NEPR

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GOVERNMENT OF PUERTO RICO
PUERTO RICO PUBLIC SERVICE REGULATORY BOARD
PUERTO RICO ENERGY BUREAU

IN RE: REVIEW OF THE PUERTO RICO ELECTRIC POWER AUTHORITY'S 10-YEAR INFRASTRUCTURE PLAN – DECEMBER 2020	**CASE NO**.: NEPR-MI-2021-0002

MOTION TO SUBMIT PREPA'S SEPTEMBER 2026 UPDATE TO THE PREPA-LUMA-GENERA 90-DAY PLAN

TO THE HONORABLE PUERTO RICO ENERGY BUREAU:

COMES NOW the Puerto Rico Electric Power Authority ("PREPA") through its undersigned legal counsel and respectfully informs and requests as follows:

1. On March 26, 2021, the Energy Bureau of the Puerto Rico Public Service Regulatory Board ("Energy Bureau") entered *Resolution and Order* (the "March 26 Order") requiring PREPA to, among other things, "continue reporting to the Energy Bureau and the Federal Emergency Management Agency ("FEMA"), within the next five (5) years, the progress of all ongoing efforts related to the final approval of the submitted projects not yet approved by the Energy Bureau".

2. On July 15, 2021, LUMA Energy, LLC and LUMA Energy ServCo, LLC (collectively, "LUMA") submitted *Motion Submitting Corrected LUMA Presentation at Technical Conference of July 11, 2021and Requesting Approvals of Matters Presented and Proposed during the Technical Conference* ("July 15th Motion"). Among other things, LUMA proposed that reporting in this docket occur quarterly and that updates to the 90-Day Plan relating to the 10-Year Infrastructure Plan be

provided to the Energy Bureau during the last month of each quarter, at the same cadence as they are provided to FEMA. *See* July 15th Motion at 8–9.

3. On September 21, 2021, PREPA and LUMA jointly filed a Motion titled *Motion Submitting September 2021 Update to PREPA-LUMA 90 Day Plan* ("September 21 Motion"). In the September 21 Motion, LUMA and PREPA stated that in the future, they would continue to file the PREPA-LUMA 90-Day Plans instead of 90-Day updates of the 10-Year Infrastructure Plan, given that FEMA only required the 90-Day Plans. *See* the September 21 Motion, page 4.

4. PREPA hereby submits, as *Exhibit I* to this Motion, the September 2026 Update to the PREPA-LUMA-Genera 90-Day Plan. The update describes the ongoing coordination among PREPA, LUMA, and Genera PR LLC; identifies each entity's principal areas of focus; and summarizes the key activities and milestones anticipated over the next ninety (90) days in connection with implementing PREPA's 10-Year Infrastructure Plan and FEMA-funded projects.

WHEREFORE, PREPA very respectfully requests that the Energy Bureau **TAKE NOTICE** of the foregoing and **APPROVE** PREPA's September 2026 Update to the PREPA-LUMA-Genera 90-Day Plan.

RESPECTFULLY SUBMITTED.

In San Juan, Puerto Rico, on the 5th day of November 2026.

CERTIFICATE OF FILING AND SERVICE: It is hereby certified that this document was filed with the Office of the Clerk of the Energy Bureau through its electronic filing system, available at https://radicacion.energia.pr.gov/login. It is further certified that a file-stamped copy of the foregoing document was served upon the parties in the

above-captioned proceeding, through their counsels of record, at the following email addresses: LUMA Energy, LLC and LUMA Energy ServCo, LLC: laura.rozas@us.dlapiper.com; Yahaira.delarosa@us.dlapiper.com; margarita.mercado@us.dlapiper.com; emmanuel.porrogonzalez@us.dlapiper.com. Genera PR LLC: jfernandez@ecija.com; jdiaz@ecija.com; eramos@ecija.com.

GONZÁLEZ & MARTÍNEZ LAW OFFICES P.S.C.
1509 López Landrón, Bldg.
Seventh Floor
San Juan, PR 00911-1933
Tel.: (787) 274-7404

s/ Mirelis Valle Cancel
Mirelis Valle Cancel
RUA No.: 21,115
E-mail: mvalle@gmlex.net

Exhibit I – PREPA's September 2026 Update to the PREPA-LUMA-Genera 90-Day Plan









FEMA

PREPA-LUMA-Genera 90-Day Plan

September 2026

LUMA

Puerto Rico Electric Power Authority

CENTRAL OFFICE FOR RECOVERY, RECONSTRUCTION AND RESILIENCY
COR3

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I. Introduction

In accordance with the directive received from the Federal Emergency Management Agency (FEMA) to produce a 90-Day Plan, this document captures an overview of the key next steps and progress made on FEMA-funded projects for the Puerto Rico electrical system.

On June 1, 2021, LUMA assumed overall responsibilities for Puerto Rico Electric Power Authority's (PREPA) Transmission and Distribution (T&D) System as outlined within the Operations and Maintenance Agreement (OMA) between PREPA, Puerto Rico Public-Private Partnership Authority (P3A), and LUMA. Upon execution, PREPA refocused its efforts on projects in the Generation and Dams, Hydro, and Irrigation asset categories; while projects in the Transmission, Distribution, Substations, IT/Telecom, Buildings, and Environmental asset categories ("T&D Projects") were transitioned to and become the responsibility of LUMA.

On July 1, 2023, GeneraPR assumed overall responsibilities for PREPA's Generation System as outlined within the OMA between PREPA, P3A, and Genera. Upon execution, PREPA refocused its efforts on projects in the Dams, Hydro, and Irrigation asset categories, while projects in the Legacy Generation Asset categories ("Generation Projects") were transitioned to and became the responsibility of GeneraPR.

This 90-Day Plan provides information on areas of coordination among PREPA, LUMA, and Genera, as well as focus areas specific to each.

II. Overview of Focus Areas for the Next 90-Days

The content below summarizes the next steps across the following four areas: 1) Federal Grant Management; 2) Environmental and Historic Preservation (EHP); 3) Engineering Management; and 4) Enterprise Project Management (EPM).

Federal Grant Management

PREPA Focus Areas

- Resubmission of other 428/406-hazard mitigation plan (HMP) projects are ongoing, with emphasis on submitting Scopes of Work (SOW) to COR3 and FEMA for compliance with EHP requirements.
    - PREPA is working alongside FEMA and COR3 to organize approved detailed SOWs into logical groupings for Project Formulation submissions (*Detailed SOWs*). This includes reconciliation of the Dams Minor Repairs project and others across the portfolio.
    - The logical grouping of the SOWs considers EHP limitations in evaluating all environmental impacts under one area. This topic is discussed in more detail under the EHP Section.
    - PREPA continues to revise *Detailed SOWs* in accordance with FEMA 406-Mitigation and EHP feedback and comments.
        - Comments from written responses and meetings conducted with FEMA on 406-mitigation are under review and inclusion for detailed DSOW submissions.

- As of August 31, 2026, four (4) projects remain in the applicant resubmission queue and are awaiting additional information from project designers to advance to the next stage:
    - One project will remain in the resubmission queue until design information becomes available:
        - Guayabal Dam Repair and Mitigation Project (awaiting Task Order approval and designs),
    - Based on the comments received by FEMA EHP, additional studies are required prior to resubmission of the following projects, and PREPA is in the process of acquiring contractors to perform these studies including surveys and geotechnical investigations in addition to contracting US Army Corps of Engineers for project continuation:
        - Toro Negro Hydroelectric System,
        - Rio Blanco Hydroelectric System, and
        - Caonillas Hydroelectric Plant No. 1

- In the previous quarter PREPA submitted a total of four (4) DSOW. Two projects cannot be processed until new RFIs are satisfied. One project was obligated, with an amendment ensuing as designs become avaialble.
    - Dams Minor Repairs – under FEMA review
    - Garzas Dredging Project – pending new RFI
    - Guerrero Dredging Project – pending new RFI
    - Guajataca Dam Repairs and Mitigation Project
        - Initial Obligation of $566,085,576.00 (net)
        - Final Obligation of $1,234,914,422.95 (net – pending)
        - Subsequent revision required for mitigation and environmental final reviews and compliance.

- In addition-and furthermore-to the previously listed projects, PREPA anticipates the resubmission of multiple dredging projects. These submissions will incorporate the relevant EHP information and mitigation information, per FEMA's June 2026 commitment letter request and November 2025 mitigation request. The priorities have been established, as listed below, based on the complexity of the project, technical information available, and cost. Of the projects noted, PREPA anticipates five (5) Dredging Projects DSOWs to be within the FEMA review queue next quarter, with additional resubmissions based on recent RFIs from FEMA staff.
    - Notes:
        - FEMA has determined that 30% design (minimum) must be included in the DSOW submissions. 30% designs have been completed for all eleven (11) dredging projects.
        - Mitigation conceptual designs have been completed for two (2) projects and two additional projects should have conceptual designs completed by next quarter.
        - Lastly, FEMA has instructed PREPA to submit

commitment letters for all projects that anticipate land acquisition.
        - Five (5) projects have been submitted to FEMA thus far, however outstanding information noted above is required to continue to review process.
    - For the following quarter PREPA intends to submit the following projects with the mitigation and land acquisition details included:
        - Dos Bocas Reservoir Dredging (submitted jointly with the Caonillas Reservoir Project)
        - Caonillas Reservoir Dredging (submitted jointly with the Dos Bocas Reservoir Project)
        - Loco Reservoir Dredging
        - Garzas Reservoir Dredging
        - Guineo Reservoir Dredging

- Due to delays associated with the initiation of the geotechnical program for the Irrigation Canal, and modifications to the final designs PREPA anticipates a final DSOW submission for two components of the FAASt Irrigation Canal Projects for next quarter:
    - Guamani Canal – South Coast Irrigation District (September 2026)
    - Juana Diaz Canal – South Coast Irrigation District – submission projected November 2026 pending design documentation

- PREPA will work with FEMA to respond to any outstanding RFIs.
    - This previous quarter PREPA received two additional RFIs with regards to the land acquisition and land rental requirements needed for project execution. Although the RFIs apply to multiple projects, FEMA requires the submission of commitment letters by PREPA for the acquisition and rental process of the following projects:
        - Garzas
        - Guerrero
    - This previous quarter PREPA responded to one RFI for the Dams Minor Repairs project and is under FEMA review
    - Additionally, two RFIs remain pending:
        - Toro Negro Hydroelectric Conveyance System
        - Caonillas Hydroelectric Plant No. 1

- Pursuant to communications with FEMA, PREPA will be evaluating and proposing hazard mitigation proposals within the next quarter for the following:
    - Guajataca Dam

- PREPA will submit progress and financial quarterly reports for the period ending June 30, 2026 on all 428 and 404-obligated projects.

- Lastly, PREPA will submit the following requests to FEMA for review and approval:
    - Time extension requests will be submitted next quarter for the following projects:
        - Guajataca Dam Repairs and Mitigation

        - Guayabal Dam Repairs and Mitigation
        - Rio Blanco Hydroelectric System Conveyance
        - Toro Negro Hydroelectric System Conveyance
        - Caonillas Hydroelectric Power Plant No. 1 Repairs
    - Additionally, in continuation with the overall design-build strategy discussed with FEMA Region 2, PREPA will be submitting formal requests to move forward with that strategy using USACE as contract managers for the following projects:
        - Rio Blanco Hydroelectric System Conveyance
        - Toro Negro Hydroelectric System Conveyance
        - Caonillas Hydroelectric Power Plant No. 1 Repairs

Environmental and Historic Preservation

PREPA Focus Areas

- Resubmission of other 428/406-hazard mitigation plan (HMP) projects are ongoing, with emphasis on submitting Scopes of Work (SOW) to COR3 and FEMA for compliance with EHP requirements.
    - FEMA EHP requested that projects be submitted by operational system to support higher level NEPA review and reduce the number of required environmental documents.
    - PREPA is coordinating with FEMA and COR3 to group approved detailed SOWs logically for Project Formulation.
    - Grouping considers EHP evaluation limits, NEPA requirements, and resource constraints for FEMA and PREPA staff.
    - Recent issues threaten progress toward DSOW submission, including:
        - Designers advised that South Coast Irrigation District segments must be submitted individually due to delays in geotechnical investigation approvals and REC issuance.
        - Operational system groupings can delay entire project sets because NEPA review cannot begin until the most complex project is fully defined.
        - Guajataca Dam work is particularly complex due to storm damage, age, hydraulic fill construction, and karst geology. The current strategy would delay all projects within Isabela Operational District.
        - PREPA has raised concerns regarding how FEMA is defining “systems” for environmental review purposes. If the systems approach is based on PREPA’s operational water systems, inconsistencies arise—for example, FEMA has treated the Dos Bocas–Caonillas system as a unified system requiring integrated review, while not applying the

same standard to the Super Aqueduct, which receives water from Carraízo, Caonillas, and Dos Bocas. Carraízo was reviewed independently without requiring downstream integration. PREPA cautions that applying system logic inconsistently may result in overly broad system definitions that could necessitate large, multi-project environmental reviews and delay obligations.

    - PREPA proposes using the Dos Bocas and Caonillas Reservoir Dredging projects as pilot cases for implementing the FEMA EHP process.
    - PREPA continues revising detailed SOWs based on FEMA 406 Mitigation and EHP feedback.

- Complete EHP checklist and documentation requirements for all PREPA projects based on information received by project designers.
    - PREPA is actively contracting the studies that designers deemed necessary for environmental compliance. Although PREPA requested concurrence from FEMA on the requisite studies, FEMA indicated that they could not provide concurrence.
    - PREPA is also contracting technical support from USACE on NEPA compliance to help assist FEMA and PREPA finalize formulation of projects and identify any connected actions.

- Respond to any EHP RFIs. Two (2) current EHP RFIs are pending response from PREPA, including:
    - Toro Negro Hydroelectric System – pending additional studies
    - Caonillas Hydroelectric Plant No. 1 – pending additional studies

- Alongside our FEMA partners, PREPA anticipates the initiation of the formal EHP reviews (NEPA process) for the following projects:
    - Dos Bocas & Caonillas Dredging (EHP review ongoing jointly)

- In conjunction with the DSOW submission, PREPA is establishing meetings with FEMA EHP to discuss the environmental review process for the dredging program, which considers the removal of over 4 million cubic yards of sediment from eleven reservoirs.

Engineering Management

PREPA Focus Areas

- Due to the complexity of the water assets projects, PREPA requested technical assistance from USACE under an umbrella Memorandum of Agreement (MOA) to provide support with design, project management, and construction management (as needed). MOA Work Order 2 for USACE to provide technical assistance was signed and approved the previous quarter.
    - In accordance with Work Order 2, PREPA has issued eleven task requests for technical support to

evaluate designs and provide assistance the PREPA Project Management Office (PMO) in managing projects. USACE comments have been provided for all 30% dredging designs.
    - Additionally, in anticipation of programmatic schedules, PREPA is working with USACE to submit a programmatic scheduling plan. Technical Assistance will be needed by Federal Partners. This work falls under Task 002 and should provide the details requested in FEMA's Consolidated Project Plan List Final Submittal Request submitted September 4, 2025. USACE and PREPA are in the process of providing updates to the schedule per changes requested by the designers prior to formal issuance.

- PREPA is working to formalize three additional Work Orders for support from USACE. These work orders are to assist with the geotechnical studies, surveys, and design of the following projects:
    - Rio Blanco Hydroelectric Project
    - Toro Negro Hydroelectric Project
    - Caonillas Hydroelectric Plant No. 1 Project.

- Dredging Projects:
    - Two architectural and engineering (A/E) design firms were selected for the dredging projects: CSA and AECOM.
    - Planning Phase technical reports were prepared and submitted by the designers to PREPA detailing the project overviews, considerations, and projected alternatives for nine of eleven dredging projects.
    - As of fourth quarter of 2025, 30% design documents were received for the following dredging projects:
        - Caonillas Reservoir Dredging
        - Guajataca Reservoir Dredging
        - Garzas Reservoir Dredging
        - Guerrero Reservoir Dredging
        - Loco Reservoir Dredging
        - Lucchetti Reservoir Dredging
        - Guayo Reservoir Dredging
        - Guayabal Reservoir Dredging
        - Dos Bocas Reservoir Dredging
        - Matrullas Reservoir Dredging
        - Guineo Reservoir Dredging
    - 30% designs recommend land acquisition and property rental to ensure proper execution of the work. PREPA is in the process of evaluating proposed properties prior to continuation of subsequent design studies.
        - Studies commenced in June of 2026 and will continue at a minimum for the next 120 days.
    - Although 30% dredging design packages are completed, PREPA with direct coordination with FEMA is assessing and developing hazard mitigation designs and proposals for the multiple dredging projects. As the mitigation component must be included in the original project submission anticipated delivery dates of full 30% designs

(dredging and mitigation). Mitigation conceptual designs for all eight dredging projects that incorporate mitigation will be available by February 2027.

- Guajataca Dam Project: given the scope and complexity of the project, specialized skillsets are required, and PREPA management has finalized the evaluation of the contract structure to receive such services from USACE. Technical studies and project design are currently under development.
    - USACE and PREPA are coordinating the next Work Order for the design-build (immediate needs) contract .
    - PREPA will coordinate with FEMA on 406-mitigaiton alternatives based on the proposed solution as those designs become available.

- PREPA continues to advance designs for the Irrigation Canal Systems. Based on the size of the South Coast Irrigation District, the designers will submit 30% design information for this project by segment. Due to delays associated with the approval of geotechnical investigations the project schedules have been adjusted. Additional delays with relation to land boundary surveys were experienced.
    - 100% Designs were received at the end of the fourth quarter of 2025, with revisions in March of 2026 for Guamani Main Canal, which comprises the South Coast Irrigation District. Design revisions are complete and DSOW development is ongoing.
    - Due to scheduling delays associated with REC approval geotech and survey subcontractors' availability is limited to Q2, Q3, and Q4 of the irrigation canals. As such preliminary designs are at later dates:
        - Juana Diaz Canal prelim designs are anticipated by September 2026
        - Patilllas Canal prelim designs are anticipated by December 2026.

- IT/OT Telecoms final designs are ongoing (design-build).
    - The project required an amendment to include additional functionality to the system. These designs are under development and awaiting geotechnical investigations in addition to project amendment approval from FEMA.

Enterprise Project Management ("EPM")

PREPA Focus Areas

- PREPA will be migrating EPM to Smartsheets for higher visibility. This process will be finalized by next quarter.
- Continuing to manage project schedules, tasks, budgets, and progress in PREPA's system of recording, MS Project Online.
- PREPA will rely on USACE for a master schedule of the projects associated with Task Order 2, which was issued for the creation and management of a program master

projects schedule.

- Continuing to refine project management controls and artifacts aligned with federal requirements.
- Continuing integration of federally funded projects into PREPA's EPM program to allow for project management across the entire portfolio, including non-federally funded projects.
- Refine MS Power BI reporting dashboards and develop standard reporting at the portfolio level.
- Monitor and manage implementation progress through the EPM program.











FEMA

GeneraPR

90-Day Plan

SEPTEMBER 2026

CENTRAL OFFICE FOR RECOVERY, RECONSTRUCTION AND RESILIENCY
COR3
GOVERNMENT OF PUERTO RICO

Puerto Rico Electric Power Authority

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INTRODUCTION

This document outlines the progress and outlines the critical next steps for FEMA-funded projects related to Puerto Rico's electrical system, in accordance with FEMA's 90-Day Plan requirement for FAASt projects.

Under the terms of the T&D O&M Agreement, LUMA assumed responsibility for PREPA's transmission and distribution system ("T&D System") on June 1, 2021. Since then, LUMA has overseen all projects involving transmission, distribution, substations, IT/Telecom, buildings, and environmental asset categories were now LUMA's responsibility. PREPA in turn, retained responsibility for projects related to fossil-fueled generation, dams, hydroelectric, and irrigation asset categories.

On January 23, 2023, Genera entered into the LGA O&M Agreement to operate and PREPA's Legacy Generation Assets ("LGA") which include base-load generation plants and combustion turbine peaking units. As of July 1, 2023, Genera formally began acting as PREPA's agent for all pending and future generation projects related to the LGA. PREPA continues to manage projects related to hydroelectric generation, dams, and irrigation systems.

This 90-Day Plan highlights the coordination among PREPA, LUMA, and Genera, with a focus on Genera's areas and upcoming activities.

FOCUS AREAS FOR THE NEXT 90 DAYS

PREPA-LUMA-GENERA Coordination and Alignment

- PREPA, LUMA and Genera leadership continue to participate in regular weekly meetings with COR3 and FEMA to ensure project visibility, coordination and risk mitigation.
- PREPA, LUMA and Genera continue coordination to support successful operations under both the T&D O&M OMA and the LGA O&M OMA.

Federal Grant Management

In the next 90 days, Genera will focus on:

- Advancing LGA project amendments for SOW and cost alignment, along with new project formulation, grant coordination, and supporting documentation to facilitate FEMA and COR3 review, obligation, reimbursement, and compliance. Planned DSOW submissions and formulation priorities are summarized in the "Genera Submission of Detailed SOWs" table.
- Continuing coordination with technical contractors, FEMA, and COR3 to organize approved Scopes of Work (SOWs) into logical Detailed Scope of Work (DSOW) submissions that consider EHP review requirements and project-area impacts.
- Supporting BESS, Peakers and Gasification's grant management activities, including procurement coordination, construction and demolition progress tracking, equipment delivery documentation, schedule-risk monitoring, and alignment with applicable FEMA and COR3 requirements.
- Coordinating with Engineering, Procurement, Regulatory, and

Grants teams to address open items that may affect formulation, environmental review, implementation timelines, or reimbursement readiness.

- Continuing ER1 cost-share coordination for applicable LGA projects, including documentation support and disbursement follow-up.
- Submitting required progress and financial quarterly reports for all Section 428 and Section 404 projects to COR3.

Environmental and Historic Preservation Coordination

In the next 90 days, Genera will focus on continuing the coordination during the weekly meetings currently being held between FEMA, COR3 and Genera with the EHP team to facilitate execution and compliance of all the projects in the pipeline.

Engineering Management

In the next 90 days, Genera will focus on the following:

- Advancing engineering, construction coordination, equipment delivery, design development, and implementation activities for the BESS and Peakers projects.
- Supporting project readiness and execution for the Peakers program, including demolition planning, procurement coordination, engineering support, equipment management, and site preparation activities.
- Advancing the Gasification Projects through continued engineering coordination, technical documentation development, contractor engagement, procurement support, and alignment with FEMA, COR3, PREPA, and other key stakeholders.
- Coordinating with engineering firms, contractors, plant personnel, and internal teams to address technical requirements, site access,

construction sequencing, equipment integration, and project schedules.

- Monitoring engineering deliverables, procurement activities, project milestones, and technical matters that may affect FEMA compliance, environmental review, reimbursement, or implementation timelines.

These are the highlights of the RFPs that Genera currently has in progress for the upcoming 90 days:

	PROCUREMENT PROCESS STAGE				
COMPONENT TYPE	**PENDING PUBLICATION**	**EVALUATION**	**INTENT TO AWARD**	**AWARDED**	**TOTAL**
BESS	0	0	0	5	5
FUEL EFFICIENCY	17	0	0	1	18
POWER PLANT REPAIRS	25	9	0	0	34
CRITICAL COMPONENTS	3	2	2	34	41
LEGACY GENERATION PROJECTS	0	0	2	14	16
PEAKERS	1	0	0	0	1
TOTAL	**46**	**11**	**4**	**54**	**115**

Enterprise Project Management ("EPM")

Over the next 90 days, Genera will focus on the following priorities:

- Advancing LGA projects, including repairs, system improvements, and hazard mitigation measures.
- Managing project schedules, tasks, budgets, and progress through Genera's system of record.
- Maintaining project controls and documentation aligned with FEMA, COR3, and federal requirements.
- Monitoring progress and elevating key cost, schedule, scope, or compliance risks.

GENERA SUBMISSION OF DETAILED SOWS

The following table provides the status of the Detailed SOWs (DSOW) Genera expects to PREB and FEMA. As they are identified, additional dates will be added in future updates.

Q3 GENERA PR 90-DAY PLAN

PROJECT NAME	PREB SUBMISSION	PREB Approval	COR3/FEMA Submission	COR3/FEMA Approval
164988- Generation Fleet Project - Reconciliation version 406 HMP- V2	N/A	N/A	Completed	Under Review
1063798- Vieques and Culebra Generator & BOP- will serve as redundancy **mitigation** for the loss of service of overhead Transmission Line 5400 from Rio Blanco HP to Daguao TC and in a system approach to the recovery plan for the island feeder and substation, with segments within Vieques Island and Culebra Island that will support the construction of the new Vieques and Culebra	N/A	N/A	Completed	Under Review
670036- Design Fire Pump Project- Power Plant fire suspression system repairs.	Completed	Completed	Completed	Pending Obligation
673691- Equipment an Material- Critical Components & Fuel Efficiency adjustments - V9	N/A	N/A	Completed	Completed
817248- Power Plant Repairs & System Restoration- SOW Change	N/A	N/A	October	TBD
948766- Physical Security- Island wide security component repairs	Completed	Completed	Completed	Under Review
Legacy Generation Assets (LGA) Projects- Cost Aligment (Multiple)	N/A	N/A	November	TBD
1066799- Gasification, Conversions and Repairs (San Juan, Palo Seco & Cambalache)	Completed	Completed	Completed	Under Review

OBLIGATED PROJECTS CONSTRUCTION PROGRESS

Q3 GENERA PR 90-DAY PLAN

PW #	FEMA ID	Project Title	Percentage of Completion 2026 Q3	Percentage of Completion 2026 Q2	Change from Previous Quarter Plan
10571	669498	FAASt Aguirre Power Plant Infrastructure Projects 001	81%	81%	0%
10568	669233	FAASt Aguirre Power Plant 002 Units 1 & 2 Projects	99%	98%	1%
10622	669815	FAASt Aguirre Power Plant 003 Combined Cycle	89%	85%	4%
108019	754801	FAASt Repair Unit 9 San Juan Steam Plant	0%	0%	0%
108108	816612	FAASt Continuous Emission Monitoring Systems (CEMS) (Generation	0%	0%	0%
108115	817248	FAASt Power Plant Repairs & System Restoration (Generation)	0%	0%	0%
10608	667744	FAASt San Juan Power Plant 004 - Auxiliary Infrastructure	100%	100%	0%
10607	663383	FAASt Cambalache Power Plant Permanent Repair	95%	95%	0%
10615	662947	FAASt San Juan 001 – Units 5 & 6	91%	90%	1%
11085	687480	FAASt San Juan Plant 002 – Units 7 & 8	98%	90%	8%
10702	672950	FAASt Costa Sur Permanent Repairs	59%	59%	0%
10694	673006	FAASt Costa Sur 002 -Infrastructure projects	85%	85%	0%
10606	662957	FAASt Palo Seco Steam Plant Unit 3-4	88%	88%	0%
10609	671481	FAASt Palo Seco Steam Plant Permanent Repairs	96%	95%	1%
11855	164988	FAASt Generation Fleet Project	15%	5%	10%
108066	767305	FAASt Auxiliary Equipment	20%	15%	5%

PREPARATION FOR CLOSEOUT

PW #	FEMA ID	Project Title	% of Completion Q2 2026
10608	667744	FAASt San Juan Power Plant 004 - Auxiliary Infrastructure	100%



FEMA

OFICINA CENTRAL DE RECUPERACIÓN, RECONSTRUCCIÓN Y RESILIENCIA
COR3







90-Day Plan

September 14, 2026

LUMA

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I. Nomenclature

Acronym	Meaning
A&E	Architecture & Engineering
CDBG-DR	Community Development Block Grant – Disaster Recovery
COR3	Central Office for Recovery, Reconstruction and Resiliency
CRC Net Cost	Consolidated Resource Center Net Cost
CW	Contracted Work
DOE	U.S. Department of Energy
DSOW	Detailed Scope of Work
EHP	Environmental and Historic Preservation
FEMA	Federal Emergency Management Agency
HUD	United States Department of Housing and Urban Development
ISOW	Initial Scope of Work
MCW	Mostly Contracted Work
MSA	Master Services Agreement
MSPW	Mostly Self-Performed Work
OIG	Office of Inspector General
OMA	Operations and Maintenance Agreement
P3A	Puerto Rico Public–Private Partnerships Authority
PR	Puerto Rico
PRDOH	Puerto Rico Department of Housing

Acronym	Meaning
PREB	Puerto Rico Energy Bureau
PREPA	Puerto Rico Electric Power Authority
PSP	Priority Stabilization Plan
PW	Project Worksheet
T&D	Transmission and Distribution
406HM	FEMA Section 406 Hazard Mitigation

SYMBOLS

Symbol	Meaning
%	Percent
$	U.S. Dollar
Q	Quarter (e.g., Q4 FY2026)
#	Number (e.g., Project #746545)

III. Executive Summary

Since assuming the role of system operator five years ago, LUMA has remained steadfast in our mission to build a brighter, more reliable, resilient, and customer-focused energy future for the 1.5 million customers we're privileged to serve. Every day, our team takes critical actions to improve grid resiliency and reliability while operating in a fiscally responsible manner.

To achieve real, measurable progress, LUMA has established productive working relationships with the Central Office for Recovery, Reconstruction and Resilience (COR and the Federal Emergency Management Agency (FEMA). Additionally, LUMA has been participating in meetings with stakeholders, including PREPA and the Energy Czar aimed at ensuring alignment with Puerto Rico's energy policy. In line with its plan to continue to advance critical projects, LUMA has engaged with our grid recovery partners on the following opportunities:

- United States Department of Housing and Urban Development (HUD) and Puerto Rico Department of Housing (PRDOH) Community Development Block Grant Disaster Recovery (CDBG-DR) programs for hazard mitigation, grid resilience, and cost share.
- FEMA Section 406 hazard mitigation (406HM) proposals in all major asset categories and projects.

LUMA remains committed to efficiently executing projects to fundamentally rebuild, transform, and modernize the energy grid following the decades of neglect under the previous operator. As of the fourth quarter of fiscal year 2026 (Q4 FY2026), LUMA has achieved the following:

- Started or completed construction on 222 FEMA-funded projects.
- Received FEMA obligation for 262 projects.
- Submitted a total of 297 detailed scopes of work (DSOWs) to COR3 and FEMA for obligation.

Received approval from the Puerto Rico Energy Bureau (PREB) for a total of 265 initial scopes of work (ISOWs) submitted for projects and programs.

IV. Introduction

In accordance with the directive received from the Federal Emergency Management Agency (FEMA) to produce a 90-Day Plan, this document provides an overview of the key next steps and progress made on FEMA-funded projects for the Puerto Rico electric transmission and distribution grid.

All information in this document is, unless stated otherwise, as of June 30, 2026.

On June 1, 2021, LUMA assumed operation and maintenance responsibilities for the Puerto Rico Electric Power Authority's (PREPA) Transmission and Distribution (T&D) System, as outlined in the Operations and Maintenance Agreement (OMA) between PREPA, the Puerto Rico Public–Private Partnerships Authority (P3A), and LUMA. Upon commencement of the Service Period, projects in the Transmission, Distribution, Substations, IT/Telecom, Buildings, and other categories (T&D Projects) were transitioned to, and are now the responsibility of LUMA, while PREPA and Genera are focused on projects in the Generation, Dams, Hydro, and Irrigation asset categories.

The 90-Day Plan outlines LUMA's key focus areas.

Over the next 90 days, LUMA will focus on revising DSOWs and cost estimates for T&D projects. The tables below, in section VI, display the existing set of projects and those pending obligation by asset category, as included in the tier 1 priority project list.

In addition to the 90-Day Plan, LUMA is complying with updated FEMA guidance on a supplemental detailed report for all projects to satisfy an Office of Inspector General (OIG) recommendation from their September 11, 2025 audit and report.
To address this recommendation, FEMA developed an addendum (Appendix G) to FEMA's Accelerated Award Strategy (FAASt) Standard Operating Procedure (SOP) which requires the completion of a tracker that captures additional data. This document, known as the "Schedule Baseline" worksheet, is required to be updated and submitted to FEMA with the regular 90-day updates. In support of this requirement, LUMA will collaborate directly with COR3 and FEMA in each 90-Day Plan submission utilizing the "Schedule Baseline" as project-by-project supporting information and details.

A. Realignment of Construction Schedules

In each iteration of the 90-Day Plan, LUMA provides updated projections of key milestones, including construction start dates. This plan reflects updates to some construction start dates as project timelines have had to be adjusted to reflect industrywide market limitations, including the timeline required for the procurement of the Capital Programs' portfolio.

Challenges exist with both materials and construction resources. There are supply shortages impacting raw materials, such as electrical conductors, copper, steel, and components, such as sensors, insulators and poles/structures. Increased demand and competition for power system equipment and components including transformers, power circuit breakers, insulators and relay protection equipment is adding to the delays and straining construction schedules and budgets. To mitigate this, LUMA issued new requests for proposals, including a construction Master Services Agreement (MSA), and worked with COR3 and FEMA to version the long-lead materials PW to allow for additional materials to reduce the long-term challenges.

B. Self-performed work

LUMA will continue to execute self-performed work in the following categories:

- Pole/conductor replacements
- Structure replacements
- Hardware/insulator replacements
- Streetlights
- Substation, feeder, and line minor repairs
- Communication network and grid automation
- Equipment replacements
- Civil and low voltage work to support projects

Self-performed work includes tasks executed by LUMA's internal teams and contractors. Self-performed work is designated as contracted work (CW), mostly contracted work (MCW), or mostly self-performed work (MSPW).

- **MCW** = more than 65% of the work is procured/contracted (excluding management and oversight).
- **MSPW** = more than 65% of the work is performed by LUMA (excluding management and oversight).
- **A mixture of contracted work and LUMA self-performed work (CW/SPW)** = between 50/50% and 65/35% (excluding management and oversight).

C. Asset Categories and Prioritization Approach

To develop this plan, LUMA has over 386 projects in the Master Plan organized by ten (10) asset classes centered on modernizing and strengthening Puerto Rico's electric transmission and distribution (T&D) system. LUMA's plan aims to improve reliability, resilience, and sustainability. Here are the key areas of investment:

Figure 1.1 provides the eleven programs used for the 10-Year Long Term Investment Plan

Buildings	Focuses on developing, implementing, and sustaining initiatives to improve and maintain the condition of assets under the responsibility of the Facilities Department.
Distribution Feeder Rebuild	Rebuilds overhead and underground lines to boost reliability and resiliency. Includes restoring circuits, completing unfinished work, upgrading voltage, extending service, and hardening lines for critical customers.
Distribution Streetlighting	The Distribution Streetlighting program upgrades and replaces distribution streetlights.
Distribution Automation	Deploy smart devices like reclosers and fault indicators to reduce outage impacts and improve response times.
Grid Modernization	Advances system resilience, reliability, and flexibility through control, communication, automation, and digital technologies. Supports clean energy adoption, enhances security, and improves system visibility, laying the foundation for Puerto Rico's future economic growth.
Substation	This program upgrades and reinforces substations to improve grid reliability and security. Includes upgrades to aging infrastructure and enhanced security measures at transmission substations through advanced technology and hardware.
IT/OT Telecommunications	The IT OT Telecom Systems & Network program deploys smart meters and communication systems to enable real-time data and improve grid efficiency. Includes investments in IT/OT telecom networks that support transmission, distribution, and substation operations.

Transmission	Enhances system recovery, resilience, and modernization through transmission line rebuilds, telecom network upgrades, and priority pole replacements.
Transmission Pole Priority Replacement	The Transmission Priority Pole Replacement program includes replacing damaged overhead transmission poles, towers, and associated hardware and conductors.
Vegetation Management and Capital Clearing	The Vegetation Management and Capital Program clears hazardous vegetation in critical areas and maintains rights of way to standard widths.

Cross functional Asset Category Teams, composed of LUMA personnel, key stakeholders, and technical advisors, have been established for each asset category to accomplish the following goals:

- Develop a clear project description
- Prepare a high-level cost estimate
- Identify potential funding sources
- For the purpose of this 90-Day Plan, each project has also been assigned a time horizon based on its projected construction start date:
    - Near-term (2026–2027)
    - Mid-term (2028–2029)
    - Long-term (2030 and beyond)

To ensure consistency and transparency, four standardized major milestones were defined and applied across all projects. The Asset Category Teams estimated the timing of each milestone based on project complexity, readiness, and alignment with strategic priorities.

Four standardized major project milestones were defined and applied to all projects:

1. 30% Architecture & Engineering (A/E) Design Start – Initial design and scoping activities begin.

2. Submission to COR3 and FEMA – Project is formally submitted for review and approval.
3. Construction/Implementation Start – Field execution or construction activities commence.
4. Closeout Activities Begin – Project enters the final phase of documentation, audit, and financial reconciliation with FEMA and COR3.

Projects were assigned to a time horizon—near-term (2026–2027), mid-term (2028–2029), or long-term (2030 and beyond)—based on the expected start date of the commencement of construction work. Each Asset Category Team applied a tailored prioritization approach based on the unique characteristics of their asset class. However, several common evaluation criteria were used across all teams, including:

- System operational needs and existing grid constraints
- Impact on reliability performance and support for critical load infrastructure
- Mitigation of severe storm hazards and climate resilience
- Regulatory or compliance drivers
- Community and customer impact, including equity and accessibility

This structured approach ensures that LUMA's capital investments are strategically sequenced, and risk informed. These investments are aligned with the overarching goal of transforming Puerto Rico's electric grid into a more reliable, resilient, and modern system.

V. Plan Overview

The content below summarizes the next steps across the following six areas:

1. Federal Grant Management
2. Funding and Reporting
3. Environmental and Historic Preservation
4. Engineering Management
5. PREPA-LUMA Coordination and Alignment
6. Investment Strategy Overview

A. Federal Funds Office

LUMA goals for the next 90 days:

- LUMA will continue to work with the P3A, PREB, PREPA, Central Office for Recovery, Reconstruction, and Resiliency (COR3) and Genera to provide its input and particular focus on prioritized T&D investments that leverage available FEMA funding.
- LUMA will continue to work with Genera, PREPA, and the Department of Energy (DOE) to align on approaches to maximize DOE funding to complement FEMA obligated projects and target specific infrastructure to stabilize and harden the system.
- LUMA will continue to work with COR3 and FEMA to obtain obligation for identified Tier 1 priority projects, including vegetation clearing, transformer replacements to stabilize the system, the deployment of grid automation, and priority transmission and distribution repair and reconstruction projects.
- LUMA will continue to work with COR3 and FEMA to develop and submit detailed scopes of work (DSOWs) representing individual lines and grouped projects targeting Distribution and Transmission vegetation clearing for 38kV, 115kV and 230kV aligned to the revised DOE 202c Directive.
- LUMA, in collaboration with PREPA, DOE, and FEMA will continue to work thru the hand-off of 115/230kV Transmission vegetation clearing projects to USACE with exception of the individual 115kV Transmission single lines.
- LUMA will continue to develop and submit DSOWs for priority projects and initiatives to align with its execution strategy and the collaboratively developed priority project list with PREPA and Genera.
- LUMA will continue working with COR3 and FEMA on project and DSOW amendments for 428/406 proposals and work completed amendments.
- LUMA will continue to focus and prioritize the efforts of the Grid Automation program on submitted DSOWs to complete work identified on the LUMA and FEMA priority list with a specific focus on obligation timelines as the projects are staged for construction.

- In the Grid Automation and Streetlighting programs, LUMA will continue to prioritize and work with COR3 and FEMA on the documentation and project amendments of work completed for streamlining obligation and cost recovery with specific project DSOWs.
- LUMA will work closely with COR3 and FEMA in developing and versioning projects for additional work miles for vegetation clearing to include processes for including Off-ROW hazard mitigation clearing, EHP “sensitive area” projects and the addition of herbicide scope and cost into project submissions and the versioning processes.
- LUMA will continue close collaboration and stakeholder meetings, led by FOMB and DOE, related to program level vegetation clearing discussions and solutions promoting progress for miles cleared at the Distribution and Transmission levels aligned to directives in the DOE 202c order.
- LUMA will focus all Vegetation efforts on the recent obligations for both Transmission and Distribution projects, with focus on both Distribution and Transmission assessments, vendor execution plans and spending forecast to support vegetation clearing ramp up at the program levels.
- LUMA will continue to work closely with COR3 and FEMA on developing a modified submission and obligation strategy for Transmission vegetation clearing to fully support program level funding and execution with focus on DOE 202c lines as specified in the DOE Order.

<u>During the last 90-day period, LUMA completed the following:</u>

- LUMA initiated the Equipment and Materials Project Worksheet (PW) reconciliation process for both obligated and nonobligated projects, to include furthering the progress with the signing of Version 8 of the Equipment and Materials PW.
- LUMA, in collaboration and coordination with COR3 and FEMA, will engage directly to facilitate regular and on-going vegetation “work to be completed” and “work completed” site visits.
- LUMA continues to develop, formulate and obligate Vegetation clearing projects with FEMA on Vegetation 428/406 clearing splits and costs per mile for all Transmission voltages for 38kV, 115kV and 230kV following

Independent Expert Panel (IEP) report and its implementation in the Vegetation Program.

- LUMA submitted for review all 115kV and 230kV Transmission lines proposed for vegetation clearing. The projects received partial approval and obligation with collaboration pending with COR3 FEMA on approaches to securing additional miles for obligation to fully support Transmission clearing at the program level.
- LUMA submitted to PREPA the list of 38 remaining Vegetation projects toLUMA is working directly with DOE and satellite-based imagery and Lidar tools/data to develop an additional miles project versioning process aligned to full funding and execution ramp up for Transmission single line and grouped projects.
- be submitted to FEMA in support of completing the program submissions. 26 of the 38 projects have been submitted to FEMA for review and approval representing 38kV Transmission clearing (DOE single circuit 38kV Lines and Regional “Non-sensitive” projects)
- Still pending for submission to fully round out the Vegetation program are 6 Regional 38kV and 6 Regional Distribution projects in environmentally sensitive areas.
- LUMA provided COR3 and FEMA with updates about where construction can be accelerated based on the shared list of priority projects that continues to be revised regularly. Sharing this information supports the 90-Day Plan, project formulation, obligation, and moving projects to construction.

B. Funding and Reporting

LUMA goals for the next 90 days:

- LUMA will continue to submit and collaborate in regard to the Area Plans with the Puerto Rico Energy Bureau (PREB) for approval aligning both Maria and Fiona asset and facility repairs as a comprehensive recovery strategy.

- LUMA will submit to the PREB the Federal Funding report for Q4 of FY2026.
- LUMA will continue to work closely with the PREB and other stakeholders to comply with the Resolutions and Orders issued on February 5, 2026, and February 11, 2026, including the reactivation of the projects listed in Attachments A, B and C, as submitted by LUMA on May 14, 2026, and May 22, 2026.

During the last 90-day period, LUMA completed the following:

- LUMA submitted $899 million in requests for reimbursements to date.
- LUMA submitted the Q4 FY2026 Federal Funding report to the PREB, highlighting LUMA's progress in executing activities related to federally funded T&D projects.
- LUMA submitted to the PREB a project reconciliation timeline and updated cost estimates for the projects listed in the Consolidated Project List and also submitted for PREB approval an updated Attachment A along with two new attachments (Attachments B and C) identifying the projects proposed for reactivation or initiation.

C. Environmental and Historic Preservation (EHP)

LUMA goals for the next 90 days:

- LUMA will continue discussions with FEMA Environmental & Historical Preservation (EHP), PREPA, and the State Historic Preservation Office (SHPO) regarding reconsideration on the Monacillos' campus historic elements and, as applicable, agree on viable alternatives to mitigate any impacts associated with the Tier 1 priority Primary Control Center Project.
- LUMA will address any conditions for the Vieques and Culebra Master Plan projects with FEMA EHP guidance, including the progress on TL-5400.
- LUMA will continue environmental field inspections on construction and vegetation projects with FEMA approved DSOWs and according to DOE

Executive Order 202-25(C), and its amendments (DOE Order). The inspections include assessments of the following:

- Adherence to requirements for equipment use, vegetation clearing, waste handling, and other activities
- Employee training in environmental awareness
- Measures being taken to protect endangered and protected species and notification to US Fish and Wildlife Service (USFWS) and Department of Natural and Environmental Resources (DNER) when there is any sighting.
- Ground disturbance management practices
- Compliance with archaeological and/or historic site considerations
- Ensure proper execution of work near bodies of water (buffer zones and/or permits) and consult with US Army Corp of Engineers (USACE) when required.
- Manage waste (e.g., staging, segregation, transportation) and final disposition (landfill, recycling, or reuse).

- On May 14, a meeting was held with leadership from LUMA, PREPA, FEMA, COR3, and DOE, during which all parties agreed that the work identified in the DOE order is exempt, and/or leverages exclusions from any permits or processes that could delay its execution. The DOE Order and its addressing EHP compliance and requirements does not in itself relieve the requirements and intent for environmental stewardship during project execution and construction.

D. Engineering Management

LUMA goals for the next 90 days:

- Design work will continue for 1 Distribution Feeder Rebuild project 6601-03. Obligation process for (5) Vieques and Culebra feeders to continue. Continue issue for bid process for 2 feeders: 1529-15, 1620-02 and start issue for bid process for 6601-03 and Vieques and Culebra. LUMA plans to

start construction using internal resources for feeder 3502-02. Continue the design for the U/G San Juan Group 1.

- Continue DSOW versioning 406 Hazard Mitigation for 3 feeders (will be submitted to FEMA for review)
- LUMA is continuing to work on improving distribution system models and ensuring that computer-based models match the physical condition of the grid.
- LUMA's Grid Automation program will continue to deploy single-phase and three-phase reclosers and fuse cutouts to improve overall system reliability by reducing the number of customers impacted by faults on the circuit and shortening restoration times.

During the last 90-day period, LUMA completed the following:

- During this period, detailed engineering for obligated feeders 8101-03 and 3502-02 was completed. LUMA continued detailed engineering on one distribution circuit 6601-03, as well as the five Vieques and Culebra feeders, which remain in the obligation process. Construction starts for feeder 8101-03 and continue construction 1303-03 (95% completed)
- Versioning amendment obligated including 406 Hazard Mitigation for feeders, 1529-15, 8101-03 & 1303-02.
- LUMA continued preliminary engineering design work with existing Architectural and Engineering (A&E) firms toward the development of DSOWs.
- LUMA continued engineering on all projects with FEMA-approved DSOWs.

E. PREPA-LUMA Coordination and Alignment

PREPA and LUMA goals for the next 90 days:

- PREPA and LUMA leadership will continue to participate in regular weekly meetings with COR3, FEMA, and Genera to ensure visibility of project progress, coordination and understanding of common matters, and the identification and resolution of risks that involve points of integration between the entities.

- LUMA will continue to coordinate with PREPA and Genera to support successful operations under the T&D OMA.
- LUMA, PREPA, and Genera will continue to collaborate on the Vieques and Culebra Microgrid Projects.
    - LUMA has assumed project lead responsibilities, including the coordination of project handoffs for the design, construction, and post-production phases for the appropriate operational jurisdictions.
    - Genera has assumed responsibility for operating the controllable generation, as well as the submission of a project for a generator and its procurement.
    - LUMA is engaged with COR3 and P3A to continue collaboration on project construction and operational jurisdiction challenges related to the OMA between LUMA and PREPA.

VI. Investment Strategy Overview

The Investment Strategy team plays a critical role in shaping and executing the long-term investment strategy for LUMA, ensuring alignment with our mission to transform Puerto Rico's electric grid.

The team's responsibilities include:

- Development of the Long-Term Investment Plan – Designing a forward-looking, data-driven roadmap that aligns capital investments with strategic grid modernization goals.
- Prioritizing Spend & Balancing the Portfolio – Ensuring optimal allocation of resources across programs and projects to maximize value and impact.
- Financial Analysis – Conducting rigorous financial assessments to support investment decisions and ensure fiscal responsibility.
- Regulatory Support – Providing critical inputs and documentation to support regulatory filings and compliance efforts.
- Execution & Risk Assessment – Evaluating the organization's capacity to deliver on planned investments while identifying risks and opportunities.

- Ad-Hoc Reporting & Insights – Developing tailored reports and dashboards to inform decision-making at all levels of the organization.
- Enterprise Collaboration – Facilitating cross-functional discussions to align priorities, share insights, and foster a unified investment approach across LUMA.

Through these efforts, the Investment Strategy team enables LUMA's leadership to make informed, strategic decisions that accelerate grid transformation, enhance reliability, and deliver long-term value to the people of Puerto Rico.

Figure 1.2 summarizes the five investment focuses areas that were designated and provides illustrative components within each area.

Table 1.1 – Total Obligated Project Estimated Cost by Asset Category and Funding Source ($M)

Asset	FEMA 428	FEMA 406	A&E	Total LUMA Expected Cost
Distribution – Feeder Rebuild	$43	-	$7	**$50**
Distribution – Pole Replacement	$194	$15	$23	**$232**
Distribution – Streetlighting	$617	$55	$115	**$787**
Grid Automation	$33	$7	$5	**$45**
Substation	$498	$37	$51	**$586**
Telecommunications	$448	$553	$13	**$1,014**
Transmission	$276	-	$29	**$305**
Transmission – Pole Replacement	$9	$1	$1	**$11**
Vegetation	$163	$441	$3	**$607**
Total	**$2,281**	**$1,110**	**$246**	**$3,637**

Table 1.2 – FEMA FY26 Monthly Execution by Asset ($M)

Asset	July	Aug	Sept	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Total
Distribution - Feeder Rebuild	$2.5	$1.9	$2.5	($0.5)	$0.2	$0.1	$0.6	$0.4	$0.2	$1.1	$1.4	$2.3	$12.7
Distribution - Pole Replacement	$8.9	$7.0	$10.1	$2.9	$6.8	$8.9	$7.7	$12.6	$0.1	$10.8	$2.9	$0.1	$78.8
Distribution - Streetlighting	$10.8	$15.0	$10.1	$17.4	$9.5	$7.1	$6.6	$5.6	$2.0	$7.9	$1.1	$2.3	$95.4
Grid Automation	$1.8	$0.2	$0.8	$1.2	$0.7	$1.4	$4.1	$4.9	$6.7	$2.1	$1.5	($4.2)	$21.2
Substation	$3.5	$8.4	$14.6	$7.0	$9.5	$4.6	$6.9	$6.5	$30.7	$0.8	$14.8	$4.6	$111.9
Telecommunications	$10.4	$19.1	$29.2	$10.8	$14.4	$11.1	$7.2	$8.5	$14.2	$11.5	$12.0	$19.6	$168.0
Transmission	$0.4	$0.0	$1.1	$1.2	$0.7	$2.3	$2.6	$0.5	$1.6	$2.3	$4.1	$2.4	$19.2
Transmission - Pole Replacement	$0.0	$1.0	$0.3	$0.1	($0.0)	$0.1	$0.1	$0.3	$0.2	$0.2	$2.3	$0.6	$5.1
Vegetation	$4.5	$4.2	$3.3	$4.9	$0.8	$1.6	$2.7	$0.1	$2.1	$2.4	$1.8	$3.9	$32.3
Total	$42.8	$56.8	$72.0	$45.0	$42.6	$37.2	$38.5	$39.4	$57.8	$39.1	$42.0	$31.5	$544.5

Figure 1.1 – Total of DSOW submission vs obligations over time

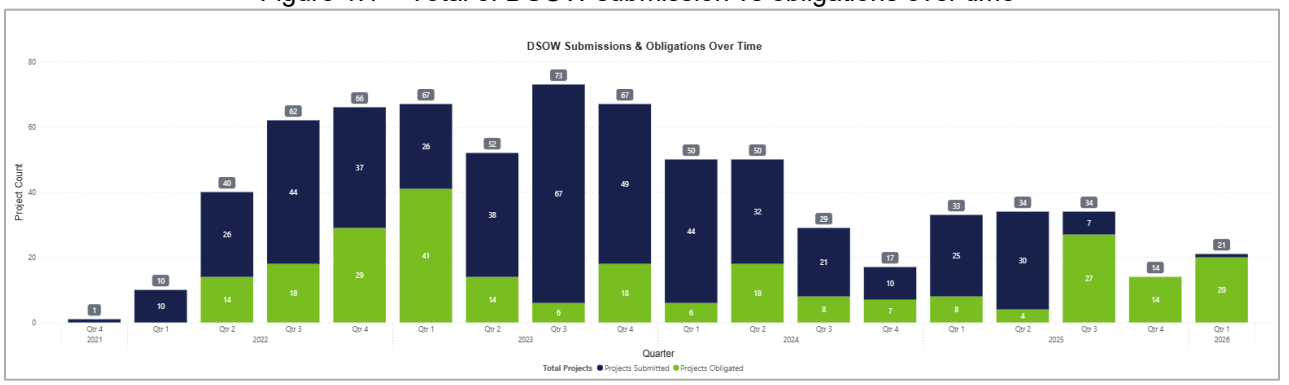
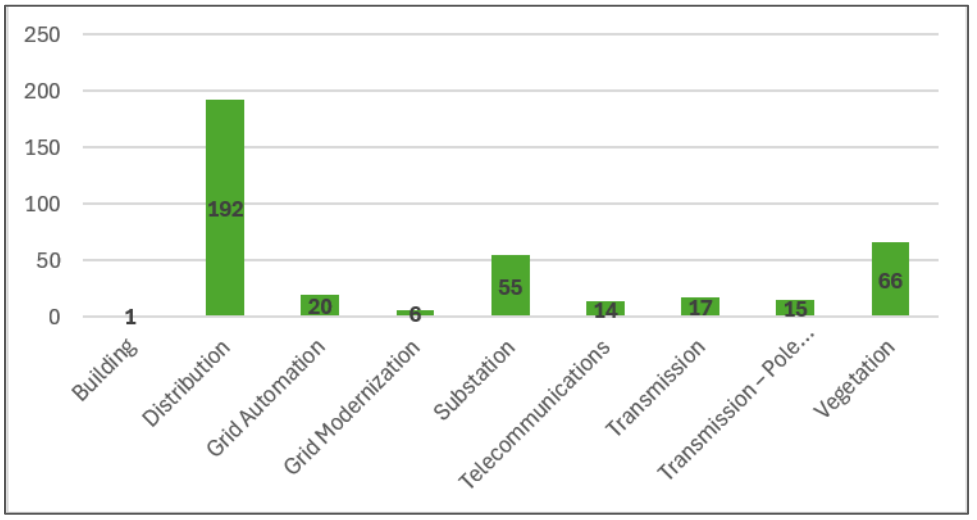


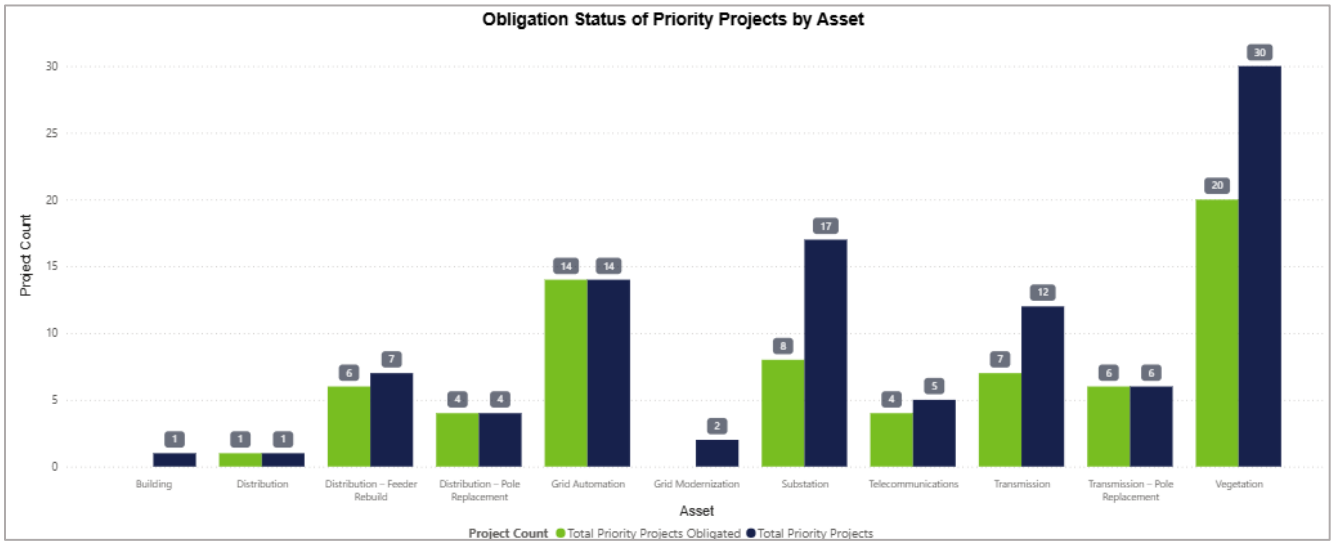
Figure 1.2 – Total Priority Projects



Currently there are 386 projects on the consolidated list, which are divided between the following asset classes.

In the following sections, we list all the projects with their initial DSOW submission dates, revised DSOW submission dates and construction start dates, among several other data points.

Figure 1.2 – Total Priority Projects



VII. Project DSOW Submission and Construction Schedule

To provide clarity and structure around our strategic initiatives, this 90-Day Plan categorizes projects based on their expected time horizon. This approach helps to align priorities, allocate resources effectively, and set realistic expectations for delivery. Each project has been assigned to one of the following timeframes:

- Near-term (2026–2027): Projects that are expected to begin construction within the stated timeframe. These are typically high-priority, foundational efforts with immediate impact.
- Mid-term (2028–2029): Initiatives that build upon near-term work, often requiring more complex planning, cross-functional coordination, or emerging capabilities.
- Long-term (2030 and beyond): Forward-looking projects that align with our long-range vision. These may involve innovation, infrastructure transformation, or initiatives that position us for future success.

Table 1.3 – Number of Priority Projects by Asset Category and Time Horizon (defined by construction start)

Asset Category	Near-Term (2026-2027)	Mid-Term (2028-2029)	Long-Term (2030+)	In Development	Total
Buildings	1	0	0	0	**1**
Distribution-Feeder Rebuild	1	0	0	1	**2**
Distribution-Streetlight	35	0	0	0	**35**
Distribution-Pole and Conductor	1	1	0	1	**3**
Distribution-Grid Automation	0	0	0	1	**1**
Grid Modernization	0	2	0	0	**2**
Substation	20	4	0	3	**27**
Transmission	8	0	0	3	**11**
Telecommunications	2	1	0	2	**5**
Vegetation	6	0	0	25	**31**
Total	**74**	**8**	**0**	**36**	**118**

A. Near-Term Priority Projects Overview & Profile

The near-term priority group includes approximately **74 projects** that are set to commence/continue construction between **2026 and 2027**, pending timely obligation by FEMA These projects represent a significant portion of the total amount of projects in pipeline and are strategically positioned to deliver early, visible progress on grid transformation.
The **estimated cost** for this group is approximately **$2.79 billion**.
Several factors contribute to the concentration of projects in this horizon:

- A strategic push to deliver **tangible results early** in the program.
- A subset of projects has already completed **preliminary engineering** and are ready to advance.
- Some initiatives are **large in scale** and require early initiation to meet long-term completion targets.
- Many projects involve **preparatory work**—such as demolition, environmental remediation, permitting, and right-of-way access—that must be completed before construction begins.

This phase lays the groundwork for broader transformation efforts and reflects LUMA's commitment to accelerating progress where readiness and impact are highest.

Refer to appendix A for a detailed table of the near-term priority projects.

Near-Term (2026-2027), Priority Projects

1. *Buildings*

[1]Construction start dates assume timely FEMA obligation of the relevant DSOWs and approval of the underlying contracts by the Financial Oversight and Management Board (FOMB) and P3A, if required. LUMA will be ready to proceed with construction or as soon thereafter as necessary supplies are available.

[2]The obligated amount represents the CRC net cost. A&E is not included in this amount.

[3]The revised DSOW submission date includes dates for amendments and revisions. These dates are contingent on timely COR3 revision to submit to FEMA. Projects with N/A do not have a set date for revision or will not require a revised DSOW as of submission of this report.

FEMA Project #	Project Name	Initial DSOW Submission Date	Revised DSOW Submission Date[3]	Construction Start Date[1]	Self-Performed Work	Obligation Amount[2]
746545*	FAASt [Primary Control Center / Secondary Data Center & Control Room]	Apr-24	August-26	Mar-27	MCW	Pending Obligation

**Note: Primary Control Center DSOW originally submitted under FAASt #657300 in June 2023. FEMA continued EHP review of DSOW during change in FAASt numbers.*

2. *Distribution – Feeder Rebuild*

[1]Construction start dates assume timely FEMA obligation of the relevant DSOWs and approval of the underlying contracts by the FOMB and P3A, if required. LUMA will be ready to proceed with construction or as soon thereafter as necessary supplies are available.

[2]The obligated amount represents the CRC net cost. A&E is not included in this amount.

[3]The revised DSOW submission date includes dates for amendments and revisions. These dates are contingent on timely COR3 revision to submit to FEMA. Projects with N/A do not have a set date for revision or will not require a revised DSOW as of submission of this report.

FEMA Project #	Project Name	Initial DSOW Submission Date	Revised DSOW Submission Date[3]	Construction Start Date[1]	Self-Performed Work	Obligation Amount[2]
165226	FAASt [Feeders Vieques &Culebra] (Distribution)	Dec-22	Jun-26	Jan-27	MCW	Pending Obligation

3. *Distribution - Streetlighting*

[1]Construction start dates assume timely FEMA obligation of the relevant DSOWs and approval of the underlying contracts by the FOMB and P3A, if required. LUMA will be ready to proceed with construction or as soon thereafter as necessary supplies are available.

[2]The obligated amount represents the CRC net cost. A&E is not included in this amount.

[3]The revised DSOW submission date includes dates for amendments and revisions. These dates are contingent on timely COR3 revision to submit to FEMA. Projects with N/A do not have a set date for revision or will not require a revised DSOW as of submission of this report.

FEMA Project #	Project Name	Initial DSOW Submission Date	Revised DSOW Submission Date[3]	Construction Start Date[1]	Self-Performed Work	Obligation Amount[2]
1070300	FAASt [Toa Alta Streetlighting] / Former project 693788 (Distribution)	Nov-26	N/A	Sep-23	CW/SPW	Pending Obligation
1070286	FAASt [Utuado Streetlighting] / Former project 671396 (Distribution)	Oct-26	N/A	Sep-23	CW/SPW	Pending Obligation
1070285	FAASt [San Juan Streetlighting] / Former project 666894 (Distribution)	Oct-26	N/A	June-23	CW/SPW	Pending Obligation
1070306	FAASt [San Sebastian Streetlighting] / Former project 704744 (Distribution)	Nov-26	N/A	Dec-23	CW/SPW	Pending Obligation
1070357	FAASt [Hormigueros Streetlighting] / Former project 698432 (Distribution)	Dec-26	N/A	Aug-23	CW/SPW	Pending Obligation

FEMA Project #	Project Name	Initial DSOW Submission Date	Revised DSOW Submission Date[3]	Construction Start Date[1]	Self-Performed Work	Obligation Amount[2]
1070288	FAASt [Ponce Streetlighting] / Former project 678794 (Distribution)	Oct-26	N/A	Sep-23	CW/SPW	Pending Obligation
1070355	FAASt [Maricao Streetlighting] / Former project 698427 (Distribution)	Dec-26	N/A	Jun-23	CW/SPW	Pending Obligation
1070287	FAASt [Barceloneta Streetlighting] / Former project 671400 (Distribution)	Oct-26	N/A	Jun-23	CW/SPW	Pending Obligation
1070289	FAASt [Arecibo Streetlighting] / Former project 678795 (Distribution)	Oct-26	N/A	Jun-23	CW/SPW	Pending Obligation
1070296	FAASt [Guayama Streetlighting] / Former project 690721 (Distribution)	Oct-26	N/A	Sep-23	CW/SPW	Pending Obligation
1070295	FAASt [Cayey Streetlighting] / Former project 690483 (Distribution)	Oct-26	N/A	Sep-23	CW/SPW	Pending Obligation
1070294	FAASt [Humacao Streetlighting] / Former project 690480 (Distribution)	Nov-26	N/A	Nov-23	CW/SPW	Pending Obligation
1070298	FAASt [Rio Grande Streetlighting] / Former project 693615 (Distribution)	Nov-26	N/A	Nov-23	CW/SPW	Pending Obligation
1070293	FAASt [Isabela Streetlighting] / Former project 686482 (Distribution)	Nov-26	N/A	Dec-23	CW/SPW	Pending Obligation
1070303	FAASt [Juana Diaz Streetlighting] / Former project 699814 (Distribution)	Nov-26	N/A	Nov-23	CW/SPW	Pending Obligation

FEMA Project #	Project Name	Initial DSOW Submission Date	Revised DSOW Submission Date[3]	Construction Start Date[1]	Self-Performed Work	Obligation Amount[2]
1070305	FAASt [Canovanas Streetlighting] / Former project 701473 (Distribution)	Nov-26	N/A	Nov-23	CW/SPW	Pending Obligation
1070302	FAASt [Vieques Streetlighting] / Former project 698522 (Distribution)	Nov-26	N/A	Jan-24	CW/SPW	Pending Obligation
1070297	FAASt [Juncos Streetlighting] / Former project 693543 (Distribution)	Nov-26	N/A	Dec-23	CW/SPW	Pending Obligation
1070358	FAASt [Santa Isabel Streetlighting] / Former project 704757 (Distribution)	Dec-26	N/A	Dec-23	CW/SPW	Pending Obligation
1070346	FAASt [Camuy Streetlighting] / Former project 704931 (Distribution)	Nov-26	N/A	Dec-23	CW/SPW	Pending Obligation
1070301	FAASt [Vega Baja Streetlighting] / Former project 697183 (Distribution)	Nov-26	N/A	Jan-24	CW/SPW	Pending Obligation
1070348	FAASt [Loiza Streetlighting] / Former project 724828 (Distribution)	Nov-26	N/A	Jan-24	CW/SPW	Pending Obligation
1070347	FAASt [Cabo Rojo Streetlighting] / Former project 724603 (Distribution)	Nov-26	N/A	Feb-24	CW/SPW	Pending Obligation
1070307	FAASt [Yauco Streetlighting] / Former project 704793 (Distribution)	Dec-26	N/A	Mar-24	CW/SPW	Pending Obligation
1070359	FAASt [Fajardo Streetlighting] / Former project 704862 (Distribution)	Dec-26	N/A	Apr-24	CW/SPW	Pending Obligation

FEMA Project #	Project Name	Initial DSOW Submission Date	Revised DSOW Submission Date[3]	Construction Start Date[1]	Self-Performed Work	Obligation Amount[2]
1070345	FAASt [San Lorenzo Streetlighting] / Former project 704929 (Distribution)	Dec-26	N/A	Apr-24	CW/SPW	Pending Obligation
1068666	FAASt [Lares Streetlighting] / Former project 713795 (Distribution)	Jun-26	N/A	Mar-27	CW/SPW	Pending Obligation
1068673	FAASt [Sabana Grande Streetlighting] / Former project 724599 (Distribution)	Jun-26	N/A	Jan-27	MCW	Pending Obligation
1068670	FAASt [Penuelas Streetlighting] / Former project 724781 (Distribution)	Jun-26	N/A	Jan-27	MCW	Pending Obligation
1068662	FAASt [Aguas Buenas Streetlighting] / Former project 724941 (Distribution)	Jun-26	N/A	Feb-27	MCW	Pending Obligation
1068667	FAASt [Moca Streetlighting] / Former project 704741 (Distribution)	Jun-26	N/A	Jan-27	MCW	Pending Obligation
1068664	FAASt [Ciales Streetlighting] / Former project 724669 (Distribution)	Jun-26	N/A	Feb-27	MCW	Pending Obligation

FEMA Project #	Project Name	Initial DSOW Submission Date	Revised DSOW Submission Date[3]	Construction Start Date[1]	Self-Performed Work	Obligation Amount[2]
1068671	FAASt [Quebradillas Streetlighting] / Former project 724716 (Distribution)	Jun-26	N/A	Feb-27	MCW	Pending Obligation
1068665	FAASt [Guayanilla Streetlighting] / Former project 724605 (Distribution)	Jun-26	N/A	Mar-27	MCW	Pending Obligation
1068669	FAASt [Patillas Streetlighting] / Former project 724670 (Distribution)	Jun-26	N/A	Mar-27	MCW	Pending Obligation

4. *Distribution – Pole and Conductor*

[1]Construction start dates assume timely FEMA obligation of the relevant DSOWs and approval of the underlying contracts by the FOMB and P3A, if required. LUMA will be ready to proceed with construction or as soon thereafter as necessary supplies are available.

[2]The obligated amount represents the CRC net cost. A&E is not included in this amount.

[3]The revised DSOW submission date includes dates for amendments and revisions. These dates are contingent on timely COR3 revision to submit to FEMA. Projects with N/A do not have a set date for revision or will not require a revised DSOW as of submission of this report.

FEMA Project #	Project Name	Initial DSOW Submission Date	Revised DSOW Submission Date[3]	Construction Start Date[1]	Self-Performed Work	Obligation Amount[2]
1066738	FAASt [Pole and Conductor Repair-Caguas Group 6 Phase 2] / Former project 806935 (Distribution)	Jun-26	May-26	Jan-27	CW/SPW	Pending Obligation

5. *Substation*

[1]Construction start dates assume timely FEMA obligation of the relevant DSOWs and approval of the underlying contracts by the FOMB and P3A, if required. LUMA will be ready to proceed with construction or as soon thereafter as necessary supplies are available.

[2]The obligated amount represents the CRC net cost. A&E is not included in this amount.

[3]The revised DSOW submission date includes dates for amendments and revisions. These dates are contingent on timely COR3 revision to submit to FEMA. Projects with N/A do not have a set date for revision or will not require a revised DSOW as of submission of this report.

FEMA Project #	Project Name	Initial DSOW Submission Date	Revised DSOW Submission Date[3]	Construction Start Date[1]	Self-Performed Work	Obligation Amount[2]
550106	FAASt [Conquistador CH] (Substation)	Jun-23	N/A	Feb-23	CW/SPW	Pending Obligation
682328	FAASt [Bayamón TC - Rebuild] (Substation)	Nov-23	Nov-26	Oct-24	MCW	Pending Obligation
1068056	FAASt Aguadilla Sect. 7003 (Substation)	Sep-26	Sep-26	May-26	MCW	Pending Obligation
746660	FAASt [Minor Protection, Automation, and Control [PAC] Replacement] (Substation)	Apr-24	Sep-26	Aug-26	MCW	Pending Obligation
1072367	FAASt [Veredas Sector Substation Component Replacement] (Substation)	Sep-26	N/A	Aug-26	MCW	Pending Obligation
169058	FAASt - Llorens Torres MC 1106 - Equipment Repair &Replacement - (Substations)	May-22	Sep-26	Dec-26	MSPW	Pending Obligation

FEMA Project #	Project Name	Initial DSOW Submission Date	Revised DSOW Submission Date[3]	Construction Start Date[1]	Self-Performed Work	Obligation Amount[2]
547187	FAASt - [Substation Component Replacement Program] (Substation)	Mar-25	Sep-26	Jan-27	CW/SPW	Pending Obligation
1068052	FAASt [Rincon 7301] (Substation)	Sep-26	Sep-26	Feb-27	MCW	Pending Obligation
1068054	FAASt [Santa Isabel] (Substation)	Sep-26	Sep-26	Jun-27	CW/SPW	Pending Obligation
723002	FAASt - EPC - Jobos TC (Substation)	Jun-23	Mar-27	Jun-27	CW/SPW	Pending Obligation
1072366	FAASt [Aguas Buenas Substation Component Replacement] (Substation)	Oct-26	N/A	Jun-27	CW/SPW	Pending Obligation
1072365	FAASt [Juncos TC Substation Component Replacement] (Substation)	Pending	N/A	Aug-27	MCW	Pending Obligation
1070284	FAASt [4 x 25 MW BESS Interconnections Manati] / Former project 752972(Substation)	Pending	N/A	Aug-27	CW/SPW	Pending Obligation
1070282	FAASt [25 MW BESS Installation and Integration - Aguadilla] / Former project 750502 (Substation)	Pending	N/A	Aug-27	CW/SPW	Pending Obligation
1070280	FAASt [25 MW BESS Installation and Integration - Barceloneta] / Former project 738671 (Substation)	Pending	N/A	Oct-27	CW/SPW	Pending Obligation
1070283	FAASt [25 MW BESS Installation and Integration - San Juan] / Former project 750503 (Substation)	Pending	N/A	Oct-27	CW/SPW	Pending Obligation

FEMA Project #	Project Name	Initial DSOW Submission Date	Revised DSOW Submission Date[3]	Construction Start Date[1]	Self-Performed Work	Obligation Amount[2]
178577	FAASt [Cachete – MC 1526] (Substations)	Oct-23	Dec-26	Oct-27	CW/SPW	Pending Obligation
169276	FAASt Substation - Viaducto TC - MC 1100 - Equipment Repair & Replacement (Substation)	Mar-23	Dec-26	Oct-27	CW/SPW	Pending Obligation
550106	FAASt [Conquistador CH] (Substation)	Jun-23	Completed	Dec-27	CW/SPW	Pending Obligation
682328	FAASt [Bayamón TC - Rebuild] (Substation)	Nov-23	Nov-26	Dec-27	CW/SPW	Pending Obligation
1068056	FAASt Aguadilla Sect. 7003 (Substation)	Sep-26	Sep-26	Feb-27	CW/SPW	Pending Obligation
746660	FAASt [Minor Protection, Automation, and Control [PAC] Replacement] (Substation)	Apr-24	Sep-26	Jun-27	MCW	Pending Obligation

6. *IT & Telecommunications*

[1]Construction start dates assume timely FEMA obligation of the relevant DSOWs and approval of the underlying contracts by the FOMB and P3A, if required. LUMA will be ready to proceed with construction or as soon thereafter as necessary supplies are available.

[2]The obligated amount represents the CRC net cost. A&E is not included in this amount.

[3]The revised DSOW submission date includes dates for amendments and revisions. These dates are contingent on timely COR3 revision to submit to FEMA. Projects with N/A do not have a set date for revision or will not require a revised DSOW as of submission of this report.

FEMA Project #	Project Name	Initial DSOW Submission Date	Revised DSOW Submission Date[3]	Construction Start Date[1]	Self-Performed Work	Obligation Amount[2]
1070272	FAASt [Telecomm Infrastructure Group D] / Former project 704805 (Telecommunication)	Sep-26	N/A	Nov-27	MCW	Pending Obligation

FEMA Project #	Project Name	Initial DSOW Submission Date	Revised DSOW Submission Date[3]	Construction Start Date[1]	Self-Performed Work	Obligation Amount[2]
1070271	FAASt [Telecomm Infrastructure Group A] / Former project 679035 (Telecommunication)	Sep-26	N/A	Jun-27	MCW	Pending Obligation

7. *Transmission*

[1]Construction start dates assume timely FEMA obligation of the relevant DSOWs and approval of the underlying contracts by the FOMB and P3A, if required. LUMA will be ready to proceed with construction or as soon thereafter as necessary supplies are available.

[2]The obligated amount represents the CRC net cost. A&E is not included in this amount.

[3]The revised DSOW submission date includes dates for amendments and revisions. These dates are contingent on timely COR3 revision to submit to FEMA. Projects with N/A do not have a set date for revision or will not require a revised DSOW as of submission of this report.

FEMA Project #	Project Name	Initial DSOW Submission Date	Revised DSOW Submission Date[3]	Construction Start Date[1]	Self-Performed Work	Obligation Amount[2]
751655	FAASt [Vieques Microgrid] (Transmission)	Jul-24	Aug-25	Jul-29	MCW	Pending Obligation
751656	FAASt [Culebra Microgrid] (Transmission)	Jul-24	Aug-25	Jul-29	MCW	Pending Obligation
168483	FAASt - 115kVLine 36400 - Dos Bocas HP to Ponce TC (Transmission)	Aug-22	N/A	Nov-27	MCW	Pending Obligation
165213	FAASt – Line 5400 – Rio Blanco HP to Daguao TC to Punta Lima TO to Vieques 2501 to Culebra 3801 (Transmission)	Nov-22	Sep-25	Feb-27	MCW	Pending Obligation
756997	FAASt [TL 1900 Caguanas to Lares TO] (Transmission)	Sep-24	Jul-26	Nov-27	MCW	Pending Obligation

FEMA Project #	Project Name	Initial DSOW Submission Date	Revised DSOW Submission Date[3]	Construction Start Date[1]	Self-Performed Work	Obligation Amount[2]
756999	FAASt [TL 1900 Lares TO to San Sebastian] (Transmission)	Oct-24	Jul-26	Dec-27	MCW	Pending Obligation
1066730	FAASt [Priority Pole Replacement Program (Line 16500 Fajardo TC-Dos Marinas)] / Former project 811923 (Transmission)	5/20/2026	May-26	Sep-26	MCW	Pending Obligation

8. *Vegetation*

[1]Construction start dates assume timely FEMA obligation of the relevant DSOWs and approval of the underlying contracts by the FOMB and P3A, if required. LUMA will be ready to proceed with construction or as soon thereafter as necessary supplies are available.

[2]The obligated amount represents the CRC net cost. A&E is not included in this amount.

[3]The revised DSOW submission date includes dates for amendments and revisions. These dates are contingent on timely COR3 revision to submit to FEMA. Projects with N/A do not have a set date for revision or will not require a revised DSOW as of submission of this report.

FEMA Project #	Project Name	Initial DSOW Submission Date	Revised DSOW Submission Date[3]	Construction Start Date[1]	Self-Performed Work	Obligation Amount[2]
1068647	FAASt [Region 2 Arecibo 38Kv – Non-Sensitive] / Former project 740410 (vegetation)	6/8/2026	Jun-26	Aug-26	MCW	Pending Obligation
1068642	FAASt [Region 3 Bayamon 38Kv – Non-Sensitive] / Former project 740408 (vegetation)	6/8/2026	Jun-26	Aug-26	MCW	Pending Obligation
1068640	FAASt [Region 1 San Juan 38Kv – Non-Sensitive] / Former project 740406 (vegetation)	6/8/2026	Jun-26	Aug-26	MCW	Pending Obligation

FEMA Project #	Project Name	Initial DSOW Submission Date	Revised DSOW Submission Date[3]	Construction Start Date[1]	Self-Performed Work	Obligation Amount[2]
1068649	FAASt [Region 6 Ponce 38Kv – Non-Sensitive]/ Former project 740414 (vegetation)	6/8/2026	Jun-26	Aug-26	MCW	Pending Obligation
1068648	FAASt [Region 5 Mayaguez 38Kv – Non-Sensitive]/ Former project 740411 (vegetation)	6/8/2026	Jun-26	Aug-26	MCW	Pending Obligation
1068646	FAASt [Region 4 Caguas 38Kv – Non-Sensitive]/ Former project 740409 (vegetation)	6/8/2026	Jun-26	Sep-26	MCW	Pending Obligation

B. Mid-Term Priority Projects Overview & Profile

The mid-term horizon includes projects that are expected to begin construction between **2028 and 2029**. These initiatives build on the momentum of the near-term phase and focus on expanding modernization efforts across the grid. Projects in this group are typically more complex or dependent on the completion of near-term work. They may also involve longer lead times for design, permitting, or procurement.

This phase is critical for:

- **Scaling grid automation and resilience** technologies.
- Advancing **regional system upgrades** that require phased implementation.
- Addressing **interdependencies** between asset categories and project sites.

The mid-term group ensures continuity in execution and supports the transition from foundational improvements to more integrated, system-wide enhancements.

- Estimated number of projects: 8
- Estimated in-scope cost: $875.84 million

Mid-Term (2028-2029), Priority Projects

1. *Substation*

[1]Construction start dates assume timely FEMA obligation of the relevant DSOWs and approval of the underlying contracts by the FOMB and P3A, if required. LUMA will be ready to proceed with construction or as soon thereafter as necessary supplies are available.

[2]The obligated amount represents the CRC net cost. A&E is not included in this amount.

[3]The revised DSOW submission date includes dates for amendments and revisions. These dates are contingent on timely COR3 revision to submit to FEMA. Projects with N/A do not have a set date for revision or will not require a revised DSOW as of submission of this report.

FEMA Project #	Project Name	Initial DSOW Submission Date	Revised DSOW Submission Date[3]	Construction Start Date[1]	Self-Performed Work	Obligation Amount[2]
1066729	FAASt [Guaynabo Pueblo] / Former project 551260(Substation)	Dec-26	N/A	Mar-28	MCW	Pending
1066979	FAASt [Esc Industrial Miguel Such (Metal-Clad) 1423] / Former project 550099 (Substation)	Dec-26	N/A	Dec-28	MCW	Pending
1066734	FAASt [Acacias 6801 TC (Relocation)] / Former project 547344 (Substation)	Mar-27	N/A	Jul-28	MCW	Pending
1068243	FAASt Isla Grande TC (Substation)	Sep-26	N/A	Jan-29	MCW	Pending

2. *Grid Modernization*

[1]Construction start dates assume timely FEMA obligation of the relevant DSOWs and approval of the underlying contracts by the FOMB and P3A, if required. LUMA will be ready to proceed with construction or as soon thereafter as necessary supplies are available.

[2]The obligated amount represents the CRC net cost. A&E is not included in this amount.

[3]The revised DSOW submission date includes dates for amendments and revisions. These dates are contingent on timely COR3 revision to submit to FEMA. Projects with N/A do not have a set date for revision or will not require a revised DSOW as of submission of this report.

FEMA Project #	Project Name	Initial DSOW Submission Date	Revised DSOW Submission Date[3]	Construction Start Date[1]	Self-Performed Work	Obligation Amount[2]
751656	FAASt [Culebra Microgrid]	Jul-24	Dec-26	Jul-29	MCW	Pending Obligation
751655	FAASt [Vieques Microgrid]	Jul-24	Dec-26	Jul-29	MCW	Pending Obligation

3. *IT & Telecommunications*

[1]Construction start dates assume timely FEMA obligation of the relevant DSOWs and approval of the underlying contracts by the FOMB and P3A, if required. LUMA will be ready to proceed with construction or as soon thereafter as necessary supplies are available.

[2]The obligated amount represents the CRC net cost. A&E is not included in this amount.

[3]The revised DSOW submission date includes dates for amendments and revisions. These dates are contingent on timely COR3 revision to submit to FEMA. Projects with N/A do not have a set date for revision or will not require a revised DSOW as of submission of this report.

FEMA Project #	Project Name	Initial DSOW Submission Date	Revised DSOW Submission Date[3]	Construction Start Date[1]	Self-Performed Work	Obligation Amount[2]
1066731	FAASt [SCADA Remote Access and RTU Replacements Group 3] / Former project 551927(Telecommunication)	May-26	N/A	January-28	MCW	Pending Obligation

4. *Transmission*

[1]Construction start dates assume timely FEMA obligation of the relevant DSOWs and approval of the underlying contracts by the FOMB and P3A, if required. LUMA will be ready to proceed with construction or as soon thereafter as necessary supplies are available.

[2]The obligated amount represents the CRC net cost. A&E is not included in this amount.

[3]The revised DSOW submission date includes dates for amendments and revisions. These dates are contingent on timely COR3 revision to submit to FEMA. Projects with N/A do not have a set date for revision or will not require a revised DSOW as of submission of this report.

FEMA Project #	Project Name	Initial DSOW Submission Date	Revised DSOW Submission Date[3]	Construction Start Date[1]	Self-Performed Work	Obligation Amount[2]
1066980	FAASt [Priority Pole Replacement Program (Line 5900 San Juan SP to Crematorio TO)] / Former project 753786 (Transmission)	5/14/2026	May-26	Oct-28	MSPW	Pending Obligation

C. Long-Term Priority Projects Overview & Profile

The long-term horizon includes projects that are expected to begin **construction 2030 or later**. These initiatives represent the final phase of the 10-Year Plan and are focused on **transformational infrastructure** that requires extensive planning, coordination, and sequencing.
Projects in this group may be:

- **Highly complex**, involving major transmission corridors or regional system reconfigurations.
- Dependent on **regulatory approvals**, environmental reviews, or multi-agency coordination.
- Designed to support **future energy integration**, including renewables and distributed energy resources.

This phase ensures that LUMA's long-term vision for a **resilient, modern, and sustainable grid** is fully realized.

- Estimated number of projects:36
- Estimated in-scope cost: $2.19 million

D. Reactivated Projects Pending development

1. *Distribution-Automation*

[1] Please note that in the last 90-Day Plan period collaboration with PREPA and PREB have led to new project submissions and legacy project reactivations. Through the closing of the previous quarter and opening of this new quarter the LUMA Teams are continuing to develop the project implementation plans and construction timelines leaving some projects with those details pending or TBD. Part of the targets in the next 90 days is to fully capture the projects into the asset portfolios and build those details and forecasts to include in the next

90-Day Plan as an update.

FEMA Project #	Project Name	Initial DSOW Submission Date	Revised DSOW Submission Date[3]	Construction Start Date[1]	Self-Performed Work	Obligation Amount[2]
1070279	FAASt [Automation Program Group 39] / Former project 800394 (Distribution)	Nov-26	N/A	Pending	MCW	Pending Obligation

2. *Distribution-Feeders*

[1] Please note that in the last 90-Day Plan period collaboration with PREPA and PREB have led to new project submissions and legacy project reactivations. Through the closing of the previous quarter and opening of this new quarter the LUMA Teams are continuing to develop the project implementation plans and construction timelines leaving some projects with those details pending or TBD. Part of the targets in the next 90 days is to fully capture the projects into the asset portfolios and build those details and forecasts to include in the next 90-Day Plan as an update.

FEMA Project #	Project Name	Initial DSOW Submission Date	Revised DSOW Submission Date[3]	Construction Start Date[1]	Self-Performed Work	Obligation Amount[2]
1070378	FAASt [Underground Circuit Feeders - San Juan Group 1] / Former project 754350 (Distribution)	Mar-27	N/A	Pending	CW/SPW	Pending Obligation

3. *Substation*

[1] Please note that in the last 90-Day Plan period collaboration with PREPA and PREB have led to new project submissions and legacy project reactivations. Through the closing of the previous quarter and opening of this new quarter the LUMA Teams are continuing to develop the project implementation plans and construction timelines leaving some projects with those details pending or TBD. Part of the targets in the next 90 days is to fully capture the projects into the asset portfolios and build those details and forecasts to include in the next 90-Day Plan as an update.

FEMA Project #	Project Name	Initial DSOW Submission Date	Revised DSOW Submission Date[3]	Construction Start Date[1]	Self-Performed Work	Obligation Amount[2]
1068051	FAASt Hogar Crea (Substation)	Oct-26	N/A	Pending	CW/SPW	Pending Obligation

FEMA Project #	Project Name	Initial DSOW Submission Date	Revised DSOW Submission Date[3]	Construction Start Date[1]	Self-Performed Work	Obligation Amount[2]
1070403	FAASt [Mobile Substations] (Substation)	Dec-26	N/A	Pending	MCW	Pending Obligation
1070276	FAASt [Cambalache TC Rebuild] / Former project 547247 (Substation)	Dec-26	N/A	Pending	MCW	Pending Obligation

4. *Telecommunication*

[1] Please note that in the last 90-Day Plan period collaboration with PREPA and PREB have led to new project submissions and legacy project reactivations. Through the closing of the previous quarter and opening of this new quarter the LUMA Teams are continuing to develop the project implementation plans and construction timelines leaving some projects with those details pending or TBD. Part of the targets in the next 90 days is to fully capture the projects into the asset portfolios and build those details and forecasts to include in the next 90-Day Plan as an update.

FEMA Project #	Project Name	Initial DSOW Submission Date	Revised DSOW Submission Date[3]	Construction Start Date[1]	Self-Performed Work	Obligation Amount[2]
1070404	FAASt [TAShelix Mobile Platform Implementation] (Telecommunication)	Oct-26	N/A	Pending	CW/SPW	Pending Obligation
1070775	FAASt [Transmission Advanced Sensors and Wide-Area Monitoring, Protection, and Control (WAMPAC) System] / Former project 748180 (Telecommunication)	Pending	N/A	Pending	CW/SPW	Pending Obligation

5. *Transmission*

[1] Please note that in the last 90-Day Plan period collaboration with PREPA and PREB have led to new project submissions and legacy project reactivations. Through the closing of the previous quarter and opening of this new quarter the LUMA Teams are continuing to develop the project implementation plans and construction timelines leaving some projects with those details pending or TBD. Part of the targets in the next 90 days is to fully capture the projects into the asset portfolios and build those details and forecasts to include in the next 90-Day Plan as an update.

FEMA Project #	Project Name	Initial DSOW Submission Date	Revised DSOW Submission Date[3]	Construction Start Date[1]	Self-Performed Work	Obligation Amount[2]
1070278	FAASt [TPole 13700 Mora TC to Isabela TO] / Former project 753787 (Transmission)	Oct-26	N/A	Pending	MSPW	Pending Obligation
1068053	FAASt [Line 8700 – Costa Sur Power Plant to Garzas 2 HP / Garzas 1 HP] (Transmission)	5/22/2026	May-26	Pending	MSPW	Pending Obligation
1070277	FAASt [TPole 3300 San Gerardo Sect to Venezuela Sect] / Former project 753785 (Transmission)	Oct-26	N/A	Pending	MSPW	Pending Obligation

6. *Vegetation*

[1] Please note that in the last 90-Day Plan period collaboration with PREPA and PREB have led to new project submissions and legacy project reactivations. Through the closing of the previous quarter and opening of this new quarter the LUMA Teams are continuing to develop the project implementation plans and construction timelines leaving some projects with those details pending or TBD. Part of the targets in the next 90 days is to fully capture the projects into the asset portfolios and build those details and forecasts to include in the next 90-Day Plan as an update.

FEMA Project #	Project Name	Initial DSOW Submission Date	Revised DSOW Submission Date[3]	Construction Start Date[1]	Self-Performed Work	Obligation Amount[2]
1070371	FAASt [Region 5 Mayaguez 38kVsensitive areas - Group C]/ Former project 727562 (vegetation)	Sep-26	N/A	Pending	MCW	Pending Obligation
1070367	FAASt [Region 6 Ponce 38kVsensitive areas - Group C] / Former project 727530 (vegetation)	Sep-26	N/A	Pending	MCW	Pending Obligation
1070372	FAASt [Region 1 San Juan 38kVsensitive areas - Group C]/ Former project 727691 (vegetation)	Sep-26	N/A	Pending	MCW	Pending Obligation

FEMA Project #	Project Name	Initial DSOW Submission Date	Revised DSOW Submission Date[3]	Construction Start Date[1]	Self-Performed Work	Obligation Amount[2]
1070368	FAASt [Region 2 Arecibo 38kVsensitive areas - Group C] / Former project 727540 (vegetation)	Sep-26	N/A	Pending	MCW	Pending Obligation
1070402	FAASt [Region 3 Bayamon 38kVsensitive areas - Group C] (Vegetation)	Sep-26	N/A	Pending	MCW	Pending Obligation
1070374	FAASt [Region 4 Caguas 38kVsensitive areas - Group C]/ Former project 727694 (vegetation)	Sep-26	N/A	Pending	MCW	Pending Obligation
1070360	FAASt [38kVLine 4000 – Entire Line] (Vegetation)	Aug-26	N/A	Pending	MCW	Pending Obligation
1070369	FAASt [38kVLine 200 – Entire Line] (Vegetation)	Aug-26	N/A	Pending	MCW	Pending Obligation
1070363	FAASt [38kVLine 5400 – Entire Line] (Vegetation)	Aug-26	N/A	Pending	MCW	Pending Obligation
1070380	FAASt [38kVLine 2500 – Entire Line] (Vegetation)	Aug-26	N/A	Pending	MCW	Pending Obligation
1070356	FAASt [38kVLine 3800 – Entire Line] (Vegetation)	Aug-26	N/A	Pending	MCW	Pending Obligation
1070366	FAASt [38kVLine 100 – Entire Line] (Vegetation)	Aug-26	N/A	Pending	MCW	Pending Obligation
1070373	FAASt [38kVLine 1200 – Entire Line] (Vegetation)	Aug-26	N/A	Pending	MCW	Pending Obligation
1070364	FAASt [38kVLine 5600 – Entire Line] (Vegetation)	Aug-26	N/A	Pending	MCW	Pending Obligation
1070365	FAASt [38kVLine 6500 – Entire Line] (Vegetation)	Aug-26	N/A	Pending	MCW	Pending Obligation
1070376	FAASt [38kVLine 2000 – Entire Line] (Vegetation)	Aug-26	N/A	Pending	MCW	Pending Obligation

FEMA Project #	Project Name	Initial DSOW Submission Date	Revised DSOW Submission Date[3]	Construction Start Date[1]	Self-Performed Work	Obligation Amount[2]
1070377	FAASt [38kVLine 2100 – Entire Line] (Vegetation)	Aug-26	N/A	Pending	MCW	Pending Obligation
1070375	FAASt [38kVLine 1600 – Entire Line] (Vegetation)	Aug-26	N/A	Pending	MCW	Pending Obligation
1070381	FAASt [38kVLine 2700 – Entire Line] (Vegetation)	Aug-26	N/A	Pending	MCW	Pending Obligation
1070362	FAASt [38kVLine 5300 – Entire Line] (Vegetation)	Aug-26	N/A	Pending	MCW	Pending Obligation
1070370	FAASt [38kVLine 800 – Entire Line] (Vegetation)	Aug-26	N/A	Pending	MCW	Pending Obligation
1070353	FAASt [38kVLine 3700 – Entire Line] (Vegetation)	Aug-26	N/A	Pending	MCW	Pending Obligation
1070382	FAASt [38kVLine 3000 – Entire Line] (Vegetation)	Aug-26	N/A	Pending	MCW	Pending Obligation
1070383	FAASt [38kVLine 3100 – Entire Line] (Vegetation)	Aug-26	N/A	Pending	MCW	Pending Obligation
1070379	FAASt [38kVLine 2200 – Entire Line] (Vegetation)	Aug-26	N/A	Pending	MCW	Pending Obligation

VIII. Amendments: 428/406 Priorities and Schedule

In accordance with FEMA's Public Assistance Program requirements, LUMA is working on reconciling funds and amending projects that were initially approved under Section 428 (Fixed Cost Estimate). These efforts focus on identifying portions that qualify for Section 406 mitigation, allowing capped funds to be redirected to other projects. As of June 1st, LUMA has addressed 44 of the group of 48 agreed-upon projects, 11 additional amendments of projects that may need cost adjustments, scope refinement, and/or reconciliation of completed work.

These amendments are essential to support accurate cost recovery, streamline obligation timelines, and maintain alignment with the Consolidated project list. In the following table we detail the pending submissions up until December 2026.

Table 1.4 – Amendments: Submission Schedule

FEMA Project #	Project Name	Asset	Amendment Submission Date
169896	FAASt - Costa Sur SP TC – Equipment Repair and Replacement (Substation)	Substation	Oct-26
743399	FAASt [High Voltage Equipment Replacement - Group 3] (Substation)	Substation	Oct-26
178503	FAASt [Aguirre TC - BKRS] (Substations)	Substation	Oct-26
729286	FAASt HV Equipment Replacement Group 2 (Substation)	Substation	Oct-26
169500	FAASt [Bayamon TC – MC-BKRS-Y1] (Substation)	Substation	Oct-26
551861	FAASt [Physical Security - Group 3] (Substation)	Substation	Oct-26
550910	FAASt [Physical Security - Group 1] (Substation)	Substation	Oct-26
546371	FAASt- Substation Minor Repairs Group C (Substation)	Substation	Oct-26
549725	FAASt [Substation Minor Repairs - Group E] (Substation)	Substation	Oct-26
549764	FAASt [Physical Security - Group 2] (Substation)	Substation	Oct-26
546370	FAASt - Substation Minor Repairs Group A (Substation)	Substation	Oct-26
549715	FAASt Substation Minor Repairs - Group D (Substation)	Substation	Oct-26
682834	FAASt [EPC - Costa Sur TC - Phase II & III] (Substation)	Priority Substation	Oct-26
660422	FAASt [Physical Security - Group 4] (Substation)	Substation	Oct-26
801166	FAASt [Feeder Rebuild # 6601-03] (Distribution)	Distribution	Oct-26
542688	FAASt [Aguada Streetlighting] (Distribution)	Distribution	Oct-26
659715	FAASt [Aibonito Streetlighting] (Distribution)	Distribution	Oct-26
542756	FAASt [Guánica Streetlighting] (Distribution)	Distribution	Oct-26
660239	FAASt [Villalba Streetlighting] (Distribution)	Distribution	Oct-26
757699	FAASt [Automation Program Group 34] (Distribution)	Grid Automation	Oct-26
682121	FAASt - EPC -Aguirre TC-Phase II (Substation)	Substation	Nov-26
957578	FAASt [Costa Sur TC Underground Cable Failure Replacement on Transformer Lead Bank #2] (Substation)	Substation	Dec-26
174422	FAASt - Catano-Rebuild 1801 (Substation)	Substation	Dec-26
169495	FAASt [Substations - Tapia GIS Rebuilt Equipment Repair & Replacement] (Substations)	Substation	Dec-26

FEMA Project #	Project Name	Asset	Amendment Submission Date
178258	FAASt - [Taft - MC 1105] (Substations)	Substation	Dec-26
682645	FAASt [Maunabo TC] (Substation)	Substation	Dec-26
547251	FAASt Line 2400 Dos Bocas HP to America Apparel (Transmission)	Transmission	Dec-26

IX. PREB Reactivation Orders

On February 5, 2026, the PREB issued a Resolution and Order (R&O) in Case No.: NEPR-MI-2021-0002. This order was later modified by the R&O issued on February 11, 2026. Together, these directives require PREPA to reactivate a list of LUMA projects listed in Attachment A.

In compliance with the R&O's, LUMA submitted a revised Attachment A and two new Attachments (Attachment B and C) for PREB approval to advance priority reconstruction efforts by updating the list of eligible Section 428 child projects, reactivating a set of 40 streetlighting projects contingent on required versioning actions, and initiating or reinitiating inactive and incremental projects with incurred costs.

The revised Attachment A updates and refines the PREB list of priority projects focused on reliability, resilience, and modernization needs, while Attachment B enables the redeployment of savings from revised streetlighting scopes to activate additional streetlight projects that enhance community safety. Attachment C supports LUMA's proposed amendment to the Global Equipment & Materials allocation, releasing approximately $500 million to fund projects requiring activation or reactivation within FEMA's FAASt pipeline and to support federal reimbursement of already incurred eligible costs. Together, these requests ensure alignment with the Updated Allocation Framework, maximize FEMA funding, and minimize financial impacts on ratepayers.

X. Appendix

- Schedule Baseline Report, as requested by FEMA on May 12, 2026, is now found in the P#136271_DR4339PR_ScheduleAndCompletion Tracker Baseline.