEMA) formal request dated June 3, 2025, regarding the utilization of the remaining obligated balance under the Puerto Rico Electric Power Authority (PREPA) FEMA Accelerated Award Strategy (FAASt) donor project, we respectfully submit a consolidated list of prioritized recovery projects for consideration under the remaining FAASt Program balance, currently estimated at approximately \$3.9 billion. On July 3, 2025, PREPA's consultant, ARI-Group, LLC, sent an advance copy of this list to Al Gómez from FEMA. The list was also submitted to the Puerto Rico Energy Policy Office ("Energy Czar") on June 30, 2025.

The list is aimed to outline the remaining FAASt balance by entity—specifically under Sections 428—to preliminarily allocate budgets for projects that are still pending final scope and cost development. This list was developed following a comprehensive review of all projects under FEMA formulation in the Grants Portal.

PREPA evaluated each project's scope of work, estimated costs, and its impact on the reliability and urgent operational needs of Puerto Rico's electrical grid. Additionally, the priority project lists submitted by both LUMA and Genera to the Public-Private Partnerships Authority (P3) were taken into consideration.

Funding allocations have been properly categorized under FEMA Sections 428 and 406, as well as within PW 9510 and PW 10710, in accordance with the Scope of Work (SOW) or cost estimate documentation currently available in the Grants Portal. PREPA acknowledges that these costs remain subject to adjustment, pending FEMA's validation and cost reasonableness review processes.

We further clarify that there are additional projects currently under formulation that may be added to the prioritized list once ongoing projects are obligated, actual costs are confirmed, and further information and coordination occurs among the relevant stakeholders to evaluate the inclusion of additional projects.

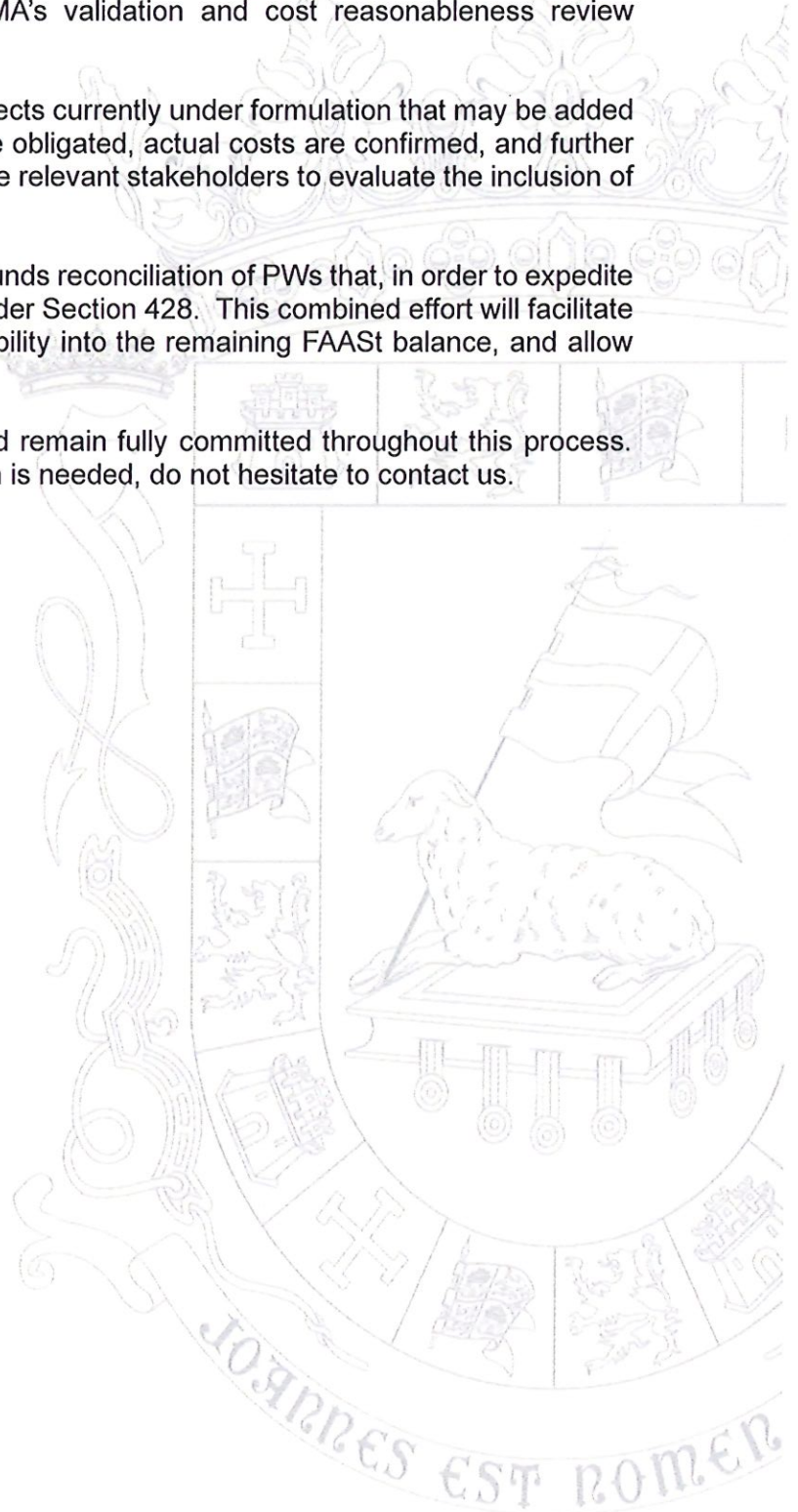
As part of this effort, we urge the prompt 406 funds reconciliation of PWs that, in order to expedite the obligation process, were fully obligated under Section 428. This combined effort will facilitate the release of committed funds, enhance visibility into the remaining FAAS balance, and allow PREPA to fully leverage the available funding.

We appreciate FEMA's continued support and remain fully committed throughout this process. Please let us know if additional documentation is needed, do not hesitate to contact us.

Cordially,



Mary C. Zapata Acosta
Executive Director





PUERTO RICO
ELECTRIC POWER AUTHORITY

PREPA

GOVERNMENT OF PUERTO RICO

Mary C. Zapata Acosta
Executive Director

July 31, 2025

By Electronic Mail
esoria@cor3.pr.gov
andres.garciamartino@fema.dhs.gov
josue.colon@energyczar.pr.gov

Eduardo A. Soria Rivera, CPA, Esq.
Executive Director
Central Office for Recovery, Reconstruction, and Resiliency (COR3)
PO Box 195014
San Juan, PR 00918-5014

Andres R. García Martínó
Director
Puerto Rico Recovery Office
U.S. Department of Homeland Security Region 2
FEMA-4339/4473/4671-DR-PR
#50 165 Suite 3, Parque Industrial Buchanan
Guaynabo, PR 00968

Josué A. Colón Ortiz, PE
Puerto Rico Energy Czar
Executive Director
Puerto Rico Public-Private Partnerships Authority (P3A)
Suite 300, Avenida Jose de Diego
San Juan, PR, 00911 San Juan, Puerto Rico

RE: FAASt Consolidated Project Plan List, Ongoing Coordination and July 31, 2025, Final Submittal

Dear Mr. Soria, Mr. García and Mr. Colón:

mcg
We are writing in response to the communication issued by the Federal Emergency Management Agency (FEMA) to COR3 on July 28, 2025, which was subsequently forwarded to PREPA on the same day. We appreciate your continued support and coordination in advancing the FEMA Accelerated Award Strategy (FAASt)-funded initiatives.

As previously agreed, the Puerto Rico Electric Power Authority (PREPA) submitted the *FAASt Consolidated Project Plan List* on June 30, 2025, to the Puerto Rico Energy Policy Office (Energy Czar). Subsequently, the FAASt Consolidated Plan List was submitted to FEMA via email communication on July 3, 2025, in response to the formal request

dated June 3, 2025. A revised and final version of the Consolidated Plan Project List was subsequently submitted on July 7, 2025, to all parties, incorporating corrections identified during the review of the initial submission.

For clarity, all projects included in the *FAAST Consolidated Project Plan List* were selected based on the formal documentation and priority lists submitted by the system operators and shared with both PREPA and the P3A. These priority lists, current as of June 2025, along with LUMA's FEMA Project Portfolio, Monthly Stabilization Plan Reports, the System Improvement Preliminary Plan, and other technical reports, studies and planning documents served as the foundation for determining project eligibility and alignment with system operational needs.

In addition to priority status, project selection also considered the status of Project Worksheets (PWs) formulation efforts as of that same period. Projects were excluded from the plan if they had not been reflected in the priority lists previously submitted to PREPA, demonstrated no progress in the PW formulation process, or lacked sufficient documentation to confirm their priority or relevance to the stabilization of the electrical system.

Following the July 7 submission, PREPA met with representatives from FEMA and COR3 on July 17 to review the *FAAST Consolidated Project Plan List*, discuss the rationale behind the list formulation, and jointly assess which projects may warrant revision for potential inclusion.

Subsequently, FEMA and COR3 shared a list of 33 additional projects—primarily consisting of those in the Environmental and Historic Preservation (EHP) review queue, as well as others previously identified by LUMA as priorities and still active in the formulation workflow. PREPA agreed to evaluate the additional projects list and determine which of the proposed projects may be integrated into the final *FAAST Consolidated Plan List* based on their current formulation status and relevance to system needs.

In parallel, PREPA held follow-up meetings with LUMA representatives. During these discussions, LUMA presented an additional 11 projects for reconsideration, of which 4 were already identified in the 33-project list provided by FEMA and COR3.

On July 25, as discussed and agreed upon during the July 24 coordination meeting between PREPA, FEMA and COR3, PREPA submitted a preliminary updated list including 31 projects that were analyzed and reconsidered for inclusion in the *FAAST Consolidated Plan List*. (Please refer to the attached email and list for reference.) As mentioned, PREPA requested LUMA further technical and cost documentation to finalize determinations on the remaining projects, consistent with established prioritization criteria and system stabilization requirements. Based on PREPA's evaluation of additional information submitted, 3 additional projects were added to the *FAAST Consolidated Plan List*.

The projects that are not included in the list will be subsequently withdrawn by FEMA from the Grants Portal System. PREPA understands that these may be reactivated at a later stage by initiating a new project that mirrors the original project and damage inventory documentation, as expressed by FEMA in their communications.

Additionally, PREPA acknowledges that Detailed Scopes of Work (DSOWs) are currently under development for multiple projects identified as priorities for the electrical system. These DSOWs are anticipated to be submitted over the coming months for review and evaluation in accordance with applicable program requirements and formulation protocols.

In both instances, PREPA will assess each project on a case-by-case basis and ensure that any future submissions are supported by complete and technically sound documentation—including a DSOW, Cost Estimate, and all required supporting materials—to enable potential inclusion in the *FAASt Consolidated Plan List* and subsequent FEMA review.

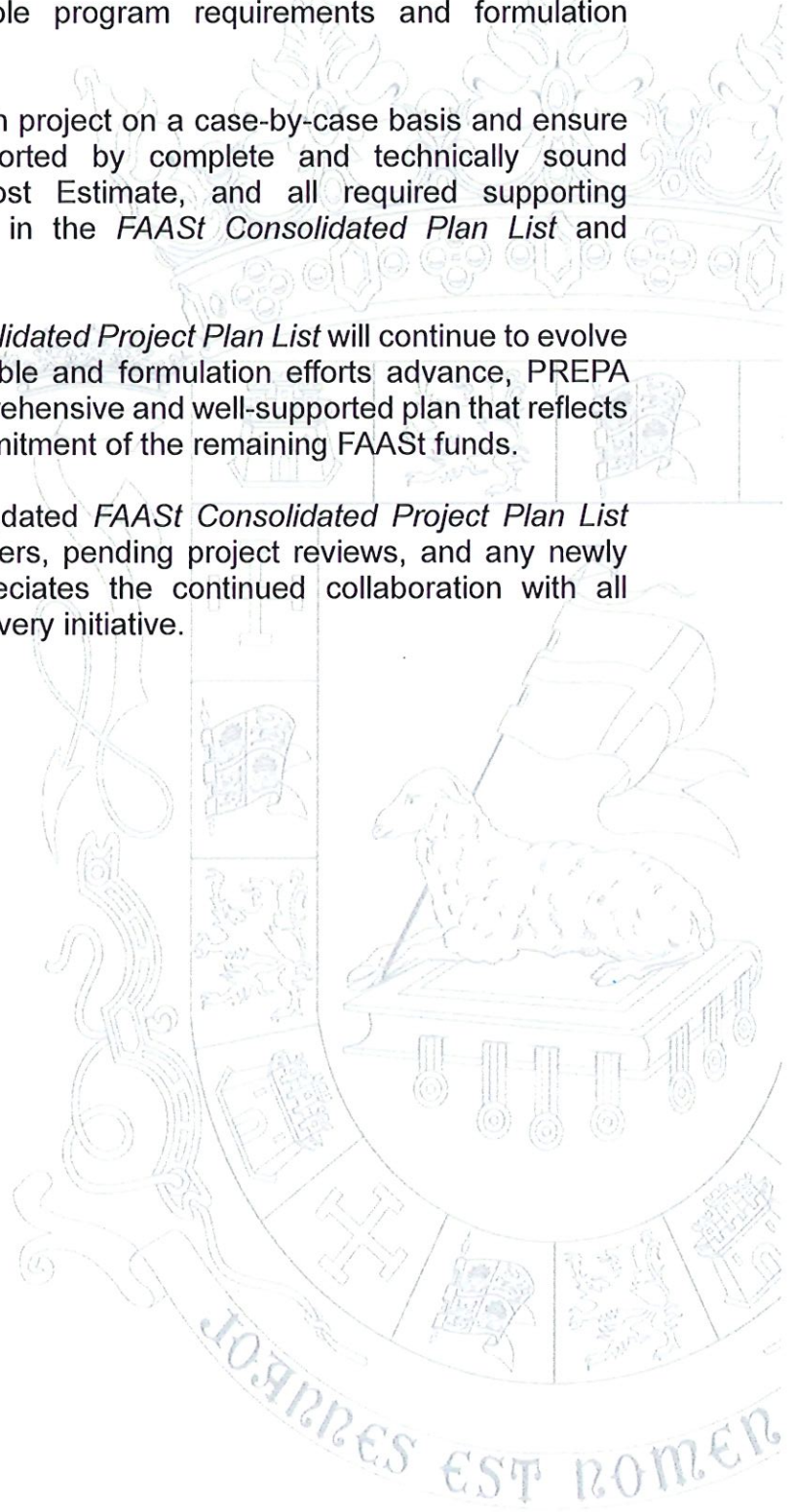
PREPA understands that the *FAASt Consolidated Project Plan List* will continue to evolve as additional information becomes available and formulation efforts advance, PREPA reaffirms its commitment to submit a comprehensive and well-supported plan that reflects a clear and strategic approach to the commitment of the remaining FAASt funds.

Accordingly, PREPA is submitting this updated *FAASt Consolidated Project Plan List* incorporating feedback from all stakeholders, pending project reviews, and any newly available supporting data. PREPA appreciates the continued collaboration with all stakeholders in advancing this critical recovery initiative.

Cordially,



Mary C. Zapata Acosta
Executive Director





PUERTO RICO
ELECTRIC POWER AUTHORITY

PREPA

GOVERNMENT OF PUERTO RICO

Mary C. Zapata Acosta
Executive Director

August 8, 2025

BY ELECTRONIC MAIL
robert.mujica@promesa.gov

Mr. Robert F. Mujica, Jr.
Executive Director
Financial Oversight and Management
Board for Puerto Rico
PO Box 192018
San Juan, Puerto Rico 00919-2018

Dear Mr. Mujica:

Re: PREPA's Submission of the Consolidated Project Plan

The FEMA Accelerated Award Strategy (FAAST) is a disaster recovery mechanism developed under Section 428 of the Robert T. Stafford Disaster Relief and Emergency Assistance Act ("Stafford Act"), designed to expedite the obligation and disbursement of federal funds for large-scale infrastructure reconstruction. Unlike traditional disaster assistance programs, the FAST program allows recipients to receive lump-sum awards based on mutually agreed fixed-cost estimates and project scopes, offering flexibility in execution and fostering early coordination among stakeholders.

mco
As of March 2025, the Federal Emergency Management Agency (FEMA) has obligated over \$15 billion to critical infrastructure sectors across the Island, including energy, water, education, and housing. Of this amount, approximately \$9.5 billion has been allocated to the Puerto Rico Electric Power Authority (PREPA) to support the rebuilding and modernization of the Island's electrical system. PREPA continues to coordinate implementation activities in partnership with Genera PR and LUMA Energy, LLC and LUMA Energy ServCo., LLC (jointly, LUMA) under its retained ownership of generation and transmission and distribution (T&D) assets.

On March 21st, 2025, a first meeting between the Energy Czar, Public-Private Partnership Authority (P3A), PREPA, FOMB, LUMA and Genera was held to align capital projects and priorities among generation, T&D and hydroelectric plants, the efficient use of federal funds, and the need to continue communicating among the parties rather than working independently with the regulators. The Energy Czar requires all parties to prepare a single document for approval that includes all priority projects. On June 3, 2025, FEMA formally requested that the Government of Puerto Rico and PREPA submit a prioritized list of projects to allocate the remaining balance of funds under PREPA's FAST program. At the time of the request, FEMA identified an unallocated balance of \$3,619,699,235.41 under

the PREPA FAASSt donor project. FEMA requested that the project list be submitted within 30 days.

In response, a coordinated effort was undertaken between PREPA, LUMA and Genera to prioritize and consolidate a final list of FAASSt-funded recovery and reconstruction projects that would maximize the use of the remaining funds. The result of this process is the final Consolidated FAASSt Project List, submitted to FEMA on July 31, 2025. PREPA further notes that project costs remain subject to FEMA's cost reasonableness validation and urges timely reconciliation of Section 406 funds to accelerate obligation. PREPA anticipates that Detailed Scopes of Work for several priority projects will be developed and submitted in the coming months.

PREPA hereby submits the final Consolidated FAASSt Project List for the FOMB's information and consideration. We stand ready to collaborate closely with the FOMB to ensure that every remaining dollar under the FAASSt program is put to work without delay, advancing the timely and successful completion of Puerto Rico's energy reconstruction.

Cordially,



Mary C. Zapata Acosta
Executive Director

C: Josué A. Colón Ortiz, Executive Director, P3A; josue.colon@p3.pr.gov
Francisco J. Domenech, Executive Director, AAFAF, fjdomenech@aaaf.pr.gov
Fausto J Hernández, FOMB, fausto.hernandez@promesa.gov

