

**GOVERNMENT OF PUERTO RICO
PUERTO RICO PUBLIC SERVICE REGULATORY BOARD
PUERTO RICO ENERGY BUREAU**

NEPR
Received:
Mar 11, 2026
5:42 PM

IN RE:

IN RE: REVIEW OF THE PUERTO RICO
ELECTRIC POWER AUTHORITY'S 10-
YEAR INFRASTRUCTURE PLAN-
DECEMBER 2020

CASE NO. NEPR-MI-2021-0002

SUBJECT: Submittal of LUMA's March 2026
Update to PREPA-LUMA 90-Day Plan for T&D
Projects

**MOTION SUBMITTING LUMA'S MARCH 2026 UPDATE TO PREPA-LUMA 90-DAY
PLAN FOR T&D PROJECTS**

TO THE PUERTO RICO ENERGY BUREAU:

COME NOW LUMA Energy, LLC ("ManagementCo"), and **LUMA Energy ServCo, LLC** ("ServCo"), (jointly referred to as "LUMA"), through the undersigned legal counsel and respectfully submits the following:

1. Pursuant to the continued reporting requirements set forth in this Puerto Rico Energy Bureau's ("Energy Bureau") Resolution and Order of March 26, 2021,¹ and in accordance with LUMA's Motion of July 15, 2021,² and PREPA's and LUMA's Motion of September 21, 2021,³ LUMA hereby submits, as *Exhibit 1* to this Motion, LUMA's March 2026 update to the LUMA 90-Day Plan pertaining to the transmission and distribution system projects ("T&D

¹ In this Resolution and Order ("March 26th Resolution"), the Energy Bureau required, among others, that the Puerto Rico Electric Power Authority ("PREPA") "continue reporting to the Energy Bureau and [the Federal Emergency Management Agency ("FEMA")], within the next five (5) years, the progress of all ongoing efforts related to the final approval of the submitted projects not yet approved by the Energy Bureau". March 26th Resolution on page 19.

² This refers to the *Motion Submitting the Corrected LUMA Presentation at the Technical Conference of July 11, 2021, and Requesting Approvals of Matters Presented and Proposed during the Technical Conference* filed by LUMA on July 15, 2021 ("July 15th Motion") wherein LUMA proposed, among others, that reporting in this docket be done quarterly and that updates to the 90-Day Plan in relation to the 10-Year Infrastructure Plan be provided to the Energy Bureau during the last month of every quarter as it is provided to FEMA. See the July 15th Motion on pages 8-9.

³ This refers to the *Motion Submitting September 2021 Update to PREPA-LUMA 90-Day Plan* jointly filed by LUMA and PREPA on September 21, 2021 ("LUMA September 21 Motion") wherein LUMA and PREPA informed that going forward; they would continue to file the PREPA-LUMA 90-Day Plans, instead of 90-Day updates of the 10-Year Infrastructure Plan given that FEMA only required the 90-Day Plans. See September 21 Motion on page 4.

Projects”) updating the status of T&D Projects and providing a summary of key next steps for the upcoming 90 days (“March 2026 Update to LUMA 90-Day Plan”).

2. LUMA also hereby submits, as *Exhibit 2* to this Motion, the FEMA Project Milestone Report, as requested by FEMA on September 4, 2025, to be included in prospective submissions of the 90-Day Plan.

3. Finally, LUMA hereby submits, as *Exhibit 3* to this Motion, the Energy Bureau Resolution and Order issued February 11, 2026 (“February 11th Order”), with the list of projects to be reactivated.

WHEREFORE, LUMA respectfully requests that the Energy Bureau **take notice** of the aforementioned; **accept** LUMA’s March 2026 Update to the LUMA 90-Day Plan for T&D Projects submitted herein as *Exhibit 1* to this Motion; **accept** the FEMA Project Milestone Report submitted herein as *Exhibit 2* to this Motion; **take administrative notice** of the February 11th Order (*Exhibit 3*); and **deem** *Exhibits 1 and 2* in compliance with LUMA’s reporting obligations.

RESPECTFULLY SUBMITTED.

In Guaynabo, Puerto Rico, on the 11th day of March 2026.

We hereby certify that we filed this Motion using the electronic filing system of this Energy Bureau. We will send an electronic copy of this Motion to PREPA via Alexis Rivera, alexis.rivera@prepa.pr.gov, and through its counsel of record, Natalia Zayas Godoy, nzayas@gmlex.net, Richard Cruz Franqui, rcruzfranqui@gmlex.net, and Mirelis Valle Cancel, mvalle@gmlex.net, to Genera PR LLC, through its counsel of record, Jorge Fernández-Reboredo, jfr@sbgblaw.com, José J. Díaz Alonso, jdiaz@sbgblaw.com, Stephen Romero Valle, sromero@sbgblaw.com, and Francisco Santos, francisco-santos@genera-pr.com.



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Exhibit 1
March 2026 T&D 90-Day Plan



FEMA

OFICINA CENTRAL DE RECUPERACIÓN,
RECONSTRUCCIÓN Y RESILIENCIA
COR3



90-Day Plan

March 9, 2026



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I. Nomenclature

Acronym	Meaning
PREPA	Puerto Rico Electric Power Authority
T&D	Transmission and Distribution
OMA	Operations and Maintenance Agreement
P3A	Puerto Rico Public–Private Partnerships Authority
PREB	Puerto Rico Energy Bureau
COR3	Central Office for Recovery, Reconstruction and Resiliency
DSOW	Detailed Scope of Work
ISOW	Initial Scope of Work
FEMA	Federal Emergency Management Agency
PW	Project Worksheet
EHP	Environmental and Historic Preservation
MCW	Mostly Contracted Work
MSPW	Mostly Self-Performed Work
CW	Contracted Work
MSA	Master Services Agreement
DOE	U.S. Department of Energy
PSP	Priority Stabilization Plan
A&E	Architecture & Engineering
CRC Net Cost	Cost Recovery Cap Net Cost

Acronym	Meaning
PR	Puerto Rico
HUD	United States Department of Housing and Urban Development
PRDOH	Puerto Rico Department of Housing
CDBG-DR	Community Development Block Grant – Disaster Recovery
406HM	FEMA Section 406 Hazard Mitigation

SYMBOLS

Symbol	Meaning
%	Percent
\$	U.S. Dollar
Q	Quarter (e.g., Q1 FY2026)
#	Number (e.g., Project #746545)

II. Executive Summary

Since assuming the role of system operator four years ago, LUMA has remained steadfast in our mission to build a brighter, more reliable, resilient, and customer-focused energy future for the 1.5 million customers we’re privileged to serve. Every day, our team takes critical actions to improve grid resiliency and reliability while operating in a fiscally responsible manner.

To achieve real, measurable progress, LUMA has established productive working relationships with the Central Office for Recovery, Reconstruction and Resilience (COR3) and the Federal Emergency Management Agency (FEMA). Additionally, LUMA has been participating in meetings with stakeholders, including PREPA and the Energy Czar aimed at ensuring alignment with Puerto Rico’s energy policy. In line with its plan to continue to advance critical projects, LUMA has engaged with our grid recovery partners on the following opportunities:

- United States Department of Housing and Urban Development (HUD) and Puerto Rico Department of Housing (PRDOH) Community Development Block Grant Disaster Recovery (CDBG-DR) programs for hazard mitigation, grid resilience, and cost share.
- FEMA Section 406 hazard mitigation (406HM) proposals in all major asset categories and projects.

LUMA remains committed to efficiently executing projects to fundamentally rebuild, transform, and modernize the energy grid following the decades of neglect under the previous operator. As of the second quarter of fiscal year 2026 (Q2 FY2026), LUMA has achieved the following:

- Started or completed construction on 204 FEMA-funded projects.
- Received FEMA obligation for 231 projects.
- Submitted a total of 282 detailed scopes of work (DSOWs) to COR3 and FEMA for obligation.
- Submitted a cumulative total of 504 transmission and distribution projects (T&D Projects) with COR3 and FEMA.¹

Received approval from the Puerto Rico Energy Bureau (PREB) for a total of 265 initial scopes of work (ISOWs) submitted for projects and programs.

III. Introduction

In accordance with the directive received from the Federal Emergency Management Agency (FEMA) to produce a 90-Day Plan, this document provides an overview of the key next steps and progress made on FEMA-funded projects for the Puerto Rico electric transmission and distribution grid.

All information in this document is, unless stated otherwise, as of December 31, 2025.

On June 1, 2021, LUMA assumed operation and maintenance responsibilities for the Puerto Rico Electric Power Authority's (PREPA) Transmission and Distribution (T&D) System, as outlined in the Operations and Maintenance Agreement (OMA) between PREPA, the Puerto Rico Public-Private Partnerships Authority (P3A), and LUMA. Upon commencement of the Service Period, projects in the Transmission, Distribution, Substations, IT/Telecom, Buildings, and other categories (T&D Projects) were transitioned to, and are now the responsibility of LUMA, while PREPA and Genera are focused on projects in the Generation, Dams, Hydro, and Irrigation asset categories.

¹ Many of these projects have been inactivated at PREPA's request and are no longer part of the active execution pipeline.

The 90-Day Plan outlines LUMA's key focus areas.

Over the next 90 days, LUMA will focus on revising DSOWs and cost estimates for T&D projects. The tables below, in section VI, display the existing set of projects and those pending obligation by asset category, as included in the tier 1 priority project list.

A. Realignment of Construction Schedules

In each iteration of the 90-Day Plan, LUMA provides updated projections of key milestones, including construction start dates. This plan reflects updates to some construction start dates as project timelines have had to be adjusted to reflect industrywide market limitations, including the timeline required for the procurement of the Capital Programs' portfolio.

Challenges exist with both materials and construction resources. There are supply shortages impacting raw materials, such as electrical steel, and components, such as sensors. Increased demand for other key raw materials like steel, oil, copper, and insulators is adding to the delays.

To mitigate this, LUMA issued new requests for proposals, including a construction Master Services Agreement (MSA), and worked with COR3 and FEMA to version the long-lead materials PW to allow for additional materials to reduce the long-term challenges.

B. Self-performed work

LUMA will continue to execute self-performed work in the following categories:

- Pole/conductor replacements
- Structure replacements
- Hardware/insulator replacements
- Streetlights
- Substation, feeder, and line minor repairs
- Communication network and grid automation
- Equipment replacements
- Civil and low-voltage work to support projects

Self-performed work includes tasks executed by LUMA’s internal teams and contractors. Self-performed work is designated as contracted work (CW), mostly contracted work (MCW), or mostly self-performed work (MSPW).

- **MCW** = more than 65% of the work is procured/contracted (excluding management and oversight).
- **MSPW** = more than 65% of the work is performed by LUMA (excluding management and oversight).
- **A mixture of contracted work and LUMA self-performed work (CW/SPW)** = between 50/50% and 65/35% (excluding management and oversight).

C. Asset Categories and Prioritization Approach

To develop this plan, LUMA has over 250 projects in the Master Plan organized by ten (10) asset classes centered on modernizing and strengthening Puerto Rico’s electric transmission and distribution (T&D) system. LUMA’s plan aims to improve reliability, resilience, and sustainability. Here are the key areas of investment:

Figure 1.1 provides the eleven programs used for the 10-Year Long Term Investment Plan

Buildings	Focuses on developing, implementing, and sustaining initiatives to improve and maintain the condition of assets under the responsibility of the Facilities Department.
Distribution Feeder Rebuild	Rebuilds overhead and underground lines to boost reliability and resiliency. Includes restoring circuits, completing unfinished work, upgrading voltage, extending service, and hardening lines for critical customers.
Distribution Streetlighting	The Distribution Streetlighting program upgrades and replaces distribution streetlights.
Distribution Automation	Deploy smart devices like reclosers and fault indicators to reduce outage impacts and improve response times.
Grid Modernization	Advances system resilience, reliability, and flexibility through control, communication, automation, and digital technologies. Supports clean energy adoption, enhances

	security, and improves system visibility, laying the foundation for Puerto Rico’s future economic growth.
Substation	This program upgrades and reinforces substations to improve grid reliability and security. Includes upgrades to aging infrastructure and enhanced security measures at transmission substations through advanced technology and hardware.
IT/OT Telecommunications	The IT OT Telecom Systems & Network program deploys smart meters and communication systems to enable real-time data and improve grid efficiency. Includes investments in IT/OT telecom networks that support transmission, distribution, and substation operations.
Transmission	Enhances system recovery, resilience, and modernization through transmission line rebuilds, telecom network upgrades, and priority pole replacements.
Transmission Pole Priority Replacement	The Transmission Priority Pole Replacement program includes replacing damaged overhead transmission poles, towers, and associated hardware and conductors.
Vegetation Management and Capital Clearing	The Vegetation Management and Capital Program clears hazardous vegetation in critical areas and maintains rights of way to standard widths.

Cross functional Asset Category Teams, composed of LUMA personnel, key stakeholders, and technical advisors, have been established for each asset category to accomplish the following goals:

- Develop a clear project description
- Prepare a high-level cost estimate
- Identify potential funding sources
- For the purpose of this 90 Day Plan, each project has also been assigned a time horizon based on its projected construction start date:

- Near-term (2026–2027)
- Mid-term (2028–2029)
- Long-term (2030 and beyond)

To ensure consistency and transparency, four standardized major milestones were defined and applied across all projects. The Asset Category Teams estimated the timing of each milestone based on project complexity, readiness, and alignment with strategic priorities.

Four standardized major project milestones were defined and applied to all projects:

1. 30% Architecture & Engineering (A/E) Design Start – Initial design and scoping activities begin.
2. Submission to COR3 and FEMA – Project is formally submitted for review and approval.
3. Construction/Implementation Start – Field execution or construction activities commence.
4. Closeout Activities Begin – Project enters the final phase of documentation, audit, and financial reconciliation with FEMA and COR3.

Projects were assigned to a time horizon—near-term (2026–2027), mid-term (2028–2029), or long-term (2030 and beyond)—based on the expected start date of the commencement of construction work. Each Asset Category Team applied a tailored prioritization approach based on the unique characteristics of their asset class. However, several common evaluation criteria were used across all teams, including:

- System operational needs and existing grid constraints
- Impact on reliability performance and support for critical load infrastructure
- Mitigation of severe storm hazards and climate resilience
- Regulatory or compliance drivers
- Community and customer impact, including equity and accessibility

This structured approach ensures that LUMA’s capital investments are strategically sequenced, and risk informed. These investments are aligned with the overarching goal of transforming Puerto Rico’s electric grid into a more reliable, resilient, and modern system.

IV. Plan Overview

The content below summarizes the next steps across the following six areas:

1. Federal Grant Management
2. Funding and Reporting
3. Environmental and Historic Preservation
4. Engineering Management
5. PREPA-LUMA Coordination and Alignment
6. Investment Strategy Overview

A. Federal Funds Office

LUMA goals for the next 90 days:

- LUMA will continue to work with the P3A, PREB, PREPA, Central Office for Recovery, Reconstruction, and Resiliency (COR3) and Genera to provide its input and particular focus on prioritized T&D investments that leverage available FEMA funding.
- LUMA will continue to work with Genera, PREPA, and the Department of Energy (DOE) to align on approaches to maximize DOE funding to complement FEMA obligated projects and target specific infrastructure to stabilize and harden the system.
- LUMA will continue to work with COR3 and FEMA to obtain obligation for identified Tier 1 priority projects, including vegetation clearing, transformer replacements to stabilize the system, the deployment of grid automation, and priority transmission and distribution repair and reconstruction projects.
- LUMA will continue to work with COR3 and FEMA to align and develop accurate cost estimates for work, including the execution of an island-wide vegetation clearing initiative, through the submission of detailed scopes of work (DSOWs) representing individual lines and grouped projects targeting 38kV, 115kV and 230kV Transmission clearing in support of the DOE 202c Directive.

- LUMA will continue to develop and submit DSOWs for priority projects and initiatives to align with its execution strategy and the collaboratively developed priority project list with PREPA and Genera.
- LUMA will continue working with COR3 and FEMA on project and DSOW amendments for 428/406 proposals and work completed amendments.
- LUMA will continue to focus and prioritize the efforts of the Grid Automation program on submitted DSOWs to complete work identified on the LUMA and FEMA priority list with a specific focus on obligation timelines as the projects are staged for construction.
- In the Grid Automation and Streetlighting programs, LUMA will continue to prioritize and work with COR3 and FEMA on the documentation and project amendments of work completed for streamlining obligation and cost recovery with specific project DSOWs.
- LUMA will work closely with COR3 and FEMA in developing additional work miles for vegetation clearing to include processes for including Off-ROW hazard mitigation clearing.
- LUMA will continue close collaboration and stakeholder meetings, led by FOMB and DOE, related to program level vegetation clearing discussions and solutions promoting progress for miles cleared at the Transmission levels.
- LUMA will focus all Vegetation efforts on the recent obligations for both Transmission and Distribution projects, with particular focus on Transmission assessments and miles to be cleared.
- LUMA will continue to work closely with COR3 and FEMA on developing a modified submission and obligation strategy for Transmission vegetation clearing to fully support program level funding and execution with focus on DOE 202c lines as specified in the DOE Order.

During the last 90-day period, LUMA completed the following:

- LUMA initiated the Equipment and Materials Project Worksheet (PW) reconciliation process for both obligated and nonobligated projects, to include furthering the progress with the signing of Version 7 of the Equipment and Materials PW.

- LUMA, COR3 and FEMA held site visits to view and walk down selected Distribution clearing work completed on November 7th, 2025. More site visits being planned for Transmission Lines to view both completed clearing and work to be completed and/or under assessment.
- LUMA continues to develop, formulate and obligate Vegetation clearing projects with FEMA on Vegetation 428/406 clearing splits and costs per mile for all Transmission voltages for 38kV, 115kV and 230kV following Independent Expert Panel (IEP) report and its implementation in the Vegetation Program.
- LUMA submitted for review all 115kV and 230kV Transmission lines proposed for vegetation clearing.
- LUMA submitted to PREPA the list of remaining Vegetation projects to be submitted to FEMA in support of completing the program submissions. Projects included 38kV Transmission, DOE single circuit 38kV Lines and Regional Distribution projects for clearing in environmentally sensitive areas. Pending response from PREPA.
- LUMA submitted to FEMA single Distribution feeders proposed for vegetation clearing based on criteria for reliability and risks of damages to the PR Grid.
- LUMA provided COR3 and FEMA with updates about where construction can be accelerated based on the shared list of priority projects that continues to be revised regularly. Sharing this information supports the 90-Day Plan, project formulation, obligation, and moving projects to construction.

B. Funding and Reporting

LUMA goals for the next 90 days:

- LUMA expects to submit several Area Plans to the Puerto Rico Energy Bureau (PREB) for approval aligning both Maria and Fiona asset and facility repairs as a comprehensive recovery strategy.
- LUMA will submit to the PREB the Federal Funding report for Q3 of FY2026.

- LUMA will continue to work closely with the PREB and other stakeholders to comply with the Resolutions and Orders issued on February 5, 2026 and February 11, 2026, including the reactivation of the projects listed in Attachment A of the February 11 Resolution.

During the last 90-day period, LUMA completed the following:

- LUMA submitted \$796 million in requests for reimbursements to date.
- LUMA submitted the Q2 FY2026 Federal Funding report to the PREB, highlighting LUMA's progress in executing activities related to federally funded T&D projects.
- LUMA submitted to the PREB a project reconciliation timeline and cost estimates for the projects on the Consolidated Project List, as well as for inactive projects.

C. Environmental and Historic Preservation (EHP)

LUMA goals for the next 90 days:

- LUMA will continue discussions with FEMA Environmental & Historical Preservation (EHP), PREPA, and the State Historic Preservation Office (SHPO) regarding reconsideration on the Monacillos' campus historic elements and, as applicable, agree on viable alternatives to mitigate any impacts associated with the Tier 1 priority Primary Control Center Project.
- LUMA will address any conditions for the Vieques and Culebra Master Plan projects with FEMA EHP guidance.
- LUMA will continue with bi-weekly FEMA EHP meetings and consultations to support project development and execution.
- LUMA will continue environmental field inspections on construction and vegetation projects with FEMA-approved DSOWs. The inspections include assessments of the following:
 - Adherence to requirements for equipment use, vegetation clearing, waste handling, and other activities
 - Employee training in environmental awareness

- Measures being taken to protect endangered and protected species and notification to US Fish and Wildlife Service (USFWS) and Department of Natural and Environmental Resources (DNER) when there is any sighting.
- Ground disturbance management practices
- Compliance with archaeological and/or historic site considerations
- Ensure proper execution of work near bodies of water (buffer zones and/or permits) and consult with US Army Corp of Engineers (USACE) when required.
- Manage waste (e.g., staging, segregation, transportation) and final disposition (landfill, recycling, or reuse)
- LUMA will continue conducting archaeological desktop reviews and Reconnaissance-Survey to support the development of DSOWs.
- LUMA will complete the Archaeological Recognition for Transmission Line 1900 Caguana to Lares.

D. Engineering Management

LUMA goals for the next 90 days:

- Design work will continue for 11 Distribution Feeder Rebuild projects included in the FEMA Tier 1 project list (6 feeders previously submitted and obligated to FEMA and 5 Vieques and Culebra feeders). Obligation process for (5) Vieques and Culebra feeders to continue. Versioning including 406 Hazard Mitigation for the 6 feeders will be submitted to FEMA for review. Complete the design and construction plan for 3505-02 & 1303-02 to start the construction.
- LUMA is continuing to work on improving distribution system models and ensuring that computer-based models match the physical condition of the grid.
- LUMA's Grid Automation program will continue to deploy single-phase and three-phase reclosers and fuse cutouts to improve overall system reliability

by reducing the number of customers impacted by faults on the circuit and shortening restoration times.

During the last 90-day period, LUMA completed the following:

- During this period, LUMA continued with detailed engineering on 6 of the worst-performing distribution circuits and the (5) Vieques and Culebra feeders. FEMA Obligated 6601-03, and the (5) Vieques and Culebra feeders are still in obligation process.
- LUMA continued preliminary engineering design work with existing Architectural and Engineering (A&E) firms toward the development of DSOWs.
- LUMA continued engineering on all projects with FEMA-approved DSOWs.

E. PREPA-LUMA Coordination and Alignment

PREPA and LUMA goals for the next 90 days:

- PREPA and LUMA leadership will participate in regular weekly meetings with COR3, FEMA, and Genera to ensure visibility of project progress, coordination and understanding of common matters, and the identification and resolution of risks that involve points of integration between the entities.
- LUMA will continue to coordinate with PREPA and Genera to support successful operations under the T&D OMA.
- LUMA, PREPA, and Genera will continue to collaborate on the Vieques and Culebra Microgrid Projects.
 - LUMA has assumed project lead responsibilities, including the coordination of project handoffs for the design, construction, and post-production phases for the appropriate operational jurisdictions.
 - Genera has assumed responsibility for operating the controllable generation, as well as the submission of a project for a generator and its procurement.

- LUMA is engaged with COR3 and P3A to continue collaboration on project construction and operational jurisdiction challenges related to the OMA between LUMA and PREPA.

V. Investment Strategy Overview

The Investment Strategy team plays a critical role in shaping and executing the long-term investment strategy for LUMA, ensuring alignment with our mission to transform Puerto Rico's electric grid.

The team's responsibilities include:

- Development of the Long-Term Investment Plan – Designing a forward-looking, data-driven roadmap that aligns capital investments with strategic grid modernization goals.
- Prioritizing Spend & Balancing the Portfolio – Ensuring optimal allocation of resources across programs and projects to maximize value and impact.
- Financial Analysis – Conducting rigorous financial assessments to support investment decisions and ensure fiscal responsibility.
- Regulatory Support – Providing critical inputs and documentation to support regulatory filings and compliance efforts.
- Execution & Risk Assessment – Evaluating the organization's capacity to deliver on planned investments while identifying risks and opportunities.
- Ad-Hoc Reporting & Insights – Developing tailored reports and dashboards to inform decision-making at all levels of the organization.
- Enterprise Collaboration – Facilitating cross-functional discussions to align priorities, share insights, and foster a unified investment approach across LUMA.

Through these efforts, the Investment Strategy team enables LUMA's leadership to make informed, strategic decisions that accelerate grid transformation, enhance reliability, and deliver long-term value to the people of Puerto Rico.

Figure 1.2 summarizes the five investment focuses areas that were designated and provides illustrative components within each area.

Start Annual Budget Process	Develop Long Term Investment Plan	Review Plan Executability	Leadership Review	Track Performance
<ul style="list-style-type: none"> Develop and implement a comprehensive long term investment plan that is aligned with the company's financial and operational goals with the funding levels provided. 	<ul style="list-style-type: none"> Non-Federal Capital Plan Federally Funded (FEMA) 	<ul style="list-style-type: none"> Federal Funds Obligation Materials Resources & Contracts Risk & Opportunities 	<ul style="list-style-type: none"> Engineering & Asset Management Finance Regulatory 	<ul style="list-style-type: none"> Provide monthly overview of year-to-date and full year forecast Re-prioritize of spend based on performance Highlight risks and opportunities

Table 1.1 – Total Obligated Project Estimated Cost by Asset Category and Funding Source (\$M)

Asset	FEMA 428	FEMA 406	A&E	Total LUMA Expected Cost
Distribution – Feeder Rebuild	\$26	-	\$5	\$31
Distribution – Pole Replacement	\$175	\$14	\$22	\$211
Distribution – Streetlighting	\$603	\$55	\$114	\$772
Grid Automation	\$39	\$.4	\$5	\$45
Substation	\$518	\$31	\$59	\$608
Telecommunications	\$400	\$546	\$25	\$971
Transmission	\$183	\$0	\$12	\$195
Transmission – Pole Replacement	\$5	\$.2	\$.7	\$6
Vegetation	\$24	\$357	\$2	\$383
Total	\$1,973	\$1,003	\$245	\$3,221

Table 1.2 – FEMA FY26 Monthly Execution by Asset (\$M)

Asset	July	Aug	Sept	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Total
Distribution - Feeder Rebuild	\$2.5	\$1.9	\$2.5	(\$0.5)	\$0.2	\$0.1	\$4.2	\$5.6	\$10.8	\$16.4	\$16.4	\$17.4	\$77.5
Distribution - Pole Replacement	\$8.9	\$7	\$10.1	\$2.9	\$6.8	\$8.9	\$6.6	\$5.7	\$5.7	\$2.8	\$2.8	\$2.7	\$70.9
Distribution - Streetlighting	\$10.8	\$15	\$10.1	\$17.4	\$9.5	\$7.1	\$20.9	\$20.9	\$21.9	\$19.9	\$14.2	\$11.3	\$179.0
Grid Automation	\$1.8	\$0.2	\$0.8	\$1.2	\$0.7	\$1.4	\$7.3	\$8.3	\$8.9	\$9.1	\$9.3	\$9.6	\$58.6
Substation	\$3.5	\$8.4	\$14.6	\$7.0	\$9.5	\$4.6	\$10.6	\$11.3	\$11.3	\$13.1	\$11.3	\$11.7	\$116.9
Telecommunications	\$10.4	\$19.1	\$29.2	\$10.8	\$14.4	\$11.1	\$19.5	\$22	\$19.3	\$21.7	\$21.8	\$23.7	\$223.0
Transmission	\$0.4	\$0	\$1.1	\$1.2	\$0.7	\$2.3	\$6.3	\$6.3	\$4.9	\$5.1	\$5.4	\$4.7	\$38.4
Transmission - Pole Replacement	\$0	\$1	\$0.3	\$0.1	(\$0.02)	\$0.05	\$1.3	\$1.2	\$1.6	\$2	\$2.8	\$2.7	\$13.0
Vegetation	\$4.5	\$4.2	\$3.3	\$4.9	\$0.8	\$1.6	\$10.5	\$17	\$19.1	\$19.4	\$20.7	\$20.1	\$126.1
Total	\$42.8	\$56.8	\$72.0	\$45.0	\$42.6	\$37.1	\$87.2	\$98.3	\$103.5	\$109.5	\$104.7	\$103.9	\$903.4

Note: July-December

numbers reflect actual financial data as reported to the Puerto Rico Energy Bureau. January-June are budgeted amounts for FY26.

Figure 1.1

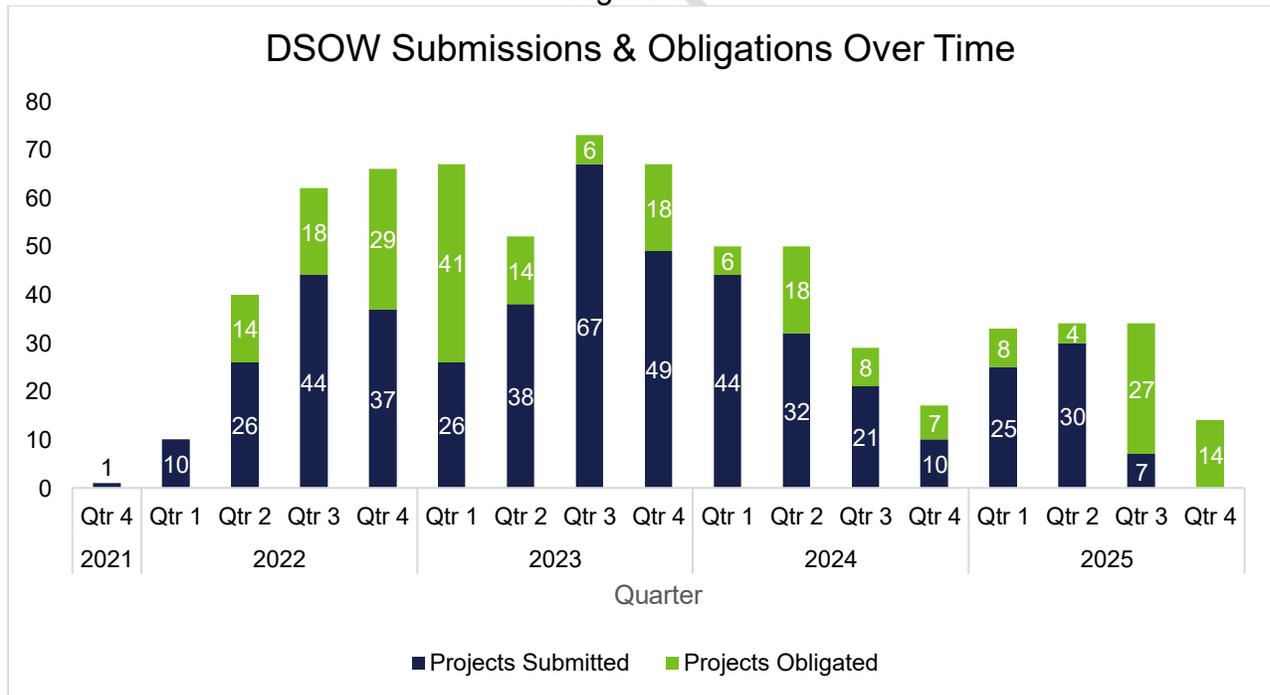
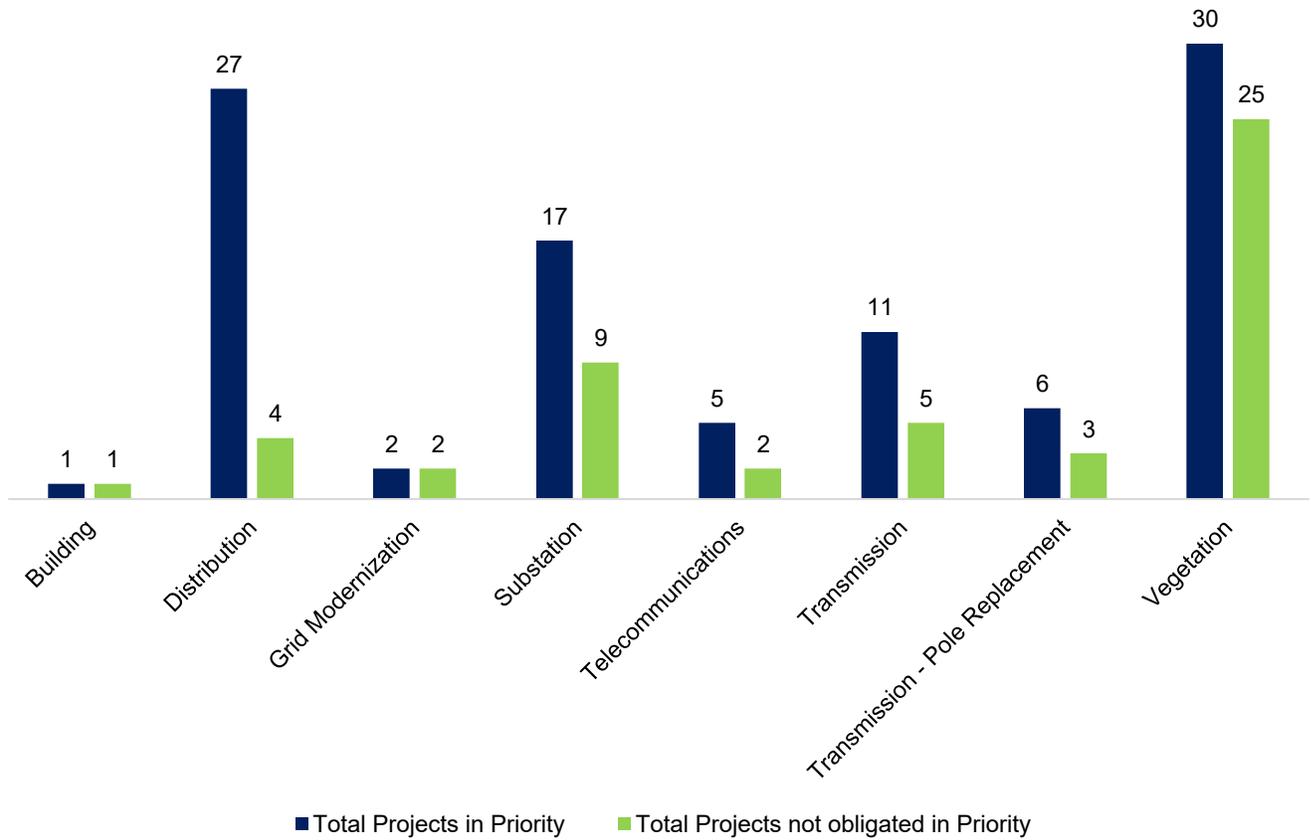


Figure 1.2 – Total Priority Projects

Currently there are 99 projects on the tier 1 priority list, which are divided between the following asset classes.

In the following sections, we list all the projects with their initial DSOB submission dates, revised DSOB submission dates and construction start dates, among several other data points.



VI. Project DSOW Submission and Construction Schedule

To provide clarity and structure around our strategic initiatives, this 90-Day Plan categorizes projects based on their expected time horizon. This approach helps to align priorities, allocate resources effectively, and set realistic expectations for delivery. Each project has been assigned to one of the following timeframes:

- Near-term (2026–2027): Projects that are expected to begin construction within the stated timeframe. These are typically high-priority, foundational efforts with immediate impact.
- Mid-term (2028–2029): Initiatives that build upon near-term work, often requiring more complex planning, cross-functional coordination, or emerging capabilities.
- Long-term (2030 and beyond): Forward-looking projects that align with our long-range vision. These may involve innovation, infrastructure transformation, or initiatives that position us for future success.

Table 1.3 – Number of Priority Projects by Asset Category and Time Horizon (defined by construction start)

Asset Category	Near-Term (2026-2027)	Mid-Term (2028-2029)	Long-Term (2030+)	Total
Buildings	1	0	0	1
Distribution-Feeder Rebuild	2	0	0	2
Distribution-Pole Replacement	0	0	0	0
Distribution-Streetlighting	1	0	0	1
Distribution Automation	1	0	0	1
Grid Modernization	0	2	0	2
Substation	9	0	0	9
Transmission	5	0	0	5
Transmission-Pole Replacement	3	0	0	3
Telecommunications	2	0	0	2
Vegetation	25	0	0	25
Total	49	2	0	51

A. Near-Term Priority Projects Overview & Profile

The near-term priority group includes approximately **49 projects** that are set to commence construction between **2026 and 2027**, pending timely obligation by FEMA. These projects represent a significant portion of the total amount of projects in pipeline and are strategically positioned to deliver early, visible progress on grid transformation. The **estimated cost** for this group is approximately **\$1.7 billion**.

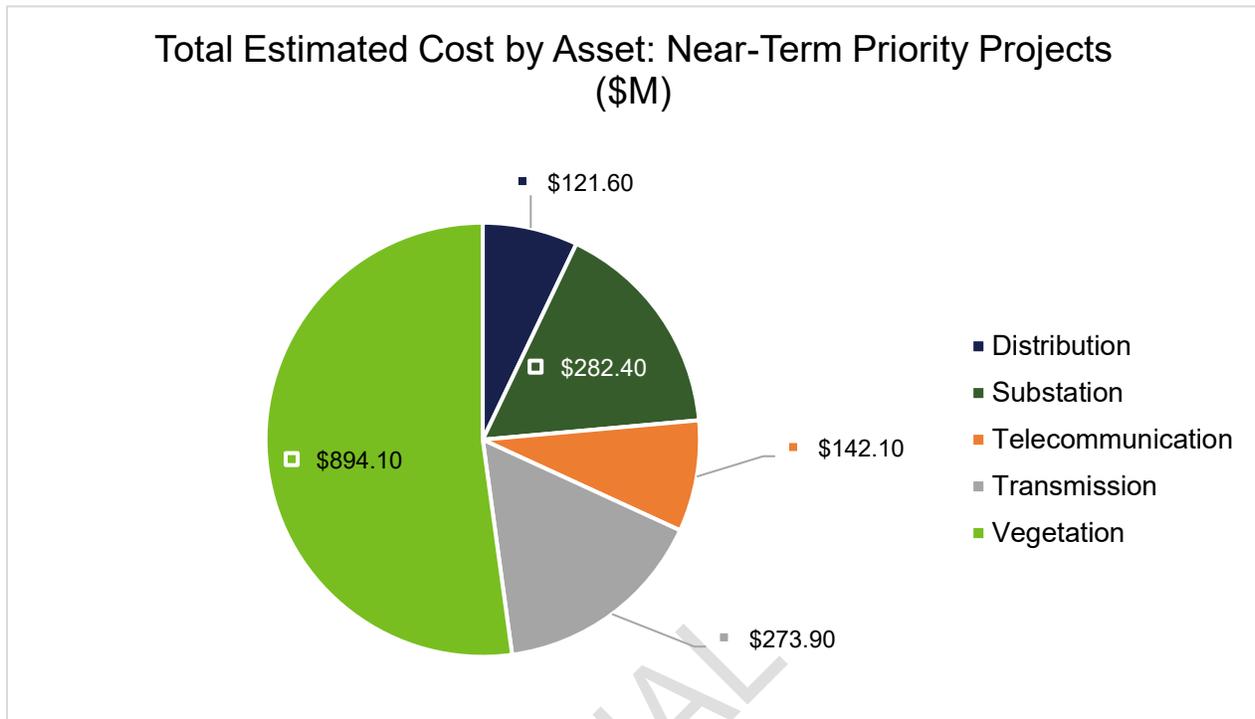
Several factors contribute to the concentration of projects in this horizon:

- A strategic push to deliver **tangible results early** in the program.
- A subset of projects have already completed **preliminary engineering** and are ready to advance.
- Some initiatives are **large in scale** and require early initiation to meet long-term completion targets.
- Many projects involve **preparatory work**—such as demolition, environmental remediation, permitting, and right-of-way access—that must be completed before construction begins.

This phase lays the groundwork for broader transformation efforts and reflects LUMA's commitment to accelerating progress where readiness and impact are highest.

Refer to appendix A for a detailed table of the near-term priority projects.

Figure 1.3



Note: Total LUMA Expected Cost (406+428)

FINAL

Near-Term (2026-2027), Priority Projects

1. Buildings

¹Construction start dates assume timely FEMA obligation of the relevant DSOWs and approval of the underlying contracts by the Financial Oversight and Management Board (FOMB) and P3A, if required. LUMA will be ready to proceed with construction or as soon thereafter as necessary supplies are available.

²The obligated amount represents the CRC net cost. A&E is not included in this amount.

³The revised DSOW submission date includes dates for amendments and revisions. These dates are contingent on timely COR3 revision to submit to FEMA. Projects with N/A do not have a set date for revision or will not require a revised DSOW as of submission of this report.

FEMA Project #	Project Name	Initial DSOW Submission Date	Revised DSOW Submission Date ³	Construction Start Date ¹	Self-Performed Work	Obligation Amount ²
746545*	FAASt [Primary Control Center / Secondary Data Center & Control Room]	Apr-24	N/A	Mar-27	MCW	Pending Obligation

**Note: Primary Control Center DSOW originally submitted under FAASt #657300 in June 2023. FEMA continued EHP review of DSOW during change in FAASt numbers.*

2. Distribution – Feeder Rebuild

¹Construction start dates assume timely FEMA obligation of the relevant DSOWs and approval of the underlying contracts by the FOMB and P3A, if required. LUMA will be ready to proceed with construction or as soon thereafter as necessary supplies are available.

²The obligated amount represents the CRC net cost. A&E is not included in this amount.

³The revised DSOW submission date includes dates for amendments and revisions. These dates are contingent on timely COR3 revision to submit to FEMA. Projects with N/A do not have a set date for revision or will not require a revised DSOW as of submission of this report.

FEMA Project #	Project Name	Initial DSOW Submission Date	Revised DSOW Submission Date ³	Construction Start Date ¹	Self-Performed Work	Obligation Amount ²
801166	FAASt [Feeder Rebuild # 6601-03]	Apr-25	Sep-26	Nov-26	MCW	\$19.8M
165226	FAASt [Feeders Vieques & Culebra]	Dec-22	Apr-26	Jan-27	CW/SPW	Pending Obligation

3. Distribution - Streetlighting

¹Construction start dates assume timely FEMA obligation of the relevant DSOWs and approval of the underlying contracts by the FOMB and P3A, if required. LUMA will be ready to proceed with construction or as soon thereafter as necessary supplies are available.

²The obligated amount represents the CRC net cost. A&E is not included in this amount.

³The revised DSOW submission date includes dates for amendments and revisions. These dates are contingent on timely COR3 revision to submit to FEMA. Projects with N/A do not have a set date for revision or will not require a revised DSOW as of submission of this report.

FEMA Project #	Project Name	Initial DSOW Submission Date	Revised DSOW Submission Date ³	Construction Start Date ¹	Self-Performed Work	Obligation Amount ²
714641	FAASt [Rincón Streetlighting]	Dec-23	Oct-27	Apr-26	CW/SPW	Pending Obligation

4. Distribution - Automation

¹Construction start dates assume timely FEMA obligation of the relevant DSOWs and approval of the underlying contracts by the FOMB and P3A, if required. LUMA will be ready to proceed with construction or as soon thereafter as necessary supplies are available.

²The obligated amount represents the CRC net cost. A&E is not included in this amount.

³The revised DSOW submission date includes dates for amendments and revisions. These dates are contingent on timely COR3 revision to submit to FEMA. Projects with N/A do not have a set date for revision or will not require a revised DSOW as of submission of this report.

FEMA Project #	Project Name	Initial DSOW Submission Date	Revised DSOW Submission Date ³	Construction Start Date ¹	Self-Performed Work	Obligation Amount ²
746309	FAASt [Automation Program Group 30]	Apr-24	N/A	May-26	CW/SPW	Pending Obligation

5. Substation

¹Construction start dates assume timely FEMA obligation of the relevant DSOWs and approval of the underlying contracts by the FOMB and P3A, if required. LUMA will be ready to proceed with construction or as soon thereafter as necessary supplies are available.

²The obligated amount represents the CRC net cost. A&E is not included in this amount.

³The revised DSOW submission date includes dates for amendments and revisions. These dates are contingent on timely COR3 revision to submit to FEMA. Projects with N/A do not have a set date for revision or will not require a revised DSOW as of submission of this report.

FEMA Project #	Project Name	Initial DSOW Submission Date	Revised DSOW Submission Date ³	Construction Start Date ¹	Self-Performed Work	Obligation Amount ²
169058	FAASt - Llorens Torres MC 1106 - Equipment Repair & Replacement	May-22	Jul-26	May-26	MCW	Pending Obligation
169276	FAASt Substation - Viaducto TC - MC 1100 - Equipment Repair & Replacement	Mar-23	Dec-27	Dec-27	MCW	Pending Obligation
723002	FAASt - EPC - Jobos TC	Jun-23	Dec-27	Aug-27	MCW	Pending Obligation
550106	FAASt [Conquistador CH]	Jun-23	May-26	Feb-23	MCW	Pending Obligation
178577	FAASt [Cachete – MC 1526]	Oct-23	Dec-26	Dec-27	MCW	Pending Obligation
682328	FAASt [Bayamón TC - Rebuild]	Nov-23	N/A	Oct-24	MCW	Pending Obligation
746660	FAASt [Minor Protection, Automation, and Control [PAC] Replacement]	Apr-24	Jan-26	Aug-26	MSPW	Pending Obligation
551914	FAASt [Caparra 1912 & 1924]	Jun-24	Aug-26	Feb-27	MCW	Pending Obligation

547187	FAASt - [Substation Component Replacement Program]	Mar-25	Feb-26	Jan-27	MCW	Pending Obligation
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6. IT & Telecommunications

¹Construction start dates assume timely FEMA obligation of the relevant DSOWs and approval of the underlying contracts by the FOMB and P3A, if required. LUMA will be ready to proceed with construction or as soon thereafter as necessary supplies are available.

²The obligated amount represents the CRC net cost. A&E is not included in this amount.

³The revised DSOW submission date includes dates for amendments and revisions. These dates are contingent on timely COR3 revision to submit to FEMA. Projects with N/A do not have a set date for revision or will not require a revised DSOW as of submission of this report.

FEMA Project #	Project Name	Initial DSOW Submission Date	Revised DSOW Submission Date ³	Construction Start Date ¹	Self-Performed Work	Obligation Amount ²
662238	FAASt [Microwave Point-to-Point Backbone]	May-23	N/A	Jun-26	MCW	Pending Obligation
551926	FAASt [SCADA Remote Access and RTU Replacements Group 2]	Sep-23	Sep-26	Apr-26	MSPW	Pending Obligation

7. Transmission

¹Construction start dates assume timely FEMA obligation of the relevant DSOWs and approval of the underlying contracts by the FOMB and P3A, if required. LUMA will be ready to proceed with construction or as soon thereafter as necessary supplies are available.

²The obligated amount represents the CRC net cost. A&E is not included in this amount.

³The revised DSOW submission date includes dates for amendments and revisions. These dates are contingent on timely COR3 revision to submit to FEMA. Projects with N/A do not have a set date for revision or will not require a revised DSOW as of submission of this report.

FEMA Project #	Project Name	Initial DSOW Submission Date	Revised DSOW Submission Date ³	Construction Start Date ¹	Self-Performed Work	Obligation Amount ²
165213	FAASt – Line 5400 – Rio Blanco HP to Daguao TC to Punta Lima TO to Vieques 2501 to Culebra 3801	Nov-22	Jun-26	Feb-27	MCW	Pending Obligation
168483	FAASt - 115kV Line 36400 - Dos Bocas HP to Ponce TC (Transmission)	Aug-22	Sep-26	Nov-27	MCW	Pending Obligation
756997	FAASt [TL 1900 Caguana to Lares TO]	Sep-24	N/A	Nov-27	MCW	Pending Obligation
756999	FAASt [TL 1900 Lares TO to San Sebastian] (Transmission)	Oct-24	N/A	Dec-27	MCW	Pending Obligation
547251	FAASt Line 2400 Dos Bocas HP to America Apparel	Jul-25	Aug-26	Dec-26	MCW	\$50M

8. Transmission – Pole Replacement

¹Construction start dates assume timely FEMA obligation of the relevant DSOWs and approval of the underlying contracts by the FOMB and P3A, if required. LUMA will be ready to proceed with construction or as soon thereafter as necessary supplies are available.

²The obligated amount represents the CRC net cost. A&E is not included in this amount.

³The revised DSOW submission date includes dates for amendments and revisions. These dates are contingent on timely COR3 revision to submit to FEMA. Projects with N/A do not have a set date for revision or will not require a revised DSOW as of submission of this report.

FEMA Project #	Project Name	Initial DSOW Submission Date	Revised DSOW Submission Date ³	Construction Start Date ¹	Self-Performed Work	Obligation Amount ²
711819	FAASt [TL 13400 TC-San German Sect-La Parguera Sect]	Dec-23	N/A	Jul-26	CW/SPW	Pending Obligation
749060	FAASt [Transmission Priority Pole Replacement Program Line 5600 Victoria TC – Añasco TC]	Jun-24	N/A	Jul-26	CW/SPW	Pending Obligation
750151	FAASt [Transmission Priority Pole Replacement Program Line 700 Costa Sur SP – Yauco 2 HP]	Jun-24	N/A	May-26	CW/SPW	\$.3M

9. Vegetation

¹Construction start dates assume timely FEMA obligation of the relevant DSOWs and approval of the underlying contracts by the FOMB and P3A, if required. LUMA will be ready to proceed with construction or as soon thereafter as necessary supplies are available.

²The obligated amount represents the CRC net cost. A&E is not included in this amount.

³The revised DSOW submission date includes dates for amendments and revisions. These dates are contingent on timely COR3 revision to submit to FEMA. Projects with N/A do not have a set date for revision or will not require a revised DSOW as of submission of this report.

FEMA Project #	Project Name	Initial DSOW Submission Date	Revised DSOW Submission Date ³	Construction Start Date ¹	Self-Performed Work	Obligation Amount ²
727608	FAASt [Region 1 San Juan TL - 115kV]	Jul-23	Aug-25	Jun-26	MCW	Pending Obligation
727659	FAASt [Region 2 Arecibo TL - 115kV]	Jul-23	Aug-25	Jun-26	MCW	Pending Obligation
727522	FAASt [Region 3 Bayamon TL - 115kV]	Jul-23	Aug-25	Jun-26	MCW	Pending Obligation
727606	FAASt [Region 4 Caguas TL - 115kV]	Jul-23	Aug-25	Jun-26	MCW	Pending Obligation
727657	FAASt [Region 5 Mayaguez TL - 115kV]	Jul-23	Aug-25	Jun-26	MCW	Pending Obligation
727529	FAASt [Region 6 Ponce TL - 115kV]	Jul-23	Aug-25	Jun-26	MCW	Pending Obligation
727572	FAASt [Region 3 -Bayamon Group A] High Density	Aug-23	N/A	Jun-26	MCW	Pending Obligation
741105	FAASt [All Regions TL - 230kV]	Dec-23	Aug-25	Jun-26	MCW	Pending Obligation
750067	FAASt [Region 2 -Arecibo Group A] Low Density	Nov-24	N/A	Jun-26	MCW	Pending Obligation
750065	FAASt [Region 3 -Bayamon Group A] Low Density	Nov-24	N/A	Jun-26	MCW	Pending Obligation

750066	FAASt [Region 4 -Caguas Group A] Low Density	Nov-24	N/A	Jun-26	MCW	Pending Obligation
750068	FAASt [Region 5 -Mayaguez Group A] Low Density	Nov-24	N/A	Jun-26	MCW	Pending Obligation
750063	FAASt [Region 6 -Ponce Group A] Low Density	Nov-24	N/A	Jun-26	MCW	Pending Obligation
956345	FAASt [Arecibo Region 2 Transmission Line 2400 – Dos Bocas HP to Coronillas 2]	Jun-25	N/A	Jun-26	MCW	Pending Obligation
956348	FAASt [Bayamon Region 3 Transmission Line 10000 – Bayamon Pueblo to Magnolia TO]	Jun-25	N/A	Jun-26	MCW	Pending Obligation
956357	FAASt [Mayaguez Region 5 Transmission Line 1900 – Dos Bocas HP to San Sebastian TC]	Jun-25	N/A	Jun-26	MCW	Pending Obligation
956343	FAASt [Ponce Region 6 Transmission Line 4800 – Toro Negro to Aibonito, Santa Isabel]	Jun-25	N/A	Jun-26	MCW	Pending Obligation
956330	FAASt [Caguas Region 4 - Feeder 3007-03]	Jun-25	N/A	Jun-26	MCW	Pending Obligation
956339	FAASt [Caguas Region 4 -	Jun-25	N/A	Jun-26	MCW	Pending Obligation

	Feeder 3301-01]					
956337	FAASt [Mayaguez Region 5 Feeder 6012-02]	Jun-25	N/A	Jun-26	MCW	Pending Obligation
956331	FAASt [Mayaguez Region 5 Feeder 6014-02]	Jun-25	Jul-26	Jun-26	MCW	Pending Obligation
956340	FAASt [Ponce Region 6 Feeder 5602-02]	Jun-25	Jul-26	Jun-26	MCW	Pending Obligation
956341	FAASt [Ponce Region 6 Feeder 5803-02]	Jun-25	Jul-26	Jun-26	MCW	Pending Obligation
956335	FAASt [San Juan Region 1 - Feeder 2301-02]	Jun-25	Jul-26	Jun-26	MCW	Pending Obligation
956332	FAASt [San Juan Region 1 - Feeder 2401-01]	Jun-25	Jul-26	Jun-26	MCW	Pending Obligation

B. Mid-Term Priority Projects Overview & Profile

The mid-term horizon includes projects that are expected to begin construction between **2028 and 2029**. These initiatives build on the momentum of the near-term phase and focus on expanding modernization efforts across the grid. Projects in this group are typically more complex or dependent on the completion of near-term work. They may also involve longer lead times for design, permitting, or procurement.

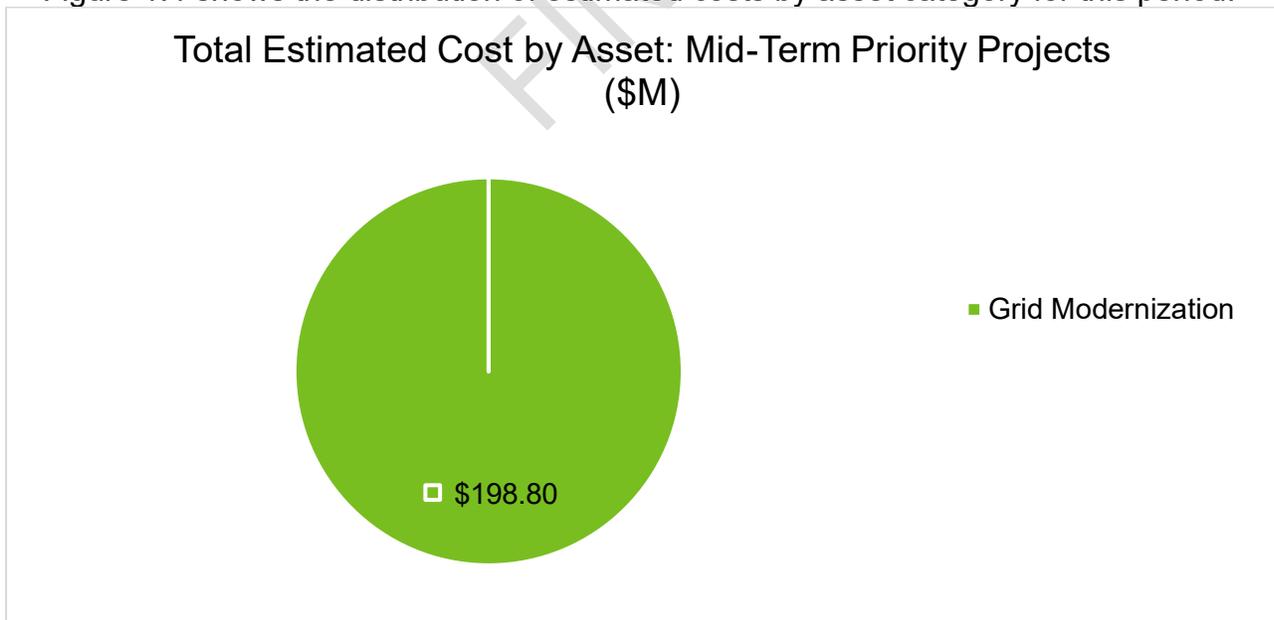
This phase is critical for:

- **Scaling grid automation and resilience** technologies.
- Advancing **regional system upgrades** that require phased implementation.
- Addressing **interdependencies** between asset categories and project sites.

The mid-term group ensures continuity in execution and supports the transition from foundational improvements to more integrated, system-wide enhancements.

- Estimated number of projects: 2
- Estimated in-scope cost: \$198.80 million

Figure 1.4 shows the distribution of estimated costs by asset category for this period.



Note: Total LUMA Expected Cost (406+428)

Mid-Term (2028-2029), Priority Projects

1. **Grid Modernization**

¹Construction start dates assume timely FEMA obligation of the relevant DSOWs and approval of the underlying contracts by the FOMB and P3A, if required. LUMA will be ready to proceed with construction or as soon thereafter as necessary supplies are available.

²The obligated amount represents the CRC net cost. A&E is not included in this amount.

³The revised DSOW submission date includes dates for amendments and revisions. These dates are contingent on timely COR3 revision to submit to FEMA. Projects with N/A do not have a set date for revision or will not require a revised DSOW as of submission of this report.

FEMA Project #	Project Name	Initial DSOW Submission Date	Revised DSOW Submission Date ³	Construction Start Date ¹	Self-Performed Work	Obligation Amount ²
751656	FAASt [Culebra Microgrid]	Jul-24	Dec-26	Jul-29	MCW	Pending Obligation
751655	FAASt [Vieques Microgrid]	Jul-24	Dec-26	Jul-29	MCW	Pending Obligation

C. Long-Term Priority Projects Overview & Profile

The long-term horizon includes projects that are expected to begin **construction 2030 or later**. These initiatives represent the final phase of the 10-Year Plan and are focused on **transformational infrastructure** that requires extensive planning, coordination, and sequencing.

Projects in this group may be:

- **Highly complex**, involving major transmission corridors or regional system reconfigurations.
- Dependent on **regulatory approvals**, environmental reviews, or multi-agency coordination.
- Designed to support **future energy integration**, including renewables and distributed energy resources.

This phase ensures that LUMA’s long-term vision for a **resilient, modern, and sustainable grid** is fully realized.

- Estimated number of projects: 0

- Estimated in-scope cost: \$0 million

VII. Amendments: 428/406 Priorities and Schedule

In accordance with FEMA’s Public Assistance Program requirements, LUMA is working on reconciling funds and amending projects that were initially approved under Section 428 (Fixed Cost Estimate). This process helps identify portions that qualify for Section 406 mitigation, allowing capped funds to be redirected to other projects. Over the past quarter, LUMA has begun revising the first group of 48 agreed-upon projects, aiming to complete the Amendment Request in Grants Portal by the end of Q2 FY2026. Additionally, we have identified projects (both obligated and pending obligation) that may need cost adjustments, scope refinement, and/or reconciliation of completed work.

These amendments are essential to support accurate cost recovery, streamline obligation timelines, and maintain alignment with the Tier 1 priority project list. In the following table we detail the pending submissions up until May 31, 2026.

Table 1.4 – Amendments: 428/406 Priorities and Schedule

Month	Num. of Projects Pending to Submit	428 Estimated Reconciliation*	406 Estimated Reconciliation*
Jan.	2	\$7M	\$5M
Feb.	2	\$.3M	\$.6M
Mar.	6	\$52M	\$6M
Apr.	6	\$224M	\$68M
May	9	\$190M	\$73M
Jun.	4	\$16M	\$14M
TOTAL	29	\$489M	\$167M

Note: *Values are estimates, subject to change

VIII. PREB Reactivation Orders

On February 5, 2026, the Puerto Rico Energy Bureau (PREB) issued a Resolution and Order (R&O) in Case No.: NEPR-MI-2021-0002. This order was later modified by the R&O issued on February 11, 2026. Together, these directives require PREPA to reactivate a list of LUMA projects listed in Attachment A.

This section outlines the reactivation and prioritization of the 70 critical infrastructure projects approved by PREB and will be submitted to FEMA for funding consideration. These projects span multiple asset classes and are essential to advancing grid modernization and resilience efforts across Puerto Rico. The estimated total cost of the projects is approximately \$2.4 billion, reflecting a comprehensive investment in energy reliability, sustainability, and disaster preparedness.

The plan focuses on accelerating design, permitting, and procurement activities to ensure timely execution and alignment with FEMA requirements. Coordination among the PREB, PREPA, and FEMA will be essential to advancing these projects through the approval pipeline and ensuring that federal funding is secured to move them into implementation.

A list of the 70 projects listed in Attachment A to be reactivated is included in the appendix for reference.

IX. Appendix

- Construction timeline, titled **FEMA Project Milestone Report**, as requested by FEMA on September 4, 2025, to be included in prospective submissions of the 90 Day Plan.
- PREB Resolution and Order issued February 11, 2026 with list of projects to be reactivated.

Exhibit 2
FEMA Project Milestone Report
(Excel Spreadsheet, to be submitted via email)

Exhibit 3
*Energy Bureau Resolution and Order dated February 11, 2026
with list of projects to be reactivated*

**GOVERNMENT OF PUERTO RICO
PUBLIC SERVICE REGULATORY BOARD
PUERTO RICO ENERGY BUREAU**

IN RE: REVIEW OF THE PUERTO RICO
ELECTRIC POWER AUTHORITY'S 10-YEAR
INFRASTRUCTURE PLAN – DECEMBER
2020

CASE NO.: NEPR-MI-2021-0002

SUBJECT: FEMA Consolidated Project Plan
and FAASt Settlement.

RESOLUTION AND ORDER

I. Introduction

The Energy Bureau of the Puerto Rico Public Service Regulatory Board (“Energy Bureau”), created under Act 57-2014¹ and expanded through Act 17-2019,² is vested with broad authority to regulate Puerto Rico’s energy sector and oversee compliance with public policy. It is the Energy Bureau’s responsibility to ensure that electricity service in Puerto Rico is reliable, affordable, and developed under Commonwealth energy public policy, including the long-term planning framework established for the electric power system.

In carrying out this oversight function, the Energy Bureau is responsible for evaluating the system-level implications of the reconstruction and modernization strategies submitted for its review, including the extent to which damaged assets by declared natural disasters are adequately addressed, and modernization initiatives are implemented in a manner consistent with the IRP framework and the Modified Action Plan³.

On February 5, 2026, the Energy Bureau issued a Resolution and Order (the “February 5 Order”) establishing an Updated Allocation Framework and directing actions to advance priority Transmission and Distribution (“T&D”) projects within the FEMA Section 428 funding construct.

In that Order, the Energy Bureau required the Parties to undertake specific reconciliation and validation measures designed to confirm the feasibility of implementing the allocation scenario adopted by the Bureau. Among other directives, the Energy Bureau ordered:

- **Genera** to submit a reconciliation plan identifying the amounts proposed to be reclassified from Section 428 to Section 406 mitigation, together with the corresponding timeline required to release Section 428 capacity;
- **LUMA** to identify potential duplication-of-funding conditions, reconcile mitigation components where applicable, confirm whether additional T&D damages exist beyond the inactive portfolio, and provide a schedule for completing those actions;
- **PREPA** to provide project construction timelines and confirm mitigation assumptions; and
- **PREPA** to amend the Consolidated Project List to incorporate the projects identified in Attachment A for resubmission and initial reactivation.

¹ Known as the *Puerto Rico Energy Transformation and Relief Act*, as amended (“Act 57-2014”).

² Known as the *Puerto Rico Energy Public Policy Act*, as amended (“Act 17-2019”).

³ Final Resolution and Order on the Puerto Rico Electric Power Authority's Integrated Resource Plan, *In re: Review of the Integrated Resource Plan of the Puerto Rico Electric Power Authority*, Case No. CEPR-AP-20 18-0001, August 24, 2020 (“IRP Order”).



Through these measures, the February 5 Order established the procedural and financial pathway for advancing projects while preserving alignment with federal eligibility requirements and the Energy Bureau's statutory responsibility to protect ratepayers.

II. Discussion

Following the issuance of the February 5 Order, the Energy Bureau has continued its examination of the inactive project portfolio to advance implementation of the framework adopted therein.

As the Energy Bureau's review has progressed, the Energy Bureau has further assessed the projects identified to include in Attachment A of the February 5 Order. Based on this continued evaluation, the Energy Bureau determines that modification of the Attachment A project list is appropriate to prioritize advancement of projects where greater levels of incurred costs are already present, thereby reducing the potential exposure of expenditures that could otherwise affect ratepayers if implementation were delayed.

This action represents an administrative refinement to further execution. It does not reopen, reconsider, or alter the Energy Bureau's determinations regarding allocation principles, reserve utilization, or reconciliation obligations established in the February 5 Order.

III. Order

The Energy Bureau **ORDERS PREPA** to amend the Consolidated Project List to incorporate the projects identified in the revised Attachment A within ten (10) calendar days of notification of this Resolution and Order, consistent with the determinations set forth herein.

Except as expressly modified herein, all findings, determinations, directives, deadlines, warnings, and requirements contained in the February 5 Order remain unchanged and in full force and effect.

Implementation of the February 5 Order shall continue under the Updated Allocation Framework and associated reconciliation directives previously established by the Energy Bureau. The modification to Attachment A adopted is intended to facilitate orderly advancement of project resubmissions within that existing structure.

Through this action, the Energy Bureau reaffirms that incorporation of priority inactive projects must proceed in a manner that promotes effective use of available federal funding, maintains alignment with applicable FEMA requirements, and reduces the risk that costs associated with delayed or incomplete implementation could ultimately affect ratepayers.

To support these efforts, the Energy Bureau authorizes its staff and consultants to engage in informal technical meetings with representatives and/or consultants of PREPA, to clarify the requirements in this Resolution and Order, as well as other matters related to the request. However, Energy Bureau staff and consultants are not authorized to make binding representations or commitments on behalf of the Energy Bureau. The final authority regarding the evaluation and determination of the information submitted rests exclusively with the Commissioners.

The Energy Bureau **WARNS** PREPA, that any further failure to comply with the Energy Bureau's directives, including the requirement to use and complete provided templates, may subject it to administrative fines and sanctions under Article 6.36 of Act 57-2014, including penalties of up to \$25,000 per day and up to \$250,000 per violation in cases of recurrent or continued noncompliance.



The Energy Bureau **REAFFIRMS** that strict compliance with its instructions is not optional but essential to advancing Puerto Rico's energy system reconstruction and stabilization efforts.

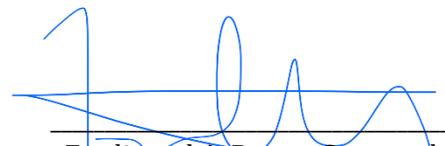
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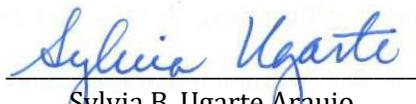
Edison Avilés Deliz
Chairman



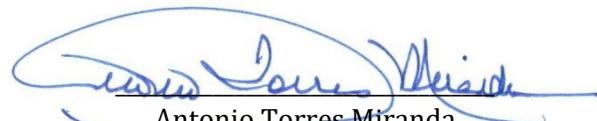
Lillian Mateo Santos
Associate Commissioner



Ferdinand A. Ramos Soegaard
Associate Commissioner



Sylvia B. Ugarte Araujo
Associate Commissioner



Antonio Torres Miranda
Associate Commissioner

CERTIFICATION

I certify that the majority of the members of the Puerto Rico Energy Bureau agreed on February 11, 2026. Also certify that on February 11 2026, I have proceeded with the filing of this Resolution and Order and was notified by email to regulatory@genera-pr.com, legal@genera-pr.com, jfr@ecija.com, jdiaz@ecija.com, sromero@ecija.com; alexis.rivera@prepa.pr.gov; nzayas@gmlex.net; mvalle@gmlex.net; rcruzfranqui@gmlex.net; Yahaira.delarosa@us.dlapiper.com; Emmanuel.porrogonzalez@us.dlapiper.com.

I sign this in San Juan, Puerto Rico, today, February 11, 2026.



Sonia Seda Gaztambide
Clerk

Attachment A: Project Activation List

Items	Project Number	Title	DSOW Submitted?	Total Estimate Incurred Cost	428 Cost	406 Cost	Total Estimated Cost
1	740662	FAASt [Automation Program Group 2] (TL/ Distribution)	Yes	\$23,189,802.99	\$2,600,293.00	\$7,224,272.00	\$9,824,565.00
2	741678	FAASt [Automation Program Group 4] (TL/Distribution)	Yes	\$22,176,812.88	\$3,213,239.22	\$10,499,139.71	\$13,712,378.93
3	705657	FAASt [Automation Program Group 3] (TL/Distribution)	Yes	\$18,817,445.98	\$4,929,019.00	\$19,657,460.00	\$24,586,479.00
4	666894	FAASt [San Juan Streetlighting] (Distribution)	Yes	\$9,279,864.90	\$35,282,713.00	\$3,532,039.00	\$38,814,752.00
5	730657	FAASt [Line 2200 Dos Bocas HP to Dorado TC] (Transmission)	No	\$9,253,031.20	\$103,800,000.00	TBD	\$103,800,000.00
6	704793	FAASt [Yauco Streetlighting] (Distribution)	Yes	\$3,578,073.85	\$17,432,028.00	\$1,639,888.00	\$19,071,916.00
7	704744	FAASt [San Sebastian Streetlighting] (Distribution)	Yes	\$3,475,795.78	\$25,971,963.00	\$3,663,221.00	\$29,635,184.00
8	678794	FAASt [Ponce Streetlighting] (Distribution)	Yes	\$3,450,445.62	\$18,852,071.00	\$1,444,528.00	\$20,296,599.00
9	718971	FAASt [Line 50300 (230kV) from Costa Sur Steam Plant to Aguirre Steam Plant] (Transmission)	Yes	\$3,238,497.73	\$15,889,643.00	\$901,810,364.00	\$917,700,007.00
10	690483	FAASt [Cayey Streetlighting] (Distribution)	Yes	\$2,980,653.60	\$15,993,979.00	\$1,319,139.00	\$17,313,118.00
11	685869	FAASt [Mayagüez TC] (Substation)	No	\$2,917,609.09	\$3,200,000.00	TBD	\$3,200,000.00
12	764707	FAASt [Feeder Rebuild # 6012-02] (Distribution)	No	\$2,862,242.58	\$5,540,622.64	TBD	\$5,540,622.64
13	699814	FAASt [Juana Diaz Streetlighting] (Distribution)	Yes	\$2,857,852.61	\$18,680,447.00	\$1,909,452.00	\$20,589,899.00
14	704931	FAASt [Camuy Streetlighting] (Distribution)	Yes	\$2,832,594.37	\$18,265,434.00	\$2,269,186.00	\$20,534,620.00
15	764705	FAASt [Feeder Rebuild # 6014-02] (Distribution)	No	\$2,798,780.93	\$13,387,462.29	TBD	\$13,387,462.29
16	704862	FAASt [Fajardo Streetlighting] (Distribution)	Yes	\$2,726,930.50	\$13,631,005.00	\$1,104,923.00	\$14,735,928.00
17	678795	FAASt [Arecibo Streetlighting] (Distribution)	Yes	\$2,701,705.05	\$17,274,978.00	\$1,527,389.00	\$18,802,367.00
18	704757	FAASt [Santa Isabel Streetlighting] (Distribution)	Yes	\$2,617,616.95	\$9,707,069.00	\$820,333.00	\$10,527,402.00
19	671396	FAASt [Utuado Streetlighting] (Distribution)	Yes	\$2,599,723.93	\$21,135,871.00	\$2,911,033.00	\$24,046,904.00
20	688623	FAASt [Automation Program Group 1A-8 Feeders] (Distribution)	Yes	\$2,577,701.87	\$1,005,286.00	\$1,877,045.00	\$2,882,331.00
21	724603	FAASt [Cabo Rojo Streetlighting] (Distribution)	Yes	\$2,396,659.73	\$11,029,424.00	\$1,044,683.00	\$12,074,107.00
22	701473	FAASt [Canovanas Streetlighting] (Distribution)	Yes	\$2,151,035.48	\$16,995,906.00	\$1,574,362.00	\$18,570,268.00
23	693543	FAASt [Juncos Streetlighting] (Distribution)	Yes	\$2,135,208.44	\$13,468,580.00	\$1,643,590.00	\$15,112,170.00
24	671400	FAASt [Barceloneta Streetlighting] (Distribution)	Yes	\$1,880,917.99	\$10,053,300.00	\$1,109,633.00	\$11,162,933.00
25	693788	FAASt [Toa Alta Streetlighting] (Distribution)	Yes	\$1,831,642.93	\$7,465,021.00	\$481,369.00	\$7,946,390.00
26	704929	FAASt [San Lorenzo Streetlighting] (Distribution)	Yes	\$1,730,016.45	\$17,124,231.00	\$2,284,857.00	\$19,409,088.00
27	697183	FAASt [Vega Baja Streetlighting] (Distribution)	Yes	\$1,589,931.76	\$11,188,812.00	\$1,117,331.00	\$12,306,143.00
28	690721	FAASt [Guayama Streetlighting] (Distribution)	Yes	\$1,577,001.01	\$7,045,719.00	\$542,958.00	\$7,588,677.00
29	724828	FAASt [Loiza Streetlighting] (Distribution)	Yes	\$1,446,142.33	\$8,349,850.00	\$816,844.00	\$9,166,694.00
30	698432	FAASt [Hormigueros Streetlighting] (Distribution)	Yes	\$1,271,901.70	\$8,618,625.00	\$968,057.00	\$9,586,682.00
31	698522	FAASt [Vieques Streetlighting] (Distribution)	Yes	\$1,232,844.63	\$5,760,781.00	\$519,326.00	\$6,280,107.00
32	690480	FAASt [Humacao Streetlighting] (Distribution)	Yes	\$1,203,691.71	\$9,318,022.00	\$922,000.00	\$10,240,022.00
33	686482	FAASt [Isabela Streetlighting] (Distribution)	Yes	\$1,088,990.74	\$8,712,288.00	\$733,835.00	\$9,446,123.00
34	693615	FAASt [Rio Grande Streetlighting] (Distribution)	Yes	\$960,976.98	\$7,956,012.00	\$700,108.00	\$8,656,120.00
35	750503	FAASt [25 MW BESS Installation and Integration - San Juan] (Substation)	Yes	\$933,346.51	-	\$55,503,065.56	\$55,503,065.56



36	750502	FAASt [25 MW BESS Installation and Integration - Aguadilla] (Substation)	Yes	\$917,517.07	-	\$52,720,520.35	\$52,720,520.35
37	752972	FAASt [4 x 25 MW BESS Interconnections Manati] (Substation)	Yes	\$877,404.95	-	\$57,640,005.67	\$57,640,005.67
38	754350	FAASt [Underground Circuit Feeders - San Juan Group 1] (Distribution)	Yes	\$830,833.49	-	\$15,123,199.33	\$15,123,199.33
39	738671	FAASt [25 MW BESS Installation and Integration - Barceloneta] (Substation)	Yes	\$771,738.90	-	\$55,941,767.50	\$55,941,767.50
40	754351	FAASt [Underground Circuit Feeders - San Juan Group 2] (Distribution)	Yes	\$722,563.30	-	\$7,066,632.80	\$7,066,632.80
41	698427	FAASt [Maricao Streetlighting] (Distribution)	Yes	\$693,123.60	\$6,223,855.00	\$1,028,907.00	\$7,252,762.00
42	724941	FAASt [Aguas Buenas Streetlighting] (Distribution)	Yes	\$656,476.53	\$13,577,880.00	\$1,686,477.00	\$15,264,357.00
43	748180	FAASt [Advanced Sensors Phasor Measurement Units (PMUs), and Wide-Area Monitoring, Protection, and Control (WAMPAC)] (Telecommunication)	Yes	\$578,474.45	-	\$52,804,979.05	\$52,804,979.05
44	704741	FAASt [Moca Streetlighting] (Distribution)	Yes	\$569,073.77	\$22,275,170.39	\$1,110,824.64	\$23,385,995.03
45	724605	FAASt [Guayanilla Streetlighting] (Distribution)	Yes	\$549,460.97	\$9,591,958.43	\$469,904.54	\$10,061,862.97
46	724599	FAASt [Sabana Grande Streetlighting] (Distribution)	Yes	\$476,592.07	\$13,386,336.57	\$725,698.37	\$14,112,034.94
47	752277	FAASt [Substation Ciales 8701] (Substation)	Yes	\$436,437.47	\$359,175.24	\$4,177,144.45	\$4,536,319.69
48	724669	FAASt [Ciales Streetlighting] (Distribution)	Yes	\$432,585.69	\$14,800,410.24	\$773,133.74	\$15,573,543.98
49	724716	FAASt [Quebradillas Streetlighting] (Distribution)	Yes	\$378,967.21	\$13,016,938.52	\$628,110.03	\$13,645,048.55
50	713795	FAASt [Lares Streetlighting] (Distribution)	Yes	\$329,165.18	\$14,590,612.85	\$712,022.01	\$15,302,634.86
51	724670	FAASt [Patillas Streetlighting] (Distribution)	Yes	\$316,938.97	\$10,290,796.35	\$406,586.59	\$10,697,382.94
52	724781	FAASt [Penuelas Streetlighting] (Distribution)	Yes	\$283,235.26	\$9,760,940.60	\$408,490.41	\$10,169,431.01
53	727691	FAASt [Region 1 -San Juan Group C] (Vegetation)	Yes	\$38,329.46	-	\$44,200,121.50	\$44,200,121.50
54	740406	FAASt [Region 1 -San Juan Group B] (Vegetation)	Yes	\$14,548.58	-	\$5,894,785.29	\$5,894,785.29
55	741097	FAASt [Region 1 San Juan Subs/Telecom] (Vegetation)	Yes	\$8,787.49	-	\$1,347,191.63	\$1,347,191.63
56	741098	FAASt [Region 3 Bayamon Subs/Telecom] (Vegetation)	Yes	\$8,365.17	-	\$961,518.65	\$961,518.65
57	740410	FAASt [Region 2-Arecibo Group B] (Vegetation)	Yes	\$8,296.79	-	\$5,425,376.76	\$5,425,376.76
58	740409	FAASt [Region 4-Caguas Group B] (Vegetation)	Yes	\$8,084.15	-	\$23,846,154.02	\$23,846,154.02
59	740414	FAASt [Region 6-Ponce Group B] High Density (Vegetation)	Yes	\$7,563.55	-	\$13,788,400.37	\$13,788,400.37
60	741102	FAASt [Region 5 Mayaguez Subs/Telecom] (Vegetation)	Yes	\$7,244.12	-	\$1,516,985.37	\$1,516,985.37
61	727694	FAASt [Region 4 -Caguas Group C] (Vegetation)	Yes	\$6,393.72	-	\$76,781,710.48	\$76,781,710.48
62	741101	FAASt [Region 2 Arecibo Subs/Telecom] (Vegetation)	Yes	\$6,352.17	-	\$1,058,188.92	\$1,058,188.92
63	740411	FAASt [Region 5-Mayaguez Group B] (Vegetation)	Yes	\$5,962.20	-	\$3,777,166.88	\$3,777,166.88
64	727562	FAASt [Region 5 -Mayaguez Group C] (Vegetation)	Yes	\$5,599.08	-	\$84,411,128.06	\$84,411,128.06
65	727530	FAASt [Region 6 -Ponce Group C] (Vegetation)	Yes	\$5,115.75	-	\$70,421,923.26	\$70,421,923.26
66	727540	FAASt [Region 2 -Arecibo Group C] (Vegetation)	Yes	\$4,692.54	-	\$66,510,486.76	\$66,510,486.76
67	741104	FAASt [Region 6 Ponce Subs/Telecom] (Vegetation)	Yes	\$4,492.45	-	\$1,992,973.53	\$1,992,973.53
68	740408	FAASt [Region 3-Bayamon Group B] (Vegetation)	Yes	\$4,225.96	-	\$11,782,088.78	\$11,782,088.78
69	741100	FAASt [Region 4 Caguas Subs/Telecom] (Vegetation)	Yes	\$3,733.86	-	\$1,428,325.86	\$1,428,325.86
70	727558	FAASt [Region 3 -Bayamon Group C] (Vegetation)	Yes	\$3,251.49	-	\$16,374,246.76	\$16,374,246.76
Total				\$160,335,118.21	\$636,753,768.34	\$1,718,114,606.63	\$2,354,868,374.97

