

William is an accomplished Civil Engineer and Project Manager with eight years of experience in disaster recovery project management and design engineering.

Project Manager – Civil Engineer, Grant Formulation Team, Puerto Rico (2023 – Present)

Will is serving as Project Manager for the Grant Formulation Team, assisting the client in developing scopes of work and cost estimates to acquire federal funding and project implementation.

- Oversee the development and submission of the \$50M Rio Blanco Hydroelectric repair detailed scope of work a 428 project with \$26 million in additional 406-mitigation funding.
- Collaborate with the client and design teams, negotiate with the funding agency, and provide guidance for environmental considerations. Will and the Witt O'Brien's team have submitted over 15 DSOWs for funding.
- Drafted and produced an Early Warning System RFP, an HMGP project; necessitating advanced approvals from the federal funding agency, implementation of the client procurement standards, and inclusion of federally mandated requirements into the procurement documents. The EWS design-build contract was awarded for \$100M. A total of 4 RFPs have been developed for the client thus far, including an RFP for the purchase temporary generation units at the San Juan and Palo Seco Generation Plants.
- Serves as interim project manager for the Patillas Dam Seismic Retrofit, a \$558M joint CDBG-Mit and HMPG funded project undergoing design until 2026, assisting with funding agreement restructuring, design team coordination, and project development monitoring.
- Oversaw the development of a \$12 million project worksheet for the replacement of three transformers at the Dos Bocas Hydroelectric Facility, using previous knowledge to additionally pursue funding through consensus based codes for blast walls and new secondary containments.

Subject Matter Expert - Civil Engineer, Witt O'Brien's, U.S. Virgin Islands, USVI (2020 – 2023)

William served on behalf of multiple Virgin Islands agencies as a Civil Engineer and liaison with the Federal Government in order to meet disaster reconstruction deadlines and to secure Section 428 federal grant recovery funding.

- Presented to FEMA Supervisors on behalf of the VI Economic Development Authority regarding 2018 IBC-triggered upgrades of roofing for a successful negotiation resulting in an allocation of \$4 million.
- Evaluated the Forestry Building for IBC wind load-bearing capacity, then managed the project to justify building a replacement structure, netting over 50 times the initial grant value under a Section 428 grant that was bundled with the Administration Building for an award of over \$3 million.

WILLIAM SULLIVAN Nov 13, 2025 Exhibit 2

JOB TITLE/ROLE

9:55 PM



YEARS OF EXPERIENCE

8 Years

EDUCATION

BS, Biochemistry, Lehigh University

BS, Environmental Engineering, Lehigh University

CERTIFICATIONS

APM, FE

- Facilitated the production of deliverables for the Department of Public Works arbitration case estimated at over \$20M by gathering roadway maintenance documentation, creating presentations, drafting formal written rebuttals, QA/QC of final documents, and delegating tasks to teammates.

Disaster Recovery Consultant, U.S. Virgin Islands, USVI (2018 – 2020)

William worked alongside a wide array of public assistance subject matter experts across various priority agencies to resolve the projects with significant issues.

- Evaluated damages to Virgin Island's public property and developed scopes of work (SOW) and costs for property repair.
- Performed damage assessments and developed SOWs for the Tutu High Rise Buildings and Housing Authority (VIHA) Central Office reconstruction, which resulted in the full replacement of 3 structures.
- Prepared repair schedules for twelve of the remaining VIHA communities including Walter IM Hodge and David Hamilton based on FEMA SOWs.
- Assisted in the cost estimation with the Department of Education for the repair/replacement of St. Thomas and St. John public schools, including Addelitta Cancryn JHS, an 18-building campus valued at over \$600M.
- Managed the grant application program for two health agencies on two islands.
- Prioritized projects with each agency developing a WBS to inspect over 80 sites within six months. Issued weekly reports to management on critical projects' risks and stakeholder management were used to inform the VI Governor.

Engineering Consultant at TRC, New Providence, NJ (2016 – 2018)

William was an entry-level engineer providing environmental design and land-use permitting expertise, construction oversight, project management, and owner's representative services.

- He worked within a team that supported a local utility company modernizing its facilities after Hurricane Sandy by inspecting transformer substations and stations to develop SPCC plans, issuing designs for storm water management plans, providing signed dewatering plans for distribution line undergrounding and foundation installation, and reviewing site improvements against NJ DEP Flood Hazard Areas.
- He designed, oversaw, and reported on the construction of a multi-building, multi-rise community in East Orange, NJ.
- William was the Engineering Team representative for a Fortune 100 Company, managing day-to-day Remedial Investigation, Action, O&M, and implementation for an active NJ refinery in order to meet NJ DEP and US EPA standards. Included environmental construction oversight to ensure practices followed established SOPs and BMPs.
- He designed, produced specifications, and managed the construction of a sheet-pile wall project in Southern New Jersey.